



Budget of 1900-1901

Estimate of Income.

I. General Administration

Fees:

Examination	6500
Matriculation	3000
Diplomas	
Prizes	

9500

II. Faculties of Arts Literature & Science

Incomes:

Rockefeller A	22592
Rockefeller B (8/9)	25335
Rockefeller C (9/10)	21760
Rockefeller D (9/10)	25481
Rockefeller E (9/10)	45622
Rockefeller F (9/10)	9000
Special Subscription	25047
Ogden	14317
Reynolds	11250
Colby	260
Howe	45
Tilton	43
Pillsbury	20
Haskell A	1184
Haskell B	1000

Special Fellowship)) Donations
Special Scholarship))

Fees:	
Graduate)) Tuition	40000
College)	105000

Miscellaneous

354773

III. The Divinity School

Incomes:

Rockefeller B (1/9)	3169
Rockefeller C (1/10)	2417
Rockefeller D (1/10)	2331
Rockefeller E (1/10)	4647
Rockefeller F (1/10)	1000
Special Subscription	1953

Fees:

Tuition	14000
Matriculation	600
Library	1500
Incidental	1500
Heat, Light and Care of Rooms	5400
Theological Union	8000
Rockefeller Sub.--for Current Exp.	10000
Furniture	300
Fellowships	220
Scholarships	2000
American Journal of Theology	

67737

IV. Morgan Park Academy

Tuition fees	15000
Room Rent	5000
Incidental fees	
Theological Union -- for Instruction	500
Library and Laboratory fees	400

20900

V. University Extension

Lecture Study fees	17000
Mileage returned	1000
Correspondence, Matriculation	1200
Correspondence, Tuition	8500
Class Work fees	8000
Syllabi Receipts	800

36300

VI. Libraries, Laboratories, and Museums

Fees:

Library	11500
Chemical	3600
Zoological	600
Physiological	100
Botanical	700
Neurological	100
Anatomical	800
Biological	300
Library fines	150
Traveling Library Book Sales (Univ. Ex.)	400
Haskell Fund	

16250

VII. Printing and Publishing

Special Publishing Donation	15000
Publishing Receipts	8000
Advertising	1000
Book Publishing	

24000

VIII. Physical Culture

IX. Affiliated Work
Examinations, etc.

1400

1400

X. Buildings and Grounds

Room rent	30000
Incidental fees	11500

41500

XI. General Funds

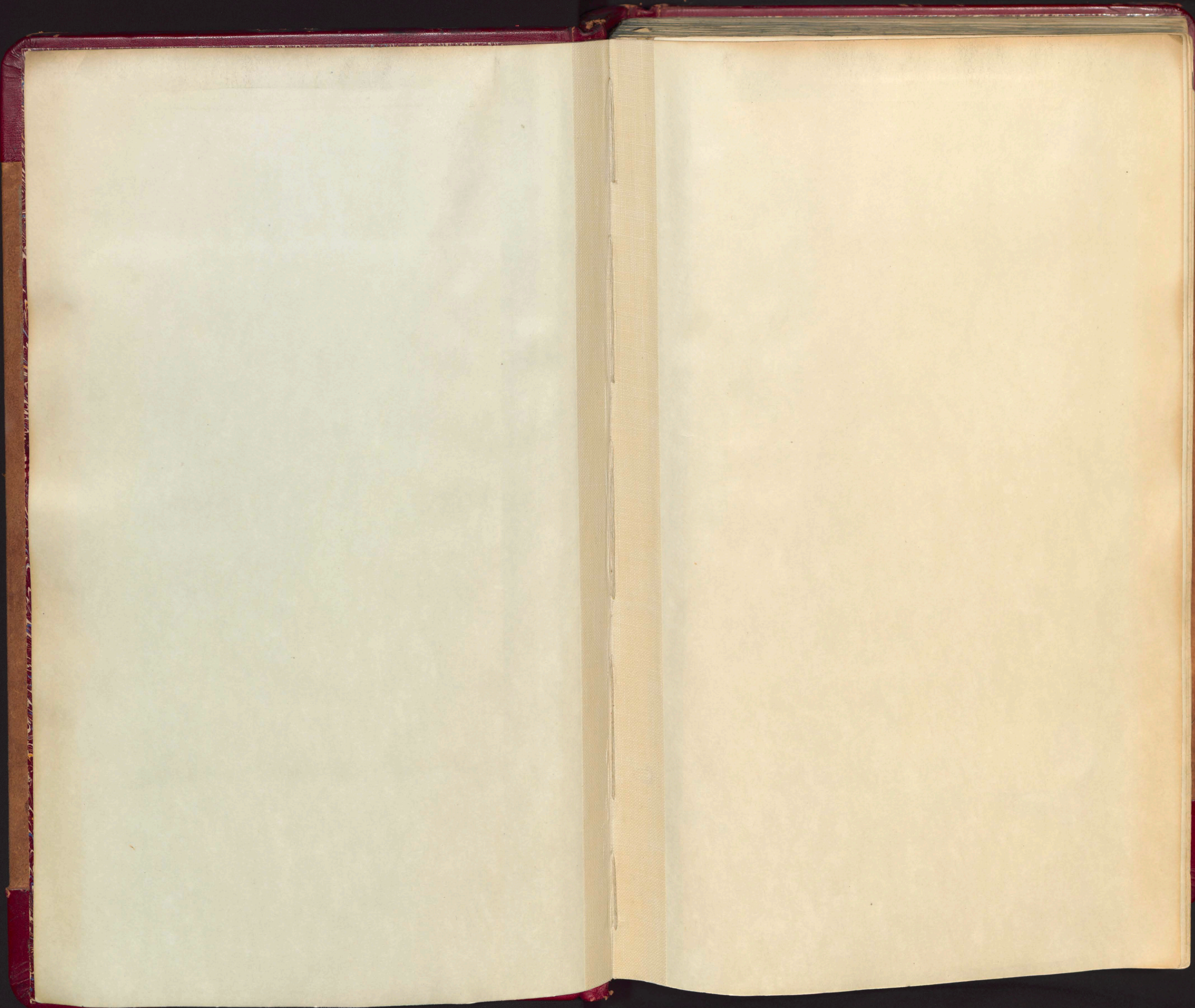
Collections on old subscriptions	1000
Rockefeller's Subs. -- for Current Exp.	162000

Miscellaneous Receipts

163000

756365

GRAND TOTALS



Appropriations. Budget Expenditures 1900-1901

Administration and General Expense, Section I.

1. Board Administration

Salaries	
Comptroller	5000
Secretary	3000
Clerks and Stenographer	2100
Bookkeepers	3000
Office expense	
Rent and Telephone	300
Misc. Expense	500
Printing	450
Postage	150
Total Board Administration	14000

2. University Administration

President's Office Salaries	
President	5000
Stenographers	1100
Assistant	1000
President's Office Expense	
Travel	300
Misc. Expense	200
Postage	225
Official Entertainment	2000
Total President's Office	8525

Recorder's Office	
Recorder's Salary	500
Editorial Assistant Arnold	600
Record Assistant Gurney	1300
Stenographer	720
Other Assistants	200
Printing	200
Postage	50
Miscellaneous	50
Total Recorder's Office	3620

Registrar's Office Salaries	
Registrar	1000
Registrar's Clerks	1700
Registrar's Office Expense	
Printing	150
Postage	100
Misc. Expense	300
Total Registrar's Office	3250

Information Office	
H. D. Hubbard	1100
Expense	50
	1150

Chaplain's Salary	500
Chapel Expense	
Student Service Choir	100
Total Chapel	1200

Convocation Expense	
Rent	300
Music	300
Printing	250
Orators	400
Postage	100
Miscellaneous Expense	375
Total Convocation Expense	1725

Music	
Director's Salary	250
Music Purchase	50
Total Music	1000

3. Misc. Administration Expense	
Student Service	1500
Total Miscellaneous Admin. Ex.	5300

4. General Expense	
Interest	
Rent President's House	7707
Legal Expense	2000
Misc. General Expense	200
Amer. School of C.S. at Athens	4500
" " " " " "	250
Total General Expense	14907

5. Official Documents	
President's Report	1000
Register	2500
Programs and Circulars	2200
The University Record	2000
Postage	1200
Student Service (5) Mailing	500
Total Official Documents	9000

Grand Total Section I., 36435

II. Faculty of Arts, Literature & Science

1. Arts Faculty Administration

Dean's Offices: Graduate Schools	
Salary Head Dean	1000
" Salisbury (Ogden Sch)	500
Stenographer	300
Student Assistants	120
Dean's Supplies	100
Printing	50
Postage	50
	2420

Dean's Offices: Senior College	
Dean's Salaries	1000
Woman Dean's Assistant	500
Stenographer	300
Student Service	120
Supplies	100
Printing	50
Postage	50
	1920

Dean's Office: Junior College	
Salaries of Deans	1500
Stenographer	300
Student Service	240
Supplies	100
Printing	100
Postage	100
	2340

Total Arts Faculty Administration 6680

2. Arts Faculty Instruction

Philosophy	
John Dewey	5000
J. H. Tufts	2375
G. H. Head	2000
J. R. Angell	2000
A. W. Moore	1500
Asst. in Laboratory	500
	13375

Pedagogy

Julia E. Bulkeley	2500
C. H. Thurber	1500
George Locke	1500
Total Pedagogy	5500

Political Economy	
J. J. Laughlin	7000
A. C. Miller	3000
William Hill	2000
T. D. Veblen	2000
H. R. Hatfield	1300
Statistics	500
Total Political Economy	16100

Commercial Geography	1000
Political Science	
H. P. Judson	5000
Ernst Freund	2375
E. J. James	1500
Total Political Science	8875

Social Science	
A. W. Small	7000
F. Starr	2500
Marion Talbot	2500
G. E. Vincent	2375
V. I. Thomas	2500
C. Neublin	833 (833)
Total Social Science	17708

History	
H. E. von Holst	6400
E. S. Terry	5000
T. Schwill	2000
O. J. Thatcher	2000

J. W. Thompson	1400
R. C. H. Catterall	1600
P. W. Shepardson	1000
E. E. Sparks	800
G. E. Fellows	750
Extra Instruction	700
Total History	19550
Comparative Religion	
G. S. Goodspeed	3000
J. H. Barrows	1000
C. E. Hall	1000
Total Comparative Religion	5000
Archaeology	
F. B. Tarbell	1000
Total Archaeology	1000
Semetics	
W. R. Harper	7000
I. H. Price	2875
R. F. Harper	2875
H. L. Willett	1633
J. H. Breasted	2000
T. G. Hirsch	-
Total Semetics	16363
Sanskrit and Comparative Philology	
C. D. Buck	2875
Assistant J. J. Meyer	2000
Total Sanskrit and Comparative Philology	5475
Greek	
Paul Shorey	5000
P. B. Tarbell	2000
C. P. Castle	2500
W. E. Owen	1600
H. Capps	2500
Additional Instruction	200
Total Greek	15800
Latin	
W. G. Hale	7000
F. P. Abbot	3500
Charles Chandler	3000
F. J. Miller	2000
G. J. Laing	1400
H. A. Bechtel	950
G. E. Hendrickson	3000
S. H. Ballou	950
Total Latin	21800
Romance	
Professor	2000
G. C. Howland	2000
Rene de Poyen	1600
K. Pietsch	1600
T. L. Neff	1600
Elizabeth Wallace	1350
Additional Instruction	800
Total Romance	10950
Germanic	
S. W. Cutting	2875
H. Schmidt Wartenberg	2000
C. von Klenze	2000
Paul O. Kern	1600
H. E. Almstedt	950
Phil. Allen	1000
Total Germanic	10425
English	
J. M. Manly	5000
W. V. Moody	1400
W. D. MacClintock	2875
F. A. Blackburn	2500
A. H. Tolman	2000
Robert Herrick	2000
R. G. Moulton	3000
R. H. Lovett	2000
L. T. Damon	1475
Myra Reynolds	2000
O. L. Triggs	1600
Edith Foster	800
J. Weber Linn	400
F. I. Carpenter	900
M. Flint	600

20550 Forward 28753

Biblical Greek	
D. D. Burton	1000
C. W. Votaw	2000
D. J. Goodspeed	1000
Total Biblical Greek	4000
Mathematics	
H. H. Moore	5000
H. Maschke	2500
G. Polka	2000
J. W. A. Young	2000
J. H. Boyd	1500
H. Dickson	1300
H. B. Slaughter	1600
Total Mathematics	13200
Astronomy	
G. B. Hale	2500
S. W. Burnham	1000
F. D. Barnard	3000
F. R. Moulton	1150
F. Hlerman	1000
Kurt Taves	1400
G. W. Ritchie	1000
E. Johansson Mechanician	1030
Total Astronomy	12130
Physics	
A. A. Michelson	7000
S. W. Stratton	2500
H. G. Gale	300
Mechanic	1030
C. F. Mann	1400
R. F. Millikan	1550
G. M. Hobbs	1000
Additional Instruction	400
Total Physics	15530
Chemistry	
J. U. Hef	5000
A. Smith	2375
F. Lengfeld	2000
J. Stäglitz	2000
J. C. Hessler	1550
L. W. Jones	1000
J. B. Jones (Store-keeper)	800
J. H. Ransom	800
H. H. McCoy	800
Total Chemistry	15725
Zoology	
C. O. Whitman	7000
C. P. Davenport	2000
E. O. Jordan	2000
S. Watake	2000
C. H. Child	1200
K. Hayashi (Artist)	800
Boy	300
Woods Holl	200
Total Zoology	15500
Palaeontology	
Instructor	1200
Anatomy	
A. C. Fyfeleshyner	1400
Additional Instruction	1000
Total Anatomy	2400
Physiology	
J. Leeb	2500
D. J. Hingle	1300
Total Physiology	4100
Botany	
J. H. Coulter	5000
D. H. Davis	1400
C. R. Barnes	3000
C. J. Chamberlain	1000
Assistants	1500
Total Botany	11900
Neurology	
H. H. Donaldson	5000
Total Neurology	5000
Geology and Mineralogy	
C. O. Claerberlin	7000
R. D. Salisbury	3500

J. P. Iddings	3000
R. A. F. Penrose	
S. Weller	1150
Oliver Farrington	125
Additional Instruction	300
Total Geology and Mineralogy	<u>15075</u>
Elocution	
S. H. Clark	1500
P. H. Blanchard	1600
Total Elocution	<u>3100</u>
Docents	1200
Total Instruction	<u>31751</u>
3. Supplementary Instruction	3500
4. Extra Summer Instruction	7000
5. Fellowships	
University Fellowships	20000
Special Fellowships	1500
Total Fellowships	<u>21500</u>
6. Scholarships	
University Scholarships	
Graduate 20	2400
Officers' Scholarships 20	2400
College 60	7200
Affiliated Scholarships 42	5200
Special Scholarships	500
Total Scholarships	<u>17700</u>
Total Sec. II	<u>373831</u>
III. Divinity School. Total Section III	
1. Divinity School Administration Salaries	
Deans E. D. Hulbert and	
S. Mathews	1500
Dean's Assistant	540
Total Divinity Sch. Ad. Sal.	<u>2040</u>
2. Divinity School Adm. Expense	
General Lectures	150
Printing	250
Postage	100
Miscellaneous Expense	100
	<u>600</u>
3. Divinity School Instruction	
E. B. Hulbert	3500
G. W. Northrup	3500
G. Anderson	3500
F. D. Burton	3500
F. Johnson	3000
C. R. Henderson	3000
S. Mathews	3000
J. W. Moncrief	2500
G. D. Foster	3000
J. R. Raycroft Phys. Cult.	300
W. Williams, Music	250
Elocution	500
Total Divinity Instruction	<u>24550</u>
4. Foreign Instruction	
Danish Norwegian	
H. Gunderson	1500
C. J. Olson	750
H. S. Fennell	750
Academy Instruction	250
Total Danish Nor. Instruction	<u>3250</u>
Swedish	
C. G. Lagergren	1650
O. Hedeen	1350
V. Peterson	
Academy Instruction	250
Total Swedish Instruction	<u>3250</u>
5. Divinity School Books	
New Testament	200
Systematic Theology	200
Church History	200
Homiletics	200
Periodicals	50
	75

Sociology	75
Swedish Theol. Seminary	150
Dan. Nor. Theol. Seminary	150
Total Divinity School Books	<u>1100</u>
6. Divinity Halls Expense	
Middle Hall	2000
South Hall	1500
Walker Hall	1150
Furniture	400
Total Divinity Halls Expense	<u>5050</u>
7. Div. Sch. Fellowships, Scholarships	<u>14000</u>
8. Div. Sch. Miscel. Expense	450
9. Amer. Jour. Theology	4000
Total Divinity School	<u>64090</u>
IV. Morgan Park Academy	
Academy Administration Salaries	
Dean Chase	900
Recorder	
Matron & Assistant	840
Stenographer	300
S. Job.	1200
Total Academy Admin. Salaries	<u>3240</u>
2. Academy General Expense	
Student Service in	
Registrar's Office	320
Postage and Stationery	300
Advertising	1000
Printing	500
Freight and Express	80
Misc. Expense	800
Total Academy General Expense	<u>3000</u>
3. Academy Instruction	
I. D. Burgess	5000
F. H. Bronson	1200
V. H. Brown	1200
L. A. Brown	1600
H. J. Caldwell	1600
A. R. Vughtman	750
Physical Culture	550
H. D. Abells	1000
F. D. Nicholls	1000
Total Academy Instruction	<u>14100</u>
4. Academy Summer Instruction	800
Total Academy Summer Instruction	<u>800</u>
5. Scholarships	2500
Total Scholarships	<u>2500</u>
6. Buildings & Grounds	
Insurance	535
Heat	3000
Light	500
Janitors	4000
Repairs	1000
Special Assessments	720
Misc. Expense	1000
Total Buildings & Grounds	<u>10555</u>
7. Equipment and Furniture	
Commons	
School & Lab. Equipment	500
Lab. Supplies	100
Furniture	300
Total Equipment & Furniture	<u>900</u>
8. Library Expense	
Librarian, S. J. Mills	720
Miscellaneous	25
Total Library Expense	<u>745</u>
9. Academy Books	300
Total Academy Books	<u>300</u>
Total Academy	35940
V. University Extension	
1. Lecture Study Administration	1400
Salary of Director	1100
Salary of Secretary	300
Salary of Clerk	750
Salary of Stenographer	350
Organization & Travel	1800
Postage and Stationery	300
Printing	150
Miscellaneous	
Total Lecture Study Administration	<u>6500</u>

2. Lecture Study Instruction	
C. Zueblin	2166
R. C. Moulton	3000
Additional Salaried Lecturers	6000
Fees to Unsalaried Lecturers	5500
Total Lecture Study Instruction	16666

3. Correspondence Administration	
Salary of Director	300
Salary of Secretary	1050
Salary of Clerk	200
Salary of Stenographer	516
Postage & Stationery	275
Advertising	375
Printing	300
Miscellaneous	150
Total Correspondence Admin.	3266

4. Correspondence Instruction	
C. E. Crandall	250
Unsalaried Readers	4000
Total Correspondence	4250

5. Class Work Administration	
Salary of Director	300
Secretary	1000
Clerk	200
Stenographer	316
Postage & Stationery	375
Advertising	325
Printing	250
Travel	100
Miscellaneous	225
Total Class Work Administration	3081

6. Class Work Instruction	
Salaries of Instructors	1500
Fees of Unsalaried Instructors	4000
Total Class Work Instruction	5500

Total University
Extension 39273

VI. Libraries, Laboratories & Museums

1. Library Administration	
Mrs. Zella Allan Dixon	2500
Supt. Departmental Libraries	1000
J. C. Robertson	1200
C. H. Hastings	1000
Estelle Luttrell	350
C. A. Torrey	1000
Cora E. Perrine	900
Tolman Wanda Q.	500
L. Dickinson	720
Margaret Hardinge	900
Anna S. Packer	600
Bruce	300
Student Service	960
Add'l Cataloguing	400
Other Service (Clement)	300
Total Library Administration	12530

2. Library General Expense	
Binding	1000
Supplies	300
Printing	100
Postage	75
Miscellaneous	250
Total Library General Expense	1625

3. Books, General Library	
Travelling Library	300

4. Books, Departmental Libraries	
Philosophy	300
Pedagogy	270
Political Economy	470
Political Science	630
Social Science	350
Anthropology and Ethnology	385
History	900
Comparative Religion	200
Archaeology & Art	200
Sanskrit & Compar. Philology	460
Greek	400
Latin	300

Romance	400
Germanic	310

English	700
Mathematics	470
Astronomy	395
Physics	315
Chemistry	255
Zoology	400
Paleontology	100
Anatomy	200
Physiology	250
Botany	365
Neurology	150
Geology	250
Elocution	40
University Extension	85
Physical Culture	35
Semantics	300

Total Departmental Libraries 11570

5. Laboratory Administration	
Salary Agent & Boy	1260
Student Service	840
Total Laboratory Administration	2100

6. Equipment	
Philosophy	200
Pedagogy	150
Social Science	50
Physics	700
Astronomy	900
Zoology	800
Physiology	450
Botany	1000
Neurology	300
Geology	250
Physical Culture	150
Chemistry	800
Anatomy	300
Archaeology	150
Mathematics	150
Total Equipment	6550

7. Department Supplies and Expense	
Philosophy	100
Physics	1000
Zoology	500
Physiology	350
Botany	750
Neurology	100
Chemistry	4500
Palaeontology	50
Anatomy	150
Astronomy	2000
Political Economy	100
Other Departments	800
Total Dept. Supplies & Expense	10400

8. Walker Museum Administration & Exp.	
Administration	400
Expense	100
Total Walker Adm. & Exp.	500

9. Walker Museum Collections	500
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10. Haskell Museum Adm. & Exp.	
Administration	50
Expense	150
Total Haskell Museum Adm. & Exp.	200

11. Haskell Museum Collections	50
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Total Libraries, Laboratories & Museums 4623

VII. Printing and Publishing

1. Journals	
Botanical Gazette	3500
Journal of Political Economy	2000
Journal of Geology	3100
School Review	4300
Journal Hebraica	1900
Biblical World	3500
Astrophysical Journal	3500
Journal of Sociology	4000
Total Journals	31500

2. Departmental Printing and Publishing	
Classical Studies	1000
University Extension	1000
Other Departments	1500
Total Departmental Pub. & Printing	3500

Total Printing and Publishing 34900

VIII. Physical Culture, Sec. VIII.

1. Physical Culture Instruction

A. A. Stagg	2500
Certrude Dudley	1000
J. E. Rayercraft	1100
H. Butterworth	1100
C. P. Small	500
Assistant Miss Furniss	700
M. Anderson	
Student Service (4)	500

Total Physical Culture Instruct. 7400

2. Physical Culture Expense

Total Physical Cul 7700

IX. Affiliated Work Sec. IX.

1. Affiliated Work Administration

C. H. Thurler	1500
Stenographer	200
Printing	100
Examiner	500

Total Affiliated Work Admin. 2300

2. Affiliated Work Expense

Travel	850
Postage	50
Miscellaneous	100

Total Affiliated Work Expense 1000

3. Affiliated Work Examinations

Total Affiliated W. 4500

X. Buildings & Grounds Sec. X.

1. Campus Improvement & Expense

Campus Improvement	500
Laborers	1000
Sprinkling	330
Watchman	1200
Student Service	150

Total Campus Improvement & Expense 3280

2. Furniture

General Furniture	
Graduate House Furniture	150
Snell	
Beecher	
Kelly	
Foster	
Green	

Total Furniture 1000

3. Heat & Power

General Fuel Account	10000
Engineer's Departmental Sup.	300
Electric Light Expense	200
Engineers' Departmental Salaries	

A. C. Parker 1800

R. G. Myers 900

Cobb Heat & Power

Firemen 1800

Snell Heat & Power

Fireman 1200

Beecher Heat & Power

Fireman 1320

Power, Fireman 1320

Total Heat & Power 18500

4. Buildings Expense & Repairs

Green Hall Expense

Janitors 1400

Light 900

Cobb Hall Expense

Janitors 1620

Light 600

Graduate Hall Expense

Janitors 540

Light 300

Snell Hall Expense

Janitors 700

Light 675

Beecher Hall Expense

Janitors 960

Light 700

Kelley Hall Expense

Janitors 960

Light 700

Foster Hall Expense

Janitors 1200

Light 750

Walker Museum Expense

Janitors 540

Light 25

Ryerson Laboratory Expense

Janitors	900
Light	200

Kent Laboratory Expense

Janitors	900
Light	400

Gymnasium Expense

Janitors	700
Light	200

General Library Expense

Janitors	360
Light	250

Haskell Museum Expense

Janitors	600
Light	50

Physiological Lab. Expense

Janitors	540
Light	50

Botanical Laboratory Expense

Janitors	600
Light	75

Anatomical Lab. Expense

Janitors	540
Light	75

Zoological Laboratory Expense

Janitors	540
Light	150

Verkes Observatory Expense

Engineer	720
Fireman	600

Fuel 1200

Janitor 400

Engineers' & Janitor's

Supplies 600

University Janitor's Sup.

General Repair Account

Repairs 3600

Carpenter 720

General Workmen 1500

Total Building Exp. & Repairs 29150

5. Taxes and Special Assessments

Insurance 3200

Payment on Campus 11000

Contingent Fund 20001

Total Taxes & Special Assessments 34201

Total Sec. X., 86741

TOTAL APPROPRIATIONS, BUDGET EXPENDITURES,
1900-1901 759365

Tuesday, July 17 1900

The regular monthly meeting of the Board was held at 3 P.M. in the Board Room. Present M. A. Ryerson in the chair, C. L. Hutchinson, D. G. Hamilton, H. H. Kohlsaat, J. A. Baldwin, I. W. MacLay, A. K. Parker, H. P. McCormick, Edward Goodman, W. R. Harper, A. McLeish, E. M. Barton and Mr. Rust.

Prayer was offered by Mr. Goodman.

The minutes of the last monthly meeting were read and after amendment approved.

Mr. Isaac W. MacLay, the new trustee, was presented to the members of the Board and welcomed.

The President called attention to the death of the son of Mr. A. C. Bartlett and the Secretary was directed to convey to Mr.

Bartlett an expression of the sympathy of the trustees.

The following letter was read by the Secretary-

Dr. T. W. Goodspeed, Secretary
Chicago University, City.

"Chicago, June 27th 1900

Dear Sir:-

I have submitted to all of the executors of the estate of the late John C. Adams your proposition that we should advance to the University, in December of this year, the amount due it under the will of Mr. Adams, and that we approve of your using the money so received in meeting the expenses incurred in the erection of a gymnasium building at the Morgan Park Academy of the University. The family and executors wish me to express to you their appreciation of your efforts to consult their wishes as to the application of this fund and to say that the proposed use of it meets with their approval and that the executors will advance the sum due at the time indicated, you to give the indemnity bond suggested in your interview on this subject.

As to naming the gymnasium, the executors have no recommendation to make and leave the matter entirely to the judgment and wishes of the University.

On behalf of a majority of the executors
(Signed) John B. Adams.

The Committee on Buildings & Grounds laid before the Board plans for the addition to Foster Hall for which Mrs. Foster has contributed \$20000. and recommended that bids be secured and if they prove satisfactory that the Committee be authorized to go forward and erect the building. The plans were approved and the recommendation adopted.

The Committee also recommended that the Comptroller be authorized to make necessary repairs on the temporary library and gymnasium at an expense not exceeding \$500. and it was so voted.

The Committee also presented estimates of the Comptroller for necessary repairs to the Yerkes Observatory and recommended that the Comptroller be authorized to have these repairs made at a cost not to exceed \$625. to be charged to Budget appropriation for repairs and the recommendation was adopted.

The Committee also made the following recommendations which were adopted-

1. That Shepley, Rutan & Coolidge be made the Architects of the entire group of buildings to be erected on the corner of

Ave.
Lexington & 57th St. including the Commons, Tower, Club House and Assembly Hall.

2. That the Committee on Buildings & Grounds be authorized to select the Architect for the Hitchcock Building.

The following report was presented-

"July 13 1900

The Board of Trustees
The University of Chicago
Gentlemen:-

At the annual meeting of the Board of Trustees held June 26 1900 after the presentation of the Comptroller's report the following action was had, viz:-

"The matter of insurance of the Culver properties was referred to the Comptroller and Mr. Grey with power." Pursuant to the above action your Committee have investigated the matter of the insurance of the Culver properties-Mr. Grey being unfamiliar with the properties visited them in company with Agent Ewing-the relation of which to the University Endowment funds has been changed by the transference of certain of the Culver properties from the Culver Endowment Fund to Rockefeller "B" Endowment Fund by the action of the Trustees.

The \$200,000. insurance covered 165 specific risks which by reason of contiguous location might be classed as 38 group risks. As stated in the Comptroller's report above referred to the total amount of insurance premiums upon the \$200,000. insurance for 4 yrs. 1-1/2 months period (May 15 1896-June 30 1900) was \$2652.30, and during said period there were six fire losses out of which the total sum of \$480. indemnity was received from the insurance companies; the excess of premiums paid over indemnity received being \$2172.30. The apportionment of the \$200,000. insurance was as follows, viz:-

Culver Properties	\$154000.
Rockefeller "B" Properties	46000.
Your Committee has under its authority continued the insurance upon the properties constituting investments of Rockefeller Fund "B" and aggregating \$46000. and additional thereto has deemed it wise and has also caused two of the properties belonging to Culver Fund to be insured in amount the same as previously insured, i.e.-	
107,109 Blue Island Ave.	\$9000.
150-156 "	17000.
Of Culver Fund Properties-----	\$26000.

These Blue Island Ave. properties are fair brick and stone improvements situated in closely built districts in which it is not a remote contingency that a fire may some day sweep over the entire district; in the northwest part of the city the improvements are more scattered and the small risk of carrying them by the University would seem to be justified.

The \$2000. insurance that has been continued runs until June 30 1903-a period of three years, and the total premium thereon amounts to \$862.80.

It has been Miss Culver's policy and practice prior to conveying these properties to The University to herself insure them and the history of the past four years would seem to support her policy.

Respectfully submitted
(Signed) H. A. Rust
H. A. Grey
Committee

The action taken by the Committee was approved.

President Harper read a letter from Prof. F. Starr proposing to sell to the University a set of his busts of Mexican Indians. The matter was referred to the Committee on Instruction & Equipment to consider and report.

On recommendation of the President the following action was taken.-

1. H. B. Almstedt was appointed to a Deanship in the University College in place of Mr. Howland, at a salary of \$300. from July 1 1900.

2. W. B. Holmes was appointed Research Assistant in the Department of Chemistry in place of Dr. Bernhard whose term expires

C. R. Barnes salary

Oct. 1st, the salary to be \$600. as provided in the budget.

J. W. Linn

3. The salary of Prof. C. R. Barnes was increased \$800. as provided in the budget.

Miss Dudley salary

4. J. W. Linn was made the successor of Mr. Flint in English at a salary of \$800. from July 1 as provided in the budget.

Suppl. Instruction

5. The salary of Gertrude Dudley, Instructor in Physical Culture, was increased from \$1000. to \$1200. per year from Oct. 1 1900, the extra \$200. to be charged to the budget appropriation for Supplemental Instruction.

D. H. Carnahan

6. D. H. Carnahan was reappointed Assistant in the Department of Romance Languages at a salary of \$600. from July 1 1900 with the understanding that for such courses as he may give in addition to the number of six he shall receive the sum of \$100. for each course. (Mr. C. resigned in Sept. last year.)

H. H. Getty

7. A gift from Henry H. Getty, consisting of the Plates illustrating the Hindu Pantheon was reported and accepted and the Secretary of the Board of Trustees was instructed to send him the thanks of the trustees.

W. C. Mitchell

8. Mr. W. C. Mitchell was appointed Assistant in the Department of Political Economy, to do work during the year 1900-1901, at a salary of eight hundred dollars, the same to be charged to appropriation already made for Dr. Hatfield, Dr. Hatfield's salary being about to be transferred to the appropriation made for instruction in Commercial Geography, etc. (Begin Oct. 1 1900)

Prof. Hatfield

Com. Geo.

H. C. Cowles

9. Dr. H. C. Cowles was reappointed Assistant in the Department of Botany at a salary of \$1000., four hundred dollars of which is already provided for in the budget, the remaining \$600. to be provided for from the Supplemental Fund.

Suppl. Fund

T. A. Larson

10. The salary of Thomas A. Larson, Storekeeper in the Biological Departments, was increased from \$500. to \$600. for the year beginning July 1 1900, the \$100. increase to be charged to the budget appropriation for Supplemental Instruction.

Suppl. Fund

Minutes to Trustees

The following resolution was passed-
RESOLVED, that the Secretary cause copies of the minutes of each meeting of the Board to be prepared and mailed to each trustee within three days after such meeting.

Annual By-Laws

Mr. McLeish gave notice that at the next meeting he would propose a new By-law relating to the annual auditing of the accounts and examination of the securities.

Standing Comms

The President of the Board appointed the Standing Committees for the year as follows and they were approved.-

Committee on Finance & Investment

Messrs. Hutchinson
Bartlett
Hamilton

Kohlsaat
Baldwin

Committee on Buildings & Grounds

Messrs. Walker
Barton
Hutchinson
W. A. Smith
Grey

Committee on Instruction & Equipment

Messrs. F. A. Smith
Barton
Parker
McCormick
Bartlett

Committee on Press & Extension

Messrs. Goodman
Felsenthal
Kohlsaat
Parker
F. A. Smith

Committee on Academy & Affiliations

Messrs. McLeish
Baldwin
Felsenthal
W. A. Smith
Grey

Checks Counter-
signed

It was voted that during the absence of the Secretary on his vacation President Harper be authorized to countersign checks.

Adjourned

T. W. Goodspeed
Secretary.
Tuesday August 7, 1900.

A duly called Special meeting of the Board of Trustees was held this day at 1 o'clock at Kinsleys'.

Present:

President Ryerson in the chair.
Hutchinson
Kohlsaat
Bartlett
F. A. Smith
Goodman
Walker
Harper
and Mr. Rust, as also Architect
Dwight Heald Perkins, who by invitation was present with plans of the Gymnasium for the Morgan Park Academy and studies of the Charles Hitchcock Hall.

The Secretary received letters from Trustees Baldwin and Hamilton stating reasons for non-attendance, i.e. - Mr. Baldwin by reason of absence from the city. Mr. Hamilton through necessity of attendance upon a meeting of the Directors of the Chicago City Ry. Co. of which he is President, occurring at same time.

Prayer was offered by Dr. Parker.

Secy. Pro tem

Mr. Rust was appointed Secretary Pro tem.

The Secretary reported the action of the Committee on Academy & Affiliations in reference to the Academy Gymnasium, viz: -

"Aug. 6, 1900.

The Board of Trustees
The University of Chicago.

Gentlemen:- At a meeting of the Committee on Academy & Affiliations held July 27th 1900 Mr. Perkins presented the completed plans for the Academy Gymnasium.

"It was voted that bids be secured for the construction of the building using the same brick as that used in East and West Halls and also bids contemplating the using of common brick, and that the plans and specifications and bids be submitted to the Board of Trustees.

Yours truly,
(Signed) T. W. Goodspeed, Secy

Architect Perkins exhibited and explained the plans stating that bids from responsible parties for the different classes of work demonstrated that the total cost of the building including every expense incident thereto, i.e. - sewers, grading, architects fees, etc. as well as the building proper would be approximately as follows, viz:-

1. Using common brick with ornamental features ----\$20,000.
2. Using red brick
the same brick of which East and West Halls
are built ----- 20,500.

whereupon and after full discussion it was voted that the building should be constructed using a brick uniform with that in East and West Halls and that the Committee on Academy & Affiliations be authorized and instructed to award the contracts upon said basis and so that the aggregate cost of the building completed as aforesaid should not exceed the sum of \$21,000.

Architect Perkins exhibited his studies of the Charles Hitchcock Hall, a general discussion thereof following; Mr. Hutchinson suggested the desirability of the Architect visiting Oxford, England, in order to avail himself of the advantages of the examination of the Oxford University buildings of like character, stating the expense thereof to be \$400. of which amount it was probable that Mrs. Hitchcock would contribute one-half (\$200.)

Upon Mr. Hutchinson's motion the sum of \$200. was appropriated for said purpose.

Mr. Perkins referred to the fact that as owing to Mrs. Hitchcock's absence from the City her action in the matter could not be now definitely known and stated that as it was desirable that there should be definite decision he would now state that he should make the trip irrespective of the action of Mrs. Hitchcock.

President Harper referred to correspondence between himself and Mr. E. W. Peck in reference to the retirement of Mr. Peck from the Board, reading a letter from Mr. Peck to himself in which much interest was expressed in the University.

President Harper submitted the following recommendations of the candidates for degrees to be conferred upon the occasion of the Convocation upon Aug. 10, which recommendations were approved and the degrees authorized as per subjoined list, viz:-

The Senior College

For the Bachelor's Degree

- Ph.B. Angeline Amenia Bergey
- A. B. Sarah Elder
- S. B. William Alexander Gordon
- S. B. John Orr Hamilton
- Ph.B. Thomas Arthur Hillier
- A. B. George Wilson Hoke
- A. B. Lucy Lovejoy Bennett Hoxie
- Ph.B. Alice Lachmund
- Ph.B. James Arnett McLean

- A. B. Hugh Sager Head
- A. B. John Elvington Nelson
- Ph.B. Thusnelda Peemoller
- A. B. Erwin William Eugene Roessler
- S. B. Albert Simpson Russell
- A. B. Guy Delivan Smith
- Ph.B. George Gottlieb Stroebe
- A. B. Edward Olin Wood, Jr.

The Divinity School

For the Degree of Ph. D.

Arthur Maxson Smith

The Graduate School

For the Degree of A. M.

Samuel Adams Lynch.

For the Degree of Ph. D.

George Morlin.

The Junior Colleges

For the Degree of Associate

- S. B. Samuel C. Clark
- A. B. Frank D. Arthur Pogle
- A. B. Alfred Hugh Fowler
- S. B. William Alexander Gordon
- A. B. Peter Cornelius de Jong
- S. B. Paul George William Keller
- A. B. Edward Christian Kohlfaat
- S. B. Genevieve Antoinette Monsch
- Ph.B. Katherine Woodruff Paltzer
- Ph.B. Virgil Vivian Phelps.

President Harper read a report from Agent Ewing; this report was favorable to the sanitary condition of the West Side properties and was by the Board accepted and ordered placed on file.

Upon recommendation of President Harper the following action was had, viz:-

1. William Gorsuch was appointed Assistant in Elocution at a salary of \$300. a year, service and salary to begin Oct. 1, 1900 with the understanding that he shall conduct three courses of instruction during each quarter and that of this sum (\$300.) \$400. be charged to Supplementary Instruction; the balance (\$400.) to be charged to the appropriation for Scholarships.

2. Miss Lisi Cipriani was appointed Docent in the Department of Literature in English upon the usual terms.

3. Merton L. Miller was reappointed Instructor in the University for three years from July 1, 1900 at the same salary as heretofore i.e. \$400. per annum.

President Harper read a letter received by him from Comptroller Charles G. Dawes -- by request of President McKinley -- upon behalf of two Chicago boys who had impressed the President as being desirous of acquiring an education and as being worthy recipients of especial aid, and the sentiment of the Board thereupon was that if they met the requirements and it was practicable they might receive aid through the Scholarship Fund -- this to be determined by President Harper.

R. H. McKee

Pres. Harper

A. Barta

App for Palaeon-
transmitt. Rust-
my.

President Harper reported the resignation of R. H. McKee, Lecture Assistant in Chemistry which was accepted and the President was authorized to arrange for the filling of the vacancy.

Upon the recommendation of President Harper Alois Barta was appointed Librarian of the Haskell Libraries for the Summer Quarter at a salary of \$25. per month.

Upon recommendation of President Harper the sum (\$1500.) appropriated for instruction in the Department of Palaeontology was cancelled and the same amount (\$1500.) was appropriated for the purchase of microscopes for the Department of Botany. *Anatomy*

President Harper read a letter from Prof. R. A. Hinsdale of the University of Michigan eulogistic of Prof. John Dewey's book entitled "The School and Society".

Mr. Hutchinson referred to the policy of the City in reference to ^{constitution} ~~creation~~ of Small Parks in various localities of the City at present inadequately supplied with breathing spots and playgrounds for their respective communities and stated that it was proposed to locate one of said Parks in the vicinity of the Holden School on 31st St. near which site and upon Bonfield St. the University is the owner of some 40 vacant lots.

(At this juncture Mr. Felsenthal entered and participated in the further deliberations of the Board).

After discussion it was voted that the Finance & Investment Committee be empowered to lease ten of said lots (selection to be made by said Committee) to the City of Chicago for purposes indicated, the lease to be for a nominal rental and with the stipulation that possession should be relinquished upon 90 days written notice, and further that an option be granted the lessee to purchase said lots at a price not less than \$1000. per lot.

Adjourned

Secretary Pro tem."

Friday, Aug. 10 1900

Pursuant to the following call, viz:-

"There will be a special meeting of the Board of Trustees Friday Aug. 10 at 3.45 o'clock P.M. in the Walker Museum, University Campus, to take action upon the death of Trustee Charles C. Bowen, the telegraphic announcement of which-as having occurred this morning-has just been received."

a special meeting of the Board of Trustees was held this day at 3.45 o'clock P.M. at Walker Museum upon The University Campus, President Harper presiding and Comptroller Rust acting as Secretary.

August 10, 1900
29

C. C. Bowen

Upon motion of Mr. Goodman seconded by Mr. Grey it was voted-

1. That the President appoint a committee to draft resolutions relative to the decease of their associate Trustee Bowen said resolutions to be duly reported to a future meeting of the Board.
2. That President Harper and Comptroller Rust as representing The University be deputed to attend the funeral obsequies in Detroit upon Saturday 11th inst.

Adjourned

Secretary Pro tem.

"Tuesday, August 21, 1900.

A duly called regular monthly meeting of the Board of Trustees was held this day at three o'clock at the Board Room".

Present:

Harper
Kohlsaat
Grey
Goodman

Barton
Felsenthal
McCormick
Parker

In the absence of the President and Vice-President, Mr. Smith was made chairman; Mr. Rust was appointed secretary pro tem.

The Secretary reported having received communications from Trustees Hamilton, Bartlett and Hutchinson assigning reasons for prospective absence from the meeting, being in the cases of the two first named because of prospective absence from the city and of the latter because of necessity of meeting an exceptional and important official engagement at the same hour elsewhere.

Prayer was offered.

a. The reading of the minutes of the July (17th) regular monthly meeting as also of the special meeting (7th inst.) was waived by reason of the fact that copies of said minutes had been furnished to each of the Trustees -- upon motion the minutes of said meetings were approved.

Minutes.

b. The minutes of the special meeting (10th inst.) were read and upon motion approved.

Recommendations from the Committee on Instruction and Equipment covering the subject-matter of the fourteen paragraphs next following were presented by President Harper, resulting in the action indicated in the paragraphs aforesaid, viz:-

I.

"That the Trustees take up the consideration of establishing a students' observatory on the grounds of the University, as soon as funds for that purpose may be provided, and that a proper site for an observatory be selected on the campus at a point

Students' Observatory on University Campus.

where the best possible view of the entire sky can be obtained, and where a north and south line passing through the observatory shall be entirely unobstructed at both the northern and southern horizon. -- Voted to refer to the Buildings and Grounds Committee".

II.

Beecher and Kelly Halls.

"That the President be authorized to propose a plan in detail for setting aside Beecher Hall as a French Hall, and Kelly Hall as a German Hall; discussion hereon ensued -- during which President Ryerson entered the room and assumed the chair -- the discussion was continued: upon motion President Harper was instructed to evolve and submit to the Board a plan to make the recommendation effective."

III.

"That the President be authorized to negotiate with:

- a. Raymond Weeks, of the University of Missouri, with a view of his accepting a professorship in Romance Languages in the University of Chicago."
- b. J. Franklin Jameson, professor of history in Brown University, with a view to his accepting the headship of the department of history in the University of Chicago.
- c. President Nathaniel Butler, of Colby University, to fill the place made vacant by the resignation of Mr. Thurder, as director of the co-operative work and professor of pedagogy, at a salary of three thousand dollars".

President Butler (Pedagogy)

A general discussion ensued relative to the personnel, present positions, experience and qualifications of the nominees respectively for the suggested positions, pursuant to the recommendation authority was given to the President to negotiate with the three parties.

IV.

"That authorization be given to fill the vacancy made by the withdrawal of Mrs. Anna M. Congdon, housekeeper of the men's dormitories, at a salary not to exceed twenty-five dollars a month, with room and board in the women's halls. Voted that the resignation of Mrs. Congdon be accepted and the President authorized to fill the vacated

Anna M. Congdon

position".

V.

Elizabeth Yeomans (General Housekeeper)

"That Miss Elizabeth Yeomans be reappointed to the general housekeeping of the women's halls at a salary of one thousand dollars, the same to be charged to the women's halls, for the year beginning July first, 1900.--Voted".

VI.

Luanna Robertson (Headship Kelley Hall, etc.)

"That Miss Luanna Robertson be transferred from the Morgan Park Academy to the Department of German in the University, with the understanding that no salary shall be provided for, but that she may be assigned extra sections in accordance with the general arrangement, namely, one hundred dollars for a major course of instruction; and that she be appointed to the headship of Kelley Hall, and that she be given permission to give instruction in the South Side Academy, which is associated with the pedagogical department of the University. -- Voted".

VIII.

(Verkes Observatory) --Assistantships--

"That the two following named parties be appointed to volunteer research assistantships in the Verkes Observatory during the Summer Quarter, 1900, viz:-

a. Dr. C. E. St. John

Dr. C. E. St. John, professor of Physics in Oberlin College.

b. Caroline E. Furniss

Miss Caroline E. Furniss, instructor in Astronomy in Vassar College.

The President stated that the position was without salary. -- Voted."

VIII.

Storrs Barrows Barrett -- (Librarian Verkes Observatory).

"That Storrs Barrows Barrett, formerly a fellow in the department of Astronomy, be appointed Secretary and Librarian of the Verkes Observatory, provided that this service is to be rendered without additional cost to the University; it being understood that the University is now paying twenty-five dollars a month toward the salary of a stenographer, this sum being charged to the expenses of the "Astro-Physical Journal"; and that at present the University assumes no additional obligation for the proposed secretaryship, either for the current year or for the future.

The President stated that for the current

Previously made

year Mrs. H. H. Wilmarth and Professor Hale had made financial provision; therefore, there was practically no charge borne by the University for said period, but that it was uncertain as to like future provisions through same sources and that the position being thus established, it was possible that after the expiration of the current year a position should have been created that thereafter would be financially unprovided for.

Upon discussion it was voted."

IX.

Harry Nichols
Whitford
(Botany)

"That Harry Nichols Whitford be appointed to an assistantship in Botany on half time at salary of \$400, in place of A. C. Moore, resigned to take the professorship of biology in the University of South Carolina. Voted."

X

George E. Fellows
(History)

"That Mr. George E. Fellows be re-appointed Assistant Professor in history for one year beginning October 1st, 1900, at a salary of two thousand dollars (\$2000.00), of which one-third shall be charged to the department of history, the remaining two-thirds to the department of University Extension, this being a continuation of the arrangement of preceding years. Voted."

XI

Maxime Ingres
(French)

"That Maxime Ingres be appointed to an assistant professorship in the department of Romance Languages for one year from July 1st, with the understanding that for two courses of instruction during the year he shall receive the sum of five hundred dollars (\$500.00); it being also understood that he shall be permitted to do work in French in connection with the Secondary and Elementary Schools in affiliation with the University, to be charged to appropriation already made for teaching French. Voted."

XII.

Henry Chalmers
Biddle
(Chemistry)

"That Henry Chalmers Biddle be appointed to fill the lecture-assistantship in chemistry for the remainder of the scholastic year, work to begin August 13th, 1900 and to close July 1st, 1901, the compensation for this service to be \$450.00, the remainder of the sum appropriated for the salary of R. H. McKee, resigned."

XIII.

The President reported action of committees respectively upon

Library
Books.

- a) Rooms: their arrangement, etc.
- b) Library books: of common interest to several departments--two lists, one list upon relatively broad basis, another upon a restricted basis, confined to urgent needs.

XIV.

That the Trustees authorize

Modern Language
Libraries.

- a) Combination of the Modern Language Libraries and their removal to a common room, at a cost not to exceed seventy-five dollars (\$75.00) "Voted."

Departmental
Librarian.

- b) That in the next budget an appropriation be made not exceeding \$300 for a departmental librarian. Referred to the Budget Committee in reference to its incorporation in next year's budget.

Books: Sets.

- c) That the list of library books as hereinafter indicated--for filling out sets, etc.--be referred to the Budget Committee in reference to its incorporation into next year's budget.

XV.

President Harper submitted a letter addressed by Professor Starr to the Board of Trustees stating the fact that for three years he had been securing a series of busts illustrating the native tribes of Mexico; that they had cost him a large outlay of time and money--that they were unique and of great value; further that there would be but three sets of the busts, one of which ought to remain in the United States, one ought to be purchased by the Mexican government and the third he hoped might go to some European Museum; the one designated for the United States he should be "deeply grieved to see go to any other institution" -- Professor Starr proposed that the University buy one complete set for fifteen hundred dollars (\$1500.00), one-half the amount to be paid in advance, the other half on delivery of the work.

Frederick Starr:
Busts
of
native tribes
of
Mexico.

President Harper alluded to the fact that this matter had by the Board been previously referred to the Instruction and Equipment Committee, to which committee however it was not presented and owing to the pressure for answer to Professor Starr, it was thus again presented to the Board for its action.

The matter was discussed generally and quite at length resulting in action by the Board that by reason of there being no funds available for the purchase, the proposition be regretfully declined and that expression of the sentiments of the Board be transmitted to Professor Starr.

XVI.

Upon behalf of the Finance and Investment Committee and in the absence of Chairman Hutchinson, Comptroller Rust reported purchases of bonds, being investment of endowment funds as follows, viz:-

Finance and Investment Committee:
(Bond Purchases)

25 M. Central Pacific Ry. 4's.
25 M. Baltimore & Ohio Ry. 4's.
4 M. Louisville & Nashville Unified 4's.
25 M. Atchison, Topeka & Santa Fe 4's.
10 M. Union Pacific Ry. 4's.
15 M. St. Louis & San Francisco General Mortgage 5's.

aggregating \$106802.30: whereupon and upon motion the purchases were approved and ratified.

Adjourned.

Secretary pro tem.

"Tuesday, Sept. 11, 1900.

A special meeting of the Board of Trustees convened this day at 11 o'clock A.M. in the Indian Room at the Grand Pacific Hotel pursuant to the following notice, viz:-

"There will be a meeting of the Board of Trustees Tuesday, Sept. 11 at 11 A.M. at the Grand Pacific Hotel to consider a proposition for a gymnasium building and to transact other business."

Present:

President Ryerson in the chair
Harper
Goodman
Baldwin

McLeish
F.A. Smith
Hamilton
Hutchinson
also Mr. Rust.

The Secretary received letters from two Trustees stating inability to attend the meeting and assigning reasons therefore as follows, i.e.:-

Mr. McCormick by reason of absence from the city -- by letter.

Mr. MacLay -- nonreceipt of notice in time -- by telegram.

Prayer was offered by Mr. Goodman.

Mr. Rust was appointed Secretary Pro tem.

President Harper submitted the following letter from

A.C. Bartlett (a Trustee) viz:-

"September 3rd 1900.

Dr. Wm. R. Harper,
President University of Chicago, City.

A.C. Bartlett
(Gift of
Gymnasium)

My dear Sir:-
My first thought of building a gymnasium for the University as a memorial to my son Frank was under a misconception of the magnitude of the undertaking, measured by dollars.

As I study the situation, I am convinced that the requirements demand all that you have planned, and I should not be willing (both on account of the University and of the memory of my son) to erect a building whose size, style, and general arrangement did not fully meet these requirements.

I considered the sum of \$100,000. the maximum I could consistently expend for the purpose. I now realize that this sum is not adequate, but I cannot well pledge a much larger one at this time.

A.C. Bartlett (Gift of Gymnasium.) I am willing, however, to say that if a memorial building to Frank, of the size designed, which will correspond with the present buildings at the University, and which will be in all respects creditable to the Institution, can be erected for \$125,000., I will at the proper time, place that sum to the credit of the University.

The only conditions I care to make are that the location, plan, and specifications be submitted to me for approval, and that the design be such that will permit of my good friend, and Frank's friend and admirer, Mr. Hibbard, properly placing a memorial window in the building, and of my son Frederic decorating such portions as may seem advisable, in a manner approved by you.

I await your answer.

Yours very truly,

(Signed) A. C. Bartlett".

J.

The reading of the letter evoked lively interest and expressions of congratulatory sentiments as to the fact and relative to the prospective donor.

(At this juncture Mr. Bartlett entered and participated in the further deliberations of the Board).

Upon motion of Mr. McLeish the generous offer of Mr. Bartlett was accepted with expressions of high appreciation of the thoughtful, timely and splendid gift, coupled with instructions to the Secretary to communicate the sentiments of the Board to Mr. Bartlett.

Gymnasium
Gift - Action
thereon.

September
Monthly
Meeting.

Upon the suggestion of the President it was voted that the regular monthly meeting for the current month be held Tuesday, 18th inst at 2 P. M. at the President's Office in Haskell Museum upon the University Campus.

Mr. McLeish read and submitted a letter from F. T. Gates dated 7th inst, viz:-

"September 7th, 1900.

Mr. Andrew McLeish, Vice-Pres't.,

Board of Trustees, University of Chicago,
Chicago, Illinois.

Dear Sir:-

Referring to your letter of July 2nd and my reply of July 5th, I beg leave to say:-

1. The New York trustees approve the use of the expected surplus of \$500.00 of the Adams bequest in purchasing equipment and apparatus for the gymnasium.

2. The New York trustees approve giving Mr. Adams' name to the gymnasium.

3. The New York trustees approve giving \$1500. for additional instruction in anatomy.

4. The New York trustees are in doubt as to the wisdom of remitting tuition fees. We would suggest that the matter be tried as an experiment, in a limited way for a limited time - say to limit the authority of the President to the current year ending June 30th 1901 and let the number not exceed, say, ten and let the President in remitting the tuition fees announce that he can only promise it for a single year.

Yours very truly,

(Signed) F. T. Gates."

Referring to the action of the Board June 26th, 1900 and to the hereinbefore quoted letter, President Harper submitted the following recommendation, i.e.:-

New York
Trustees.

Human
Anatomy
(Joseph
Flint)

Previously in-
acted

"That Dr. Joseph Flint be appointed to an Assistantship in the Department of Anatomy, at a salary of one thousand dollars, to begin October first; the same to be charged to the new appropriation for the Department of Anatomy. That the President be authorized to negotiate for additional assistance in this department, with the understanding that the total amount so expended shall not exceed for the current year the amount appropriated, namely fifteen hundred dollars."

The recommendation was adopted and it was voted that the expenses thus incurred be charged to a new appropriation.

President Harper submitted the following recommendations for appointments and reappointments upon the educational staff of the Morgan Park Academy, viz:-

"That Mr. A. W. Leonard be appointed Assistant in the Department of English at Morgan Park Academy at a salary of nine hundred dollars, beginning ~~Octo-~~ber first, in place of Mr. F. D. Nichols, resigned; and that he receive in addition for special work as Master in the Halls, his room."

"That Mr. H. E. Jones be reappointed Assistant in the Department of History and in charge of the Department of Physical Culture at the Morgan Park Academy, at a salary of eight hundred dollars, beginning October first; and that he receive in addition for special work as Master in the Halls, his room."

"That Mr. Charles S. Fox be appointed Assistant in the Department of German at Morgan Park Academy, at a salary of eight hundred dollars, beginning October first, in place of Miss Robertson, transferred and that he receive in addition, for special work as Master in the Halls, his room."

President Harper reported an interview during his recent Eastern trip with the New York Trustees referring especially to that part of it devoted to the consideration of matters involved in a centralization of a power plant and its prospective improvement and enlargement as also the erection of a fire-proof building primarily intended for the housing of the Press Division as at present organized, as also with a view to its more complete equipment, having in mind the use of a portion of the building for the General Library; the President stating to them the belief that thereby many interests would be conserved, i.e.:-

a. Through a large reduction in cost of generation of light, heat and power, through consolidation of plants and modernizing thereof as also of reduction in labor incident thereto.

b. Economies in the conduct of the business of the Press Division through concentration of its different departments under one roof with each properly related to the other, and the prospective rounding out of its equipment.

President
Harper's
New York
Interview.

Light, heat
and power.

Press
Division.

c. The rescue of the valuable General Library from its present thoroughly unworthy and constantly menaced quarters through its removal to fire-proof and relatively convenient new quarters;

and based upon the aforesaid statement the other parties to the interview were reported as being favorable to the plan.

Upon notion of President Harper the Buildings & Grounds Committee were instructed to prepare plans and submit estimates for building, plant and equipment suitable for the concentration of the light, heat and power and the Press Division, the same to be designed in reference to location at and near the N. W. Cor. of Ellis Ave. & 58th St.

Mr. Hutchinson made statements relative to the George V. Hankins loans covered by two mortgages, \$240000. and \$90000. respectively, of which the University is owner of certain of the notes, i.e.:-

\$ 65000. of the \$ 90000. loan
150000. of the 240000. loan.

These mortgages are and have been for a long time in process of foreclosure, the proceedings being fiercely contested; Mr. Hutchinson represented that under the present conditions it was very desirable that the University's interests should be consolidated by being withdrawn from the \$90000. loan and incorporated into the \$240000. loan, thus making the University the owner of the entire \$240000. mortgage loan thereby parting with its interest in the \$90000.; this arrangement involving the investment of an additional \$15000. upon the part of the University Mr. Hutchinson thought could be brought to pass.

The further consideration of the matter was postponed until a future meeting of the board at which time it was understood that Mr. Hutchinson would submit a written statement and agreements embodying his ideas of an equitable arrangement to make his suggestions effective.

Comptroller Rust submitted the following report,

Comptroller's
Report.

viz:- "Sept. 11, 1900.

The Board of Trustees,
The University of Chicago.
Gentlemen:-

Pursuant to your instructions and on behalf of the Buildings & Grounds Committee and Committee on Academy & Affiliations arrangements and agreements have been made for the construction of the Foster Hall Extension upon the University Campus and the Morgan Park Academy Gymnasium at Morgan Park in accordance with which contracts in triplicate have been prepared for the execution of the work; these contracts are

Buildings
&
Grounds
Committee
(Plans)

Geo. V. Hankins
(Loans)

as hereinafter described, viz:-

1. Foster Hall Extension

	Masonry	Abraham Lund	\$1675.
	Carpentry	Math. Rauon	3650.
	Cut stone	R. Heldmaier	5200.
	Iron	H.A. Streeter	700.
	Lath & plastering	John Roland	680.
	Electric Wiring	McFell Electric Co.	120.
	Painting & Glazing	J. G. McCarthy Co.	920.
Foster Hall Addition.	Plumb., Sew. & Gas Fit.	Hulbert & Dorsey	309.
	Heating & power	L.H. Prentice Co.	975.
	Sheet metal & roof	Knisley Bros.	1750.
	Elevator		2000.
			\$17979. 17979.

Misc. Items, estimates: Architects fees included:

	Hardware	350.
	Electric Fixtures	300.
	Shades	60.
	Screens	60.
	Pipe covering	75.
	Architect & Extras	1176.
		\$ 2021. 2021.

2. Morgan Park Academy Gymnasium:

	Masonry	C. V. Damsier & Son	\$6190.
	Carpentry	Gust Lundell	5850.
	Cut Stone	Sammel Webbe	1250.
	Iron	Peterson Elec. Struc. Iron Wks	1113.
	Plumbing heating & roof	Foster & Glidden	5523.50
			19926.50

Misc. Items, estimated: Architects fees included 1073.50

The sums available for the construction of these two buildings are as follows respectively, viz:-

	Foster Hall		
	a. Nancy Foster donation	\$20000.	
	b. Accrued interest thereon	400.	\$20400.
	Morgan Park Academy Gymnasium		
	a. Jno. C. Adams' legacy	9000.	
	b. Amt. from the \$2000000. Fund contributed by Mr. Rockefeller	11000.	
	c. Balance	1000.	21000.

The authorization of the official execution of these contracts on the part of the University is suggested.

The authorization of the transfer of \$11000. from Fund "F" to a Morgan Park Gymnasium Bldg. Fund is also suggested; this can be taken from a Certificate of Deposit in which certain of these Funds are now invested. Attention is called to the necessity for provision for the \$1000. needed to make up the total sum required for the construction of the Morgan Park Gymnasium.

A proposition from Walter H. Wilson for a lease of 1710-18 Indiana Ave. from the Saint Luke's Society herewith accompanying is as follows - the business proposed to be conducted under the lease being apparently experimental in character the matter is without recommendation submitted for consideration.

A lease of 294 Ashland Bvd. to the Chicago Lying-in Hospital - the present tenants - for one year from May 1, 1900 for the monthly rental of \$125. has been prepared and is herewith accompanying; the authorization of the execution of this lease is hereby recommended.

Pursuant to Municipal Ordinance and your instructions there has been some 875 lineal ft., approx 5246 Sq. ft. cement sidewalk laid on Ellis Ave. between 57th and 58th Sts. abutting upon property

owned by the University and the cost of which is \$577.06; the appropriation of a sum from the Contingent Fund to cover this amount is requested.

Pursuant to instructions of the Buildings & Grounds Committee and upon their behalf I beg to report that in response to my inquiry of Messrs. P.S. Peterson & Son relative to the furnishing of some 200 trees for the Campus, a communication (herewith accompanying) has been received from them enumerating varieties of trees by them deemed suitable to be set in the Campus; this statement also indicates diameters as also the cost of each variety respectively.

Walker Hall at Morgan Park is in imperative need of a new shingle roof as also repairs and certain tin roofing together with gutters, valleys, downspouts and sundry minor repairs the cost of which will be approximately \$300.; you are requested to authorize this work to be done immediately.

Respectfully submitted,
(Signed) H. A. Rust,
Comptroller.

The report was accepted and action as herein after specified was had upon the different subjects presented, i.e. -

Foster Hall Extension
and
Morgan Park Academy Gymnasium

The construction through the award of contracts indicated and the providing of "Items as estimated" for the Foster Hall Extension and the Morgan Park Academy Gymnasium was voted and the execution of the contracts authorized.

Morgan Park Gymnasium Bldg. Fund.

The transfer of \$11000. from Rockefeller Fund "F" to a Morgan Park Gymnasium Bldg. Fund was authorized.

Comptroller's Report - action upon.

294 Ashland Bvd.

The lease of these premises as indicated was authorized to be made.

Ellis Ave. Sidewalk.

The sum of \$577.06 was as recommended appropriated from the Contingent Fund for the purpose of paying for the Ellis Ave. sidewalk.

Walker Hall.

The repairs of Walker Hall were authorized to be made.

Trees.

The consideration of the matter of setting out trees upon the Campus was postponed to a future meeting.

Adjourned.

[Signature]
Secretary Pro tem.

Tuesday Sept. 18, 1900.

The regular monthly meeting of the trustees was held in the Board Room at 2:50 P.M. Present: H. A. Ryerson in the chair, A. E. Parker, R. H. Barton, Edward Goodman, W. R. Harper, A. McLeish, F. A. Smith, J. A. Baldwin, R. B. Felsenthal, also Mr. Rust.

Prayer was offered by Mr. Goodspeed.

The minutes of the last regular meeting and of the meeting of Sept. 11 were approved as transmitted to the trustees.

The Secretary read a communication from Harvey B. Hurd, Attorney for Trustee, stating that by a trust deed dated Nov. 1, 1899 Mrs. C. R. Haskell conveyed to the Chicago Title & Trust Co. certain property in trust to sell and divide the proceeds among certain beneficiaries, and meantime before the sale to divide the income: that the Trust Co. desire to have a representative of The University, which is to receive \$10000., meet the other beneficiaries on Sept. 26 to agree upon a valuation of the property or upon some method of ascertaining same.

Haskell
Property

The Comptroller reported that he had requested Mr. Judah, the Attorney, to attend the meeting and represent the University and his action was approved.

The Secretary presented an assignment of a claim of \$112.50 against the firm of D. Appleton & Co. which recently failed, said assignment being made to the Reorganization Committee under the Plan of Agreement for the reorganization of the affairs of the Company and the President and Secretary were authorized to sign the assignment and affix the corporate seal.

Comptroller's
Report.

The Comptroller presented the following report:-

"Sept. 18, 1900.

The Board of Trustees,
The University of Chicago.
Gentlemen:-

1. 1710 Indiana Ave.
At a meeting of the Board 11th inst. I submitted a proposition received through Walter H. Wilson for a lease by the St. Luke's Society of the premises 1710-18 Indiana Ave. stating that the business proposed to be conducted under the lease seemed to be of an experimental nature; no action being had I renew this statement adding to it however that owing to the peculiar nature of the property there would seem to be no risk in making a guarded lease upon the payment of one month's rental in advance concurrently with the execution of the lease.

2. Trees.
At the same meeting, pursuant to instructions of the Buildings & Grounds Committee, I submitted a proposition from Messrs. P. S. Peterson & Son for supplying trees for the Campus; the consideration of this matter was postponed to a future meeting; the report is herewith accompanying and attention is called thereto that it may be before you for consideration if desired.

3. Bond Purchases.

Upon behalf of the Finance & Investment

Committee, I beg to report the purchase of eight Louisville & Nashville Unified 4's at \$8.00 aggregating \$7933.20 requesting your ratification of the purchase.

4. Power & Press Bldg.: Centralization and Equipment.

Pursuant to your instructions and on behalf of the Buildings and Grounds Committee, plans and estimates have been prepared and are herewith submitted for building plans and equipment adapted to the housing of centralized light, heat and power plants as also of the Press Division, having in view the securing of the following advantages, i.e.:-

- Through a large reduction in cost of generation of light, heat and power, through consolidation of plants and modernizing thereof as also of reduction in labor incident thereto.
- Economies in the conduct of the business of the Press Division through concentration of its different departments under one roof with each properly related to the others, and the prospective rounding out of its equipment.
- The rescue of the valuable General Library from its present thoroughly unworthy and constantly menaced quarters through its removal to fire-proof and relatively convenient new quarters.

The following reports and estimates indicate the plans and scope of the buildings, plant, etc., as also approximate cost, viz:-

1. Building		\$102000.
a) Press	80000.	
b) Power	22000.	
2. Power Equipment		134200.
a) Mechanical eqt. of power plant complete	60000.	
b) Electrical eqt. of Power Plant complete	15500.	
c) Water supply pumps and piping	3500.	
d) Refrigerating apparatus including piping	10000.	
e) Heating mains throughout the grounds	16000.	
f) Vacuum Syst.	10200.	
g) Tunnels and Ties.	10000.	
h) Elec. Distribution	16000.	
		\$266200.

5. Press Plant: additions 9900.

a) 1 press, 32 x 44	4000.
b) 1 press, 22 x 32	2000.
c) 1 Power paper cutter	500.
d) 4 Motors	1200.
e) 2 Imposing Stones	400.
f) 1 Stitching machine	500.
g) 1 Job Binding Outfit	1000.
h) Miscellaneous items such as chases, coins, etc.	500.

These estimates saving approximately \$10000. may be regarded as thoroughly conservative.

The Director of the Press Division notes in his report, reference to which is hereby made, economies aggregating \$3000. besides enumerating sundry indirect or at least indeterminate economies as also appreciably greater efficiency.

4. Reports: 1. Annual

The annual reports covering the fiscal year ending June 30 1900 are herewith submitted; they consist of :-

- a) Budget Income Statement.
- b) Budget Appropriation Statement.
- c) Budget Condensed Statement.
- d) General Ledger Balances before closing.
- e) General Ledger Balances After Closing.
- f) Endowment Funds and their investments.

2. Monthly reports to 31st ult., covering the first two months (July and August) of the current fiscal year; these reports consist of:-

- a) Budget Income
- b) Budget Appropriations
- c) Budget Condensed Statement
- d) General Ledger Balances.

Respectfully submitted,

(Signed) H. A. Rust,
Comptroller."

Upon this report the following action was taken:-
1. The matter of the proposed lease of the property of 1710-erty, 1710-18 Indiana Ave. was referred to the Committee on Finance & Investment with power to act.

Trees for
Campus

2. The matter of trees for the Campus was referred to the Committee on Buildings & Grounds.

Investments
Approved.

3. The investments reported were approved.

Power and
Press
Building.

4. The plans and estimates for the Power & Press Building were referred back to the Committee on Buildings & Grounds for further consideration, consultation with experts and report. That part of the report referring to economies in the Press Division was referred to the Committee on Press & Extension for consideration.

Reports.

5. The annual and monthly financial reports were received and ordered placed on file.

By-laws
Amended.

The following new by-law submitted by Mr. McLeish in accordance with previous notice was, after full consideration adopted:-

Annual
Audit.

The Committee on Finance and Investment shall on the first day of July in each year - begin the examination and audit of the business accounts of the University for the previous fiscal year, and may employ for that purpose such persons or firms as it may select, and shall determine the amount of compensation to be paid for such service.

Examination
of
Securities
and Funds.

As soon as the above mentioned annual audit shall furnish the necessary data therefor, the same Committee shall conduct an examination of the securities and funds of the University - as shown upon its books - and report thereon to the Board of Trustees not later than October 1st.

Nothing here provided shall prevent the Finance and Investment Committee from making other examinations of the accounts, securities and funds of the University at any other time it may determine.

By-laws-
Committee
to Formulate.

The Secretary, Mr. Smith and Mr. Felsenthal were made a Committee to formulate the by-laws and report them to the Board preparatory to their being reprinted with power also to suggest any changes of form made necessary by recent amendments.

President Harper gave notice that at the next meeting he would move that paragraph third of

Amendment
to by-laws -
notice of.

Article 6 of the by-laws be so amended as to read:
"the President of the University and the President and Vice-President of the Board", thus making the Vice-President of the Board a member of all Standing Committees.

Degrees.

On recommendation of the Senate the degrees were conferred as follows:-

The Degree of Doctor of Philosophy

Isabelle Bronk	William Franklin Moncreiff
Frank George Franklin	Ernest Brown Skinner
Mary Belle Harris	Helen Bradford Thompson

The Degree of Bachelor of Divinity

Henry Cde Culbertson	William Harvey Fuller
Louis Thomas Foreman	

The Degree of Master of Arts or Philosophy

Nellie Mason Auten	James Wilford Garner
Ernest Rudolph Breslich	Josef Fredrik Nelson

The Degree of Bachelor of Arts

Lindley Willett Allen	Leroy Hornbeck
William Hiddleston Andrews	Carl Raymond Loop
Mary Elizabeth Apthorp	Benjamin Bennett Melton
Helen Loretta Carnody	Grace Aravella Sealey
Frank Coburn Dickey	Adolph Charles vonNoe
Joseph Chalmers Dwing	Herbert Samuel Walker
Lewis Gustafson	

The Degree of Bachelor of Philosophy

Frank Clayton Cleveland	Vilber J. Post
Cora Maria Ehrich	Rowland Henry Ritchie
Penelope Virginia Kern	Henrietta J. Tromanhauser
Russell Lowry	Frank Russell White
Clara Alice Overhiser	

The Degree of Bachelor of Science

Walter Herman Buhlic	Arah Hamilton Hubbard
Samuel C. Clark	Charles Henry Hurd
Thos Anson DeVaters	Francis Le Jan Parker, Jr.
George Henry Garvey	Philip Graene Wrightson

The Degree of Associate

Anna Bodler	Edward Prickett Rich
Beatrice Irene Davies	Walter George Sackett
Wynne Norton Garlick	Ira Louise Spaulding
Ward Hagoon Hills	Alexander P. Thoms
Lewis Alexander Pringle	Herbert Mantor Weston.

The Board adjourned to Friday, Sept. 20 at
3:00 P. M.

T. H. Goodspeed
Secretary.

Friday, Sept. 28, 1900.

The adjourned meeting of the Board of Trustees was held at the Board Room, at 3 P. M. There were present Messrs. Ryerson in the chair, Harper, McLeish, Felsenthal, Bartlett, Hutchinson, Parker.

Word was received from Messrs. MacLay, Hamilton and Baldwin regretting their inability to be present.

Prayer was offered by Dr. Parker.

Committee appointed to nominate successor to Trustee Bowen.

The President was authorized to appoint a Committee to nominate a successor to C. C. Bowen deceased, as a Trustee of the University, and named Messrs Harper, Bartlett and McLeish.

Committee appointed to prepare resolutions on the death of Mr. Bowen.

In pursuance of action taken at a previous meeting he named the following committee to prepare resolutions on the death of Mr. Bowen. Messrs. Parker, Barton and F. A. Smith.

The Committee on Instruction and Equipment presented a report, and on the recommendations the following action was taken:-

Elementary School Budget.

1. The following Budget of the Elementary School was approved and adopted.-

Expense	Budget.
1. Instruction	\$11540.
2. House	
Rent	1000.
Heat, Light, Water	400.
Janitor and Maid	350.
Repairs	150.
3. Furniture, Shelving, etc.	150.
4. Equipment	150.
5. Supplies	400.
Total	14150.

Receipts

1. Tuition	
130 Children at \$70.	
average (from \$60 to \$105.)	10100.
Contributions	4700.
	14800.

Thomas P. Bailey, Jr.
(Pedagogy)

2. Thos. P. Bailey, Jr. was appointed to an Assistant Professorship in the Department of Pedagogy to do work in the Extension Division for one year from Oct. 1, with a salary of \$600. for the twelve months, with four-fifths of the fees received in addition to the \$600., it being understood that his railroad expenses in connection with lectures will be paid and that he will be expected to spend three months of the twelve in circuit work in the South.

3. In the absence of A. C. Rycklesmyer on accumulated vacation, Dr. Hardesty was appointed to

Histological and Microscopical Anatomy and Neurological Work.
(Dr. Hardesty)

give one-half of his time to work in Histological and Microscopical Anatomy, the other one-half to be given to neurological work on a salary of \$300. of which \$500. shall be charged to the appropriation made for Anatomy, the other \$500. to appropriation for Supplemental Instruction.

University College
(Budget)

4. The following Budget for the University College was approved and adopted.-

The University College
Budget, 1900-1901.

1. Income		
Matriculation Fees	500.	
Endowment		
1. Direct	5000.	6000.
2. For Rent	1000.	10000.
Tuition Fees		16500.
2. Expenditures		11000.
For tuition		
For Administration		
2 Deans	800	
Clerk	300	
Rent	3200	
Printing, adv etc.	500.	4800.
		15600.
		700.

W. K. Clement
(Resignation)

5. The Resignation of W. K. Clement, attendant in the Classical Library, was accepted to take effect Oct. 1.

Jewellys F. Barker
Lab. Dir.

6. Prof. Jewellys F. Barker was made Director of the Anatomical Laboratory.

Frances Knox
(History)

7. Miss Frances Knox was appointed to an Assistantship in History with the understanding that she is to do two-thirds of the work of an Assistant at the rate of \$800. a year and with the further understanding that the full work of an Assistant who does not give instruction in the class room is fifty hours per week, it being still further understood that four-fifths of the salary shall be charged to examinations and one-fifth to the appropriation made for work in History.

History -
Special Courses.

8. The President was authorized to provide special courses of instruction in History during the Autumn and Winter Quarters at a cost not to exceed \$1000. to be charged to budget appropriation for History.

Karl Pietsch
Promoted to Associate Professorship.

9. Dr. Karl Pietsch was promoted from an Assistant Professorship to an Associate Professorship with the understanding that he is to assume the duties of acting Head of the Department of Romance Languages with the salary of \$2500. dating from July 1, 1901. It was also voted that the sum of

Increase
of salary.

\$400. be added to the salary of Mr. Pietsch during the present year and that the same be charged to the appropriation already made for instruction in the Romance Department.

Edward S.
Ames
(Philosophy).

10. Edward S. Ames was appointed Associate in the Department of Philosophy with the understanding that for such work as he may perform he shall receive decent fees, from Oct. 1, 1900.

Frank
Winans
Dignan
(Greek).

11. Frank Winans Dignan was appointed to give instruction in Greek as an Assistant during the year to be paid at the rate of \$100. a course for such courses as he may be called upon to give - the same to be charged to the Supplemental Fund.

Horace
Butterworth -
Vacation
Credit.

12. In the matter of the claim of Horace Butterworth for a year's vacation credit, the recommendation of the Committee that he be granted six months was adopted.

Prof. Starr -
Prolonged
absence.

13. It was voted that in case Professor Starr, who spends the winter quarter in completing his work in Mexico finds it necessary to prolong his absence through the first term of the spring quarter he should be permitted to do so, it being understood that he will make provision for the work of his department during that time; also that a case of drawers for the Anthropometrical charts and diagrams of Prof. Starr's department be authorized and also that on the lower part of the case the department now has, glass doors be placed for the preservation of the valuable material now in its possession. (The cost not to exceed \$40.)

Glass
Doors.

Unexpended
Balances
Reappropriated.

14. The following unexpended balances from the year 1899-1900 were reappropriated:-

Comparative Religion Instr.	\$1000.
Books	2070.85
Divinity School	\$566.84
Morgan Pk. Academy	37.47
Gen. Library	30.24
Travelling Library	90.37
Philosophy	19.58
Political Economy	13.71
Social Science	153.10
Anthropology	61.01
Comparative Religion	20.69
Sanskrit	77.40
Greek	68.44
Latin	284.01
Romance	185.99
Germanic	37.79
English	14.92
Mathematics	12.34
Astronomy	12.10
Physics	3.40
Chemistry	88.42
Zoology	51.94
	16.31

Palaeontology	2.47
Anatomy	15.11
Physiology	25.43
Botany	29.30
Neurology	10.60
Geology	5.97
Education	93.57
Physical Culture	18.59
Genetics	21.89

Equipment		\$2689.81
Philosophy	49.88	
Pedagogy	7.27	
Social Science	100.00	
Astronomy	6.21	
Zoology	732.32	
Physiology	487.64	
Botany	67.62	
Neurology	35.03	
Geology	79.45	
Physical Culture	158.60	
Chemistry	353.53	
Anatomy	70.94	
Archaeology	243.97	
Mathematics	161.00	
Palaeontology	113.00	

Supplies & Expense		331.26
Philosophy	3.67	
Zoology	32.87	
Physiology	120.67	
Chemistry	114.74	
Palaeontology	13.86	
Political Economy	2.05	
Walker Mus'n Collections	43.40	

Classical Studies - Printing	1000.00
Total	\$7091.92

Decennial
Anniversary
of Univ.
Celebrating
of -

The Committee also recommended that in connection with the Convocation exercises of June 1901 there be held exercises celebrating the decennial anniversary of the University and that a sum not to exceed \$5000. be appropriated for the special expenses of such celebration.

Action on this recommendation was deferred.

Commissioner
of Education
of Porto Rico
letter from.

The Committee also reported a letter from the Commissioner of Education of Porto Rico asking the University to take students from the island and give them an education with little or no expense to themselves. No recommendation from the Committee accompanied this letter. After full consideration it was voted that provided public spirited individuals should be found who would contribute sufficient funds for the payment of the other expenses of such students the University would grant free tuition to ten young men.

Univ. to
grant free
tuition to
ten young
men from
Porto Rico -
conditionally.

On recommendation of the Committee on Press & Extension the following action was taken -

Miss Pearl
Pearson
(Lecture
study
work).

1. Miss Pearl Martin Pearson was appointed to do Lecture Study work in the Extension Division of the University upon the usual terms, namely - four-fifths of the fees collected by the University to be paid to the lecturer.

2. Mr. Alleyne Ireland (13 Tollen St. Boston Mass.) was appointed University lecturer in Political Science to give lectures in the Extension Division.

Alleyne
Ireland
(Lecturer
in Political
Science).

vision for six ² weeks beginning November 12, 1900,
and for this work he is to receive the sum of four
hundred dollars and his travelling expenses from
Chicago to the centers at which he lectures, this
sum to be charged to the appropriation made for
salaried lecturers.

J.C. vonNoe
(Instruction
in German in
Univ. Extn.
Div.)

3. Joseph C. vonNoe was appointed to give in-
struction in German in the Extension Division, to
have three-fourths of the fees actually received
by the University for instruction given in his
classes.

Maxwell
Adams
(Lecturer -
Chemistry).

4. Maxwell Adams was appointed lecturer in the
University of Chicago, Extension Division, to give
instruction in Chemistry, upon the usual terms,
three-fourths of the fees actually collected for
the instruction.

Ernest
Ingersoll
(Lecturer -
Extn. Div.)

5. Ernest Ingersoll was appointed to a lecture-
ship in the University Extension Division of the
University of Chicago for a period of three months
beginning Jan. 1, 1901 with the provision that cour-
ses begun will be completed, if necessary, during
the first week of April; the salary to be \$750. to-
gether with travelling expenses incurred in deliv-
ering courses outside of Chicago; payments to be
made Nov. 1 - \$150.; Feb. 1 - \$200.; March 1 -
\$200.; and Apr. 1 - \$200. to be charged to the ap-
propriation for salaried lecturers.

Report
Women's
Commons.

A report was laid before the Board showing that
the receipts of the Women's Commons for the last
fiscal year were \$30025.40 and the expenditures
\$30100.41, showing a loss of \$75.01 for the year.

Report in re
negotiations
with Prof.
Jameson, Pres.
Butler and
Prof. Weeks.

Progress was reported from President Harper
in the negotiations authorized with Prof. Jameson
and President Butler; also that the negotiations
with Prof. Weeks had been discontinued.

University
seal - use of
by whiskey
firm as trade
mark.
Atty. Judah
to report to
the Board.

The Secretary reported that a whiskey firm in
Philadelphia was using the seal of the University
as a trade mark for its goods and had registered
this trade mark in the patent office in Washing-
ton. He was ~~requested~~ instructed
to request Attorney Judah
to advise the Board as to what could be done to
prevent such use of the University seal.

Communication
from Atty.
Judah

A communication was read from Attorney Judah,
as the representative of the Board at a meeting of
the beneficiaries of the trust under Mrs. Haskell's

in re
Mrs. Haskell's
will.

deed of the Monroe St. property, held Sept. 26 to
determine the value of the property, saying it had
been proposed by Mr. Hurd representing the Trustee, that an agree-
ment should be entered into submitting to arbitra-
tion this question of value for the purpose of di-
vision of the income up to the time of the sale of
the property, and that he had voted in favor of the
arbitration but expressly subject to the approval
of the Board of Trustees of the University.

Value of
Monroe St.
property to
be determined
by arbitra-
tion.

The action of Mr. Judah was approved and it
was voted that the Trustees approved the submitting
of the matter to arbitration.

Sale of
property
103 W. 16th St.

In the absence of the Comptroller the Secre-
tary submitted a letter from Chas. Hull Dwing pro-
posing the sale of 103 W. 16th St., a piece of the
Culver property, on the following terms -

Terms.

Purchase price to be \$2500; \$200 cash;
balance in payments of at least \$100. (with the
privilege of paying any multiple thereof every six
months) together with interest on the unpaid bal-
ance at the rate of 6% per annum; purchaser to a-
gree in the contract to expend at least \$500. on
improvements on the property within six months of
the date of the contract.

Approval of
sale by
Miss Culver.
Original
Appraisal.
Sale
approved.

It was stated that the sale of these premises
was approved by Miss Culver. The original apprai-
sal of the lot in the deed of gift was \$2300. The
sale was approved on the above terms.

Adjourned

T. N. Goodspeed
Secretary.

Tuesday Oct. 16 1900

The regular monthly meeting of the Board was held at the
Board Room at 3 P.M.

There were present Messrs McLeish Vice-President in the chair,
Harper, Walker, Goodman, Parker, Baldwin, Barton, MacLay, Bartlett,
Hutchinson, McCormick, Hamilton, Grey, F.A. Smith, Kohlfaat, also
Mr. Rust.

President Ryerson sent word that he was unavoidably
absent.

Prayer was offered by Mr. Goodspeed.

The minutes of the last regular meeting and of the
adjourned meeting of Sept. 28 were approved.

The Secretary reported the following recommendations from the Committee on Press & Extension and they were adopted -

1. That the salary of Mr. Root, Supt. of the Mr. Root Printing Office, be increased from \$151.66 to \$166.66 per month, and

Otto Ryerson 2. That the salary of Otto Ryerson, in charge of the Bookstore be increased from \$70. per month to \$80.

The President presented the following recommendations forming a report to the trustees of the Chicago Manual Training School as to the future policy of that institution and they were referred to the Committee on Instruction & Equipment.

Chicago Manual Training School 1. That the Comptroller be authorized to take the necessary steps to sell the real estate of the Chicago Manual Training School located at the corner of Michigan Ave. and Twelfth Street at as early a date as such sale may be made to advantage.

2. That pending the sale the School be conducted on its present policy, with the understanding that the expenditures shall be limited if possible to the amount of the receipts.

3. That as soon as the sale of the real estate shall have been effected the School be transferred to a locality in closer proximity to the University of Chicago, and that the Manual Training School, together with the University Elementary School and South Side Academy be united in a system.

a. Which shall include instruction in the various kinds of elementary and secondary training.

b. In which special attention will be given to work of an experimental and pedagogical character.

c. In which the Manual Training School shall have a distinct position both in the arrangements for building and in the curriculum.

4. That a Committee of this Board be appointed and authorized to confer with the University authorities and the representatives of the Elementary School and of the secondary school with reference to the execution of the plan above proposed.

5. That this committee be authorized to select and recommend a proper locality for the establishment of the proposed system of schools.

6. That this committee be requested to consider

and report upon the advisability of merging the corporation of the Manual Training School into that of the University.

The President presented a recommendation from the Congregation that President Patton of Princeton be appointed the next Convocation Orator and the recommendation was approved.

Income 1901-2 It was voted that the Budget Committee be requested to present at the next meeting an estimate of the income for the year 1901-2.

The President reported that he had arranged with Prof. McLaughlin of the University of Michigan to conduct the Seminar in History, in accordance with authority conferred on him.

Attendance The President reported that the present attendance in the University proper was something more than 1500 students and in the University College more than 350.

Zoological Museum A letter was read from Prof. Lillie asking for an appropriation for a Zoological Museum. The latter was referred to the Committee on Instruction & Equipment.

D.H. Carnahan The President reported the resignation of D.H. Carnahan, Assistant in French, to take an important position in the University of Idaho and it was accepted.

Isabelle Bronk Miss Isabelle Bronk was recommended to take the place of Mr. Carnahan and was appointed to receive \$800. per year from Oct. 1.

Statutes Amended The President recommended and it was voted that in Statute 16, the words "the Faculty of the University Extension" be omitted and that in Statute 17 after the word "Museums" there be inserted the words "The University Extension".

F.N. Thorpe Dr. Francis N. Thorpe of Mt. Holly, N.J., was appointed University Extension Lecturer in American History during the Winter Quarter, to receive \$400. and also \$100. per course of six lectures for all courses exceeding four in number which he may give during the Quarter.

Egyptian Antiquities The President reported valuable gifts of antiquities from Abydos for the Oriental Museum from the President and Committee of the Egypt Exploration Fund, the gifts including inscriptions, vases, etc. The Secretary was instructed to convey the thanks of the trustees to the donors.

The President presented a report on the amount and condition and value of the apparatus in all the departments and it was referred to the Committee on Instruction & Equipment for consideration.

Mr. John D. Wolcott was appointed to take charge of the Classical Library to succeed Mr. Clement resigned, to receive \$25. per month from Oct. 1 1900.

On recommendation of the President it was voted that there be held a decennial celebration to include -

1. Such general exercises as may be deemed wise, the expense of the same to be limited to \$1000. to be charged to a new appropriation for the purpose.

2. The publication of a volume of original contributions at a cost not to exceed \$2000. provided the funds can be secured.

The following report was submitted by the Comptroller -

The Board of Trustees "Oct. 16 1900

The University of Chicago
Gentlemen:-

1. Reports

Herewith accompanying please find monthly reports to 30th ult. covering the first quarter - July, August and September - of the current fiscal year; these reports consist of -

- a. Budget Income
- b. " Appropriations
- c. " Condensed Statement
- d. General Ledger Balances

2. Bond Purchases

In behalf of the Finance & Investment Committee investments of Endowment Funds in the purchase of railway bonds aggregating \$72817.50 are reported in detail as hereinafter following, viz:-

16 B. & O. 1st Mtg. 4's	averaging	100.8,	total	\$16123.35
5 \$1000. Cen. Pac. refunding	mtg. 4's, averaging	98.1	"	24533.75
40 \$500. refunding Mtg. 4's	(Cen. Pac.) averaging	"	"	"
15 Union Pac. and land grant	4's averaging	105.	"	15762.65
15 St. L. & San. Fran. gen. mtg.	5's averaging	109.3	"	16397.75
71 M.		102.5		\$72817.50

3. Buildings: under construction.

a. Foster Hall Addition.

The contracts for the construction of the addition to Foster Hall have all been duly executed upon the part of the Contractors and the work is now progressing in an entirely satisfactory manner - the walls being built to the second story floor line and it is reasonable to suppose that the building will be inclosed before the end of the year thus allowing the work of finishing to proceed during the winter with the expectation of completing the building ready for occupancy before the opening of the Spring Quarter 1901.

b. Morgan Park Academy Gymnasium. In like manner the contracts were duly entered into and work has been and is now in progress upon this gymnasium the outlook being that

it will be completed and ready for occupancy on or before Nov. 15, 1900.

Respectfully submitted

(Signed) H. A. Rust

Comptroller"

Investments
Approved

The report was received and the investments made were approved.

The Committee appointed to prepare resolutions on the death of Mr. Bowen presented the following report which was approved.

-In Memoriam of C.C. Bowen, Esq. the Board of Trustees of the University of Chicago place on record this expression of esteem, appreciation and grateful remembrance.

We recall the events of an active, energetic and fruitful life which revealed a strong and positive character. In our colleague the aspirations of youthful ideals were never quenched by contact with the realities of a business career. True to the plan matured in early manhood and to the best traditions of a high civilization he sought to realize his spiritual conception in the manner of conducting daily affairs in the routine of administration. The force, creative energy, far-seeing enterprise, sagacious choice of means, versatility of resources, confidence in the forces of righteousness, hope of the future of his country and its institutions, which mark the true American business manager, were all his in a high degree. His reputation for loyalty to his word, integrity in engagements, fidelity to all trusts, high sense of responsibility, were never assailed. He was a typical representative of the mercantile leader who builds success on honest service to society and scorned devious and uncertain ways. In his personal relations there was refinement, delicacy of taste, generosity and affection which won him not only respect but affection. In the wide circle of those who were enriched and helped by his friendly aid and intelligent sympathy are counted hundreds and thousands who are grateful for his life and work.

He had that natural intellectual power, that innate insight, and that acquired breadth of knowledge and wisdom which made him a liberal and discriminating leader in the cause of higher education. His large contributions went to various institutions in various parts of the country. The schools for the freedmen, academies and colleges in foreign lands, theological schools in the South and North, shared in his gifts. Particularly we mention his contributions to the school which is now the Divinity School of this University before the union, and his subscription to the first fund which assured Chicago that Mr. Rockefeller's offer would be met in the West. Mr. Bowen manifested thus among the earliest friends of the University his confidence in its future, in the wisdom of the selection of the locality for its foundation, and in its large and lofty purpose.

A long series of courageous and liberal gifts to our affiliated College at Kalamazoo came to its climax in one of the last acts of his conscious life, the addition of a large sum to the endowment of that institution. Yet all he did was achieved in such a spirit of fraternal fellowship and in such a sincere appreciation of the sacrifices of his associates who could not give equal sums, that all were encouraged by him to do their best, and he did his duty without criticism of others and without waiting for any stimulus save the sense of personal duty.

As he himself referred his will and his soul to the keeping and guidance of the Heavenly Father, so our thoughts follow him out into that world where shadows never fall and he moves onward and upward serving Him who is "the light that lighteth every man".

The Board adjourned

W. H. Woodford, Sec'y.

Tuesday, Nov. 13, 1900.

A special meeting of the Trustees was held in the Board Room at 3 P.M. Present: H. A. Ryerson in the chair and Messrs. Harper, Goodman, McLeish, Grey, F. A. Smith, W. A. Smith, Bartlett, Parker, Barton, Kohlsaat, Baldwin, also Mr. Rust.

Mr. Goodman offered prayer.

The President made a statement reciting the very urgent need of equipment, changes in the laboratory, and supplies consequent on the increased number of students and the increased teaching force in Anatomy and made the following recommendation which after full consideration was adopted, viz:-

"That in view of the number of students doing pre-medical work, the lack of adequate equipment now in the possession of the University, and the need of making certain adjustment in the Anatomical Laboratory there be appropriated a sum not to exceed \$1800. for carpentry work and plumbing, also a sum not to exceed \$400. for extra equipment and furnishing, and a sum not to exceed \$800. for supplies and expense for the remainder of the scholastic year, to be charged to the Contingent Fund."

The Budget Committee reported their estimate of the receipts for the year 1901-2 aggregating \$557906.

It was voted that there be struck out of the report estimate of income from the Hankins loans, the International Packing Co. bonds and the J. Johnson, Jr. loan.

It was also voted that 1/12 be deducted from the income of investments expiring during the fiscal year 1901-2 and the Committee was instructed to revise the estimates in accordance with the above action.

The Comptroller submitted the following report:

"The Board of Trustees,
The University of Chicago.

Gentlemen:-
I beg to make the following report upon telephone service embodying the facts as to existing service and a presentation of the points of a system that it is thought will efficiently provide for that element of the University's business machinery -

1. SERVICE AS AT PRESENT EXISTING.

The present service is confined to certain connections between the University and The Chicago Telephone Co.'s central station and is thus described, i.e. -

- 1) Faculty Exchange Telephone.

Anatomy -
New
Appropriation.

Budget
Committee's
Report on
income
presented
and
amended.

Telephone
service
Comptroller's
Report.

This telephone serves -

- a. As a medium between the Professors and Officers and those with whom they desire communication outside the Campus (without charge).
- b. For all unofficial business whether of the Faculty or students; theoretically upon the basis of such use being under the regular tariff of rates.

This telephone is crowded with business and from the nature of the case much of its time is employed by what must be regarded as illegitimate business.

2) Telephone Exchange: Comptroller's Office.

Owing to the volume of business thrown upon the General Telephone (Faculty Exchange) an additional telephone was placed as above in order that administrative business might not be subjected to annoying delays but have prompt service; the aforesaid business originating in and pertaining to the offices of the President and Comptroller. This Exchange has a restricted and unsatisfactory location in the Comptroller's Office and is itself a hybrid mechanism very liable to be out of order; an attendant is required to be constantly in service. This telephone connects with the Chicago Telephone Co.'s central station and through a switch-board with the offices of the President and of the Press Division.

2. PRESENT REQUIREMENTS.

The constantly increasing volume of business in the different departments of The University has for some time operated to make the existing service inadequate to the business demands at the same time emphasizing the long time need of a system of inter-campus telephonic service; with a view to an enlarged and improved service various parties have examined the condition and submitted propositions for an adequate inter-campus telephonic system and the Chicago Telephone Co. has also made a proposal for the installation of a complete service - both inter-campus and outside; it is recommended that one or the other of the two plans referred to and hereinafter specifically set forth be adopted -

1. Chicago Telephone Co.: rental basis - both classes of service.

The entire telephonic service to be installed upon a basis of present needs and efficient service by the Chicago Telephone Co. upon a rental basis; the following statement embodies all the facts pertaining to the proposed arrangement with the Chicago Telephone Co. -

Two trunk lines - University to Chicago Telephone Exchange - connecting as follows, i.e. -

a. Down-town service and inter-campus.

- 1) President
- 2) Extension to President's Secretary
- 3) Comptroller
- 4) Comptroller and Switch-board telephone
- 5) Director of Press Division
- 6) Information Bureau
- 7) President's House.

b. Inter-Campus service - simply-

- 8) Recorder
- 9) Dean of Faculty

- 10) Comptroller
- 11) Junior Dean
- 12) Senior Dean
- 13) Registrar
- 14) Bookstore
- 15) Editorial and Divinity Dean
- 16) Library

This entire system as herein specified will involve a net annual rental increase of \$270. and will provide 16 instruments, 7 having down-town connections and 16 inter-campus connections.

Annual rental: down-town service
Inter-campus "

\$700.
225.

Both services: deduct	\$925.
Both services net	45.
Present rental	\$880.
Additional rental	610.
	\$270.

Specific Advantages:

1. Two trunk lines will give twice the opportunity for down-town connections.
2. Down-town telephones can be used for inter-campus service saving duplication of instruments.
3. Only one operator and one switch-board are needed.
4. Instruments of highest grade and fully guaranteed, all cost of installation, maintenance and repairs included.
5. The switch-board will be so equipped that the system may be expanded easily as needed.
2. Stromberg-Carlson & Co. - Inter-campus service: ownership basis.

The Inter-campus system to be installed independently upon the basis of purchase and ownership of the plant - the outside service continuing as now with the Chicago Telephone Co. upon a rental basis, viz:-

Inter-campus installation: cost \$470.
Outside service: Chi. Tel. Co. rental 700.

Estimating the cost of maintenance and interest on cost of inter-campus installation at \$75. would together with rental of Chicago Telephone Co. aggregate \$775. per annum.

AUTOMATIC (PAY) TELEPHONES.

The installation of several automatic telephones which may be made without expense to the University would render a needed service to students and visitors and to an appreciable extent relieve the University telephonic service proper; it is therefore recommended that five automatic pay telephones be installed one in each of the following named locations, viz:-

1. Faculty Exchange
2. Foster Hall
3. Kelly Hall
4. Green Hall
5. Beecher Hall

Respectfully submitted,
(Signed) H. A. Rust,
Comptroller.

On this report the following action was taken -

1. It was voted that a sufficient number of Automatic (pay) Telephones be installed without cost to the University.

*Bldg. Club,
Com.*

2. The other recommendations of the report were referred to the Committee on Buildings & Grounds with power to act.

Upon behalf of the Finance & Investment Committee and in the absence of its Chairman the Comptroller reported the action of said Committee looking toward the acquirement of the fee and leasehold mortgage of the property known as the Security Building; this property is thus described, viz:-

Realty -- known as the Security Building -

Location: S.E. Cor. Madison & 5th Ave.
Lot Dimensions: 46-1/2 ft. frontage on Madison St.

100 " " " 5th Ave.

Building: basement and 14 stories.
Construction: fire proof steel frame: built 1893. Both frontages: lower 3 stories stone, balance pressed brick, other walls common brick.
Ground Lease: The Security Deposit Co. lessees for a 99 year lease by the terms of which they pay insurance and taxes and the sum of \$15000. semi-annually in advance.

It was stated that the Committee had devoted three special meetings to the consideration of the subject and additional thereto that the members had individually visited the property some of them having made critical and exhaustive examination thereof and further that checking of leases to tenants and examination of other data had been made verifying statements relative to the annual income and expenses; estimates of cost and value of the building, its rentable area, rental per sq. ft. etc. had been made -- this consideration of the subject resulted in the Committee's authorizing the offer of \$360000. to be made for the property; this action of the Committee was communicated to the owner and notification of its acceptance had been received.

The owner of the fee was also the owner of a \$130000. 6% mtg. made by the Security Deposit Co., lessee; there was also a \$130000. 5% mtg. covering the entire property and running to the New England Mutual Life Insurance Co., maturing Oct. 13, 1902. The Security Deposit Co. had defaulted upon the building mortgage interest consequent upon which the property was placed in the hands of a Receiver which status at present exists.

Mrs. John J. Bryant is the owner of both the fee and the building mortgage and the acquirement of the property will be through a deed of conveyance of the fee and an assignment of the \$130000. building mortgage to the University and the assumption by the University of the \$130000. life insurance mortgage which being done the University would then have absolute title to the fee with the income under the ground lease and the ownership of the entire property subject to a possible redemption under the foreclosure sale of the building; the Master's sale is expected to occur within 90 days; therefore in approximately 18 months from date hereof the University would have either absolute ownership of the entire property, or of the fee coupled with the re-

imbursement, viz:- of the \$130000. in satisfaction of the mortgage: in this latter contingency the University's investment would be \$200000. yielding a net income of 7-1/2%.

The Comptroller on behalf of the Committee desired the ratification of its action. Members of the Finance Committee present made statements emphasizing the careful attention that had been given the subject by the Committee, whereupon and upon motion the action of the Committee was ratified and the consummation of the purchase authorized -- E. A. Smith voting No.

On recommendation of the President -

1. Amy Hewes was appointed Assistant in the Library to succeed Hastings whose term has expired, and to receive \$400. for the year beginning Oct. 1, 1900.

Warner Fite.

2. Warner Fite was appointed Assistant in the Psychological Laboratory at a salary of \$500. from Oct. 1, 1900 as provided for in the budget.

Dr. F. W. Gunsaulus,
Dr. N. Senn.

3. Dr. F. W. Gunsaulus and Dr. Nicholas Senn were appointed Professorial Lecturers without salary.

University's
Paris
exhibit to
go to
Manchester.

The President submitted a request from H. J. Rogers, United States Director of Education and S. Economy at the Paris Exposition, that the Technical Instruction Committee of the City Council of Manchester, England, be permitted to transport the University's educational exhibit with the rest of the United States educational exhibit to Manchester for public exhibition for two months, it being understood that the exhibit would be returned to the University free of all expense.

It was voted that the request be complied with and the Board adjourned.

T. H. Goodspeed
Secretary.

Word was received from Messrs. MacLay, Hamilton and McCormick that they were unable to be present at the meeting.

3 P.M. Tuesday Nov. 20 1900

The regular monthly meeting of the Board. There being no quorum present the meeting was adjourned to Friday Nov. 23 at 3 P.M.

T. H. Goodspeed
Secretary

Friday Nov. 23 1900

Pursuant to adjournment the Board met in the Board Room at 3 P.M. Present M.A. Ryerson in the chair, Messrs. Bartlett, Harper, Grey, Baldwin, Barton & Parker. Word was received from Messrs. McCormick, Hamilton, Felsenthal, McLeish, MacLay and Goodman regretting their inability to be present.

Prayer was offered by Mr. Goodspeed.

The minutes of the October monthly meeting and the special meeting of Nov. 13 were submitted and approved.

The Secretary reported that the Budget Committee had increased the estimate of income from tuition in the Academy \$1500. making the total from that source \$13500. having received fuller information since the first estimate was made. This change was approved.

The Budget
Income

The President reported from the Budget Committee the estimates of appropriations for the year 1901-2 showing -

The Budget
Appropriations

1. The increase over those of the present year involved in previous enactments of the Board.
2. Those increases which in addition to the above seem necessary.
3. Those which while not imperative are desirable and
4. The reductions to be made.

After full consideration it was voted that the report be referred to the President and Vice-President and Treasurer of the Board and the President of the University to be submitted to the representatives of Mr. Rockefeller in New York.

Telephones

The Committee on Buildings & Grounds to which the matter of changes in the telephone system at the University had been committed with power reported through Mr. Barton that it had authorized a contract with the Chicago Telephone Company in accordance with a proposition and plan thus outlined and explained by Mr. Barton -

"The Chicago Telephone Co. has made the University a proposition for telephone service which will involve placing 15 or more instruments in the different buildings on the campus, on the plan by which the University will pay a low annual rate for each trunk line and a low annual rate for each telephone and in addition will pay a message rate on all outgoing messages that go beyond the campus and by which the University will be able to collect a rate somewhat in excess of what it pays for all outgoing messages which are not on University business. This will leave campus messages free and all incoming messages from Chicago through any and all of the instruments free. The result will be that the University will have for its own business entirely adequate facilities at a cost not differing much from what it now pays and there will be a dozen or more stations upon the campus where students, professors and visitors can transact their personal business through the Chicago Telephone exchange at a cost of 5 cents a message, the collections from this source to be made on the automatic system. For the benefit of the University 2 cents of the 5 for each call is to help pay the fixed charges of the system.

According to the proposed plan the University will probably require three trunk lines at \$36. each making ----- \$108.
 five instruments at \$12. ea. making ----- 60.
 and ten at \$20. ea. making ----- 200.
 Add for the first 4000 outgoing calls ----- 165.
 and for 5000 additional outgoing calls on University business ----- 150.

and we have a total of ----- \$683.

The cost of the present inadequate service to the University is \$570. per annum paid to the Chicago Telephone Company and say \$300. a year paid to the attendant at telephone 426. In order to give entirely adequate service with the proposed equipment during the day and evening I think that two professional operators would be needed at a cost of \$300. each making \$600. making a total of \$1283. against the present outlay of \$870. This outlay would be reduced by 2 cents a message on all the personal messages which were sent from any of the telephone stations upon the campus. The present number of personal calls which would all be paid for on the proposed basis is 50. With the extension of the facilities, such as is proposed, it would be a low estimate to put the number of outgoing calls at three times 50 which would be 150 or \$3.00 a day for 300 days or \$900. to be deducted from the \$1283. would leave \$383. which is materially below the present cost to the University. If the total number of outgoing 5 cent calls, under the additional facilities given should not be more than 64 for the entire campus, the cost to the University would be about the same as now. There would be the additional substantial advantages of an adequate unlimited incoming business from the city in general.

The arrangement by which the Telephone Company furnishes coin boxes and allows the University to keep the money is a special one made to fit the particular case of the University."

The action of the Committee was approved and ratified.

The Committee also recommended through Mr. Barton that the system now existing in Cobb and Haskell for sounding the recitation hours be extended to the other recitation buildings, requiring in each an inexpensive clock and electric wiring and dry batteries, securing the sounding of the hours in all the lecture halls simultaneously and costing approximately \$300. The recommendation was adopted.

Mr. Grey gave notice that at the next regular

Clocks in
Lecture
Halls.

Amendments
to
By-Laws.

meeting he would propose amendments to the by-laws naming the business officers of the Board and defining their duties.

The amendment to Article 6 of the By-laws notice of which was given at the regular monthly meeting in September was adopted making the Vice-President of the Board a member of all Standing Committees.

Mr. Baldwin gave notice that at the next meeting he would offer an amendment to the By-laws providing that on motions proposing the expenditure of money an aye and nay vote be taken.

The Board adjourned.

T. H. Woodspurd
Secretary

Wednesday, Dec. 12, 1900.

A special meeting of the Board was held at Kinsleys at

1 P. M. Present: H. A. Ryerson in the chair, and Messrs. Bartlett, Kohlsaat, Smith, Grey, Parker, Felsenthal, Hutchinson, Barton, Walker, McLeish, Harper, W. A. Smith, also Mr. Rust.

Dr. Parker offered prayer.

Mr. Ryerson presented to the Board the following letters:

"December 6th, 1900.

Mr. Martin A. Ryerson,
President, Board of Trustees,
University of Chicago, Chicago, Illinois.

My dear Sir:-

My father will give to the University of Chicago One Million Five Hundred Thousand Dollars (\$1,500,000.) of which \$1,000,000. is for endowment, payable as of the date of December 1st, 1900 in cash or approved securities, at the option of the Board, and \$500,000. is for the general needs of the University payable as required before July 1st, 1902.

Very truly,
(Signed) John D. Rockefeller, Jr.

"December 6th, 1900.

Mr. Martin A. Ryerson,
President, Board of Trustees,
University of Chicago, Chicago, Illinois.

My dear Sir:-

Referring to my letter to you of even date announcing a gift of \$1,500,000. from my father to the University of Chicago, I desire to state the following points in further explanation of the same:

First. My father will give the \$1,000,000. for endowment in Cash, In Chicago, Rock Island & Pacific Railway General Mortgage four percent gold bonds at 109-1/2, the market quotation on December 1st, 1900. In Baltimore & Ohio Railroad First Mortgage four percent gold bonds at 98-7/8, the market quotation on December 1st, 1900. Or in any combination of these that the Board may elect.

Second. Of the remaining \$500,000. of the gift my father designates A. \$253,143. or so much thereof as may be required to cover the estimated deficit in the University budget for the year July 1st 1901 to July 1st, 1902. This amount will be paid upon the

John D.
Rockefeller,
Jr. letters.

call of the treasurer from time to time during the year for which it applies.

B. From \$75,000. to \$100,000. as may be required, for the installation of a central lighting and heating plant designed to light and heat all the buildings of the University now erected.

C. Approximately \$100,000. according to the estimate of the Board for the construction of a power house, and a printing press building which shall temporarily accommodate the library.

D. The balance to be used at the discretion of the Board, a portion of it possibly for necessary paving, laying of sidewalks and landscape gardening on the campus.

The amounts designated under B and C to be paid upon the call of the treasurer as they are required during the erection of the buildings and the installation of the heating and lighting plant.

The amount designated under D. to be payable upon the call of the treasurer as required any time before July 1st, 1902.

The amounts required for the various items presented by the Board, aside from the budget deficit, being vague it is not possible to apportion the second part of the gift accurately, but it is my father's desire that it should cover the new heating plant with power house and the printing press building equipped temporarily for the library, and that the appropriation of whatever balance may remain should be left to the discretion of the Board.

Since the estimated deficit in the budget for the remaining seven months of the fiscal year, 1900-1901 has been provided for by a current gift from my father in my letter to you of January 13th, 1900, and since the estimated deficit in the budget for the fiscal year 1901-1902 is provided for under A of this letter; the income from December 1st, 1900 to July 1st, 1902, derived from the \$1,000,000. of endowment referred to under the first heading of this letter will be in the nature of a surplus, which, together with whatever balance may remain from the \$500,000. referred to under the second heading of this letter for general needs, my father earnestly hopes it may be found possible to add to the endowment funds,

Very truly,
(Signed) John D. Rockefeller, Jr.,"

The reading of these letters was received with very great satisfaction and it was voted that the gifts be accepted on the terms indicated, and the President and Secretary of the Board directed to convey to Mr. Rockefeller the grateful acknowledgements of the trustees.

C.R.I. & P.
Investment.

B. & O.
Investment.

The Chairman of the Committee on Finance & Investment reported that the Committee had considered the matter of the option offered by Mr. Rockefeller as to cash or securities and had taken action recommending that the Board reply to Mr. Rockefeller that they elect to receive 450 \$1000. bonds of the C.R.I. & P. R.R. and 459 \$1000. bonds of the B. & O. R.R. and the balance of the \$1,000,000. in cash.

The recommendation of the Committee was adopted.

The Secretary presented the budget of estimated income as completed by the contribution of Mr. Rockefeller for the current expenses of the

Budget
adopted
1901-2.

year 1901-2, the total amounting to \$803,025. and also of proposed appropriations aggregating \$783,024. with a contingent fund of \$20,001. and after consideration it was adopted, it being understood that the President will submit, in accordance with the budget, recommendations of new appointments, promotions and other changes in the faculties of instruction and among other employees.

New York
Trustees.

Mr. McLeish presented the greetings of the New York trustees and spoke of the pleasantness of the interviews the Committee which carried to New York the annual statements enjoyed with Mr. Rockefeller, Jr. and Mr. Gates.

History
Books
Appropriation

President Harper recommended that in connection with the anticipated coming of Prof. J. F. Jameson the sum of \$25,000. be appropriated for the purchase of books for the department of History, \$10,000. to be expended during the current fiscal year, \$7,500. during the year 1901-2 and \$7,500 during the year 1902-3, so much of this sum to be taken from the \$500,000. just contributed by Mr. Rockefeller for University needs as may not be otherwise provided for - it being understood that the Board will make every effort to obtain contributions for that purpose.

President
of Board -
authority to.

After full consideration it was voted to make the appropriation in accordance with the recommendation provided it meets the full approval of Mr. Rockefeller Jr. and Mr. Gates as trustees and the President of the Board was authorized to make the appropriation definite upon such approval.

On recommendation of the President the following appointments were made -

J. F. Jameson

Professor J. Franklin Jameson was appointed to a Professorship in History and to the Headship of the Department at a salary of \$5,000. a year - salary and service to begin April 1st, 1901.

M. M. Kovalevsky.

Maxime M. Kovalevsky was elected to a Professorial Lectureship on Russian Institutions to receive \$2,000. Services to begin July 1, 1900.

Col. Brinkerhoff.

Col. Brinkerhoff was appointed to fill the vacancy caused by the resignation of Lieutenant Palmer as Professor of Military Science, without salary - service to begin January 1st.

It was voted to appoint Nathaniel Butler.

N. Butler

Professor in the Department of Pedagogy and Director of the Cooperative Work of the University at a salary of \$3500. with the privilege of giving four courses in the Extension Division, the service and salary to begin July 1st.

Pan. Am. Exposition and Univ. exhibit.

President Harper presented a request from the Pan-American Exposition at Buffalo, asking that the University Paris Exposition Educational Exhibit might be displayed at the Buffalo Exposition and it was voted that the request be granted.

Foster Hall Grade.

President Ryerson presented the necessity of carrying the courses of cut stone lower on the south front of Foster Hall owing to the fact that the building is very near the line of the street and the Committee on Buildings & Grounds was given authority to make the necessary changes.

Academy name

Mr. Felsenthal offered a motion that the name of the Morgan Park Academy be changed to University Academy. The matter was referred to the Committee on Academy & Affiliations for consideration and report.

It was voted that the Secretary of the Committee on the duties of the business officers be requested to send a copy of its report to each member of the Board and the meeting adjourned.

T. W. Goodspeed
Secretary.

Tuesday, Dec. 18, 1900.

The regular monthly meeting of the Board was held at 3 P. M. in the Board Room. There were present M. A. Ryerson in the chair and Messrs. Barton, Bartlett, Harper, Parker, McLeish, W. A. Smith, Felsenthal, Walker and Grey, also Mr. Rust, Comptroller.

Prayer was offered by Mr. Goodspeed.

The Comptroller submitted the following report -

"Chicago, Dec. 19, 1900.
The Board of Trustees,
The University of Chicago.
Gentlemen:-

Adams Bequest Under the provisions of the will of John Quincy Adams, deceased, a legacy of \$10,000. was bequeathed to the University of Chicago; upon this bequest there has been paid by the executors an Inheritance Tax of \$285. leaving a sum of \$9715. as the net amount of said bequest which amount the University has requested the executors to pay over to them in advance of and before the final settlement of said estate, the University embodying in their request the stipulation that for the protection of the executors they would be given a satisfactory refunding bond: to this request assent

has been made by the executors who express readiness to pay the amount of the bequest concurrently with the execution of a refunding bond and receipt which they have drafted and which are herewith submitted; Messrs. Martin A. Ryerson and Charles L. Hutchinson have expressed a willingness to execute this refunding bond upon the due request of the Board of Trustees coupled with the guarantee indemnification from the Board; a resolution covering the above has been prepared by Attorney Judah and is herewith submitted for your action. It will be remembered that this fund together with application of \$11000. of the Rockefeller Two Million (\$2,000,000) Dollars subscription constitutes the Morgan Park Academy Gymnasium Building Fund which building is now practically completed, thus requiring the entire fund for use in settlement of the building contracts.

Respectfully submitted,
(Signed) H. A. Rust,
Comptroller."

The resolution referred to in the report was adopted as follows -

Indemnifying Bond.

"WHEREAS, John Quincy Adams, late of DuPage County, Illinois, did, by his last will, bequeath a legacy of Ten Thousand Dollars (\$10,000.) unto The University of Chicago, and
WHEREAS, the estate of said Adams is not yet ready for settlement but his executors are willing to pay over said Ten Thousand Dollars (\$10,000.) (less the sum of Two Hundred and Eighty-five Dollars (\$285.) advanced by them for the Illinois Inheritance Tax) to this corporation on condition that it will furnish to them its indemnifying bond (with Martin A. Ryerson and Charles L. Hutchinson as sureties) in the penal sum of Eighteen Thousand Dollars (\$18,000.) conditioned for the refunding to said executors of the last will and testament of said John Quincy Adams of the due proportion of any debt or legacy which may hereafter be allowed against the estate of said Adams,

NOW, THEREFORE, BE IT AND IT IS HEREBY RESOLVED as follows:

1st. That this corporation do forthwith execute to said executors of the will of said John Quincy Adams a refunding bond in the penal sum of Eighteen Thousand Dollars upon receiving payment of said \$10,000. bequest less the amount of said Inheritance Tax, and that this corporation do procure Messrs. Martin A. Ryerson and Charles L. Hutchinson to execute said bond as sureties.

2nd. That if said Martin A. Ryerson and said Charles L. Hutchinson shall, for the accommodation of this corporation, execute said refunding bond to the executors of the last will of said John Quincy Adams, then this corporation, The University of Chicago, shall and will hold said Ryerson and Hutchinson and each of them, and their respective heirs, executors and administrators forever harmless from said bond and from all liability thereupon, and the officers of this corporation are authorized if said Ryerson and Hutchinson so desire, to execute to them, or either of them, an instrument of indemnity to evidence the intent of this resolution.

3rd. That the proceeds of said bequest of said John Quincy Adams be used in meeting the expenses of erecting a gymnasium building for the Morgan Park Academy of this corporation."

President Harper presented a recommendation from the Senate that the following titles and degrees be conferred -

The Colleges
The Title of Associate.

Title of Associate.

Emma Fidelia Adams
Orville Elbridge Atwood
William Armitage Averill
Margaret Bacon
Florence Joy Beebe
Willis Lane Blackman, Jr.

Brieta Bobo
Margaret Barritt Coulter
Winifred Gardner Crowell
Jerome Leopold Deimel
William Ernest DeSombre
Ethel Laurens Dunne
Francis Harry Gilchrest
Claribel Goodwin

Susan Cowles Grant
Minnie Ellen Halley
Luverne Elizabeth Hall
Belle Upton Halsted
Carrie Putnam Herndon
James Fleming Hosie
Charles Eri Hulbert
Mark Reginald Jacobs
William Reynolds Jayne
Grace Johnson
Hannah Loeb
Anna Holcombe Marshall
William John McDowell
George Lane Melton
Justin Louis Müller
Bertram G. Nelson
Eugene Oran Neubauer
Lillian Lovina Ramsdell
Jennie Rattray
John Martin Redpath
Mary Ethel Remick
Frank Stahl Richeimer
Walter Fred Rohmeyer
Omar Hendley Sample
Jessie Evelyn Sherman
Cornelia Simrall Smith
Forest Farfield Smith
Samuel Noel Straus
Benjamin Strauss
Douglas Sutherland
Margaret Wortman VanWyck
Arthur John Walters
Allan Campbell Williams
Horace Blake Williams

The Degree of Bachelor of Arts

Degrees

Coe Smith Hayne
Grace Holstead
Myra Louise Spaulding
Myra Hartshorn Stramm
Mary Katherine Synon
Judson Allen Tolman, Jr.
Leroy Tudor Vernon
Robin Leslie Welch

The Degree of Bachelor of Philosophy

Anna Poole Beardsley
Grace Agnes Bushnell
Lucy Eleanor Chambers
Carlotta Higgins Collins
Charity Dye
Mary Charlotte Graham
Nellie Grant
Ida Theresa Hirschl
Clinton Luman Hoy
Emsley Wright Johnson
Elizabeth Mary King
Richard Weymouth Paltridge
Mortimer Brainerd Parker
Eunice Bertha Peter
Lillian Lovina Ramsdell
Frances May Roberts
Rowland Thumm Rogers
Esther Fay Shover
Edward Allen Sibley

The Degree of Bachelor of Science.

Carter VanVleck Brown
Elliott Saltonstall Norton
Thomas Weston Thomson
Frances Wente

The Divinity Schools The Degree of Bachelor of Divinity.

Prescott Silas Heald : Thesis - The Social Progress of the Karens under Christianity.

The Graduate Schools
The Degree of Master of Science.

Arthur Whipple Smith: Thesis - The Geodesic Lines on the Catenoid and the Helicoid.

The Degree of Doctor of Philosophy

John Gaylord Coulter (Botany, Geology) Thesis - A Contribution to the Life History of Sium.
John Jacob Schlichter (Latin, Greek) Thesis - The Origin of Rhythmical Verse in Late Latin

Chas. T. Yerkes - New Gift.

President Harper reported that Chas. T. Yerkes had proffered a contribution of \$2400. to be used in paying the salaries of three (3) computers at the Yerkes Observatory.

It was voted that the contribution be accepted and appropriated for the purpose designated.

President Harper also reported that Leon Mandel had added \$25,000. to his former subscription of \$50,000. for the building of the Mandel Assembly Hall.

The Comptroller reported that a small fire had occurred in Foster Hall and that the loss had been adjusted at \$240. on the building and that the loss on furniture was not likely to exceed \$25. or \$30.

The Board adjourned.

J. W. Goodspeed
Secretary.

Saturday, Jan. 5, 1901.

A special meeting of the Board was held in the Board Room at 2 P.M. to consider the report of the Committee appointed to report on the duties of the business officers and to transact any other business. There were present H. A. Ryerson in the chair, A. McLeish, J. A. Baldwin, W. R. Harper, E. M. Barton, H. G. Gray, A. C. Bartlett, W. A. Smith, E. B. Felsenthal, Geo. C. Walker, C. L. Hutchinson, H. H. Kohlisaat, F. A. Smith, also Mr. Rust. Messrs Parker, McCormick, MacLay and Goodman sent word of their inability to be present.

Prayer was offered by Mr. Goodspeed.

Mr. Ryerson brought up the matter of securing the Central Music Hall organ for the proposed Assembly Hall, and it was voted that the Comptroller be authorized to expend not to exceed \$100. in learning what the expense of moving, storing and setting it up in the Assembly Hall would be, the expense to be charged to Budget Appropriation.

Organ for Assembly Hall.

General Expense.

Mr. Ryerson also reported that the Committee on Finance and Investment, in accordance with the authority given it had leased to the City eight lots 26 to 33 inclusive of Hull's Sub. iv. of lot 6, Block 26 in the Canal Trustees sub. div. of frac. Sec. 29, Township 39, N. Range 14, East of 3rd Principal Meridian for a public park and playground at a nominal rent, the lease being terminable by the University on 90 days notice and the City being given an option to purchase the lots at ~~not less than~~ \$1000. each. The officers were authorized to execute the lease.

Lease lots
for play-
ground.

Astronomical
Equipment
Appropriation.

A request was received from Prof. Geo. E. Hale that \$500. be appropriated from the accrued interest of the Bruce Fund to procure equipment required in determining the motions of stars in the line of sight. The principal of this fund \$15,000 was given by Miss Bruce to pay the salary of Prof. Frost for five years. Letters were read from Mr. Hale going to show that in making the appropriation requested the views and wishes of the donor would be carried out and the appropriation was made as requested.

Hitchcock
Hall.

The President of the Board reported that the plans for the proposed Hitchcock Hall called for an expenditure of approximately \$150,000 instead of \$100,000. as originally proposed. The expenditure being in the nature of an investment that would return an annual income the trustees expressed their approval of the investment of the increased sum and requested the President of the Board, as he was about to visit New York, to confer with Messrs Rockefeller and Gates, trustees, as to the increased investment.

The Comptroller submitted the following report-

Board of Trustees
The University of Chicago.
Gentlemen:-

"Jan. 5, 1901.

Busby
Loan.

The University is the owner of notes amounting to \$50,000. of an aggregate of notes amounting to \$95,000. and secured by a trust deed upon realty S. W. Cor. Indiana Ave. and 20th St. 213 x 160 ft. improved by an apartment building (30 apartments); the notes other than those held by the University as also notes secured by a trust deed \$80,000. upon the E. W. Cor. Indiana Ave. & 21st St. are either owned or represented by the Illinois Trust & Savings Bank; both of these properties making an unbroken east frontage upon Indiana Ave. between

20th & 21st Sts. reaching back to the lateral streets constituting one of the most substantial apartment blocks in the city, having been constructed by Mr. Charles Busby by whom the notes and trust deed were given. These notes matured Aug. 10, 1898 and prior to and since the maturity of the loan in which the University is interested there have been reported at different times several hopeful plans whereby the overdue loan would be paid none of which however have materialized - it is now proposed by Mr. Busby that he shall pay upon this mortgage a certain sum, thereby enhancing the value of the security; Mr. Mitchell, President of the Illinois Trust & Savings Bank assents to this suggestion; the University's interest in this loan is evidenced by three notes maturing as aforesaid -

1 Note \$ 5,000.
1 " 20,000.
1 " 25,000.

all drawing 6% interest, and under the arrangement proposed the University's \$5000. note with interest thereon would be immediately paid; the suggested arrangement contemplates a reduction of interest from 6% to 5%.

Mr. Busby has been known to many of us for more than a quarter of a century as a man of highest character; one of the staunchest of our citizens. All matured interest has been met, taxes paid, insurance kept up and all matters pertaining to the loan have received businesslike treatment at Mr. Busby's hands and every inquiry relative to the property has always been met with the utmost frankness.

Of the 30 apartments covered by the trust deed securing the University's notes all but one are under lease; the gross rental is approximately \$17,000. and the operating charges are approximately \$6,000. leaving the net income approximately \$11,000. exclusive of mortgage interest; insurance is paid two years in advance. The security is thus demonstrated to be absolute and the arrangement as herein outlined is recommended.

On behalf of the Finance & Investment Committee.
(Signed) R. A. Rust,
Comptroller".

The Comptroller was authorized to make the new arrangement proposed with Mr. Busby.

The Comptroller submitted the following report-

"Jan. 5, 1901.

Board of Trustees,
The University of Chicago.

Gentlemen:-

I. At a meeting of the Committee on Academy & Affiliation held Dec. 28, 1900 the Comptroller was instructed to put into the gymnasium at Morgan Park Academy kerosene lamps for the present and to report later on the cost of an acetylene plant and also an electric plant for the gymnasium and East and West Halls.

II. It was voted that in view of the fact that in the appropriation for Buildings and Grounds, Mis. Exp. and Repairs there will be considerable surplus, an appropriation of \$500. from the Contingent Fund be recommended for apparatus, batting cage, etc. for the gymnasium, it being understood that this sum is likely to be saved from the unused appropriations above indicated.

III. It was also voted that the Committee recommend to the Board that authority be given for completing the bowling alley provided arrangement can be made to make the payments for it next year.

Pursuant to the above I beg to report as follows -

Upon Paragraph I.- The temporary lighting of the Academy Gymnasium will cost approximately \$75.

Upon Paragraph II.

a. General apparatus will cost---\$250.

b. Batting cage 125.

Paragraph III.

I have conferred with the Brunswick-Balke Callender Co. whose work is most favored by Dean Chase, negotiations resulting in a proposition from them to furnish one pair (2) of their highest grade # 1 bowling alleys including equipment and installation complete for the sum of \$700. payment to be

Academy
Gymnasium
Equipment.

Bowling
Alley

made six months after date of completion with interest at 5% for four months of said period.

Summary	
Temporary lighting	\$ 75.
Gymnasium appliances	375.
Bowling Alley	700.
	\$1150.

On behalf of the Committee on Academy & Affiliation.
(Signed) H. A. Rust,
Comptroller."

The appropriation for equipment of \$500. recommended by the Committee on Academy & Affiliations was voted. Action on the recommendation as to bowling alley was deferred.

President Harper reported that he had received official notice that the exhibit of the School Review at the Paris Exposition had been awarded a Gold medal.

He also reported that Mr. E. B. McCagg had presented to the University 55 volumes of "The Jurist" 1837 to 1886, and 190 volumes of "The Law Journal" 1823 to 1838.

~~Also that Mr. Ryerson had presented a valuable collection of French books.~~

The Comptroller reported that through correspondence between himself and Gen. H. V. Boynton, Cor. Secy. Society of the Army of the Cumberland, a set (26 volumes) of the Annual Proceedings of the said Society had by the Society been donated to the University and were now in its General Library.

It was voted that the thanks of the trustees be conveyed to these donors by the Secretary.

It was also voted that the thanks of the trustees be communicated to Chas. T. Yerkes for the \$2400. contributed by him for salaries of computers at the Yerkes Observatory for the next fiscal year.

President Harper presented the following report which after consideration was approved -

"December 13, 1900

To the Board of Trustees:-

The following report of a committee of the Senate was recommended favorably as regards its educational features by the University Senate, and referred to the Council for consideration of administrative details.

The Council having taken action upon this, approved the report as thus formulated, and recommended it to the favorable consideration of your body. It is as follows:

- 1) That no change be made in the Autumn Quarter and the Winter Quarter.
- 2) That in the Spring Quarter of 1901 the quarterly examinations be set back to the last three days of the week preceding Convocation.
- 3) That the first term of the Summer Quarter 1901 begin on Wednesday, June 19, and end on Saturday, July 26.
- 4) That the second term of the Summer Quarter

Spring and
Summer
Quarters.

Bowling Alley

Gold Medal
Paris
Exposition

E. B. McCagg

~~Mr. A.
Ryerson~~

H. V. Boynton

Chas. T.
Yerkes.

begin on Tuesday, July 28, and end on Saturday, August 31.

5) That in the Summer Quarter all classes meet five times a week.

6) That in the Summer Quarter examinations be held by terms, the last exercise of each term being devoted to said examination.

(Signed) G. S. Goodspeed,
Recorder".

The Secretary reported that at a meeting of the Board of Trustees of the Baptist Theological Union held Oct. 23, 1900, Gerald B. Smith was appointed Instructor in Theology for ^{two from} ~~years~~ Oct. 1, 1900 at a salary of \$1200. per year. The appointment was approved and confirmed.

President Harper reported to the trustees the death of one of the sons of trustee Harold F. McCormick and the serious illness of the other son.

The President and Secretary of the Board were directed to convey to Mr. McCormick the sympathy of his fellow trustees in this great affliction.

Death of
Dr. Northrup.

The President also reported the death on Dec. 30 of George W. Northrup, Head of the Department of Theology in the Divinity School in the 75th year of his age and the 34th year of his service in the School, and the President of the University and Vice-President of the Board were directed to convey to his surviving children the sympathy of the Board and their appreciation of Dr. Northrup's service.

Business
Office

The Committee on defining the duties of the business officers submitted their report, whereupon the Board went into Committee of the whole to consider the report.

After full consideration the Committee rose and reported back the report as follows -

"Chicago, Oct. 30, 1900.

To the Trustees of

The University of Chicago:-

The Special Committee appointed to define the duties of the business officers of the University begs leave to make its report to you as follows:-

The Committee had conferences with the Comptroller and the Secretary, and invited from these officers an expression of their views, verbally and in writing, upon the scope of their duties. The Committee also spent a day at the University, in the offices of the Comptroller, and the Registrar and the Press, examining the methods and amount of bookkeeping employed in these different offices, and informing itself as to the part of the work personally assumed by each of the officers. Your Committee soon reached the conclusion that an audit of the books of account of the University for its last fiscal year was desirable and secured from

your body authority to have such audit made at the meeting of June 13, 1900. This has been very fully and satisfactorily done at the expense of \$500. by Stuart & Young, whose report is hereto annexed and made a part hereof. Your Committee already has recommended through its chairman, that a yearly audit of the books of account be regularly made as soon after the close of each fiscal year as practical, and not later than September 10th.

You will note that, at the request of this Committee, Stuart and Young have furnished a supplementary report with remarks upon the general system of book-keeping now in use at the various offices in which money is received or disbursed, and suggestions as to changes they recommend. In general the system now in use was found both by the experts and by the Committee to be not only fairly complete, but also well adapted to the requirements of the work, and the changes suggested are in most instances minor ones. Your Committee is also much pleased to report that no evidences of dishonesty or unfaithfulness were disclosed by its investigations, but that diligent and faithful work is the rule in all the offices examined. At least some of the members of the Committee were surprised at the extent and number of transactions passing through several of the offices which they examined. The total cash receipts for the last year were nearly \$3,000,000 and the disbursements the same, of which three-quarters of a million was in income and the same amount in expenses.

One of the most important points to which we call your attention is the lack of co-ordination between the subsidiary departments and the office of the Comptroller, who does not apparently regard himself as responsible for the manner of accounting outside of his own office. These departments are the Registrar's Office, the University College, the Academy at Morgan Park, the Press Division, the Book Store and the University Extension Department.

Through the Registrar's Office are collected all of the receipts for tuition, for diplomas, for matriculation and other fees, and for room-rent in the dormitories, which together amounted last year to almost exactly a quarter of a million dollars. This office also acts as a savings bank for deposits of students, the amount thereof at present being about \$13,000. Its collections and deposits will probably reach larger and larger figures from year to year. The records of the office as kept do not offer the slightest means of testing the accuracy of the entries, or of determining whether all of the receipts have been accounted for or not. Your Committee has found no evidence of any irregularity whatever, nor is it of the opinion that any exists, but it is fully convinced that it is necessary that some system of checks be adopted at once. We therefore recommend that in the Registrar's Office all receipts for tuition be made out on numbered forms in duplicate with carbon paper, one form to be retained and one to be given to the student. Any form spoiled through error should not be destroyed, but retained in the books as a voucher. We recommend that a rent roll book for all dormitories be opened and kept in such a manner as to afford an opportunity to check these receipts, also that numbered records of diplomas issued and fees collected be kept.

In order, therefore, that this lack of co-ordination be overcome and that correct and complete records of the University's receipts and disbursements may be kept, it is absolutely essential, in the opinion of the Committee, that every office in which money is received or disbursed should, so far as the system of accounting therefor is concerned, be under the direction of one man, who shall have authority to require that these records be carefully and accurately kept, and that a complete system of checks upon both receipts and disbursements be maintained, and whose duty it shall be to ascertain by personal supervision that such is continually the case. It seems to us that the proper discharge of these duties is sufficient to occupy the time of one man, and that no other work should be assigned to him, also that he should be independent of the control of other business officers of the University and subject alone to the authority of the Trustees. We suggest as a title for this officer, Auditor.

The Committee concurs in the recommendation of Stuart and Young that the monthly statements to the Trustees be simplified as suggested, and also recommends that the cash account be closed on the 30th of June, and that any deferred income items be covered by Journal entry.

Upon another branch of its task your Committee has reached the following conclusions:- Some officer should be entrusted with the investment of the funds of the University, with the renting, repairs and improvements of its real estate, both endowment and plant, and the general management of all that vast body of real and personal property constituting the various endowments of this institution, and with no other work whatever. All of this work should be done, however, under the control and supervision of the Finance Committee of the Board of Trustees. To exercise the wise discrimination and shrewd business judgment required in the safe and profitable investment of these great sums of money, to have an oversight over the University's real estate and its proper improvement with a view to increasing the income therefrom, to watch the security market for desirable and appropriate investments, is a task, which not only demands the highest order of business sagacity and experience, but the magnitude and importance thereof is sufficient to absorb all the time and energy of an industrious and energetic man. So great is the difference in results obtainable as to the amount and regularity of the income, as to the security of the endowments from loss and disaster, as to the appreciation of carefully selected investments, or the deterioration of carelessly selected ones, that the University cannot afford from its standpoint to employ any but a man of first class ability to fill this position, nor to have his time or attention distracted by divergent duties or over work. These same considerations require that the University should not expect its Finance Committee generally to take the initiative in all these matters of investment and care of the property, but rather that the officer in question be charged with keeping before this Committee the need for investments when it exists, and that it be his duty to make those detailed, preliminary investigations often required before it can be determined how to act on proposed investments. On the other hand, the responsibility of the investment of large sums frequently at issue is too great to be exclusively assumed by one individual, and there should exist continually so intimate a relation between this officer and the Committee on all important matters, that its members may be qualified to know whether he is satisfactorily discharging his duties or not. As the name of such officer your Committee suggests, Business Manager.

The duties of the Secretary are clearly not sufficient to require more than a portion of this officer's time, and in recognition of that fact, Dr. Goodspeed has also filled the office of Registrar, but with the understanding on his part that he assumes no responsibility for the finances or accounting of this office, his duties being the adjustment of those special cases in which, on account of sickness, or unexpected absence, or any other cause whatever, a claim is made by the student that there should be a departure or deduction from the regular charges for tuition, room rent, etc. These cases have been well handled by the Secretary. We recommend that the Registrar be made responsible for the financial transactions of the office.

In order to bring the matter assigned to this Committee into concrete form for action by the Board of Trustees, the Committee recommends the following changes in the By-Laws:-

ARTICLE 3. OFFICERS. 1st Change.

1. At the annual meeting, after the election of Trustees, the Board shall proceed to organize by electing by ballot the following officers to serve for one year and until their successors are elected and qualified; a President, Vice-President, Treasurer, and Secretary, and by appointing a Business Manager, and an Auditor. The President and Vice-President shall be chosen from among the members of the Board. The same person shall not fill the offices of Business Manager and Auditor.

2nd Change.

ARTICLE 4. TREASURER.

3. He shall make payments only upon orders signed by the Auditor and countersigned by the Secretary.

3rd Change.

ARTICLE 5. BUSINESS MANAGER.

1. Subject to the control of the Finance Committee and such regulations as the Board may from time to time adopt, the Business Manager shall have the management of all property, whether real, personal, or mixed. He shall receive and promptly turn over to the Treasurer all moneys and securities, and shall take the initiative in looking for investments for funds of the University and report to the Finance Committee.

2. No investment, purchase or sale for the account of any of the endowment funds of the University nor any contract concerning the same shall be made by the Business Manager without the approval of the Finance Committee.

3. The Business Manager shall superintend the recovery of litigated claims in favor of the University, and have charge of all legal proceedings.

4. In case of vacancy in the office of Business Manager, or in his inability to act, his duties shall be performed by the Chairman of the Finance Committee.

4th Change.

ARTICLE 6. AUDITOR.

1. The Auditor shall exercise a general supervision over all accounts of officers of the University, which may have to do with the receipts or disbursements of funds, and he shall require full and true records of all such receipts and disbursements to be kept, both in his own office and by the officers aforesaid, who shall keep their accounts in such manner and render to him such statements of account as he may direct. He shall keep full and appropriate books of account fully setting forth the financial condition and transactions of the University.

2. He shall supply such statements of account as may from time to time be required of him, or as may be needed to correctly show the financial condition of the University.

3. He shall examine all accounts, claims and demands against the University, and no money shall be drawn from its treasury unless the amount thereof be adjusted and settled by him and found to be within the appropriation for that general purpose. Accounts so found to be due shall be paid by warrant drawn by him on the Treasurer and countersigned by the Secretary, which warrant shall state the particular fund or appropriation to which the account is chargeable and to whom payable. If he shall, upon examination of any account doubt its correctness or find the appropriation insufficient, he shall submit the account to the Finance Committee for its decision. No moneys shall be drawn from the treasury except upon warrants drawn as aforesaid.

5th Change.

ARTICLE 7. SECRETARY.

1. The Secretary shall keep full and true minutes of all Trustee meetings, and also the minutes of such meetings of standing committees as he may be requested to do.

2. He shall also perform such other work as the President of the University or the Board of Trustees may from time to time allot to him, and shall countersign warrants upon the Treasurer if properly drawn.

6th Change.

ARTICLE 8. COMMITTEE ON EXPENDITURES.

1. There shall be a Committee on Expenditures consisting of the President of the University, the President and the Secretary of the Board of Trustees and the Auditor. It shall carefully consider all expenditures which it is proposed to make under the Annual Budget, and shall have authority to make distribution of such Budget appropriations as are general by authorizing expenditures within the limits of such appropriation.

All of which is respectfully submitted,

(Signed) Andrew McLeish, Chm.

(Signed) Howard G. Grey, Secy."

The report was adopted and the proposed

amendments to the By-Laws were referred to the Committee appointed to formulate the By-Laws, with instructions to report at the next regular meeting.

The following communication was submitted and approved:-

"To the BOARD OF TRUSTEES OF
THE UNIVERSITY OF CHICAGO.

Gentlemen:-

I beg leave to report in the matter of the conditional appropriation made by the Board at its last meeting, of \$25,000 for the purchase of books for the Department of History, that I sent the following telegram to Mr. John D. Rockefeller, Jr.

"Board assumes Jameson matter left to its discretion realizing its importance and necessity of immediate action would appropriate money from amount specified for University needs in case it cannot be otherwise secured when required, provided you and Mr. Gates as trustees fully approve."

The following reply was received:

"Telegram from yourself and Doctor Harper regarding Jameson received. Think wise secure money from outside if possible but we leave matter entirely to discretion of Board."

Since the desirability of securing the money from outside was fully felt by the Board and expressed in the conditional appropriation, I understood this reply to convey the approval of Mr. John D. Rockefeller, Jr. and Mr. Gates as required by the condition. The Board having already decided upon the urgent necessity for the appropriation, I exercised the authority given me and declared it definite.

Respectfully submitted,

(Signed) Martin A. Ryerson,
President of the
Board of Trustees.

December 15, 1900."

Repairs
Furniture.

The Secretary reported that there was very urgent need that the following new appropriations be made, viz:- \$500. for repairs and \$250. for furniture.

These appropriations were voted to be charged to the Contingent Fund and the Board adjourned.

J. W. Woodford
Secretary.

Tuesday, Jan. 15, 1901.

The regular monthly meeting of the Board was held in the Board Room at 3:00 P. M. There were present A. McLeish, Vice-President in the chair, George C. Walker, W. R. Harper, E. M. Barton, J. A. Baldwin, W. A. Smith, ^{F. A. Smith} H. G. Grey, A. C. Bartlett, and A. K. Parker.

Dr. Parker offered prayer.

The minutes of the meetings of Nov. 23, Dec. 12, Dec. 18, and Jan. 5 were presented and approved.

The Committee appointed to formulate the By-Laws -
proposed. amended By-Laws presented the proposed new By-Laws for the consideration of the Board as follows:
By-Laws of the Board of Trustees and Certificate of Incorporation of
The University of Chicago.
1901.

BY-LAWS
for the
GOVERNMENT OF THE BOARD OF TRUSTEES
of
THE UNIVERSITY OF CHICAGO.

Enacted 1901.

1. Meetings.

1. The annual meeting of the Board of Trustees of The University of Chicago shall take place on the Tuesday preceding the fourth Wednesday in June of each year at the hour of 2, P.M.
2. Regular meetings shall be held on the third Tuesday of each month at the hour of 3, P.M.
3. Notice of all regular meetings shall be mailed by the Secretary to each member of the Board at least five days previous to the time of such meetings.
4. Special meetings shall be called at any time by the Secretary upon the request of the President of the University, the President of the Board, or of three members of the Board.
5. The call for a special meeting shall state the nature of the business to be considered and shall be mailed at least two days before the meeting is to be held.
6. All meetings shall be held at the office of the Board, unless otherwise directed by the President, and signified in the notice.

2. Quorum.

1. Seven members of the Board of Trustees shall constitute a quorum for the transaction of any business except the Election of Officers, when a quorum shall consist of eleven members.

3. Officers.

1. At the annual meeting, after the election of Trustees, the Board shall proceed to organize by electing by ballot the following officers to serve for one year and until their successors are elected and qualified: a President, Vice-President, Treasurer, and Secretary. The President and Vice-President shall be chosen from among the members of the Board.
2. In the event of a failure for any reason to so elect either or all of said officers, or in case of any vacancy from any cause, then an election may be held for the unexpired term at any meeting called for that purpose, a majority of all the Trustees being present.
3. The officers shall perform such duties as are implied by their respective titles and such as shall be prescribed by the By-Laws.
4. During the absence or disability of the President, the Vice-President shall have the authority and perform the duties of the office.

5. As soon after its organization as practicable the Board shall appoint a Business Manager and an Auditor to hold their respective positions at the pleasure of the Board. The same person shall not fill both of these offices.

4. Treasurer.

1. The Treasurer shall give a bond for the faithful performance of his duties in such sum and such sureties as shall be approved by the Board of Trustees.
2. He shall make a report annually to the Board of Trustees and at such other times as the Trustees may require.
3. He shall make payments only upon orders signed by the Auditor and countersigned by the Secretary.

5. Secretary.

1. The Secretary shall keep full and true minutes of all Trustees' meetings, and also the minutes of such meetings of standing committees as he may be requested to do.
2. He shall also perform such other work as the President of the University or the Board of Trustees may from time to time allot to him, and shall countersign warrants upon the Treasurer if properly drawn.

6. Business Manager.

1. Subject to the control of the Committee on Finance and Investment and such regulations as the Board may from time to time adopt, the Business Manager shall have the management of all property, whether real, personal, or mixed. He shall receive and promptly turn over to the Treasurer all moneys and securities, and shall take the initiative in looking for investments for funds of the University and report to the Committee on Finance and Investment.
2. No investment, purchase, or sale for the account of any of the endowment funds of the University nor any contract concerning the same shall be made by the Business Manager without the approval of the Committee on Finance and Investment.
3. The Business Manager shall superintend the recovery of litigated claims in favor of the University, and have charge of all legal proceedings.
4. In case of vacancy in the office of Business Manager, or his inability to act, his duties shall be performed by the Chairman of the Committee on Finance and Investment.

7. Auditor.

1. The Auditor shall exercise a general supervision over all accounts of officers of the University, which may have to do with the receipts or disbursements of funds, and he shall require full and true records of all such receipts and disbursements to be kept, both in his own office and by the officers aforesaid, who shall keep their accounts in such manner and render to him such statements of account as he may direct. He shall keep full and appropriate books of account fully setting forth the financial condition and transactions of the University.
2. He shall supply such statements of account as may be from time to time required of him, or as may be needed to correctly show the financial condition of the University.
3. He shall examine all accounts, claims, and demands against the University, and no money shall be drawn from its treasury unless the amount thereof be adjusted and settled by him and found to be within the appropriation for that general purpose. Accounts so found to be due shall be paid by warrant drawn by him on the Treasurer and countersigned by the Secretary, which warrant shall state the particular fund or appropriation to which the account is chargeable and the person to whom payable. If he shall, upon the examination of any account, doubt its correctness or find the appropriation insufficient, he shall submit the account to the Committee on Finance and Investment for its decision. No money shall be drawn from the treasury except upon warrants drawn as aforesaid.

8. Committees.

The following standing Committees shall be appointed by the President of the Board with the concurrence of the Board, to serve until the next annual meeting and until their successors are elected and qualified:

1. A Committee on Finance and Investment; a Committee on Buildings and Grounds; a Committee on Instruction and Equipment; a Committee on Press and Extension; a Committee on Academy and Affiliations.

2. Each Committee shall consist of five members, appointed as above, and of the President of the University and the President and Vice-President of the Board who shall be members ex-officio.

3. Said Committees shall have supervision over such matters as are indicated in their respective titles and shall have such authority as may be prescribed by the By-Laws or delegated by the Board.

4. a. The Committee on Finance and Investment shall on the first day of July in each year - begin the examination and audit of the business accounts of the University for the previous fiscal year, and may employ for that purpose such persons or firms as it may select, and shall determine the amount of compensation to be paid for such service.

b. As soon as the above mentioned annual audit shall furnish the necessary data therefor, the same Committee shall conduct an examination of the securities and funds of the University as shown upon its books - and report thereon to the Board of Trustees not later than October 1st.

c. Nothing here provided shall prevent the Finance and Investment Committee from making other examinations of the accounts, securities and funds of the University at any other time it may determine.

d. No investment of the funds of the University, where the total investment in the particular security shall exceed the sum of \$20,000, shall be made by the Committee on Finance and Investment without the authority of the Board.

5. There shall be a Committee on Budget consisting of the Chairmen of the above Committees together with the President of the University and the President and Vice-President of the Board, which shall have supervision over the bookkeeping and the financial records and reports of the University, and shall in the month of December of each year submit to the Board, for its consideration, a budget for the year to commence on the first day of the following July.

6. Three members of any of the above committees shall constitute a quorum of such committee except in the case of the Committee on Budget, when four members shall be necessary to constitute a quorum. Meetings of any committee shall be called by the Secretary whenever requested by the President of the University the President of the Board, or the Chairman of such Committee.

7. There shall be a Committee on Expenditures consisting of the President of the University, the President and the Secretary of the Board of Trustees and the Auditor. It shall carefully consider all expenditures which it is proposed to make under the Annual Budget, and shall have the authority to make distribution of such Budget appropriations as are general by authorizing expenditures within the limits of such appropriation.

9. Duties of the President of the University.

1. The President of the University shall be the executive head of the University in all its departments, exercising such supervision and direction as will promote the efficiency of every department; he shall be responsible for the discipline of the University; he shall preside at the meetings of the Faculties, and be the official medium of communication between the Faculties and the Board of Trustees, and between the students of the University and the Board of Trustees; he shall recommend to the Board of Trustees appointments to the several Faculties; he shall be responsible for carrying out all measures officially agreed upon by the Faculties in regard to matters committed to them by the Board and such measures concerning the internal administration of the University as the Board of Trustees may enact.

2. He shall make an annual report to the Board of Trustees of the work and condition of the University in all its departments.

10. Vice-President.

1. The Board of Trustees may appoint a Vice-President of the University, who, in the absence of the President of the University, shall perform his duties.

11. Amendments.

1. These By-Laws may be amended or repealed at any meeting of the Board by a vote of two-thirds of all the members present, previous notice of the nature of any proposed amendment having been given at least one regular meeting before action thereon shall be taken.

12. Former By-Laws.

1. All By-Laws heretofore enacted are hereby repealed.

The report of the Committee was received to lie on the table until the next regular meeting.

Mr. Baldwin gave notice that at the next regular meeting he would move the adoption of the report as the By-Laws of the Board with the exception of sub-section d of section 4 of the 8th article and in place of said sub-section would present an amendment giving the Committee on Finance & Investment power to make investments within certain limits between meetings of the Board.

It was voted that the Committee on Finance & Investment be requested to consider the matter of its own powers and submit a recommendation to the Board at the next meeting.

An opinion was submitted from N. B. Judah advising that on the whole no action should be taken, at least at present, on the use of the University seal as a trade mark by Lawrence McCormick of Philadelphia.

It was voted that the opinion be received and placed on file.

The following report was presented from the Comptroller:

"Chicago, Jan. 15, 1901.

The Board of Trustees,
The University of Chicago.
Gentlemen:-

Herewith accompanying please find monthly reports to 31st ult., covering the period July 1, 1900 to Dec. 31, 1900; these reports consist of:

1. Budget Income
 2. " Appropriations
 3. " Condensed Statement
 4. General Ledger Balances
 5. Endowment Investments
- Respectfully submitted,
(Signed) H. A. Rust,
Comptroller."

The President presented an agreement with the Alliance Francaise relating to conferring certain diplomas, holding certain examinations, and conducting classes during the Summer Quarter at the University. After consideration the agreement was approved and the Vice-President of the Board was authorized to execute it on behalf of the University.

A letter was read from Prof. Laughlin asking for an appropriation for books for the department of Commercial Geography and it was referred to the Committee on Instruction & Equipment.

Seal as
trade mark.

Budget
Reports.

Alliance
Francaise.

Commercial
Geography -
books for

Zoology
books.

The President also presented a letter from Prof. Davenport asking for increased appropriations for books for Zoology which was recognized as of extraordinary urgency but no action was taken.

W. C.
Wilkinson.

It was voted that the name of Prof. W. C. Wilkinson be placed on the payroll for the Spring Quarter, the \$1333.33 salary to be charged to the unexpended balance for instruction in English.

It was also voted that Prof. Wilkinson be relieved from official duties after July 1, 1901, his name to remain in the faculty list as professor or professor emeritus as he elects.

Leon
Mandel
letter.

The following letter was received from Mr. Mandel:-

"January 5, 1901.

Dr. William R. Harper,
President, University of Chicago,
City.

Dear Sir:-

Some months ago I made to The University of Chicago the promise of a gift of \$50,000. to be used for the purpose of erecting an Assembly Hall for its use, on condition that said Hall should be named and always called "Leon Mandel Hall" or "Leon Mandel Assembly Hall".

I now, by this writing, make you the promise of a further gift of \$25,000. to be used for the erection and completion of said Hall upon the same condition as above and upon the further understanding and agreement that if said Hall shall at any time or times be destroyed by fire or other casualty, then the University shall in each case at its own expense rebuild a similar Assembly Hall costing not less than the original Hall and with at least an equal seating capacity; the intent being that the University shall at all times hereafter maintain under my name as aboved mentioned such Assembly Hall, and failing to do so at any time shall thereupon return to me or my heirs the \$75,000. which I shall have contributed to the original construction.

The \$75,000. which I have so promised will be ready for you upon call as soon as the contracts for the Hall are signed, it being understood, however, that you will upon calling on me for the money, embody the above understanding in a brief contract to be approved by your Board of Trustees.

Yours very truly,
(Signed) Leon Mandel."

The Board adjourned.

W. Woodsford
Secretary.

Tuesday, Feb. 5, 1901.

A special meeting of the Board was held in the Board Room at 3 P. M. There were present A. McLeish in the chair, Edward Goodman, F. A. Smith, W. R. Harper, A. K. Parker, W. A. Smith, George C. Walker, H. G. Grey, E. H. Barton, C. L. Hutchinson.

Mr. Goodspeed offered prayer.

The President submitted the following request:

"The President requests permission of the Board of Trustees to continue his work throughout the Spring Quarter upon the basis of extra vacation credit as provided for in the statutes. His request is made in view of the special work demanded of the President in connection with -

- (1) the various buildings whose erection will begin in the spring;
- (2) the exercises and arrangements of the decennial celebration;
- (3) the probable transfer and reorganization of the Elementary School, the South Side Academy, the Manual Training School, and the Chicago Institute;
- (4) certain expected developments of the Armour Institute."

The request was granted.

University
College -
transfer to
Security
Building.

The President also brought before the Board the question of removing the University College to the Security Building. The matter was referred to the Finance Committee for consideration - to report at the next meeting.

On the recommendation of the President the following appropriations for books were made:

Zoology -
books for.

1. The sum of \$400. for books in the department of Zoology, to be charged to the special fund of \$5000. in the budget for the year 1901-2, it being understood that the bills for these books will not be due until after July 1st, 1901.

Philosophy -
books for.

2. The sum of \$300. for books in the department of philosophy, to be charged to the special fund of \$5000. in the budget for the year 1901-2, it being understood that the bills for these books will not be due until after July 1st, 1901.

Physics -
books for.

3. The sum of \$200. for books in the department of physics to be charged to the special fund of \$5000. in the budget for the year 1901-2, it being understood that the bills for these books will not be due until after July 1st, 1901.

Commercial
Geography,
etc - books
for.

4. The sum of \$400. for the purchase of books on commercial geography, history of commerce, theory and principles of commerce. This purchase to be made at once, since the books are needed for courses to be offered during the spring quarter. The sum to be charged to the contingent fund.

Ola Hansen -
thanks to,

It was also voted that the gift of Rev. Ola Hansen, of a Buddhist manuscript containing certain Buddhist scriptures, be accepted by the University and properly acknowledged.

Parke, Davis
& Co., Thanks
to.
Chicago Dept.
of Health -
thanks to.

The President recommended and the Board voted the acceptance and acknowledgement of gifts recently received from Messrs. Parke, Davis & Co. of the city of Detroit, and from the Department of Health of the City of Chicago, in the shape of valuable material for the bacteriological laboratory.

The President submitted the following report:

H.R.Brinkerhoff detailed
to University.

"The President desires to report to the University that in accordance with the action of the Board of Trustees, Lieutenant Colonel Henry R. Brinkerhoff has been detailed by the Secretary of War as Professor of Military Science and Tactics at the University of Chicago. This action was taken by Lieutenant General Miles, January sixteenth. The official action is herewith presented."

The President also submitted the following:

Rush Medical
College -
debt paid.

"The President desires to report to the Board of Trustees that the agreement entered into by the Trustees of Rush Medical College, at the time of affiliation, for the payment of the bonded debt of \$71,000. with accrued interest of about \$3,000. has been fulfilled. An official statement herewith presented, signed by E. Fletcher Ingals, Comptroller, shows that the plan adopted for financing the payment was successful and that the debt was paid by the contribution of \$25,000. from Dr. Ephraim Ingals, \$25,000. from Dr. Senn, and the remainder by professors of the faculty."

The President presented to the Board the following report of the Council Committee on Buildings which had been approved by the Council and recommended to the trustees,-

Women
students
and
physical
culture.

"January 25th, 1901.
The undersigned members of the University Council Committee on Buildings and Grounds respectfully represent that, in their judgment, it is unwise to make temporary provision for women students in the new gymnasium. To do so would be likely to delay, for a long time, the securing of other and adequate provision for their physical culture work. If they are taken care of in this way, the need for a real solution of the difficulty will not be felt or seen by those from whom help might otherwise be expected. If, on the other hand, no provision is now made for them, or if an obviously temporary structure should be erected for their use in the vicinity of the women's halls, the need will be apparent. The same would be true if a part of the present gymnasium was retained for the use of the women."

The committee feel that the time has come when buildings which are themselves to be permanent should have their permanent arrangement from the outset; and that hereafter the temporary makeshifts which have been necessary to some extent in the past, should be avoided as far as possible.

They feel also a certain sentimental objection to the idea of a gymnasium for both sexes - no matter with what internal dividing walls - not on the campus itself. As the line of coeducation is sharply drawn where physical culture begins, they feel that it ought to be drawn with equal sharpness as regards the buildings devoted to this purpose. It is true that the two sexes share the present building. But this, in the first place, is frankly a makeshift affair, in the second place is immediately upon the campus and so more in the ordinary tide of movement to and fro, and, in the third place, has its two entrances far removed from and out of sight of each other, as they could not be at the new gymnasium.

This objection, though it may seem somewhat vague, is real. We should ourselves feel a similar one if an Athletic Club for both sexes were to be established, even temporarily, in the city proper.

The members of the Committee do not overlook the fact that the adoption of their suggestion may entail hardship on the women for the present; but they believe that the plan they suggest will, in the long run, prove the wiser - not only for the men, but for the women as well.

(Signed) R. D. Salisbury
W. C. Hale
F. B. Tarbell
E. D. Burton."

The President recommended and it was voted,-

1. That in view of the urgent statement of the faculty committee on Buildings and Grounds, approved unanimously by the University Council, the Trustees direct the Committee on Buildings and Grounds not to undertake to make temporary provision for women students in the new gymnasium.

2. That the Committee on Buildings and Grounds be requested to inform the Board whether adequate provision for the physical culture work of women might not be arranged in the present gymnasium for men, after the tearing-down of the northern portion of the temporary building; or, if this is impossible, at what cost a temporary structure could be erected.

The following communication was submitted by President Harper:

"Chicago, 5 February 1901.

To the Trustees of the University of Chicago:

During the past three or four weeks we have had some interviews and correspondence with President Harper, with a view to the transfer to the University of Chicago of educational work which we have been intending to carry on - namely: a pedagogic school and a school for children in continuation of the schools formerly in charge of Colonel

Bartlett
Gymnasium
for men
only.

Women, Temporary
provision for
physical
culture.

Chicago
Institute.

Francis W. Parker at Normal Park. At one time during the course of our communications with President Harper we addressed to your Board a proposition which, we believe, has not been presented to you because the conditions upon which it was based were deemed by President Harper impracticable.

We wish now to make the following offer: We will turn over to the University property of about the value of One Million Dollars, consisting of -

(a) Unimproved real estate for which four hundred and twenty-five thousand dollars in cash was paid in 1899;

(b) School equipment and building materials which have cost a little more than seventy-five thousand dollars;

(c) Convertible securities worth five hundred thousand dollars; provided, the use of this property for the purpose for which we have intended to use it can be assured on a basis agreeable to you and to us.

We have not as yet gone into the subject sufficiently to enable us to make any more definite proposal of terms; but if your Board should be disposed to enter upon negotiations with us, we shall be glad to proceed immediately.

Our plans are such that the greatest possible haste is necessary; if therefore you should accept our contingent offer, may we suggest that you make such provision that there may be on your side no delay in the negotiations and that if these reach a satisfactory conclusion a proper contract may at once be executed.

(Signed)

Anita McCormick Blaine
Owen F. Aldis
Henry Baird Ravill
Cyrus Bentley
Stanley McCormick,
as Trustees of the
Chicago Institute.

After a very full discussion of the above proposal, the following action was taken:

Resolved 1.- That the generous proffer of Mrs. Blaine and the trustees of the Chicago Institute is received with favor and with the hope of a satisfactory settlement.

2. That the matter be referred to the Budget Committee for further consideration and report.

In view of the absence of the President of the Board and of the fact that the Vice-President is a member of the Budget Committee both as Vice-President and as Chairman of the Committee on Academy & Affiliations, E. M. Barton and W. A. Smith were added to the Budget Committee, and the Board adjourned.

T. H. Goodspeed
Secretary.

"Tuesday Feb. 19, 1901.

The regular monthly meeting of the Board was held in the Board Room at 3 P.M. There were present A. McLeish in the chair, and Messrs. MacLay, Goodman, Parker, Jarper, Baldwin, F. A. Smith, McCormick, Hutchinson, Walker, also Mr. Rust.

Prayer was offered by Mr. Goodspeed.

The minutes of the last regular meeting and of the special meeting of Feb. 5 were approved.

The following action of the Board of the Theological Union taken on Feb. 12, was reported -

"1. That the appointment of C. J. Olsen Instructor in Homiletics in the Swedish Theological Seminary be renewed for the years beginning Oct. 1, 1899 and 1900, this appointment having been overlooked in the presentation of appointments to the trustees, the salary being \$750. per year." This action was approved.

"2. That the salary of Dr. Northrup, deceased, should be paid for the months of January and February." This action was approved, it being understood that it was not to be considered as a precedent.

G. W.
Northrup's
Salary.

The following recommendations of the Committee on Instruction and Equipment were submitted and adopted -

1. That Statute 15 be amended by the insertion after the word "Museums" of the words "Director of Physical Culture", making said Director a member of the Council.

Statutes
Amended.

2. That Isabelle Bronk be appointed Assistant Head of Beecher House.

Zoological
Museum.

3. That the request of Prof. Lillie for the establishment of a Zoological Museum be favorably con-

sidered.

Budget
Committee.

The following recommendations were submitted from the Committee on Press and Extension and were referred to the Budget Committee.

Books
received in
exchange and
for review.

RECOMMENDED THAT in the case of the periodicals received by exchange with journals, and placed in the departmental and general libraries, in each case the library shall be charged one-half the net retail price of the periodical supplied, and the journal credited with this amount; and that the same policy be adopted in the case of books reviewed in the journals and furnished to the library by the journals.

Journals
and pub-
lications
for
libraries.

WHEREAS back numbers of many of our journals and miscellaneous publications are needed for use in the general and departmental libraries, and WHEREAS no appropriation exists for the same, it is RECOMMENDED THAT the Press Division be instructed to furnish such copies as are needed upon regular library orders. Such numbers of the journals and miscellaneous publications to be charged at one-half the regular price of the publications and that an appropriation of \$100. be made to cover this expense.

Publications
of University
for General
Library.

WHEREAS the General Library of the University is in need of miscellaneous publications issued from time to time by the Press Division from which to make exchanges with learned societies for their publications, no appropriation existing for this purpose, it is RECOMMENDED that \$500. be appropriated to meet the expense of manufacturing the publications in question, and that the Press Division be instructed to furnish to the Library one hundred copies of each publication until this amount is exhausted, it being understood that the copies be furnished at the actual cost of manufacture.

Journals
for
General
Library.

WHEREAS one hundred copies of each journal published by the Press Division are needed by the General Library, from which exchanges with learned societies can advantageously be made and no appropriation for the cost of manufacturing these journals exists, it is RECOMMENDED THAT THE PRESS DIVISION be instructed to furnish one hundred copies each of the Biblical World, The School Review, The American Journal of Theology, The Botanical Gazette, The Journal of Geology, The Astrophysical Journal, The Journal of Political Economy, The American Journal of Semitic Languages and Literature, The University Record, The Annual Register, and that an appropriation of \$2,550.00 be set aside for this purpose, it being understood that said copies shall be furnished at the actual cost of manufacture.

The following was laid before the Board -

Seal.

"The President desires to call the attention of the Trustees to the fact that as yet no seal for the University has been selected.

Seal. (con.)

The President is continually being requested by students, professors and outsiders to have this question settled."

Mr. Hutchinson for the Committee on Seal reported that steps were being taken to hasten the matter of a permanent University seal.

Convocation
(Spring)
Studebaker
Hall.

The President brought up the question of the next Convocation and it was voted that it be held in Studebaker Hall.

Jerome H.
Raymond.

On recommendation of the President it was voted that Mr. Jerome H. Raymond, now President of the University of West Virginia, be appointed to an associate Professorship in the department of sociology, to do work in the Extension Division, it being understood,

First, that his salary be \$3,000. a year payable monthly beginning Oct. 1, 1901.

Second, that no obligation is assumed by the University of Chicago to make provision for his work in the University proper, but that the University may, at its option, employ him in the University proper instead of in the University Extension work, upon a basis to be agreed upon.

George E.
Vincent.

The President recommended and it was voted that Mr. George E. Vincent be given leave of absence for the Spring Quarter without salary.

The Comptroller submitted the following report
"Feb. 19, 1901.

The Board of Trustees,
The University of Chicago.
Gentlemen:-

Heat, Light,
etc., Plant.

Upon the occasion of the visit to New York in Nov., 1900 of certain officials representing the University at an interview between themselves and Messrs. Rockefeller and Gates, Trustees, and as representing Mr. John D. Rockefeller, the subject was discussed of consolidation and centralization of light, heat, power and water service plant together with the housing thereof, as also the subject of a fire-proof building for the Press Division in which all its present departments together with the addition of a bindery and of presses could be permanently housed; the theory of the occupation of the Press Building being that temporarily pending the erection of a permanent Library Building the General Library should be transferred from its present unworthy quarters to this fire-proof structure, it being estimated that 2 stories of this 4 story and basement structure could be assigned to the Library leaving the basement for presses, shipping department, storage, etc.; the first story for Press Division Offices, bookstore, etc.; the second and third stories for the Library; the fourth story for compositors and bindery - the theory being that in the process of time and perhaps concurrently the Press Division would expand so as to require the whole building and funds be acquired for a suitable Library Building. An advantageous location for the Plant and Press Building is the site that has for several years been in mind for these purposes, viz:-

Press
Building.

N. W. Cor. Ellis Ave and 58th St.
The need for this building has been recognized for several years and has frequently been before the trustees and its committees for consideration and until lately it has been considered that the two would be to some extent united, but investigations have made it apparent that there should be complete separation and the plans as herewith submitted contemplate the erection of a fire-proof 4 story and basement brick and stone building occupying 50 feet Ellis Ave. frontage upon the N. W. Cor. of 58th St. and the Avenue, built West to the Alley line (130 feet); North of this building it is suggested that there be a 20 foot asphalt or paved Court, thus securing light and ventilation upon the four sides of the building; to the North of this Court and occupying the required area

Mr.
Houghton.

of the lots fronting upon Ellis Avenue it is proposed to install the Plant; the assignments of space to the various departments of the Plant and the relations of the property for the entire block-part of which is owned by the University - are shown upon diagram (Appendix A.) herewith submitted.

At the aforesaid New York interview, Mr. Rockefeller referred to the ability of Engineer Houghton, a gentleman then and who constantly for many years had been in their employment upon kindred work, their interests being served with great efficiency thereby, and although they had plenty for him to do, still Mr. Rockefeller assented to his taking charge of this work should the University desire it.

Upon Dec. 28, 1900, President Ryerson wrote Trustee Rockefeller that the Board had decided to ask Mr. Houghton to "take charge of the planning and installation of the new heating and lighting plant for the University.", and to the Comptroller under date 9th ult. Mr. Rockefeller referred to Mr. Ryerson's letter with the words following -

"Since this is the wish of the Board, we will so arrange the work which Mr. Houghton is carrying on for us as to enable him to give what time is necessary to the Chicago enterprise", and pursuant thereto and to the action of the Buildings and Grounds Committee the Comptroller and Engineer Houghton have been in correspondence and Mr. Houghton has visited Chicago consulting with Engineer Parker and the Comptroller, attending a meeting of the Buildings and Grounds Committee and meeting others of the Trustees. As a result of Engineer Houghton's examination into the situation - present and prospective needs - he has prepared plans (Appendix B.), specifications (Appendix C.) and estimates of cost for the complete installation and housing of the Plant which are herewith submitted; these plans embodying the Exhaust Steam and Trap Plan - the Vacuum, Electric Gravity, and Exhaust Steam Trap system were respectively investigated by Mr. Houghton resulting in the adoption by him of the latter - the estimate of cost is as follows, viz.:-

"The following estimates of costs are the amounts required above the present apparatus, the estimates take into account the using of what materials from the old work as can be used in the new work also on using the income from sales or exchanges of goods not adapted for the work.

Power House as suggested in above report	\$38,000
Heating: ---	
Tunnels	\$ 8,000
Pipe mains	18,600
Traps in bldgs.	1,500
Boilers moved & reset	9,700
Power house piping	3,500
	41,300
Economizers as described,	5,500
Electrical machinery:	
Conductors to bldgs.	13,000
Arc Lights on grounds	1,000
Generators and engines	20,000
	34,500
	\$119,300

The above costs correspond practically with original estimates.

Electrical driven crane for power house, 5,000

The following additions are due to the proposed new buildings:

New boilers for added work	9,800
Tunnels for new bldgs.	3,800
Electric cables "	3,300
Generators required "	5,500
	22,400

Tools for machine shop as proposed 3,300

Grand Total --- \$150,000

It is believed that if the work is promptly commenced the installation will be in time to serve the University Season 1901-2.

The Press Building is being designed by Architect Cobb under instructions that its cost shall be within the sum of \$30,000. The total estimated expense of construction is as follows, viz.:-

Plant ----	\$150,000
Press Building	30,000
	\$180,000

It is known to the Trustees that it is in contemplation that the University shall acquire that portion of the Ellis Ave. frontage (128 ft.) between 57th & 58th Sts. owned by Others and the desirability and almost necessity of acquiring Lots 13 and 14 as shown by references to the aforesaid diagram.

In reference to this matter and that its present status may be known to you reference is made to copy of letter 13th inst. addressed by myself to Trustee Rockefeller herewith accompanying marked Appendix D.

In reference to the financial provision for the construction of the Plant and Building I incorporate excerpts from Mr. John D. Rockefeller, Jr.'s letter dated Dec. 6, 1900, viz.:-

"From \$75,000 to \$100,000 as may be required, for the installation of a central lighting and heating plant designed to light all the buildings of the University now erected."

"Approximately \$100,000. according to the estimate of the Board for the construction of a power house, and a printing press building which shall temporarily accommodate the library."

A fair interpretation of the above would seem to seek to make a provision of \$200,000 for the two purposes, subject of course to interpretation of the donor.

The last paragraph of my letter to Mr. Rockefeller (Appendix D.) was written in view of the fact that through frequent interviews with Engineer Houghton Mr. Rockefeller was fully informed as to the proposed plans and of cost of construction thereafter. I have received no answer to the latter, and as my letter explicitly requested advice, lack of assent or failure to receive which I should report their full concurrence, I do therefore now report these facts.

Herewith accompanying please find monthly reports covering seven months ending Jan. 31, 1901, as follows, viz.:-

1. General Ledger Balances
2. Budget Condensed Statement
3. Endowment Funds and their Investment.

Respectfully submitted,
(Signed) H. A. Rust,
Comptroller."

The report was received and it was voted that the whole subject of the Press Building and Heat and Light Plant as presented by the Comptroller be referred to the Committee on Buildings and Grounds for examination into all its particulars and report to the Board - including any question relating to Mr. Rockefeller's gifts for these purposes.

The matter of the adoption of the By-Laws proposed at the last regular monthly meeting was brought up and Mr. Baldwin offered the following as a substitute for subdivision (d) in section 4 of article 8 and moved, and it was voted, that it be referred to the Committee on Finance and Investment with instructions to the Committee to consider and report on it to the Board at the next meeting. -

By-Laws.

Finance &
Investment
Committee -
Power of.

(d) The Committee on Finance and Investment shall have authority to change the form of the investments of the University or to make new investments thereof in sum not aggregating more than one hundred thousand dollars (\$100,000) in any one day, provided that the said Committee shall at the next Meeting of the Board report its action to the Board, and provided further that when said Committee shall have made or changed the form of investments of the University aggregating two hundred thousand dollars (\$200,000) it shall not make any further new investments, nor change the form of those already made until it shall have reported its action to a Meeting of the Board of Trustees.

The consideration of the By-Laws was postponed until the next regular meeting.

Chicago
Institute.

President Harper made a verbal report of the progress being made in the negotiation with reference to the Chicago Institute and the Board adjourned.

T. Woodford

Secretary.

Wednesday, Feb. 27, 1901.

A special meeting of the Board was held at Kinsleys at 1:30 P.M. There were present A. McLeish in the chair, and Messrs. Harper, Hutchinson, W. A. Smith, Parker, Goodman, F. A. Smith, Walker, Hamilton, Baldwin, Grey, McCormick, also Mr. Rust.

Dr. Parker Offered prayer.

Hot
Springs
Bonds.

Mr. Hutchinson brought before the Board the matter of the sale of the bonds of the Hot Springs R.R. Letters were read and statements made indicating that by the building of new lines the value of the securities of the Hot Springs road had been very materially impaired. It was reported that an offer of \$88,000. had been received for the 200 bonds held by the University.

After discussion it was voted that the offer be accepted.

Chicago
Institute.

The matter of the Chicago Institute was brought forward by President Harper and the following recommendation from the Budget Committee was presented:-

Resolved that the Committee recommend that before taking any definite action regarding the Chicago Institute the whole matter be laid before Mr. Rockefeller, with the assurance that if it is thought desirable to establish a Pedagogical Institute in connection with the University the trustees believe that a more favorable opportunity is not likely to arise.

The recommendation was adopted.

Value
Chicago
Institute
Land.

The Committee also submitted the following reports of a sub-committee appointed to examine into the value of the land proffered by the Chicago Institute as a part of the fund to be transferred to the University.

"Feb. 27, 1901.

To the Budget Committee
University of Chicago.
Gentlemen:-

Your Committee make the following report regarding Blk. 15 (Ex. 203 x 104) of C. T. Sub. 35-40-14 being the land referred to in the Chicago Institute proposition. They have given it careful examination and have consulted with those whose opinion should be entitled to consideration. It is a valuable piece of property and splendidly located and in every way desirable for residences and apartments. It has everything in its favor for such purposes - good transportation and fine surroundings. Its location on Lincoln Park can be seen by the map hereto attached. Also its nearness to the business heart of the City. As to its present value, only estimates can be given, as there have been no recent sales with which to compare. We are satisfied that there is no present demand for the entire tract as one parcel. We have therefore prepared a sketch which is hereto attached showing a favorable subdivision upon which to base values.

We present a statement of valuations placed by different parties showing an estimated net value of

No 1.	425,000.00
" 2.	353,550.00
" 3.	360,000.00

In the opinion of the Committee a fair conservative estimate would be about \$375,000.00. For the purpose Mrs. Blaine had in view, and considering that all trouble and delay in securing smaller parcels to make the aggregate she wanted was avoided, we are inclined to think it was not so very unreasonable to pay the price she did, but in selling the property, such reasons would have to be eliminated.

As to the question of improving the property for investment the universal opinion is that it could be safely done and would yield five per cent or over net after laying aside each year a sufficient sum for depreciation in the value of buildings. It is thought that good tenants could be secured for all the apartments that should be built, even to covering the entire property. This could be tested by erecting one large one at first, and more afterwards if successful. For the University to undertake such a business would require the undivided attention of a good man competent for the work, but the Committee think it is not an unreasonable proposition. The western part of the property along and adjoining Clark St. would be suitable for smaller apartments of 3-4 & 5 rooms, each renting for \$20. to \$25. a month while the Lincoln Park front would demand much better improvements, suitable for the choicest tenants who would pay \$60. to \$100. a month.

Respectfully submitted,
(Signed) F. A. Smith,
" Geo. C. Walker."

"Feb. 27, 1901.

To the Budget Committee
The University of Chicago.

Gentlemen:-

Your Committee referring to their report on the present value of the land of the Chicago Institute would suggest that perhaps a solution of the matter of difference of opinion on present value would be for Mrs. Blaine to guarantee that the University should finally receive equivalent to \$425,000.00 with interest at 4% per annum, or to arrange such possible deficiency and any depreciation in the value of the materials, furniture, etc., by an agreed payment of \$75,000.00, thus making it possible for the University to carry out

Mrs. Blaine's wishes to the fullest.

Respectfully submitted,

(Signed) Geo. C. Walker,
" F. A. Smith."

"Feb. 27, 1901.

To the Budget Committee,
The University of Chicago.

Gentlemen:-
Your Committee make the following suggestions for your favorable consideration:-

In as much as there must finally be a department of Pedagogy in order to have a complete University, is not the proposition of Mrs. Blaine worthy of very serious consideration and is it not as favorable as we may ever hope to receive for such a purpose? Surely the present value can be called over \$900,000.00, and if she would consent to either guarantee the final value of the land as suggested by the Committee, or arrange such possible deficiency, your Committee would unhesitatingly endorse its acceptance.

Respectfully submitted,

(Signed) Geo. C. Walker,
" F. A. Smith."

These reports were ordered embodied in the minutes.

The Committee also reported that the building proposed for the Institute, the plans of which had been prepared by Mr. James G. Rogers, Architect, could be erected for the sum set apart for it, viz.: \$325,000.00. Also that there was every indication that an excellent site could be secured near the University on most favorable terms.

After a full consideration the following resolutions were unanimously adopted:-

1. Resolved that if the financial questions involved can be met we favor the acceptance of the proposition submitted by the Trustees of the Chicago Institute and Mrs. Blaine, but before finally acting thereon the proposition should be submitted together with the reports of the special Committee appointed to investigate the value of the real estate to Trustees Rockefeller and Gates for their approval.

2. Resolved further that we believe it is desirable to add a properly equipped pedagogical department to the University, and that a more favorable opportunity of doing so is not likely to be presented.

Authority was given to the Committee on Finance and Investment to make investment of \$25,000.00 in good farm mortgages at their discretion.

The Treasurer reported the sale of the 13 bonds of the Santa Fe, Prescott & Phoenix Ry. Co. held by the University at par, \$18,000.00 and the action

Chicago
Institute
Building.

Chicago
Institute -
Site for.

Farm Mort-
gages - in-
vestment in.

Santa Fe,
Prescott &
Phoenix -
bonds sold.

was approved.

The Committee of the Board about to visit

Chicago
Institute

(importance). New York was instructed to communicate to Messrs. Rockefeller and Gates the views and feelings of the Trustees as to the great importance of the questions involved in the matter of the Chicago Institute.

The Board adjourned.

T. W. Woodford
Secretary."

"March 5, 1901.

A special meeting of the Board was held in the Board Room at 3 P.M. There were present A. McLeish in the chair and Messrs. W. A. Smith, Grey, Harper, Goodman, Hutchinson, McCormick, Felsenthal, Parker, also Mr. Rust.

Prayer was offered by Mr. Goodspeed.

A communication was received from H. H. Bel-
field, Director of the Chicago Manual Training
School offering to the University without expense
to the University a tower clock to be made by the
members of the school. The communication was re-
ferred to the Committee on Buildings and Grounds
with power.

President Harper placed before the Board the following communication from the trustees of the Chicago Institute:-

"To the President of the University of Chicago:-
May we ask you to transmit this communication to the proper authorities of the University.

Concluding our negotiations concerning the details of the combination of Colonel Parker's work with the University of Chicago, proposed in our offer to the University under date of 5 February, 1901, we state the following terms of the union as satisfactory to us, based upon conferences with Colonel Parker and his Faculty and on his consent to the transfer of his work, conditioned upon a satisfactory degree of efficiency being secured.

FIRST: That Colonel Parker be made the head of the Chicago Institute (which shall be established as a professional school belonging to the University) and that he be retained in this place so long as he continues to discharge competently the duties of the position; that his successor or successors (if a vacancy or vacancies occur in the headship of the Chicago Institute prior to 1 July, 1907) be appointed by the University Trustees, but only upon our nomination; that the Chicago Institute consist of a pedagogic school and an elementary school and kindergarten; that a secondary school be established and carried on in connection with but (for the present) independently of the Chicago Institute; that Dr. John Dewey be made the head of the secondary school which shall, so long as he remains at its head, be deemed a part of the Pedagogical Department of the University, with the understanding however that after Dr. Dewey ceases to be the head of the secondary school it become a part or and be merged in the Chicago Institute, the two thereafter to be one school, having one head.

SECOND: That between 1 July, 1901, and 30 June, 1907, the University provide annually for the maintenance of the Chicago Institute's pedagogic and elementary schools and kindergarten at least the following sums of money, such provision to be made

The Chicago
Institute -
terms of
union.

out of the earnings of the Chicago Institute and to an extent not exceeding \$25,000. per annum out of the income or principal of the property to be given by us to the University in accordance with the subsequent provisions of this letter, and otherwise, so far as may be necessary, out of other funds of the University:

For educational administration expenses (not including administration salaries),	\$2500.00
For school and laboratory supplies	6000.00
For publication	1500.00
For contingent expenses	1500.00

For administration and instruction salaries (the amount here named to be furnished and paid by the University in each of the six years, for instruction and administration salaries of the Chicago Institute, the head of the Institute to nominate the members of his faculty and their salaries to be fixed by agreement between him and the University Trustees)

50650.00

For the care and maintenance of the Chicago Institute building and grounds hereafter mentioned, such sums as shall be reasonably required for proper heating, lighting, cleaning, insurance, janitor service, repairs and improvement of the building and for properly improving the grounds and keeping them in order.

It is understood that the financial administration of the Chicago Institute is to be undertaken by the University without expense to the Institute.

As to the above requirement for salaries (\$50,650.) it is suggested that this amount includes the compensation of a librarian and curator who would be expected to serve both the Chicago Institute and the secondary school. Besides this it is probable that other members of the Chicago Institute Faculty will be able to do work in the secondary school; but no specific promises upon this subject can be made; each case must depend upon its own circumstances, the essential idea being that Colonel Parker must have the exclusive control of the time of his Faculty. In view of the fact that with the above salary list liberal provision would seem to be made for the Chicago Institute Faculty, we should consider it fair that so far as this Faculty can render help to the secondary school, that help should be given without charge.

THIRD: That the University (a) at once purchase or otherwise acquire ground within a radius of one-half mile from the site of the University buildings, of sufficient area to contain the Chicago Institute building hereafter mentioned and in addition to afford at least one-half acre for planting and at least one acre for playground; and (b) proceed immediately to erect on such ground a building according to plans already prepared by Mr. James Gamble Rogers, for the accommodation of the Chicago Institute schools and the secondary school, such building to cost (including the cost of materials on hand referred to in our letter of 5 February) about \$325,000; and (c) expend in equipping the building not less than \$50,000. in addition to the equipment already on hand (referred to in our letter of 5 February); that one room in the building, accommodating about 30 pupils, be assigned to each of the 3 grades of the elementary school and one room to the kindergarten; that provision also be made for seating 250 pedagogic pupils, if so many are admitted by the Faculty of the Chicago Institute.

It may be well to say here (in order to avoid any possible misunderstanding) - that since it is expected that the pedagogic pupils of the Chicago Institute will do their work in the University laboratories, it is not clear to us that the laboratory fees can (as has been suggested) be treated as part of the income of the Chicago Institute.

FOURTH: That all the educational opportunities offered to any students of the University by the Pedagogic Department of the University be made available to the pedagogic pupils of the Chicago Institute without extra cost to them (above the regular tuition fees paid to the Chicago Institute) and without cost to the Chicago Institute, and that so far as reasonably possible the Faculty of the Pedagogic Department of the University (without other compensation than that paid them by the University) will give instruction within the pedagogic school of the Chicago Institute; further, that pedagogic pupils of the Chicago Institute be permitted without cost to them (above the regular tuition fees paid to the Chicago Institute) and without cost to the Chicago Institute to do as much as one-third of their work in the regular University courses outside of the Pedagogic Department of the University. It is understood by us that certain work for which Colonel Parker at first wished to make provision by adding to his own Faculty members whose compensation is not included in the above estimate of salaries - namely, courses in the philosophy of pedagogy and courses in biology and chemistry, will be provided for by the University, the former through the Pedagogic Department of the University, the latter through its Science Faculty, the latter but not the former to be counted against the credit of one-third in University courses allowed to each pedagogic pupil. We also understand that by means of student help drawn from the University without expense to the Chicago Institute reasonable assistance will be furnished to the Chicago Institute Library, Art and Home Economics Departments.

FIFTH: That the land, building and equipment of the Chicago Institute be paid for out of the donation made by us to the University, but that the rest of our gift (except not more than \$25,000. per annum, as above in this letter provided) be permanently devoted by the University, as an endowment fund, to the work of the Chicago Institute.

SIXTH: That the salaries above provided for do not include compensation for work in the summer quarter; that compensation for services of members of the faculty of the Chicago Institute in any summer schools carried on at the University as well as the expenses of such schools, be provided out of the earnings of the summer schools; it being understood by us that the University shall not be obliged to conduct such summer schools except upon the agreement of the members of the Chicago Institute Faculty engaged in such summer school work that they will look only to the earnings of such schools for their compensation. The net earnings of such summer school work will, of course, be regarded as part of the earnings of the Chicago Institute.

SEVENTH: That, if the necessary members of the Chicago Institute Faculty will make such an agreement as is above indicated, summer schools be conducted by the Chicago Institute annually during this and the next five years, and that the regular work of the Chicago Institute be commenced 1 October, 1901.

In formulating these conditions we have not lost sight of the many advantages offered by the University of Chicago to the Chicago Institute. Indeed we believe that the strength which these terms insure to the Chicago Institute will be the strength of the University as well. The conditions stated are the result of much consideration given to the subject of the proposed union with the University by the Trustees and members of the Faculty of the Chicago Institute. They embody our final judgement as to what will constitute for us a satisfactory basis for the use of our proposed donation to the University. And a definite and final reply from the University either accepting or declining these conditions with the offer of property already made you, at the earliest possible moment, is earnestly requested.

We regret that we cannot act upon the suggestion made by you and Mr. Smith (coming from the Trustees of the University as we understand) that with Mrs. Blaine's consent we should change the offer made by us from \$425,000. in land to \$570,000. in money. We find ourselves unable to increase

Sum. School of Ed.

J. H. Rogers, Architect

the amount of the offer or to vary the character of the property in which it is made.

In addition, in case the conditions set out above are found practicable by the University, we would like to suggest, following an intimation originally made by you, that it would be satisfactory to us to have the University agree that future gifts to the University available for pedagogic work in the University and not otherwise specifically directed by the terms of such gifts, be regarded as belonging to the funds of the Chicago Institute; also that children and wards of members of the Chicago Institute Faculty be given free tuition in the Chicago Institute - a privilege which the Faculty of the Institute are now enjoying. These are merely suggestions which we shall be glad to leave to the determination of the University authorities.

In our negotiations we have been gratified not less by the promise of a cordial welcome expressed in the letters from members of your Faculties, which have been shown us, than by your own assurance that if the Chicago Institute be transferred to the University we may believe that every reasonable opportunity, consistent with the resources of the University and its other obligations, will be afforded Colonel Parker and his Faculty, to prosecute their work with the utmost efficiency.

We hope that the result of the negotiations will promote the mutual advantage of the University and of the Institute, and we are, dear Sir,

Very faithfully yours,

Anita McCormick Blaine
Owen F. Aldis
Henry Baird Pavill
Cyrus Bentley
Stanley McCormick

as Trustees of the
Chicago Institute.

Chicago, 21 February, 1901."

Conference
with Messrs.
Rockefeller
&
Gates.

Mr. Hutchinson and President Harper reported that they had since the last Board meeting visited New York City and presented the following memorandum of a conference held with Mr. Rockefeller, Jr. and Mr. Gates:-

MEMORANDUM

26 Broadway, New York,
March 1st, 1901.

Mr. Hutchinson and Dr. Harper presented to Mr. Rockefeller, Jr. and Mr. Gates the resolutions of the Trustees under date of February 27th, approving the acceptance of the Blaine proposition, provided certain financial questions involved can be met.

They also presented the special report of the Sub-committee of the Budget Committee, consisting of Mr. George C. Walker and Mr. F. A. Smith, together with maps and estimates showing the value of certain proposed real estate offered by Mrs. Blaine as a part of her gift.

They submitted still further a copy of the original proposition of Mrs. Blaine and the original copy of a supplementary proposition.

They still further submitted a proposed budget

of income, estimating the total income from various sources at \$107,690.00 and a proposed budget of expense amounting to \$107,150.00 for the proposed pedagogical work.

They submitted also a statement concerning a provisional proposition of Mrs. J. Young Scammon, with reference to two and a half acres of land on Monroe Ave. and Fifty-ninth street.

It was agreed that the proposals of Mrs. Blaine would be satisfactory to the New York trustees, and it was hoped though not made conditional that the proposals of Mrs. Scammon would be approved by her attorney and be carried out.

It was understood that at the end of three years there would be the possibility of a deficit in the budget, owing to the likelihood that the University might not realize on the land and other sources of income provided by Mrs. Blaine, and the necessity of meeting the requirements of her propositions, as well as tuitions, etc. sufficient to cover the \$25,000.00 which she gives for the first three years.

It was further agreed that of the funds to be paid to the University by Mr. Rockefeller on what is known as the \$2,000,000. pledge, in duplication of sums subscribed in Chicago and not yet paid in, that an amount not to exceed \$50,000.00 might be appropriated toward the kitchen and cafe of the proposed new group of buildings to be erected on the corner of Lexington Avenue and Fifty-seventh Street.

The question of the use of a portion or the whole of the funds which the Reynolds estate gave, for the erection of a Club House was broached but Mr. Rockefeller and Mr. Gates thought that matter could not be decided by them, but would have to be adjusted by the trustees as might best meet the demands of the executors of the Reynolds fund.

The following was also submitted:-

Proposed Budget for work of Chicago Institute with the Elementary, Secondary and Manual Training Schools, not including the work of the University Dept. of Pedagogy.

Proposals in
re Chicago
Institute
satisfactory
to New York
Trustees.

\$50,000. des-
ignated for
kitchen and
cafe.

Reynolds
funds for
Club House.

	Institute & Elementary	Secondary
Administration salaries	\$ 5000.	\$ 5000.
" expense	2500.	2500.
Instruction	45650.	30000.
Buildings & Grounds	3500.	3500.
Lib. Egt. & supplies	6000.	1500.
Publications	1500.	500.
	<u>\$64150.</u>	<u>\$43000.</u>
	43000.	
	<u>\$107150.</u>	

Estimated Income for Pedagogical Work as a Whole, Certain and Probable.

Certain:		
From Elementary School		\$12000.
Secondary School		23000.
Manual Training School		20000.
" " Endowment		2390.
Laboratory fees		5000.
Mrs. Blaine Fund		25000.
Pedagogical Students' Fees		20000.
		<u>\$107390.</u>
Probable:		
From Pedagogical School Fees		10000.
Elementary School		3000.
Secondary School		3000.
Manual Training School		5000.
		<u>\$123000.</u>

After full consideration the following answer to the trustees of the Chicago Institute, submitted by President Harper, was approved and adopted:-

"Chicago, March 5, 1901.

To the Trustees
of The Chicago Institute:

We have received from you a communication concerning the union of the Chicago Institute with the University of Chicago, this proposition being contained in two documents dated respectively February fifth and February twenty-first.

In reply to this proposition, we desire to say, First, that we appreciate very strongly the generous character of the proposition contained in the communication and the confidence which it indicates in the University of Chicago and in the Board of Trustees of the University.

Secondly, that after careful study of the proposed work, we are convinced, with you, that a work so generously provided for by the founder of the Institute, if organized, can be conducted at the University and incorporated into the work of the University as one of its schools, to greater advantage and in a manner to secure a permanent establishment.

Third, that we cordially accept the proposition contained in the communication, with the several conditions indicated, and that we will undertake to conduct the work in accordance with the letter and spirit of the terms proposed and at the same time we trust, to the satisfaction of the founder of the work.

Fourth, that we hereby appoint, in accordance with the general provisions of the University, the following persons to constitute an Advisory Committee in connection with the proposed work of the Chicago Institute; namely,

Mrs. Anita McCormick Blaine
Mr. Owen F. Aldis
Mr. Henry B. Favill
Mr. Cyrus Bentley
Mr. Stanley McCormick.

Fifth, that the proper officers of the University are hereby authorized to sign a contract embodying the proposition together with its conditions.

Sixth, that we desire to express our feeling of responsibility for the new duties thus assumed, and our thorough appreciation of the kindness and generosity of Mrs. Anita McCormick Blaine and of the Trustees of the Chicago Institute, in placing at the disposal of the University for the proposed

Chicago
Institute
proposal
accepted.

Advisory
Committee
Chicago
Institute
appointed.

Contract
with Chicago
Institute
authorized.

work so considerable a fund.

THE UNIVERSITY OF CHICAGO, by
Andrew McLeish, Vice-President
of the Board of Trustees,
T. W. Goodspeed, Secretary."

The President offered the following recommendation which was adopted:-

"That in view of the earnest request of Mr. Horton, the representative of the Reynolds gift, that a building be erected in memory of Mr. Reynolds with a portion of the money coming from that estate the Trustees, subject to the approval of the representatives of the Reynolds estate, set apart the sum of seventy thousand (\$70000.) dollars for the erection of a club-house in connection with the proposed group of buildings on the corner of Fifty-seventh Street and Lexington Avenue, and that the Committee on Buildings and Grounds be authorized to proceed at once to the preparation of final plans for these buildings."

The recommendation of the Committee on Buildings & Grounds submitted Jan. 5 that authority be given for completing the bowling alley of the Morgan Park Academy Gymnasium provided arrangements can be made to make the payments for it next year was taken up and adopted, Mr. Hutchinson voting No.

President Harper stated that Mr. Walker, Chairman of the Committee on Buildings & Grounds was to be absent for some time, and Mr. Hutchinson was appointed Chairman of the Committee in his absence and Mr. McCormick added to the Committee.

An inquiry from Mrs. A. M. H. Ellis, asking whether the trustees would approve of certain plans for a women's building was referred to the Committee on Buildings & Grounds for consideration.

On recommendation of the President, Mr. Edgar J. Goodspeed was appointed Head of Snell House.

A letter was presented from Prof. J. M. Coulter asking for the improvement of Hull Court and was referred to the Committee on Buildings & Grounds for consideration and report.

The President reported that Chas. Cuthbert Hall would give the Barrows lectures in India during the year 1901-2 instead of during the current year.

A request was received from Prof. F. Starr for an additional appropriation for equipment for the department of anthropology, and was referred to the Committee on Instruction & Equipment.

The Board adjourned to meet at Kinsleys' Monday, March 18 at 12:30 P.M.

Secretary.

Reynolds
funds
for
Club House.

Bowling Alley
Academy
Gymnasium.

Hutchinson,
C. L. Chm.
Com. Bldgs.
& Grounds.
McCormick,
H. F. Added
to B. & G.
Committee.

Women's
Building.

E. J. Goodspeed
made Head
of Snell.

Hull Court
Improvement.

Charles
Cuthbert
Hall.

Prof. Starr
asks appro-
priation for
anthropology

T. W. Goodspeed

"Monday, March 18, 1901.

The Board met pursuant to adjournment at 12:30 P. M. at Kinsleys. A quorum not being present the meeting was adjourned to the Board Room at 3 P. M.

T. H. Woodruff
Secretary."

"Monday, March 18, 1901.

The Board met pursuant to adjournment at 3 P. M. in the Board Room. There were present Messrs. Goodman, Barton, Harper, Parker, Baldwin, F. A. Smith, W. A. Smith, Felsenthal, McCormick, also Mr. Rust.

F. A. Smith was made Chairman pro tem.

Prayer was offered by Dr. Parker.

Signing
Diplomas.

In the absence of the President and Vice-president of the Board, Dr. A. K. Parker was appointed Acting President of the Board for the purpose of signing the diplomas.

Titles
and
Degrees.

On recommendation of the Senate the titles and degrees were conferred as follows:-

The Colleges.

The Title of Associate:-

Edith Coffin Bellamy
Lily Belland
Hellen Brandeis
Isabella Catharine Brodie
Robert Halsey Campbell
Martha Dobyne
Annie Louise Dodge
Charles Abraham Friedman
Oscar Olin Hamilton
Sarah Jane Harper
Evelyn Shewell Hayden
Robert Lewellyn Henry, Jr.
William Austin Hill
Josephine Ruth Morten
Josephine Lackner
Dora Catherine Longenecker
Harris Franklin MacNeish
Grace Lenore Myers
Zellmer Roswell Pettet
Joseph William Priest
Mildred Blanche Richardson
Tennie Florence Rolfe
Florence Belle Shields
Harriet Shirk
Edna Leona Stevens
Josephine Frances Stone
Horace Broadwell Street
Doe Elizabeth Whittlesey.

The Degree of Bachelor of Arts:-

Anna Anderson
Frank Gervier Guitard
Ralph Ainsworth McCreon
Walter Wilson Hart

The Degree of Bachelor of Science:-

William Luther Goble
Julius Theodore Haller
Paul George William Keller
Emily Mildredsky
Mary Dewhurst Miles
Clara Walker

The Degree of Bachelor of Philosophy:-

Herman Egbert Bulkley
Marion Harmon Calhoun
Elliott Robert Goldsmith
Julian Frank Goodenow
Martin Henry Haertel
Carrie Putnam Herndon
Amelia Evelyn Lacey
Mary Cain Lincoln
Lillie Anna Pfeiffer
Althea Somerville
Ella Katharine Walker
Albert Cassel Wieand
Alma M. Yondorf.

The Divinity Schools.

The Degree of Bachelor of Divinity:-

Harry Augustus Staughton
Thesis: Preventive Work for Imperiled Children.

The Degree of Master of Arts:-

Samuel Nathaniel Deinand
Thesis: The Doctrine of Revelation in the Quran.

The Graduate Schools.

The Degree of Doctor of Philosophy:-

Carl Edgar Eggert (Germanic: English Language)
Thesis: The Middle Low German Version of the Legend of Maria Magdalena.

Fritz Reichman (Physics; Mathematics)
Thesis: Capacities of Small Distances.

Ralph Stayner Lillie (Zoology; Physiology)
Thesis: Excretory Organs of *Arenicola Cristata*.

On recommendation of the President the following faculties and boards were appointed for the year beginning April 1.-

The Faculty of the Senior Colleges.

President,	Mr. Clark,	Mr. Mann,
ex-officio,	Mr. Castle,	Mr. Meyer,
The Recorder,	Mr. Davenport,	Mr. A. C. Miller,
ex-officio,	Mr. Donaldson,	Mr. <i>Howland</i> , Shepardson,
Dean Tufts,	Mr. Freund,	Mr. Stage,
ex-officio,	Mr. R. F. Harper,	Mr. Stieglitz,
Dean Judson,	Mr. Hendrickson,	Mr. Tarbell,
ex-officio,	Mr. J. W. A. Young,	Mr. Thomas,
Dean Talbot,	Mr. Iddings,	Mr. Tolman,
ex-officio,	Mr. Zuehlke,	Mr. Torrey,
Dean Barnes,	Mr. von Klenze,	Mr. Votaw,
ex-officio,	Mr. Leves,	Mrs. Young.
Mr. Angell,	Mr. Kingle,	

The Board of Libraries, Laboratories and Museums.

President, ex-officio,	Mr. Michelson, ex-officio,
Recorder, ex-officio,	Mr. J. U. Nef, ex-officio,
Dean Judson, ex-officio,	Mr. Starr, ex-officio,
Mr. Angell, ex-officio,	Mr. Thomas, ex-officio,
Mr. Chamberlin,	Mr. Whitman, ex-officio,
ex-officio,	Mr. Hendrickson,
Mr. Coulter, ex-officio,	ex-officio,
Mrs. <i>Dyson</i> , ex-officio,	Mr. Price, ex-officio,
Mr. Barker, ex-officio,	Mr. Carpenter, ex-officio,
Mr. G. R. Hale, ex-officio,	
Mr. Loeb, ex-officio,	Mr. Thompson, ex-officio,
	Mr. Burton,
	Mr. Jamason,
	Mr. <i>Morris</i> , Pietsch,
	Mr. Tarbell.

Board of Physical Culture and Athletics.

President, ex-officio, Mr. *Capps*
 Recorder, ex-officio, Mr. *Buck*
 Mr. Stagg, ex-officio, Mr. *Coulter*
 Mr. C. P. Small, ex-officio, Mr. *Cutting*
 Dean Hulbert, ex-officio, Mr. *Thatcher*
 Miss Dudley, ex-officio,

The Student Members.

Mr. Burns, Mr. *Sheldon*
 Mr. Fred Merrifield, Mr. *Kohlsaat*

The Board of Recommendation of Teachers.

President, ex-officio, Mr. *MacClintock*
 Recorder, ex-officio, Mr. *Slough*
 Mr. Chamberlin, Mr. *Butler*
 Mr. Locke, (and one representative from each department concerned).

The Board of Student Organizations Publications and Exhibitions.

President, ex-officio, Mr. *Herrick*
 Recorder, ex-officio, Mr. *ex-officio*
 Dean Castle, ex-officio, Mr. *Lain*
 Dean Talbot, ex-officio, Mr. *Will*
 Mr. Clark, ex-officio, Mr. *Iddings*
 Mr. Williams, ex-officio, Mr. *Moncrief*
 Miss *Reynolds*

Board of Affiliations.

President, ex-officio, Dean *Miller*
 Recorder, ex-officio, Mr. *ex-officio*
 Mr. A. W. Small, ex-officio, Mr. *Fellows*
 Mr. *ex-officio*

The Departmental Examiners, ex-officio

Mr. Blanchard, Mr. *Lingle*
 Mr. Bruere, Mr. *Locke*
 Mr. Capps, Mr. *F. J. Miller*
 Mr. Catteral, Mr. *A. W. Moore*
 Mr. Chamberlin, Mr. *F. R. Moulton*
 Mr. Cutting, Mr. *Salisbury*
 Mr. Damon, Mr. *Slough*
 Mr. Davenport, Mr. *Smith*
 Mr. Hatfield, Mr. *Tarbell*
 Mr. Hobbs, Mr. *Vincent*
 Mr. Judson, Mr. *Votaw*
 Mr. *Steff*

Departmental Examiners, non-ex-officio.

Mr. Burgess, Mr. *Johnson*
 Mr. Dewey, Mr. *Stieglitz*
 Mr. Donaldson,

The Board of University Press.

President, ex-officio, Mr. *A. W. Small*
 Recorder, ex-officio, Mr. *ex-officio*
 Mr. N. Miller, ex-officio, Mr. *Angell*
 Mr. Chamberlin, ex-officio, Mr. *Freund*
 Mr. Coulter, ex-officio, Mr. *Mathews*
 Mr. G. E. Hale, ex-officio, Mr. *Shepardson*
 Mr. Laughlin, ex-officio, Mr. *R. H. Moore*
 Mr. Vincent, ex-officio,

On recommendation of the Committee on Instruction and Equipment, the following action was taken:
 1. Thomas P. Bailey, Jr., whose term expires October first, was reappointed assistant professor in the department of pedagogy, in the University Extension Division, with a guaranteed salary of six hundred dollars, it being understood that he shall receive the usual proportion of fees accruing from his work which shall exceed in amount the sum of six hundred dollars, just named, - as provided in the budget.

Thomas P.
 Bailey, Jr.

Wayland J.
 Chase.

2. Wayland J. Chase, whose term expires July first, 1901, was reappointed Dean of the Academy at Morgan Park, for the year beginning Oct. first, 1901, it being understood that his total salary from all sources shall be twenty-five hundred dollars, as provided in the budget.

S. H. Clark.

3. S. H. Clark, whose term of service expires July first, 1901 was promoted from an assistant professorship to an associate professorship, in the department of public speaking, without increase of salary.

Maxime
 Ingres.

4. Maxime Ingres, whose term of service expires July first, 1901, was reappointed assistant professor in the department of Romance languages, with the understanding that he shall do work in the Secondary School and that his income from the University shall not exceed five hundred dollars, for work performed, - as provided in the budget.

William B.
 Owen.

5. William B. Owen, whose term of service expires October first, 1901 was reappointed assistant professor in Greek, for the usual term of four years, on the same basis as previous arrangement, - as provided in the budget.

Francis W.
 Shepardson.

6. Francis W. Shepardson, whose term of service expires July first, 1901, was reappointed for the usual term of four years assistant professor in the department of history, as provided in the budget.

Julius
 Stieglitz.

7. Julius Stieglitz, whose term of service expires July first, 1901, was reappointed assistant professor in the department of chemistry, for the usual term of four years, upon the basis of his previous appointment, as provided in the budget.

J. G. C.
 Troop.

8. J. G. C. Troop, whose term expires July first, 1901, was reappointed for a period of three years, assistant professor in University Extension Division, the department of English Literature, at a salary of eighteen hundred dollars, with the usual proportion of such fees in addition to this sum as may be received by the University in addition to this sum from his work, - as provided in the budget.

H. B.
 Almstedt

9. H. B. Almstedt, whose term of service expires July first, 1901 was reappointed Dean in the University College, for the year beginning July first, with the same salary, three hundred dollars, as provided in the budget.

W. D.
 MacClintock.

10. W. D. MacClintock, whose term of service expires July first, was reappointed Dean of University College for the year beginning July first, 1901, at a salary of five hundred dollars, as provided in the budget.

W. M. Arnolt.

11. W. M. Arnolt, whose term of service expires July first, was reappointed to do work in connection with the Recorder's Office and the University Journals, at the same salary, namely fifteen hundred dollars a year, which shall be charged as follows: \$300 to the book store for service in connection with the purchase, etc. of the periodicals for all departments; \$600 to the journals - 1/5 each to the Journal of Theology, Biblical World, and American Journal of Semitic Languages and Literatures and \$600 to Recorder's Office as provided in the budget.

James H.
 Boyd.

12. James H. Boyd, whose term of service expires Oct. first, 1901, was reappointed instructor in mathematics for one year from the date of expiration of his service, as provided in the budget.

Horace
 Butterworth.

13. Horace Butterworth, associate in the department of physical culture, whose term of service expires October first, 1901, was promoted to an instructorship for a period of three years, at a salary of twelve hundred dollars a year, it being understood that eleven hundred dollars of this sum is provided in the budget, the remaining one hundred dollars to be charged to the supplemental fund.

- Ernest L. Caldwell. 14. Ernest L. Caldwell, instructor in mathematics at Morgan Park, whose term of service expires October first, 1901, was reappointed for a period of one year from October first, - as provided in the budget.
- C. J. Chamberlin. 15. C. J. Chamberlin, associate in the department of botany, whose term of service expires July first, 1901, was promoted to an instructorship in the department of botany, for three years, with a salary of twelve, fourteen and sixteen hundred dollars a year, as provided in the budget.
- C. M. Child. 16. C. M. Child, instructor in the department of zoology, whose term of service expires October first, 1901, was reappointed instructor for two years, at a salary of fourteen hundred dollars a year, as provided in the budget.
- B. M. Davis. 17. B. M. Davis, whose term of service expires July first, 1901, was reappointed instructor in botany, at a salary of sixteen hundred dollars a year, for three years, as provided in the budget.
- A. C. Eycleshymer. 18. A. C. Eycleshymer, instructor in the department of anatomy, whose term of service expires October first, 1901, was reappointed for a period of two years, with a salary of fourteen hundred dollars a year, as provided in the budget.
- Henry R. Hatfield. 19. Henry R. Hatfield, whose term of service expires October first, 1901, was reappointed instructor in the department of political economy, at a salary of sixteen hundred dollars a year, for three years, as provided in the budget.
- I. W. Howerth. 20. I. W. Howerth, whose term of service expires August first, was reappointed instructor in social science, for one year, at a salary of twelve hundred dollars, and the usual proportion of such fees in addition to this sum as the University may receive from his work, with the understanding that his entire time shall be given to lecture-study work in the Extension Division, - as provided in the budget.
- Kurt Laves. 21. Kurt Laves, instructor in the department of astronomy, whose term of service expires July first, 1901, was promoted to an assistant professorship in astronomy, without increase of salary, as provided in the budget.
- D. J. Lingle. 22. D. J. Lingle, instructor in physiology, whose term of service expires October first, was reappointed, at the same salary, for three years, as provided in the budget.
- William V. Moody. 23. William V. Moody, whose term of service expires October first, 1901, was reappointed instructor in English, at a salary of sixteen hundred dollars a year, as provided in the budget.
- A. W. Moore. 24. A. W. Moore, instructor in philosophy, whose term of service expires July first, 1901, was reappointed instructor, for three years, at a salary of fifteen hundred dollars a year, as provided in the budget. *(Accepted for 1 year only)*
- W. A. Payne. 25. W. A. Payne, Secretary of the Extension Division, whose present salary is eighteen hundred dollars and whose term of service expires October first, 1901, was reappointed Secretary of the Extension Division, at the same salary, for a period of two years, as provided in the budget.
- Dr. C. P. Small. 26. Dr. C. P. Small, the University physician, whose present salary is five hundred dollars, and whose term expires July first, 1901, was reappointed for one year at the same salary, as provided in the budget.
- A. R. Wightman. 27. A. R. Wightman, associate in Latin in the Academy at Morgan Park, whose term expires October first, was reappointed for one year, at the former salary of one thousand dollars a year, as provided in the budget.

- F. J. Gurney. 28. F. J. Gurney was reappointed assistant to the Recorder for the year beginning July first, 1901, at a salary of thirteen hundred dollars, as provided in the budget.
- T. W. Goodspeed. 29. T. W. Goodspeed was reappointed Registrar for the year beginning July first, 1901, at a salary of one thousand dollars, as provided in the budget.
- C. R. Henderson. 30. C. R. Henderson was reappointed Chaplain for the year beginning July first, 1901, at a salary of five hundred dollars, as provided in the budget.
- Wardner Williams. 31. The resignation of Wardner Williams as Musical Director was presented and accepted and the President was authorized to enter into negotiations for a successor to the position as provided in the budget.
- Harry Pratt Judson. 32. Harry Pratt Judson was reappointed Dean of the Faculty of Arts, Literature and Science, for the year beginning July first, at a salary of one thousand dollars, as provided in the budget.
- Rollin D. Salisbury. 33. Rollin D. Salisbury was reappointed Dean of the Ogden School of Science, for the year beginning July first, 1901, at a salary of five hundred dollars, as provided in the budget.
- James H. Tufts. 34. James H. Tufts was reappointed Dean of the Senior Colleges for the year beginning July first, 1901, at a salary of five hundred dollars, as provided in the budget.
- C. R. Barnes. 35. C. R. Barnes was reappointed Dean in the Junior and Senior Colleges, at a salary of five hundred dollars, for the year beginning July first, 1901, as provided in the budget.
- George E. Vincent. 36. George E. Vincent was reappointed Dean in the Junior Colleges for the year beginning July first, 1901, at a salary of five hundred dollars, as provided in the budget.
- C. F. Castle. 37. C. F. Castle was reappointed Dean in the Junior Colleges for the year beginning July first, 1901, at a salary of five hundred dollars, as provided in the budget.
- Alexander Smith. 38. Alexander Smith was reappointed Dean in the Junior Colleges, at a salary of three hundred dollars, for the year beginning July first, 1901, as provided in the budget.
- Change of name. 39. It was voted that the department at present called the "Department of Pedagogy" be named hereafter in University publications "The Department of Education".
- George H. Locke. 40. George H. Locke, instructor in the department of education, was promoted to an assistant professorship, at a salary of two thousand dollars, as provided in the budget, promotion and increase of salary to date from October first, 1901.
- Instruction in Statistics. 41. The President was authorized to secure a competent person to give instruction in statistics, for one term, at a salary of five hundred dollars as provided in the budget.
- W. C. Mitchell. 42. W. C. Mitchell, assistant in political economy was promoted to an associateship, for two years, from October first, 1901, at a salary of one thousand dollars a year, as provided in the budget.
- George F. Fellows. 43. George F. Fellows, whose term of service expires October first, 1901, was reappointed assistant professor of history, for one year, with the understanding that his time during the autumn and winter quarters shall be given to the University Extension Division, and that in the spring quarter he shall serve as inspector of schools, - as provided in the budget.
- J. J. Meyer. 44. J. J. Meyer, assistant in Sanskrit, whose term expires January first, 1902, was reappointed, at a salary of eight hundred dollars a year, in-

crease to date from January first, 1902, as provided in the budget.

R. W.
Bruers.

45. R. W. Bruers, whose term expires July first, 1901, was reappointed to an assistantship in English, for one year, at a salary of eight hundred dollars, as provided in the budget.

James W.
Linn.

46. James W. Linn, whose term expires July first, 1901, was reappointed to an assistantship in English for one year, at a salary of six hundred and sixty-six dollars, as provided in the budget.

G. W.
Ritchey.

47. G. W. Ritchey's salary was increased from one thousand to twelve hundred dollars, from July first, 1901, and he was reappointed Supt. of Instrument Construction in the astronomical observatory, for the year beginning July first, 1901, with the rank of instructor, as provided in the budget.

G. M.
Hobbs.

48. G. M. Hobbs, associate in physics, was promoted to an instructorship, for three years, from July first, 1901, at a salary of twelve hundred dollars a year, as provided in the budget.

Instructor
in
palaeontology.

49. The President was authorized to enter into negotiations for a suitable person to be appointed to an instructorship in the department of palaeontology, to fill the vacancy now standing several years.

Irving
Hardesty.

50. Irving Hardesty, whose term expires October first, 1901, was reappointed to an assistantship in neurology, at a salary of eight hundred dollars, as provided in the budget.

William
Gorsuch.

51. William Gorsuch, whose term of service expires October first, 1901, was reappointed to an assistantship in public speaking, at a salary of nine hundred dollars of which eight hundred dollars is provided for in the budget, and one hundred dollars from the Supplemental Fund.

Amy Hemen
Humes.

52. The salary of Amy Hemen, assistant in the historical libraries was increased from four to six hundred dollars, beginning with July first, 1901, in accordance with the budget.

Estelle
Luttrell.

53. The salary of Estelle Luttrell, assistant in the biological library, was increased from three hundred and fifty to four hundred and fifty dollars, beginning with July first, 1901, as provided in the budget.

This was done July 1900. See 42, 375.
Cora B.
Perrine.

54. The salary of Cora B. Perrine, assistant in the General library, was increased from nine hundred to one thousand dollars, beginning with August first, 1901, as provided in the budget.

F. L.
Tolman.

55. The salary of F. L. Tolman, assistant in the General library was increased from five hundred to six hundred dollars, beginning with July first, 1901, as provided in the budget.

Ruth
Morgan.

56. Ruth Morgan was appointed to do cataloging service at a salary of five hundred dollars a year, beginning with July first, 1901, as provided in the budget.

J. D.
Wolcott.

57. J. D. Wolcott was reappointed librarian of the classical libraries, at a salary of three hundred and fifty dollars a year, beginning with October first, 1901, as provided in the budget.

Librarian
Modern Lang.
Libraries.

58. The President was authorized to appoint a librarian of the modern language libraries, at a salary of three hundred and fifty dollars, for the year beginning July first, 1901, as provided in the budget.

Ida
Furniss.

59. Ida Furniss was reappointed assistant in the women's gymnasium, at a salary of six hundred dollars, for the year beginning July first, 1901, as provided in the budget. *U.S. \$500.00 term.*

F. J.
Miller.

60. F. J. Miller was reappointed Dean of Affiliations, at a salary of five hundred dollars, for the year beginning July first, 1901, as provided in the budget.

Ferdinand
Ellerman.

61. Ferdinand Ellerman was given rank of an instructor in astro-physics, at a salary of one thousand dollars a year, from July first, 1901.

John A.
Parkhurst.

62. John A. Parkhurst, B. S., Rose Polytechnic Institute, 1886, volunteer re-search assistant, Yerkes Observatory, 1898, was appointed to an assistantship in astronomy, in the Yerkes Observatory, for the year beginning January first, 1901, at a salary of eight hundred dollars a year, as provided for by special contribution of Mr. Yerkes.

Alleyne
Ireland.

63. Alleyne Ireland was appointed professorial lecturer on colonial politics, history, and commerce and was appointed special commissioner to visit eastern countries for the purpose of making personal observations on these subjects and reporting the same to the University without cost to the University.

Miss S. P.
Breckinridge.

64. Miss S. P. Breckinridge was reappointed Assistant to the Dean of Women for the year beginning July first, 1901, at a salary of three hundred and fifty dollars as provided in the budget.

Storrs B.
Barrett.

65. Storrs B. Barrett was appointed Secretary and Librarian of the Yerkes Observatory for the year beginning July first, 1901, on the same terms as for the present year, as provided in the budget.

Louise
Dickinson.

66. Louise Dickinson was reappointed Assistant Cataloguer for the year beginning July first, 1901, at a salary of seven hundred and twenty dollars as provided in the budget.

Joseph
Flint.

67. Joseph Flint was appointed Associate in anatomy at a salary of one thousand dollars per year, beginning October first, 1901, as provided in the budget.

F. W. Gunsaulus.
Nicholas Senn.

68. F. W. Gunsaulus and Nicholas Senn were re-appointed professorial lecturers.

Margaret
Hardinge.

69. Margaret Hardinge was reappointed assistant in charge of travelling libraries at a salary of nine hundred dollars for the year beginning July first, 1901, as provided in the budget.

K. Hayashii.

70. K. Hayashii, Artist in Zoology was reappointed for the year beginning July first, 1901, at a salary of eight hundred dollars, as provided in the budget.

Frances
Knox.

71. Frances Knox was reappointed assistant in history for the year beginning October first, 1901, on the same terms as for the present year as provided in the budget.

S. E.
Mills.

72. Miss S. E. Mills was reappointed librarian of the Morgan Park library for the year beginning July first, 1901, at a salary of seven hundred and twenty dollars, as provided in the budget.

Anna S.
Packer.

73. Anna S. Packer was reappointed accession assistant in the general library for the year beginning July first, 1901, at a salary of six hundred dollars as provided in the budget.

B. J.
Simpson.

74. B. J. Simpson was reappointed purchasing agent in the scientific departments for the year beginning October first, 1901, at a salary of one thousand dollars, as provided in the budget.

J. M. P.
Smith.

75. J. M. P. Smith was appointed assistant in Semitics, with decent fees for the year beginning July first, 1901.

Elizabeth
Yeomans.

76. Elizabeth Yeomans was reappointed general housekeeper of the Women's Halls for the year beginning July first, 1901, at a salary of one thousand dollars, to be charged to the Women's Halls.

J. W. A.
Young.

77. J. W. A. Young, assistant professor in mathematical pedagogy whose term expires October first, 1901, was reappointed as provided in the budget.

H. Parker Williamson. 78. Mr. H. Parker Williamson was promoted to an associateship in Romance Languages at a salary of ten hundred dollars (\$1000.) service and salary to date from October first, 1901.

R.G. Moulton. 79. Prof. R. G. Moulton was given leave of absence, without salary, during the first half of the winter quarter of 1902.

Robert Herrick. 80. Mr. Robert Herrick was promoted to an associate professorship in the department of English, it being understood that he shall be in residence during six months of the year, and that during these months he shall be given permission to do extra work, his total salary for the six months not to exceed two thousand and eighty dollars (\$2080), of which eighty dollars shall be provided from the special fund.

Edwin R. Sparks. 81. Edwin R. Sparks, whose term of appointment expires July first, 1901, was promoted to an associate professorship in American History, the date of promotion to be July first, 1901, with compensation of nine hundred dollars (\$900.), for teaching one quarter each year in the department of history, and also a compensation of sixteen hundred dollars (\$1600.) for two quarters' work each year in the Extension Division with fees for all courses given above ~~sixteen~~ ^{twenty} each year.

H. C. Cowles. 82. Mr. H. C. Cowles was promoted from an assistantship to an associateship. This action was involved in the action of the Board last year and requires no additional compensation.

F. J. Miller. 83. In view of the long and faithful service of Mr. F. J. Miller as an assistant professor, and in view of his excellent record as an officer of administration, he was promoted from an assistant professorship to an associate professorship, it being understood that the salary in connection with this promotion be the same as that heretofore received, namely, twenty-five hundred dollars (\$2500.), of which two thousand dollars is charged to the Latin Department and five hundred dollars to the appropriation for the dearship of affiliations.

T. Atkinson Jenkins. 84. Mr. T. Atkinson Jenkins, Professor of Romance Languages in Swarthmore College, Pennsylvania, was appointed to an assistant professorship in the department of Romance Languages, at a salary of two thousand dollars (\$2000.), with the understanding that at the end of the first year he will receive twenty-five hundred (\$2500.) dollars and an associate professorship, and that during the first two years of his residence he will teach six weeks of each summer quarter without extra pay.

H. B. Almatadt. 85. Mr. H. B. Almatadt was promoted to an instructorship, for three years, at a salary of twelve hundred dollars (\$1200) the first year, fourteen hundred (\$1400.) the second, and sixteen hundred (\$1600.) dollars for the third year.

Lisi C. Cipriani. 86. Miss Lisi C. Cipriani, Docent in the department of Romance Languages was appointed to an assistantship at a salary of eight hundred dollars (\$800.) promotion and service to date from ~~Octm~~ ^{Octm} first, 1901, with the understanding that one-third of her work be done in the Department of Literature in English.

Alonzo K. Parker. 87. Dr. Alonzo K. Parker was appointed as Recorder, for the year beginning July first, 1901, to receive for the same the usual salary, five hundred dollars (\$500.) In connection with the Recordership he was appointed Librarian of the Divinity Library, to receive for the same three hundred dollars (\$300.) dollars, of which three hundred dollars (\$300.) is provided for in the budget, the remaining two hundred (\$200.) dollars to be taken from the supplemental fund.

R. M. Lovett. 88. Mr. Robert Morris Lovett was given leave of absence, without salary, for the period October 1st, 1901 to July 1st, 1902 being understood that this extra vacation credit covers the period.

H. E. 89. It was voted that Mr. H. E. Slaughter receive the full

Slaughter.

ary of the position to which he was promoted October first last, the additional sum (\$400.) to be charged to the supplemental fund, the increase to begin October first, 1901, with the understanding that he will assume the duties connected with the administration of the Board of Appointments.

H. F. Mallory. 90. Mr. H. F. Mallory was appointed for five years as Secretary of the Correspondence division of the University, upon a salary of sixteen hundred (\$1600.) dollars for the year beginning July first, eighteen hundred (\$1800.) dollars for the second and third years, and two thousand (\$2000.) for the fourth and fifth years, it being understood that he will continue the remainder of the present fiscal year, namely April first to July first, at his present salary of twelve hundred dollars.

The Comptroller presented the following report:-

"Chicago, March 18, 1901.

The Board of Trustees,
The University of Chicago.
Gentlemen:

Referring to the prospective buildings and power plant -

a. Press

b. Power Plant including Building

the specifications, plans and financial provision for which have been the subject of investigation, preparations and frequent report in the past, I beg to make especial reference to my report to the Trustees thereon, 19th ult.- copy of which is herewith accompanying based upon which and upon a report by the Comptroller to the Buildings & Grounds Committee, 7th inst. upon which report said Committee at their meeting 7th inst. took the following action as appearing in their minutes, viz.:-

1. "The Committee recommend to the Board that the Press Building be erected at a cost not to exceed \$80000."

This recommendation is upon behalf of the Buildings and Grounds Committee thus submitted to you for action thereon.

2. Heat, Light, Water & Power Plant:

a. "In respect to the Heat, Light, Water and Power Plant and Power Building, the Committee adopted the plans, specifications and estimates of Engineer Houghton as embodying the best system and lowest cost submitted to the Committee."

b. "The Committee recommend that the plant and building be erected according to the plans and estimates of Engineer Houghton at a cost not to exceed \$1500000."

"The Vice-President & Acting President of the Board was requested to ascertain whether Mr. Rockefeller will consent to the use of \$30000. of the undesignated interest accruing on the \$1,000,000. contributed by him Dec. 1, 1900 to meet this increased expenditure in the event of the Board failing to secure from others the \$25000. appropriated for books for the department of history; if this sum is secured from others for books for History. the

Committee recommend that the \$30000. needed be appropriated from the sum subscribed by Mr. Rockefeller in November last for general purposes provided this should meet with his approval, and the Secretary was instructed to transcribe these resolutions preparatory to their being forwarded by the Vice-President & Acting President to Messrs. Rockefeller, Jr. & Gates.

Pursuant to the above instructions of the Buildings & Grounds Committee the letter herein-after following was mailed to Messrs. Rockefeller, Jr. & Gates, viz.:-

"Chicago, March 8, 1901.
Mr. John D. Rockefeller, Jr.,
and
Mr. F. T. Gates,
26 Broadway,
New York, N. Y.

Dear Sirs:-

At a meeting of the Board of Trustees of The University of Chicago held Feb. 15th, the matter of the Press Building and the Heat, Light & Power Plant was referred to the Committee on Buildings & Grounds for examination into all its particulars and to report to the Board, including any question relating to Mr. Rockefeller's gift to these purposes.

At a meeting of the Committee on Buildings & Grounds held yesterday the matter of the Press Building and Heat & Light Plant & Power Building was presented. It appearing that according to the lowest estimates the total cost of these buildings and plans would exceed by \$30000. the \$200000. designated for them by Mr. Rockefeller the following action was taken:-

1. The Committee recommend to the Board that the Press Building be erected at a cost not to exceed \$80000.

2. In respect to the cost of the Heat & Light Plant and Power Building the Committee adopted the plans, specifications and estimates of Engineer Houghton as embodying the best system and lowest cost submitted to the Committee.

3. The Committee recommend that the Heat & Light Plant and Power Building be erected according to the plans and estimates of Engineer Houghton at a cost not to exceed \$150000.

The Acting President of the Board (who is ex-officio a member of this Committee) was requested to ascertain whether Mr. Rockefeller will consent to the use of \$30000. of the undesignated interest accruing on the \$1,000,000. contributed by him Dec. 1, 1900, to meet this increased expenditure, in the event of the Board failing to secure from others the \$25000. appropriated for books for the Dept. of History. If this sum is secured from others for books for History the Committee would recommend that the \$30000. needed be appropriated from the sum subscribed by Mr. Rockefeller in November last for general purposes provided this should meet with his approval.

The above is a transcript of the minutes of the Committee.

Yours truly,
(Signed) Andrew McLeish,
Acting President.

(Signed) T. W. Goodspeed,
Secretary."

In answer to the above letter the letter of Mr. John D. Rockefeller, Jr. hereinafter following was duly received, viz.:-

"26 Broadway,
New York, March 12, 1901.

Dear Mr. McLeish:-

I beg to acknowledge the receipt of your favor of March 8th with enclosures.
With reference to the new Press building, and

the heat, light and power plant building, you are right in assuming that it will be agreeable to my Father to have the \$200,000 designated in his pledge of December 6th for the completion of the whole plant, devoted to this general purpose, although your committee's further study of the question has involved some variation in its apportionment.

As regards the \$30,000 in addition necessary to complete this entire plan, as adopted by the Committee on Buildings and Grounds, and your inquiry as to whether it will be agreeable to my Father to have \$30000. of the income from the \$1,000,000 Endowment Fund given by him in December last used for this purpose, I would say, yes, unless there is a sufficient balance on his former pledge of \$2,000,000 still undesignated which could be used for this purpose.

Referring to the letter to yourself from Dr. Goodspeed, under date of March 8th, regarding the furnishing of Foster Hall estimated to cost about \$2,400. I would suggest that so much of this money as may not be obtained from the rent of the rooms for the Spring Quarter, be also taken from the undesignated balance of the \$2,000,000. gift. It seems to Mr. Gates and me, as Trustees, that the furnishing of any building is not a charge which ought properly to be made against the contingent fund.

Very truly,
(Signed) John D. Rockefeller, Jr.

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago, Illinois."

The matter of Heat, Light, Water and Power Plant and Power Building is upon behalf of the Buildings and Grounds Committee reported to you for action thereon.

Engineer Houghton has during the month of February and doubtless subsequently had a draughtsman at work upon detailed plans for the plant in accordance with his designs and the work can and should be commenced promptly upon your due action, and if thus commenced and vigorously prosecuted it is expected that the plant will be complete and in commission in October.

In Architect Cobb's office the plans for the Press Building are being perfected in accordance with designs adopted for the Press together with certain adaptation of a portion thereof for the temporary use of the library; the plans will be ready within a few days for submission to the Buildings and Grounds Committee whereupon and if approved by the Committee and adopted by the Board the work can be commenced and vigorously prosecuted to completion in October.

Respectfully submitted,
(Signed) H. A. Rust,
Comptroller."

The recommendations of the Committee on Buildings and Grounds embodied in the Comptroller's re-

port were approved and adopted and the Committee was authorized to let the contracts for the Press Building and the Heat, Light and Power Plant in accordance with their recommendations, provided the additional land required can be secured.

Foster Hall
furnishing.

The sum of \$2400. was appropriated for furnishing the new part of Foster Hall in accordance with the terms of the designation in the letter of J. D. Rockefeller, Jr.

The Comptroller submitted the following report and the investments reported were approved,-

"March 18, 1901.
The Board of Trustees,
The University of Chicago.
Gentlemen:-

Upon behalf of the Finance and Investment Committee I beg to report the following purchase of railway bonds and stock a/c investment of Endowment Funds, viz:-

Investments.

100 M. Atch. Top. & Santa Fe 4's at	101.8
50 M. Chicago & Alton 1st lien,	
3-1/2's at	85.2
16 M. Metropolitan Elev. Ry. 4's at	98.2
50 M. Union Pac. Ry. 4's	106.
500 shares do. preferred stock	81.6.-

These securities were purchased at different dates with prices averaging as stated and the amount aggregating \$253680.05.

Upon behalf of said Committee I also report that pursuant to specific authority of the Board the Finance and Investment Committee did upon the 6th inst. sell to Joseph Dickson of St. Louis the 200 Hot Springs R. R. Co. bonds 5's - \$1000. each at 44 cents, aggregating the sum of \$88000; the bonds have been delivered and the purchase price received: these bonds constituted 8/9 of the face value of the Reynolds Fund.

Respectfully submitted,

(Signed) H. A. Rust,

Comptroller."

Committee on
Finance and
Investment to
make monthly
reports.

The Committee on Finance and Investment was requested to report at each regular monthly meeting of the Board its transactions since the last meeting.

Monthly
reports.

The Comptroller submitted the monthly reports of budget income and appropriations, ledger balances and endowment investments.

The President submitted the recommendations for fellowships, covering the appropriations made

Fellowships. in the budget for this purpose and the fellows were appointed as follows for the year beginning July 1, 1901,-

Thomas, David Yancey,	History,
Emory College,	Arkansas.
Drink, Gilbert Nicholas,	New Testament,
Pomona College,	California.
Jewett, Frank Baldwin,	Physics,
Throop Polytechnic	
Institute,	California.
O'Brien, Victor Lathrop,	Sociology,
University of Calif.,	California.
Fenneman, Nevin Melanethon,	Geology,
Heidelberg College,	Colorado.
Woolston, Howard Brown,	Sociology,
Yale University,	Connecticut.
Ingbart, Charles,	Neurology,
University of N. Dak.,	N. Dakota.
Griffith, Reginald Harvey,	English,
Furman University,	Dist. of Col.
Adams, Charles Christopher,	Zoology,
Illinois Wesleyan Univ.	Illinois.
French, Burton L.,	Political Science,
University of Idaho,	Idaho.
Gordon, Kate,	Philosophy,
University of Chicago,	Illinois.
Armitage, Benjamin F.,	Pedagogy,
Dartmouth College,	Illinois.
Desler, Mayo,	History,
University of Chicago,	Illinois.
Nash, Walter Dudley,	Political Econ.
Wheaton College,	Illinois.
Griffith, Elmer Cummings,	History,
Beloit College,	Illinois.
McNeal, Edgar Holmes,	History,
University of Chicago,	Illinois.
Van Hook, La Rue,	Greek,
University of Michigan,	Illinois.
Mills, John,	Physics,
University of Chicago,	Illinois.
Smith, Arthur Whipple,	Mathematics,
University of Chicago,	Illinois.
Schweitzer, Arthur Richard,	Mathematics,
University of Chicago,	Illinois.
Flickinger, Roy Caston,	Greek,
Northwestern University,	Illinois.
Geselbracht, Franklin Hermann,	New Testament,
University of Chicago,	Illinois.
Becker, Henrietta Katherine,	Germanic,
University of Chicago,	Illinois.
Hochbaum, Elfrieda,	Germanic,
Northwestern University,	Illinois.
Wrightson, Philip Graeme,	Botany,
University of Chicago,	Illinois.
King, Irving,	Philosophy,
Earlham College,	Indiana.
Beal, William Otis,	Astronomy,
Earlham College,	Indiana.
Coulter, Samuel Monds,	Botany,
Hanover College,	Indiana.
Hatton, Augustus Raymond,	Political Science,
Franklin College,	Indiana.
Kelly, Robert Lincoln,	Philosophy,
Earlham College,	Indiana.
Shepherd, John Wilkes,	Chemistry,
Indiana University,	Indiana.
Bailey, John William,	New Testament,
Franklin College,	Indiana.
Beeson, Charles Henry,	Latin,
Indiana University,	Indiana.
Veblen, Oswald,	Mathematics,
Harvard University,	Iowa.
Bruce, Preston Pishon,	Semitic,
Cornell College,	Iowa.
Shoenaker, William Ross,	Theology,
Iowa State Agr. Coll.	Iowa.
Hatai, Shinkishi,	Neurology,
Imperial University,	Japan.
Sutton, Walter Stanborough,	Zoology,
Kansas State University,	Kansas.
Riley, Thomas Jefferson,	Sociology,
Baldwin University,	Kansas.
Bushong, Francis William,	Chemistry,
Franklin & Marshall Col.	Kansas.

Beatty, Wallace Appleton, Chemistry, Kentucky University, Kentucky.
 Hayes, Edward Casey, Sociology, Bates College, Maine.
 MacArthur, John R., English, Manitoba College, Manitoba.
 Tower, William Laurence, Zoology, Harvard University, Massachusetts.
 Messinger, James Franklin, Philosophy, Harvard University, Massachusetts.
 Harper, Eugene Howard, Zoology, Harvard University, Massachusetts.
 Hefferan, Mary, Zoology, Wellesley College, Massachusetts.
 Wilbur, Herbert Lemuel, Pedagogy, Amherst College, Massachusetts.
 Adams, Romanzo Colfax, Sociology, University of Michigan, Michigan.
 Axtell, Harold Lucius, Latin, Kalamazoo College, Michigan.
 Wilder, Frank Alonzo, Geology, Oberlin College, Michigan.
 Gould, Chester Nathan, Germanic, University of Minnesota, Minnesota.
 Lindholm, Svant Godfrey, Polit. Econ., Carleton College, Minnesota.
 Bruce, William McAfee, Chemistry, Central College, Missouri.
 McClenahan, Francis Mitchell, Political Science, Yale University, Missouri.
 Penn, Henry Cables, English, University of Missouri, Missouri.
 Gunnerson, William Cyrus, Sanskrit, Indiana University, Missouri.
 Henderson, Herman Charles, Pedagogy, University of New Brunswick, New Brunswick.
 Powell, Richard Holmes, Jr., English, Mercer College, New Mexico.
 Gray, Iason DeWitt, Latin, University of Rochester, New York.
 Calhoun, Fred Harvey Hall, Geology, University of Chicago, New York.
 Corwin, Lutie Rebecca, Semitic, Hartford Theological Sem., Ohio.
 Padan, Robert Samuel, Political Econ., Marietta College, Ohio.
 Cragg, William J. Mills, Semitic, Victoria University, Ontario.
 Buchanan, Milton Alexander, Romance, University of Toronto, Ontario.
 Leacock, Stephen Butler, Political Econ., University of Toronto, Ontario.
 Rusk, William James, Mathematics, University of Toronto, Ontario.
 Misener, Geneva, Greek, Queen's University, Ontario.
 Ferguson, William Duncan, New Testament, Oberlin College, Ontario.
 DeWitt, Norman Wentworth, Latin, University of Toronto, Ontario.
 Newson, William Victor, Geology, McGill University, Ontario.
 Derick, Carrie, M., Botany, McGill University, Ontario.
 Northway, Mary Isabel, Physics, University of Toronto, Ontario.
 Phillips, Llewellyn, Divinity, Bucknell University, Pennsylvania.
 Day, Mary Helen, Romance, McGill University, Quebec.
 Howe, Clifton Durant, Botany, University of Vermont, Vermont.
 Hutchinson, Benjamin Oscar, Physics, Richmond College, Virginia.
 Nelson, Roy Batchelder, Sanskrit, University of Chicago, Wisconsin.
 Garry, George Henry, Geology, University of Chicago, Wisconsin.
 Reynolds, George Fulmer, English, Lawrence University, Wisconsin.

On recommendation of the Committee on Buildings and Grounds the pay of R. G. Myers, Assistant Engineer, was increased from \$75. to \$85. per month from April first, 1901, the increase to be charged to budget appropriation for General Workmen.
 The Board adjourned.

R. G. Myers.

"March 19, 1901.

The regular monthly meeting of the Board of Trustees was held in the Board Room at 3 P. M. There being no quorum present, the Board adjourned.

T. H. Goodspeed
 Secretary."

"Saturday, April 6, 1901.

A special meeting of the Board of Trustees was held at Kinsley's at 12:30 P.M., to consider a recommendation from the Committee on Instruction and Equipment relating to the transfer of the instruction of the Freshman and Sophomore classes of Rush Medical College to the University, and to transact any other business.

There were present: A. McLeish, Vice President in the chair, E. M. Barton, H. F. McCormick, Ed. Goodman, H. G. Grey, F. A. Smith, J. A. Baldwin. There were also present Drs. Billings and Ingals of Rush Medical College.

Prayer was offered by Mr. Goodspeed.

The Committee on Instruction and Equipment submitted the following recommendation, viz.:

"That the University consent to the request of the Board of Trustees of Rush Medical College, to receive the present Freshman class of Rush Medical College and the Freshman classes entering July 1st, 1901, and thereafter, as students of the University: it being understood, that in accordance with the laws of the State, they shall remain enrolled as students of Rush Medical College also, the fees of the students to be paid to the University; but that this action is made dependent upon the securing by the University of the sum of fifty thousand dollars (\$50,000.) with which to provide for initial expenses necessarily connected with such work."

Drs. Billings and Ingals made very full statements relating to the question. After very full consideration by the Trustees it was voted that the following proviso should be added to the recommendation of the Committee, viz.: "it being understood that the work assumed by the University can be conducted without increasing the deficit already provided for in the budget for the coming year." With this addition the recommendation of the Committee was adopted by a unanimous vote.

The Vice President was requested to communicate to Messrs. Rockefeller, Jr., and Gates the above action.

Adjourned.

T. Woodford
Secretary.

Word was received from Mr. Felsenthal regretting his inability to be present.

"Tuesday, April 16, 1901.

The regular monthly meeting of the Board was held in the Board Room at 3 P. M. There were present A. McLeish, Vice President, in the chair, J. A. Baldwin, W. R. Harper, I. W. MacLay, Edward Goodman, F. A. Smith, E. N. Barton, C. L. Hutchinson, R. B. Felsenthal, W. A. Smith, also Mr. Rust.

Mr. Hamilton sent word that he was detained by illness, and Mr. McCormick sent his regrets for his inability to be present.

Prayer was offered by Mr. Goodman.

The minutes of the meetings of Feb. 19, 27; March 5, 18; and April 6 were presented and approved.

A recommendation was submitted from the Committee on Academy and Affiliations that the name of the Academy be made "The Academy of the University of Chicago, (for boys) at Morgan Park."

The recommendation was adopted.

A recommendation from the same Committee that "The University School for Girls", a school located on the North Side, be recognized as an Affiliated School, was adopted.

The Committee also announced that the new gymnasium at Morgan Park would be opened with appropriate exercises on the evening of May 3rd, and invited the Trustees to take this occasion of visiting the Academy with the Committee.

The following report was received from the Committee on Buildings and Grounds:-

"At a meeting of the Committee on Buildings and Grounds held April 3, a plan for the laying out of the Grounds submitted by O. C. Simonds, landscape gardener, was, after modification, approved by the Committee and it was voted to recommend that an appropriation of \$3,000 be made for grading, seeding, soil, vines, trees, shrubbery, planting, and the services of the landscape gardener.

At a meeting held April 5, it was voted that the University accept the offer of the Chicago Manual Training School to present to the University a tower clock.

These recommendations were adopted and it was ordered that the \$3,000 be charged to fund allowed by Mr. Rockefeller for the improvement of the Campus as indicated in Section D of letter of John D. Rockefeller Jr., of Dec 6, 1900.

Mr. McLeish submitted the following correspondence which was ordered spread upon the records:-

"April 6th, 1901.

Mr. John D. Rockefeller, Jr.,
26 Broadway,
New York, N. Y.

My Dear Mr. Rockefeller,-

The enclosed transcript of the minutes of a special meeting of the Board of the University of Chicago called to deal with the important proposition submitted today by Rush Medical College needs a very little additional explanation of its educational and economic effects.

The whole matter has been carefully considered by the Board and its standing committee, and there appears to be only one opinion regarding the value and importance of this opportunity to the University of Chicago, and that the most favorable.

I may add that Mr. Ryerson, who has been communicated with, "regards the Medical Plan wise if receipts will surely cover expense." Dr. Harper who expects to be in New York, will explain fully the conditions involved in Mr. Ryerson's answer.

Of course the acceptance of this plan hinges upon the expenditure of \$50,000.00 in equipment by the University of Chicago, and if your father - after being made acquainted with the facts in the case - should not deem it wise to designate that amount of money from his \$2,000,000.00 gift - for the purpose specified - it will have to be declined and dropped for the present, as there is no expectation that we can raise a special fund now for this purpose. I might say in this connection that the Rush Medical Faculty, and other Physicians of Chicago have contributed nobly within the past two years to the effort of raising and improving the standard of Medical Education, and having within a few weeks contributed a large sum for a new building at "Rush" cannot be looked to now for contributions for the work proposed to be done by the University.

I wish to state now a few of my conclusions upon this subject, provided it is thought best for the University to accept this opportunity.

1st - It will help round out the work of the University; although it does not entirely settle the question of a Medical Department.

2nd - It will add 300 students to the University of Chicago.

3rd - It makes our investment in grounds, buildings, equipment, and instruction at the Hull Biological Laboratories available to five or six times the number of students now taking courses in connection with Medical Work. In other words more than 300 students will be cared for instead of 50, as at present.

4th - We are now paying for the care of these 50 students, an estimated total of nearly \$27,000. a year - (required for teachers' salaries, equipment, supplies and books) while the income estimated from the students mentioned, is about \$8,000.00 or \$18,000.00 less than the amount expended for the above purposes: whereas by the addition of \$50,000.00 initial expense the income from fees can be increased \$45,000.00. The number of students will be increased from 50 to 350, and the total annual expense from \$27,000.00 to \$71,000.00, provided we have the

300 additional students to care for, but will be less if there are not so many. The present cost of instruction, per capita, is \$540.00: The new per capita cost with the larger number would be less than half that.

5th - The benefits of this educational provision - contemplated by the University of Chicago - would be equally available to all students, whether allopathic, homeopathic, or belonging to any other school of medicine. The work furnished being the purely scientific, as distinguished from the clinical or applied work of Medical Education.

6th - It is in itself an advance step in Medical Education, of the highest importance to the profession of medicine, and of still higher importance to humanity, and is also of great importance as an educational movement along the lines already established at the University of Chicago.

You will notice that the Board is conservative as to undertaking any step that may alter the estimates adopted for the Budget of next year, and it expresses itself in the way it does because of insufficient data to enable it to form correct estimates of the increase from income and the increase in expenditure. The figures above given were furnished by President Harper, and he will be able to explain to you upon what facts or information they are based.

The action upon the resolution adopted by the Board today was unanimous.

Yours very truly,

(Signed) Andrew McLeish.

26 Broadway
New York.

"April 10th, 1901.

Dear Mr. McLeish:-

Your favor of April 6th, enclosing a copy of the minutes of the special meeting of the Board of Trustees of the University of Chicago on April 6th 1901, is received.

Upon the assurance of the Trustees that the taking over to the University of the work of the first and second year of Rush Medical College can be so conducted as to make the tuition fees, thereafter to be paid in full to the University of Chicago by the students taken over, offset the added cost of instructing this increased number of students so that no deficit will be incurred by reason of this change, Mr. Gates and I as Trustees are in favor of consenting to the request of the Board of Trustees of the Rush Medical College as recommended by the Trustees of the University of Chicago.

In view of the fact that, as represented in the minutes of the meeting of the Trustees of the University, \$50,000. will be required in order to make this step possible and to provide necessary laboratory equipment, books, etc., my Father hereby designates \$50,000 from the unpaid balance of his pledge of \$2,000,000 made under date of October 30th 1895, to be so applied.

We note the following clause in the recommendation made to the Board by the Committee on Instruction and Equipment:

It being understood that in accordance with the laws of the State they (the two classes of Rush Medical College who shall become students of the University) shall remain enrolled as students of Rush Medical College also.

With reference to this point, I learn from Doctor Harper that this is to comply with a technical requirement of the State, which makes necessary a four-year course before a medical student shall receive a certificate enabling him to practice medicine. Dr. Harper further states that although in compliance with this law these men must be enrolled as students of Rush Medical College, they are also enrolled as students of the University. It seems to us that this law is a purely technical one and that it not only ought to be changed but very probably can be changed, thereby giving to the University the full credit due it for doing the first two years of this medical work.

In designating this \$50,000 to be expended as above indicated, my father hopes that an effort can be made to change this legislation and that whenever the change shall have been brought about the

J. D. Rockefeller, Jr.
letter from,
on Freshman
and Sophomore
Medical
Work.

Designation
for Medical
Work.

Mr. Rockefeller's
hopes
as to law
concerning
Medical
Students.

students above referred to shall no longer be registered as students of Rush Medical School but as students of the University alone.

Very truly,

(Signed) John D. Rockefeller, Jr.

Mr. Andrew McLeish,
Vice President, Board of Trustees,
University of Chicago, Chicago, Illinois."

The Vice President of the Board was requested

Mr. Rockefeller, - Thanks to. to convey to Mr. Rockefeller a suitable expression of the thanks of the Trustees for the generous response to the request of the Board.

Com. on Instruction and Equipment
Med. Work Cor. Equipment. The correspondence was referred for further consideration to the Committee on Instruction and to consider

Mrs. Scammon's Proposition. Mr. Hutchinson laid before the Board the following proposition from Mrs. Scammon relative to a site for the new School of Education:-

"Desiring to leave some lasting memorial to the memory of my late beloved husband, J. Young Scammon, who was for many years a trustee of the University of Chicago and had great interest in its affairs, and valuing lots numbered 5 to 16 inclusive in Block two (2) in Fernwood Addition to Hyde Park, in the County of Cook, State of Illinois, at \$122,100.00, I offer to convey the same to the University for the sum of \$61,050.00, being one-half of such sum and value, subject to all unpaid taxes and assessments, conditioned that such land be used solely and exclusively for University purposes, that it bear the name of "Scammon Court", and that such name be forever maintained in some conspicuous place in or on it.

I make this proposition subject to my right to withdraw it at any time.

(Signed) Maria S. Scammon."

Chicago, April 13, 1901.

I shall have to ask University to pay for the stamps on the deed."

After consideration it was voted that the very generous proposition of Mrs. Scammon be accepted. The Secretary was instructed to convey to Mrs. Scammon the thanks of the Trustees, and the officers of the Board were authorized to close the transaction.

Mrs. M. S. Scammon's proposition accepted with thanks.

Mr. Hutchinson, Chairman of the Committee on Finance and Investment, submitted a proposal which contemplated the lease of the so-called Willoughby property on Michigan Ave and Eldridge Court for

99 years, said proposal being set forth in the following communication to be addressed, if approved, to the gentlemen named:-

"Doctors Frank Billings, Nicholas Senn,
R. J. Deering, Franklin H. Martin,
and Phineas J. Mulvane,
Chicago, Ills.

Gentlemen:-

The University of Chicago will lease to a Company to be formed by you, for the purpose of erecting a Hotel Building, the Lot at the Northwest corner of Eldridge Court and Michigan Ave., 40 x 160 feet, for a period of 99 years at the yearly rental of \$5000 gold, and taxes and assessments (making usual form of 99 year lease); and further will make said Company a loan on said premises of \$150,000, to bear interest payable semi-annually at 4-1/2 %, payable in ten instalments of \$15,000 each in 2, 3, 4, 5, 6, 7, 8, 9, 10, and 11 years respectively, the privilege of prepayment being given in the last seven payments (notes); the above mentioned lease and loan to be made on condition that the said Company cause to be erected on the said Lot a modern steel construction Hotel Building to cost \$325,000 or more, also to furnish said building at an expense of \$60,000 and to secure the parties making said loan of \$150,000 by a mortgage on said leasehold, building and furniture; this agreement to make said lease and loan to hold good for thirty days, to enable you to organize said Company.

Yours truly, "

After full consideration the matter was referred with power to the Committee on Finance and Investment.

The Comptroller presented the following report:

"April 16, 1901.

The Board of Trustees,
The University of Chicago.

Gentlemen:-

I beg to make report of the acquisition by The University of certain real estate contiguous to the University Campus, viz:-

1. Block 16 McKichan's & Mason's Subdivision. This tract constituting the solid block between 58th and 59th Sts. (The Midway) and Ellis and Ingleside Avenues, is of the following dimensions, viz:-

North and south 597.75 ft.
East and west 261.
equals 156012.75 sq. ft. costing \$.71 per sq. ft.; this block is entirely vacant but is of record as subdivided: it is however expected that the subdivision can be vacated so that the 20 ft. alley running north and south will revert to the University and the entire block thus be susceptible of utilization as may be desired by the Board; this block has cost the sum of \$111037.75 and is paid for, provision therefor having been made by Mr. John D. Rockefeller; the deed has been made but has been thus far withheld from record through motives arising from the fact of other real estate transactions being in progress in the neighborhood.

2. Ellis Ave. East Frontage between 57th and 58th Sts.

Of this 597 ft. frontage The University through purchase and gift had for some time been the owners of 403 ft. and it had long been regarded as desirable that the balance (180 ft.) should be acquired; this balance - with the single exception hereinafter referred to - has been acquired or contracted for through gift of Mr. Martin A. Ryerson and Mr. John D. Rockefeller as per the following statement, viz:-

a. From Mr. John D. Rockefeller
Lots 1 and 2 Cor. 57th St.
45 ft. 1 story improvement \$11100.
Lot 3, 24 ft. 2 story
frame house 5000.
Lots 13 and 14, 48 ft. 3
story stone apartment

Willoughby
property,-
proposed
lease of.

Block 16,-
purchase of,-
Thro Mr.
Rockefeller.

Ellis Ave.
frontage ac-
quired.

bldg. (title under exam-
ination)

22500.

b. From Mr. Martin A. Ryerson \$5040
Lots 7 and 8 vacant, 48 ft. 5040.
165 ft vacant and improved \$43640

The deeds to Lots 1 - 2 - 3 - 7 - 8 are withheld from record for reasons heretofore given.

The title to Lot 4, 24ft, a 2 story frame house is in an estate relative to which there are some complications which it would seem to be only a question of time as to overcoming them and securing title to the University upon a total cost basis of \$5500.

If and when the title to this entire 597 ft. frontage shall become vested in The University it will be through sources and at cost as below stated, viz:-

120 ft. purchase, 1892	\$14017.13
336 ft. Martin A. Ryerson, gift	38914.03
141 ft. John D. Rockefeller "	44100.00
597 ft.	\$97031.16

Respectfully submitted,
(Signed) H. A. Rust,
Comptroller.

This report was received with many expressions of gratification.

Mr. Ryerson,-
New donation.

The donation of Mr. Ryerson was made known in the following letter:-

"St. Augustine, Fla.,
March 28, 1901.

H. A. Rust, Comptroller,
The University of Chicago.

My dear Mr. Rust:-

I have received yours of the 23rd and note the satisfactory nature of its contents. I desire to present to the University lots 7 and 8 of Block 9 recently acquired by me and in order that the conveyance may be made prior to April 1st, have wired my Secretary to have Mr. Wilcox, in whose name they now are, execute a deed at once. The recording will, of course, depend upon action in the other cases.

Very truly yours,
(Signed) Martin A. Ryerson."

The Secretary was instructed to convey to Mr. Ryerson the thanks of the Trustees for this new expression of his interest.

The Comptroller also Submitted the following report:-

"April 16, 1901.

The Board of Trustees,
The University of Chicago.

Gentlemen:-

Herewith accompanying please find monthly reports dated March 31, 1901, covering the period July 1, 1900 to March 31, 1901 inclusive, being the first nine months of the current fiscal year; these reports consist of -

1. Budget Condensed Statement - 1 sheet
2. General Ledger Balances - 3 sheets
3. Endowment Investments - 12 sheets.

Respectfully submitted,
(Signed) H. A. Rust,
Comptroller."

Mr. McLeish presented the following agreement authorized by the Board at the meeting of March 5, 1901. The Secretary and Comptroller reported that this agreement had been carefully examined and fully approved by Attorney Judah,-

Chicago Insti-
tute,- Agree-
ment with.

IN CONSIDERATION of the gift of property described in the Deeds of Gift, copies of which are hereunto annexed, the receipt of which property is hereby acknowledged, The University of Chicago, an Illinois corporation (hereinafter called the Uni-

\$33600

versity), covenants unto and agrees with Anita McCormick Blaine, Owen F. Aldis, Henry B. Favill, Cyrus Bentley and Stanley McCormick, as Trustees under the instrument of writing dated 10 July, 1899, and recorded 20 October, 1899, in the Office of the Recorder of Deeds of Cook County, Illinois, as document numbered 2,853,081, on page 374 of Book 6764 of Records (hereinafter called the Trustees), and covenants unto and agrees with the survivors, successors in trust and assigns of the Trustees, as follows, that is to say:

FIRST. The University shall establish on or before the first day of July, A. D., 1901, a professional school which shall be part of the University, which shall be known as "The University of Chicago School of Education" (unless some other name shall be agreed upon by the University and the Trustees) and which shall include a Pedagogic School and an Elementary School with a Kindergarten. Francis W. Parker shall be the head of the School of Education and shall be retained as its head so long as he continues competently to discharge the duties of the place; if a vacancy or vacancies occur in the headship of the School of Education prior to 1 July, 1907, such vacancy or vacancies shall be filled by the University, but only upon nomination by the Trustees; the right of the Trustees so to nominate shall, however, end on 30 June, 1907.

SECOND. Contemporaneously with the establishment of the School of Education, the University shall establish also a Secondary School, which shall for the present be conducted in connection with but independently of the School of Education. The original head of the Secondary School shall be the present head of the Department of Pedagogy of The University of Chicago, and so long as he shall continue to be the head of the Secondary School it shall be deemed a part of the Department of Pedagogy; but whenever he shall cease to be the head of the Secondary School it shall end its independent existence and shall thereupon become a part of and be merged in the School of Education, the two thereafter to be one school with one head.

THIRD. Regular sessions of the School of Education shall commence 1 October, 1901. In each summer, beginning with the summer of 1901 and ending with the summer of 1906, a Summer School shall be conducted by the School of Education, provided the University can be reasonably assured, as to each such Summer School, that its earnings will suffice to pay its expenses, and provided that the Faculty of the School of Education will, during such summer terms, agree to look only to the earnings of the Summer School for their compensation.

FOURTH. The University shall, with all reasonable expedition, proceed to purchase or otherwise permanently acquire ground within a radius of one-half mile . . . from the present site of the buildings of the University in the Township of Hyde Park, in Cook County, Illinois, of sufficient area to contain the building hereafter mentioned, and in addition to afford at least one-half acre for planting and at least one acre for playground. The University shall also proceed with all reasonable expedition to erect on the ground so acquired a building (according to plans already prepared by Mr. James Gamble Rogers) for the accommodation of the School of Education and of the Secondary School, such building to cost (including the cost of materials embraced within the gift evidenced by the said Deed of Gift from the Trustees) about Three Hundred and Twenty-five Thousand (\$25,000) Dollars. The University shall also expend in equipping the building so erected not less than Fifty Thousand (\$50,000) Dollars in addition to the equipment embraced within the gift aforesaid. One (1) room in the building, accommodating about thirty (30) pupils, shall be assigned to each of the eight (8) grades of the Elementary School, and at least (1) room shall be assigned to the Kindergarten. Provision shall also be made for seating in said building two hundred and fifty (250) pedagogic pupils, if so many shall be admitted to the School of Education by its Faculty.

FIFTH. In each period of twelve (12) months between 1 July, 1901, and 30 June, 1907, the University shall provide for the maintenance of the School of Education's Pedagogic and Elementary Schools and Kindergarten at least the following sums of money:

For educational administration expenses (not including administration salaries), Two Thousand Five Hundred (2,500) Dollars;

For school and laboratory supplies, Six Thousand and (6,000) Dollars;

For publication, One Thousand Five Hundred (1,500) Dollars;

For contingent expenses, One Thousand Five Hundred (1,500) Dollars;

For administration and instruction salaries, Fifty Thousand Six Hundred and Fifty (50,650) Dollars;

For the care and maintenance of the building and grounds aforesaid, such sums of money as shall be reasonably required for the proper heating, lighting, cleaning, insurance, janitor service, repairs and improvement of the building, and for properly improving and keeping in order the grounds.

The amount aforesaid of administration and instruction salaries shall be actually paid by the University in each period of twelve (12) months to the Faculty of the Pedagogic and Elementary Schools and Kindergarten of the School of Education. The head of the School of Education shall nominate the members of his Faculty and their respective salaries shall be fixed by agreement between him and the proper authorities of the University. The aforesaid amount of \$50,650 for administration and instruction salaries is understood to include compensation for a librarian and a curator, who will be expected to serve both the School of Education and the Secondary School. But the salaries as above provided for shall not include compensation for work in the summer quarter. By means of student help drawn from the University of Chicago, without expense to the School of Education, reasonable

assistance shall be furnished to the Library, Art and Home Economics Departments of the School of Education.

Funds with which to meet the requirements of the School of Education above specified shall be provided (a) out of the earnings of the School of Education and (b) during each of said periods of twelve (12) months, beginning with 1 July, 1901, and ending with 30 June, 1907, to an amount not exceeding Twenty-five Thousand (\$25,000) Dollars, out of the income or principal of property included within the gifts aforesaid; otherwise, such funds

shall be provided from sources independent of the gifts aforesaid, and, so far as may be necessary, from sources independent of the earnings of the School of Education.

The University shall undertake, without expense to the School of Education, the financial administration of the affairs of the School of Education.

SIXTH. The University shall permanently devote the land, building and equipment above in paragraph Fourth contracted to be acquired and provided by it, to the use of the School of Education and Secondary School, provided that after 1 July, 1907, the University may, if it deem such action expedient, transfer and change the said Schools to any other location which it may select, whether upon present lands of said University or elsewhere, on condition, however, that upon making any such change the University shall provide and devote to the use of said School of Education and Secondary School land, building and equipment equivalent in value to those hereinabove in said paragraph Fourth agreed to be provided by the University. The cost of the land, building and equipment called for by said paragraph Fourth shall, so far as may be deemed necessary by the University, be paid out of property conveyed and transferred by the Deeds of Gift, copies of which are hereto attached. So much of said gift as shall not be thus expended except not more than the annual sum of Twenty-five Thousand (\$25,000) Dollars which may be used to meet the current expenses of the School of Education in each period of twelve months beginning 1 July, 1901, and ending 30 June, 1907, (as is above in paragraph Fifth of this instrument provided) shall constitute and

be permanently treated and held by the University as an endowment fund for the support and maintenance of the work of the School of Education. Nothing herein, however, shall prevent or be taken to forbid the sale by the University of any of the real or personal property covered and conveyed by the said Deeds of Gift; it being expressly understood and agreed that any and all of the property, real and personal, covered by the said Deeds may be disposed of by the University at any time, and from time to time according to its own judgment and discretion, and without any restrictions whatever; and that no purchaser from the University of any of said property shall be required to see to the application of any of the purchase money.

SEVENTH. All the educational opportunities offered to any students of the University by the Department of Pedagogy of the University shall be made available to the pedagogic pupils of the School of Education without cost to them above their regular tuition fees paid to the School of Education and without cost to the School of Education. So far as reasonably possible, the Faculty of the Department of Pedagogy of the University shall (without expense to the school of Education) give instruction within the Pedagogic School of the School of Education. Pedagogic pupils of the School of Education shall be permitted, without cost to them above their regular tuition fees paid to the School of Education and without cost to the School of Education, to do as much as one-third of their work in the regular University courses outside of the Department of Pedagogy of the University. (a) Courses in the Philosophy of Pedagogy and (b) courses in Biology and Chemistry for pupils of the Pedagogic School of the School of Education shall be provided by the University, the former through the Department of Pedagogy of the University, the latter through its Science Faculty, the latter courses but not the former to be counted against the credit of one-third in University courses allowed to each Pedagogic pupil of the School of Education, as aforesaid.

In case the University shall fail to perform any of its obligations under this instrument according to the terms hereof, and in case such failure be not discontinued, and, so far as reasonably practicable, repaired within ninety (90) days after the Trustees, or their assigns, shall have delivered at the office of the President of the Board of Trustees of the University a written statement calling attention to the fact of such failure and shall also have delivered a written or printed copy of such statement to at least one of the Trustees of the University, then the University shall upon demand return and repay to the Trustees or their assigns an amount of money equal to the value at the date of the delivery of said Deeds of Gift (copies of which are hereto attached) of the personal property and the interests in real estate conveyed by both of said Deeds of Gift, the deed aforesaid from Anita McCormick Blaine having been executed and delivered by her at the request of the Trustees.

This agreement shall bind and shall inure to the benefit of not only the parties hereto but also the successors and assigns of the University and the successors in trust and assigns of the Trustees.

IN WITNESS WHEREOF, The University of Chicago has, pursuant to a resolution of its Board of Trustees first thereto duly adopted, caused its corporate name to be hereunto subscribed by the Vice-President of its Board of Trustees and its corporate seal to be hereunto affixed, duly attested by the Secretary of its Board of Trustees; and the Trustees above named have hereunto set their hands and seals; all this fifth day of March, A. D. 1901.. Executed in duplicate.

THE UNIVERSITY OF CHICAGO.

By Andrew McLeish
Vice-President of its
Board of Trustees.

Attest:

Paul W. McQuinn
Secretary.

Anita McCormick Blaine (Seal)

Owen Franklin Aldis (Seal)
Henry Baird Parille (Seal)
Levin D. Bentley (Seal)
Stanley McCormick (Seal)
As Trustees as Aforesaid.

The Vice-President of the Board (in the absence of the President) and the Secretary were authorized to sign the agreement.

The Secretary presented a proposal from Mrs. Eliza G. Kelly to give to the University the property at 1223 Michigan Av., being 27 feet front of ground and a two story frame house, the University to pay her an annuity of \$750.

The proposal was referred to the Committee on Finance and Investment with power.

President Harper stated that some expenditures were necessary preparatory to the Summer Quarter of the School of Education and the Committee on Expenditures was authorized to make such preliminary expenditures to an amount not exceeding \$1,000.

It being stated that the department of Physics had exhausted its appropriation for supplies, and the work of the department could not go on without some needed supplies, it was voted that \$1000 be appropriated for Physics Supplies and Expense from the Contingent Fund.

The following communication was received from

Dr. Parker:-
"Dr. T. W. Goodspeed,
Secretary of the Board of Trustees
of the University of Chicago.

My dear Sir:-
I herewith present my resignation as a member of the Board of Trustees of the University of Chicago in consequence of my acceptance of the appointment of Recorder of the University. I shall always remember with profound satisfaction the privilege I have enjoyed as a member of the Board. My regret in relinquishing it is lessened by the fact that I remain in the service of the University.

Very truly yours,
A. K. Parker."

April 10, 1901.

The resignation was accepted and the Secretary was appointed a Committee to prepare a suitable statement relating to Dr. Parker's services as a trustee.

President Harper spoke of his recent visit to New York. A strong desire was expressed that Mr. and Mrs. Rockefeller should visit the University during the coming Decennial Celebration, and it was moved and voted that the Vice-President of the Board

Mrs. Kelly, -
proposition
from.

*Prop. was
settled
\$4 p. 330*

School of
Education, -
Preliminary
expenses
authorized.

Physics, -
Appropriation
for Supplies
and Expense.

Dr. A. K.
Parker re-
signs as
Trustee.

Mr. and Mrs.
Rockefeller
to be invited
to visit
University.