

#2- Board of Trustees  
September 12, 1916

matter of the proposed Botany Garden fence until the October meeting of the Board, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following recommendations from the President of the University and the Business Manager:

School of Education (Thomas Dinsdale)  
That Thomas Dinsdale be transferred from the Department of Buildings and Grounds to the Physical Culture Department of the School of Education and that his salary, \$786 per year, be transferred from the appropriation for the School of Education Janitors to the School of Education Expense-Physical Culture, and that he be placed under the direction and control of Dr. W. J. Monilaw in the School of Education.  
That Miss Anna O'Byrne, checker in Ida Noyes Hall, be transferred from the Department of Buildings and Grounds to the Ida Noyes Hall administration and that her salary, \$600 per year, be transferred from the appropriation for Janitors to the appropriation for Ida Noyes Hall administration, and that she be placed under the control and direction of Mrs. Florence Mills Goodspeed.

It was moved and seconded to concur in the recommendations and to authorize the transfer of the appropriations for the two persons named as proposed and to approve their appointment in the two departments as specified, and, a vote having been taken, the motion was declared adopted.

President Judson presented the following communication:

Chicago, July 25, 1916.

The Board of Trustees,  
The University of Chicago.  
I will contribute to The University of Chicago Fifty Dollars (\$50) per year for ten years, payable on

Reynolds  
Club  
Library

J.V.Nash



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the first day of December of each and every year, commencing December 1, 1916, and ending on December 1, 1925, said sums of money to be used by the University in the purchase of books for the Reynolds Club. It is my desire that the purchases of books shall be approved by the Library Committee of the Reynolds Club. It is not my desire that books so purchased must necessarily remain in the Reynolds Club building and in making this pledge I authorize the University to turn over to the University libraries or to other libraries or institutions such of the books so purchased as the Club shall from time to time (for lack of space or other reasons) no longer desire on its shelves. In addition to which on the first day of December, 1925, I will contribute to The University of Chicago the further sum of One Thousand Dollars (\$1,000) as an endowment fund, the income thereof to be used in the purchase of books in like manner and under like provisions.

(Signed) James Vincent Nash.

It was moved and seconded to accept the contribution made by Mr. Nash upon the conditions named and to request the Secretary to express to him the thanks of the Trustees for his gift, and, a vote having been taken, the motion was declared adopted.

President Judson presented the following communication:

August 5, 1916.

Civil Government Scholarships  
H.H. Swift

Mr. Trevor Arnett,  
The University of Chicago.

I understand that the Civil Government Scholarships which I founded some years ago have paid \$200 per year for some time, same being covered by cash funds advanced by me. I further am under the impression that the payment in the Spring of this year exhausted the funds you had on hand for that purpose. I have had some correspondence with you on the subject previously and it seems to me I might just as well endow the scholarships at this time and from correspondence I understand the following outline which is entirely satisfactory to me is in line with your previous suggestion, to wit:

I shall advance per value \$4,500 Swift & Company 5% gold bonds, the income of which up to \$200 per annum to be used in payment of one or more Civil



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Government Scholarships and such amount over \$200 to be applied to the original, until the market value of the bonds, plus the accumulation shall equal \$5,000. After which, the University may feel free to dispose of the bonds and invest total fund at their discretion; and any further excess of the fund beyond the \$200 may be employed for any purpose the University sees fit.

If this is in accordance with your previous suggestion I shall be glad to have you notify me and we will close the matter up promptly. I would like, however, for you to get the approval of the President in this matter, particularly as to whether we should continue in the subject of civil government, or whether he considers other funds may be available for that which would make it advisable for us to change. Unless this is the case, my own preference would be to continue along civil government lines.

I think the last year or two we have fallen into the custom of calling this "The H. H. Swift Scholarship." I would be glad if we could get away from this, simply calling it "The Civil Government Scholarship" or if the President has any suggestions for another designation, would be very glad to hear it.  
(Signed) Harold H. Swift.

It was moved and seconded to accept the gift offered by Mr. Swift upon the terms specified by him; to designate the scholarships, as requested, the Civil Government Scholarships, and to request the Secretary to tender their thanks to Mr. Swift on behalf of the Trustees for his much appreciated contribution, and, a vote having been taken, the motion was declared adopted.

President Judson presented with his approval the following communication:  
August 19, 1916.

President Harry Pratt Judson,  
The University of Chicago.  
I am returning herewith Mr. Slaughter's letter to you under date of August 13, 1916, regarding the budget of the Alumni Council for 1916-17. You will

University  
of Chicago  
Magazine

Alumni  
Council  
J.F.Moulds



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notice that the request is made for appropriations as follows: (1) Alumni Magazine, \$1,000; (2) for work on the Alumni records, \$500; (3) an additional appropriation of \$500. (This I think is for extension work among alumni clubs in other centers than Chicago); (4) an appropriation for Mr. Moulds for supervising and managing the Association.

During the past year, Mr. Moulds has done a lot of work for the Alumni Council and has brought their affairs into a very satisfactory state. There is a very good feeling among the Alumni towards the University and they apparently have entire confidence in the intentions of the University toward them. This has been due, in large measure, to the work which Mr. Moulds has done, and to the fine co-operation which he has had from Mr. Swift, Mr. Sherer, and other members of the Alumni. For his services, he was paid by the Alumni Council 25 cents for each subscriber to the magazine. During the past year, the compensation has been about \$500, and with the increased circulation of the magazine it would be an increasing amount.

I indicated to Mr. Moulds that the condition which the University made with respect to his continuing the supervision of the Alumni work was, that it should be done as a part of his regular duties and during office hours, and not as an extra piece of work. Mr. Moulds is willing to accept the work for the coming year on that basis, but he says a good deal of the work of the committees must necessarily be done in evenings, because that is the only time it is possible to get all the members of the committees together. With regard to his own compensation, he feels that the position of cashier, whose duties are becoming heavier each year, and which he has performed very satisfactorily, and the work for the Alumni Association is worth \$3,750 a year. His salary at the present time is \$3,000 a year as cashier, and as I have indicated, he has received about \$500 from the Alumni Council.

Therefore, to sum up the situation: The Alumni Council asks for an appropriation of \$2,000, plus the compensation for Mr. Moulds, which he feels should be \$750 a total of \$2,750. The budget for the current year provides an appropriation of \$1,000 for the magazine, leaving \$1,750 unprovided for, which, if the Board approves, might come from General Reserve; \$500 of the amount is for keeping up the records of the Alumni, and is a preliminary expense in connection with the printing of the Alumni catalog, which is published about every three years. The Alumni Council plans to employ an assistant to Mr. Moulds and pay him \$1,000 per year. It will be his duty to carry out the plans which



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Mr. Moulds devotes, and do work in connection with the Alumni Associations in other cities. This is a new expense.  
(Signed) Trevor Arnett.

It was moved and seconded to concur in the recommendation of President Judson as contained in the communication of the Auditor and to authorize the appropriation from General Reserve of \$1,750 additional for the Alumni Council; of this amount \$500 to be used for keeping alumni records and \$750 as additional salary for Mr. J. F. Moulds, and, a vote having been taken, the motion was declared adopted.

President Judson, on behalf of the Committee on Instruction and Equipment presented the following recommendations:

1. Acceptance of a gift of Mr. James Vincent Nash, of the college class of 1915, for the library of the Reynolds Club.
2. Authorization of provision for professor of Military Science for one year from October 1, 1916, salary not to exceed \$1,000. It is understood that a regular army officer will be detailed and will be under his regular salary from the War Department.
3. Reappointment of Mr. W. France Anderson as alumni member of the Board of Physical Culture and Athletics for one year from July 1, 1916.
4. Appointment of Thomas George Allen as Secretary of Haskell Oriental Museum for one year from January 1, 1917, at a salary of \$1,800.
5. Appropriation of \$5,000 from General Reserve for books and equipment.
6. Appointment of E. Joranson to an associateship in the Department of History, at a salary of \$1,000, provided in the budget.
7. Reappointment of A. E. Harvey to an instructorship in History for one year from October 1, 1916, without change in salary.

J.V.Nash

Military  
Science

W.France  
Anderson

T.G.Allen

General  
Reserve  
E.Joranson

A.E.Harvey



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8. Acceptance of the resignation of Stanley D. Wilson, instructor in Chemistry, to take effect September 30, 1916. Mr. Wilson leaves to accept an appointment in Rice Institute, Houston, Texas.
9. The following appointments in the University High School, all as provided in the budget and each for one year from October 1, 1916:
- W.L.Casler Wilbur L. Casler, instructor in the Manual Training Department, at a salary of \$1,200.
- T.R.Wilkins Thomas Russell Wilkins, instructor in the Science Department, \$1,600.
- H.E.A.Jones Howard E. A. Jones, instructor in the Science Department, \$1,400.
- C.P.Weiffenbach 10. School of Education, Department of Physical Education: Clarence P. Weiffenbach, instructor in Physical Education, \$1,200.
- L.Courtney Lucy Courtney, instructor in Physical Education, \$1,350.
11. The following advances in salary and appointments in the Elementary School, provided in the budget, all for one year from October 1, 1916:
- C.Kingman The salary of Cordelia Kingman, teacher in the Elementary School, advanced from \$1,000 to \$1,100.
- K.McLaughlin The salary of Katherine McLaughlin, instructor in the Elementary School, to be \$1,200 instead of \$1,600. (Temporary decrease in salary because of outside work in preparation for the Master's degree).
- J.H.Smith The salary of James Henry Smith, instructor in the Elementary School, advanced from \$1,200 to \$1,500. (Advance on account of additional work as substitute for Miss McLaughlin).
- P.M.Griffin The appointment of Phila M. Griffin, teacher in the Elementary School, \$1,250.
- B.Parker The appointment of Bertha Parker, teacher in Science in the Elementary School, \$1,300.
- O.W.Caldwell 12. Acceptance of the resignation of Otis W. Caldwell as Dean of the University College, to take effect September 30, 1916.
- N.Butler 13. Appointment of Nathaniel Butler to the dean-ship of University College, to take effect October 1, 1916. Note.--Numbers 12 and 13 involve no change in budget.
- A.J.Carlson 14. Commutation of the vacation credit of Professor A. J. Carlson, amounting to \$1,250, for cash at the usual two-thirds rate, \$833.34.
- J.W.Linn 15. The salary of Associate Professor J.W.Linn to be advanced from \$2,500 to \$3,000, from October 1, 1916.
- L.E.Dickson 16. The salary of Professor L. E. Dickson to be advanced from \$3,500 to \$4,000, from October 1, 1916.



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17. The salary of Professor A. J. Carlson to be advanced from \$3,000 to \$3,500, from October 1, 1916. A.J. Carlson advanced from \$3,000 to \$3,500, from October 1, 1916. The Department of Physiology to be separated from The Department of Physiological Chemistry and Pharmacy and Professor Carlson to be Chairman of the Department of Physiology from October 1, 1916, for one year; Professor A. P. Mathews to be Chairman of the Department of Physiological Chemistry and Pharmacology.

18. Of the above recommendations the following involve an addition to the budget: #2, \$1,000; #4, \$1,200; #15, \$500; #16, \$500; #17, \$500; total \$3,700. Chargeable on the budget of the current fiscal year, however, the amounts would be as follows: #2, \$750; #4, \$600; #15, \$375; #16, \$375; #17, \$375; total \$2,475. This amount I should recommend on account of the large anticipated addition to income as based on the Auditor's report.

19. Recommendation of the following students as candidates for scholarships under the Henry Strong Educational Foundation: Arthur Oscar Hanisch; Joseph Levin; Esther Jane Helfrich; Phillips Goddard.

It was moved and seconded to concur in the recommendations of the Committee and to make the several appointments and reappointments; (2) to appropriate \$5,000 from General Reserve for Books and Equipment; (3) to accept the resignations presented; (4) to advance the salaries and (5) to recommend the four students named as candidates for the Henry Strong Scholarships, as proposed, the increase in salaries to be charged to anticipated income, and, a vote having been taken, the motion was declared adopted.

The Auditor submitted a report setting forth the conditions of the Rockefeller General Endowment Fund and the Rockefeller Theological Fund, reciting the history of the funds now consolidated under these names, presenting full particulars with reference to



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their investment.

The report was received and ordered placed on file.

The Business Manager submitted the following

Gray Loan report:

August 28, 1916.

The Board of Trustees,  
The University of Chicago.

I desire to report the closing of the loan of \$30,000 to William H. Gray, Orpha Buckingham Gray, William B. Gray and Ralph B. Gray, in accordance with the action of the Committee on Finance and Investment, July 5, 1916. The note is dated July 18, 1916, due five years after date, at 6% interest payable semi-annually, represented by interest notes. The note is secured by a trust deed of even date covering lands in Oldham and Potter Counties, Texas, described as follows:

In the County of Oldham; Survey No. one, block S, certificate No. 2/169 G.C. & S.F.Ry. Co.; Survey No. two, block S, certificate No. 2/169 G.C. & S.F. Ry. Co.; Survey No. three, block S, certificate No. 2/170 G.C. & S.F.Ry. Co.; Survey No. four, abstract No. 597, certificate No. 2/170, block S, certificate No. Ry. Co.; Survey No. five, block S, certificate No. 2/171, G.C. & S.F. Ry. Co.; Survey No. six, block S, certificate No. 2/171, G.C. & S.F. Ry. Co.; Survey No. seven, block S, certificate No. 2/172, G.C. & S.F. Ry. Co.; Survey No. eight, block S, certificate No. 2/172, G.C. & S.F. Ry. Co.; Survey No. nine, block S, certificate No. 2/173, G.C. & S.F. Ry. Co.; Survey No. ten, block S, certificate No. 2/173, G.C. & S.F. Ry. Co.; Survey No. eleven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twelve, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirteen, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fourteen, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifteen, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixteen, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventeen, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighteen, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. nineteen, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. twenty-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. thirty-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. forty-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. fifty-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. sixty-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. seventy-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. eighty-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-one, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-two, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-three, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-four, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-five, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-six, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-seven, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-eight, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. ninety-nine, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.; Survey No. one hundred, block S, certificate No. 2/174, G.C. & S.F. Ry. Co.



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The loan is further secured by the deposit as collateral of certificates for 276 shares in the Masonic Temple Trust which said certificates are in the name of Orpha Buckingham Gray and by her duly endorsed in blank. I should like to ask your approval.  
(Signed) Wallace Heckman.

It was moved and seconded to approve the closing of the loan of \$30,000 to William H. Gray and others as reported, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:  
September 6, 1916.

The Board of Trustees  
The University of Chicago.

The Northern Trust Company advise that they have exchanged the certificate of deposit for \$786,000 Western Pacific Railroad Co. bonds and have received temporary certificate for 5,895 shares common stock and 3,930 shares preferred stock of the Western Pacific Railroad Corporation. They are holding the temporary certificates with their correspondent in New York until the permanent certificates are issued.  
(Signed) Wallace Heckman.

The Business Manager submitted the following report:  
September 12, 1916.

The Board of Trustees,  
The University of Chicago.

In the matter of the Chicago and Eastern Illinois first mortgage bonds of which the University holds \$74,000 out of an issue of \$21,343,000, I am advised that the present prospect is that the Chicago, Milwaukee and St. Paul Railroad Company may purchase this road, in which event these bonds would be considered entirely safe. If that should not occur, the committee seem to be confident that, as had been hoped at the start, the lien of the Chicago and Indiana Coal Company bonds will be held a lien subsequent to the lien of the first mortgage bonds in which the holders of the first mortgage bonds in which the University is interested, but it is expected that the holders of the Chicago and Indiana Coal Company bonds will be entitled to a deficiency decree against the Chicago and Eastern Illinois Railroad Company for any amount not realized from the sale of the property included in

Western  
Pacific  
Railroad

Chicago &  
Eastern  
Illinois  
Railroad



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their mortgage. While the margin of the income above the interest charge is not such as would make these bonds readily saleable, they are now regarded by the reorganization committee as entirely safe. Early definite action is expected. Information will be promptly transmitted to the holders of deposited bonds.

(Signed) Wallace Heckman.

The Business Manager submitted the following statement showing the investment and income from fee property belonging to endowment funds for the fiscal year, 1915-16:

	Investment	Income	Rate %	Depreciation Charged
I. Ground Leases				
1. Crane Bldg.	139136.33	12800	9.2	
2. Blue Island Ave. & 18th St.	50000.	3017.48	6.	
3. Grace Hotel	265000	15900.	6.	
4. Woodlawn Ave. & 47th St.	49464.04	2500. 2	5.	
5. Chicago Telephone Co.	200570.60	10000.	5.	
6. Steele Wedeles Co.	430000.	21500.	5	
7. LaSalle Hotel	525675.98	24000	4.6	
8. Thos. J. White Lease	150159.35	8204.42	5.5	
II. Business Properties Operated				
1. Cowan Building	207593.02	1049.12	0.5	2096.90
2. S. Clinton & Ewing	29472.01	2365.39	8.	2500.
3. Lees Building	441625.89	32841.34	7.4	2500
4. Security Bldg.	365727.60	21525.03	5.8	
5. Jackson & Green Street	428679.24	22794.06	5.2	4476.32
6. Great Lakes Bld.	454658.65	11467.10	2.5	4639.37
7. Tacoma Bldg.	316349.	18992.82	6.	
8. Williams Bldg.				



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Investment	Income	Rate	% Depreciated
III. Apartment Buildings and Residences			
102354.83	8033.60	7.8	
1. Hankins Prop- erties	3366.71	120.51	3.6
2. 1938 Sawyer Av.	20000.	745.97	3.7
3. 1642 Warren Av.		556.24	5.5
4. Nicollet Av. Minneapolis	10000.	333.73	3.7
5. 1633 Fulton St.	9000.		
6. 134-144 Ashland Ave.	100000.	-1160.34	-1.2
7. 1608-10 Park Av.	18250.	191.05	1.
8. 126 N. Ashland Av.	23360	923.92	4.
9. 515 S. "			

IV. Vacant Real Estate Operations			
1. Ogden Invest- ment	40228.19	-1696.59	-4.2
2. Culver Invest- ment	60525.	-1459.11	-2.2
3. Culver Lecture and Publication Fund	4000.	-220.02	-5.5

Notes: The Williams property was owned and operated from June 1, 1916.

H. W. Thomas real estate not included.

Rosenwald  
Hall  
Chamber-  
lin  
Bust

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act the matter of the proposed construction of a niche in Rosenwald Hall to receive the bronze bust of Professor T. C. Chamberlin, at a cost of not to exceed \$349, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

Adjourned.

*Spencer Dickerson*  
Secretary.



The University of Chicago  
MINUTES OF THE BOARD OF TRUSTEES  
October 10, 1916.

The regular monthly meeting of the Board of Trustees was held in the Board Room, Tuesday, October 10, 1916, at 2 p.m.

There were present: Mr. Ryerson, in the chair, Messrs. Arnett, Bartlett, Dickerson, Donnelley, Felsenthal, Grey, Mac Leish, Parker, Rosenwald, Scott, F. A. Smith, W. A. Smith and Swift; also Mr. Heckman.

Messrs. Baldwin, Holden and McCormick sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held September 12, 1916, were approved.

The special Committee on Salaries appointed at the meeting held May 9, 1916, submitted the following report:

To the Board of Trustees,  
The University of Chicago.

The Committee on salaries of employed officials has already made two reports, on June 13, 1916, and on July 11, 1916. In these reports and by the action of the Board at the meeting held September 12, 1916, the salaries of the Business Manager, the Auditor and the Cashier were satisfactorily adjusted.

Since the beginning of the committee's deliberations there has been under consideration the salary received by the President of the University. Investigation has been made of the salaries paid to presidents of other universities as well as of the adequacy of the present salary of the President and of the provision made for official entertainment. The Committee has learned among other things that certain university presidents receive larger salaries than that of the President of the University of Chicago. In view of the fact that no change has been made in the President's salary for a number of years, during which time the duties and responsibilities of the

Committee  
on  
salaries  
(Report of)



position have greatly increased, the Committee early reached the conclusion that the President's salary should be increased.

position had reached the conclusion that the salary should be increased.

However, before acting, President Judson was consulted, and the Committee learned that at this time, his salary should not be increased at this time, his salary had been adopted at this time, the major reason being that when the present budget was adopted it was found to be inexpedient to advance the salaries of the members of the faculties of the University of the South. The heads of the departments of the University of the South, even of those which were recommended by President Judson's Committee, notwithstanding President Judson's commendable preference the Committee makes the following recommendations:

with the fiscal year, July 1, 1900, the salary of the President, \$3,000.

1. That beginning with the fiscal year July 1, 1916, the President's salary be increased \$3,000, making it \$8,000 in addition to the \$5,000 received as Professor and Head of the Department of Political Science.

2. That the fund for Official Entertainment be increased for the present fiscal year from \$3,500 to \$5,000.

3. That insofar as these recommendations adopted, become an addition to the present budget, the excess expense be charged to the anticipated increased receipts.

(Signed) Francis W. Parker, Chairman,  
 Julius Rosenwald,  
 Jesse A. Baldwin,

Julius Rosenwald,  
Jesse A. Baldwin,  
Committee.

It was moved and seconded to adopt the report and to authorize the increase in the salary of the President of the University as proposed beginning July 1, 1916, and, a vote having been taken, the motion was declared adopted.

The Secretary announced the deaths of Mrs. Albion W. Small and of Dr. Franklin Johnson. The latter became Assistant Professor of Church History and Homiletics at the opening of the University in 1892 and was retired with rank of Professor in 1909. He was nearly eighty years of age.

Mrs. A.W.  
Small

Franklin  
Johnson



#3- Board of Trustees  
October 10, 1916.

It was moved and seconded to request the Secretary to express to Professor Small and to Mrs. Johnson the sympathy of the Trustees in the loss they have sustained, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of extra vacation credit of H. C. Cowles, R. J. Bonner, H. W. Prescott and H. H. Newman.

It was moved and seconded to authorize the commutation of the extra vacation credit of Henry C. Cowles and the payment to him of \$750, less one-third for cash, or \$500, net; of R. J. Bonner of \$583.33, less one-third for cash, or \$388.89, net; of Henry W. Prescott of \$1,333.33, less one-third for cash, or, \$888.88, net; and of H. H. Newman of \$1,166.66, less one-third for cash, or \$777.77, net, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Finance and Investment recommending that steps be taken to clear the title to the Morgan Hall block at Morgan Park, leased by the Baptist Theological Union for 999 years to the University, the situation with reference to the property being explained by the Business Manager.

It was moved and seconded that the Business Manager



#4- Board of Trustees  
October 10, 1916.

be authorized to attempt to secure a title in the University from the heirs of George C. Walker of the Morgan Hall block at Morgan Park, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending the publication of a second edition of Dr. Goodspeed's "History of the University of Chicago."

It was moved and seconded to authorize the publication of a second edition of Dr. Goodspeed's History at a cost of \$555, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

Press  
Subsidy  
Books

The Secretary presented a minute from the Committee on Press and Extension recommending that books published on subsidies and now on hand be turned into the regular stock of the Publication Department of the Press.

It was moved and seconded to concur in the recommendation and to authorize the transfer of the present stock of subsidy books of the Press to the Publication Department at a valuation of \$606.35, and, a vote having been taken, the motion was declared adopted.

Botany  
Greenhouses

The Secretary presented a minute from the Committee on Buildings and Grounds recommending an appropriation of \$1,630 for the installation of four new steam systems in one of the Botany greenhouses in order to



#5- Board of Trustees  
October 10, 1916.

provide a laboratory; for alterations and for the extension of the three newer greenhouses.

It was moved and seconded to concur in the recommendation, to authorize the additions and alterations in the Botany greenhouses and to appropriate \$1,630 from the General Reserve therefor, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Buildings and Grounds recommending an appropriation of \$2,500 for laying new floors in the Women's Halls.

It was moved and seconded to concur in the recommendation and to appropriate \$2,500 from the General Reserve for installing new floors in the Women's Halls, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Buildings and Grounds recommending an appropriation of \$6,000 for purchase of furniture to replace that worn-out in a portion of the 243 rooms of the Women's Halls.

It was moved and seconded to concur in the recommendation and to appropriate \$6,000 for purchase of furniture for the women's Halls as proposed, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee

Women's  
Halls  
(Floors)

Women's  
Halls  
(Furniture)



#6- Board of Trustees  
October 10, 1916.

Classics  
Building  
(Stacks)

on Buildings and Grounds recommending an additional appropriation of \$2,208 (the original appropriation having been \$3,895) for the installation of additional stacks in the Classics Building.

It was moved and seconded to concur in the recommendation and to authorize the installation of additional stacks in the Classics Building at a cost of \$2,208, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Buildings and Grounds recommending the installation of a new electric passenger and freight elevator in the Press Building, the Business Manager submitting a bid and specifications of the Otis Elevator Company therefor.

It was moved and seconded to concur in the recommendation, to authorize the installation of an electric passenger and freight elevator in the Press Building, and the making of a contract with the Otis Elevator Company for \$2,055 for installing it, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Secretary at the request of the President of the University presented the following recommendations:

Press  
Building  
(Elevator)



#7- Board of Trustees  
October 10, 1916.

F. Starr

1. Leave of absence with pay for one year, from January 1, 1917, to Associate Professor Frederick Starr.

J. Dunne

2. Acceptance of the resignation of J. Dunne, Instructor in Accounting in the School of Commerce and Administration, to take effect September 30, 1916.

G. G. Munn

3. Appointment of Glenn G. Munn, A.M., to an instructorship in Accounting, for one year, from October 1, 1916, at a salary of \$1,600.

A. W. Slocum

4. Appropriation of \$1,800 from the General Reserve for the compensation of A. W. Slocum, for one year, from July 1, 1916, to continue the arrangement of material in Walker Museum.

G. D. Bivin

5. Appointment of George Davis Bivin, Ph.D. (Clark University, 1913) and Professor in the Department of Education, to an instructorship in the Department of Education, for one year, from October 1, 1916, at a salary of \$1,400, provided in the budget.

J. A. Child

6. Appointment of J. A. Child (A.B. Harvard), Instructor in Amherst College, to an instructorship in the Romance Department, for one year, from October 1, 1916, at a salary of \$1,400 provided in the budget.

C. Kingman

7. Acceptance of the resignation of Cordelia Kingman, Teacher in the Elementary School, from September 30, 1916.

L. Lucas

8. Appointment of Laura Lucas as Teacher in the Elementary School for one year, from October 1, 1916, in place of Cordelia Kingman, resigned, at a salary of \$1,200 provided in the budget for Miss Kingman.

Military  
Training

9. Authorization of the United States an application for War Department of one or more units of the Reserve Officers' Training Corps. This is in accordance with the Act of June 3, 1916, which provides for establishing and maintaining such corps at universities and colleges of high standard. It is understood as a part of this application that the University agrees to establish and maintain a two-years' elective course of military training, which course when entered upon by any student shall as regards such student be a prerequisite for graduation; that there shall be allotted a minimum of an average of three hours per week per academic year for military training and instruction during the first two academic years, and five hours per week during the balance of such student's course; and that reasonable efforts shall be used to promote and further the objects for which the training-course is organized; also, that the University of War relation to the issue, care, use, safe-keeping, and accounting of such government property as may be issued to



# #8- Board of Trustees October 10, 1916.

the institution.  
Formal action by the Board is necessary in order to conform to the regulations of the War Department, based on the Act of June 3, 1916, heretofore mentioned. The conditions above noted conform to the plans adopted by the Faculty and heretofore in general approved by the Board of Trustees and for which an appropriation of \$1,000 was made September 12, 1916. The regulations of the Board of Trustees #49 were issued by the War Department under date of September 20, 1916, and have only recently been received by the University and by the Major-General commanding the Department of the Lakes.

It was moved and seconded to concur in the recommendations, to grant the leave of absence, to accept the resignations, to make the appointments, to appropriate \$1,800 from the General Reserve, as proposed, and to authorize the President of the University to make application to the War Department of the United States for the establishment of a Reserve Officers' Training Corps, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University,

It was moved and seconded to appropriate \$750 for continuation of the experiments of Professor A. A. Michelson in reference to the rigidity of the earth, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication:

Rigidity  
of the  
Earth



#9- Board of Trustees  
October 10, 1916.

September 29, 1916.

Political  
and  
Economic  
History of  
Poland

W. M.  
Voynich

To the Board of Trustees,  
The University of Chicago.

Your Committee to which was referred the proposed gift of Mr. Wilfrid M. Voynich, of London, for the establishment of a Chair of the Political and Economic History of Poland, begs to report that it has accepted the gift, power to do so having been granted by your Board at the meeting held August 8, 1916.

The Chair will be connected with the Department of History. The Committee reports that an appointment to this Chair will be made for not exceeding one year at a time. Such appointment will fall within the limits of the gift of Mr. Voynich and at the same time will not commit the University unduly.

(Signed) Harry Pratt Judson,  
Martin A. Ryerson,  
J. Spencer Dickerson,  
Committee.

It was moved and seconded to approve the action of the special committee on the Chair of the Political and Economic History of Poland, and, a vote having been taken, the motion was declared adopted.

The Auditor submitted his financial statements for the first two months of the current year accompanied by the following communication:

Chicago, September 23, 1916.

The Board of Trustees,  
The University of Chicago.

Herewith I submit financial reports, dated August 31, 1916, for the first two months of the fiscal year ending June 30, 1917, consisting of: (1) University Budget and Commons--Comparative Statement; (2) Condensed Balance Sheets: (a) Special Accounts, (b) General Accounts.

It will be noted that there is an increase in net receipts on the budget of \$21,915.63. This increase is due to increased receipts of \$49,418.35 less increased expenditures of \$27,502.72. Of the increase in receipts \$37,253.85 is from student fees and \$12,164.50 is from income on investments and miscellaneous items.

The increase in expenditures, \$27,502.72,



#10- Board of Trustees,  
October 10, 1916.

is largely accounted for by the increases in salaries in the faculties of Arts, Literature, and Science in the budget of 1916-17 and to increase in instruction on account of the very heavy registration during the Summer Quarter. The increases in the other sections are mainly accounted for by the larger budget under which the University is operating during the year 1916-17.

The Commons show a decrease in net receipts of \$1,518.21.

The capital of the University Press on August 31 was \$148,628.86 or \$493.86 in excess of the capital allowed. On August 31, 1915, the capital account of the Press stood at \$133,536.29, so that this year shows an increase in the amount of Press capital in use of \$15,092.59. The increase in the capital used is due to purchases of stock to meet future needs, to heavier operating expenses on account of an increased volume of business, and to an increase in accounts receivable.

(Signed) N. C. Plimpton.

The reports were received and ordered placed on file.

Charles  
Hitchcock  
Fund

The Auditor submitted a report setting forth the conditions upon which the Charles Hitchcock Fund was established, the modification of the original agreement and the manner in which the University has complied with the provisions of the trust.

The report was received and ordered placed on file.

The Business Manager presented the following

B.B.Sierts communication:

September 14, 1916.

The Board of Trustees,  
The University of Chicago.  
On February 11, 1909, a deed was delivered to Burt B. Sierts of the property mentioned in the accompanying resolution under authority of the Board of January 19, 1904. As no resolution was passed at that time approving the action of the Trustees in making the deed, I should like to recommend that the accompanying resolution be passed.

(Signed) Wallace Heckman.

To the Board of Trustees,  
October 10, 1916.

September 23, 1916.

To the Board of Trustees,  
The University of Chicago.  
Your Committee to which was referred the proposed gift of Mr. William M. Vothnick, of London, for the establishment of a Chair of the Political and Economic History of Poland, begs to report that it has accepted the gift, power to do so having been granted by your Board at the meeting held August 2, 1916. The gift will be connected with the Department of History. The Committee reports that an appointment to this Chair will be made for not exceeding one year as a limit. Such appointment will fall within the limits of the gift of Mr. Vothnick and at the same time will not curtail the University's budget. (Signed) Harry Pratt Judson,  
Charles A. Peterson,  
L. Spencer Dickinson,  
Committee.

It was moved and seconded to approve the action of the special committee on the Chair of the Political and Economic History of Poland, and a vote having been taken, the motion was declared adopted.  
The Auditor submitted his financial statement for the first two months of the current year recommended by the following communication:

Chicago, September 23, 1916.

The Board of Trustees,  
The University of Chicago.  
Network I submit financial reports dated August 31, 1916, for the first two months of the fiscal year ending June 30, 1917, consisting of:  
(1) University Budget and Commons-Commutative Statement;  
(2) General Balance Sheet (a) Special accounts, (b) General accounts.  
It will be noted that there is an increase in net receipts on the budget of \$21,713.33. This increase is due to increased receipts of \$29,413.33 less increased expenditures of \$7,700.00. Of the increase in receipts \$27,500.00 is from current fees and \$2,213.33 is from income on investments and sale of securities.  
The statement in expenditures, for \$20,700.00.



#11- Board of Trustees  
October 10, 1916.

It was moved and seconded to adopt the following resolution:

Resolved, that the sale of lot 18, block 2, Tremain's Addition to Irving Park, said addition being a subdivision of the northeast 10 acres of the northwest quarter of section 22, township 40, north, range 13, east of the Third P.M. in Cook County, Illinois, to Burt B. Sierts for the sum of \$650 and the action of the Vice President and Secretary of the Board of Trustees of The University of Chicago in executing a special warranty deed dated February 11, 1909, to said Burt B. Sierts covering said described premises be and the same is hereby ratified, approved and confirmed,

and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:  
September 27, 1916.

Taxes

The Board of Trustees,  
The University of Chicago.  
Réductions in taxes before the Board of Review have been entered upon the complaint blanks affecting building values of University property, viz.-

	From	To	Reduction
Williams property	\$150,000	\$75,000	\$75,000
Cowan Building	120,000	80,000	40,000
Tecoma Building	150,000	75,000	75,000
Mills Novelty	168,000	100,000	68,000
Wabash Av. & 29 St.	24,500	12,000	12,500
Building on lot 1	20,500	9,000	10,500
Building on lot 4	65,000	36,000	29,000
42d Street	120,000	60,000	60,000
Great Lakes Building	248,000	125,000	123,000
Lees Building	200,000	100,000	100,000
Security			<u>\$593,000</u>

Total reduction \$593,000  
The action of the Board will be followed up to see that the reductions voted are put on the tax records. The arrangement with Mr. Lloyd, whose analysis of the reductions heretofore granted by the Board, was of use in securing these reductions, calls for the payment to him of 20% of the saving, leaving a net saving to the University of \$8,871.28 per year or a total of \$26,613.84.  
The Board promises to give further consideration to the reduction of land values.  
(Signed) Wallace Heckman.



#12, Board of Trustees  
October 10, 1916.

Audit and  
Securities

Mr. Willard A. Smith, Chairman of the Committee on  
Audit and Securities, submitted the following report:  
Chicago, October 10, 1916.

Board of Trustees,  
University of Chicago.

Your Committee on Audit and Securities transmits herewith the accountants' report for the year ended June 30, 1916. The examination of the books and accounts was made by the same auditors employed for the last two years, Ernest Reckitt & Co., of Chicago. The examination has been very thorough and the report seems to be very satisfactory. We find only one recommendation to bring to your special attention, and this is under the heading of "Reserve for Extra Vacation Credit" on Page 7 of the report. The suggestion is as follows:

"There is an additional liability in regard to Extra Vacation Credits of \$89,159.00 which accumulated prior to June 30, 1913 and which has not been included in the statements as a liability. Inasmuch as the balance in General Reserve is now large enough to provide for this item, we suggest the consideration of the advisability of charging it against same."

On Wednesday, August 9, your Committee met with the Auditor of the University and certified the accounts and representatives of the Northern Trust Company at the vault of the latter company, for the annual examination and count of the securities which were to the University. The count was made with the usual care and memorandum made of all securities which were not there on deposit. Your Committee verified the securities which were held at the office of the Business Manager for the purpose of collection and also by mail the fact that the securities and various railroad bonds are held by bankers in New York on special deposit by the Northern Trust Company, in accordance with the directions of the Board.

Your Committee begs to concur in the statement made by the certified public accountants that the accounts and records of the University are excellently kept.

(Signed) Willard A. Smith,  
Chairman,  
Robert L. Scott,  
Eli B. Felsenthal,  
F. A. Smith.

Willard A. Smith  
October 10, 1916

It was moved and seconded to adopt the following

Resolution:  
Resolved, That the sale of lot 12, block 2, The University of Chicago, being a portion of the original subdivision of the northwest corner of the northeast quarter of section 22, township 40, north, range 12, east of the third E. of M. in Cook County, Illinois, to the University of Chicago, be approved and the action of the Board of Trustees be confirmed.

and, a vote having been taken, the motion was declared adopted.

The Business Manager reported the following report:

September 27, 1916.

The Board of Trustees,  
The University of Chicago,  
Resolutions in regard to the building fund have been entered upon the minutes of the Board of Trustees.

Building	Value	Reduction
William property	\$120,000	\$75,000
Cowan Building	100,000	40,000
Tacoma Building	100,000	40,000
Elmhurst Building	100,000	40,000
Edwards Ave. 20 ft.	10,000	10,000
Building on lot 1	10,000	10,000
Building on lot 2	10,000	10,000
425 acres	10,000	10,000
Great Lakes Building	100,000	40,000
Law Building	100,000	40,000
Security	100,000	40,000
Total reduction		\$400,000

The action of the Board will be followed up to see that the reduction voted is put on the tax records. The arrangement with Mr. Lloyd, whose analysis of reductions heretofore submitted by the Board, was of use in securing these reductions, calls for the payment to him of \$200 at the end of the year, leaving a net saving to the University of \$20,000 per year on a total of \$200,000.

The Board promises to give further consideration to the reduction of land values.  
(Signed) Wallace Hockman.



The report was received and ordered placed on file.  
Adjourned.

Spencer Dickerson  
Secretary.



The University of Chicago  
MINUTES OF THE BOARD OF TRUSTEES

November 8, 1916.

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A special meeting of the Board of Trustees, called upon the request of the President of the University, was held in the Board Room, on Wednesday, November 8, 1916, at 2 p.m.

There were present: Mr. Ryerson, in the chair, Messrs. Baldwin, Dickerson, Donnelley, Felsenthal, Grey, Holden, Hutchinson, Judson, Mac Leish, Parker, Rosenwald, Scott, W. A. Smith, and Swift; also Messrs. Heckman and Plimpton.

Mr. F. A. Smith sent word of his inability to be present.

President Judson presented the following communication:

Chicago, November 8, 1916.

The Board of Trustees,  
The University of Chicago.

Herewith I beg to submit a report on the matter of medical instruction in the University. Members of the Board will remember that at the June meeting the General Education Board had adopted a resolution at its May meeting authorizing the officers of that Board to confer with the President of the University of Chicago in reference to making an appropriation of \$1,000,000 toward establishing a medical department in the University. The President of the University was at that meeting authorized to enter into negotiation with the General Education Board on this matter.

In accordance with this authorization I laid before the officers of the General Education Board the situation as I saw it. Their proposition of giving the University of Chicago \$1,000,000 contemplated the establishing of a medical school on the midway, with a hospital, and with proper endowment for the hospital and for a medical staff. This involved, of course, the very desirable purpose of a full-time and properly-

Medical  
School

(General  
Education  
Board,  
Conferences  
with)

(The Medi-  
cal Situa-  
tion in  
Chicago)



## #2- Board of Trustees November 8, 1916.

endowed medical school under the immediate control of the University, and in immediate connection with its scientific laboratories. On the other hand, it seemed to me that it was inadvisable not to include the larger field covered by the excellent work already done in the Rush Medical College and in the Presbyterian Hospital, and further that it was highly desirable if possible to associate with such work in some suitable contractual form the important investigative funds already provided in Chicago, and already closely co-operating both with the University and with Rush Medical College, namely, the Sprague fund and the McCormick fund. After some correspondence I visited New York, and had a direct conference with the President and two Secretaries of the General Education Board, at which the whole matter was discussed in detail. As a result of that conference the officers of the General Education Board agreed to take the matter into consideration and delegate Mr. Abraham Flexner, one of the Secretaries, to visit Chicago and report on the conditions there found. Mr. Flexner accordingly early in July spent a week in Chicago, going over the whole field. He became convinced that the larger plan was in every way desirable, and he made also some interesting suggestions with regard to organization. A rough plan was then sketched out by Mr. Flexner and the President of the University and a financial estimate was made based on that plan. This was carried east, and after careful consideration received the approval of Mr. F. T. Gates, the President of the General Education Board. It was then laid before Mr. John D. Rockefeller, Jr., the President of the Rockefeller Foundation, and received his approval. The general outlines of the plan, I may add, had been submitted to the President of the Board of Trustees of the University of Chicago, and received his general approval. The tentative plan which had thus been generally discussed was laid before the Rockefeller Foundation at its meeting on Wednesday, October 25, 1916, and before the General Education Board at its meeting on Thursday, October 26, 1916. "The plan in outline is as follows:

### (The Plan in Outline)

1. There shall be an undergraduate medical school established in the quadrangles of the University of Chicago on the Midway. This will involve a hospital of about 250 beds, with an adequate endowment to maintain the hospital so that it shall not be dependent on paying patients, and an adequate endowment for the staff of the College, so that the members of that staff shall not be dependent on commercial practice. When I speak of an undergraduate medical school I mean



"undergraduate" with reference to the M.D. degree. It is understood that the standards of admission and the requirements for graduation shall be as high as any in the country, and that as has been intimated the so-called "full-time plan" shall be adopted for the faculty. There shall be a graduate medical school, and the College and the Prebyter-ian College and the Presbyterian College shall be considered.

II. There shall be a Rush Medical College and the Presbyterian Hospital and such other hospitals as may be considered in connection therewith. Again I say "graduate" with reference to the M.D. degree, the intent being to provide adequate instruction for medical graduates and for practitioners who desire extended work, or who desire to bring themselves into familiarity again with the most advanced forms of medical science. This involves as between the University and Rush Medical College, whereby the Board of Trustees of Rush Medical College so far as legally can be done transfer their property to the faculty of Rush Medical College at once members of the Board of Trustees of the University, leaving the formation of a faculty for the graduates, a free hand in the formation of the contract between the Rush Medical College and the Trustees of Rush Medical College, on behalf of the Trustees of the College, and with the consent of the Trustees of the Presbyterian Hospital, to the University of Chicago. It may be said in this connection that there is no adequate graduate medical school of this kind in the United States. There are various wholly inadequate called graduate medical schools, none of which have university connections or are organized on an adequate basis. Many thousands of medical men enroll in the medical schools of Germany and of Austria for exactly this kind of work. It is believed that the graduate school thus planned will be of great and increasing value to the medical profession. While a full-time staff for the graduate medical school will be provided, there will also be a part-time staff of eminent practitioners, who can render excellent service in a graduate medical school, while in the undergraduate desirable that the school is on the whole altogether desirable that the staff shall be composed wholly of full-time men. III. It is also hoped that contractual arrangements may be entered into by the University for medical research trustees desiring to enter such an arrangement.

IV. The financial implications of the above scheme as may be willing to enter such an arrangement. The construction and equipment of the hospital on the Midway will involve \$1,000,000.

(Financial  
Implica-  
tions)



#4- Board of Trustees  
November 8, 1916.

The endowment for the hospital will require \$1,500,000.

The endowment for the medical staff for the undergraduate medical school will require \$1,500,000.

A new laboratory building for the graduate medical school will involve \$300,000.

An endowment for the staff of the graduate medical school will require \$1,000,000.

In other words, the total amount of new money to be raised will be \$5,300,000. While this is believed to be the minimum sum required, at the same time it is believed, as a result of very careful investigations, that it is adequate to set the school in operation on a suitable basis.

The above tentative plan, with the financial implications involved, was duly considered, as above stated, by the Rockefeller Foundation and by the General Education Board. The Rockefeller Foundation voted their willingness to contribute toward this \$5,300,000 the sum of \$1,000,000, in accordance with such arrangements as might be made between the General Education Board and the Board of Trustees of the University of Chicago. The General Education Board voted that they were willing to contribute an additional \$1,000,000 toward such fund, and left all details to the administrative officers of the said Board.

It is understood that this sum of \$2,000,000 thus contributed to the University of Chicago for the formation of its medical work is to be used wholly for endowment, and is in accordance with the general plans above sketched.

I may say, further, that toward the total sum of \$5,300,000 of new money to be raised, the joint committee of the University and of Rush Medical College, of which Dr. Frank Billings is Chairman, which set out to secure \$1,300,000, has already good pledges to the amount of \$700,000. The sum remaining to be raised then is \$2,600,000.

If the entire plan is carried out the capitalization involved may be estimated as follows:

New funds to be provided for endowment, buildings, and equipment, \$5,300,000; capitalization of funds expended annually by the University of Chicago in the fundamental medical work already conducted on the Midway, namely, the Presbyterian Hospital--land, buildings, \$2,000,000; the first two years of the medical school, and equipment--\$3,000,000; the Rush Medical College--land, buildings, and equipment--\$125,000. These sums foot up to \$10,425,000. To these may be added with proper contractual relations the capital funds of The Otho S. A. Sprague Memorial Institute, and of the



#5- Board of Trustees  
November 8, 1916.

Memorial Institute for Infectious Diseases, founded by Mr. and Mrs. Harold F. McCormick. Of course, also, the land on the Midway on which the hospital will be erected is worth perhaps \$500,000.

The above report is respectfully submitted, with the

recommendations:

1. That the Board of Trustees of the University approve the general plan above outlined for the organization of the University medical work, leaving details for future consideration.

2. That on the basis of said approval the Board of Trustees accept the offer of \$2,000,000 from the Rockefeller Foundation and the General Education Board, it being understood that the financial details will be worked out in agreement between the Board of Trustees of the University and the Board of Trustees of the General Education Board to the satisfaction of both.

3. That the Board of Trustees of the Memorial College, of the Otho S. A. Sprague Memorial Institute, of the Presbyterian Hospital and of the Memorial Institute for Infectious Diseases, be informed of the action thus far taken, and requested to approve in general terms of the plan, involving the various contractual relations to be determined on in detail later.

4. That a Committee of seven on the Medical School be appointed immediately by the President of the Board to undertake the task of raising the additional \$2,600,000 required. Such Committee shall also give consideration to the matters of detail involved in sections I, II, and III of this report and from time to time shall report progress and make recommendations to the Board.

It is my opinion that if this plan is carried out the result cannot fail to be of enormous benefit not merely to the University but to the entire city of Chicago, and to medical work throughout the central west and throughout the nation. As I look at it, the three chief enemies of human society in our day are disease, poverty and crime. These three are closely related; each is a cause of both the others; each is an effect of both the others. If any one of the three is attacked successfully the results are felt in the other two. Of these three the most vulnerable to attack is disease. There is a nearer unanimity of interest in supporting efforts in that direction; there is therefore greater help to be obtained; and the results when obtained are the most fruitful and far-reaching.

The plan contemplated of course does not mean necessarily a large undergraduate medical school. It is believed that it is not the function of the University to pour into the medical profession a great number of

(Recommendations)

(Comments on the Plan)



practitioners. It is believed rather to be the University's function to provide a small number of choice men, highly trained. The plan for the undergraduate medical school, therefore, is based on a maximum number of students of not to exceed 350. In other words, it is intended to select very carefully the best applicants for admission, and to provide instruction only for that number which can be instructed properly in accordance with the most advanced methods of modern medical science. It may be added in this connection that in the present autumn there were at least 400 applicants for admission to the Johns Hopkins Medical School; 200 of these candidates were rejected immediately. From the remaining 200, all of whom might properly have been admitted, the faculty were able to select their maximum of 90 for the first-year class, so as to secure those who seemed to be in the highest degree qualified. It should be added that all these 400 applicants for admission to the Johns Hopkins School were college graduates.

It is also a University function to do everything in its power toward the discovery of the causes and the means for the prevention of disease, which is even more fruitful than measures remedial in character. Therefore this plan impresses me as no merely providing the University with an undergraduate medical school of high grade, worthy of the dignity of the institution; not merely with a graduate medical school fitted admirably to perform an extremely useful function in connection with the work of both the schools of preventing and the causes of disease and the means for a great agency of healing; in short it is provision for its possibilities of social benefit, almost immeasurable in its possibilities of helpfulness for humanity. Nothing which the University has done, it seems to me, can transcend the importance of this new and most encouraging undertaking.

(Signed) Harry Pratt Judson.

I desire to approve the general

It was moved and seconded to approve the general plan for the organization of the University medical work as outlined and to adopt the four recommendations as presented, and, a vote having been taken, the motion was declared adopted.

In conformity to the action of the Board the



#2- Board of Trustees  
November 8, 1916.

Medical  
School,  
Committee  
on,

President appointed the following trustees as members  
of the Committee on Medical School: Harry Pratt  
Judson, A. C. Bartlett, Julius Rosenwald, Andrew  
MacLeish, T. E. Donnelley, Robert L. Scott and Harold  
H. Swift.

Adjourned.

*Spencer Dickerson*  
Secretary.

...is believed rather to be the ...  
...to provide a small number of ...  
...highly trained. The plan for the ...  
...medical school, therefore, is based on a maximum number  
of students of not to exceed 500. In other words, it  
is intended to select very carefully the best available  
candidates for admission, and to provide instruction only  
for that number which can be instructed properly in  
accordance with the most advanced methods of modern  
medical science. It may be added in this connection  
that in the present school there were at least 400  
applicants for admission to the Johns Hopkins Medical  
School, 200 of these candidates were rejected immediately.  
From the remaining 200, all of whom would properly  
have been admitted, the faculty were able to select  
their maximum of 50 for the three-year course, as so  
secure those who seemed to be in the highest degree  
qualified. It should be added that all these 500 applicants  
came for admission to the Johns Hopkins school were  
college graduates.  
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in its power toward the discovery of the cause and of  
the means for the prevention of disease, which is even  
more fruitful than measures remedial in character.  
Therefore this plan emphasizes me as not merely providing  
the University with an undergraduate medical school  
of high grade, worthy of the dignity of the institution  
not merely with a graduate medical school fitted and  
able to perform an extremely useful function in the  
best possible way, not merely encouraging in connection  
with the work of both the schools investigation into  
the cause of disease and the means of prevention and  
of healing; in short it is provision for a great general  
of social benefit, almost immeasurable in its possibilities  
of usefulness for humanity. Nothing would the  
University have done, it seems to me, can strengthen the  
importance of this new and most encouraging undertaking  
(Signed) Harry Pratt Judson.

It was voted and recorded to approve the general  
plan for the organization of the University Medical  
work as outlined and to adopt the long recommendations  
as presented, and a vote having been taken, the motion  
was declined adopted.  
In conformity to the action of the board the



491

The University of Chicago  
MINUTES OF THE BOARD OF TRUSTEES  
November 14, 1916

The regular monthly meeting of the Board of Trustees was held in the Board Room, on Tuesday, November 14, 1916, at 2 p.m.

There were present: Mr. Ryerson, in the chair, Messrs. Baldwin, Bartlett, Dickerson, Grey, Holden, Hutchinson, Judson, MacLeish, Parker, Scott, W.A. Smith and Swift; also Messrs. Heckman and Plimpton.

Messrs. Donnelley, Hughes and Rosenwald sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meetings held October 10, and November 8, 1916, were approved.

The Secretary laid before the Board a letter received from Mrs. Enos M. Barton, acknowledging with grateful appreciation the receipt of the memorial to Mr. Barton adopted by the Board on July 11, 1916; also

letters from Mrs. Franklin Johnson and Professor Albion W. Small acknowledging the receipt of letters sent by the Secretary on behalf of the Board upon the death of Professor Johnson and Mrs. Small.

The Secretary read a letter from President James, of the University of Illinois, addressed to the President of the Board, congratulating the University of Chicago that it "had again taken a long leap forwards in deciding to organize and administer medical education upon the very highest plane."

491

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#2- Board of Trustees  
November 14, 1916.

The letter was ordered placed on file.

The Business Manager submitted the following communication, Mr. Baldwin also giving information concerning the estate of Professor Eri B. Hulbert, the amount and income of the trust fund provided by Professor Hulbert for the support of his widow and of Mrs. Spencer, Mrs. Hulbert's mother, and the financial condition of the two beneficiaries of the trust fund:

October 5, 1916.

The Board of Trustees,  
The University of Chicago.

I have gone over with Dr. A.R.E. Wyant, the son-in-law of Mrs. Hulbert, the various aspects of his suggestion that the University place the widow of Dr. Eri B. Hulbert on the retiring allowance list on the basis at present established, the same as if the retiring allowance plan had been in existence at the time of Dr. Hulbert's decease. This would have been \$75 per month. Dr. Wyant does not wish to have the action of the Board take the form of a charity. From the standpoint of Mrs. Hulbert's care, he states that the state institution where she now is, his total expenditure on her behalf is about \$60 per month, that he does not feel at liberty to place her in a private sanitarium, that she is more or less difficult in such an institution, since, although better than formerly, she becomes after a little while excessively nervous and irritable. He states that Dr. Hulbert's son has four children, that while he is in the real-estate business and is just able, with some help from other sources, to support his family, I think the son cannot be relied upon to be of any assistance to his mother. I am taking the liberty of submitting these facts without recommendation.

(Signed) Wallace Heckman.

It was moved and seconded: (1) that in order that Mrs. Hulbert may be placed in a private sanitarium \$50 per month for one year be paid to the trustee of the fund; (2) that this amount be charged to the general

THE UNIVERSITY OF CHICAGO  
MINUTES OF THE BOARD OF TRUSTEES  
November 14, 1916

The regular monthly meeting of the Board of Trustees was held in the Board Room, on Tuesday, November 14, 1916, at 2 p.m.

Those who present: Mr. Wyant, in the chair; Messrs. Baldwin, Bartlett, Davidson, Gray, Hallock, Hutchinson, Johnson, Lockwood, Parker, Scott, W.A. Smith and Wells; also Messrs. Jackson and Livingston; Messrs. Donnell, Hughes and Rosenwald sent word of their inability to be present.

Prayer was offered by Mr. Jackson.

The minutes of the meeting held October 12, 1916, were approved.

The Secretary read before the Board a letter from Mrs. E. B. Hulbert, recommending that the University place the widow of Dr. Eri B. Hulbert on the retiring allowance list on the basis at present established, the same as if the retiring allowance plan had been in existence at the time of Dr. Hulbert's decease. This would have been \$75 per month. Dr. Wyant does not wish to have the action of the Board take the form of a charity. From the standpoint of Mrs. Hulbert's care, he states that the state institution where she now is, his total expenditure on her behalf is about \$60 per month, that he does not feel at liberty to place her in a private sanitarium, that she is more or less difficult in such an institution, since, although better than formerly, she becomes after a little while excessively nervous and irritable. He states that Dr. Hulbert's son has four children, that while he is in the real-estate business and is just able, with some help from other sources, to support his family, I think the son cannot be relied upon to be of any assistance to his mother. I am taking the liberty of submitting these facts without recommendation.

The Secretary read a letter from Professor Jackson, recommending that the University place the widow of Dr. Eri B. Hulbert on the retiring allowance list on the basis at present established, the same as if the retiring allowance plan had been in existence at the time of Dr. Hulbert's decease. This would have been \$75 per month. Dr. Wyant does not wish to have the action of the Board take the form of a charity. From the standpoint of Mrs. Hulbert's care, he states that the state institution where she now is, his total expenditure on her behalf is about \$60 per month, that he does not feel at liberty to place her in a private sanitarium, that she is more or less difficult in such an institution, since, although better than formerly, she becomes after a little while excessively nervous and irritable. He states that Dr. Hulbert's son has four children, that while he is in the real-estate business and is just able, with some help from other sources, to support his family, I think the son cannot be relied upon to be of any assistance to his mother. I am taking the liberty of submitting these facts without recommendation.



#3- Board of Trustees  
November 14, 1916

funds of the University; (3) that the Business Manager of the University be instructed to make such agreement with the trustee of the fund as he may deem necessary to carry out the purposes of this resolution and to keep informed concerning the arrangements made for Mrs. Hulbert under the provision of the trust fund and of this resolution; and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending that an appropriation (estimated by the Auditor's office not to exceed \$500) be made from the surplus of the current fiscal year to reimburse the Press for the receipts formerly obtained from a charge of 10% above cost for supplies furnished through its retail department to departments of the University.

It was moved and seconded to concur in the recommendation and to authorize the appropriation of an amount estimated at \$500 to reimburse the Press for receipts formerly obtained from a charge of 10% above cost for supplies furnished through its retail department to departments of the University, the amount to be charged to Miscellaneous General Expense, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending that the Board

University  
Press



#4- Board of Trustees  
November 14, 1916.

Insurance  
of Univer-  
sity  
Employees  
and others

appoint a committee to investigate the whole matter of insurance of all persons employed by the University including members of the teaching staff.

It was moved and seconded to refer the matter of insurance to the Committee on Finance and Investment, for investigation and report, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending that a temporary loan of \$25,000 to run for six months from October 1, 1916, be granted to the Press, interest thereon at 5% to be paid to the University on the average amount in excess of the authorized capital.

It was moved and seconded to concur in the recommendation and to authorize the temporary loan of \$25,000 to the Press as proposed, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending that \$876.63 remaining of the original Classical Journals Subsidy Fund be placed to the credit of the University Journals Sinking Fund for Classical Philology.

It was moved and seconded to concur in the recommendation and to place the \$876.63 to the credit of the University Journals Sinking Fund for Classical Philology, and, a vote having been taken, the motion

Classical  
Journals  
(Classical  
Philology)



#5- Board of Trustees  
November 14, 1916.

Board  
Meeting  
at the  
University

was declared adopted.

It was moved and seconded that the next regular meeting of the Board, that for December 12, 1916, be held at the University, and, a vote having been taken, the motion was declared adopted.

President Judson prefaced the presentation of his report concerning the proposed Medical School by expressing to the Board his great appreciation of its generous action affecting him taken at its meeting held October 10, an action wholly unexpected and entirely without suggestion by him.

President Judson reported that the following telegram was received Monday afternoon, November 13:

Medical  
Work  
(Julius  
Rosenwald,  
Gift of)

President Harry Pratt Judson: Fully convinced that the greatest service that can be rendered at this moment by the University of Chicago to the people of Chicago and to the country at large involves the establishment of the proposed medical department of the University of Chicago, Mr. and Mrs. Julius Rosenwald authorize me to say that they subscribe five hundred thousand dollars to the medical school fund; papers here make announcement tomorrow morning.  
(Signed) Abraham Flexner.

In answer to this the following despatch was sent:

Mr. Abraham Flexner, 61 Broadway, New York City: Despatch received this afternoon; very greatly pleased splendid gift Mr. and Mrs. Rosenwald; am announcing in morning papers so as to have it simultaneous with your announcement New York; please telegraph Mr. and Mrs. Rosenwald in my name warm appreciation and hearty thanks on behalf of University for splendid gift; it gives an impetus to the movement at just the right time.  
(Signed) Harry Pratt Judson.

President Judson submitted the following resolution:



#6- Board of Trustees  
November 14, 1916.

The Board of Trustees of the University of Chicago extends to Mr. and Mrs. Julius Rosenwald sincere thanks for their generous and timely gift toward the new medical fund. The Trustees are greatly encouraged in the large undertaking which they have on hand, and are especially gratified at the broad outlook which the terms of the gift indicate on the scope of the plans. It is for Chicago, and in aid of the medical profession of the whole country, that the University of Chicago wishes to do its share in the war on disease, the most pressing social need at the present time.

It was moved and seconded to adopt the resolution and to send a copy of the same to Mr. and Mrs. Rosenwald, and, a vote having been taken, the motion was declared adopted.

President Judson presented the following report on the progress of the plans for Medical Work of the University:

On Thursday, November 9, the Board of Trustees of Rush Medical College met, received a report on the medical plans and the action taken by the Board of Trustees of the University of Chicago thereon, and adopted the following action:

"That the Board approve the general plan for the organization of medical work connected with the University of Chicago as presented, including the plan for the graduate medical school."

On Friday, November 10, the Board of Managers of the Presbyterian Hospital met, received a copy of the medical plan of the University, of the action thereon by the Board of Trustees of the University, and by the Board of Trustees of Rush Medical College, and thereupon took the following action as certified by the President and Secretary of the Board:

At a meeting of the Board of Managers of The Presbyterian Hospital of the City of Chicago, held on the 10th inst., it was resolved that the consent of the Board should be given to the transfer of the contract now in existence between The Presbyterian Hospital and Rush Medical College, from the latter to The University of Chicago, and the President and Secretary of the Board were instructed to take the necessary action therewith."

Medical  
Work

Medical  
Work  
Judson  
Rosenwald  
(1916)

Board  
Meeting  
of the  
University

It was moved and seconded that the next regular meeting of the Board, that for December 12, 1916, be held at the University, and, a vote having been taken, the motion was declared adopted.

President Judson presented the presentation of his report concerning the proposed Medical School by expressing to the Board his great appreciation of the generous action affecting him taken at its meeting held October 10, an action wholly unexpected and entirely without suggestion by him.

President Judson reported that the following telegram was received Monday afternoon, November 13:

President Harry Pratt Judson: Fully convinced that the greatest service that can be rendered at this moment by the University of Chicago to the people of Chicago and to the country is the medical department of the University of Chicago, Mr. and Mrs. Julius Rosenwald have decided to give to the medical school fund five hundred thousand dollars to the medical school fund. (Signed) Julius Rosenwald.

In answer to this the following dispatch was sent: Mr. Stephen Skinner, 51 Broadway, New York City: Received this afternoon very grateful message in regard to the gift of Mr. and Mrs. Rosenwald to the medical department of the University of Chicago. The gift is a most generous one and will be a great help to the medical department of the University of Chicago. The gift is a most generous one and will be a great help to the medical department of the University of Chicago. The gift is a most generous one and will be a great help to the medical department of the University of Chicago.

President Judson presented the following resolution:

#6- Board of Trustees  
November 14, 1916.



#7- Board of Trustees  
November 14, 1916.

Letters of cordial congratulation have been received from the President of Northwestern University, from the President of the University of Illinois, and from the Department of Medicine of Loyola University.

It was moved and seconded to add to the Committee of seven on Medical Work appointed at the special meeting of the Board held November 8, the President of the Board, Mr. Martin A. Ryerson, and the Professor of Medicine in the University, Dr. Frank Billings, and, a vote having been taken, the motion was declared adopted. President Judson presented the following communication from Mr. Charles L. Hutchinson:

November 2, 1916.

To the Board of Trustees of the University of Chicago, Chicago. Lombard College of Galesburg, Illinois, has maintained as one of its Departments, for a number of years, The Ryder Divinity School. This is one of the three Divinity Schools belonging to the Universalist denomination. For three years past, The Ryder Divinity School has been affiliated with the University of Chicago. It is the desire of the Trustees of Lombard College, and the Trustees of this affiliation a permanent one. To that end the Trustees of Lombard College, and the Trustees of the First Universalist Church of Chicago would like to raise a fund for the erection of buildings to suitably house the Divinity School, near the University, and we write to ask upon what terms the University would lease for ninety-nine years, to the Universalists, two hundred feet of property on the South west corner of the erection upon the property of plan contemplates the erection upon the property of four or five buildings. First, a Residence for the Dean and dormitory for the students; second, a Library; third, a Church or Chapel, seating about four hundred people; fourth, a Sunday School or Social building, containing rooms for Sunday School classes, billiard and tables, bowling alley, etc. It is the intention of the Universalists to make this the center of denominational activities in the west. As Chairman of a Committee appointed for the purpose of furthering this

Ryder  
(Universalist) Divinity  
House



#8- Board of Trustees  
November 14, 1916.

plan, I will be glad to meet with a Committee appointed by you, should you care to discuss the matter in detail.  
(Signed) C. L. Hutchinson.

It was moved and seconded to refer the matter of the proposed Universalist Divinity House buildings to a joint committee composed of the members of the Committees on Buildings and Grounds and on Finance and Investment for report at the next meeting of the Board, with instructions to consider and report also upon the general policy of making arrangements of this nature with similar institutions, and, a vote having been taken, the motion was declared adopted.

President Judson submitted a report of attendance of students during the Autumn Quarter showing that at the present time the total attendance in the quadrangles is 3,718, being a gain of 415 over 1915, and in University College, 1,165, being a gain of 145 over 1915 at the same time. The total attendance, therefore, is 4,883, a gain of 560 over the attendance of 1915 at the same time.

1915 at the same time.  
President Judson submitted the following recom-  
mendations relating to the faculties:

M. A.  
Rosanoff

F. Schoell

1. That Professor Martin A. Rosanoff, of the University of Pittsburgh, be appointed to a professorial lectureship in Chemistry, for the spring quarter, 1917. It is understood that he is to exchange with Professor Harkins, who will spend a portion of the spring quarter in the University of Pittsburgh.
2. That Franck Schoell, Instructor in the Department of Romance Languages and Literatures, whose term expired October 1, 1916, be appointed to an instructorship, for thirteen months, from September 1, 1916,



#9- Board of Trustees  
November 14, 1916

on leave of absence, and with a salary at the rate of \$150 a month, less the sum which he receives as Lieutenant in the French army. It is understood that his pay from the French government is \$60 a month. This recommendation is made since Mr. Schoell has been released from the military prison in which he was held for upwards of a year as prisoner of war, and is now interned in Switzerland until peace shall be established.

3. That salaries of members of the Law School Faculty be established as follows:

F.R. Mechem, to October 1, 1918, \$7,000 a year; thereafter, \$7,500.  
Edward W. Hinton, to October 1, 1918, \$6,500 a year; to October 1, 1922, \$7,000; thereafter, \$7,500.  
Harry A. Bigelow, to October 1, 1919, \$6,500 a year; to October 1, 1923, \$7,000; thereafter, \$7,500.  
Ernst Freund, to October 1, 1917, \$3,750 a year; to October 1, 1918, \$4,000; thereafter, \$4,250.  
(Remainder of salary charged to Political Science.)  
James P. Hall, to October 1, 1917, \$6,500 a year; to October 1, 1918, \$7,000; thereafter, \$7,500.  
It is understood that of the new members of the faculty, Frederic C. Woodward will be paid \$6,500 from August 1, 1916, for at least three years, when it will be decided under which scale he will be continued; and Assistant Professor Herman E. Oliphant will be paid \$3,500 from October 1, 1916, for at least the next year, when he will probably be recommended for promotion.

4. That B. F. Bills be appointed to an instructorship in the Department of Political Science, with secondary work in the Law School, for one year, from October 1, 1916, at a salary of \$1,900, of which \$900 is to be charged to the Law School budget, \$500 to the budget of the Department of Political Science, and \$500 to the budget of the Department of Public Speaking.

5. That Carl R. Moore be appointed to an associate-ship in the Department of Zoology, for two years, from October 1, 1916, at a salary of \$1,000 and \$1,100 respectively, in place of L.V. Heilbrunn, resigned.

6. That G. E. Burgett be appointed to an associate-ship in the Department of Physiology, for one year, from October 1, 1916, at a salary of \$1,000, provided in the budget.

7. That H.O. Lussky be appointed to an associate-ship in the Department of Physiology, for one year, from October 1, 1916, at a salary of \$1,000, provided in the budget.

8. That an appropriation of \$1,750 be made from the General Reserve, and added to the budget of the Library for salaries for the current year.

University  
Libraries



#10- Board of Trustees  
November 14, 1916.

It was moved and seconded to make the appointments and to establish the salaries of members of the Law School faculty as proposed, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize an appropriation of \$1,750 from General Reserve as an addition to the budget of the Library, and, a vote having been taken, the motion was declared adopted.

Mr. Plimpton submitted the financial statements as of September 30, 1916, and a report showing the estimated outcome of budget receipts and expenditures for the fiscal year ending June 30, 1917, accompanied by the following communication:

Chicago, November 14, 1916.

Chicago, November 14, 1916.

The Board of Trustees,  
The University of Chicago.  
For your informat

The Board of Chicago I submit herewith for your information the budget report showing the estimated for the fiscal year ending June 30, 1917, based on actual results for the last eight months four months and estimates for the last surplus as now of the year. You will see that the net increase in receipts is \$84,677 is

June 30, 1954, and estimates for the next four months and estimates for the year.

You will see that the net surplus as now estimated is \$19,696, the net increase in receipts being estimated at \$104,180 of which \$84,677 is increase in fees from students. Increase in expenditures is estimated at \$84,484 after absorbing the contingent fund.

An analysis of the estimated increases in the fund derived from the following sources:

	\$84,677
--	----------

increase in income from the estimated increases in the fund. The estimated increase in the fund is estimated at \$84,400.

An analysis of the estimated increases in income shows them derived from the following sources:

From students	\$84,677
From invested funds	503
From interest on General Account Investment and on Bank Balances	17,000
From Morgan Park Academy rent	<u>2,000</u>
Total	\$104,180



#11- Board of Trustees  
November 14, 1916.

There have been very heavy increases in fees from students, and additional amounts for instruction, books and laboratory supplies and expense are necessarily implied and have been accordingly estimated. It is also necessary to take into consideration the increased cost of laboratory supplies and materials of all kinds. The estimates of increased expense are for the

The following purposes:	
General Administration Expense	\$16,861
Educational Administration	14,170
Expense	34,677
Instruction	7,200
Scholarships and Student Service	13,450
Departmental Books and Expense	13,569
Buildings and Grounds	99,927
	15,443
Less Contingent Fund	\$84,484
Total	

I recommend that authority be given to the Committee on Expenditures to allow expenditures in excess of the appropriations, as may be necessary to the amount shown in the accompanying report, and that authority be given to the Auditor to audit them, the same to be compensated for by the savings on other accounts and by the increased income over original estimates.

At the Board meeting in February next after the close of the first six months and at the Board meeting in May after the close of the first ten months of the fiscal year, similar statements will be presented showing the probable outcome of the budget from the information then obtainable, and I confidently expect that they will show an increase in net as compared with the present statement. (Signed) N. C. Plimpton.

It was moved and seconded to concur in the recommendation of the Auditor and to give authority to the Committee on Expenditures to allow expenditures in excess of the appropriations as may be necessary up to the amount shown in the Auditor's report and that authority be given to the Auditor to audit them, the same to be compensated for by the savings on other accounts and by the increased income over the original



#12- Board of Trustees  
November 14, 1916.

estimates, and, a vote having been taken, the motion was declared adopted.

Mr. Plimpton submitted a report setting forth the agreement between representatives of the Class of 1914 and the University in creating the loan fund to students and pointing out that the fund now amounts to \$927.40 and that under its provisions thirty-one students have been granted temporary loans.

The report was received and ordered placed on file.

Mr. Plimpton presented the following communication

Mrs. Frank-  
lin  
Johnson

from the Auditor:  
Chicago, October 19, 1916.

The Board of Trustees,  
The University of Chicago.

Professor Franklin Johnson, who was retired on July 1, 1908, on an allowance of \$1,800 per year, died at Brookline, Massachusetts, October 9 last. By the terms of the Statutes of the University (Article XIII, paragraph 16, item 2), "The widow of any person in receipt of or eligible to a retiring allowance at the time of his death, shall be entitled to one-half the amount of his allowance during the period of her widowhood providing she was his wife at the time of his retirement and had been his wife for not less than ten years before his death." Under the provisions of this statute Mrs. Johnson would be entitled to an allowance of \$900 per year during her widowhood, she having been married to Dr. Johnson in 1886. I am presenting these facts to the Board, so that suitable action may be taken.

(Signed) Trevor Arnett.

It was moved and seconded to authorize the payment to Mrs. Franklin Johnson of \$900, under the provisions of the University Statutes, and, a vote having been taken, the motion was declared adopted.

#11- Board of Trustees  
November 14, 1916.

There have been very heavy increases in last year's estimates and additional amounts for instruction, books and laboratory supplies and expense are necessarily implied and have been accordingly estimated. It is also necessary to take into consideration the increased cost of laboratory supplies and materials of all kinds. The estimates of increased expense are for the following purposes:

General Administration Expenses	\$10,881
General Administration	14,170
Research	24,877
Instruction	1,300
Administrative and Student Service	12,400
Departmental Books and Expenses	12,400
Salaries and Grounds	100,000
Total	186,028

I recommend that authority be given to the Committee on Expenditures to allow expenditures in excess of the appropriations, as may be necessary to the amount shown in the accompanying report, and that authority be given to the Auditor to audit them, the same to be compensated for by the savings on other accounts and by the increased income over original estimates.

At the Board meeting in January, next after the close of the first six months and at the Board meeting in May after the close of the first ten months of the fiscal year, similar statements will be presented showing the progress of the budget from the inception of the year, and I confidently expect that they will show an increase in net as compared with the present statement.

It was moved and seconded to commit to the recommendation of the Auditor and to give authority to the Committee on Expenditures to allow expenditures in excess of the appropriations as may be necessary up to the amount shown in the Auditor's report and that authority be given to the Auditor to audit them, the same to be compensated for by the savings on other accounts and by the increased income over the original



#13- Board of Trustees  
November 14, 1916.

The Business Manager before presenting the several matters which follow expressed to the Board not only his appreciation of its recent action as related to him, but also of the helpful co-operation he had always received from every Trustee.

The Business Manager submitted the following report.  
October 26, 1916.

Board of Trustees,  
The University of Chicago,  
Chicago, Ill.

In accordance with the action of the Committee on Finance and Investment on October 4, 1916, a loan of \$35,000 was closed to Annie, Emma and Clara Smithson, due three years after date of October 16, 1916, at 5 1/2% per annum, payable semi-annually, secured upon the premises which were the security for the former loan of \$50,000 to Charles Busby and described as follows: Lots five (5), six (6), seven (7), and eight (8), in Witleck's Subdivision of Block fifty-six (56), (8), in Witleck's Subdivision of the West one-half (1/2) Canal Trustees' Subdivision of Township thirty-nine of Section twenty-seven (27), Township thirty-nine (39) North, Range fourteen (14), East of the Third Principal Meridian, being one-hundred (100) feet East front on Indiana Ave., Chicago, by a depth of 161.25 feet along the North line of Twenty-fifth Street.  
(Signed) Wallace Heckman.

It was moved and seconded to approve the action closing the Smithson loan as reported, and, a vote having been taken, the motion was declared adopted.  
The Business Manager submitted the following report.  
November 14, 1916.

Certificates  
of  
Deposit

The Board of Trustees,  
The University of Chicago.  
In accordance with the action of the Committee on Finance and Investment, we have three certificates of \$100,000 each, for three months, with the Corn Exchange National Bank, the Northern Trust Company and the Union Trust Company, respectively, each bearing 3%, with the understanding that they may be cashed if the funds shall be required for investment, several offers of which are under investigation.  
(Signed) Wallace Heckman.



#14- Board of Trustees  
November 14, 1916.

It was moved and seconded to approve the action relating to the three certificates of deposit of \$100,000 each as reported, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

November 14, 1916.

Board of Trustees,  
The University of Chicago.  
The original Cowan lease was on the net rental basis of \$20,578.20  
The present Central Scientific Company 14,260.69  
lease nets  
The Ohio Street wing should net in order to bring the total Cowan rental for the whole building 6,317.51

I should like to recommend that authority be given to lease the Ohio Street wing on the basis of \$7,000 net for the remaining portion of the time covered by the Cowan lease, which is the term of the Central Scientific Company lease. This will result in an increase of \$682.49. It will require this amount of increase, however, to cover interest on additions and improvements to the building made in connection with these leases. This will not cover, however, about \$4,000, being the balance of the debt of Cowan for the personal property installed in the building. By not paying the balance of that debt though Cowan forfeited this property which has now become a part of the University capital and enabled the University to close these leases on this basis. It will be necessary to extend the basement floor over the existing wagon room, creating a shipping room space at the west end of the basement. For this structural change the tenant should pay for a twelve year lease 10% per annum on the cost of this investment.  
(Signed) Wallace Heckman.

It was moved and seconded to concur in the recommendation and to authorize the giving of a lease on the Ohio Street wing of the Cowan property on the basis of \$7,000, net, for the remainder of the time

Cowan  
Property



#15- Board of Trustees  
November 14, 1916.

# Drexel Avenue

covered by the Cowan lease, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that efforts continue to be made to transform Drexel Avenue into a boulevard, and asked instructions.

It was moved and seconded that the University is opposed to the project and will not be a party to the proposal to make Drexel Avenue a boulevard, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

November 14, 1916.

The Board of Trustees,  
The University of Chicago.

The City Council has under consideration an ordinance providing for the enforcement of the construction of cement docks along the river, either solid cement or cement hoods placed on piles. We are joining with others in opposition to this ordinance. From the best information accessible, the following serious objections lie:

1. The driving of piles for the erection of buildings, after the installation of such docks, would, we are advised, impair or destroy the docks in the driving of piles, either tipping such hooded docks out toward the river or causing cracks and breaks.
2. Unless extraordinarily expensive docks are provided, they would not stand the shock of the thrust of heavily loaded boats.
3. The cost would be approximately \$60 per front foot, without any return of advantage to the property.
4. In the event of reconstruction of such a dock in the installation of a permanent large building, the cost of its removal would approximate the cost of its original construction.
5. In much of the property on the river and

# Chicago River Docks



#16- Board of Trustees  
November 14, 1916.

in some of them in which the University is indirectly interested, it is uncertain as yet to what particular use the property will ultimately be devoted. Any dock now installed may have to be removed in putting the property to its final use. This is true of some of the property in which the University is indirectly interested where slips exist and it is uncertain whether, owing to the lack of demand for them, they may not be filled in and built over for manufacturing or other uses.

Since the ordinance is to cover both the Calumet and Chicago dockage, and must be uniform, the total expense is calculated to approximate five or six millions of dollars. As neither the Real-Estate Board nor the Association of Commerce and shipping interests, nor other bodies substantially interested, favor this expensive installation, we are joining with them and other property owners in delaying and opposing it. If a different course seems advisable, I should like to ask instructions.

(Signed) Wallace Heckman.

No action was taken.

The Business Manager presented the following

communication:

November 14, 1916.

The Board of Trustees,  
The University of Chicago.

Owing to the inadequate data in connection with the cost of the raising of the roof of one of the Botany greenhouses, making extensions, and change in plan, the following items of expense are not covered by the appropriation originally made for that work, viz.,

Making heating connections which involves an installation of larger capacity of piping.	\$505.84
Removal of broken and cracked lights of glass and resetting glass,	70.00
Cypress boards and shiplap on account of extra length now required by the department	50.00
	\$625.84

I should like to recommend that these items be added to the amount originally appropriated from the General Reserve.

(Signed) Wallace Heckman.

Botany  
Green-  
houses



#17- Board of Trustees  
November 14, 1916.

It was moved and seconded to appropriate \$625.84 for additional cost of repairs upon the Botany greenhouses, as recommended, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

November 14, 1916.

The Board of Trustees,  
The University of Chicago.

For the sterilization of the water in the pool of Bartlett Gymnasium, in addition to the sand filter, chloride of lime is provided. Dr. Reed advises that it is entirely satisfactory there. The Ultra Violet Ray process was brought to the attention of the Committee on Buildings and Grounds early last spring. From the best information we were able then to secure, it was not entirely beyond the experimental stage. Several installations in important pools have since then been made, which seem to justify the conclusion that this process can now be depended on. The Young Men's Christian Association at 318 W. Fifty-seventh Street, New York City, has an installation of that type. I have a copy of a report from Walter T. Dick, Secretary, who states that the water in their tank is being filtered constantly through a double set of filters and purified by the Ultra Violet Ray sterilizers, that the sediment is almost nil and the water purer, after weeks of use, than their drinking water; that the water being circulated, saves fuel, requiring less heating than if new water were being put in frequently. Also saves water.

The Union League Club of this city has that installation in which the report of Dr. Webster shows as small a proportion as 18 to 32 bacteria per cu. centimeter.

Dr. Jordan of our Department of Bacteriology has made an examination and finds "No evidence of contamination" in the water from the Union League Club tank.

Miss Dudley, in addition to her request for the use of the Violet Ray last spring on general principles, now urges that the chlorine effects the skin of the women and also their eyes on account of

Ida Noyes  
Hall,  
Swimming  
Pool

#18- Board of Trustees  
November 14, 1916.

In some of them in which the University is indirectly interested, it is uncertain as yet to what particular use the property will ultimately be devoted. Any stock now installed may have to be removed in putting the property to its final use. This is true of some of the property in which the University is indirectly interested where slight exist and it is uncertain whether, owing to the lack of demand for them, they may not be lifted in and built over for manufacturing or other uses.

Since the ordinance is to cover both the Calumet and Chicago dockage, and must be uniform, the total expense is calculated at approximately five or six millions of dollars. As neither the Real-Estate Board nor the Association of Commerce and Shipping Interests nor other bodies substantially interested, favor this expensive installation, we are joining with them and other property owners in delaying and opposing it. If a different course seems advisable, I should like to ask instructions.

(Signed) Wallace Hackman.

No action was taken.

The Business Manager presented the following communication:

November 14, 1916.

The Board of Trustees,  
The University of Chicago.  
Owing to the inadequate data in connection with the cost of the repairs of the roof of one of the Botany greenhouses, making extensions, and other in kind, the following items of expense are not covered by the appropriation originally made for that work, viz.,

Reinforcing heating connections which involves an installation of further capacity of piping,  
Removal of broken and cracked lights at glass and resealing glass,  
Expense costs and shipping on account of extra length now required by the treatment

I should like to recommend that these items be added to the amount originally appropriated from the General Reserve.  
(Signed) Wallace Hackman.



#18- Board of Trustees  
November 14, 1916.

the greater sensitiveness of women. While Dr. Reed insists that actually, in his judgment, there is not sufficient chlorine to do such injury, psychologically on account of the smell of the chlorine he thinks it quite likely that some girls might be expected to complain of its effects; that it might along that line be debatable whether the water is in some cases injurious.

Clow & Company are now handling the device here. It can be installed at a cost of \$1,200. The circulating system adopted in Ida Noyes pool is such that no expense will be incurred except connecting up the device, which our department can do. They at first thought they would not be able to secure this device for a month, but on telegraphic communication just at hand, it is found that one can be received here within one week.

I should like to recommend that the Ultra Violet Ray system be installed and that the offer of James E. Clow & Sons, accompanying this communication, be accepted at the price mentioned.

(Signed) Wallace Heckman.

It was moved and seconded to concur in the recommendation, to authorize an appropriation of \$1,200 in order to accept the offer of James E. Clow & Sons for supplying the Ultra Violet Ray device, to be installed by the Department of Buildings and Grounds, in the swimming pool of Ida Noyes Hall, the amount to be charged to the cost of the building, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted details of a plan for handling the laundry work of students in the Dormitories, for handling the laundry work of students in the Students' Laundry Work in, several men's dormitories by which plan the laundry work shall be given to one responsible laundry which shall be under bond and by means of which there will result a reduction from present rates in the prices of work charged to students while janitors will be prevented from receiving money from students.



#19- Board of Trustees  
November 14, 1916.

It was moved and seconded to approve the general plan for handling students' laundry service in the men's dormitories as presented by the Business Manager, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the Scottish Provident Institution had declined to accept payment of one-half the loan on the Tacoma Building.

The Secretary read a notice from the Chicago Railways Company announcing the election of Mr. Wallace Heckman as a director of the company.

It was moved and seconded that the Board consents to the election and service of Mr. Wallace Heckman as a director of the Chicago Railways Company, and, a vote having been taken, the motion was declared adopted.

Mr. Parker, chairman of the Committee on Salaries, reported that there remained nothing further for the committee to act upon.

It was moved and seconded to discharge from further service the Committee on Salaries, and, a vote having been taken, the motion was declared adopted.

Adjourned to meet at the University December 12, 1916.

*Spencer Dickerson*  
Secretary.

Tacoma  
Building

Wallace  
Heckman  
Chicago  
Railways  
Company

Salaries

110- Board of Trustees  
November 14, 1916.

The greater desirability of women. While Dr. Reed insists that actually, in his judgment, there is no sufficient evidence to be such industry, psychologically on account of the small of the children he thinks it quite likely that some girls might be expected to come plain of its effect that it might also that the be desirable whether the water is in some cases injurious. Cline & Company are now handling the device here. It can be installed at a cost of \$1,500. The circulation system adopted in the boys' pool is such that no expense will be incurred excepting on the device, which our department can do. They at first thought they would not be able to secure this device for a month, but on telegraphic communication just at hand, it is found that one can be received here within one week. I should like to recommend that the University pay system be installed and that the offer of James H. Cline & Sons, accompanying this communication, be accepted at the price mentioned. (Signed) Wallace Heckman.

It was moved and seconded to consent in the recommendation to authorize an appropriation of \$1,500 in order to accept the offer of James H. Cline & Sons for supplying the University boys' device, to be installed by the Department of Buildings and Grounds, in the swimming pool of the boys' hall, the amount to be charged to the rest of the building, and a vote having been taken, the motion was declared adopted.

The Business Manager submitted details of a plan for handling the laundry work of students in the boys' hall, a committee by which plan the laundry work shall be given to the responsible laundry which shall be under bond and by means of which there will result a reduction from present rates in the price of work charged to students while laundries will be prevented from receiving money from students.



The University of Chicago  
MINUTES OF THE BOARD OF TRUSTEES  
December 12, 1916

The regular meeting of the Board of Trustees was held in the office of the President of the University, Harper Memorial Library, on Tuesday, December 12, 1916, at 2 p.m.

There were present: Mr. Ryerson, in the chair, Messrs. Baldwin, Dickerson, Donnelley, Felsenthal, Hutchinson, Judson, MacLeish, Rosenwald and Swift; also Messrs. Heckman and Plimpton.

Messrs. Bartlett, Holden, Humphrey, Parker, Scott, F. A. Smith and W. A. Smith sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held November 14, 1916, were approved.

The Secretary presented a minute from the joint Committees on Buildings and Grounds and Finance and Investment recommending that, for the time being, there be set aside the two blocks of University property fronting on Sixtieth Street and extending from Kimbark Avenue to Dorchester Avenue for buildings intended for theological schools and similar purposes, it being understood that no part of the land lying between Kimbark and Kenwood Avenues is to be used until after the land lying between Kenwood and Dorchester Avenues is fully occupied and that this land shall be utilized for the purposes specified on such conditions as may be subsequently determined.

Theological  
Schools,  
Land for



#2- Board of Trustees  
December 12, 1918.

It was moved and seconded to concur in the recommendation and to authorize the use of the land specified for theological schools and similar purposes under the conditions stated, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the joint Committees on Buildings and Grounds and Finance and Investment recommending that there be leased for educational purposes, for ninety-nine years, 170 feet by 187 feet on the southwest corner of Sixtieth Street and Dorchester Avenue for the use of the Ryder Divinity School and for its chapel at a net rental of approximately 2% on the value of the property and under such conditions as to improvements, security, uses, etc. as the Board may approve.

It was moved and seconded to concur in the recommendation and to lease, for ninety-nine years, the 170 feet by 187 feet on the southwest corner of Sixtieth Street and Dorchester Avenue for the use of the Ryder Divinity School on the terms specified, and, a vote having been taken, the motion was declared adopted.

Candidates  
for Titles,  
Certificates titles, certificates and degrees as follows:  
and Degrees

*Reconsidered  
June 1919*



Board of Trustees  
December 12, 1916

# CANDIDATES FOR DEGREES AND TITLES

## I. THE JUNIOR COLLEGES

### THE COLLEGES OF ARTS, LITERATURE, AND SCIENCE

#### Candidates for the Title of Associate:

Lael Ray Abbott	Annie Macdonald Gordon	Wrisley Bartlett Oleson
Carleton Bachman Adams	Glen Akers Gordy	Gustaf Ivan Ostberg
Minard Allison	John Glenn Guerin	Adam Robert Pakulaz
Walter Michael Andersen	Samuel Passch Gurman	Robert Roy Parker
Sumner Bigelow Anderson	Swea Marie Hallgren	Julia Marguerite Ricketts
William Carl Bausch	Francis Donald Harper	Lora Valera Risk
Annie Steele Beck	Mary Cecil Hay	Dorothy Fielding Roberts
Esther Bernice Beller	Paul Hellman	Marion Florence Robinson
Arthur Van Meter Bishop	Ruth Herrick	Arthur Waterman Rogers
Stanley McDonald Black	Charles Joseph Hibbard	Nathaniel Seefurth
Walter Abraham Bowers	George Fielding Hibbert	Clara Victoria Severin
Miriam Adaline Bowman	Alice Marion Holden	Irvin Linn Sigler
Dorothy Boyden	Margaret Bain Howatt	Eloise Virginia Smith
Carl Thomas Brelos	Lee Turner Hoyt	Mildred Aileen Smith
Gertrude Whipple Caldwell	Dorothy Read Hubbell	Helen Ida Souther
Marjorie Harriet Carr	Helen Johnson	Clement Eager Standish
Elinor Henry Castle	Julius Bahr Kahn	Julia Elizabeth Stebbins
Hazel May Cornell	Ernest August Keller	Sophie Charlotte Sturman
Lois Howell Varney Donaldson	Frank Brazzil Kelly	Florence M. Talbot
Vera Mae Donecker	Robert Stern Landauer	Glenn Irving Tenney
Ezra Dyer	Frances Lucile Lauren	Alfred Tommes
Marion B. Eichman	Frank Chester Loomis	Frank Torell
Elsa B. Eisendrath	Clarence Alfred McVey	Andrew Edward Van Der Veen
James Miles Evans	Barbara Miller	Alexander Sanford Vaughan
Gertrude Anna Faulhaber	Victor Albert Mingers	Ralph Alexander Walter
Dorothy Margery Fay	Elysabeth Martha Newman	Beatrice Henrietta Weil
Amy Blanche Firth	Ida Lucy Oberbeck	Carl Frederick Wendrick
Anthony Jacob Gabler	Irene Victoria Okeberg	Mary Florence Woods
DeWitt Howard Garlock		



Board of Trustees  
December 12, 1916

THE COLLEGE OF EDUCATION

*Candidate for the Title of Associate in Education:*

Harriet Sloan Curry

*Candidates for the Teacher's Certificate:*

Ruth Anne Frick  
Hazel Aileen Hadden

Ruth Helen Livingston  
Edith Rothschild

Dorothy Elizabeth Willy

THE SCHOOL OF COMMERCE AND ADMINISTRATION

*Candidates for the Title of Associate:*

Samuel Bosserman Bass  
Sterling Edmund Johanigman

John Oliver Johnson  
Edward Theodore Soukup

Joseph Edward Wheeler

II. THE SENIOR COLLEGES

THE COLLEGE OF ARTS

*Candidates for the Degree of Bachelor of Arts:*

Mildred Kitto Billings

John Julius Frisch

*Candidates for the Degree of Bachelor of Philosophy:*

John George Agar  
Mary Teresa Bate  
Carrie E. Baxter  
Anna Eleanor Bjorklund  
Thomas Alvira Blakelee  
Florence Caroline Brett  
Herman Hunter Gice  
S.B., East Texas Normal College,  
1912  
A.B., *ibid.*, 1903  
A.M., *ibid.*, 1906

Harold John Gordon  
Mabel Edna Jacoby  
Helen Jane Jamieson  
Willard Leroy King  
Bessie Eunice Lane  
James Oscar McKinsey  
Fairie Josephine Mallory  
Henry Castle Albert Mead  
Harriet Mae Messelheiser  
Alfred McConnell Miller

Merida Beatrice Orr  
Helen Encke Orton  
Se Dah Ren  
D. Katharine Rogers  
Joseph Louis Samuels  
Isabelle Sullivan  
Beulah Sutton  
A.B., University of Arkansas, 1910  
Stanley Hart Udy  
Harold Alexander Van Kirk

*Candidates for the Degree of Bachelor of Science:*

Ethel Alice Barr  
Wah Kai Chang  
Clarence Swan Duner  
Belle Finkelstine

Walter Lee Foster  
Walter Lawrence  
David Levin

Edward John O'Connor  
John Clark Thompson  
Heung Yun Wong



Board of Trustees  
December 12, 1916.

THE COLLEGE OF EDUCATION

*Candidates for the Degree of Bachelor of Philosophy, in Education:*

Myrtle Dell Bartholomew	Emery Thomas Filbey	Renette Pearl Salter
James Herbert Blackhurst	Pearl Gardner	Emma Elizabeth Sparks
Eunice Louise Fassett	Gladys Marian Greenman	Amy Lucile Wolford
Two-Year Diploma, University of Chicago, 1903		

THE SCHOOL OF COMMERCE AND ADMINISTRATION

*Candidates for the Degree of Bachelor of Philosophy:*

Morris Vernon Brown	Johann Ritter von Liemert
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III. THE DIVINITY SCHOOL

*Candidates for the Degree of Master of Arts:*

SAMUEL HENRY COULTER A.B., Bucknell University, 1914	Thesis: <i>Criteria of Inspiration in Biblical and Christian Thought</i>
GUSTAVE JOHN DEGENKOLB Ph.B., Northwestern College, 1904 Ph.M., <i>ibid.</i> , 1906 D.B., Evangelical Theological Seminary, 1905	Thesis: <i>Recent Tendencies in the Teaching as to Immortality</i>
JOHN THERON HARDMAN A.B., Central College, Missouri, 1915	Thesis: <i>The Religious Experience of Jesus</i>
OSCAR MENEFEE HAWKINS A.B., Washington University, 1913 D.B., Emory University, 1910	Thesis: <i>Jesus' Doctrine of the Resurrection</i>
BERTHA LETTITA MERRILL A.B., Eureka College, 1915	Thesis: <i>Methods of Assimilating Immigration</i>
SUMIO UESUGI Ph.B., Denison University, 1912	Thesis: <i>Contribution of Western Athletics to Japanese Physical Education</i>

*Candidate for the Degree of Bachelor of Divinity:*

DANIEL ADOLPHUS HASTINGS A.B., Butler College, 1913 A.M., University of Chicago, 1914	Thesis: <i>Origins of Christian Baptism</i>
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IV. THE GRADUATE SCHOOLS

*Candidates for the Degree of Master of Arts:*

LOWRY ALFRED DORAN A.B., Drury College, 1910 (History)	Thesis: <i>The Tobacco Industry of Kentucky 1784-1840</i>
LEWIS LE ROY DUNNINGTON A.B., Kalamazoo College, 1915 (History)	Thesis: <i>Motives of the United States in the Annexation of Texas</i>



Board of Trustees  
December 12, 1916.

THEODORE HUGGENVIK  
A.B., St. Olaf College, 1915  
(History)

Thesis: *History of Banking in England before 1694*

MICHAEL METLEN  
St. Michael's College, Kaldenkirchen, Prussia  
University of Amsterdam  
(German Language and Literature)

Thesis: *Theological Statements Contained in the Heland*

VERLE MORROW  
A.B., Lake Forest College, 1906  
(Sociology)

Thesis: *The Negro Familial Sentiments*

LOUISE CHABRIER NORTON  
Ph.D., University of Chicago, 1909  
(Mathematics)

Thesis: *A Classification of Systems of Three Bilinear Forms in Two Pairs of Three Variables*

JOSEPH NATHANIEL SLETTEN  
A.B., St. Olaf College, 1915  
(Sociology)

Thesis: *Martin Luther's Attitudes and Values*

MARY CORINNE STEVENS  
Ph.D., University of Chicago, 1909  
(Latin)

Thesis: *Recognition in Roman Comedy*

*Candidates for the Degree of Master of Science:*

EDNA FAY CAMPBELL  
A.B., University of Chicago, 1902  
(Geography)

Thesis: *Historical Geography of the Lower Mississippi Valley in the Pre-Slambang Period*

JACOB MEYER  
S.B., University of Chicago, 1914  
(Physiology)

Thesis: *Hunger in Experimental Fever*

*Candidates for the Degree of Doctor of Philosophy:*

GLENN VERNON BURROUGHS  
S.B., Whitman College, 1900  
A.M., University of Chicago, 1912  
(History, Sociology)

Thesis: *Development of State Constitutions, 1776 to 1851*

WILLIAM ERNEST CARY  
S.B., Earlham College, 1912  
(Hygiene and Bacteriology, Anatomy)

Thesis: *Studies on Virulence and Toxin Formation in B. Diphtheriae*

HERMAN DOUTHITT  
A.B., University of Oklahoma, 1910  
A.M., University of Illinois, 1912  
(Paleontology, Zoology)

Thesis: *Structure and Relationships of Diplocaulus, an American Permian Amphibian*

LAURA HATCH  
A.B., Vassar College, 1906  
S.M., University of Chicago, 1911  
(Geographic Geology, Geography)

Thesis: *Geology of the Area about Westerly, Rhode Island*

EMORY ROE HAYHURST  
A.B., University of Illinois, 1903  
A.M., *ibid.*, 1905  
M.D., *ibid.*, 1905  
(Hygiene and Bacteriology, Pathology)

Thesis: *Industrial Health Hazards and Occupational Diseases in Ohio*

EARL EDWARD SHERFF  
A.B., Albion College, 1907  
S.M., University of Chicago, 1912  
(Botany [Taxonomy], Botany [Ecology])

Thesis: *Studies in the Genus Bidens*

WILLIAM ARTHUR TARR  
S.B., Oklahoma Agricultural and Mechanical College, 1905  
S.E., University of Arizona, 1908  
(General Geology, Petrology)

Thesis: *The Barile Deposits of Missouri*

FRANCIS JOSEPH TSCHAN  
A.B., St. Ignace College, 1901  
A.M., *ibid.*, 1905  
(History, Church History)

Thesis: *Some Aspects of the Economic History of Virginia in the Eighteenth Century*



#3- Board of Trustees  
December 12, 1916

It was moved and seconded to confer the titles, certificates and degrees upon the candidates named provided they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

The Secretary reported that the Committee on Expenditures had authorized the discontinuance of the charge of a fee of 25 cents per quarter for each room registered by the University Housing Bureau and asked that the action of the Committee be approved.

It was moved and seconded to approve the action of the Committee on Expenditures in authorizing the discontinuance of the charge for registering rooms by the University Housing Bureau as stated, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a communication from Professor R. D. Salisbury announcing the gift of \$150

J.E.Thomas from J. E. Thomas, of Tulsa, Oklahoma, for a special scholarship in the Department of Geology, the recipient of the scholarship to be selected by Mr. Salisbury

It was moved and seconded to accept the gift of \$150, the amount to be used as specified by the donor, and to request the Secretary to send him a suitable acknowledgement, and, a vote having been taken, the motion was declared adopted.

Emily Talbot Foundation Mr. Plimpton submitted the Auditor's financial report for the month ended October 31, 1916, and also



#4- Board of Trustees  
December 12, 1916

a report on the Emily Talbot Foundation.

Financial  
Statements

The two reports were received and ordered placed on file.

Medical  
Fund

President Judson reported progress of the effort to secure the \$5,300,000 for medical education. The committee of nine appointed November 8, 1916, is meeting three times a week, and an active campaign is being carried on to secure the entire amount required. While a number of large subscriptions have been made, much work yet remains to be done. The following contributions have been announced, namely:

From the General Education Board and the Rockefeller Foundation	\$2,000,000
From Mr. and Mrs. Julius Rosenwald	500,000
" F. H. Rawson	300,000
" C. H. Ruddick	200,000
" Martin A. Ryerson	250,000
	<hr/> \$3,250,000
Pledges not yet announced	475,000
	<hr/> \$3,725,000

There still remain \$1,575,000 to be secured. There are other verbal pledges in addition to the amounts stated which unquestionably will be realized upon.

President Judson presented the following communication which was read by the Secretary:

November 14, 1916.

Dear Mr. Ryerson:

Mr. and Mrs.  
Julius  
Rosenwald

In order to assist in securing for the University of Chicago the Medical Department in accordance with the offer of the General Education Board and of the Rockefeller Foundation, Mrs. Rosenwald and I take pleasure in subscribing \$500,000 toward the fund necessary to complete this project, \$250,000 to be paid as soon as the contract for the hospital



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December 12, 1916.

buildings on the Midway has been let and the remaining \$250,000 within one year from that time.

Sincerely Yours,  
(Signed) Julius Rosenwald.

Mr. Martin A. Ryerson,  
President, Board of Trustees,  
University of Chicago,  
Chicago.

It was moved and seconded to accept the gift on the conditions named and to request the Secretary to express to the donors the thanks of the Trustees for this timely and generous contribution, and, a vote having been taken, the motion was declared adopted.

President Judson presented the following communication which was read by the Secretary:

M.A.  
Ryerson

November 29, 1916.

President Harry Pratt Judson,  
Chairman Medical School Committee,  
The University of Chicago, Chicago, Illinois.  
Dear President Judson:

Some time ago in connection with an effort made through a joint committee representing the University of Chicago and Rush Medical College to raise for the University of Chicago a fund of \$1,300,000 for medical education, I informed Dr. Billings that I would contribute the sum of \$100,000 toward that amount. In view of the far greater scope of the plan now contemplated for medical education at the University, I desire to withdraw that subscription and in lieu thereof to subscribe the sum of \$250,000 toward the new plan. This subscription is conditioned on the total amount of \$5,300,000 being raised on or before the 30th day of June, 1918, and shall be payable: \$100,000 within ninety days after notice of the completion of the aforesaid amount of \$5,300,000, and the balance in two installments of \$75,000 each payable in one and two years thereafter. Furthermore, I desire that my contribution be used to endow a memorial professorship in the graduate department of the Medical School, the object of the memorial to be designated by me.

Very sincerely yours,  
(Signed) Martin A. Ryerson.

It was moved and seconded to accept the gift on



#6- Board of Trustees  
December 12, 1916.

the conditions named and to request the Secretary to express to the donor the thanks of the Trustees for this generous contribution, and, a vote having been taken, the vice-president declared the motion adopted.

President Judson reported that the following telegram had been received, and that after consultation with the President of the Board Mr. Rockefeller had been informed that leave of absence would be granted to Mr. Trevor Arnett, Auditor, for the important service requested:

Trevor  
Arnett

December 8, 1916.

President Harry Pratt Judson,  
University of Chicago.

Organization of war prisoners relief abroad necessitates early selection of Treasurer to organize financial department and get it well started. Probably involving from three to six months absence from America. We should like to have Arnett if available without serious inconvenience. Reply to Jerome Greene stating if favorable whether Arnett could come here for early conference.  
(Signed) John D. Rockefeller, Jr.

It was moved and seconded to approve the action of the President of the Board and the President of the University granting leave of absence to Mr. Arnett for from three to six months as requested, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University,

W.B.Sharp

It was moved and seconded to accept the resignation of W. B. Sharp, Instructor in the Department of Bacteriology, effective December 31, 1916, and, a



#7- Board of Trustees  
December 12, 1916.

vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University,

It was moved and seconded, the Board of Trustees of the Baptist Theological Union concurring, to change the title of Mr. S. J. Case to Professor of Early Church History and New Testament Interpretation, with the understanding that he is to divide his work between the Departments of Church History and of New Testament, no change being required in the budget, and, a vote having been taken, the motion was declared adopted.

The special committee appointed at the meeting of the Committee on Buildings and Grounds, held October 10, 1916, reported through the Business Manager recommending the installation of a dumb-waiter in the Press Building.

It was moved and seconded to concur in the recommendation and to authorize the installation of a dumb-waiter in the Press Building at a cost of \$1,277, \$1,200 being the cost of the dumb-waiter and \$77 for other expenses of installation, the amount to be charged to Repairs and Alterations, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

Press  
Building  
(Dumb-  
Waiter)



#8- Board of Trustees,  
December 12, 1916.

November 23, 1916.

Wallace Heckman, Esq.,  
Business Manager of The University of Chicago  
and of The University High School.

In pursuance of our conversation this morning I make the following offer to the Trustees of the University of Chicago for the use and benefit of the University of Chicago High School:

To give them five thousand dollars or, at their option, five per cent bonds of that face value, in trust for the following uses and purposes:

1. To hold the same, with full power to sell and reinvest, as a permanent endowment of the University of Chicago High School.
2. To designate this as the Hugh McBirney, Third, Endowment, in memory of my son, who bore that name and who was a pupil of that school. He was born July 21, 1900, and died August 17, 1916.
3. To pay, from the income arising therefrom, Two Hundred Dollars yearly for the tuition at the University of Chicago High School of such boy as the then Principal of the High School shall designate as unable to pay his tuition otherwise.
4. To pay the total balance of income arising therefrom, yearly, for the school books, locker and other charges to be approved by the Principal of the High School, which may be charged against such pupil of the High School as the Principal of the High School may designate; such pupil to be a boy and (preferably) the same boy provided for in paragraph 3.

As I told you this morning, I can, instead of selling something to provide for this, immediately give the Trustees five \$1,000 bonds of the Interborough Rapid Transit Company. They are of the issue of First and Refunding Mortgage Bonds due January 1, 1966, and dated January 1, 1913, bearing 5% interest, and are a first lien upon the subways and elevated railroads of New York City, subject to the city's rights as owner of the subway. It is stated that the agreement between the city and Interborough Company makes these bonds, in effect, a quasi-municipal security. I bought them, some time ago, from the Harris Trust and Savings Bank, and they were highly recommended. You and the trustees, however, will of course make up your own minds without interference of any sort by me. It would simply be easier and more convenient for me to give you five of these bonds, if you wish it. You can let me know, here, at your convenience.

In closing, I want again to express my high appreciation of the University High School in every way and of its fine Principal, Mr. Franklin W. Johnson. I feel that I have come to know him well and I like

Day  
McBirney

Hugh  
McBirney,  
III.  
Endowment



#9- Board of Trustees  
December 12, 1916.

and admire him greatly. You have the best school that I ever saw or heard of. And I want my son, who loved it devotedly, to have his name perpetuated in connection with it.

(Signed) Day McBirney.

It was moved and seconded to accept the gift of \$5,000 in bonds as made by Mr. Day McBirney upon the conditions stated and to request the Secretary to express to the donor the thanks of the Board of Trustees for his generous action, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following communication which had been received in reply to an inquiry made by the Auditor at the request of the Board of Trustees with regard to the conditions of Mr. Rockefeller's gifts:

John D.  
Rockefeller  
Letter from,

November 1, 1916.  
to the Trustees of the University of Chicago.

My attention having been called to the fact that in some of my earlier gifts to the endowment of the University of Chicago there were limitations as to the purposes to which the income should be applied, and that when I consented to the consolidation of the various funds, as evidenced by the letter of my son dated July 16, 1903, which provided that the various Rockefeller Endowment Accounts should be consolidated into two endowment Accounts:

First, The General Endowment Account comprising all the endowments except \$100,000 for theological instruction; and  
Second, The Endowment for Theological Instruction, being the \$100,000 contributed for that specific purpose;

I did not make it clear that I intended to waive the limitations as to the purposes to which the income of the endowments other than the \$100,000 for theological instruction might be applied, now, in order to remove any uncertainty, I hereby state that such limitations are hereby waived, and that the income of all my gifts for endowment other than the \$100,000 fund for theological instruction may be used by the Trustees of the



#10- Board of Trustees  
December 12, 1916.

University in their discretion for any of the corporate purposes of the University.  
(Signed) John D. Rockefeller.

It was moved and seconded to receive the communication, to request the Secretary to express to Mr. Rockefeller the gratitude of the Board for this additional evidence of his confidence and to inform him that his action with regard to the limitations in his gifts meets the views of the Board, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:  
November 15, 1916.

The Board of Trustees,  
The University of Chicago.

I desire to report the payment of the \$8,000 loan of William Luscomb and Cathrine Luscomb, husband and wife, on November 6, 1916, and the delivery to William Luscomb and Cathrine Luscomb, husband and wife, of a release of mortgage executed by the President and Secretary of the Board of Trustees, releasing unto said William Luscomb and Cathrine Luscomb, all the interest and right acquired through a mortgage dated October 20, 1913, and recorded in book 40, page 490, on the premises situated in the County of Emmet, and State of Iowa, as follows: N.W. Fractional 1/4 of Sec. 4, T. 99, N. R. 31, W. of the 5th P.M., containing 205.80 acres according to Government Survey.  
(Signed) Wallace Heckman

It was moved and seconded to adopt the following

resolution:  
Resolved, that the delivery of a release of mortgage to William Luscomb and Cathrine Luscomb, husband and wife, of Emmet County, Iowa, in connection with the payment of the \$8,000 loan to said William Luscomb and Cathrine Luscomb, due November 1, 1918, and covering the property described as follows: N.W. Fractional 1/4 of Sec. 4, T. 99, N. R. 31, W. of the 5th P.M., containing 205.80 acres according to Government Survey; and the action of the President and Secretary in executing said release be and the same are hereby ratified, approved and affirmed.

and, a vote having been taken, the motion was declared adopted.

Luscomb  
Loan



#11- Board of Trustees  
December 12, 1916.

The Business Manager submitted the following report:

November 10, 1916

The Board of Trustees,  
The University of Chicago.

Newton  
Loan

I desire to report the payment of the \$5,000 loan of E.S. Newton, et al on November 2, 1916, and the delivery to E.S. Newton as guardian of Ralph Allard Newton, a minor, and E.S. Newton and Anzeletta B. Newton, husband and wife, of a release of mortgage executed by the President and Secretary of the Board of Trustees, releasing unto said E. S. Newton, et al, all the interest and right acquired through trust deed dated October 17, 1911, and recorded in book 42 of land mortgages, page 553 on the premises situated in the County of Black Hawk and State of Iowa, as follows: The S.E.1/4 of Sec.24, in T.87, N. of R. 13 and the S.1/2 of the S.W.1/4 and the W.20 acres of the S.1/2 of the S.E.1/4 of Sec. 19, T.87, N.R.12, W. of the 5th P.M., (Signed) Wallace Heckman,

It was moved and seconded to adopt the following

resolution:

Resolved, that the delivery of a release deed to E. S. Newton as Guardian of Ralph Allard Newton, a minor, and E. S. Newton and Anzeletta B. Newton, husband and wife, of Dawson County, Montana, in connection with the payment of the \$5,000 loan of said E. S. Newton, et al, due November 1, 1916, and covering the property described as follows: The S.E.1/4 of Sec.24, in T.87, N. of R.13 and the S.1/2 of the S.W.1/4 and the W.20 acres of the S.1/2 of the S.E.1/4 of Sec.19, T.87, N. R. 12, W. of the 5th P.M., and the action of the President and Secretary in executing said deed be and the same are hereby ratified, approved and affirmed, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:  
November 17, 1916,

The Board of Trustees,  
The University of Chicago.

I desire to report the payment of the \$4,000 loan of John F. Radtke and Amelia Radtke, his wife, on November 6, 1916, and the delivery to John F. Radtke and Amelia Radtke, his wife, of a satisfaction of mortgage executed by the President and Secretary of the

Radtke  
Loan



#12- Board of Trustees  
December 12, 1916.

Board of Trustees, releasing unto said John F. Radtke and Amelia Radtke, his wife, all the interest and right acquired through a mortgage deed dated November 2, 1914 and recorded in Book 71 of Mortgages, pages 162-166, on the premises situated in the County of Cottonwood, and State of Minnesota, as follows: The S.E. 1/4 of Sec. 11, T. 108, N. R. 36, West of the 5th P.M., according to the United States Government Survey thereof, except beginning at a point thirty (30) rods south of the N.E. corner thereof, thence running due west 16 rods, thence south 10 rods, thence east 16 rods, thence north 10 rods to the place of beginning, said exception containing one acre.

(Signed) Wallace Heckman.

It was moved and seconded to adopt the following

resolution:

Resolved, that the delivery of a satisfaction of mortgage to John F. Radtke and Amelia Radtke, his wife, of Redwood County, Minnesota, in connection with the payment of the \$4,000 loan of said John F. Radtke and Amelia Radtke, his wife, due November 2, 1919, and covering the property described as follows: The S.E. 1/4 of Sec. 11, T. 108, N. R. 36, West of the 5th P.M., according to the United States Government Survey thereof, except beginning at a point thirty (30) rods south of the N.E. corner thereof, thence running due west 16 rods, thence south 10 rods, thence east 16 rods, thence north 10 rods to the place of beginning, said exception containing one acre; and the action of the President and Secretary in executing said satisfaction of mortgage be and the same are hereby ratified, approved and affirmed,

and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:  
November 17, 1916

The Board of Trustees,  
The University of Chicago.

I desire to report the payment of the \$4,000 loan to Theodore Jacobson and Mary Jacobson, his wife, on November 13, 1916, and the delivery to Theodore Jacobson and Mary Jacobson, his wife, of a satisfaction of mortgage executed by the President and Secretary of the Board of Trustees, releasing unto said Theodore Jacobson and Mary Jacobson, all the interest and right acquired through a mortgage dated November 11, 1914,

Jacobson  
Loan

#11- Board of Trustees  
December 12, 1916.

The Business Manager submitted the following report:  
November 10, 1916

The Board of Trustees,  
The University of Chicago.  
I desire to report the payment of the \$4,000 loan to Theodore Jacobson and Mary Jacobson, his wife, on November 13, 1916, and the delivery to Theodore Jacobson and Mary Jacobson, his wife, of a satisfaction of mortgage executed by the President and Secretary of the Board of Trustees, releasing unto said Theodore Jacobson and Mary Jacobson, all the interest and right acquired through a mortgage dated November 11, 1914,

It was moved and seconded to adopt the following

resolution:  
Resolved, that the delivery of a satisfaction of mortgage to John F. Radtke and Amelia Radtke, his wife, of Redwood County, Minnesota, in connection with the payment of the \$4,000 loan of said John F. Radtke and Amelia Radtke, his wife, due November 2, 1919, and covering the property described as follows: The S.E. 1/4 of Sec. 11, T. 108, N. R. 36, West of the 5th P.M., according to the United States Government Survey thereof, except beginning at a point thirty (30) rods south of the N.E. corner thereof, thence running due west 16 rods, thence south 10 rods, thence east 16 rods, thence north 10 rods to the place of beginning, said exception containing one acre; and the action of the President and Secretary in executing said satisfaction of mortgage be and the same are hereby ratified, approved and affirmed,

and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:  
November 10, 1916

The Board of Trustees,  
The University of Chicago.  
I desire to report the payment of the \$4,000 loan to Theodore Jacobson and Mary Jacobson, his wife, on November 13, 1916, and the delivery to Theodore Jacobson and Mary Jacobson, his wife, of a satisfaction of mortgage executed by the President and Secretary of the Board of Trustees, releasing unto said Theodore Jacobson and Mary Jacobson, all the interest and right acquired through a mortgage dated November 11, 1914,



#13- Board of Trustees  
December 12, 1916.

and recorded in book 107 of Mortgages, page 414, on the premises situated in the County of Jackson, and State of Minnesota, as follows: The N.E. 1/4 of Sec. 30, T. 102, N. R. 38, W. of the 5th P.M., according to the United States Government Survey thereof.  
(Signed) Wallace Heckman.

It was moved and seconded to adopt the following

resolution:

Resolved, that the delivery of a satisfaction of mortgage to Theodore Jacobson and Mary Jacobson, his wife, of Hamilton County, Iowa, in connection with the payment of the \$4,000 loan of said Theodore Jacobson and Mary Jacobson, his wife, due November 11, 1919, and covering the property described as follows: The N.E. 1/4 of Sec. 30, T. 102, N. R. 38, W. of the 5th P.M. according to the United States Government Survey thereof, and the action of the President and Secretary in executing said satisfaction of mortgage be and the same are hereby ratified, approved and affirmed,

and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

December 11, 1916.

Chicago and Eastern  
Illinois  
Railroad

The Board of Trustees,  
The University of Chicago.  
Interest is still being withheld on the seventy-four 5% bonds of the Chicago and Eastern Illinois Railroad Company. The litigation to test the validity of the coal bonds as a lien on the Chicago and Eastern Illinois Railroad is still pending. Either a final hearing or compromise of that question is necessary before reorganization can be effected. The committee are considering the advisability of associating John S. Miller or some other Chicago lawyer to press that issue to a decision or try to reach a compromise, which can be accepted. There appears to be no doubt in the minds of the committee that the issue of bonds in which the University is interested will ultimately be protected as to both principal and interest. The U.S. Mortgage and Trust Company is advancing interest where conditions of bond holders make it desirable. Some of the trust companies here are sending on their coupons. The bank has advanced between \$450,000 and \$500,000 in this way. If



#14- Board of Trustees  
December 12, 1916.

it is the desire of the Board that such action be taken by the University, I should like instructions to that effect.

(Signed) Wallace Heckman.

It was moved and seconded to instruct the Business Manager to sell the coupons on the Chicago & Eastern Illinois Railroad bonds, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following communication:

December 11, 1916.

Western  
Pacific  
Railroad

The Board of Trustees,  
The University of Chicago.  
In the reorganization of the Western Pacific, involving a holding of 786,000 bonds of the University the University elected to take, in lieu of the bond offering, 3,930 shares of 6% non-cumulative preferred stock and 5,895 shares of common stock. During the year ending September 30 last, the gross earnings increased 25 1/2%. The net earnings increased from \$1,187,530 to \$2,236,200 or 88%. Operating expenses decreased from 81.2% to 71.8%. This makes the net earnings about 2 1/2 times the interest charge on the new twenty million 5% outstanding bonds. The company has in the treasury at this time from the proceeds of the sale of bonds and other sources about \$19,000,000, to be put into betterments, equipment and extensions.

(Signed) Wallace Heckman.

No action was taken.

The Business Manager presented the following communication:

December 12, 1916.

Central  
Scientific  
Company

The Board of Trustees,  
The University of Chicago.

I beg to report the closing to the Central Scientific Company of a lease of the Cowan Building, in accordance with the terms authorized, viz., practically on the basis of the original Cowan lease, netting the University about 10% on the cost of the property.

(Signed) Wallace Heckman.



#15- Board of Trustees  
December 12, 1916.

The Business Manager presented the following communication:  
December 12, 1916.

Tacoma  
Building

The Board of Trustees,  
The University of Chicago.  
Unrented space the Tacoma  
Building, May 11, 1915, 14 offices \$8,466  
" " " " " 1,420  
Unrented space this date 4  
Gross rent Tacoma Building, May 11, 1915 \$110,560  
" " " leases closed for  
Jan. 1, 1917 117,666  
Increase \$7,106

We are just closing a lease from May 1,  
next, of first floor saloon and latter  
space, at an increase of 2,900  
\$10,006

This relieves us of the saloon occupancy at an additional rent, in addition to which we reserved from the drug-store lease, space for a basement entrance, if we find a suitable tenant for the space. Some economies are being effected, such as the saving of about \$2,000, former agent's commission. While we hope to rent the above vacant space, we can hardly expect full occupancy, owing to the large amount of new office space offered and the recurring terminations for non-payment of rent. (Signed) Wallace Heckman.

The Business Manager reported that an offer of \$60,000 for lease of the land under the Tacoma Building had been made, and in view of leases pending for space in the building asked for instructions.

It was moved and seconded to refer the matter of the Tacoma Building leases to the Finance Committee with power to act, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

December 9, 1916.

J. D.  
Rockefeller

The Board of Trustees,  
The University of Chicago.  
I am making a sale for Mr. Rockefeller, Sr.



#16- Board of Trustees  
December 12, 1916.

of some property on Cottage Grove Avenue, near Sixty-first Street. As no commissions have been charged to him in such transactions as this, none will be made now, unless instructions are received to the contrary.  
(Signed) Wallace Heckman.

No action was taken.

The Business Manager presented the following communication:

December 12, 1916.

The Board of Trustees,  
The University of Chicago.

A report just received from Germany on the condition of Professor Hans Schmidt-Wartenberg, a member of the Faculty of the University from 1893 to 1904 and retired at the last mentioned date on account of ill health and who was until 1910 paid \$600 per year and to this date at \$875 per year, is still ill and unable to leave his bed. The report shows his illness to be a breakdown of his nervous system so that he must lie in bed with a black cloth over his eyes to avoid intense pain and is in extremely reduced physical condition. If it is the desire of the Board to continue these payments, they can now be sent by wireless or through the North German Lloyd Steamship Company, the former being exceedingly expensive and the latter at a rate of 555 marks per \$100. I should like to ask your instructions.  
(Signed) Wallace Heckman.

It was moved and seconded to continue the payments to Mr. Hans Schmidt-Wartenberg and to instruct the Business Manager to make remittances to him at San-Gerhausen, Germany, in the most advantageous manner in the judgment of the Business Manager, and, a vote having been taken, the motion was declared adopted.  
The Business Manager submitted the following report:

December 9, 1916

University  
Chapel  
Vacation of  
Alley

The Board of Trustees,  
The University of Chicago.  
In connection with the vacation of the alley



#17- Board of Trustees  
December 12, 1916.

in the block where the chapel is to be located, it has been necessary to enter into a contract concerning the cost for the removal of the poles now occupying the alley and the rearrangement of the lines. The cost is not likely to exceed in any event \$100 and the expectation is that the rearrangement can be made without cost to the University.  
(Signed) Wallace Heckman.

The Business Manager reported that Mary Bartley, an employe in Greenwood Hall, had rendered most faithful service during the period when the hall was in quarantine on account of scarlet fever; that now as she had left the service of the University, he recommended a payment to her for extra service.

It was moved and seconded to authorize the payment to Mary Bartley of \$115.40 for extra service, equalling ten weeks' salary, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the special committee, to which was referred by action of the Board at the meeting held July 11, 1916, with power to act the matter of an ornamental steel tower for the use of the United States Weather Bureau, had recommended its installation, the Department of Agriculture agreeing to pay \$250 towards the cost of its erection.

It was moved and seconded to authorize the erection of the ornamental steel tower on the tower of Rosenwald Hall, so much of the amount, \$2,000, already appropriated by the Board as is necessary to its installation

U.S. Weather  
Bureau



#18-Board of Trustees  
December 12, 1916.

to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

Adjourned.

*Spencer Dickerson*  
Secretary.

in the Union where the chapel is to be located, it has been necessary to enter into a contract concerning the cost for the removal of the poles now occupying the site and the rearrangement of the floor. The cost is not likely to exceed in any event \$1000 and the action is that the rearrangement can be made without cost to the University.  
(Signed) William H. Harkness.

The Business Manager reported that Mary Bartley, an employee in Greenwood Hall, had requested about \$100.00 for extra service during the period when the hall was in quarantine on account of scarlet fever; that she had left the service of the University, no remuneration was paid her for extra service.  
It was moved and seconded to authorize the payment to Mary Bartley of \$100.00 for extra service, equalizing for wages, salary, and a vote having been taken, the motion was declared adopted.

The Business Manager reported that the Board of Trustees, to which was referred by action of the Board at the meeting held July 11, 1916, with regard to the matter of an ornamental steel tower for the use of the United States Weather Bureau, had recommended the installation. The Department of Agriculture, according to the report, covers the cost of the erection.  
It was moved and seconded to authorize the erection of the ornamental steel tower on the roof of Greenwood Hall, at a cost of the amount of \$2,500, already appropriated by the Board as is necessary for the installation.



to be changed to General Reserve, and a vote having  
been taken, the motion was decided against.  
Adjourned.

*James Buchanan*  
SECRETARY











