

It was moved and seconded to request the Secretary to send a telegram to President Judson upon the eve of his departure for Persia.

H. P.
Judson

The Secretary subsequently sent the following message:

July 9, 1918

President Harry Pratt Judson,
Hotel Manhattan,
New York City.

The Trustees of the University in session today send you their greetings and best wishes. They congratulate you upon your opportunity to serve humanity of which you have unhesitatingly availed yourself; they rejoice in the service you can and will render to a suffering people. They wish you Godspeed as you cross paths and traverse smitten lands. They look forward to the time when you will resume your work with the institution to which you have devoted yourself so faithfully and so successfully.

Martin A. Ryerson, President
J. Spencer Dickerson, Secretary

Mr. Parker, Vice-Chairman of the Committee on Press and Extension, gave a summary of a proposed contract to be executed between the University and Professor C. H. Judd together with members of the faculty of the School of Education for the publication by them of the School Review and the Elementary School Journal, the University Press ceasing their manufacture and publication.

School
Review

Elementary
School
Journal

It was moved and seconded to refer to the Committee on Press and Extension with power to act the matter of the proposed contract between C. H. Judd and others for the publication of the School Review and the Elementary School Journal, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following Communication:

#11 -- Board of Trustees
July 9, 1918

July 1, 1918.

The Board of Trustees
University of Chicago

At the meeting of June 11, 1918, the resolution covering the sale to the Morgan Park Preparatory Schools correctly described that portion of the property to which the University of Chicago had legal title, but the consideration, being \$87,500, was the price received for the entire holding, including that to which the Baptist Theological Union had title. Accordingly, the resolution should be corrected so as to recite the sum of \$62,500, which is the amount showing in the deed from the University of Chicago, and is also the amount showing in the guaranty policies covering this portion of the property conveyed. The resolution has already been prepared for action by the Board of Trustees of the Baptist Theological Union, describing the two Blake Hall lots at a consideration of \$25,000, which is the amount showing in the deeds from the Baptist Theological Union and in the guaranty policies covering said lots.

(Signed) Wallace Heckman

It was moved and seconded to amend the minutes of the meeting held June 11, 1918, so that the resolution then adopted ratifying, approving and confirming the delivery of a special warranty deed to The Morgan Park Preparatory Schools shall record \$62,500 as the consideration instead of \$87,500, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the President of the Quadrangle Club had notified him that the Club had authorized an extension of time during which the University is to acquire title to the alleys in the block bounded by Fifty-eighth and Fifty-ninth Streets and University and Woodlawn Avenues.

The Business Manager reported that efforts are being made to compel the paving of a portion

Morgan
Park
Preparatory
SchoolsQuadrangle
Club,
Extension
of TimeHis -- Board of Trustees
July 9, 1918H. F.
Johnson

It was moved and seconded to request the Secretary to send a telegram to President Johnson upon the eve of his departure for Paris.

July 9, 1918

President Harry Pratt Johnson
Hotel Manhattan
New York City

The Trustees of the University in session today send you their warmest and best wishes. They congratulate you upon your opportunity to serve humanity of which you have undoubtedly availed yourself. They rejoice in the service you can and will render to a suffering people. They wish you Godspeed on your cross-bearing quest and travel. They look forward to the time when once more you will resume your work with the institution to which you have devoted yourself so faithfully and so successfully.

Very truly yours,
Wallace A. Heckman, Secretary
V. Spencer Dickinson, Secretary
Mr. Parker, Vice-President of the Committee on Press and Propaganda, gave a summary of a proposed contract to be executed between the University and Professor G. H. Ladd together with members of the Faculty of the School of Education for the publication by them of the School Review and the Elementary School Journal, the University press printing their manuscript and publication.

It was moved and seconded to refer to the Committee on Press and Propaganda with power to act the matter of the proposed contract between G. H. Ladd and others for the publication of the School Review and the Elementary School Journal, and a vote having been taken, the motion was declared adopted.

The Business Manager presented the following

Communication

School
Review
Elementary
School
Journal

#12 — Board of Trustees
July 9, 1918

of University Avenue where it passes University property.

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act the proposal to pave University Avenue, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report: June 13, 1918

Board of Trustees
University of Chicago

The Chicago and Eastern Illinois Railroad Company resumed payment of interest on the bonds held by the University as reported on July 10, 1917. At that time it was expected that payment of this interest would continue while the business of the road was in good shape. The taking over of railways by the Government has created a situation which has caused the suspension of the payment of interest for the present.

(Signed) Wallace Heckman

No action was taken.

The Business Manager reported that the University has the right to purchase fifty-seven shares of the new capital stock of the Galena Signal Oil Company.

It was moved and seconded to authorize the purchase of the fifty-seven shares of the new capital stock of the Galena Signal Oil Company, and, a vote having been taken, the motion was declared adopted.

Adjourned.

Spencer Dickerson
Secretary

University
Avenue,
Paving of

Chicago
&
Eastern
Illinois
Bonds

Galena
Signal
Oil
Company.

The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES

August 13, 1918

The regular monthly meeting of the Board of Trustees was held in the Board Room, on Tuesday, August 13, 1918, at 2 p.m.

There were present: Mr. Ryerson, in the chair; Messrs. Arnett, Dickerson, Felsenthal, Holden, Hutchinson, MacLeish, Parker and Scott; also Mr. Heckman.

Messrs. McCormick, W. A. Smith and Swift sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meetings held July 5 and 9 were approved.

The Secretary read a letter from Mr. J. R. Angell acknowledging the notice of his appointment as Vice-President of the University during the absence of President Judson and expressing his earnest desire to serve to the best of his ability.

The Secretary read portions of a letter received from Dr. J. L. Barton, addressed to the President of the Board, expressing to the Trustees the profound appreciation of the American Committee for Armenian and Syrian Relief, for the generous release of Dr. Judson to go to Persia as the Chairman of its special relief commission.

The Secretary reported that in reply to the telegram sent to President Judson as he was about to sail for England on his way to Persia the following message had been received:

J. R.
Angell

H. P.
Judson

July 5, 1918
July 9, 1918

of University Avenue where it passes University Ave.
University Avenue,
leaving of

It was moved and seconded to refer to the
Committee on Buildings and Grounds with power to
not the proposal to have University Avenue, and a
vote having been taken, the motion was adopted.

The Business Manager submitted the following
Report:
June 13, 1918

Board of Trustees
University of Chicago
The Chicago and Eastern Illinois Railroad
Company returned payment of interest on the bonds
held by the University as reported on July 10, 1917.
At that time it was expected that payment of this
interest would continue while the business of the
road was in good shape. The taking over of rail-
roads by the Government has created a situation
which has caused the suspension of the payment of
interest for the present.

(Signed) Wallace Heckman

Resolution was taken.

The Business Manager reported that the Uni-
versity has the right to purchase fifty-seven
shares of the new capital stock of the Colona Oil
and Gas Company.

It was moved and seconded to authorize the
purchase of the fifty-seven shares of the new capi-
tal stock of the Colona Oil and Gas Company, and a
vote having been taken, the motion was adopted.

Adopted.

Adjourned.

Secretary

#2 - Board of Trustees
August 13, 1918

New York,
July 11, 1918

Martin A. Ryerson,
Corn Exchange Bank Building,
Chicago

Please present Board Trustees my deep appreciation of the telegram of Tuesday. The loyal support and intelligent and faithful service of Trustees have given me comfort and encouragement at all times. I feel deeply that our relationship has become one of personal friendship which I prize for each one.

Harry Pratt Judson

The Secretary announced the death, on July 20, 1918, of Dr. Galusha Anderson, Professor of Homiletics from 1892 until 1904, when he was retired, and President of the old University of Chicago from 1878 until 1885.

It was moved and seconded to request the Secretary to prepare a memorial to Dr. Anderson to be sent to his family and subsequently to be placed upon the minutes of the Board, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a communication from a special committee of the Chicago Association of Commerce requesting the University to appoint President Judson, representing the University, as a member of a Presidents' Council consisting of the presidents of some twenty or more clubs and associations of Chicago.

It was moved and seconded to refer the request for representation of the University in the Presidents' Council to a special committee, to be appointed by the President of the Board, for consid-

Galusha
Anderson,
Death
of

Presi-
dents'
Council

The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES
August 13, 1918

The regular monthly meeting of the Board of Trustees was held in the Board Room, on Tuesday, August 13, 1918, at 2 p.m.

Those were present: Mr. Ryerson, in the chair; Messrs. Arnold, Dickerson, Felsenthal, Nelson, Hutchinson, Macdonald, Parker and Scott; also Mr. Beckman.

Messrs. McCormick, W. A. Smith and Swift sent word of their inability to be present.

Trustee was offered by Mr. Dickerson.

The minutes of the meeting held July 9 and 9 were approved.

The Secretary read a letter from Mr. J. H. Arnold acknowledging the notice of his appointment as Vice-President of the University during the absence of President Judson and expressing his earnest desire to serve to the best of his ability.

The Secretary read portions of a letter received from Dr. J. L. Barton, addressed to the President of the Board, expressing to the Trustees the profound appreciation of the American Committee for Ample and Syrian Relief, for the generous response of Dr. Judson to its appeal as the Chairman of its special relief committee.

The Secretary reported that in reply to the telegram sent to President Judson as he was about to sail for England on his way to Persia the following message had been received:

J. H.
Arnold

H. P.
Judson

#3 — Board of Trustees
August 13, 1918

eration and report, and, a vote having been taken, the motion was declared adopted.

The President of the Board subsequently appointed as this special committee Messrs. Felsenthal and Holden.

The Secretary presented the following list of candidates for certificates and degrees:

Candidates
for
Certificates and
Degrees

It was moved and seconded to refer the request for representation of the University in the 1918-1919 session to a special committee, to be appointed by the President of the Board, for consideration of the University's position in the 1918-1919 session. The committee consisted of the President, the Secretary, and the Treasurer. The committee reported that the University's position in the 1918-1919 session was satisfactory. It was moved and seconded to refer the request for representation of the University in the 1918-1919 session to a special committee, to be appointed by the President of the Board, for consideration of the University's position in the 1918-1919 session. The committee consisted of the President, the Secretary, and the Treasurer. The committee reported that the University's position in the 1918-1919 session was satisfactory. It was moved and seconded to refer the request for representation of the University in the 1918-1919 session to a special committee, to be appointed by the President of the Board, for consideration of the University's position in the 1918-1919 session. The committee consisted of the President, the Secretary, and the Treasurer. The committee reported that the University's position in the 1918-1919 session was satisfactory.

of
Board
Anderson,
Galusha

President
of the
Council

Board of Trustees
August 13, 1918

New York,
July 11, 1918

Martin A. Peterson,
Carnegie Bank Building,
Chicago

Dear Sir: Please present Board of Trustees my deep appreciation of the University of Chicago. The loyal support and intelligent and faithful service of the Board have given me comfort and encouragement at all times. I feel deeply that our relationship has become one of personal friendship which I prize for each one.

Very truly yours,
Harry Pratt Johnson

The Secretary announced the death, on July 30, 1918, of Dr. Galusha Anderson, Professor of Health, from 1895 until 1904, when he was retired, and President of the old University of Chicago from 1895 until 1904.

It was moved and seconded to request the Secretary to prepare a memorial to Dr. Anderson to be sent to his family and subsequently to be placed upon the minutes of the Board, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a communication from a special committee of the Chicago Association of Colleges requesting the University to appoint President Johnson, representing the University, as a member of a Presidential Council consisting of the President of each faculty or more able and representative of Chicago.

It was moved and seconded to refer the request for representation of the University in the 1918-1919 session to a special committee, to be appointed by the President of the Board, for consideration of the University's position in the 1918-1919 session.

#4 — Board of Trustees August 13, 1918

CANDIDATES FOR DEGREES AND TITLES

I. THE COLLEGE OF EDUCATION

Candidates for the Certificate of the College of Education:

Nina Evelyn Baumgardner	Mabel Evelyn Johnson	Marjorie Parker
Sarah Gertrude Clarke	Mae Cecelia Mangan	Lucy Lynde Rosenquist
May Gleason	Irene Raymond Marsh	Forrest Ingeborg Wilkinson

II. THE SENIOR COLLEGES

THE COLLEGE OF ARTS

Candidates for the Degree of Bachelor of Arts:

Irene Blase	Mamie Brightwell
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THE COLLEGE OF LITERATURE

Candidates for the Degree of Bachelor of Philosophy

Mary Katharine Allen	Gertie Guinn Davis	Sarah McLean
Richard Frederick Aust	Mary Ellen Dennis	Mary MacNaughton
Ruth Hochaday Babcock	Bertha Everhart	Elizabeth Spencer Norton
Mary Willene Baker	David Ber Eisenberg	Clara Ethel Powell
Mary Mabel Barnett	Ida Galbreath	Theo Rumble, Jr.
Ima Mary Bayle	A.B. Leonard College, 1918	A.B. Emory College, 1907
Fay Louise Bentley	Bernice A. Gallagher	Edward Alford Ruppelt
Mildred Celia Berleman	S.B. Kansas State Normal, 1915	Irma Alice Sacchen
Helen Muriel Best	Aaron Avery Gates	Sarah Schanfield
Walter Charles Bihler	Gertrude Meta Gruenberg	Paul Hendrix Seay
Elvretta Blake	Grace Hammill	Mary Elizabeth Sheahan
Chauncey Logan Blankenship	Mildred Gene Harter	Meta Madeline Snowden
Dorothy Blouke	Kate Heller	Arthur Campbell Stringer
Charlotte Elizabeth Bodenschatz	Theron Hewitt	Helen Beatrice Thwaites
James Brolin	Lois Elizabeth Higgins	Hannah Sarah Valentine
Alphonse Oswald Brungardt	Marion Foster Lanphier	Winifred Louise Ward
Arnand Burke	Sister Mary Celeste Leger	Althea Helron Washington
Ruby Bush	Louise Evangeline Lewis	George Fitch Wells
Verna Mary Carlisle	Leona Whitworth Logue	L.L.B. University of Michigan, 1895
Eugene McMillan Carlson	Emma Manders	Laura Horrigan Williams
Marguerite Seeley Chaney	Sarah Helen Myers	Eugenie Williston
Alvin Covert	Lydia Arma MacDougal	Oisha Zimring

A.B. University of Nashville, 1910

#5 — Board of Trustees August 13, 1918

THE COLLEGE OF SCIENCE

Candidates for the Degree of Bachelor of Science:

Minard Allison	Edmund Francis Foley	William Joseph Matousek
Walter Michael Andersen	Willis Eugene Gouvens	Arthur Wesley Meyn
Arthur Graham Asher	Mary Louise Hahn	Edith Emil Norman
Irving Ball	Katherine Sedgwick Hale	A.B. Valparaiso University, 1917
James Paul Bennett	Ralph Lee Harris	Cecil Kirke Russell
William Frederick Borchers	Susan Hemenway	Mandel Sherman
William Alfred Buice	Florence Hoffman	Valentine Shipley
Henry David Cohen	Helene Houghteling	Sander Stark
Ruth Mary Cowan	Norma Houghteling	Edward Julius Stieglitz
Arthur Owen Eagan	Agnes Ellen Johnson	May Petrus Theilgaard
S.B. Valparaiso University, 1905	Robert Stern Landauer	Chester Keeler Wentworth
Edson Lockwood Erwin	John Warwick Long	<i>Emmanuel Bertrand Wuljart</i>

THE COLLEGE OF EDUCATION

Candidates for the Degree of Bachelor of Philosophy in Education:

Ethel Beadles	Inez Gertrude Kilton	Helene Sliffe
Bertha Blasingame	Nama Aurelia Lathie	Ph.B. Missouri Valley College, 1907
Leona Florence Bowman	Henrietta Cora Emma Miller	Ona Blake Smith
Edith Jane Buxton	Mattie Matilda Montgomery	Sarah Belle Spahr
Margaret Cauty	E. Lydelle Morphy	Ralph Waldo Strawbridge
Alice Aloysia Casin	Eva Myrtle McMillan	Maurine Katherine Tschirgi
Helen Marguerite Christianson	Orpha McPherson	Birdie Vorhies
John Nelson Cunningham	Della Morton Parker	Helen Westcott
Marie Genevieve Hoyer	Peter Benjamin Ritzma	Emily Wilson
Elizabeth Frances Hughes	Mary Frances Schladweiler	

Candidates for the Degree of Bachelor of Science in Education:

James Allen Caldwell	Rosa Goodeve Maddock	Rudolph Charles Rada
Frances Creckmur		

THE COLLEGE OF COMMERCE AND ADMINISTRATION

Candidates for the Degree of Bachelor of Philosophy:

Milton Daniel Block	Vivien Marie Palmer	Nathan Hyman Perlman
Mary Josephine Horn	Alphonse Papiermeister	Lester Henry Rich
John Oliver Johnson	Benjamin Perk	

III. THE DIVINITY SCHOOL

Candidates for the Degree of Master of Arts:

WILLIAM BYRON CHARLES A.B., William Jewell College, 1915	Thesis: <i>Magic and Demonology in the Primitive Christian Church</i>
FRANK WILLIAM HOFFER Ph.D., University of Chicago, 1917	Thesis: <i>Some Recent Interpretations of the Doctrine of the Fall of Man</i>
WILLIAM OTIS LAPPIN A.B., Eureka College, 1911	Thesis: <i>Religion as a Factor in English Social Reform in the Nineteenth Century</i>
LOUIS LAWRENCE MILLER A.B., Goshen College, 1916	Thesis: <i>Religious Education in Mennonite Secondary Schools</i>
CHARLES MELVIN PHILLIPS A.B., Franklin College, 1909 D.B., Crozer Theological Seminary, 1908	Thesis: <i>Present Status of Moral and Religious Education in Secular Schools</i>

#6 — Board of Trustees
August 13, 1918

CLARICE H. REARICK
A.B., Knox College, 1904

Thesis: Paul's Attitude toward Paganism

WILLIAM OLIVER ROTHNEY
A.B., Macalester College, 1905
D.B., University of Manitoba, 1905

Thesis: Elementary Bible Teaching in Quebec

JOHN WATSON SHEPARD
A.B., Richmond College, 1900
T.M., *ibid.*, 1902
T.H.D., Southern Baptist Theological Seminary, 1906

Thesis: Educational Reconstruction in Brazil

WALTER HERMANN WENTE
A.B., Northwestern College, 1911

Thesis: The Literary Style of Epictetus and Paul

ANNA EVELYN WOOSTER
S.B., Syracuse University, 1913

Thesis: The Missionary Idea in Early Christianity

Candidates for the Degree of Bachelor of Divinity:

CHARLES NORMAN CURTIS
A.B., McMaster University, 1910
A.M., University of Chicago, 1914

Thesis: The Meaning of "Divinity" in Recent Christologies

DAVID HENRY HOOVER
A.B., Bridgewater College, 1913
A.M., Vanderbilt University, 1914
S.M., *ibid.*, 1916

Thesis: A Study of Juvenile Probation

Candidates for the Degree of Doctor of Philosophy:

WILLIAM CHARLES MACDOUGALL
A.B., Hiram College, 1902
A.M., University of Chicago, 1915
D.B., *ibid.*, 1917
(Systematic Theology, Comparative Religion)

Thesis: The "Way of Salvation" in the Ramayana of Tulsi Das

ALFRED MORRIS PERRY
A.B., Marietta College, 1910
A.M., Harvard University, 1912
D.B., Hartford Theological Seminary, 1916
(New Testament)

Thesis: The Sources of Luke's Passion Narrative

CHARLES JAMES RITCHIE
A.B., Drake University, 1910
A.M., *ibid.*, 1911
A.M., Yale University, 1911
(New Testament, Systematic Theology)

Thesis: Quests for Salvation in New Testament Times

LEROY HAHN STAFFORD
A.B., University of Heidelberg, 1906
A.M., Princeton University, 1910
D.B., University of Chicago, 1913
(New Testament, Systematic Theology)

Thesis: The Function of Divine Manifestations in New Testament Times

IV. THE LAW SCHOOL

Candidates for the Degree of Doctor of Law (J.D.):

CHAUNCEY LOGAN BLANKENSHIP (*cum laude*)
Ph.D., University of Chicago, 1918

HERMAN HUNTER GUICE
Ph.D., University of Chicago, 1916

WALTER FRED BOYE
A.B., University of Illinois, 1916

DORETTE FEZANDIE MILLER (*cum laude*)
A.B., Barnard College, 1915

AVERY LUVERE CARLSON
A.B., State University of Iowa, 1911
A.M., *ibid.*, 1913

V. THE GRADUATE SCHOOL

Candidates for the Degree of Master of Arts:

JEAN ALEXANDER
A.B., Smith College, 1916
(English, Romance)

Thesis: Poe and Baudelaire: A Study in Comparative Literature

JOSEPH ALVA BAER
A.B., Hiram College, 1910
(Education)

Thesis: A Survey of the Schools of Cuyahoga County, Ohio

#7 — Board of Trustees
August 13, 1918

AVIS BAKER B.Ed., Missouri State Normal, 1909 A.B., Northwestern University, 1912 (English)	Thesis: <i>Cincinnati as a Western Outpost of Boston Liberalism</i>
HELEN ROSE RALPH A.B., Vassar College, 1911 (English, Romance)	Thesis: <i>The Relation of Young's Night Thoughts to Parini's "Giorno"</i>
EDNA GERTRUDE BEASLEY A.B., Simmons College, 1914 (Education)	Thesis: <i>Educational Legislation and Administration in Texas, 1820-1860</i>
DAVID BRONSTEIN A.B., Texas Christian University, 1917 (History)	Thesis: <i>Phases of History of Jewish Culture in Spain in the Middle Ages</i>
SQUIRE FRED BROWNE A.B., Columbia University, 1901 (Education)	Thesis: <i>The Index Number as a Measure of Efficiency in Handwriting</i>
FLORENCE ELMIRA BRUBAKER A.B., Beloit College, 1909 (Latin)	Thesis: <i>The Religious Conceptions in Virgil's Eclogues and Georgics</i>
GRACE MAY BUCHWALTER A.B., University of Illinois, 1912 (German, Spanish)	Thesis: <i>Shakespeare's Influence on Grillparzer</i>
HARRY ALLEN CRAIG S.B., Alma College, 1909 (Education)	Thesis: <i>Cost and Management of the Public Schools of Charlevoix, Michigan</i>
ELIZABETH DALL B.A., St. Andrew's University, Scotland, 1913 (French, Spanish)	Thesis: <i>Animalism in the Works of Balzac</i>
CHARLAINE DEATHERAGE A.B., University of Colorado, 1913 (Latin)	Thesis: <i>Indigenous and Foreign Divinities in Plautus</i>
WILHELMINA HENRIETTA DEFYEYTER A.B., Hope College, 1902 (Latin)	Thesis: <i>The Prodiges, Omens, and Oracles in Virgil's "Aeneid"</i>
EDITH DENISE B.L., Lake Forest University, 1885 (French, Italian)	Thesis: <i>Montaigne's Scepticism in the Light of Nineteenth-Century Criticism</i>
WILLIAM LONG DOWLER A.B., Capital University, 1910 B.B., Lutheran Theological Seminary, 1913 (Philosophy)	Thesis: <i>The Ethics of Evolution and Christian Ethics</i>
JAMES LEE FELTON A.B., Olivet College, 1904 (English)	Thesis: <i>The Use of Disguise in Shakespeare's Comedies</i>
FRANCES ELMA GILLESPIE A.B., Fort Worth University, 1907 A.B., George Washington University, 1915 (History)	Thesis: <i>The Commerce of Ireland in the Thirteenth and Fourteenth Centuries</i>
FRANCES WILLARD HADLEY A.B., Mount Holyoke College, 1912 (English)	Thesis: <i>The Influence of the Greek upon the Work of Elizabeth Barrett Browning</i>
LAURA ALEXANDER HARDEN A.B., Vassar College, 1897 (Education)	Thesis: <i>The Tracking of History in the State Normal Schools of the United States</i>
MARY HUNTER A.B., Iowa State Teachers' College, 1912 (History)	Thesis: <i>Sectionalism in the Sale of the Public Lands</i>
FLORENCE EDITH ALFREDA JANSON Ph.D., University of Chicago, 1914 (History)	Thesis: <i>Early Education in Illinois, 1700-1840</i>
PEARL JENISON A.B., Ottawa University, 1911 (English)	Thesis: <i>Conjugation of Verb-Forms in "Morte Arthure"</i>

#8 — Board of Trustees
August 13, 1918

CAROLINE LOUISE JENKS A.B., University of Michigan, 1904 (Latin)	Thesis: <i>The Religious and Mythological Elements in Tibullus</i>
WILLIAM SCRIBNER KIMBALL A.B., Amherst College, 1908 (Mathematics)	Thesis: <i>Thermionic Currents with Rectilinear Orbits for the Electrons</i>
ALBERT KUHN A.B., Macalester College, 1906 (Greek)	Thesis: <i>State Paternalism in Fourth-Century Athens</i>
ADOLPH KURING A.B., University of Chicago, 1912 (Greek, New Testament Greek)	Thesis: <i>The Religion of Aeschylus</i>
MARIE KING LAU A.B., Campbell College, 1912 (English)	Thesis: <i>Predecessors in English Drama of Shakespeare's Comic Monologues</i>
HARRIET ALTHEA LEE A.B., Mount Holyoke College, 1907 (English)	Thesis: <i>Comparison of the Two Parts of "Robinson Crusoe"</i>
ALICE HENRIETTA LUND A.B., University of Kansas, 1914 (Education)	Thesis: <i>A Study of the Attendance in the Elementary Schools of Benson County, North Dakota</i>
ANNE McDOWALL MARSHALL A.B., Illinois Woman's College, 1913 (English)	Thesis: <i>The Position of Time Adverbial Elements in the Sentence</i>
MARJORIE McLEOD MILLER Ph.B., University of Chicago, 1913 (Education)	Thesis: <i>The Importance of the Use of Algebra to High-School Students</i>
SEBASTIAN CHRISTIAN MILLER A.B., McPherson College, 1906 A.M., <i>ibid.</i> , 1907 (Education)	Thesis: <i>Financial Support and Business Management of the Beloit Public Schools</i>
KATHERINE MOON NEWMAN A.B., Randolph-Macon Woman's College, 1916 (Romance)	Thesis: <i>Anticipation and Reminiscence in the "Divine Comedy"</i>
MABEL BEATRICE OLSON A.B., University of North Dakota, 1909 (English)	Thesis: <i>Robin Hood Elements in Elizabethan Drama</i>
MIRANDA ALLEN O'REAR S.B. in Ed., University of Missouri, 1906 A.B., <i>ibid.</i> , 1907 (Education)	Thesis: <i>Reading in the Rural Schools of Missouri</i>
BESSIE LOUISE PIERCE A.B., State University of Iowa, 1910 (History)	Thesis: <i>Relationship of North Carolina to the Confederate Government</i>
BESSIE WHITMORE PROUDFOOT A.B., Carleton College, 1911 (English)	Thesis: <i>Jones Very: A Biographical Study</i>
JOHN FREEMAN PYLE Ph.B., University of Chicago, 1917 (Education)	Thesis: <i>The Legal Basis of School Finance in the Cities of the North Central Division Having a Population Ranging from 30,000 to 50,000</i>
WARD GLEN REEDER A.B., Indiana University, 1914 (Education)	Thesis: <i>The Chief School Official in the Various States of the United States</i>
MARTHA PEGUES SANDERS A.B., Southwestern University, 1910 (French, Spanish)	Thesis: <i>Villon's Use of the Ubi Sunt Formula</i>
BERTHA MABEL SMITH A.B., Denison University, 1905 (Education)	Thesis: <i>Correlation of Ability in Reading with General Grades in High School</i>
TAKA TAKANASHI A.B., Stanford University, 1917 (Sociology)	Thesis: <i>The Status of Women under Modern Conditions of Japanese Life</i>
MINNIE ELSIE THOMAS A.B., Vassar College, 1902 (Philosophy)	Thesis: <i>Aristocracy and Democracy in the Philosophy of Nietzsche</i>

#9 — Board of Trustees
August 13, 1918

CLIFFORD J. THOMPSON A.B., Lebanon University, 1906 A.B., Antioch College, 1910 (Education)	Thesis: <i>A Study of the Socialized versus the Academic Method of Teaching Written Composition</i>
FREDERIC MILTON THRASHER A.B., DePauw University, 1913 (Sociology)	Thesis: <i>The Boy Scout Movement as a Socializing Agency</i>
JAMES CLYDE TWINEM Ph.B. in Ed., University of Chicago, 1915 (Education)	Thesis: <i>Causes and Remedies for Failures in the Public Schools</i>
CARL OSCAR WILLIAMS S.B., Valparaiso University, 1916 (Germanics)	Thesis: <i>The Stressed Vowels of the Gunnlaugs saga</i>
LEISTER EARL WILLIAMS S.B., University of Chicago, 1913 (Mathematics)	Thesis: <i>The Definite Integral as the Fundamental Concept of the Calculus</i>
WILLIAM OSCAR WILSON L.L., University of Arkansas, 1907 S.B., <i>ibid.</i> , 1909 (Education)	Thesis: <i>The History of Public-School Education in Arkansas from 1900 to 1918</i>
HATTIE ALENA WOLFE A.B., Olivet College, 1907 (Education)	Thesis: <i>An Experimental Study of the Effect of Syllabication in Spelling</i>
KATHERINE DENISE WOLLASTON Ph.B., University of Chicago, 1913 (French, Spanish)	Thesis: <i>Le Traité de Grammaire française</i>
JOHN EDGAR WORTHINGTON Ph.B., Valparaiso University, 1911 S.B., <i>ibid.</i> , 1912 A.B., <i>ibid.</i> , 1913 (Education)	Thesis: <i>A Comparative Study of the Attainment of the Eighth-Grade Students in the Rural and in the Town Schools of Lake County, Indiana</i>
EDWARD HOLLOWAY WRAY A.B., Yale University, 1911 (English)	Thesis: <i>Evidences of Romanticism in the Prologues and Epilogues of Eighteenth-Century Tragedy</i>

Candidates for the Degree of Master of Science:

FRED WILBERT EMERSON S.B., Earlham College, 1913 (Botany)	Thesis: <i>Plant Ecology of Certain Kansas Sand Hills</i>
WARREN WALTER EWING S.B., Parson College, 1912 (Chemistry)	Thesis: <i>The Hydrogen-Chlorine Reaction</i>
SISTER MARY AZARIA GREEN A.B., College of St. Catherine, 1915 (Chemistry)	Thesis: <i>Colloids and Precipitation</i>
SUMNER ALBERT IVES A.B., Wake Forest College, 1901 S.B., University of Chicago, 1900 (Botany)	Thesis: <i>A Morphological Study of Reboulia</i>
CHUAN LING LIANG A.B., University of Wisconsin, 1917 (Chemistry)	Thesis: <i>Strychnine and Related Alkaloids</i>
CLAUDE ORVILLE MCFARLAND A.B., Indiana State Normal School, 1915 (Geography)	Thesis: <i>The Geography of the Driftless Area of Indiana</i>
HORACE LUNDH OLSON S.B., University of Chicago, 1917 (Mathematics)	Thesis: <i>Ruled Surfaces with Constant Absolute Invariants</i>
SISTER MARY JOHN RYAN A.B., St. Catherine's College, 1916 (Chemistry)	Thesis: <i>Pope's Work on the Space Relations of Molecules</i>
GEORGE EDWARD SPIETH A.B., DePauw College, 1911 (Chemistry)	Thesis: <i>5-6-Saccharinic Acid</i>

#10 — Board of Trustees
August 13, 1918

SPENCER GORDON STOLTZ S.B., University of Chicago, 1916 (Chemistry)	Thesis: <i>Glassware for Technical Purposes</i>
JESSE B. STRATE Ph.D., University of Chicago, 1909 S.B., <i>ibid.</i> , 1909 (Geography)	Thesis: <i>The Geographic Factors Influencing the World's Corn Trade</i>
HARRIET LOUISE SULZER S.B., University of Chicago, 1915 (Botany)	Thesis: <i>Enemies of the Forest</i>
PING TSUNG SUNG S.B., Syracuse University, 1917 (Chemistry)	Thesis: <i>Quinine and the Related Alkaloids</i>
SUSAN ZENOBIA WILDER A.B., University of Minnesota, 1908 S.B., <i>ibid.</i> , 1910 (Home Economics)	Thesis: <i>Study of the Food at a Children's Institution</i>
MOI LEE WOO S.B., University of California, 1915 (Botany)	Thesis: <i>Chemical Constituents of Amaranthus Retrofractus</i>

Candidates for the Degree of Doctor of Philosophy:

JOSEPH EMANUEL ALEXANDER ALEXIS A.B., Augustana College, 1903 A.M., University of Michigan, 1906 (Germanic, New Testament)	Thesis: <i>A Study of the Relative in Eighteenth-Century German Prose</i>
DENTON JACOBS BROWN A.B., University of Texas, 1910 M.A., <i>ibid.</i> , 1912 (Chemistry, Physics)	Thesis: 1. <i>The Velocity of Decomposition of Benzylperoxide.</i> 2. <i>An Electro-Analytical Method for the Determination and Separation of the Metals of the Copper-Tin Group</i>
FRANK EMERSON BROWN S.B., University of Chicago, 1913 (Chemistry, Physics)	Thesis: 1. <i>The Structure of the Surfaces of Liquids and Solubility as Related to the Work Done by the Attraction of Two Liquid Surfaces on Each Other.</i> 2. <i>A Standardization of the Method for the Determination of Surface Tension (or Free Surface Energy) by the Drop-Weight Method.</i> 3. <i>A Simple Apparatus for the Determination of Surface Tension.</i>
HOLLY ESTIL CUNNINGHAM LL.B., Lebanon University, 1908 Ph.D., <i>ibid.</i> , 1909 A.B., <i>ibid.</i> , 1910 (Philosophy, Psychology)	Thesis: <i>Three Types of Logical Theory</i>
MINNA CAROLINE DENTON S.B., University of Michigan, 1900 A.M., <i>ibid.</i> , 1904 (Household Administration)	Thesis: <i>Changes in Food Value of Vegetables Due to Cooking</i>
LYDIA ELIZABETH FROTSCHER A.B., Spauld Nevecomb Memorial College, 1904 A.M., Tulane University, 1907 (Germanic, English)	Thesis: <i>Some Profane Elements in Mediaeval Religious Poetry</i>
WILBY T. GOOCH S.B., Baylor University, 1906 S.M., <i>ibid.</i> , 1908 (Chemistry, Physics)	Thesis: 1. <i>The Effect of Light on the Velocity of Saponification of Ethyl Acetate.</i> 2. <i>The Velocity Coefficient of Saponification of Methyl Acetate</i>
IRA DAVID HYSKELL A.B., Albion College, 1907 A.M., Harvard University, 1907 (Latin, Greek)	Thesis: <i>A Study of the Latinity of Solinus</i>
HENRY ALBERT JONES S.B., University of Nebraska, 1915 (Botany)	Thesis: <i>Studies on the Seeds of the River Maple (Acer Saccharinum L.) and the Sugar Maple (Acer Saccharum Marsh)</i>
HERBERT HIRAM KING A.B., Xavier College, 1904 A.M., <i>ibid.</i> , 1906 S.M., Kansas State Agricultural College, 1915 (Chemistry, Physiological Chemistry)	Thesis: 1. <i>The Structure of Liquids: Adsorption at Liquid-Liquid Interfaces and the Partition of a Solute between Two Liquids.</i> 2. <i>The Structure of Liquids: Adsorption, Solubility, and the Double Electric Layer</i>

#11 — Board of Trustees
August 13, 1918

RAYMOND DAVID MULLINIX
S.B., University of Chicago, 1913
(Chemistry, Physics)

Thesis: *Potassium Permanganate. Studies in Conductivity.*
IV

STEPHEN POPOFF
B. Chem., Cornell University, 1912
(Chemistry, Physics)

Thesis: *Studies of Manganates and Permanganates. 1. The Course of the Action between Manganese Dioxide, Potassium Hydroxide, and Oxygen and the Manufacture of Potassium Permanganate*

WALTER GEORGE SACKETT
S.B., University of Chicago, 1903
(Hygiene and Bacteriology)

Thesis: *A Study of the Poisonous Qualities of Eupatorium Urticifolium*

FRANK MILTON SCHERTZ
S.B., Nebraska Wesleyan, 1914
A.M., Northwestern University, 1915
(Plant Physiology, Chemistry)

Thesis: *Chemical Studies on the Relation of Nitrogen to Molting in Coleus*

HARRY CLYDE TRIMBLE
A.B., Cornell College, 1910
S.M., University of Chicago, 1916
(Chemistry, Physiological Chemistry)

Thesis: *The Effect of Electric Currents in Attempts to Induce Molecular Rearrangements*

HARLOW LESLIE WALSTER
S.B., University of Wisconsin, 1903
A.M., Harvard University, 1913
(Plant Physiology, Plant Ecology)

Thesis: *The Formative Effects of High Temperature upon the Growth of Barley*

STERLING PRICE WILLIAMS
S.B., Polytechnic College, 1908
A.M., University of Texas, 1909
(Philosophy, Sociology)

Thesis: *The Conception of Reason in Sidgwick's Ethics*

#12 — Board of Trustees
August 13, 1918

It was moved and seconded to confer the certificates and degrees on the candidates named provided they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication:

August 10, 1918

Mr. J. Spencer Dickerson, Secretary,
University of Chicago

Since no public announcement has been made of the action of the Board of Trustees in abolishing the title of Associate, there are doubtless in the University at the present time a number of students who have planned to complete the requirements for that title during this quarter and receive the appropriate certificate at the next convocation. I am accordingly writing, after conference with the ranking dean of the University, Professor Judd, to recommend that the Board of Trustees authorize the conferring of this title on such students as, having met all requirements, make application for it. This would involve the issuance of the certificate without formal ceremony. Professor Judd strongly urges such action.

(Signed) Walter A. Payne
University Recorder

It was moved and seconded that the effect of the amendment of the Statutes of the University adopted July 5, 1918, be suspended so far as to permit the granting of the title of Associate to such students as have already matriculated, shall meet all requirements, and shall make formal application for it, and, a vote having been taken, the motion was declared adopted.

The Secretary reported that during the Summer Quarter, 1918, the total attendance of students had been 2,300 as compared with 2,909 in 1917, a loss of 20.9 per cent.

Title
of
Associate

Attend-
ance

#13.— Board of Trustees
August 13, 1918

The Secretary presented a letter from Mr. Hutchinson, Chairman of the Committee on Buildings and Grounds, recommending the acceptance of the oil portraits, painted by Ralph Clarkson, and already publicly presented to the University. These consist of portraits of Mr. Hobart W. Williams, Mr. Eli B. Williams and Professor Thomas C. Chamberlin.

H. W. Williams
E. B. Williams
T. C. Chamberlin
Portraits Accepted

It was moved and seconded to accept the three portraits as recommended, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a request from H. C. Cowles for the commutation of extra vacation credit.

H. C. Cowles

It was moved and seconded to authorize the commutation of three months' extra vacation credit of H. C. Cowles and the payment to him of \$750, less one-third for cash, \$500, net, and, a vote having been taken, the motion was declared adopted.

The Secretary submitted the following recommendations of the Vice-President of the University accompanied by the following communication:

July 28, 1918

Mr. J. S. Dickerson, Secretary
University of Chicago

As I am technically away on vacation during the last term of the Summer Quarter, and shall in point of fact be at work in the War Department in Washington on August 13, and as the matters to be presented from this office to the Board of Trustees are all of minor importance, I think it will hardly be essential that I should return for the meeting of the Board on the date mentioned.

I shall be greatly obliged if at the proper time you will kindly present the accompanying recommendations, all of which have the President's approval. They have not been presented to the

#13.— Board of Trustees
August 13, 1918

It was moved and seconded to accept the three portraits and degrees on the candidates named previously they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication:

August 10, 1918
Mr. J. S. Dickerson, Secretary
University of Chicago

Since no public announcement has been made of the action of the Board of Trustees in accepting the title of Associate, there are doubtless in the University at the present time a number of students who have planned to complete the requirements for that title during this quarter and receive the appropriate certificate at the next convocation. I am accordingly writing after conference with the Executive Dean of the University, Professor Todd, to recommend that the Board of Trustees authorize the granting of this title on such students as have met all requirements, with application for it. This would involve the issuance of the certificate without formal ceremony. Professor Todd strongly urges such action.

(Signed) Walter A. Payne
University Recorder

It was moved and seconded that the effect of the amendment of the Statutes of the University adopted July 5, 1918, be suspended so far as to permit the granting of the title of Associate to such students as have already matriculated during the last quarter, and shall have formal application for it, and, a vote having been taken, the motion was declared adopted.

The Secretary reported that during the Summer Quarter, 1918, the total attendance of students had been 2,300 as compared with 2,900 in 1917, a loss of 20.9 per cent.

#14— Board of Trustees
August 13, 1918

Committee on Instruction and Equipment. It seemed to me unnecessary to trouble these gentlemen to come together to consider the matters, in view of their relatively minor importance.

(Signed) J. A. Angell

Appointment of Dr. Anna Isham Robinson as Medical Advisor for Women for one year, from October 1, 1918, at a salary of \$150 per month.

Reappointment of E. C. Mason to an associate-ship in the Department of Physiology for the Autumn Quarter, 1918, at a salary of \$333.33.

Leave of absence, recommended by President Judson, for Dr. Elbert Clark of the Department of Anatomy, now a Captain in the Army, for one year, from October 1, 1918, without salary. The Army salary is in excess of the University salary.

President Judson recommends that leave of absence be given Mr. Richard Offner, Instructor in the Department of History of Art, from July 1, 1918, to January 1, 1919, with salary equivalent to the difference between his Army pay and his University salary. The exact figures will not be known until Mr. Offner is heard from.

By the approval of President Judson I beg leave to recommend the appointment of Dr. Albert Edward Hennings as Assistant Professor of Physics in the Department of Physics, for one year, from July 1, 1918, at a salary of \$2,500. By agreement between the Department of Physics and the School of Education Dr. Hennings' chief work will be in connection with the High School classes, and his salary will be charged against the budget of the School of Education. He will also, however, give work in the University, and will be directly in charge of the teaching in the Department of Physics throughout the year.

He is a Ph.D. of the University of Chicago.

Appointment of Miss Leona Powell as Instructor in Political Economy, for one year, from October 1, 1918, at a salary of \$1,400, this amount to be supplied from the appropriation for Mr. Viner, who is in government service.

Reappointment of Mr. Stuart M. Hamilton as Instructor in Political Economy, for one year, from October 1, 1918, at a salary of \$1,800, to be paid from the departmental appropriation for Assistants.

Reappointment of Dr. Curt Rosenow as Instructor in Psychology, for one year, from October 1, 1918, on half time, at a salary of \$700, \$500 to be supplied from the budget of Commerce and Administration and \$200 from the budget of the Department of Psychology.

Leave of absence, without pay for one year, from July 1, 1918, to Dr. Gerald L. Wendt of the Department of Chemistry. Although I find no

A. I.
Robinson

E. C.
Mason

Elbert
Clark

Richard
Offner

A. E.
Hennings

Leona
Powell

S. M.
Hamilton

Curt
Rosenow

G. L.
Wendt

documentary statement to this effect, I am assured by Dr. Stieglitz, the Chairman of the Department, that President Judson had given his approval to this proposal.

Reduction in the amount of service to be rendered by Daniel L. Hoffer, Teacher in the Elementary and High Schools, Department of Physical Education, and a corresponding reduction in his salary from \$1,200 to \$765, for the year beginning October 1, 1918.

Reappointment of Marion G. Miller, Teacher in the Elementary School, for one year, from October 1, 1918, at a salary of \$1,250.

1918, at a salary of \$1,250. Appointment of Antonette Palmer, Teacher in the Elementary School, for one year, from October 1, 1918, at a salary of \$1,400. Evans, Teacher in the

Appointment of Clarice Evans, Teacher in the Elementary School, for one year, from October 1, 1918, at a salary of \$1,400.

Reduction in the amount of service to be rendered by Phila M. Griffen, and corresponding reduction of salary to \$700, for one year, from October 1, 1918.

1918. Acceptance of the resignation of Assistant Professor Harvey B. Lemon of the Department of Physics, to take effect September 30, 1918. Mr. Lemon is resigning to accept a captaincy in the United States Army, for service as expert at the Army Proving Grounds at Aberdeen, Maryland.

Reappointment of Dr. G. F. Sutherland as Associate in the Department of Physiology, for three quarters, from October 1, 1918, at a salary of \$900.

Reappointment of Miss Emma Kohman to an associateship in the Department of Physiology, for three quarters, from October 1, 1918, at a salary of \$800.

Reappointment of William Leeds Richardson as Instructor in Education, for one year, from October. 1 1918, at a salary of \$1,400. Franklin Allen as

1918, at a salary of \$1,400.
Reappointment of Elbert Franklin Allen as
Teacher in the High School, for one year, from
October 1, 1918, at a salary of \$1,500.
H. Wilson, Instructor

Appointment of Lawrence H. Wilson, Instructor in Physics, for one year from October 1, 1918, at a salary of \$1,400.

Increase in salary of Helen C. James, Instructor in the School of Education, from \$1,400 to \$1,500. from October 1, 1918.

Appointment of Mary M. Rising, Associate in Chemistry for the Autumn, Winter and Spring Quarters at a salary of \$800.

It was moved and seconded to make the appointments and reappointments, to grant the leaves of

D. L.
Hoffer

M. G.
Miller

A.
Palmer

C.
Evans

P. M.
Griffen

H. B.
Lemon

G. F.
Sutherland

Emma
Kohman

W. L.
Richard-

E. F.
Allen

L. H.
Wilson

H. C.
James

M. M.
Rising

It was moved and seconded to refer to the President of the Board and the Business Manager with power to act the recommendation for leave of absence for Richard Offner, drafted into the United States Army, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication:

To the Board of Trustees,
University of Chicago

University of Chicago

Before leaving for Persia President Judson placed in the hands of Vice-President Angell and Dr. Julius Stieglitz the proposal to establish courses for the training of nurses in connection with the Children's Memorial Hospital which now is affiliated with Rush Medical College and which subsequently will, it is expected, enter into some affiliative arrangement with the University.

President Judson informally announced at the July 5 Board meeting in connection with the report of the recommendations of the Committee on Instruction and Equipment his approval of these courses which it is proposed to establish in the Autumn Quarter. It is believed they can be provided with little if any expense to the University.

Dr. Stieglitz, with the approval of the Vice-President of the University and in consultation with the deans of the departments has worked out a series of courses in fundamental scientific branches for training nurses. This group of courses will be given at the University in the Autumn Quarter to nurses entering the training school of the Children's Memorial Hospital in the Spring, and in the Spring Quarter to nurses entering the training school in the Autumn. Besides to women taking the training course of nurses the group will be open for registration as a group of three majors for college women as far as the capacity of the class (limited to 25) permits.

Richard
Offner

Nurses,
Courses
for

Children's
Memorial
Hospital

#17-- Board of Trustees
August 13, 1918

An informal budget prepared by Dr. Stieglitz and approved by the Auditor provides for estimated expenses of about \$1,100 per quarter, and, if twenty-five students are enrolled (eight to ten of whom are already available in the Children's Memorial Hospital), of income of \$1,500 per quarter, exclusive of the matriculation fee of \$5. The University will furnish the teachers and laboratories.

It is recommended that the charge for the course shall be \$60 per quarter for three and one-half majors, which is the fee charged to medical students, and a matriculation fee of \$5, and that the matriculants in these courses shall be registered as unclassified students.

(Signed) J. Spencer Dickerson,
Secretary

It was moved and seconded to approve the recommendation and to authorize the courses for nurses as proposed with a fee of \$60 per quarter (three and one-half majors) and the regular matriculation fee of \$5, the University reserving the right to discontinue these courses at any time, and, a vote having been taken, the motion was declared adopted.

Mr. Holden reported progress in the matter of the proposed affiliation with the Children's Memorial Hospital, which matter was referred to a special committee of which he is chairman at the meeting of the Board held July 5, 1918. The committee requires further time for consideration of the proposed affiliation.

The Secretary presented the following communication:

Children's
Memorial
Hospital

1818
August 13, 1918
Board of Trustees

It was moved and seconded to refer to the President of the Board and the Business Manager with power to act the recommendation for leave of absence for Richard Oliver, drafted into the United States Army, and a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication:

To the Board of Trustees,
University of Chicago
Before leaving for Paris President Judson placed in the hands of Vice-President Ansell and Dr. Julius Stieglitz the proposed establishment of a course for the training of nurses in connection with the Children's Memorial Hospital which now is affiliated with Rush Medical College and which subsequently will, it is expected, enter into some affiliative arrangement with the University. President Judson informally announced at the July 5 Board meeting in connection with the report of the recommendations of the Committee on Instruction and Equipment his approval of these courses which is proposed to establish in the Autumn Quarter. It is believed they can be provided with little if any expense to the University.
Dr. Stieglitz, with the approval of the Vice-President of the University and in consultation with the heads of the departments has worked out a series of courses in fundamental scientific branches for training nurses. This group of courses will be given at the University in the Autumn Quarter in courses entering the training school of the Children's Memorial Hospital in the Spring, and in the Spring Quarter to nurses entering the training school in the Autumn. Besides to women taking the training course of nurses the group will be open for registration as a group of three majors for college women as far as the capacity of the class (limited to 25) permits.

Children's
Memorial
Hospital

for
Courses
Turned.

Richard
Oliver

#18 — Board of Trustees
August 13, 1918

Washington, D. C.
August 11, 1918

Students'
Army
Training
Corps

Mr. J. S. Dickerson, Secretary
University of Chicago

I do not think the matter requires any special action of the Trustees at this time, but they may wish to know that in accordance with general instructions from President Judson, I have applied to the United States War Department to establish at the University a unit of the Students' Army Training Corps. This will take the place of the Reserve Officers' Training Corps which we had last year, which is now practically defunct. The R.O.T.C. is being superseded in all the colleges where it existed by the new S.A.T.C.

The War Department has assigned to us Major Wygant, of the Regular Army, to be our new commandant and has granted permission to establish a unit of the S.A.T.C. Rifles and equipment of uniforms, etc., to supply 1,000 men have already been sent us. I may add that we shall not have to pay our commandant a salary.

The details of the plans for the S.A.T.C. have been much modified by the sudden proposed change in the Selective Service Act, and it is not possible to speak with confidence as to just what they will involve. In general, however, the project contemplates army training detachments at every college that can supply the facilities. Between 200 and 300 have applied. The training will be: (1) for line officers; (2) for special corps officers, such as medicine, chemistry, engineering; and (3) for those who fail to make good as officer material preliminary training as non-commissioned officers or privates will be given. The technical men who qualify will presumably remain three or four years as at present. Men training for the line can hardly, in any case, remain more than two years, and in many cases it will certainly be much less. You will appreciate how radically this is going to affect us.

We shall probably have to use some of our dormitories as barracks early in the year, for as soon as possible it is desired to give full time military training under regular army conditions. This will not be the case at the opening of the year, however.

The academic work for the soldiers (they will all be enlisted men in the S.A.T.C.) will comprise French, German, Italian, mathematics, physics, chemistry, geology and geography, American history and other subjects found in the West Point course of study.

(Signed) James R. Angell

#19 — Board of Trustees
August 13, 1918

Attention of the Trustees was directed to a call made by the Director of the Planning and Statistical Division of the United States Shipping Board, Dr. Edwin F. Gay, upon Mr. Arnett to assist, for the duration of the war, in certain work being done at the request of President Wilson. Mr. Arnett had not been unwilling to assume the task although he had felt it might be possible to obtain some one else to do the work, realizing as he did that so many University administrative and other officers are absent.

It was moved and seconded, in view of the large number of men from the University who are already holding responsible positions under the Government to whom leave of absence has been cheerfully granted, that the Board deems it inadvisable for Mr. Arnett to accept the position offered, and, a vote having been taken, the motion was declared adopted.

The Auditor submitted his annual report as follows:

Trevor
Arnett

Auditor's
Annual
Report

MR. J. S. DICKERSON, Secretary
University of Chicago
August 11, 1918
Washington, D. C.

I do not think the matter requires any special action of the Trustees at this time, but they may wish to know that in accordance with general instructions from President Wilson, I have applied to the United States War Department to establish at the University a unit of the Students' Army Training Corps. This will take the place of the Reserve Officers' Training Corps which we had last year, which is now practically defunct. The S.A.T.C. is being superintended in all the colleges where it existed by the new S.A.T.C. The War Department has assigned to us Major Wygant, of the Reserve Army, to be our new commandant and has granted permission to establish a unit of the S.A.T.C. Fifteen and equipment of uniforms, etc., to supply 1,000 men have already been sent us. I may add that we shall not have to pay our commandant a salary.

The details of the plans for the S.A.T.C. have been much modified by the sudden proposed change in the Selective Service Act, and it is not possible to speak with confidence as to just what they will involve. In general, however, the present contemplated army training detachments at every college that can supply the facilities between 300 and 500 have applied. The training will be: (1) for line officers; (2) for special corps officers, such as medicine, chemistry, engineering, and (3) for those who fail to make good as officers material preliminary training as non-commissioned officers or privates will be given. The technical men who usually will presumably remain three or four years as at present. Men training for the line can hardly, in any case, it will more than two years, and in many cases it will certainly be much less. You will appreciate how tactically this is going to affect us.

We shall probably have to use some of our dormitories as barracks early in the year, for as soon as possible it is desired to give full time military training under regular army conditions. This will not be the case at the opening of the year, however.

The students work for the soldiers (they will all be enlisted men in the S.A.T.C.) will comprise French, German, Italian, mathematics, physics, chemistry, geology and geography, American history and other subjects found in the last four courses of study.

(Signed) James R. Angell

#20 — Board of Trustees
August 13, 1918

Chicago, August 13, 1918.

The Board of Trustees,
The University of Chicago.

Gentlemen:

It gives me pleasure to present herewith the seventeenth annual report of the Auditor for the twenty-seventh fiscal year of the University ending June 30, 1918. The year was a satisfactory one in view of the fact that the attendance of students was unfavorably affected by the great war, and the work of the several departments of the University seriously interfered with because of absence of members of the faculty while rendering service to the United States Government in one or another capacity, and further because of the greater cost of labor and supplies. The number of students in attendance was 9032 as compared with 10448 for the year before, a reduction of 1416 or 13.5%.

The prominent facts of the financial situation for the year are:

1. The budget surplus was \$138,416.62.
2. The assets of the University increased \$2,205,215.38.
3. The operations of the Commons resulted in a surplus of \$6,577.57.
4. The operations of the University Press resulted in a deficit of \$1,454.07.

#21 -- Board of Trustees
August 13, 1918

2.

5. \$100,000. of the budget surplus has been placed in the Special Contingent Reserve, making \$200,000. in that fund, as a protection against reduced income in subsequent years.
 6. The remainder of the budget surplus has been placed in General Reserve, and there has also been released the appropriations from General Reserve made for budget purposes which were not needed because of the sufficiency of budget income. The amount in General Reserve available for future appropriation is \$71,309.55.
 7. Payments of \$996,487. have been received on the Medical School Funds during the year. The total amount of Medical Funds on June 30, 1918, was \$1,541,165.01. There is accumulated income of \$30,865.16 available for Medical School Current Expenses. The income on the Billings Memorial Hospital Fund has been added to the principal.
 8. The sum of \$25,000. was set aside from General Reserve on June 5, 1917, as a bonus to be given to married members of the faculty whose salaries were \$2500. per year or less during 1916-17. On this account there was paid \$13,599. leaving in the fund 11,401. unused.
- (The Board might wish to consider the question of a bonus for the past year.)
9. The University arranged for the members of the staff to subscribe for Liberty Loan bonds payable in monthly installments. To the Second Loan 351 subscriptions of a total value of \$51,800. were made, and to the Third Loan, 323 subscriptions of a total value of \$37,100.

ASSETS ON JUNE 30, 1918

The consolidated balance sheet on page 1 of Tables shows

total assets of	\$43,594,325.16
an increase for the year of	\$ 4,203,030.48
including the ninth and tenth installments of	
Mr. Rockefeller's final gift held in trust	
for the General Education Board	1,997,815.10
net increase in assets	\$ 2,205,215.38

#22 -- Board of Trustees
August 13, 1918

3.

This increase is composed of

a) Eighth installment of Mr. Rockefeller's Final Gift	\$999,943.82
b) Medical School Funds	996,487.
c) Other gifts for Endowment	8,380.
d) Income added to principal of funds	148,351.27
e) Books for Libraries	31,516.43
f) Gift of Mr. Noyes for mural decorations in Ida Noyes Hall	7,361.89
g) Net increase in General Assets, surplus on budget and miscellaneous	13,174.97
	<hr/> \$2,205,215.38

GENERAL ACCOUNT CASH

The cash receipts during the year were at all times sufficient to care for all obligations of the University promptly, and to permit the discount of bills. On June 30, 1918, the general account cash was overdrawn on the books of the University \$27,818.25. There was, however, no overdraft at the bank because the payroll checks which were issued on the last day of the month were not delivered until the first of July and on that date a large amount of income accrued was due and payable to the University. Moreover, the University had investments belonging to the General Account aggregating \$396,550. advances on Ida Noyes Hall to be repaid in annual installments before 1921 140,000. also advances on the Spiegel lease for taxes 20,810.27 a total of \$557,360.27

of income in assets \$ 2,205,215.38
for the General Education Board 1,007,418.10
Mr. Rockefeller's final gift held in trust including the ninth and tenth installments of an increase for the year of \$ 4,503,450.48
total assets of \$1,503,450.48
The consolidated balance sheet on page 1 of Tables shows RECEIVED ON JUNE 30, 1918
of a total value of \$5,100.
made, and in the third year, 325 subscriptions
subscriptions of a total value of \$51,000.
monthly installment. To the second year 1917
to subscribe for Liberty Loan bonds payable in
The University arranged for the purchase of the stock
of a bond for the year 1917.
(The board might wish to consider the question
of a bond for the year 1918.)
The sum of \$25,000. was not made for General Reserve
on June 30, 1917, as a bonus to be given to
retired members of the faculty whose salaries
were \$5000. per year at that time during 1916-17.
On this account there was paid \$11,500.
during the year 1917.
Hospital fund has been added to the principal.
Expenditures. The income on the Illinois University
\$20,000. is available for Medical School current
expenses. There is accumulated income of
\$1,541,145.01. There is accumulated income of
amount of Medical funds on June 30, 1918, was
Medical School funds during the year. The total
payments of \$396,487. have been received on the
future appropriation is \$71,500.58.
The amount in General Reserve available for
because of the sufficiency of budget income.
made for budget purposes which were not needed
released the appropriation from General Reserve
in General Reserve, and there has also been
6. The remainder of the budget surplus has been placed
income in subsequent years.
in that form, as a protection against reduced
the General Education Board, making \$200,000.
of \$100,000. of the budget surplus has been placed in

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August 13, 1918

4.

In accordance with previous custom the interest on the investment of the general funds has been added to the budget income, but was not included in the budget estimates.

THE BUDGET

The outcome of the University budget in view of the unsettled conditions resulting from the war is much better than could reasonably have been expected. No part of the \$100,000. of contingent reserve which the Board of Trustees set aside June 19, 1917, as a reserve against a probable diminution in budget receipts has been needed, and moreover, the operations of the budget have resulted in a surplus of

\$138,416.62

It will be remembered that in accordance with a recommendation made in my report of last year, it was decided to charge against the University budget, expenditures of a budget nature, provision for which was made from General Reserve, and if the receipts of the budget were adequate, the amount of the General Reserve set aside for the purpose would be released. The budget totals shown later in this report have given the figures for the years 1916-17 and 1917-18 on the basis of this plan. It will be seen from page 15 that there was a decrease in net for the year 1917-18 as compared with the year before of but

\$37,241.91

The budget surplus amounting as has already been stated to

138,416.62

has been added to General Reserve, and

100,000.

of the amount, in accordance with the action of

#24 — Board of Trustees
August 13, 1918

5.

the Board of Trustees on May 14, 1918, has been added to the Special Contingent Reserve to provide for a possible diminution in budget receipts, making a total of \$200,000. reserved and available for that purpose.

BUDGET RECEIPTS

The budget receipts (see page 17 of Tables)

were	\$2,238,412.16
for 1916-17 they were	2,209,832.53
an increase of	<u>\$ 28,579.63</u>

This net increase is made up of the following items:

Increase from invested funds	\$122,530.77
less decreases as follows:	
a) From student fees	\$75,004.03
b) Room rents	554.60
c) Baptist Theological Union	610.32
d) Miscellaneous	<u>17,782.19</u>
net increase	<u>\$28,579.63</u>

The increase in income from invested funds was due to an increase in income from Ogden

Endowment	\$19,456.91
due to the productive rental of the Cowan Building.	
Income on the Williams Gift	10,968.68
Increase in dividends from Standard Oil Companies	23,486.12
Dividends on Western Pacific Ry. Co. Preferred	
stock	<u>23,580.</u>

In accordance with previous custom the interest on the investment of the General Fund has been added to the budget income, but was not included in the budget estimate.

THE BUDGET

The outcome of the University budget in view of the unsettled conditions resulting from the war is much better than could reasonably have been expected. No part of the \$100,000. of contingent reserve which the Board of Trustees set aside June 19, 1917, as a reserve against a probable diminution in budget receipts has been needed, and moreover, the operations of the budget have resulted in a surplus of \$28,579.63.

It will be remembered that in accordance with a recommendation made in my report of last year, it was decided to charge against the University budget, expenditure of a budget nature, provision for which was made from General Reserve, and if the receipts of the budget were adequate, the amount of the General Reserve set aside for the purpose would be released. The budget totals shown later in this report have given the figures for the years 1916-17 and 1917-18 on the basis of this plan. It will be seen from page 12 that there was a decrease in net for the year 1917-18 as compared with the year before of \$27,541.71.

The budget surplus amounting as has already been stated to \$28,579.63 has been added to General Reserve, and of the amount, in accordance with the action of

#25 -- Board of Trustees
August 13, 1918

6.

and income on new endowment added to Rockefeller

Final Gift and an increase of income on the

Rockefeller funds	\$45,049.06
a total of	<u>\$122,530.77</u>

No income has been received during the year on \$99,910. Republic of Mexico 5% bonds, a gift of Mr. Rockefeller, and on 4,080 shares of Missouri Pacific Railway Company preferred stock, the book value of which is \$314,160. The reduction in the amount received from students' fees would have been approximately \$25,000. more, had not the amount of the tuition fees of undergraduates matriculating since the opening of the Summer quarter 1917 been increased from \$40. to \$50. per quarter. Of the total income 59.5% was received from invested funds as compared with 53.5% received the year before, from student fees, 38% as compared with 41% for the previous year.

BUDGET EXPENDITURES

The budget expenditures as given on page 19

of Tables were	\$2,099,995.54
for the year 1916-17 they were	<u>2,034,174.</u>
an increase of	\$ 65,821.54

This increase is due to larger expenditures for the following purposes:

- | | |
|---|-------------|
| a) Operation and maintenance of Buildings and Grounds | \$51,930.25 |
| b) Administration and General Expense | 23,062.99 |
| c) Equipment and Expense | 1,688.16 |
| d) Books | 3,547.55 |

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August 13, 1918

7.

e) Retiring Allowances	460.69	\$80,689.64
less decreases:		
a) Instruction	1,094.43	
b) Scholarships and Fellowships	12,399.51	
c) Journals	1,374.16	14,868.10
net increase		\$65,821.54

ANALYSIS OF BUDGET EXPENDITURES

The total amount paid for instruction in the University was 49.1% of the total of the budget expenditures (see page 20 of Tables) as compared with 51.2% for the year before and with 53.1% for the year previous to that. The maintenance of Buildings and Grounds was 16.5% of the total as compared with 14.6% for the year before, and 13.5% for the previous year. This increase was due to the greater expense for coal, wages of employees, and the higher cost of supplies. It will be noted that the amount received from students -- tuition and other fees -- was \$785,430.32 and that the University contributed \$127,418.87 for fellowships, scholarships and student service, making the net receipts from students \$658,011.45 equivalent to 31.3% of the total budget expenditures. For the year 1916-17 the amount so contributed was 36% of the total budget expenditures, a reduction for the year of 4.7%.

In my report to the Board of Trustees on May 11, 1918, the total budget receipts exclusive of the \$15,000. appropriated from General Reserve for the School of Education were estimated

d) Books	2,247.28	
c) Equipment and Expenses	1,088.12	
b) Administration and General Expenses	22,042.29	
a) Operation and maintenance of buildings and grounds	\$21,020.22	
For the following purposes:		
This increase is due to larger expenditures		
an increase of	\$ 60,421.34	
for the year 1916-17 they were	2,024,124.34	
of Tables were	\$2,024,124.34	
The budget expenditures as given on page 18		
of the total income 50.5% was received from investing funds as compared with 52.5% received the year before, from		
quarter. Of the total income 50.5% was received from investing funds as compared with 52.5% received the year before, from		
Quarterly 1917 had increased from \$40. to \$50. per		
loss of undergraduate matriculating since the opening of the		
approximately \$23,000. more, had not the amount of the tuition		
the amount received from students' fees would have been		
stock, the book value of which is \$314,180. The reduction in		
1,000 shares of Missouri Pacific Railway Company preferred		
of Mexico 3% bonds, a gift of Mr. Rockefeller, and on		
its income has been received during the year on \$29,710. Repay-		
a total of	\$122,520.77	
Rockefeller funds	\$40,040.00	
Final gift and an increase of income on the		
and income on new endowment added to Rockefeller		

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August 13, 1918

8.
at \$2,221,839.
The amount actually received was 2,238,412.16
an increase of \$ 16,573.16
over the estimate. This increase is due to income received
on fee and other properties which could not be definitely
counted upon in those estimates.

On the same date it was estimated that the total budget
expenditures at the close of the year would
amount to \$2,126,671.98

including items of a budget nature underwritten
from General Reserve. The actual expenditures
inclusive of items underwritten from General
Reserve were 2,099,995.54
a decrease of \$ 26,676.44

On May 11 it was estimated that the surplus for
the year, including items underwritten from
General Reserve, would amount to \$95,167.02
The actual surplus was 138,416.62
an increase of \$43,249.60

The smaller amount of actual expenditures as compared with the
estimate is due to the fact that the expenditures for the
operation and maintenance of Buildings and Grounds were less
than the estimate, and the expenditures for items underwritten
from General Reserve were less than the appropriations therefor.
There were, however, variations in certain of the items of
expenditures as compared with that estimate, increases in some

#28 — Board of Trustees
August 13, 1918

9.

and decreases in others as shown by the budget expenditures in detail, and the approval of the auditing of expenditures varying from that estimate is hereby requested.

EXTRA VACATION CREDIT

On pages 24-26 of Tables will be found a statement of extra vacation credit for all departments of the University in detail on June 30, 1918. The total amount at

full rate is	\$103,615.40
a reduction of	\$ 6,232.90

over the total of the year before.

The total amount of extra vacation credit paid during the year has been charged to the budget under the heading "Fourth Quarter Instruction" and the budget has accordingly been charged with the full amount of instruction given for the year and the payment of \$6,232.90 by which the accumulated extra vacation credit was reduced. There is now in reserve for the payment of extra vacation credit \$35,000.

of which \$5,000. was added from General Reserve at the close of the present year in accordance with the recommendation made in my report of last year and approved by the Board that \$5,000. each year should be appropriated from General Reserve until the total cash commutation value of the liability was covered. The cash value of the total amount outstanding on June 30, 1918, was \$69,076.94. There is therefore an amount not yet covered of \$34,076.94.

BUDGET BALANCES REAPPROPRIATED

On pages 21-22 of Tables will be found a statement of the budget balances reappropriated. In accordance with previous

#29 -- Board of Trustees
August 13, 1918

10.

custom, I recommend that the budget credit balances for the year 1917-18 amounting to \$39,261.35 as appearing in detail on the pages mentioned be reappropriated.

THE UNIVERSITY COMMONS

The total receipts of the Commons for the year were	\$189,022.87
as compared with	189,630.41
for the year before, a reduction of	\$ 607.54
The expenditures were	\$182,445.30
for the year before they were	183,250.26
a reduction of	\$ 804.96
making an increase in surplus as compared with the year before of	\$ 197.42
The total surplus for the year was	\$6,577.57
which has been carried to a reserve for the benefit of the Commons, the total amount in reserve being	\$8,377.35

CASHIER'S OFFICE RECEIPTS

The receipts from students' fees, room rents, etc., collected through the Cashier's Office during the year amounted to \$1,107,075.29 a decrease as compared with the year before of \$ 73,110.36. The accounts for the year were practically all collected, the unpaid accounts on June 30, 1918 being \$126.43.

and decrease in others as shown by the budget expenditures in detail, and the approval of the auditing of expenditures varying from that estimate is hereby requested.

EXTRA VACATION CREDIT

On pages 24-26 of Tables will be found a statement of extra vacation credits for all departments of the University in detail on June 30, 1918. The total amount at

\$109,618.46

\$ 6,528.90

over the total of the year before.

The total amount of extra vacation credits paid during the year has been charged to the budget under the heading "Fourth Quarter Instruction" and the budget has accordingly been

charged with the full amount of instruction given for the year and the payment of \$6,528.90 by which the accumulated extra

vacation credit was reduced. There is now in reserve for the payment of extra vacation credits

\$28,000.

of which \$28,000. was added from General Reserve at the close of the present year in accordance with the recommendation made in my report of last year and approved by the Board that \$28,000. each year should be appropriated from

General Reserve until the total cash commutation value of the liability was covered. The cash value of the total amount

outstanding on June 30, 1918, was

\$69,078.94

There is therefore an amount not yet covered of

\$41,078.94

On pages 27-29 of Tables will be found a statement of the budget balance reappropriated. In accordance with previous

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August 13, 1918

11.

BONDS AND STOCKS - MARKET VALUE

On pages 27-29 of Tables will be found a statement giving in comparative form the market value of all bonds and stocks owned on June 30, 1918, and the value on the books of the University. This statement also includes the last two installments of the final gift held in trust by the University. The increase of market value over book value is \$2,773,495.01 as follows:

Miscellaneous Stocks	\$4,931,019.22
less decrease in value:	
Railway Bonds	\$1,638,839.88
Street Ry. Bonds	52,634.48
Elevated Ry. Bonds	176,850.30
Miscellaneous Bonds and Notes	289,199.55
	<u>2,157,524.21</u>

It will be noted from the above that in every class of securities there is a decrease in the market value as compared with the book value with the exception of the miscellaneous stocks, and in these there is a considerable reduction as compared with the value on June 30, 1917.

AVERAGE RETURN ON INVESTMENTS

On page 30 of Tables will be found a report showing the average return per cent to the University on investments as of June 30, 1918. The average return on all classes of investments was 5.84 per cent. For the year 1916-17 it was 5.56 per cent, for the year before 5.33 per cent.

.01

\$2,773,495.01

\$1,638,839.88

\$52,634.48

\$176,850.30

\$289,199.55

\$4,931,019.22

\$2,157,524.21

\$2,773,495.01

\$1,638,839.88

\$52,634.48

\$176,850.30

\$289,199.55

\$4,931,019.22

\$2,157,524.21

\$2,773,495.01

\$1,638,839.88

\$52,634.48

\$176,850.30

\$289,199.55

\$4,931,019.22

\$2,157,524.21

\$2,773,495.01

#31 — Board of Trustees
August 13, 1918

12.

GENERAL RESERVE

On pages 13-14 of Tables there is given a statement of the General Reserve showing the appropriations made, the amounts expended and the unused balances to the credit of the several appropriations on June 30, 1918. On July 1, 1917, there was an unappropriated balance of \$68,712.50. During the year there was transferred the surplus on the budget amounting to 138,416.62. There were also released, designations for budget purposes not needed under the new plan of accounting and canceled appropriations 66,626.82 amounting to \$273,755.94 a total of

Appropriations were made during the year as follows:

Special contingent reserve	\$100,000.	
Extra vacation credit reserve	13,310.70	
Other appropriations	89,135.69	
a total of (see page 14)		202,446.39
leaving a balance unappropriated June 30, 1918,	\$ 71,309.55	

At the close of the year it was found that the credit balances on the following appropriations made from General Reserve were not needed, and they have therefore been canceled and returned to General Reserve:

On pages 27-28 of Tables will be found a statement giving in comparative form the market value of all bonds and stocks owned on June 30, 1918, and the value on the books of the University. This statement also includes the last two installments of the final gift paid in trust by the University. The increase of market value over book value is \$2,773,682.01 as follows:

Miscellaneous Stocks	\$4,931,012.28
less decrease in value:	
Railway Bonds	\$1,632,829.38
Street Ry. Bonds	32,624.48
Municipal Ry. Bonds	176,880.50
Miscellaneous Bonds and Notes	289,109.55
	\$2,187,624.51

It will be noted from the above that in every class of security there is a decrease in the market value as compared with the book value with the exception of the miscellaneous stocks, and in these there is a considerable reduction as compared with the value on June 30, 1917.

AVERAGE RETURN ON INVESTMENTS
On page 30 of Tables will be found a report showing the average return per cent to the University on investments as of June 30, 1918. The average return on all classes of investments was 5.84 per cent. For the year 1916-17 it was 5.58 per cent, for the year before 5.35 per cent.

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August 13, 1918

13.

For fire escapes	\$100.
Alumni Council	125.
Floors for women's halls	389.94
Furniture - women's halls	434.88
Rewiring Divinity Building	138.67
Buildings and Grounds storehouse	40.02
Ricketts vault	10.63
Reeves' book collection, not purchased	5000.

a total of \$6,239.14

On the other hand, certain work has been completed for which the appropriations were inadequate and additional appropriations are needed to complete the payments which are hereby requested as follows:

Paving Sixtieth Street	\$996.66
Quarter Centennial	190.84
Rigidity of Earth experiments	396.26
Military science and tactics	915.90
Snell Hall floors	307.
Classical Building stacks	361.03

a total of \$3,167.69

The plan adopted by the Board last year to which I have already referred, of charging to the budget items of a budget nature for which appropriations have been made from General Reserve and not making the transfer from General Reserve unless the budget income is inadequate to cover the expense has worked very well, and has resulted in lodging the expenses under the accounts where they belong.

THE UNIVERSITY PRESS

The operations of the University Press for the year resulted in a deficit of (see page 32)	\$1,454.07
as compared with a surplus of	16,627.84
of the year before, a decrease of	\$18,081.91

In arriving at the surplus no interest has been charged on the regular capital of the Press of \$155,113.90, but on the amount

On pages 12-14 of Table there is given a statement of the General Reserve showing the appropriations made, the amounts expended and the unused balance to the credit of the several appropriations on June 30, 1918. On July 1, 1917, there was an unappropriated balance of \$28,712.50. During the year there was transferred the surplus on the budget amounting to \$12,112.50. There were also released, designations for budget purposes not needed under the new plan of accounting and canceled appropriations amounting to \$27,702.94. A total of \$12,112.50. Appropriations were made during the year as follows:

Special contingent reserve	\$100,000.
Extra special credit reserve	12,310.70
Other appropriations	89,122.49
A total of (see page 14)	201,433.19

Leaving a balance unappropriated June 30, 1918, \$ 77,409.30.

At the close of the year it was found that the credit balances on the following appropriations made from General Reserve were not needed, and they have therefore been cancelled and returned to General Reserve:

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August 13, 1918

14.

used in excess of that sum interest was charged at the rate of 5%, amounting to \$1,249.12.

The Manufacturing Department profit was \$2,258.80

The Retail profit was \$ 993.04

In all the other departments of the Press the operations resulted in a loss, making the net return for the year a loss as shown above. The total capital invested in the Press on June 30, 1918, was \$196,054.63

an excess over the amount allowed of \$ 40,940.73

The Board of Trustees by its action on November 13, 1917, loaned the Press \$40,000. or as much thereof as may be necessary, and renewed it on May 14, 1918, the amount to be repaid if possible at the close of the fiscal year. It will be noted from the above that the Press on June 30, 1918, needed \$940.73 in excess of the loan. It is apparent that the Press because of war conditions, will need the renewal of the loan.

The University Journals' accounts have been adversely affected by the war, the expenses of production and distribution having been greater and the circulation lists in most instances having been smaller. The surplus or deficit on each journal is shown below:

	Surplus	Deficit
Astrophysical Journal	\$308.44	\$153.41
Botanical Gazette	96.88	804.80
Journal of Geology		488.22
Elementary School Journal		
School Review	83.86	409.24
Classical Philology		
Modern Philology	15.14	547.83
Journal of Semitics		57.98
Biblical World	0.	434.76
Journal of Theology		
Journal of Sociology		
Journal of Political Economy		
Totals	\$504.32	\$2896.24

regular capital of the Press of \$156,113.90, but on the amount in arriving at the surplus no interest has been charged on the of the year before, a decrease of \$18,187.81 as compared with a surplus of \$1,437.84 the year finished in a deficit of (see page 32) \$1,437.84 The operations of the University Press for THE UNIVERSITY PRESS accounts were very well, and has resulted in lodging the expenses under the budget income as inadequate to cover the expenses has worked and not making the transfer from General Reserve unless the for which appropriations have been made from General Reserve referred to charging to the budget items of a budget nature. The plan adopted by the Board last year to which I have already a total of \$3,147.69

General Building stocks \$21.03
Shell Mail letters 307.
Military science and tactics 915.50
Rigidity of North experiments 338.38
Quarter Commercial 130.54
Paving Sixtieth Street 338.48

The payments which are hereby requested as follows:
Additional appropriations are needed to complete the which the appropriations were inadequate and On the other hand, certain work has been completed a total of \$6,320.14

General book collection, not purchased \$600.
Purchased books 10.83
Building and grounds maintenance 40.00
Newspaper Building 138.87
Library - women's hall 434.88
Library - women's hall 233.94
Library 138.
For fire escapes 100.

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August 13, 1918

15.

The surplus has been carried to the Journals Sinking Fund, and the deficit carried to next year's account in accordance with previous custom. The Elementary School Journal and the School Review are to be printed and published for the next three years by a committee composed of the department of education of the School of Education. Therefore the deficits on these journals amounting to \$1,293.02 must be held in reserve until the close of that period or provided for from the portion of subsidy for that purpose now released.

GIFTS

The total amount of gifts actually received by the University during the year was \$2,076,190.51 of which \$2,062,522.71 was for capital purposes, and 13,667.80 for current uses. The total amount of gifts paid in since the founding of the University is \$44,934,587.21

WAR WORK

The University has adopted a liberal and patriotic attitude with regard to assisting in the war. It has given leave of absence to members of the University staff to enable them to devote their time to tasks assigned them by the United States Government and war organizations, and in cases where the salaries paid them have been less than they received from the University, it has arranged to pay the difference. The amount thus paid up to the close of the year, June 30,

used in excess of that sum interest was charged at the rate of 3%, amounting to \$1,293.02.

The Manufacturing Department profit was \$2,062.50

The Retail profit was \$1,293.02

In all the other departments of the Press the operations resulted in a loss, making the net return for the year a loss as shown above. The total capital invested in the Press on June 30, 1918, was \$108,054.52

an excess over the amount allowed of \$40,940.75

The Board of Trustees by its action on November 13, 1917, loaned the Press \$40,000.00 or as much thereof as may be necessary, and renewed it on May 14, 1918, the amount to be repaid if possible at the close of the fiscal year. It will be noted from the above that the Press on June 30, 1918, needed \$240.75 in excess of the loan. It is apparent that the Press because of war conditions, will need the renewal of the loan.

The University's journals' accounts have been adversely affected by the war, the expenses of production and distribution having been greater and the circulation less than most last years having been smaller. The surplus or deficit on each journal is shown below:

Journal	Surplus	Deficit
Astronomical Journal	\$300.44	
Botanical Gazette		\$121.41
Journal of Geology	98.58	
Elementary School Journal	304.80	
School Review	486.32	
Classical Philology	85.86	
Modern Philology	409.24	
Journal of Semitics	10.14	
Journal of World History	547.83	
Journal of Pedagogy	0	
Journal of Sociology	87.88	
Journal of Political Economy	234.78	
Total	\$2,062.50	\$1,293.02

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August 13, 1918

16.

was

\$27,247.77

which has been included in the budget expenditures.

This, however, does not represent all the University's contribution on account of the war.

It spent on Military Science and Tactics up to

June 30, 1918, \$10,682.56

for war pamphlets, publications and activities it

spent \$ 3,403.46

and during the past year it spent for preventive

medicine largely devoted to making pneumonia serum

for use in war camps \$10,714.05

The University also paid traveling expenses of Mr.

Millikan on war department work \$ 1,551.97

It has also given the use of its laboratories, the

staff and materials necessary for carrying on

special investigations at the University for

government purposes, the cost of which cannot readily

be computed. It would be a conservative statement

to say that the University's direct contribution to

June 30, 1918, in money exceeded \$55,000.

The annual printed report of the Auditor, which appears as a preprint from the President's report is not yet printed, but when it is ready, it will be presented to the Board at a later date.

Respectfully submitted,

Frederic A. Amett
Auditor.

The report was received and ordered placed on file.

#36 — Board of Trustees
August 13, 1918

Recommendations concerning several matters contained in the Auditor's annual report were made and action thereon was taken as follows:

It was moved and seconded to approve the auditing of budget expenditures varying from estimate of May 11, 1918, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the transfer of \$5,000 from General Reserve to Extra Vacation Credit Reserve, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to reappropriate the several budget credit balances amounting to \$39,261.35, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the transfer of the surplus on University Commons of \$6,577.57 to Commons Reserve, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the cancellation of balances not needed in appropriations made from General Reserve, and returned to General Reserve, of \$6,239.14 and additional appropriations from General Reserve as per list, \$3,167.69, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to provide for the deficits of the School Review and the Elementary

#37 — Board of Trustees
August 13, 1918

School Journal carried forward, amounting to \$1,293.02 from that portion of the journals' subsidy now released, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to renew the loan of \$40,000 to the University Press, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication together with the contract between the University and the School Review Publishing Committee:

August 12, 1918

Board of Trustees
University of Chicago

I am submitting with this copy of the contract relating to the School Review, Elementary School Journal and the Monographs, publication of which is turned over to the Department of Education of the University. The matter was referred to the Committee of Press and Extension. I should like to ask your approval.

A canvass of the figures, showing the cost up to this time, discloses that the cost of producing and mailing each number has been greater than the amount received from subscribers; for the last year the School Review cost 14 cents per copy, and the Elementary School Journal, 16 cents; the subscriber paid less than 12½ cents. This has made promotion disastrous.

Under this contract, the Department of Education will have to print and distribute 16,692 single copies of the two journals in order to meet the obligations of the journal. This makes an aggregate of \$2,503.80 as the outstanding subscription obligations of the two journals assumed at this time by the Department of Education.

The financial assets of the journals turned over to the Department under this contract consist solely of Volume 2 of the Monographs. The subscription lists of the journals and the good will of the publication have value, but the Department is required by its agreement to keep these intact and return them to the University.

The total cost to the University of producing Volume 2 of the Monographs, up to date, has been

School
Review
Publishing
Committee

#38 — Board of Trustees
August 13, 1918

\$1,251.15 and the unfinished number is estimated at \$375, making a total of \$1,626.15, or \$877.65 less than the unfulfilled subscription assumed by the Department of Education.

The subsidy to the journals, 1915-17 and 1917-18 each year, was \$3,100. The subsidy to the Monographs, same period, each year, was \$1,000. In addition, the journals had a deficit in 1917-18 of \$1,000 making a total of \$5,100.

The total subsidy for 1918-19, under which the Department of Education guaranteed to conduct the journals, is \$1,000.

The moving consideration to the Department of Education, however, is the increase in the size of the journals, which they greatly desire and confidently expect to accomplish in the face of the decreased funds at their disposal. The experiment seemed to the committee to be justified.

(Signed) Wallace Heckman

This memorandum of agreement, made and entered into this first day of July, 1918, between the University of Chicago, hereinafter sometimes called the University, and the School Review Publishing Committee, hereinafter sometimes referred to as the Committee, with respect to editing and publishing the School Review, the Elementary School Journal, and the Monographs associated therewith, witnesses as follows, viz:

(1) It is agreed and understood that the School Review Publishing Committee shall consist of members of the Department of Education of the University of Chicago only, that the members shall be C. H. Judd, Chairman, R. L. Lyman, Managing Editor of the School Review, F. N. Freeman, Managing Editor of the Elementary School Journal, W. S. Gray, Managing Editor of the Monographs, R. M. Tryon, H. O. Rugg, F. W. Johnston, H. O. Gillett, with such changes in membership of the School Review Publishing Committee as may from time to time be recommended by the last named Committee and approved by the Committee on Press and Extension and append their signatures hereto. Any member of the School Review Publishing Committee who ceases to be a member of the Department of Education shall thereby terminate his connection with the Committee.

(2) The University of Chicago authorizes the School Review Publishing Committee to proceed at once to perform in such way as it may see fit, the work heretofore done in connection with the said journals and monographs by the Press of the University, such arrangement to last for three years unless previously terminated as hereinafter provided for by either of the parties.

School
Review
Publishing
Committee
Contract
with

#38 — Board of Trustees
August 13, 1918

School Journal carried forward, amounting to \$1,251.15, from that portion of the journals' subsidy now re-issued, and a vote having been taken, the action was desired adopted.

It was moved and seconded to renew the loan of \$40,000 to the University Press, and a vote having been taken, the action was desired adopted.

The Business Manager presented the following communication together with the contract between the University and the School Review Publishing Com-

mitted:
August 13, 1918
Board of Trustees
University of Chicago
I am submitting with this copy of the contract relating to the School Review, Elementary School Journal and the Monographs, publication of which is turned over to the Department of Education of the University. The matter was referred to the Committee on Press and Extension. I should like to ask your approval.

A canvass of the financial situation of the press in this time, discloses that the cost of production and mailing each number has been greater than the amount received from subscribers for the last year. The School Review cost 14 cents per copy, and the Elementary School Journal, 16 cents; the subscription paid last year 12 cents. This has made a considerable loss.

When this contract, the Department of Education will have to print and distribute 13,622 copies of the two journals in order to meet the obligations of the contract. This makes an extra rate of \$3,600.50 as the outstanding subscription obligations of the two journals assumed at this time by the Department of Education.

The financial aspect of the journals turned over to the Department under this contract covered only of Volume 2 of the Monographs. The subscription lists of the journals and the good will of the publication have value, but the Department is reduced by its agreement to keep these intact and return them to the University.

The total cost to the University of producing Volume 2 of the Monographs up to date, has been

School
Review
Publishing
Committee

(3) The University will complete the Monographs now in hand and unfinished, and will hold back-numbers of the School Review, Elementary School Journal, and Monographs for the supply of orders, and the Committee will promptly transmit to the University Press orders for the same and remittances.

(4) The University will turn over to the custody of the School Review Publishing Committee the address cards and plates for the addressograph, and these are to be kept up from time to time as may be required in accordance with the usual practice heretofore followed by the Press by the Committee during the continuance of this arrangement, and on the termination of this arrangement the Committee shall turn over to the University the then current subscription lists, with cards and plates.

(5) It is agreed and understood that the Committee will continue to publish the magazines or journals, including monographs, and complete all subscriptions which have been paid for and all advertising which has been paid for, and that the Committee will receive from July first, 1918, all cash turned over to the University on account of advertisements, subscriptions, or otherwise, it being the understanding that these two sums, the liability and the asset sides, practically equal each other.

(6) The University will allow the Committee to use such portions of the fourth floor of Kimbark Hall as are not now needed for the purposes of the work herein provided for without rent, and the University will guarantee any general contract for the printing of either of the journals or monographs of which the Business Manager may approve in order that the Committee may have the benefit of the credit of the University in obtaining good prices for printing of books.

(7) The University will pay to the Committee One Thousand Dollars (\$1,000) per year for the purposes of the two journals during the continuance of the agreement, the first payment to be made on the execution hereof, and succeeding payments shall be made on July First of each year so long as this agreement shall remain in force.

(8) It is agreed and understood that the imprint of the University Press shall be eliminated from the front page of the journal, but otherwise the cover will not be modified, but the University undertakes from the date hereof to turn over all mail and correspondence and cash when and wherever received in connection with either the journals or the monographs, to the Committee, except for back-numbers; back-numbers being understood not to in-

\$1,000.18 and the balance number is estimated at \$1,000.18, making a total of \$1,000.18, or \$1,000.18 less than the estimated subscription assumed by the Department of Education.

The subsidy to the journals, 1915-17 and 1917-18 each year, was \$1,000. The subsidy to the Monographs, same period, each year, was \$1,000. In addition, the journals had a deficit in 1917-18 of \$1,000 making a total of \$2,000.

The total subsidy for 1915-17, under which the Department of Education guaranteed to conduct the journals, is \$1,000.

The moving consideration to the Department of Education, however, is the increase in the size of the journals, which they greatly desire and can- not afford to accomplish in the face of the decreased funds at their disposal. The expenditure seemed to the committee to be justified.

(Signed) Wallace Hoffman

School
Review
Publishing
Committee
Contract
with

This memorandum of agreement, made and entered into this first day of July, 1918, between the University of Chicago, hereinafter sometimes called the University, and the School Review Publishing Committee, hereinafter sometimes referred to as the Committee, with respect to editing and publishing the School Review, the Elementary School Journal, and the Monographs associated therewith, is witnessed as follows:

(1) It is agreed and understood that the School Review Publishing Committee shall consist of members of the Department of Education of the University of Chicago only, that the members shall be G. H. Cook, Chairman, F. A. Townsend, Secretary, and the School Review Publishing Committee shall be the Executive Editor of the Monographs, W. C. Gray, Managing Editor of the Monographs, H. M. Brown, H. C. Johnson, T. W. Johnston, H. C. Johnson, and such changes in membership of the School Review Publishing Committee as may from time to time be recommended by the last named Committee and approved by the Committee on Press and Extension and signed by the Committee on Press and Extension of the School Review Publishing Committee, who shall be a member of the Department of Education shall thereby terminate his connection with the Committee.

(2) The University of Chicago authorizes the School Review Publishing Committee to proceed as follows in each year as it may see fit: the work heretofore done in connection with the journals and monographs by the Press of the University, such arrangements to first for these years as are previously contracted as hereinafter provided for by either of the parties.

clude Volume II of the Monographs or the first five numbers of Volume XXVI of the School Review.

(9) It is mutually agreed and understood that the members of the Committee hereby become personally responsible jointly and severally for debts incurred by the Committee in the process of this work, and will at all times promptly provide and pay into the business whatever amounts shall be necessary to keep the assets above the liabilities, and that at the termination of the Agreement, they will turn the property back to the University, free from all debts or liabilities whatsoever, except the unfilled subscriptions and advertisements, and that all copies of magazines, journals and monographs on hand shall be the property of the University.

(10) It is mutually agreed and understood that the system of bookkeeping or accounting used shall be subject to the approval of the auditor of the University, and he shall have opportunity at all times to examine the books and accounts and method of accounting practised by the Committee.

(11) It is mutually agreed and understood that the size of the paper, the style, the quality of paper, the character of advertisements and subject matter, the type used and the method of printing shall be satisfactory to the President or Acting President of the University or whomsoever shall be designated by either of them to supervise the same, and that the number of issues per year shall not be reduced without the consent of the Committee on Press and Extension.

(12) It is further agreed and understood that no salaries shall be paid to members of the Committee, and that the profits, if any, are to be put back into the business, for the purpose of improving its work, or extending its field of activity, or held as a reserve for future benefit of the business as may be determined by the School Review Publishing Committee. It is understood that the journals and monographs are not to be published or operated as a profit-making enterprise by the Committee, and it is further understood that employees of the University shall not be otherwise than as at present employed or occupied in connection with the work of these journals or monographs or their printing or publishing.

(13) It is mutually agreed and understood that all copyrights now held or hereafter to be obtained in connection with any of the work above referred to shall be taken out in the name of the University of Chicago, and shall belong to the University of Chicago with the right in the Committee to use the same so far as may be necessary during the continuance of this agreement for the purposes hereinbefore set forth.

(2) The University will complete the monographs now in hand and unfinished, and will hold back numbers of the School Review, Extension, School Journal, and Monographs for the supply of orders, and the Committee will promptly transmit to the University press orders for the same and the monographs.

(3) The University will turn over to the members of the School Review Publishing Committee the assets and liabilities for the above-mentioned work and these are to be kept on from time to time as may be required in accordance with the usual practice heretofore followed by the University. The Committee shall have over to the University the assets and liabilities of this arrangement, and on the termination of this arrangement the Committee shall turn over to the University the assets and liabilities of this arrangement, with cash and other assets.

(4) It is agreed and understood that the Committee will continue to publish the monographs or journals, including monographs, and complete all subscriptions which have been paid for and all advertising which has been paid for, and that the Committee will receive from July 1st, 1918, all cash turned over to the University on account of subscriptions, advertisements, or otherwise, it being the understanding that these two items, the liability and the assets, shall be paid to the University.

(5) The University will allow the Committee to use such portions of the fourth floor of the University as are not now needed for the purpose of the work herein provided for without rent, and the University will guarantee any contract entered into for the printing or other work of the journals or monographs of which the Committee may have the benefit of order that the Committee may have the benefit of the credit of the University in obtaining work done for printing or publishing.

(6) The University will pay to the Committee one thousand dollars (\$1,000) per year for the purchase of the two journals during the continuance of the agreement, the first payment to be made on the expiration thereof, and successive payments shall be made on July 1st of each year so long as this agreement shall remain in force.

(7) It is agreed and understood that the print of the University press shall be eliminated from the front page of the Journal, but otherwise the cover will not be modified, but the University undertakes from the date hereof to turn over all mail and correspondence and cash when and where received in connection with either the journals or monographs to the Committee, except the cash and other assets and liabilities being understood not to be

#41 -- Board of Trustees
August 13, 1918

Signed and delivered the day and year first
above written.

THE UNIVERSITY OF CHICAGO
By (Signed) Wallace Heckman
Business Manager
(Signed) Charles H. Judd
" R. M. Tryon
" J. E. Bobbitt
" Harold O. Rugg
" Frank N. Freeman
" William S. Gray
" Rollo L. Lyman
" THE SCHOOL REVIEW PUBLISHING
COMMITTEE

It was moved and seconded to approve the
action of the Committee in negotiating the contract
as well as the action of the Business Manager in
executing the contract as submitted, and, a vote
having been taken, the motion was declared adopted.

The Business Manager submitted a report of
the operations of Drexel House for the Spring
Quarter, 1918, showing receipts from sixteen stu-
dents and guests of \$489.25 and expenditures of
\$384.25. These young women, by taking over their
household cares, secure their accommodations at
\$2.73 per week, two meals on week-days and three
on Sundays, with the added advantage of the skill
and knowledge acquired by experience and practise
in household economics and operation, and, what is
perhaps of greater value, the congenial social
atmosphere resulting from the selection by these
young women of their household associates.

The report was received and ordered placed on
file.

The Business Manager submitted the following
report:

include volume 11 of the manuscript of the first five
numbers of Volume XXVI of the School Review.
(9) It is mutually agreed and understood that
the members of the Committee hereby become personally
responsible jointly and severally for debts incurred
by the Committee in the process of this work, and
will at all times promptly provide and pay for the
business expenses which shall be necessary to keep
the record above the liabilities, and that at the
termination of the agreement, they will turn all debts
properly back to the University, free from all debts
or liabilities whatsoever, except the unpaid sub-
scriptions and advertisements, and that all copies
of manuscripts, journals and monographs on hand shall
be the property of the University.

(10) It is mutually agreed and understood
that the system of bookkeeping or accounting used
shall be subject to the approval of the auditor of
the University, and he shall have opportunity at
all times to examine the books and accounts and
method of accounting practiced by the Committee.
(11) It is mutually agreed and understood
that the size of the paper, the style, the quality
of paper, the character of advertisements and sub-
ject matter, the type used and the method of
printing shall be satisfactory to the President or
Adjunct President of the University or whatever
shall be designated by either of them to supervise
the same, and that the number of issues per year
shall not be reduced without the consent of the
Committee on Press and Extension.

(12) It is further agreed and understood
that no salaries shall be paid to members of the
Committee, and that the publisher, in any, are to be
put back into the business, for the purpose of in-
creasing its work, or extending its field of ac-
tivity, or held as a trustee for future benefit of
the business as may be determined by the School
Review Publishing Committee. It is understood
that the journals and monographs are not to be
published or operated as a profit-making enterprise
by the Committee, and it is further understood
that employees of the University shall not be other-
wise than as at present employed or occupied in
connection with the work of these journals or mono-
graphs or their printing or publishing.

(13) It is mutually agreed and understood
that all copyrights now held or hereafter to be
obtained in connection with any of the work above
related shall be taken out in the name of the
University of Chicago, and shall belong to the Uni-
versity of Chicago with the right in the Committee
to the same so far as may be necessary during
the continuance of this agreement for the purpose
hereinafter set forth.

#42 — Board of Trustees
August 13, 1918

August 13, 1918

Board of Trustees
University of Chicago

Irregularities have been discovered in the checking of coal received at the Power Plant.

The matter was first called to the attention of the University by the Pocahontas Coal Co. which received the coal contract in the Spring of this year. Shortly after they began making deliveries, the coal company was approached by the teamster who offered to secure receipted coal tickets for deliveries not made under a plan whereby the coal company would send the tickets through for payment by the University and would pay the teamster a certain sum per ticket. The teamster, in turn, would reimburse the coal weigher at the Power Plant for signing the extra ticket.

By agreement with the coal company this plan was allowed to proceed for about a week. Observers were stationed who checked the actual number of loads delivered over the Power House scales and such deliveries were later checked with the number of tickets turned in.

In co-operation with the States Attorney's office, information was gathered, and the entire group of teamsters, engineers and others implicated were gathered in simultaneously, and separately interviewed, and indictments were returned against two engineers, William Vanderberg and Montford Cooper, and Frank Parnau, an oiler, in the service of the University. An indictment also was returned against John H. Evans, one of the officers of the former coal company, the Richards-Evans Company, which it appears was involved in the same kind of fraudulent practice during the time that it had the contract. Sam Mendelsohn, a South Side saloonkeeper, who is said to have profited in the transaction at the expense of the University, was also indicted.

Two of the indicted persons have made confessions, implicating themselves and others. One of the engineers indicted is still at liberty. Important information has also been received by the States Attorney from the teamsters who were engaged in handling the coal.

Under the direction of Mr. Arnett, an accountant has been placed on the books of the Richards-Evans Company for the purpose of finding out the following: (1) The amount of coal purchased and delivered to Richards-Evans Company. (2) The amount of coal delivered to the University for which Richards-Evans Co. paid teamsters. (3) The amount of coal which Richards-Evans Co. delivered to the University and all other customers as compared with their receipts of coal.

These investigations are not yet complete.

Coal
Thefts of
Richards-
Evans
Co.

#42 — Board of Trustees
August 13, 1918

The last report of the Auditor indicated that 149½ tons had been claimed to be delivered to the University more than the Company had paid teamsters for delivering. There was evidence that coal covered by Power Plant receipts was sold and delivered elsewhere.

The last bill of Richards*Evans Company for coal has not been paid and will not be, pending these investigations. The amount of that bill is \$7,309.19.

The method of receipting for coal has been changed so that it is not likely that this particular form of theft can happen again. The weighmasters have been definitely selected for that purpose and put under bond. An additional checker certifies to the receipt of coal and to its deposit either in the Power House or in the storage yard adjoining.

So far there is no indication of actual complicity by Mr. Foss, chief engineer. Inertia and lack of capacity seem to have been his contribution. When the States Attorney and ourselves became satisfied that he had no actual complicity in this business, the plan was at once put into the hands of the engineer in charge of all of the downtown plants. Foss was asked to go into the boiler room and give the University the advantage of whatever knowledge he has of the campus steam plant, where he still is.

In reorganizing the plant, we are taking the advice of Mr. Neiler, who is studying the entire problem of our steam plant in connection with the proposed new buildings.

(Signed) Wallace Heckman

The report was received and placed on file.

The Business Manager submitted the contract of John F. Moulds, Cashier of the University, with the American Express Company for sale of money-orders and checks, and a copy of the University's guaranty to the express company against losses by reason of his appointment.

It was moved and seconded to approve the contract with the American Express Company and the guaranty as submitted, and, a vote having been taken, the motion was declared adopted.

American
Express
Company,
Contract
with

#42 — Board of Trustees
August 13, 1918

Coal
Thefts of
Richards-
Evans
Co.

Investigations have been discovered in the checking of coal received at the Power Plant. The matter was first called to the attention of the University by the Board of Trustees, who received the coal contract in the spring of this year. Shortly after began making deliveries, the coal company was approached by the teamster who offered to receive transported coal tickets for delivery not made under a plan whereby the coal company would send the tickets through for payment by the University and would pay the teamster a certain sum per ticket. The teamster, in turn, would return the coal tickets to the Power Plant for receipting the extra tickets.

An agreement with the coal company this plan was allowed to proceed for about a week. Checks were stationed who checked the actual number of loads delivered over the Power House scales and much delivered were later checked with the number of tickets turned in.

In co-operation with the States Attorney's office, information was gathered, and the entire group of teamsters, engineers and others implicated were gathered in simultaneously, and separately interviewed, and indictments were returned against two engineers, William Vandenberg and Harold Cooper, and Frank Barnett, an officer in the service of the University. An indictment also was returned against John H. Evans, one of the officers of the former coal company, the Richards-Evans Company, which it appears was involved in the same kind of fraudulent practice during the time that it had the contract. A Hamilton-Bishop, who is said to have profited in the transaction at the expense of the University, was also indicted.

Two of the indicted persons have made confessions, implicating themselves and others. One of the engineers indicted is still at liberty. Important information has also been received by the States Attorney from the teamsters who were engaged in handling the coal.

Under the direction of Mr. Attorney, an account has been placed on the books of the Richards-Evans Company for the purpose of finding out the following: (1) The amount of coal paid and delivered to Richards-Evans Company. (2) The amount of coal delivered to the University for which Richards-Evans Co. paid teamsters. (3) The amount of coal which Richards-Evans Co. delivered to the University and all other persons as compared with their receipts of coal. These investigations are not yet complete.

#43 — Board of Trustees
August 13, 1918

Mr. The Business Manager submitted a request from Dr. E. D. Burton on behalf of the Committee of Management of the Y.M.C.A. for the use of rooms in Ellis Hall for the Y.M.C.A. and for installations, alterations and repairs to make these rooms available for the association, the whole involving an estimated expenditure of \$1,053.10. It was recommended to eliminate certain portions of the changes and alterations, thereby materially reducing their cost.

It was moved and seconded to authorize alterations and repairs in three rooms at the south-east portion of Ellis Hall for the use of the Y.M.C.A. and to appropriate not to exceed \$400 therefor, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the Director of Libraries, approved by the Business Manager,

It was moved and seconded to authorize the use of the west portion of the basement of the three Divinity Dormitories for stack-rooms for library storage and the appropriation of \$1,208.15 for necessary alterations, building stacks, etc., and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

August 1, 1918

The Board of Trustees
The University of Chicago
The deed of Mr. LaVerne W. Noyes was filed on July 24, 1918. Under telegraphic correspondence

Y.M.C.A.

Ellis
Hall

Divinity
Dormi-
tories
Basement
To Be
Used for
Library
Storage
Rooms

LaVerne
Noyes
Foundation

#42 — Board of Trustees
August 13, 1918

The last report of the Auditor indicated that 1909 tons had been claimed to be delivered to the University more than the Company had paid for delivery. There was evidence that coal covered by lower plant receipts was sold and delivered elsewhere.

The last bill of Richardson-Tyner Company for coal has not been paid and will not be pending these investigations. The amount of that bill is \$7,500.10.

The method of receipting for coal has been changed so that it is not likely that this particular form of theft can happen again. The weighmasters have been definitely selected for that purpose and put under bond. An additional check is certified to the receipt of coal and is deposited either in the Tower House or in the storage yard adjoining.

So far there is no indication of actual deception by Mr. Toner, chief weighmaster. Inquiry has been made of capacity to have been his conviction. When the State Attorney and University name called that he had no actual conviction in this business, the first was at once put into the hands of the engineer in charge of all of the down town plants. Toner was asked to go into the boiler room and give the University the advantage of what ever knowledge he has of the campus steam plant, where he still is.

In investigating the plant, we are taking the advice of Mr. Miller, who is studying the entire problem of our steam plant in connection with the proposed new buildings.

(Signed) Wallace Hickman

The report was received and placed on file.

The Business Manager submitted the contract of John W. Boulick, Cashier of the University, with the American Express Company for sale of money orders and checks, and a copy of the University's warranty to the express company against losses by reason of his appointment.

It was moved and seconded to approve the contract with the American Express Company and the warranty as submitted, and a vote having been taken, the motion was declared adopted.

American
Express
Company,
Contract
with

#44 — Board of Trustees
August 13, 1918

Mr. Roper advised that revenue stamps were not required. In addition to the deed, special assignments were made of the leaseholds. These have not been recorded. The subleases and insurance policies have been duly assigned. The transaction is to take effect on July 1 and the University is to collect all rents on and after that date and pay all ground rents and other items accruing on and after that date.

Mr. Aldis J. Browne, who was in charge of the Shops, LaVerne, Pickwick and Chemical Buildings, was very highly recommended by Mr. Noyes, Mr. L. C. Walker and Mr. Hack, Mr. Noyes' attorney. For the present Mr. Browne is to continue in charge of these properties for the University upon the same terms on which he had charge of it for Mr. Noyes, viz.:

"We will be very glad to continue as agents for the Chemical Building, LaVerne Building, Pickwick Building and the Shops Building, on the same commission basis as we have had with Mr. Walker, namely: A monthly charge of two and one-half per cent (2½%) on the actual rentals collected; no commission being charged for disbursements on account of operating expenses, repairs, etc. For the negotiation of leases we charge the regular Chicago Real Estate Board rates, with which rates you are undoubtedly familiar, but for your information we are enclosing herewith copy of same. On renewals where tenants remain at no increased rental our charge would be one-half the regular rate. -- In the management of Mr. Noyes' property we had an arrangement with Mr. Walker whereby we agreed that in the event any tenant whom we secured failed to occupy the demised premises less than one year, we would not charge a second commission for unexpired portion of the lease. -- As it is our desire to continue the management of your buildings on exactly the same arrangement as we had with Mr. Noyes, we will be very glad to continue this arrangement and trust same meets with your approval."

I have requested the agent to open a new set of books on which the account of the University property shall be kept, the books to belong to the University and to be delivered to the University at the termination of the agency. Mr. Arnett is giving instructions to the agent as to the manner of keeping the accounts, etc., and will audit the books from time to time as in his judgment is required.

Messrs. Tenney, Harding & Sherman are having the abstracts brought down from the last examination by Mr. Noyes' attorney, showing the title in University. They are also attending to the assignment of the guarantee policies.

Report of the Board of Trustees
August 13, 1918

The Business Manager submitted a request from Dr. W. D. Norton on behalf of the University of Management of the Y.M.C.A. for the use of rooms in Ellis Hall for the Y.M.C.A. and for installations, alterations and repairs to make these rooms available for the association, the whole involving an estimated expenditure of \$1,000. It was recommended to allocate certain portions of the changes and alterations, thereby materially reducing their cost.

It was moved and seconded to authorize alterations and repairs in these rooms at the expense of the Y.M.C.A. and to appropriate not to exceed \$400 therefor, and a vote having been taken, the motion was declared adopted.

Upon recommendation of the Director of Libraries, approved by the Business Manager, it was moved and seconded to authorize the use of the west portion of the basement of the three library buildings for stack-rooms for library storage and the appropriation of \$1,200.10 for necessary alterations, building stacks, etc., and a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

August 1, 1918

The Board of Trustees
The University of Chicago
The deed of Mr. Lawrence N. Noyes was filed on July 24, 1918. Under telephone correspondence

Library
Stacks
Basement
Use for
to be
Noyes
Library
Basement
Rooms

LaVerne
Shops
Pickwick
Chemical

#45 — Board of Trustees
August 13, 1918

There will be found in the files for future use, if reference to it shall be desired, a suggested valuation of the individual properties by the donor upon which he based his valuation as announced in the newspapers.

Mr. Stumer, who together with Messrs. Eckstein and Rosenthal, owns the other three-quarters interest in the State Street property, will make his monthly reports and remittances to this office as he previously made them to Mr. Noyes.

(Signed) Wallace Heckman

The report was received and ordered placed on file.

It was moved and seconded to refer to the Committee on Finance and Investment (1) the matter of obtaining a valuation of the real-estate and leaseholds covered by the deed of gift of Mr. LaVerne Noyes for the purpose of making an entry of the property on the books of the University and (2) of proposing a plan for amortization of the leaseholds, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

July 16, 1918

Board of Trustees
The University of Chicago

The following is a list of the buildings, stores, offices and tenements owned and leased by the University, together with their total rent roll on July 1, 1918, showing vacancies:

Premises	Tenants	Annual Rent	Vacancies
60th & Kimbark Ave.	21	\$10,794.00	0
60th & Woodlawn	27	12,042.00	0
1007-09 E. 60th	10	3,930.00	0
6020 Ellis Ave.	2	636.00	0
6024-26 Ellis Ave.	6	2,364.00	0
6030-32 Ellis Ave.	8	3,492.00	0
6023-29 Ellis Ave.	12	4,404.00	0
6031-43 Ellis Ave.	18	8,418.00	0
6040-42 Ellis Ave.	2	1,140.00	0
6047-49 Ellis Ave.	8	3,210.00	0
6051-59 Ellis Ave	12	4,902.00	0
1014 E. 61st	13	3,390.00	0

University
Rented
Property

#44 — Board of Trustees
August 13, 1918

Mr. Noyes advised that revenue stamps were not required. In addition to the deed, special assignments were made of the leaseholds. These have not been recorded. The assignments and insurance policies have been duly assigned. The transaction is to take effect on July 1 and the University is to collect all rents on and after that date and pay all ground rents and other items according to and after that date.

Mr. Aldie L. Brown, who was in charge of the Shoppe, LaVerne, Block and Chemical Buildings, was very highly recommended by Mr. Noyes. Mr. L. C. Walker and Mr. Hack, Mr. Noyes' attorney, for the present Mr. Brown is to continue in charge of these properties for the University upon the same terms on which he had charge of it for Mr. Noyes.

"We will be very glad to continue as agents for the Chemical Building, LaVerne Building, Block and Shoppe Building and the Shoppe Building, on the same terms on which we have had with Mr. Noyes, namely: A monthly charge of two and one-half per cent (2 1/2%) on the actual rentals collected; no commission being charged for disbursements on account of operating expenses, repairs, etc. For the negotiation of leases we charge the regular Chicago Real Estate Board rate, with which your information we are undoubtedly familiar, but let your information we are enclosing herewith copy of same. On renewals where contracts remain at no increased rental our charge would be one-half the rental rate we had in the management of Mr. Noyes' property we entered an arrangement with Mr. Walker whereby we agreed that in the event any tenant when we secured failed to occupy the desired premises less than one year, we would not charge a second commission for unoccupied portion of the lease. As it is our desire to continue the management of your buildings on exactly the same arrangement as we had with Mr. Noyes, we will be very glad to continue this arrangement and trust same meets with your approval."

I have requested the agent to open a new set of books on which the records of the University property shall be kept, the books to belong to the University and to be delivered to the University at the termination of the agency. Mr. Arnold is giving instructions to the agent as to the manner of keeping the accounts, etc., and will audit the books from time to time as in his judgment is required. Messrs. Turner, Harding & Sherman are having the abstracts brought down from the last examination by Mr. Noyes' attorney, showing the title in University. They are also attending to the assignment of the leasehold policies.

#46 — Board of Trustees
August 13, 1918

Premises	Tenants	Annual Rent	Vacancies
975 E. 60th St.	2	\$1,680.00	0
923 E. 60th St.	2	1,440.00	0
Vacant lot on Cottage Grove bet. 60th and 61st Sts.	1	900.00	0
5831-33 Kenwood Ave.	1	1,380.00	0
5828 Woodlawn Ave.	1	1,020.00	0
5812 Ingleside Ave.	1	180.00	0
5822 Ingleside Ave.	1	192.00	0
5826 Ingleside Ave.	1	205.00	0
5828 Ingleside Ave.	1	148.17	0
5832 Ingleside Ave.	1	192.00	0
5815 Drexel Avenue	6	1,410.00	0
5806 Drexel Ave.	2	456.00	0
5810-12 Drexel Ave.	4	984.00	0
5822 Drexel Ave.	4	1,290.00	0
5835 Drexel Ave.	3	804.00	0
5800-04 Maryland Ave	12	4,176.00	0
5809-11 Maryland Ave	4	1,140.00	0
5815-17 Maryland Ave	6	2,340.00	0
5821-23 Maryland Ave	4	1,536.00	0
5825 Maryland Ave	2	738.00	0
5827 Maryland Ave	2	678.00	1
5829 Maryland Ave	5	1,350.00	0
723 E. 35th St	1	600.00	0
42d & Michigan Ave	40	13,728.00	1
29th & Wabash Ave	24	8,196.00	3
134-144 N. Ashland	6	2,448.00	0
1608-10 Park Ave	10	4,008.00	0
126 N. Ashland Ave	1	660.00	0
1652-58 Park Ave	8	1,074.00	2
1633 Fulton St	3	684.00	0
1642 Warren Ave	4	2,010.00	0
1938 S. Sawyer Ave	1	300.00	0
Blue Island Ave (Junk)	1	100.00	0
	294	\$116,769.17	7
Tacoma Bldg	105	125,242.00	2
Security Bldg	91	68,730.00	1
Lees Bldg.	76	68,268.00	0
Great Lakes Bldg.	26	41,310.00	0
Williams Bldg.	1	80,000.00	0
Rawson Bldg.	10	14,040.00	1
Mills Novelty Bldg.	1	33,000.00	0
Central Scientific	1	21,765.72	0
Chicago Store and Office Fixture	1	3,500.00	0
Offices, etc. Total	312	455,855.72	4
Apartments, Total	294	116,769.17	7
Grand Total	606	\$572,624.89	11

The total amount of annual rent for vacancies is \$4,404.

(Signed) Wallace Heckman

#46 — Board of Trustees
August 13, 1918

There will be found in the list for future use, if reference to it will be desired, a suggested valuation of the individual properties by the board upon which he based his valuation as announced in the newspaper.

Mr. Stumm, who together with Messrs. Kohnstein and Rosenthal, owns the other three-quarters interest in the State Street property, will make his monthly reports and remittances to this office as he previously made them to Mr. Hayes.

(Signed) Wallace Heckman

The report was received and ordered placed on file.

It was moved and seconded to refer to the Committee on Finance and Investment (1) the matter of

obtaining a valuation of the real-estate and lease-

holds covered by the deed of gift of Mr. Lawrence

Hayes for the purpose of making an entry of the pro-

perty on the books of the University and (2) of pro-

posing a plan for exemption of the leaseholders,

and a vote having been taken, the motion was de-

clared adopted.

The business manager submitted the following

report:

July 14, 1918

Board of Trustees

The University of Chicago

The following is a list of the buildings,

stores, offices and tenements owned and leased by

the University, together with their total rent roll

on July 1, 1918, showing approximate

valuation.

Annual Rent

Vacancies

0

The Business Manager reported that the details of the purchase of the house and land at 5617 Kenwood Avenue were being completed, and recommended that the house be turned over to the United States for housing soldiers taking work in the University, and that the President of the Board be authorized to sign a contract for that purpose.

It was moved and seconded to concur in the recommendation and to use the house at 5617 Kenwood Avenue as a barracks for soldiers being trained at the University and to authorize the President of the Board to sign a contract for the use of the house for this purpose, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the Business Manager, It was moved and seconded that the salary of George O. Fairweather, Assistant in the Counsel and Business Manager's Office, be increased to \$4,000 per year from July 1, and that the salary

Quadrangle
Club
Site

5817
Kenwood
Avenue

G. O.
Fair-
weather

#48 — Board of Trustees
August 13, 1918

of John F. Moulds, Cashier of the University, be increased to \$4,000 per year from July 1, and, a vote having been taken, the motion was declared adopted.

J. F.
Moulds

Upon recommendation of Mr. Parker,
It was moved and seconded that the salary of the Secretary of the Board, J. Spencer Dickerson, be made \$4,000 per year from July 1, and, a vote having been taken, the motion was declared adopted.

J. S.
Dickerson

Upon recommendation of the Business Manager,
It was moved and seconded that the matter of settlement with Professor W. I. Thomas be referred to the Committee on Finance and Investment with power to act, and, a vote having been taken, the motion was declared adopted.

W. I.
Thomas

The Business Manager reported that in accordance with the action of the Board on November 14, 1916, a payment of \$50 per month had been made, up to July 1, 1918, to the trustee for Mrs. Hulbert, widow of the late Dean Eri B. Hulbert. The trustee asks for a continuance of the payment.

Mrs.
E. B.
Hulbert

The matter of further payment on account of Mrs. Hulbert was referred to the Committee on Finance and Investment with power to act, and, a vote having been taken, the motion was declared adopted.

The Business Manager called attention to the hazardous character of the work being done by members of the staff of the Department of Chemistry

Insurance
of Men in
Chemistry
Department

#48 — Board of Trustees
August 13, 1918

The Business Manager reported that he had received a cablegram from President Johnson, from England announcing the signing by Admiral and Mrs. David Beatty of the anti-aircraft bill to the allies in the block founded by Woodman and University Avenue and Fifty-fifth and Fifty-sixth Streets, which had completed the number of blocks necessary to the use of the block on the side of the University Avenue.

The Business Manager reported that the sale of the purchase of the house and land at 3015 Kennedy Avenue were being completed, and recommended that the house be turned over to the United States for housing soldiers taking work in the University, and that the President of the Board be authorized to sign a contract for that purpose.

It was moved and seconded to consent in the recommendation and to the house at 3015 Kennedy Avenue as a barracks for soldiers being trained at the University and to authorize the President of the Board to sign a contract for the use of the house for this purpose, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the Business Manager,
It was moved and seconded that the salary of George O. Westmeyer, Assistant in the Council and Business Manager's Office, be increased to \$4,000 per year from July 1, and that the salary

George O.
Westmeyer

George O.
Westmeyer

George O.
Westmeyer

#49 -- Board of Trustees
August 13, 1918

in attempting to discover means for the protection of soldiers against the effects of poisonous gases used by the Germans, and to the possibility of providing accident insurance.

It was moved and seconded to refer the matter of accident insurance for members of staff in the Department of Chemistry to the Committee on Finance and Investment with power to act, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize Dean Angell to sign, as Vice-President of the University, the diplomas conferred upon graduates of Rush Medical College, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded that it is the sense of the Board that the University shall comply with all applicable regulations of the government for the conservation of paper, such as in reducing the weight of paper for journals, etc., and, a vote having been taken, the motion was declared adopted.

Adjourned.

Spencer Dickerson
Secretary

J. R.
Angell

Paper,
Conserva-
tion of

The University of Chicago

MINUTES OF THE BOARD OF TRUSTEES

September 10, 1918

The regular monthly meeting of the Board of Trustees was held in the Board Room on Tuesday, September 10, 1918, at 2 p.m.

There were present: Mr. MacLeish, in the chair, Messrs. Arnett, Baldwin, Bartlett, Dickerson, Felsenthal, Grey, Hutchinson, Scott and Swift; also Messrs. Angell and Heckman.

Messrs. Donnelley, Holden and Ryerson sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held August 13, 1918, were approved.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of extra vacation credit of Carl F. Huth, Jr., \$666.66, less one-third for cash, \$444.44, net.

It was moved and seconded to authorize the commutation of the extra vacation credit of Carl F. Huth, Jr., and the payment to him of \$666.66, less one-third for cash, \$444.44, net, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication from Mr. C. R. Crane:

Juniper Point,
Woods Hole, Mass.
July 31, 1918

Mr. Martin A. Ryerson,
The University of Chicago.

Doctor Judson informs me that the last term of the Russian work Professor Samuel N. Harper is doing expires this year. I myself am entirely satisfied with what he is doing and the way he gets his information and uses it. I imagine his usefulness is much increased by his association with the University and I should be glad to extend my

C. F.
Huth, Jr.

C. R.
Crane

#2 — Board of Trustees
September 10, 1918

part of the arrangement another five years - that is, until December 31st, 1923. If this plan meets with the approval of the Trustees please let me know.

(Signed) Charles R. Crane

It was moved and seconded to accept the renewal of the gift of Mr. C. R. Crane, understood to be \$5,000 per year for five years, and to request the Secretary to convey to him the thanks of the Board for his generous gift, and, a vote having been taken, the motion was declared adopted.

At the meeting of the Board of Trustees held August 13, 1918, the Secretary was requested to prepare a memorial of the late Professor Galusha Anderson. He submitted the following:

Galusha
Anderson

Galusha Anderson, Professor of Homiletics in the University from 1892 until 1904 when he was retired died at Wenham, Mass., July 20, 1918. He was born at Clarendon, N. Y., March 7, 1832. He was graduated from the University of Rochester in 1854 and from Rochester Theological Seminary in 1856. During these eighty-six years he lived a useful and strenuous life, serving in various positions of importance and exerting a beneficent and widespread influence.

In St. Louis, during the trying period of the Civil War, his outstanding patriotism and loyalty to the Union were most helpful to the cause of freedom and to the stability of the national government, and these qualities of mind and spirit were manifested in a region where and at a time when to be true to the underlying principles of the Republic was often unpopular and sometimes dangerous.

His ministerial labors which began in Janesville, Wis., and later were continued in St. Louis, Brooklyn, and Chicago, were characterized by vigorous thinking, earnest endeavor to help men and women to higher planes of living. His message sought to establish righteousness by changing the minds of men and thus developing high moral character rather than to play upon human emotions.

It was as an educator, however, that Dr. Anderson will be longest remembered. He was professor of homiletics in Newton (Mass.) Theological Institution for seven years. In 1878 he was

The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES
September 10, 1918

The regular monthly meeting of the Board of Trustees was held in the Board Room on Tuesday, September 10, 1918, at 2 p.m.

Those present: Mr. MacLellan, in the chair; Messrs. Ernst, Baldwin, Hartwell, Dickinson, Teisental, Gray, Hutchinson, Scott and Will; also Messrs. Angell and Hookman.

Messrs. Donnelly, Holden and Hyman sent word of their inability to be present.

Prayer was offered by Mr. Dickinson.

The minutes of the meeting held August 13, 1918, were approved.

The Secretary presented a minute from the Committee on Expenditures recommending the compensation of extra vacation credits of Carl F. Hays, Jr.,

\$500.00, less one-third for cash, \$333.33, net.

It was moved and seconded to authorize the compensation of the extra vacation credits of Carl F. Hays, Jr., and the payment to him of \$500.00, less

one-third for cash, \$333.33, net, and a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication from Mr. C. R. Crane:

Letter from Mr. C. R. Crane
August 10, 1918

Mr. Martin A. Hyman,
The University of Chicago,
Dear Sir: I have the honor to acknowledge the receipt of your letter of the 28th inst. and in reply to inform you that the Board of Trustees has voted to grant you the sum of \$500.00, less one-third for cash, \$333.33, net, as compensation for the extra vacation credits of Carl F. Hays, Jr., and the payment to him of \$500.00, less one-third for cash, \$333.33, net, and a vote having been taken, the motion was declared adopted.

#3 -- Board of Trustees September 10, 1918

elect president of the old University of Chicago and there remained until 1885. The period of his presidency was one envired by difficulties. The institution was hopelessly involved in debts, debts which at length caused its collapse. Chicago had not recovered from the financial losses and social upheavals of two great fires, nor from the commercial disaster of the panic of the seventies. The counsels of the University's friends were divided. The student body was gradually disintegrating. Dr. Anderson's heroic struggle on behalf of the University proved unavailing but it is not too much to say that his efforts to keep it alive had reward in the firmly established conviction that in the imperial city of Chicago there ought to be a great University. Subsequent to the passing of the old University he became president of Denison University at Granville, Ohio, and later Professor of Homiletics in the Baptist Union Theological Seminary at Morgan Park which in due time became the Divinity School of the University of Chicago in which he occupied the same chair.

Dr. Anderson's vigor of mind appeared to be a logical sequence of his vigorous body. He impressed those with whom he came in contact and particularly his hearers with the sturdy character of his thinking and the tenacity with which he held to his convictions, notably those in which right and wrong were involved. He ever stood firmly for political honesty, for justice, righteousness, and the good of humanity. Indeed, his whole career, as discerned in his sterling character and his moral earnestness, was characteristic of the highest type of American manhood.

His oldest son pays this noble tribute to his father:

"He was built four-square to every wind that blew. He was simple, sturdy, honest, affectionate, generous and brave. Sanity and devotion were the key-notes of his character. He was one of the hardest and most persistent workers I have ever known. He was a true leader, an efficient pastor, a master of extempore preaching, a clear and forcible writer, but pre-eminent as a practical teacher."

It was moved and seconded to approve the memorial, to insert the same in the records of the Board and to request the Secretary to transmit a copy to Dr. Anderson's family, and, a vote having been taken, the motion was declared adopted.

#2 -- Board of Trustees September 10, 1918

part of the attachment another five years - that is, until December 31st, 1923. It is the wish of the Board that the same be approved by the Board of Trustees.

(Signed) Charles E. Crane

It was moved and seconded to accept the terms of the gift of Mr. C. E. Crane, understood to be \$5,000 per year for five years, and to request the Secretary to convey to him the thanks of the Board for his generous gift, and, a vote having been taken, the motion was declared adopted.

At the meeting of the Board of Trustees held August 13, 1918, the Secretary was requested to prepare a memorial of the late Professor Calvin Anderson. He submitted the following:

Calvin Anderson, Professor of Homiletics in the University from 1885 until 1904 when he was elected Dean of the University, died July 26, 1918. He was born at Granville, Ohio, March 7, 1832. He was educated at the University of Rochester in 1854 and from Rochester Theological Seminary in 1856. During these years he lived a most useful and strenuous life, devoting his time to the study of literature and the sciences, and to the work of the ministry.

In 1857 he joined the Episcopalian Church and the Civil War, his energetic participation in the cause of the Union was most helpful to the national government, and to the stability of the nation. His government, and these qualities of mind and spirit were manifested in a career which was a true and noble one. He was a true and noble one. He was a true and noble one. He was a true and noble one.

His ministerial labors which began in 1857 at Granville, Ohio, and later were continued at various places, were characterized by a vigorous and earnest endeavor to help men to higher planes of living. His message was to establish righteousness by character and to live the life of the Kingdom of God. He was a true and noble one. He was a true and noble one. He was a true and noble one.

#4 -- Board of Trustees
September 10, 1918

At the meeting of the Board of Trustees held July 9, 1918, a Committee was appointed to prepare a memorial of Judge J. Otis Humphrey. This Committee reported as follows:

To the President and Members,
The Board of Trustees,
The University of Chicago

Your Committee, heretofore appointed to prepare a suitable memorial concerning the late Judge Humphrey, beg to submit herewith the following as its report and to recommend its adoption.

(Signed) Jesse A. Baldwin,
J. Spencer Dickerson,
Charles R. Holden.

Committee

Hon. J. Otis Humphrey was born in Morgan County, Ill., on the 30th of December, 1850. He was reared on a farm, and received his higher education at Shurtleff College, after which he taught school for two years. In 1880, he was admitted to the bar, and continued in the general practice of his profession until 1897, when he was appointed United States District Attorney for the Southern District of Illinois, where he served until 1901, when he was appointed United States District Judge for that district, in which last capacity he served with honorable distinction till his death, which occurred in Springfield on the 14th day of June, 1918.

In February, 1914, Judge Humphrey became a member of this Board. Although his continued residence in Springfield prevented his frequent attendance at meetings of the Board, nevertheless he kept closely in touch with its work, in which he was greatly interested. Judge Humphrey possessed a very alert and discriminating mind. His wide experience in his profession and upon the bench, together with his intellectual activity, his indefatigable energy, and his high ideals, made him an exceedingly valuable man to the community and a useful Trustee. All who came in contact with him were impressed with his unswerving loyalty to principle, his moral courage, his gentlemanly manners and his fine personality.

During his service upon the Federal Bench, Judge Humphrey displayed unusual legal ability, and he always had the courage of his convictions. Few instances are to be found in the history of our courts, in which these qualities were more conspicuously displayed than in Judge Humphrey's decision in the somewhat famous case of the United States vs. Armour & Company (142 Fed. Rep. 808), in which case he sustained the packers'

J. O.
Humphrey

#3 -- Board of Trustees
September 10, 1918

At the meeting of the Board of Trustees held July 9, 1918, a Committee was appointed to prepare a memorial of Judge J. Otis Humphrey. This Committee reported as follows:

To the President and Members,
The Board of Trustees,
The University of Chicago

Your Committee, heretofore appointed to prepare a suitable memorial concerning the late Judge Humphrey, beg to submit herewith the following as its report and to recommend its adoption.

(Signed) Jesse A. Baldwin,
J. Spencer Dickerson,
Charles R. Holden.

#5 — Board of Trustees
September 10, 1918

claim of immunity, at a time and under conditions when he well knew that the federal administration and the public, generally, desired a different result. For his conduct in the matter, he was most unjustly criticised; but, true to the best traditions of the bar, he made no answer to his critics, and, in quiet and dignified reserve, bore the injustice, which he so keenly felt. Few, if any of the bench or bar, or of the intelligent, fair-minded citizens of the country, now even doubt the correctness of his opinion, and all join in paying tribute to the courage he then displayed.

For many years, Judge Humphrey had been a member of the leading Baptist Church in Springfield and was regarded as one of the strong men of that denomination in the State of Illinois. In his death, our Board and the entire State of Illinois have suffered a great loss. In their affliction, the family and intimate friends of Judge Humphrey may well be sustained by the consciousness that he lived an upright and useful life, and that he will be greatly missed in many spheres of activity.

It was moved and seconded to approve the memorial, to place the same in the records of the Board and to request the Secretary to transmit a copy to Judge Humphrey's family, and, a vote having been taken, the motion was declared adopted.

The Secretary announced the death on August 30, 1918, of Samuel W. Williston, Professor of Paleontology since 1902.

It was moved and seconded to request the Secretary to convey to the family of Professor Williston the sympathy of the Board of Trustees, and, a vote having been taken, the motion was declared adopted.

The Secretary read portions of letters received from Miss B. M. Henderson, Superintendent of the Children's Memorial Hospital, and Mrs. Martha Wilson, President of its Auxiliary Board,

Children's
Memorial
Hospital

Nurses,
Courses
for

#4 — Board of Trustees
September 10, 1918

J. O.
Humphrey

At the meeting of the Board of Trustees held July 9, 1918, a Committee was appointed to prepare a memorial of Judge J. O. Humphrey. This Committee reported as follows:

To the President and Members,
The Board of Trustees,
The University of Chicago
Your Committee, heretofore appointed to prepare a eulogistic memorial concerning the late Judge Humphrey, beg to submit the following as its report and to recommend its adoption.
(Signed) Jesse A. Baldwin,
J. Spencer Dickerson,
Charles R. Nelson,
Committee

Judge Humphrey was born in Logan County, Ill., on the 30th of December, 1830. He was reared on a farm, and received his higher education at Shurtleff College, after which he taught school for two years. In 1850, he was admitted to the bar, and continued in the general practice of his profession until 1887, when he was appointed United States District Attorney for the Southern District of Illinois, where he served until 1901, when he was appointed United States District Judge for that district, in which last capacity he served with honorable distinction till his death, which occurred in Springfield on the 14th day of June, 1918.

In February, 1914, Judge Humphrey became a member of this Board. Although his continued residence in Springfield prevented his frequent attendance at meetings of the Board, nevertheless he kept closely in touch with its work, in which he was greatly interested. Judge Humphrey possessed a very alert and discriminating mind. His wide experience in his profession and upon the bench, together with his intellectual activity, his indefatigable energy, and his high ideals, made him an exceedingly valuable man to the community and a useful Trustee. All who came in contact with him were impressed with his unswerving loyalty to principle, his moral courage, his gentlemanly manners, and his fine personality. During his service upon the Federal Bench, Judge Humphrey displayed unusual legal ability, and he always had the courage of his convictions. Few instances are to be found in the history of our courts, in which these qualities were more conspicuously displayed than in Judge Humphrey's decision in the somewhat famous case of the United States vs. Armour & Company (143 Fed. Rep. 608), in which case he sustained the bankers'

#6-- Board of Trustees
September 10, 1918

accepting the plan for provision of courses by the University for training of nurses in co-operation with the Hospital in accordance with the action taken by the Board of Trustees at its meeting held August 13, 1918.

The Secretary presented the following communication:

1450 Lake Shore Drive
Mr. J. Spencer Dickerson, Secretary,
The University of Chicago.
My dear Mr. Dickerson: I am very glad to receive the beautiful engrossed vote of thanks and your appreciative letter. Both will be carefully preserved and treasured.

(Signed) LaVerne Noyes

August 13, 1918

The Secretary read portions of a letter received from Professor A. J. Carlson, at present a Major in the Medical Corps of the American Expeditionary Forces, stationed in England, in which he referred to a visit from President Judson whom he had met in London as he was about to leave for Persia as well as to the excellent service being rendered by Professor - now Captain - Norman McLeod Harris and Professor James A. Field both in England.

In conformity to precedent,

It was moved and seconded that the next regular meeting of the Board, that of October 8, 1918, shall be held at the University, and, a vote having been taken, the motion was declared adopted.

Mr. Felsenthal, on behalf of the special committee appointed August 13, 1918, to take into consideration the request that the University appoint

L. W.
Noyes

A. J.
Carlson

Meeting
at the
University

Presidents'
Council

#6-- Board of Trustees
September 10, 1918

claim of immunity. At a time and under conditions when he well knew that the Federal Administration and the public generally desired a different result. For his conduct in the matter, he was most justly criticized; but, true to the best traditions of the bar, he made no answer to his critics, and, in quiet and dignified reserve, bore the injustice, which he so keenly felt. Yet, in any of the bench order, or of the intelligence, fair-minded citizens of the country, now even despite the correctness of his opinion, and all join in paying tribute to the courage he then displayed. For many years, Judge Humphrey had been a member of the leading Baptist Church in Springfield and was regarded as one of the strong men of that denomination in the State of Illinois. In his death, our Board and the entire State of Illinois have suffered a great loss. In their affliction, the family and intimate friends of Judge Humphrey may well be sustained by the consciousness that he lived an upright and useful life, and that he will be greatly missed in many spheres of activity.

It was moved and seconded to approve the memorial to place the same in the records of the Board and to request the Secretary to transmit a copy to Judge Humphrey's family, and a vote having been taken, the motion was declared adopted. The Secretary announced the death on August 30, 1918, of Samuel T. Williston, Professor of Paleontology since 1903.

It was moved and seconded to request the Secretary to convey to the family of Professor Williston the sympathy of the Board of Trustees, and a vote having been taken, the motion was declared adopted.

The Secretary read portions of letters received from Miss M. M. Henderson, Superintendent of the Children's Memorial Hospital, and Mrs. Martin Wilson, President of the Auxiliary Board,

E. W.
Williston

Children's
Memorial
Hospital
Henderson,
MRS.
WILSON,
MARTIN

#7 — Board of Trustees
September 10, 1918

President Judson as its representative upon a Presidents' Council composed of representatives of clubs and associations of Chicago reported progress and stated that further time would be necessary for investigation.

Mr. Felsenthal, on behalf of Mr. Holden, Chairman of a special committee appointed July 5, 1918, to take into consideration the proposed affiliation between the Children's Memorial Hospital and the University of Chicago, reported progress and that longer time would be necessary for investigation.

The Vice-President of the University submitted the following report:

September 9, 1918

To the Board of Trustees
University of Chicago

I submit herewith a statement supplementing that presented under date of August 11, 1918, regarding the Student Army Training Corps.

1. The purpose of the War Department in establishing the new corps is to use the resources of the colleges, both in equipment and personnel, to help in training for effective army service, especially as officers, the largest practicable number of the best qualified men in the shortest possible time.

2. To this end it offers to every physically fit boy, eighteen years of age or over, who is a registrant under the Selective Service Act and who is a graduate of a standard four year high school course, opportunity to attend a college of his choice, to enlist in the Student Army Training Corps and to receive military and academic instruction. After induction into the corps, the student becomes a private in the Army of the United States, subject to the Articles of War, receiving the pay of a private and all military equipment. He is fed, housed, and given medical care by the Government. Students under eighteen years of age, and probably students over eighteen and under forty-five who are in deferred classes under the Selective Service regulations, may be enrolled, but not enlisted, in the corps and receive the privileges of military training. Such men will meet their own expenses.

Children's
Memorial
Hospital

Student
Army
Training
Corps

#7 — Board of Trustees
September 10, 1918

President Judson as its representative upon a Presidents' Council composed of representatives of clubs and associations of Chicago reported progress and stated that further time would be necessary for investigation.

Mr. Felsenthal, on behalf of Mr. Holden, Chairman of a special committee appointed July 5, 1918, to take into consideration the proposed affiliation between the Children's Memorial Hospital and the University of Chicago, reported progress and that longer time would be necessary for investigation.

The Vice-President of the University submitted the following report:

September 9, 1918

To the Board of Trustees
University of Chicago

I submit herewith a statement supplementing that presented under date of August 11, 1918, regarding the Student Army Training Corps.

1. The purpose of the War Department in establishing the new corps is to use the resources of the colleges, both in equipment and personnel, to help in training for effective army service, especially as officers, the largest practicable number of the best qualified men in the shortest possible time.

2. To this end it offers to every physically fit boy, eighteen years of age or over, who is a registrant under the Selective Service Act and who is a graduate of a standard four year high school course, opportunity to attend a college of his choice, to enlist in the Student Army Training Corps and to receive military and academic instruction. After induction into the corps, the student becomes a private in the Army of the United States, subject to the Articles of War, receiving the pay of a private and all military equipment. He is fed, housed, and given medical care by the Government. Students under eighteen years of age, and probably students over eighteen and under forty-five who are in deferred classes under the Selective Service regulations, may be enrolled, but not enlisted, in the corps and receive the privileges of military training. Such men will meet their own expenses.

Children's
Memorial
Hospital

Student
Army
Training
Corps

#3 — Board of Trustees
September 10, 1918

3. Enlisted men of the corps will remain in college until their draft numbers are called, whereupon as the needs of the army require and the authorities of the War Department direct they will be transferred:

- a) to a central officers' training camp; or
- b) to a non-commissioned officers' school; or
- c) to a cantonment for duty with troops as privates; or
- d) be assigned to the school where they are enlisted for further intensive work in specified lines for a limited time; or
- e) be assigned to the vocational training section of the corps for technician training.

Each man's personal attainments and the momentary needs of the army will determine the disposition made of him.

A certain percentage of the abler men enrolled in the work of the technical staff corps, e.g., medicine, engineering, and chemistry, may expect to complete the usual course for professional training, although it is intended to employ substantially less time than usual to finish the course. Men who are intending to enter the service of the line, if they give promise of making satisfactory officers, and if they are not over eighteen years of age, may probably expect to remain in college one or two years at the outside. Older men and those giving less promise will presumably remain a shorter time. Here, again, the momentary needs of the army will determine the policy.

4. The Government contracts with each institution to feed, house, and instruct the men. The student himself has no financial relations with the college. The provisional contract with the University of Chicago (informally approved by Mr. Ryerson, Mr. Heckman and Mr. Arnett) calls for a rate of \$1 per day per capita for housing and food, and \$.63 per capita per day for instruction. This contract is subject to equitable revision at a later date. The Government does not wish to exploit the colleges to its own advantage. On the other hand, it does not mean to administer the plan in a way to encourage profiteering. Our experience with the Technician Training Corps has already given us a basis of intelligent estimate of costs. The present instructional estimate is based on our costs for instruction per capita last year, plus an allowance for laboratory fees. It involves an arbitrary estimate of the number of students to be registered in laboratory courses where there are special fees.

5. We are hoping to be able to care for a Corps of 1500 men. Available housing facilities will hardly permit us to exceed this number for the Autumn Quarter. We plan at present to equip the

#4 — Board of Trustees
September 10, 1918

President Johnson as its representative upon a President's Council composed of representatives of clubs and associations of Chicago reported progress and stated that further time would be necessary for investigation.

Mr. Johnson, on behalf of Mr. Nelson, Chairman of a special committee appointed July 5, 1918, to take into consideration the proposed affiliation between the Children's Memorial Hospital and the University of Chicago, reported progress and that further time would be necessary for investigation.

The Vice-President of the University submitted the following report:

To the Board of Trustees
University of Chicago
I submit herewith a statement summarizing that presented under date of August 11, 1918, regarding the Student Army Training Corps.
1. The purpose of the War Department in establishing the new corps is to use the resources of the colleges, both in equipment and personnel, to help in training for effective army service. Especially as officers, the largest possible number of the best qualified men in the country are being trained.
2. To this end it offers to every institution of higher learning, whether of men or women, who are registered under the Selective Training and Service Act, a rate of \$1 per day per capita for housing and food, and \$.63 per capita per day for instruction. This contract is subject to equitable revision at a later date. The Government does not wish to exploit the colleges to its own advantage. On the other hand, it does not mean to administer the plan in a way to encourage profiteering. Our experience with the Technician Training Corps has already given us a basis of intelligent estimate of costs. The present instructional estimate is based on our costs for instruction per capita last year, plus an allowance for laboratory fees. It involves an arbitrary estimate of the number of students to be registered in laboratory courses where there are special fees.
3. We are hoping to be able to care for a Corps of 1500 men. Available housing facilities will hardly permit us to exceed this number for the Autumn Quarter. We plan at present to equip the

#9 — Board of Trustees
September 10, 1918

second floor of the stadium on Stagg Field as a barracks, putting in glass windows, closing in certain entrances, introducing steam heat and certain other minor alterations. The cost of such alterations is roughly estimated at \$15,000. It is believed that under the present financial arrangement with the Government the cost of this installation will be met by the end of the academic year.

Our present tentative plans contingent upon the number of men who desire to come to us, contemplate the use as barracks of the following buildings:

Stadium	500
Hitchcock Hall	200
Reynolds Club	300
Divinity Dormitories	250
Ellis Hall	400 (which if so used

will require the removal of a number of temporary partitions at some expense) Five fraternity houses and the house of the Chicago Theological Seminary on University Avenue between Fifty-sixth and Fifty-eighth Streets, with an estimated capacity of 300. (Overtures already made to these organizations lead us to believe that the houses can be secured on reasonable terms.)

This program will be found to provide for 1,950 men. We very much desire to avoid using Ellis Hall, inasmuch as we need the space for recitation rooms. If we are able to do this, we shall have to find space for fifty more men than the other buildings will care for in order to supply quarters for the 1,500 proposed. There is no serious reason to doubt that we can find the additional necessary space. The men can be fed in the Hutchinson Commons and in Lexington Hall. Enlargement of the facilities of the latter hall which would cost about \$2,500 seems necessary. The old gymnasium in this building is to be used as a mess hall, together with the former dining-room in the north half of the building. The rearrangements will permit us to care for the 250 technicians to be trained in the high school shops and also for the new S. A. T. C. at the maximum proposed strength of 1,500.

It will be necessary to provide a hospital building with approximately fifty beds in case the corps reaches 1,500 in size. It is proposed to use one or more of the buildings belonging to the University on the grounds between Ellis Avenue and Washington Park. These structures can be made available at trifling expense.

6. The men will have eleven to fourteen hours of military drill and instruction per week and forty-two hours of academic work, of which at least fourteen hours will be recitation or lectures, and the rest supervised study or laboratory work. This is somewhat over nine hours a day. The academic

#8 — Board of Trustees
September 10, 1918

3. Enlisted men of the corps will remain in barracks until their draft numbers are called, whereupon as the needs of the army require and the authorities of the War Department direct they will be transferred:

- a) to a central officers' training camp or to a non-commissioned officers' school; or
- b) to a camp for duty with troops as private; or
- c) be assigned to the school where they are enlisted for further intensive work in special lines for a limited time; or
- d) be assigned to the vocational training school of the corps for technical training.

Each man's personal attainments and the immediate needs of the army will determine the disposition made of him.

A certain percentage of the men enlisted in the work of the technical staff corps, e.g., in medicine, engineering, and chemistry, may expect to complete the usual course for professional training, although it is intended to employ substantially less time than usual to finish the course. Men who are intending to enter the service of the line, if they give promise of making satisfactory officers, and if they are not over eighteen years of age, may properly expect to remain in college one or two years at the outside. Other men and those giving less promise will presumably remain a shorter time. Here, again, the immediate needs of the army will determine the policy.

4. The Government contracts with each institution to feed, house, and instruct the men. The student himself has no financial relations with the college. The provision contract with the University of Chicago (historically approved by Mr. Hoverson, Mr. Hoverson and Mr. Arnold) calls for a rate of \$1 per day per capita for housing and food, and \$2 per capita per day for instruction. This contract is subject to equitable revision at a later date. The Government does not wish to exploit the colleges to its own advantage. On the other hand, it does not mean to administer the plan in a way to encourage profiteering. Our experience with the Technician Training Corps has already given us a basis of intelligent estimate of costs. The present instructional estimate is based on our costs for instruction per capita last year, plus an allowance for laboratory fees. It involves an arbitrary estimate of the number of students to be registered in laboratory courses where there are special fees.

5. We are hoping to be able to care for a Corps of 1500 men. Available housing facilities will hardly permit us to exceed this number for the autumn quarter. We plan at present to equip the

The Board will no doubt appreciate that the problems which this situation presents are extremely complex and difficult. It involves the most radical rearrangement of our instructional program, our methods of distribution of our teaching force,

The following series of actions was taken on the report of the Vice-President concerning the Student Army Training Corps:

It was moved and seconded to approve the general plan of the War Department for the establishment of a unit of the Student Army Training

studies will be selected by the college authorities under the general direction of the War Department Commission on Education and Special Training from the following subjects: English, French, German, Italian, Spanish, Portuguese, Latin, History, Geography, Economics, Political Science, Sociology, Psychology, Philosophy, Mathematics, Natural Science, Agriculture, Forestry, Engineering, Mechanical Engineering, Chemical Engineering, Industrial Engineering, Civil Engineering, Electrical Engineering, Naval Engineering, Aeronautics, Ordnance, Veterinary Medicine, Dentistry, Pharmacy, Nursing, Music, Art, Literature, Languages, and other subjects as may be recommended by the War Department. The following subjects are recommended for the first year of the undergraduate course: English, French, German, Italian, Spanish, Portuguese, Latin, History, Geography, Economics, Political Science, Sociology, Psychology, Philosophy, Mathematics, Natural Science, Agriculture, Forestry, Engineering, Mechanical Engineering, Chemical Engineering, Industrial Engineering, Civil Engineering, Electrical Engineering, Naval Engineering, Aeronautics, Ordnance, Veterinary Medicine, Dentistry, Pharmacy, Nursing, Music, Art, Literature, Languages, and other subjects as may be recommended by the War Department. The following subjects are recommended for the second year of the undergraduate course: English, French, German, Italian, Spanish, Portuguese, Latin, History, Geography, Economics, Political Science, Sociology, Psychology, Philosophy, Mathematics, Natural Science, Agriculture, Forestry, Engineering, Mechanical Engineering, Chemical Engineering, Industrial Engineering, Civil Engineering, Electrical Engineering, Naval Engineering, Aeronautics, Ordnance, Veterinary Medicine, Dentistry, Pharmacy, Nursing, Music, Art, Literature, Languages, and other subjects as may be recommended by the War Department. The following subjects are recommended for the third year of the undergraduate course: English, French, German, Italian, Spanish, Portuguese, Latin, History, Geography, Economics, Political Science, Sociology, Psychology, Philosophy, Mathematics, Natural Science, Agriculture, Forestry, Engineering, Mechanical Engineering, Chemical Engineering, Industrial Engineering, Civil Engineering, Electrical Engineering, Naval Engineering, Aeronautics, Ordnance, Veterinary Medicine, Dentistry, Pharmacy, Nursing, Music, Art, Literature, Languages, and other subjects as may be recommended by the War Department. The following subjects are recommended for the fourth year of the undergraduate course: English, French, German, Italian, Spanish, Portuguese, Latin, History, Geography, Economics, Political Science, Sociology, Psychology, Philosophy, Mathematics, Natural Science, Agriculture, Forestry, Engineering, Mechanical Engineering, Chemical Engineering, Industrial Engineering, Civil Engineering, Electrical Engineering, Naval Engineering, Aeronautics, Ordnance, Veterinary Medicine, Dentistry, Pharmacy, Nursing, Music, Art, Literature, Languages, and other subjects as may be recommended by the War Department.

The following series of actions was taken on the report of the Vice-President concerning the Student Army Training Corps:
It was moved and seconded to approve the General Plan of the War Department for the establishment of a unit of the Student Army Training Corps.
It was moved and seconded to approve the

Corps at the University of Chicago, as set forth in the communication of Colonel R. I. Rees, of the General Staff, in a letter addressed to the Colleges of the United States under date of August 28, 1918, and further to authorize the proper officers of the University to execute a formal contract with the Government in accordance with the tentative contract presented by the Vice-President of the University, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the proposal to introduce certain alterations into the stadium on Stagg Field at an expense of approximately \$15,000 and not to exceed \$20,000 with a view to making it available as a barracks for the Student Army Training Corps, in accordance with the general plan submitted by the Vice-President, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve certain alterations in Lexington Hall at an expense of approximately \$2,500, and not to exceed \$3,500, to enlarge the mess facilities available for the Student Army Training Corps, in accordance with the proposals of the Vice-President, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act the fitting up of one or more buildings for hospital purposes to serve the needs of the Student

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September 10, 1918

Army Training Corps in accordance with the plan submitted by the Vice-President, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act any alterations in Ellis Hall necessary to convert this building into a barracks for the purposes of the Student Army Training Corps, it being understood that such alterations will presumably involve only the removal of temporary partitions and the possible addition of some toilet facilities, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Business Manager with power to act the execution, if necessary, of leases with the owners of residence property in the immediate neighborhood of the University for use as barracks for the Student Army Training Corps, it being understood that the property immediately under consideration consists of the building owned by the Chicago Theological Seminary and five fraternity houses, all the said property being situated between Fifty-sixth and Fifty-eighth Streets on University Avenue, and, a vote having been taken, the motion was declared adopted.

The Vice-President of the University submitted a description of the Naval Preparatory Courses offered during the Summer of 1918 at the University of which the following is an abstract:

Naval
Training
Unit

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September 10, 1918

The instruction was given to enable men entering the Ensign School, at the Municipal Pier, to meet the exacting requirements of the school, particularly in navigation. The instruction was given as a voluntary extra service offered gratis to the students by members of the Department of Mathematics of the University. Some 550 of these students received instruction given without pay by Messrs. Dickson, Bliss, Moore, Wilczynski, and Young of the department assisted by the voluntary co-operation of a number of visiting mathematicians and graduate students. The number of voluntary instructors proving insufficient it was determined to secure funds for employing additional instructors and readers. To obtain these funds a registration fee of \$5 was charged, the money being handled by Mr. Moore, Chairman of the Department, the accounts being scrutinized by the Auditor of the University. The United States Navy is undertaking to build up a force of 25,000 or 26,000 line officers of the Mercantile Marine by the end of 1919. If this is to be accomplished it will only be by the very earnest and wise co-operation of the leading educational institutions. Accordingly the Department has recommended that the work be made permanent during the continuance of the need for it on the part of the Navy.

The report was received and ordered placed on file.

The Vice-President of the University submitted the following recommendations for the Committee on Instruction and Equipment:

Leave of absence for Assistant Professor Rudolph Altrocchi, of the Department of Romance, from October 1, 1918, for one quarter, with salary equivalent to the difference between his academic salary and his government salary, in case the latter is smaller.

Rudolph
Altrocchi

Leave of absence for Associate Professor Conyers Read, of the Department of History, from January 1, 1919, for two quarters, without salary, to enter on administrative work for the Red Cross in England. (I find that Mr. Read had committed himself to this plan last spring before President Judson had established the present stringent rulings regarding such leave).

Conyers
Read

Leave of absence for Mr. Earl N. Manchester, Head of the Readers' Department of the University Libraries, from October 1, 1918, for three quarters, without salary, to assist the American Library Association in its work in the army camps.

E. N.
Manchester

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September 10, 1918

Leave of absence for Associate Professor Ernest H. Wilkins, of the Department of Romance, from October 1, 1918, for one year, without salary.

Resignation of Miss Leona Margaret Powell, Instructor in the Department of Political Economy, to take effect September 30, 1918. She will enter upon work for the Federal Government. She was under appointment for the coming year, but had not yet begun her duties.

Resignation of Mr. G. S. Lasher, Instructor in the Department of English in the University High School, to accept a commission in France with the Y.M.C.A., to take effect September 30, 1918.

Appointment of Major Henry S. Wygant, Commanding Officer of the Student Army Training Corps at the University of Chicago, to a Professorship in the Department of Military Science and Tactics, from October 1, 1918, without salary. Major Wygant has been in residence throughout the month of September, but his appointment as Professor should date from October 1, 1918.

Appointment of Frank M. Webster to an instructorship in the Department of English for one year, from October 1, 1918, with a salary of \$1,200.

Appointment of Alice B. Gould to an instructorship in the Department of Mathematics, with a salary of \$300 per major per quarter, for one year, the funds to be supplied from the tuition fees of the Naval Training Unit. The appointment is contingent upon the continuation of the need of the men entering the school at the Municipal Pier. It is understood that Miss Gould will resign as soon as the demands for her services in the department cease.

Appointment of Fabian Miller Kannenstine to instructorship in the Department of Physics from October 1, 1918, for one year, with salary of \$1,400.

Appointment of Charles Frederick Hagenow to an instructorship in the Department of Physics for one year from October 1, 1918, with a salary of \$1,400.

Appointment of Harold Horton Sheldon to a research associateship in the Department of Physics for one year from October 1, 1918, with a salary of \$1,000.

Reappointment of Mr. Samuel N. Harper to an assistant professorship in the Department of Oriental Languages and Literatures, for one year from January 1, 1919, with a salary of \$2,500.

Recommendation that permission be given the Vice-President, in view of the altered circumstances created by the new draft law, to amend the policy pursued by President Judson in the matter of recommending leaves of absence to members of the faculty to enter upon various forms of war work, so as to permit the withdrawal for varying periods of

E. H.
Wilkins

L. M.
Powell

G. S.
Lasher

H. S.
Wygant

F. M.
Webster

Alice
Gould

F. M.
Kannenstine

C. F.
Hagenow

H. H.
Sheldon

S. N.
Harper

#14 — Board of Trustees
September 10, 1918

The instruction was given to enable men entering the English School at the Municipal Pier to meet the existing requirements of the school. The instruction was particularly in navigation. The instruction was given as a voluntary service offered gratis to the students of the Department of Mathematics of the University. Some \$200 of these students received instruction given without pay by Messrs. Johnson, Allen, Moore, Wilkerson, and Young of the department assisted by the voluntary cooperation of a number of visiting mathematicians and physics students. The number of students and teachers providing instruction is not determined to secure funds for carrying additional instruction and teachers. To obtain these funds a registration fee of \$5 was charged, the money being handled by Mr. Moore, Chairman of the Department, the accounts being maintained by the Auditor of the University. The United States Navy is undertaking to build up a force of 25,000 or 30,000 line officers of the Mercantile Marine by the end of 1919. It is to be accomplished it will only be by the very strict and close co-operation of the leading educational institutions. Records of the Department has recommended that the work be made permanent during the continuance of the need for it on the part of the Navy.

The report was received and ordered placed on file.

The Vice-President of the University submitted the following recommendations for the Committee on Instruction and Equipment:

Leave of absence for Assistant Professor Joseph Albrecht, of the Department of Romance, from October 1, 1918, for one quarter, with salary equivalent to the difference between his academic salary and his department salary, in case the latter is smaller.

Leave of absence for Associate Professor Convery Reed, of the Department of History, from January 1, 1919, for one quarter, without salary, to enter on administrative work for the Red Cross in England. (I find that Mr. Reed had submitted himself to this plan long before President Judson had established the present system for leave-taking such leave.)

Leave of absence for Mr. Carl E. Manchester, head of the Red Cross, Department of the University Libraries, from October 1, 1918, for three quarters, without salary, to assist the American Library Association in its work in the army camps.

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September 10, 1918

members of the faculty who cannot be used advantageously under the new conditions. Salary adjustments would presumably have to be determined individually upon the merits of each case. The Vice-President might be given authority to determine these salary adjustments with the approval of the Expenditures Committee.

It was moved and seconded to grant the leaves of absence, to accept the resignations and to make the appointments as recommended, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to give permission to the Vice-President of the University to amend the policy hitherto pursued in the matter of granting leaves of absence to members of the faculties to enter war work and to permit their withdrawal if they cannot be used advantageously under the conditions presented by the new draft law and the creation of the Student Army Training Corps, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Committee on Finance and Investment for consideration and report the matter of adjusting salaries of members of the faculties granted leave of absence, and, a vote having been taken, the motion was declared adopted.

The Auditor reported that under the Statutes of the University the widow of Professor S. W. Williston would be entitled to a retiring allowance of \$840.

It was moved and seconded to authorize the payment of Professor Williston's salary to his widow for three months from the date of his death, August 30, 1918, and also the payment to her of a yearly re-

S. W.
Williston

#14 -- Board of Trustees
September 10, 1918

Leave of absence for Associate Professor Ernest H. Wilkins, of the Department of Romance, from October 1, 1918, for one year, without salary. Recommendation of Miss Leonard Lashley Powell, Instructor in the Department of Political Economy, to take effect September 30, 1918. She will enter upon work for the Federal Government. She was under appointment for the coming year, but had not yet begun her duties.

Resignation of Mr. D. E. Lashley, Instructor in the Department of English in the University High School, to accept a commission in France with the Y.M.C.A., to take effect September 30, 1918.

Appointment of Major Henry S. Wynant, Commanding Officer of the Student Army Training Corps at the University of Chicago, to a Professorship in the Department of Military Science and Tactics, from October 1, 1918, without salary. Major Wynant has been in residence throughout the month of September, but his appointment as Professor should date from October 1, 1918.

Appointment of Frank M. Webster to an instructorship in the Department of English for one year, from October 1, 1918, with a salary of \$1,500.

Appointment of Miss L. Gould to an instructorship in the Department of the Classics, with a salary of \$700 per month per quarter, for one year, the funds to be supplied from the tuition fees of the Naval Training Unit. The appointment is contingent upon the continuation of the need of the war entering the school at the inaugural first. It is understood that Miss Gould will resign as soon as the demand for her services in the department ceases.

Appointment of Julian Miller Kinnear to an instructorship in the Department of Physics from October 1, 1918, for one year, with salary of \$1,500.

Appointment of Charles Frederick Kephau to an instructorship in the Department of Physics for one year from October 1, 1918, with a salary of \$1,500.

Appointment of Harold Horton Shelden to a research assistantship in the Department of Physics for one year from October 1, 1918, with a salary of \$1,000.

Reappointment of Mr. Samuel W. Harter to an assistant professorship in the Department of Civil and Mechanical Engineering, for one year from January 1, 1919, with a salary of \$2,500.

Recommendation that permission be given the Vice-President in view of the altered circumstances created by the new draft law, to amend the policy pursued by President Williston in the matter of recommending leaves of absence to members of the faculty to enter upon various forms of war work, so as to permit the withdrawal for varying periods of

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September 10, 1918

tiring allowance at the rate of \$840, the payment to begin at the same date, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

4741 Greenwood Avenue
Chicago, July 3, 1918

To the Trustees of the
University of Chicago

I have just had the satisfaction of putting in place in Hitchcock Hall Library, three yellow marble copies of the famous columns in the Forums of Rome, also two very large pictures, one of the Coliseum, the other of St. Peter's at Rome, at the end of the long corridor near the club room of Hitchcock Hall. These were willed to me by Margaret Lawrence, the widow of Charles P. Lawrence, Chief Justice of Illinois for many years, for the places she selected in Hitchcock Hall. I gladly give them over to the care of the University of Chicago, knowing well they will safeguard them with the other values entrusted to them. There is still a portrait of Judge Lawrence, a duplicate of that placed in the capitol at Springfield. There may be a little delay in delivering it to the Law Library as was Mrs. Lawrence's wish, but I have asked Mr. Wallace Heckman to see that it is not forgotten, in my possible absence from the city. I hope to add some other valuable things to the Hall in the near future and am most happy to have a place for some, sacred to memories as well as valuable in themselves. I am always

Most faithfully yours,
(Signed) Annie Hitchcock

It was moved and seconded to accept the gifts offered by Mrs. Hitchcock and to request the Secretary to acknowledge them with the thanks of the Trustees, and, a vote having been taken, the motion was declared adopted.

The Business Manager read portions of a letter from President Judson, written in London, August 7, 1918, in which he reports the mailing of the deed to the alleys in the Quadrangle Club block signed by Lady Beatty and the Admiral.

The Business Manager submitted the following report.

Mrs.
Charles
Hitchcock,
Gifts by

H. P.
Judson

September 5,
1918

Board of Trustees,
University of Chicago.

Under authority of previous action of the Board, a contract was closed on August 30, 1918, with the Committee on Education and Special Training of the War Department for quarters, meals and instruction for men in the United States Army, 250 per quarter, distributed approximately as follows:

Courses	Number of Men Per 8 weeks Period	Number of Instructors Civilian	Military
Blacksmiths	25	1	1
Machine Shop	25	1	1
Cunsmiths	60	4	4
Topographical Draftsmen	120	5	-

The men will be quartered in the Telephone Building and the building adjoining it known as 5727-9 Dorchester Avenue, 5817 Kenwood Avenue, fraternity house 574 Blackstone Avenue, and the former fraternity house at 935 East Sixtieth Street, at a price of \$1.45 per day for each man in the training courses for subsistence and quarters, and the sum of 95 cents per day for subsistence and quarters for each other soldier receiving subsistence and quarters.

This involved the leasing of premises at 5747 Blackstone Avenue, a former fraternity house, at \$125 per month for the period of October 1, 1918, to September 30, 1919. These figures represent the actual cost to the University.

The result of the former contract is shown by the following figures submitted by Mr. Arnett:

Instruction	\$4,939.39
Materials	2,058.95
Equipment and Alterations	3,490.35
Feeding	10,998.75
Housing	1,097.81
	<u>\$22,585.25</u>

The receipts were
leaving a credit balance of
There was also equipment and mat-

erial on hand valued at
the payments for which have been
included in the above figures,
making a total surplus of \$1,409.84
of the parties to the co

The expectation of the parties to the contract, and the provisions of the contract contemplate neither a profit or loss to the University.

I should like to ask your approval of the contract.

(Signed) Wallace Heckman

(Signed) Wallace Heckman

United
States
War
School

Army
Mechanics,
Training
of

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September 10, 1918

It was moved and seconded to approve the settlement with Professor W. I. Thomas, as effected by the Committee on Finance and Investment, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the cost of building the cold storage room for the Men's Commons including construction, ice-boxes, insulation, plumbing, architects' fees, etc., had amounted to \$4,996.

It was moved and seconded to charge the cost of building the cold storage room of the Men's Commons, \$4,996, to the Reserve for Commons, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

Investment June 30, 1917 and Income Fiscal Year 1917-18			
	Investment at Beginning of the Year	Income	Rate %
Ground Leases			
Crane Building	\$139,136.33	\$12,800	9.2
Grace Hotel	265,000.	15,900	6.
Blue Island Ave. and Eighteenth Street	50,000.	3,018.94	6.
Chicago Telephone			
Company Building	200,570.60	10,000	5.
T. J. White Lease	150,159.35	8,250.	5.5
Steele-Wedales			
Company Building	430,000.	21,500	5.
LaSalle Hotel	525,675.98	24,000	4.6
Williams Bldg.	2,000,000.	69,563.03	3.5
	\$3,760,542.26	\$165,031.97	

Men's Commons, Cold Storage Room

Real Estate, Income From

#18 — Board of Trustees
September 10, 1918

It was moved and seconded to approve the settlement with the War Department, and the action of the Business Manager in executing it, for quarters, meals and instruction of men detailed to the University for instruction as reported, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

The Board of Trustees, The University of Chicago, Finance and Investment, to which the matter was referred with power to make a settlement has been effected of the financial claims of Professor W. I. Thomas against the University. The terms of the settlement were somewhat influenced by the views and recommendations of Helen Culver, who has contributed a considerable sum of money, approximately \$40,000, toward the research work and publication of "The Polish Peasant". The following property has been turned over to Professor Thomas:

100 copies of "Medicine Man"
100 copies of "Sex and Society"
500 copies of "Source Book of Social Origins"
500 sets of 2 volumes each of "The Polish Peasant"
Also a quantity of literature for Polish character study also the pieces of said books.
Professor Thomas has permission to leave the property at the University of Chicago Press building, for not to exceed three months, wholly at his own expense.
The University removed the imprint of "The University of Chicago Press" from the books.
The account due him at the University was cancelled, and he was paid \$8,000 in full settlement of the balance of his unpaid vacation credit.
Account was
Claimed increased cost of the stock, press work and binding, over that provided in his contract.
Reimbursement due from the University
Total
\$8,148.71

(Signed) William Hoffman

W. I. Thomas
Settlement with