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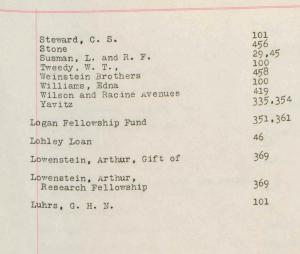
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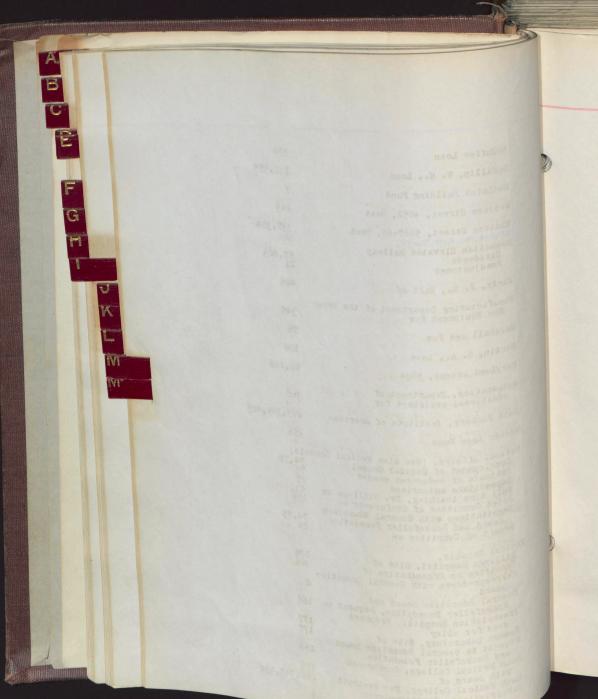


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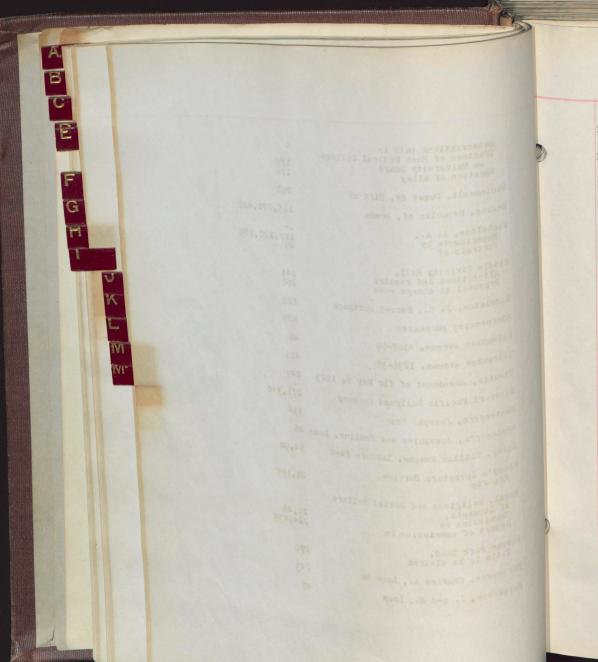
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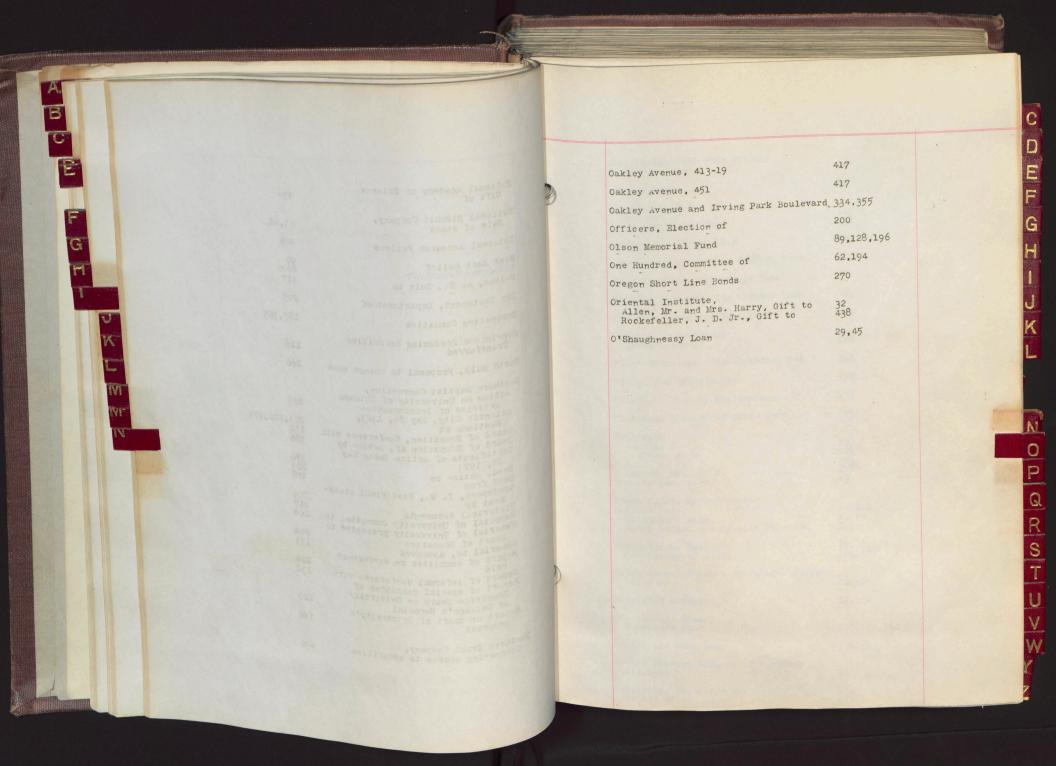


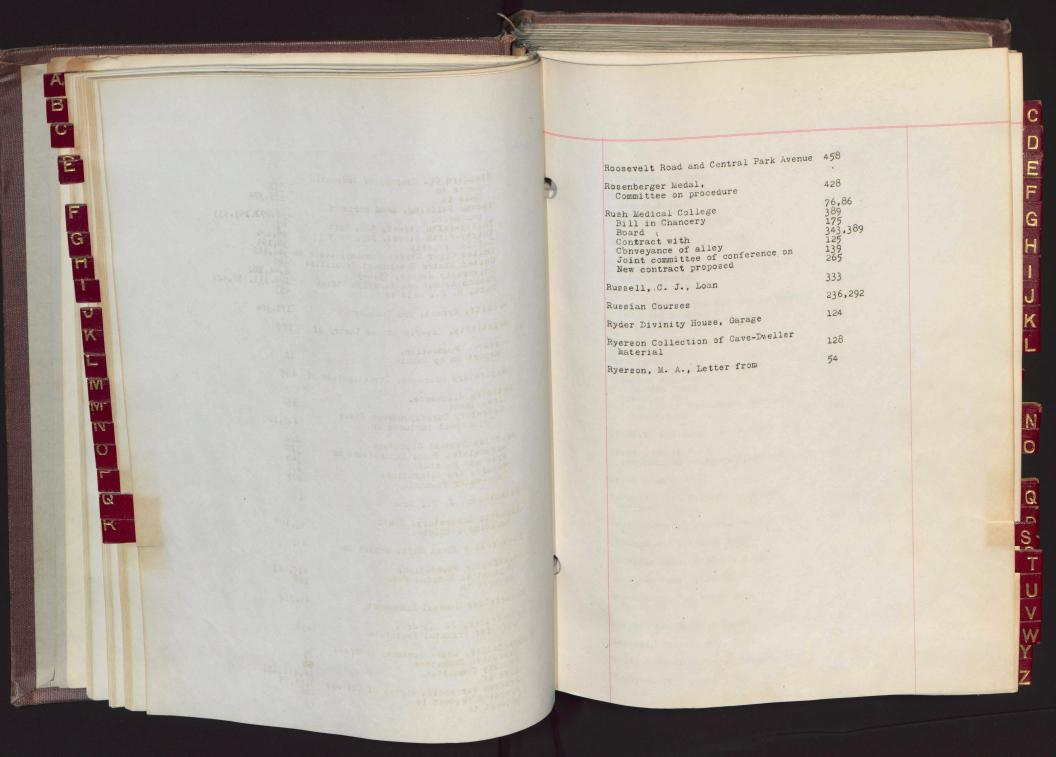
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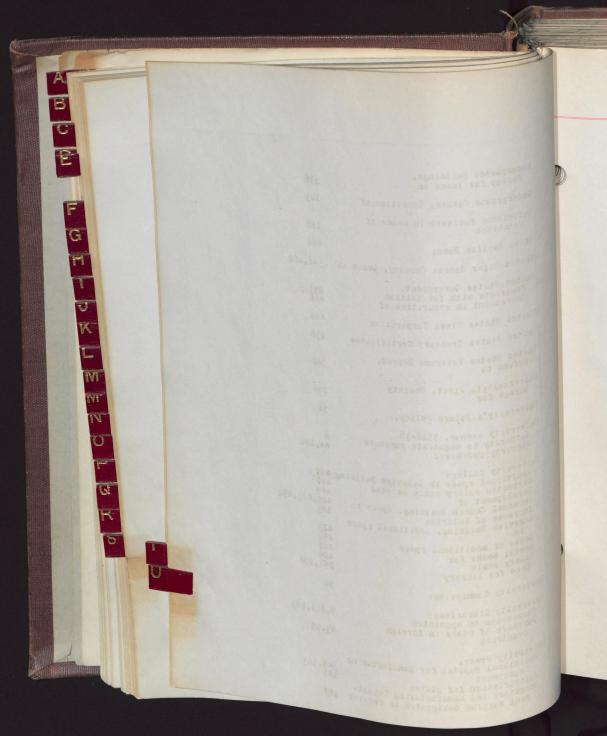
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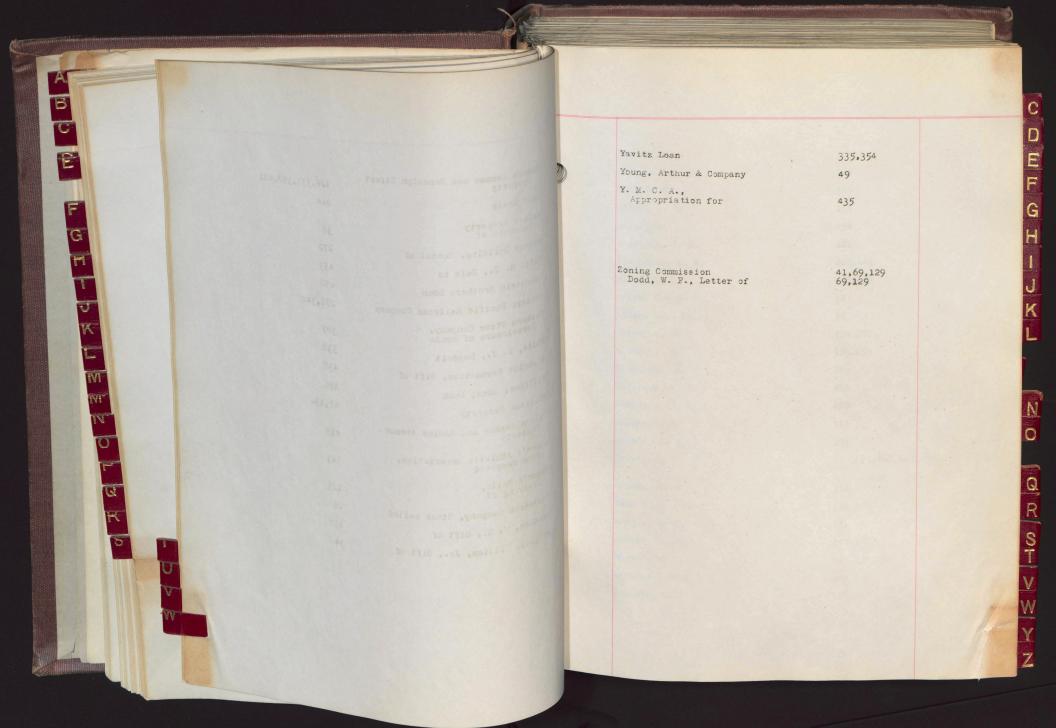


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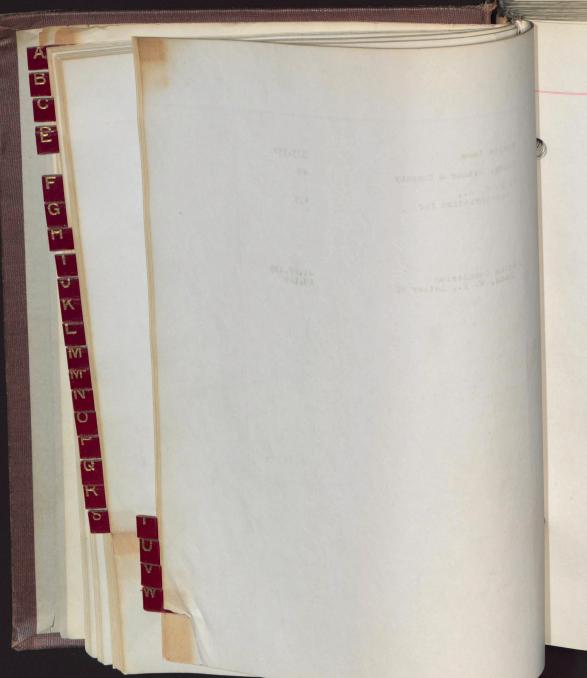
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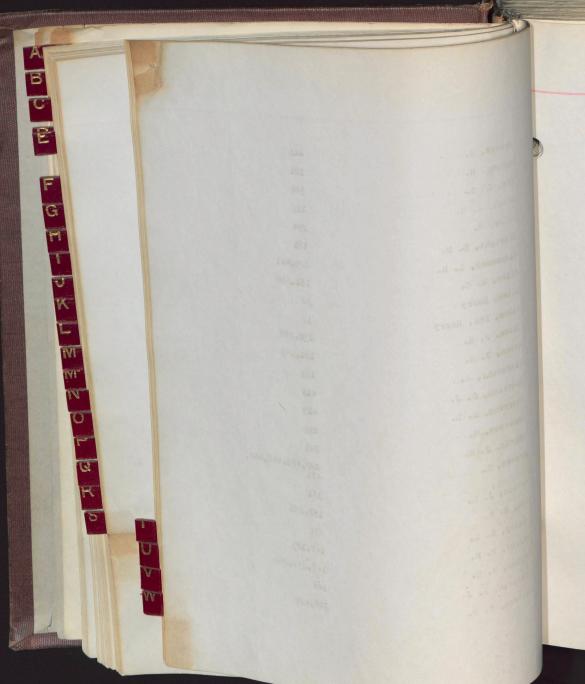
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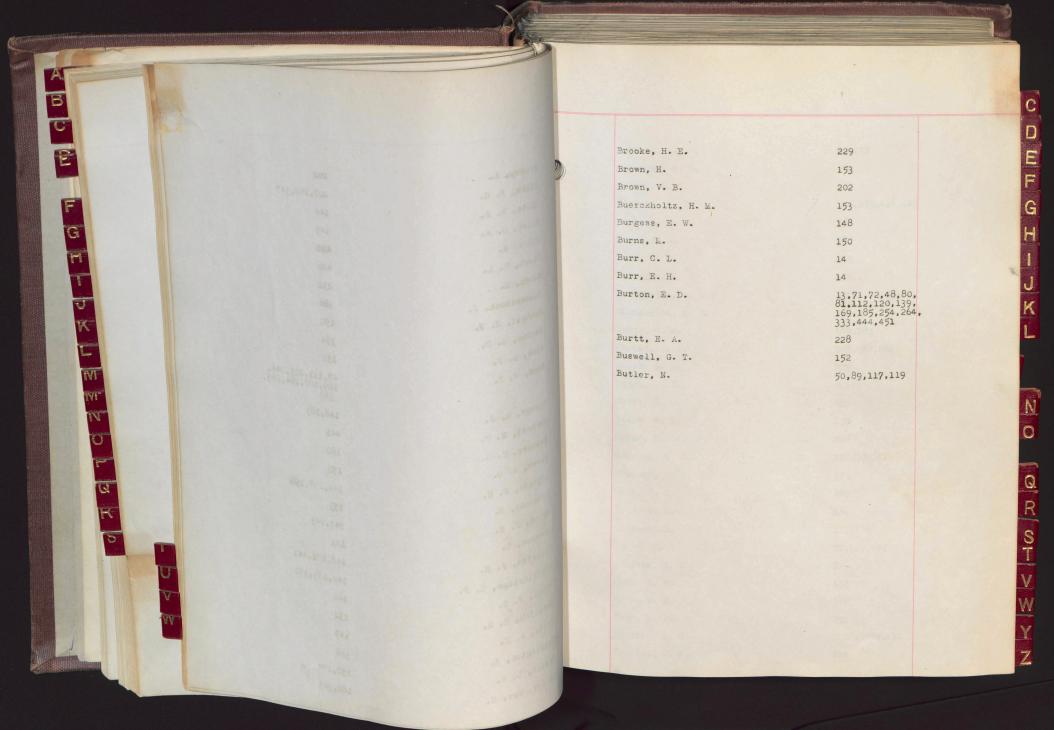
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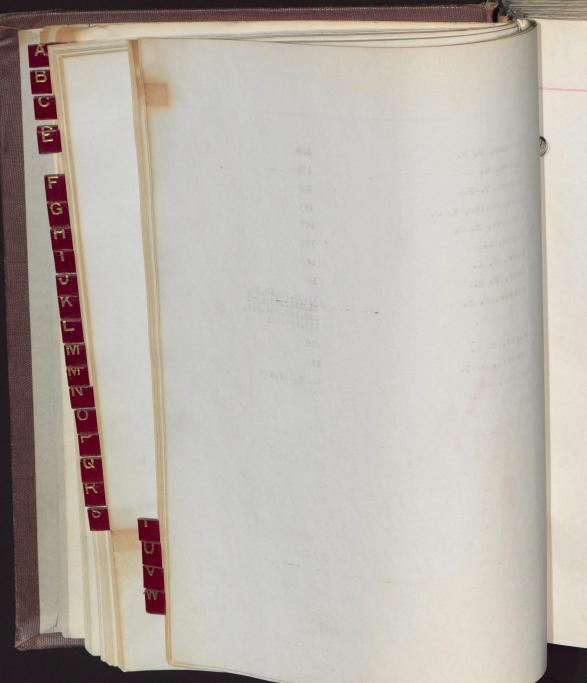


Abbott, E.	440	
Abbott, R.	181	
Abt, L. C.	346	
Adams, J. O.	153	
Adler, H.	294	
Albright, E. M.	181	
Alexander, L. M.	229,441	
Allee, W. C.	151,426	
Allen, Harry	32	
Allen, Mrs. Harry	32	
Allen, P. S.	230,258	
Allen, T. G.	181,259	
Altrocchi, A.	183	
Anderson, C. J.	419	
Anderson, E. L.	419	
Anderson, W.	113	
Angell, J. R.	203	
Arnett, T.	227,470,468,469,	
Artman, J. M.	351	
Ash, H. B.	152,258	
Ashley, M. L.	231	
Atkins, P. M.	147,183	
Atkins, W. E.	147,230,260	
Atkinson, A. J.	146	
Axelson, C. F.	398,429	

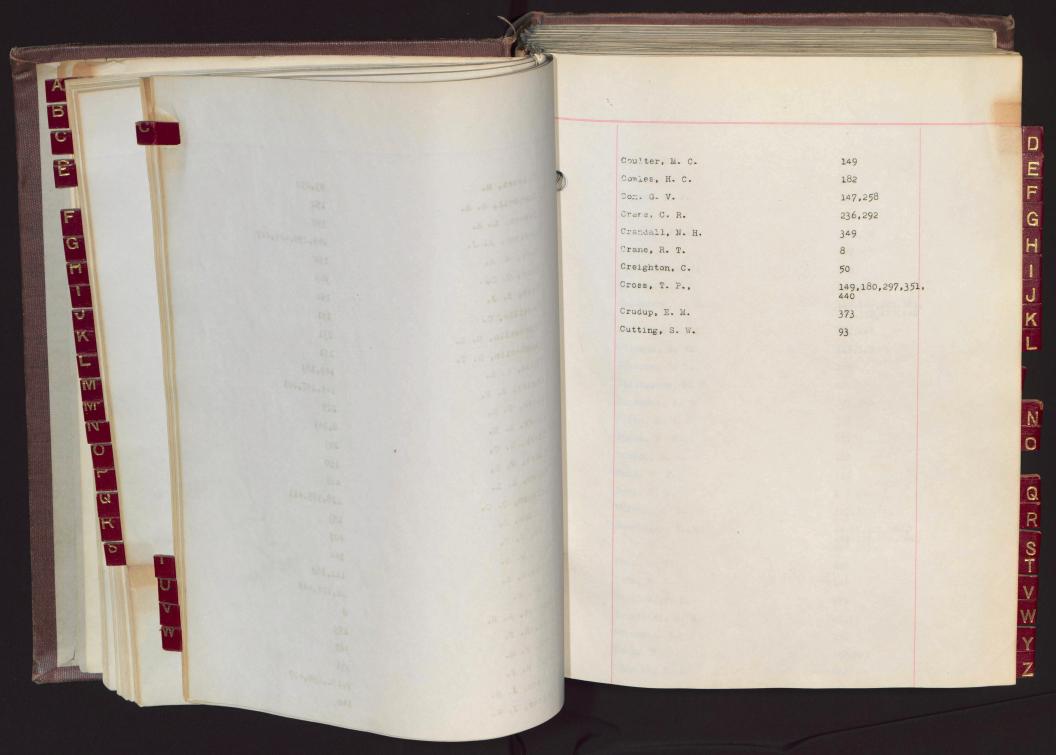


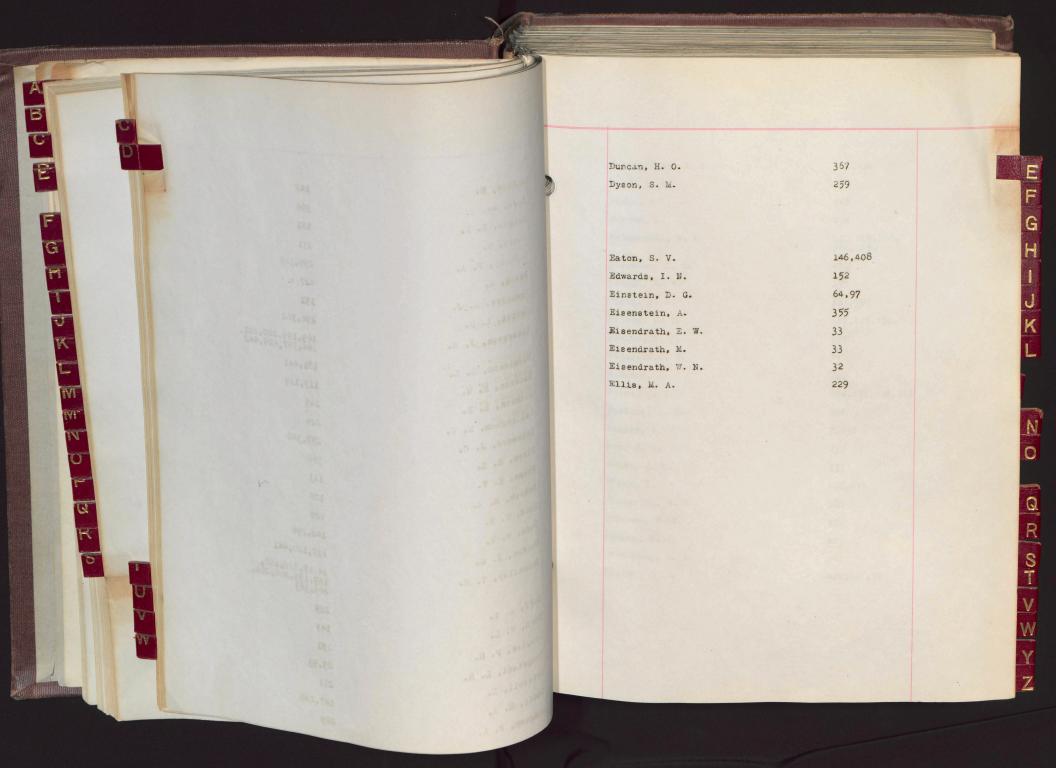
Babcock, E. N.	455		
Baer, L. T.	356,373		
Bagley, E. H. and R.	45		
Baker, A. G.	150		
Baldwin, A. M.	180,294		
Barnard, A. F.	152		
Barnard, E. E.	93,105		
Barnard, H. B.	102,44		
Barnes, N. W.	151,257,2	61,405	
Barns, F.	258		
Barrett, S. B.	151		
Barrows, F. N.	183,230		
Barrows, H. H.	112,120		
Bartlemez, G. W.	1,7		
Baskervill, C. Q.	231		
Baskervill, C. R.	149		
Bastin, E. S.	93,120		
Beauchamp, W. L.	153		
Bedford, S. E. W.	230	,	
Bedikian, A. A.	292		
Beeley, A. L.	368		
Beeson, M. B.	231		
Beidler, F.	339,372		
Bellamy, S. W.	151		
Bensinger, A. W.	102		
Berry, G. R.	231		
Bestor, A. E.	439		
Bevan, A. D.	228		
Billings, F.	443		

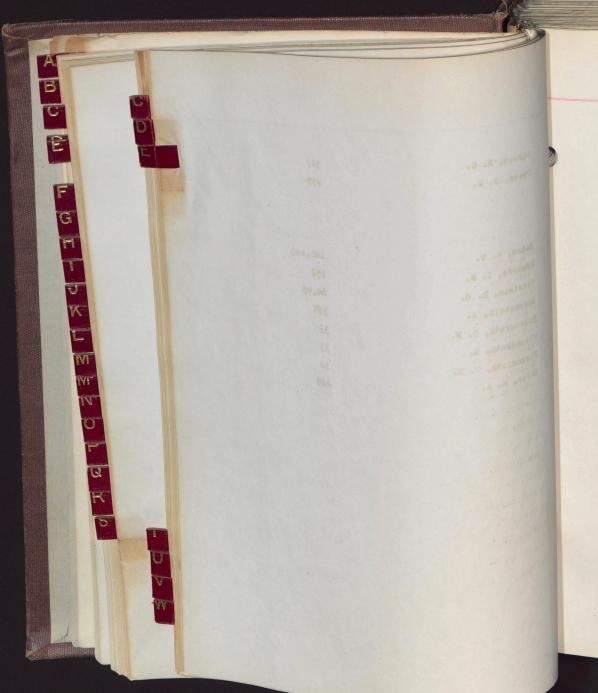




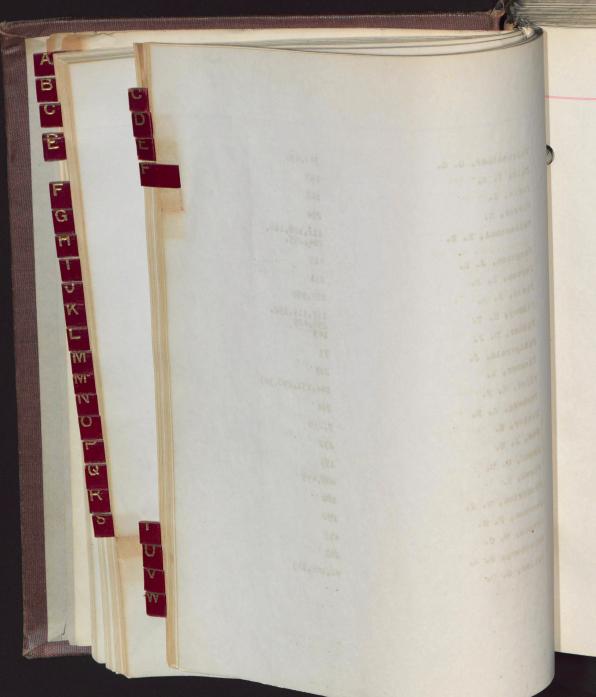
Calvert, M. 93,230 Campbell, G. R. 152 Cannon, L. E. 350 Carlson, A. J. 149,259,426,447 Carr. H. A. 150 Case, C. D. 365 Case, S. J. 150 Castillo, C. 151 Chamberlin, G. L. 231 Chamberlin, R. T. 151 Child, C. M. 149,183 Christ, J. F. 147,257,261 Clark, G. M. 229 Clark, M. E. 8,143 Clark, W. C. 293 Clark, W. E, 150 Cohen, M. L. 408 Colburn, C. C. 228,385,411 Colburn, E. 153 Cole, F. C. 407 Jole, M. O. 144 Coleman, A. 112,183 Coran, S. 22,127,445 Compton, A. H. Cook, H. F. 153 Cock, P. M. 3.67 Cope, H. F. 231 Coulter, J. M. 7,181,259,427 Coulter, J. W. 146



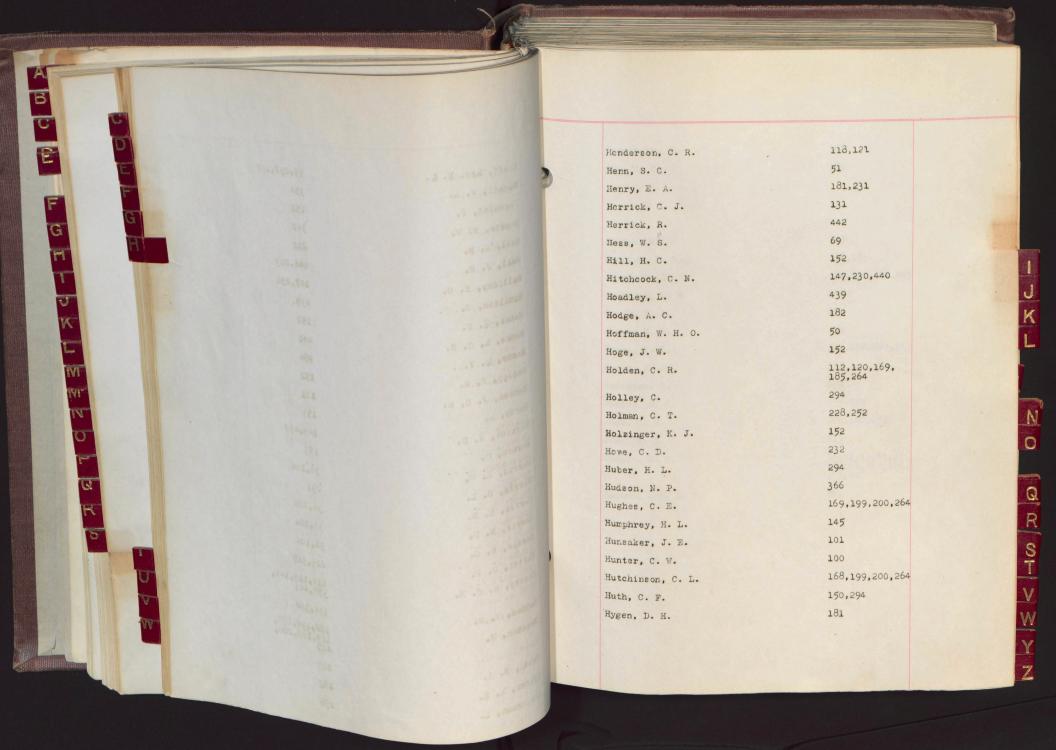


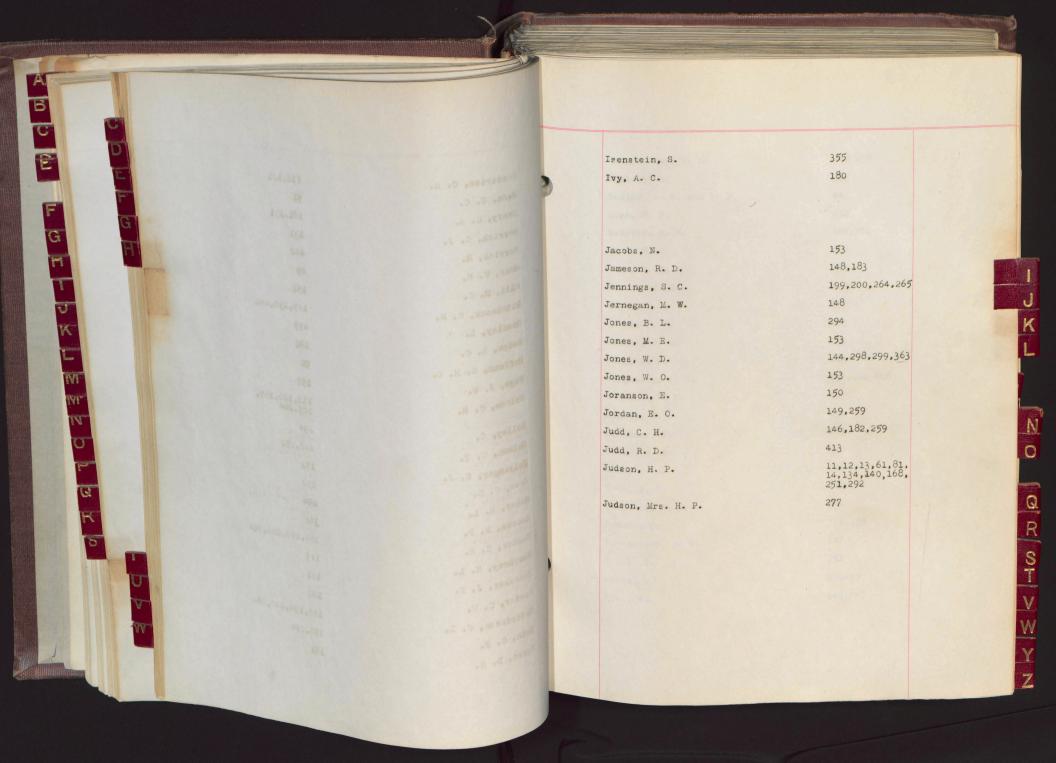


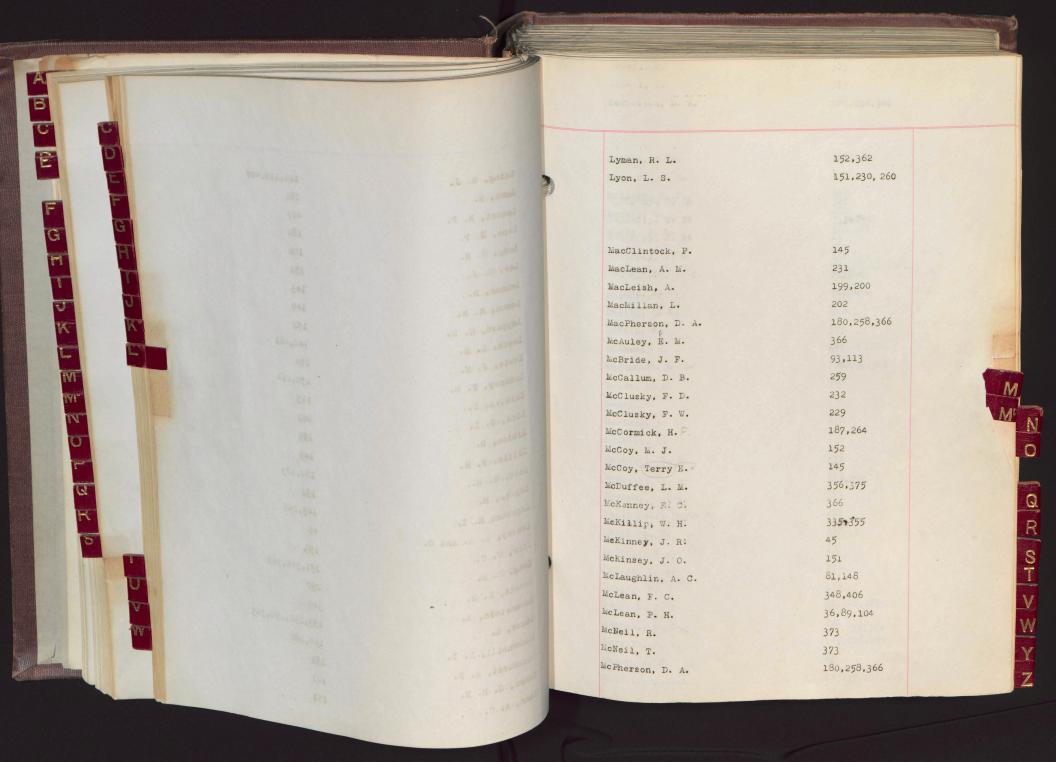
Fairweather, G. O.	340,430
Falk, I. S.	258
Faris, E.	148
Farrar, E.	294
Felsenthal, E. B.	112,128,168, 264,265,
Ferguson, J. K.	419
Ferson, E. B.	231
Field, J. A.	183,350
Filbey, E. T. Fisher, D. J.	117,119,152, 258,405 145
Fitzgerald, J.	73
Flexner, A.	227
Flint, E. F.	144,151,298,363
Fosberg, A. B.	294
Fowler, K.	7,230
Fox, J. S.	232
Frank, O. D.	153
Frank, T.	405,439
Frederick, W. J.	180
Freeman, F. N.	150
French, W. C.	413
Friedberg, S. A.	267
Fuller, G. D.	92,146,183



Gale, H. G.	144,155,408
Garrison, W. E.	228
Garwood, L. E.	144
Gettys, C.	181
Geyer, M. C.	145
Geyso, Flora H., von	229
Gilkey, C. W.	47,112,168,169, 187,264,363,397
Gillespie, F. E.	144
Gillet, H. O.	153
Glattfeld, J. W. E.	145,228,298
Goldthorpe, H. C.	350
Goode, J. P.	112,149
Goodspeed, E. J.	143,148
Goodspeed, F. M.	144,349
Goodspeed, Mrs. G. S.	144,349
Goodspeed, T. W.	199,200,260
Gosnell, H. F.	144
Gould, C. N.	149,181,259
Gouwens, W. E.	146,183
Grabo, C. H.	145
Graham, K. A.	181
Grauer, L. E.	98
Grauer, T. P.	259.367
Gray, O. G.	202
Gray, W. S.	146,150
Greenham, H.	424
Grey, H. G.	48,169,199,200, 201,264,444
Grow, F. A.	365
Gurney, F. J.	143.444







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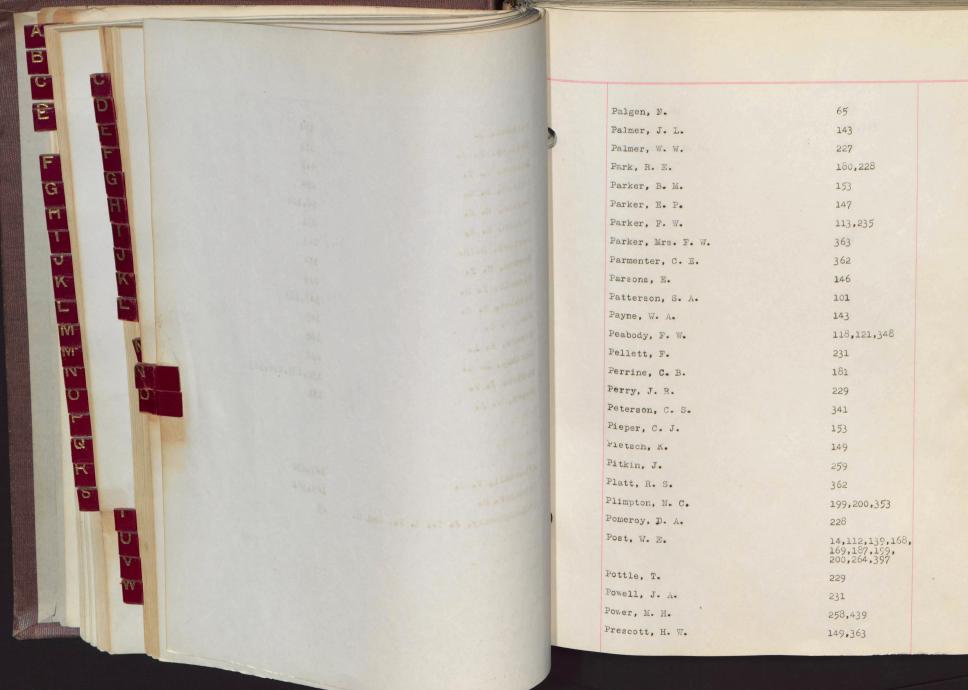
Magill, R. F.	146,294	
Maguire, R. S.	3 53	
Mallory, H. F.	148	
Manley, M.	197	
Manly, J. M.	149,408	
Marsh. G. L.	232	
Marshall, L. C.	81,148,182,169, 405,440	
Maroney, C. B.	153	
Martin, G. A.	100	
Martin, K.	146	
Mathews, S.	146,150,260	
Matthews, J. D.	367	
Maver, M. E.	294	
Maxey, M.	258	
Maximow, A. A.	149	
Maxwell, B.	143	
Mayberry, H. B.	144	
Mead, G. H.	148	
Mechem, F. R.	405	
Medinaceli, Duque de	202	
Meech, S. P.	147	
Melcher, M.	181	
Melick, C. O.	151	
Menier, H.	350	
Merriam, C. E.	81,148,169	
Merrill, E. T.	297	
Merrill, R. V.	145,228,259	
Meyer, J. J.	60	
Micheleon, A. A.	49,117,120,185	

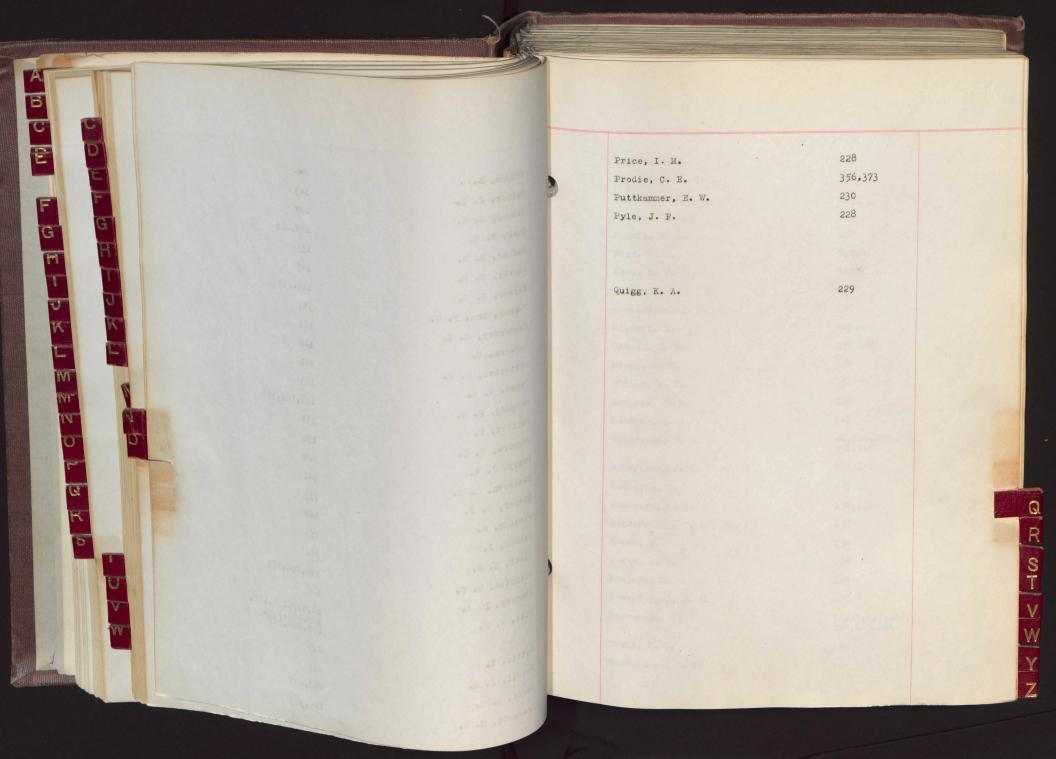
Nachman, S.	181
Neilson, H. S.	353
Nelson, A. T.	417
Nelson, B. G.	294
Nelson, O. N.	98,126
Nelson, R. B.	231
Nerlove, S. H.	143
Newman, C. T.	154
Nichols, F. E.	229
Nicolet, B. H.	145,183
Noe, A. C.	145
Norman, H. L.	180
Northup, E. C.	232
Norton, J. F.	150,183,298,363
Noyes, W. A.	151

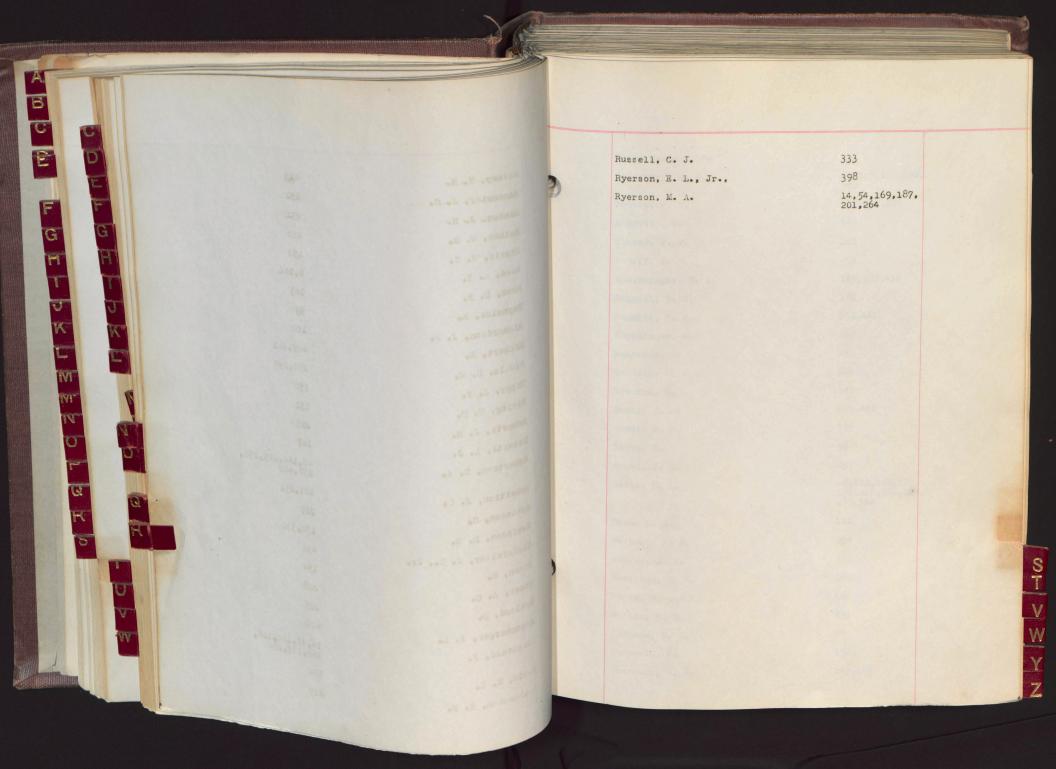
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O'Donnell, F. A.	143,23
Ortmayer, M.	143,36
O'Shaughnessy, J. T., A. F., and E.	45







203

148

181

294

50,117,120,252,

117,119,229

Saint Gaudens, H.

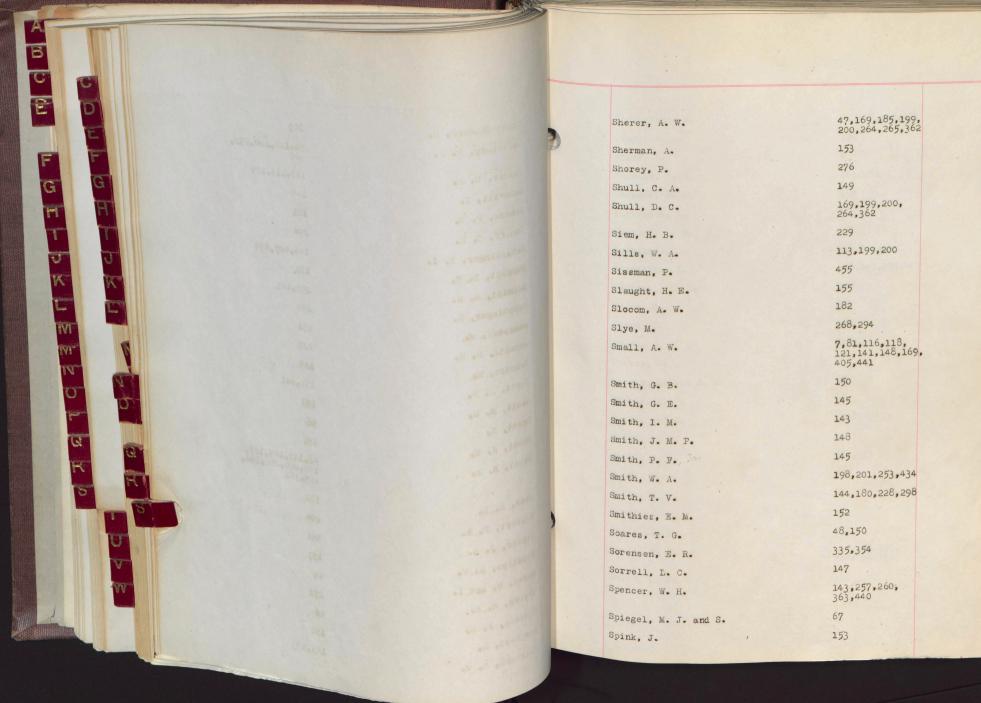
Salisbury, R. D.

Scates, D. E.

Schevill, F.

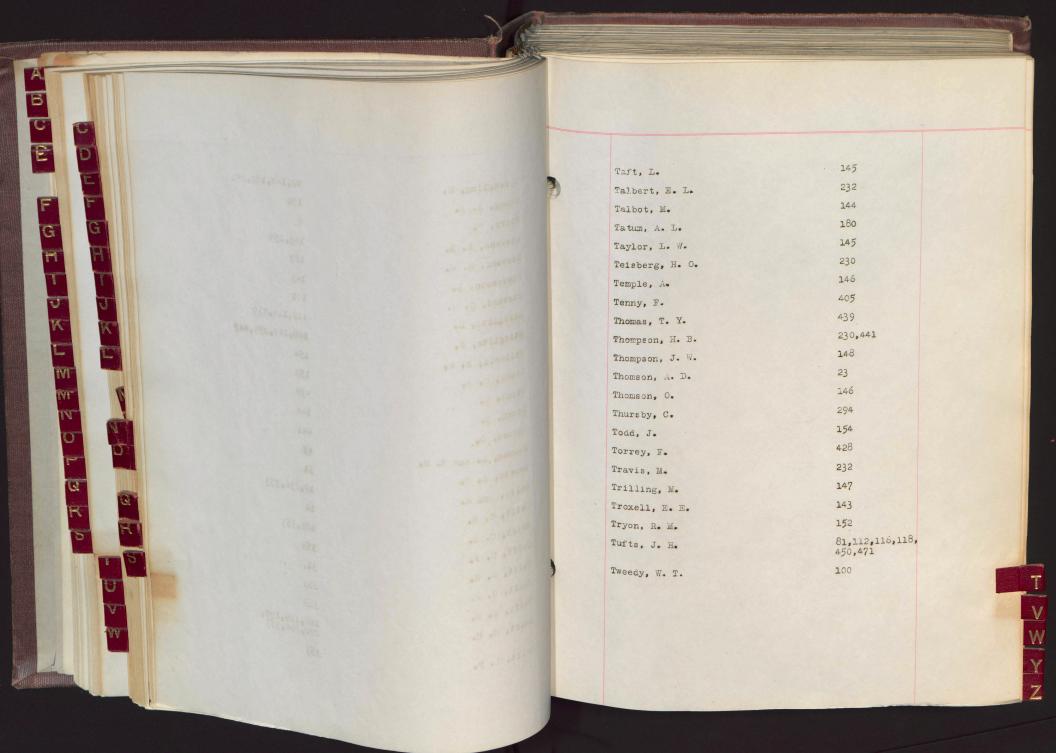
Schenk, F. W. Schiff, S. K.

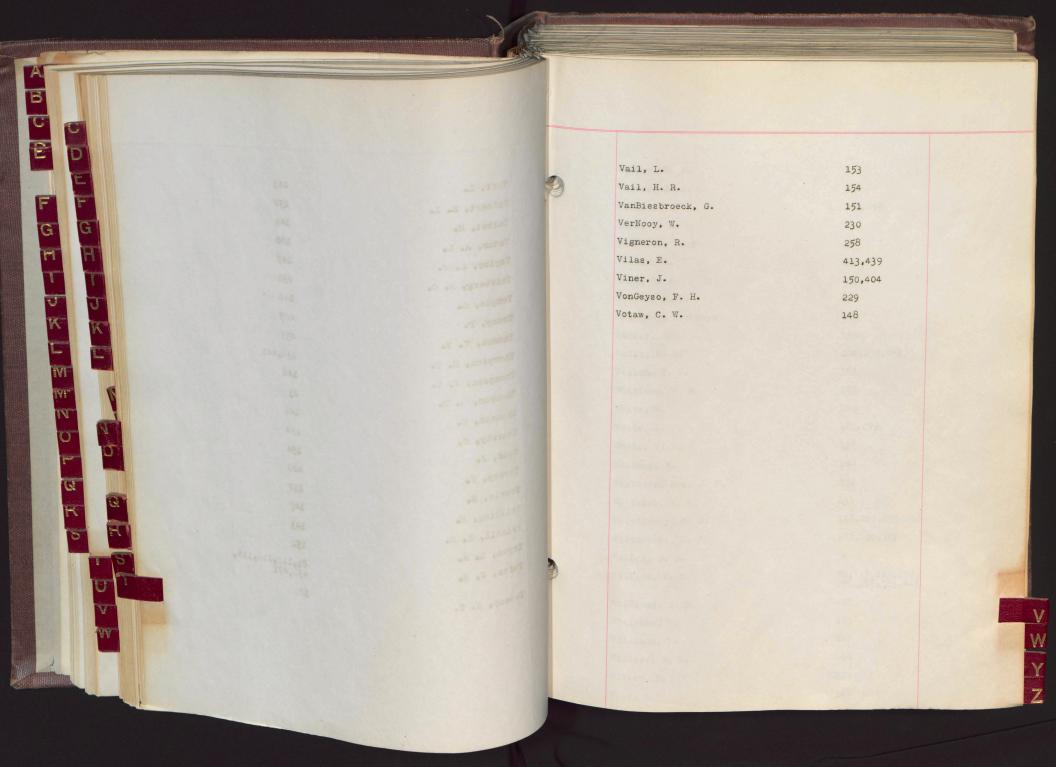
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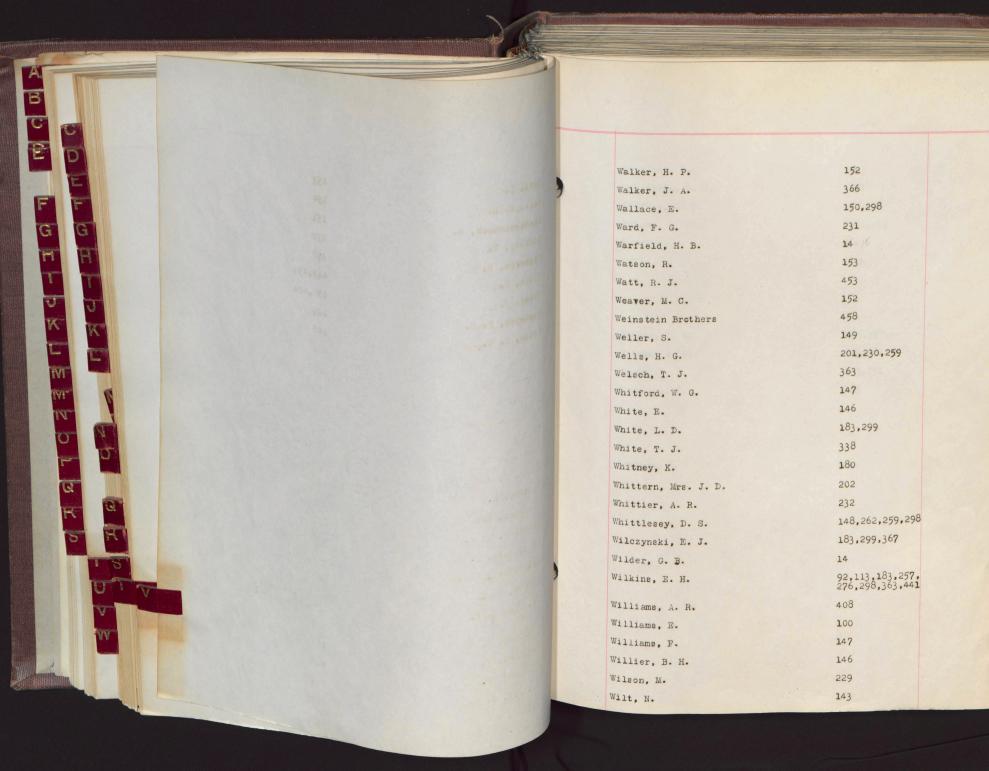


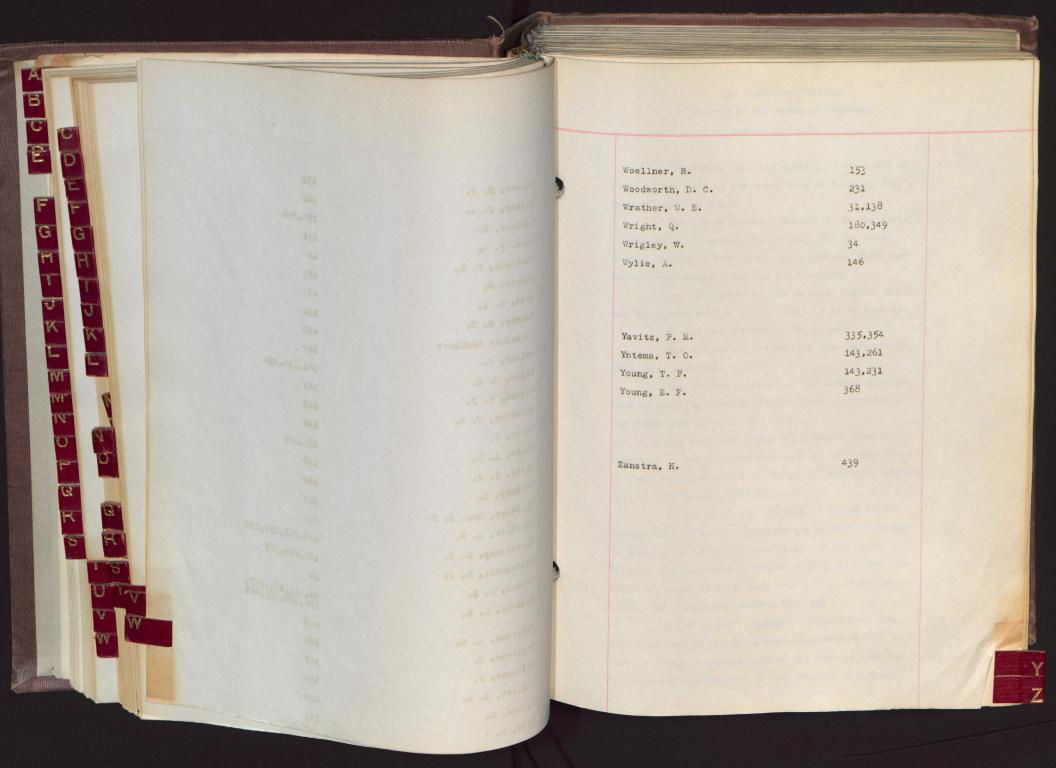
Sprengling, M.	92,148,182,251
Stagg, A. A.	150
Starr, F.	8
Stevens, D. H.	143,259
Stevens, R. W.	182
Stevenson, L.	143
Steward, C. S.	101
Stieglitz, E.	117,119,439
Stieglitz, J.	148,149,259,447
Stilwell, K. M.	154
Stone, C. A.	153
Stone, O.	456
Storm, G.	146
Struve, O.	441
Susman, L. and R. E.	45
Swartz, A. C.	51
Swift, Ann M.	19,236,353
Swift, C. H.	14
Swift, C. H.	182,353
Swift, E. F.	353
Swift, E. H.	31
Swift, G. F.	353
Swift, G. H.	353
Swift, H. H.	168,169,199, 200,264,353
Swift, L. F.	353

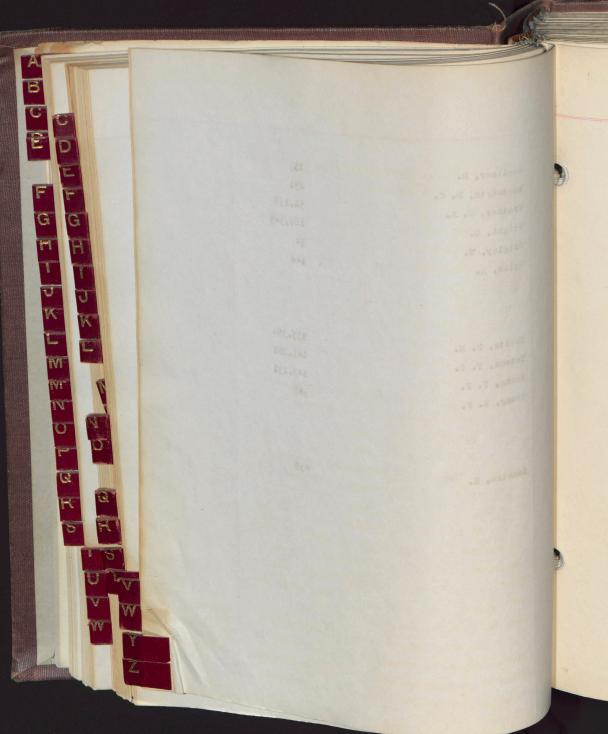
T V W Y











## The University of Chicago MINUTES OF THE BOARD OF TRUSTEES

January 9, 1923

The regular monthly meeting of the Board of Trustees was held in the Board Room on Tuesday, January 9, 1923, at 2 p.m.

There were present: Mr. Swift, in the chair, Messrs. Bond, Dickerson, Felsenthal, Gilkey, Grey, Holden, MacLeish, Post, Rosenwald, Ryerson, Scott and Sherer: also Messrs. Heckman and Plimpton.

Messrs. Donnelley, Hutchinson, Judson, Shull and Smith sent word of their inability to be present.

Prayer was offered by Mr. Gilkey.

The minutes of the meeting held December 12, 1922, were approved.

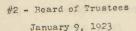
The Secretary presented the minutes of meetings of standing committees held since the meeting of the Board held December 12, 1922.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of extra vacation credit of George W. Bartelmez, \$35555, net; of R.J. Bonner, \$555.55, net.

It was moved and seconded to concur in the recommendation, and to authorize the payment to George W. Bartelmez of \$533.33, less one-third for cash, \$355.55, net; and to R.J. Bonner of \$833.33, less one-third for cash, \$555.55, net, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from Committee on Finance and Investment recommending the adoption of the recommendation of the Auditor that the receipts and expenditures of the Athletic Department

Athletic Funds, Accounting for outside the Budget



be accounted for outside the budget.

The regular monthly eseting of the Beard of

Trustees was held in the Reard Room on Tuesday, Jen-

to not commended the Athirt of the Athirt of the addition

It was moved and seconded to concur in the recommendation and to instruct the Auditor to account for the funds of the Athletic Department without placing them in the regular University budget, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following correspondence with the General Education Board:

November 20, 1922.

Mr. Wallace Buttrick, General Education Board, 61 Broadway,

New York City.

My dear Mr. Buttrick: Under the terms of the contract
My dear Mr. Buttrick: Under the terms of the contract
between the University of Chicago on the one part and
between the University of Chicago on the one part and
the General Education Board and the Rockefeller Foundation on the other hand, as I understand it there are
tion on the other hand, as I understand it there are
three conditions involved in the payment by the Board
three conditions of one million dollars each,
their contributions of one million dollars each,
These conditions I understand to be: (1)

These conditions I understand to be: (1) that the sum of \$3,300,000 be paid over to the University of Chicago on or before January 1, 1923, by sity of Chicago on or before January 1, 1923, by other donors than the said Board and Foundation; (2) other donors than the said efrom other funds than that the University set aside from other funds than those above named \$80,000 a year for its medical those above named \$80,000 a year for its medical Schools work; (3) that the organizations of the Medical Schools be carried out in accordance with the understanding involved in the full time plan.

involved in the full time plan.

With regard to point (1), I am herewith enWith regard to the payments into the
Closing a statement in regard to the payments into the
University treasury of contributions from others than
the General Education Board and the Rockefeller

ing a statement from the University Auditor showing ing a statement from the University Auditor showing the actual appropriations for the various departments underlying the Medical School to which I understand underlying the Medical School to which I understand underlying the various budgets, and will continue to set aside in the various budgets, and will continue to set aside for these purposes. You will notice that be set aside for these purposes, You will notice that the total during the last fiscal year ending June 30, the total during the last fiscal year ending June 30, the total during the last fiscal year ending June 31, 22, was \$164,874, and that we estimate the appropriation of the current year for said departments at ation of the current year for said departments at

In regard to point (3), this matter you will remember was discussed in New York in October at the conference at which were present the President of the

General
Education
Board,
Correspondence
with
Reference
to Funds
Pledged
to the
Medical
Schools

#3 - Board of Trustees

January 9, 1923

Rockefeller Foundation, the President of the General Education Board, Secretary Flexner of the General Education Board, and the President of the University of Chicago.

This statement is submitted for such action as the General Education Board may think proper.
(Signed) Harry Frait Judson, President, University of Chicago Harold H. Swift, President, Board of Trustees

November 24, 1922.

President Harry Pratt Judson,

University of Chicago, Chicago, Ill.

At a meeting of the General Education Board held November 23, 1922, the officers presented your letter of November 20, whereupon the following action Dear President Judson: was taken:

"Whereas, Under the terms of an agreement between the General Education Board and the University of Chicago under date of September 17, 1917, the General Education Board agreed to pay One Million Dollars (\$1,000,000) to the University of Chicago on the following conditions:

1) Provided that it shall have set aside annually

for the medical schools the sum of Eighty Thousand

Dollars (\$80,000) from other income, and

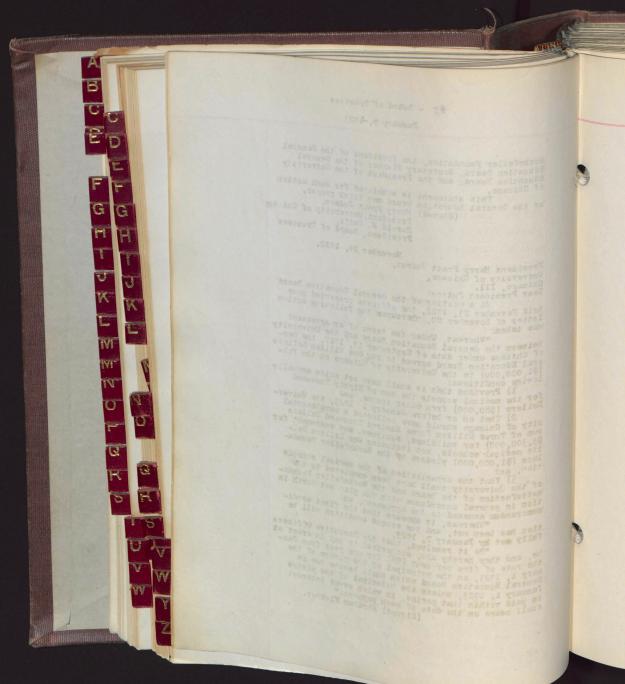
2) That on or before January 1, 1923, the University of Chicago should have collected a supplemental sum of Three Million Three Hundred Thousand Dollars \$3,300,000) for buildings, equipment and endowment for its medical schools, not including One Million Dollars (\$1,000,000) pledged by the Rockefeller Founda-

tion, and the organization of the medical schools
3) That the organization of the medical schools to the of the University shall have been completed to the satisfaction of the Board and the Rockefeller Foundation in general accordance with the plan set forth in memorandum annexed to the agreement, and

"Whereas, it appears that the first condition has been met, and the second condition will be

fully met by January 2, 1923, "Be it resolved, that the Executive Officers

be, and they hereby are, authorized to pay interest at the rate of five per cent (5%) for one year from January 1, 1923, on the principal of the pledge of the General Education Board which shall become due on January 1, 1923, unless the principal of the pledge is paid within that period, in which event interest shall cease on the date of such payment." (Signed) Abraham Flexner.



#4 - Board of Trustees January 9. 1923

January 11, 1923.

Mr. J.S. Dickerson. Office of the Secretary, My dear Mr. Dickerson:

Herewith I am transcribing for the minutes of the Board of Trustees an action of the Rockefeller Foundation taken at the meeting of December 6, 1922. From the official minutes the following is

"Resolved, that the matter of the appropriation of \$1,000,000 to the University of Chicago for payment of the Foundation's pledge of September 17, 1917, be referred to the Executive Committee with power."

(Signed) H.P. Judson

The letters were received and ordered placed

on file.

The Secretary presented the following correspondence with Dr. Frank Billings and other subscribers of the million-dollar Fund for the Albert

Merritt Billings Hopital:

December 14, 1922.

Mr. J. Spencer Dickerson, Secretary of the University of Chicago, Chicago, Ill.

My dear Mr. Dickerson: The attached letter signed by the subscribers of one million dollars to the University of Chicago for the Albert Merritt Billings Hospital is self-ex-

planatory.

The letter was prepared by me after conference with Mr. C.K.G. Billings and Mr. C.H. Ruddock. I forwarded it to the two gentlemen named and they signed it and also did Mr A.B. Ruddock who has just returned from China.

(Signed) Frank Billings.

New York, N.Y. Chicago, Ill. Santa Barbara, Cal. December 14, 1922.

Mr. J. Spencer Dickerson, Secretary of the Board of Trustees, The University of Chicago. Dear Mr. Dickerson:

The undersigned subscribers to the fund to erect a memorial hospital - the Albert Merritt Billings Hospital - on the Midway at the University of Chicago, hereby revoke the condition upon which the subscriptions were made by us, in regard to the employment of full-time teachers by the University of Chicago in the main clinical departments of the medical school. In the revocation of this condition we desire

Albert Merritt Billings Hospital, Correspondence Concerning Conditions of Subscriptions

#5 - Board of Trustees

January 9, 1923

that the question as to the employment of full-time or part-time clinical instructors of the medical school of the University of Chicago be left to the judgment and discretion of the Board of Trustees of the University

In other words, we the subscribers to the building fund of the Albert Merritt Billings Hospital of the University of Chicago desire that our subscriptions be recognized as given without any condition as to the employment of full-time or part-time clinical teachers.

Respectfully yours,
(Signed) C.K.G. Billings
C.H. Ruddock
Frank Billings
A.B. Ruddock

December 21, 1922.

Dr. Frank Billings, 1550 North State Parkway, Chicago Ill.

Chicago, Ill.
My dear Dr. Billings:
A copy of the letter addressed to the Board
A copy of the denors of the fund for
of Trustees on behalf of the denors of the fund for
the Albert Merritt Billings Hespital is received. I
have read the statement with care. I must say that
I regret the second sentence. For the donors to
I regret their own condition, and to state their reasons
waive their own condition, and to state their reasons
for such waiving is of course entirely proper. At
the same time the second sentence brings to my mind
the reference to the condition made to the gifts
from the eastern boards. These boards may or may not
have been wise in their conditions. My judgment, however, is, to raise the question at this time would
involve doubt as to securing prompt payment of the
principal sums and very serious doubt as to the likelihood of our securing the large help which we need
in completing the additional funds necessary to establish the medical work here.

Very truly yours, (Signed) Harry Pratt Judson.

December 23, 1922.

Mr. Harry Pratt Judson, President of the University of Chicago, The University of Chicago, Chicago.

regard to a letter dated December 14, 1922, and signed by the contributors to the building fund of the Albert Merritt Billings Hospital, permit me to say that the motive behind this letter did not imply any opinion in regard to the value of full-time clinical teaching as

compared with part-time teachers in the clinical branches. Its purpose was to free the donors of any branches. Its purpose was to free the donors of any responsibility in regard to the organization of the medical school of the University of Chicago and to medical school of the University of Chicago and to medical school of the Enard of Trustees place that responsibility upon the Board of Trustees of the institution.

This leads naturally to the conclusion that the statement in the letter from the donors is not intended to in any way influence a change in the conditions made by the General Education Board and the Rockefeller Foundation, in the gifts made by them to the medical schools of the University.

Very sincerely yours,

(Signed) Frank Billings.

December 27, 1922.

Dr. Frank Billings,
1550 North State Parkway,
Chicago, Ill.
My dear Dr. Billings:
Thank you for your note of the 23rd instant.
This covers the ground completely, and secures the
Protection that I think important with reference to

our future plans. Very truly yours, (Signed) Harry Pratt Judson.

The correspondence was received and ordered

placed on file.

The Auditor reported in this connection that there had been naid to the University before January 1, 1923, on subscriptions to the fund for the Medical Schools \$3,327,000.

The Secretary presented a minute from the Committee on Buildings and Grounds recommending that the Eusiness Manager be authorized to negotiate for the purchase of property on University Avenue between Fifty-fifth and Fifty-sixth Streets.

It was moved and seconded to concur in the recommendation and to authorize the Business Manager to negotiate for the purchase of the property on University Avenue, and, a vote having been taken, the motion was declared adopted.

University Avenue Property, Authority to Negotiate Purchase of

#7 - Board of Trustees January 9, 1923

The Secretary submitted the following report: Entomolog-

December 26, 1922.

Mr. J.S. Dickerson, Secretary,

In accordance with the action of the Commit-University of Chicago. tee on Expenditures on December 20, I have arranged, through the Purchasing Agent, for the sale to Dr. Psota, of the Entomology Collection for the sum of \$400 cash. This sale was made with the approval of Professors Lillie and Stieglitz.
(Signed) Vallace Heckman.

It was moved and seconded to approve the sale of the Entomology Collection for \$400 as reported, and, a vote having been taken, the motion was declared adopted.

The Secretary reported that the dinner given on December 14, 1922, to members of the faculties by the Trustees had proved successful. About 260 persons had been present. The cost was \$508.

The Secretary presented letters from Professors Coulter and Small accepting their membership on the Library Commission appointed at the meeting of the Board held December 12, 1922, and from Associate Professor Bartelmez expressing his appreciation of the leave of absence granted him by the Board.

The Auditor presented a statement concerning the MacLeish Building Fund.

The report was received and ordered placed

on file.

The Secretary presented the following rec-Ommendations of the President of the University:

Dr. Kenneth Fowler was reappointed to an in-Structorship in the Department of Pathology, at the last meeting for one year from January 1, 1923, without change in salary. I recommend that the salary be ad-Vanced from \$2,000 to \$2,400 per year.

ical Collection, Sale of

Trustees' Dinner to the Faculties

J.M. Coulter

A.W. Small

G.W. Bartelmez

Trust Fund Report. MacLeish Building Fund

K. Fowler

January 9, 1923

The appointment of Marion E. Clark to an instructorship in the Department of Home Economics in the School of Education for the Winter and Spring Quarters, 1923. Salary at the rate of \$2,000 per year provided in the budget. This appointment is in place

of Mildred Talbot resigned.

It is recommended that \$1,000 be appropriated Department for the work of the Department of Hygiene and Bacteriology in the special investigation in respiratory di-Seases aided by the Metropolitan Life Insurance Company \$2,000 were appropriated by the Board in October, 1921, which lasted until January 1, 1923. The Metropolitan Life Insurance Company is still supporting the work life Insurance Company is still supporting the work in large part and has made its fourth annual grant

It is recommended that Associate Professor Frederick Starr be retired at his own request October 1, 1923, with financial arrangements in accordance with the statute. He will reach the age of sixty-five

September 2, 1923.

It is recommended that Arthur H. Compton,

It is recommended that Arthur H. Compton, It is recommended that Arthur H. Compton, Professor and Head of the Department of Physics in Washington University, St. Louis, Mo. be appointed to a professorship in Physics from July 1, 1923 at a salary of \$6,000. This is in accordance with the salary of \$6,000. This is in accordance with the salary of \$6,000. action of the Board at the meeting in May, 1922 which authorized the appointment of three professors in the Department of Physics. Professor Swann has already been appointed. Professor Compton has been called to a professorship in the University of California at a salary of \$6,000 and provision for entire moving expenses from St. Louis to Berkeley. He is one of the most brilliant young research men of the country, and under the circumstances I recommend that he have a Special allowance of \$500 for moving expenses from St.

Appointment of Robert T. Crane, of the University of Michigan, to do special work in the Depart-ment of Folitical Science during the Winter Quarter, Louis to Chicago. 1923, at a salary of \$800 provided in the budget. Appointment of Mrs. Anna Y. Reed as Assist-

ant Professor in Education for one year from July 1, 1922, with salary at the rate of \$2,000 per year to give two-thirds instruction in accordance with the authority granted at the meeting of the Board held September 13, 1921.

It was moved and seconded to make the ap-

pointments and to increase the salary as recommended and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to retire Associate Professor Starr on October 1, 1923, as recommendClark

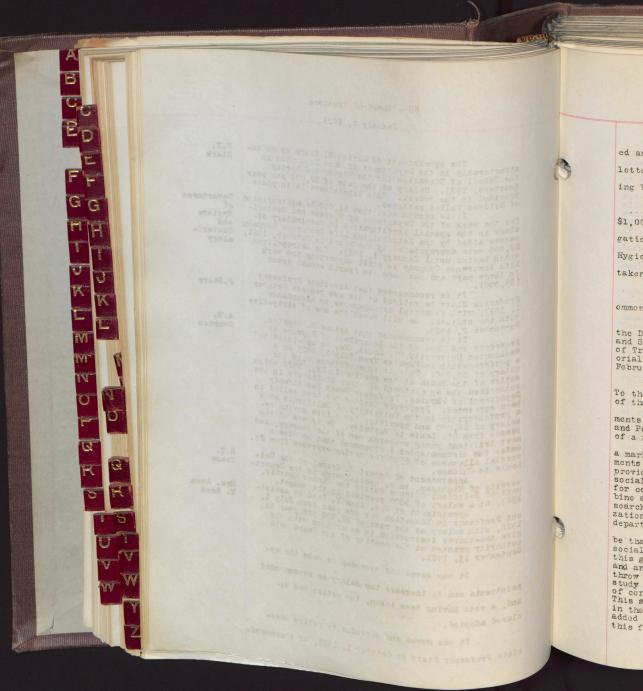
Hygiene and Bacteriology

F.Starr

A. H. Compton

Crane

Mrs. Anna Y. Reed



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ed and to request the Secretary to write to him a letter appreciative of his services, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to appropriate \$1,000 from General Reserve to continue the investigation of respiratory diseases by the Department of Hygiene and Bacteriology, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following recommendation of the President of the University:

On the basis of the accompanying memorial from the Departments of Political Science, Political Economy Spelma and Sociology I respectfully recommend that the Board of Trustees request the Laura Spelman Rockefeller Memo-Orial to provide the funds to finance the same from February 1, 1923, to July 1, 1924.

January 5, 1923.

To the President and Board of Trustees of the University of Chicago.

The undersigned, representing the Departments of Political Science, Sociology and Anthropology, and Political Economy, request approval and support of a research organization.

We are convinced that the time is ripe for a marked advance in the scientific methods and achievements of the Social Sciences; that such an advance will provide new and very significant contributions to Social welfare; and that there is here a proper field for co-perative action. We, therefore, wish to combine and to extend quite markedly certain of our research enterprises by forming a strong research organi-Zation under the joint control and management of these

The initial task of this organization would departments. be that of a comprehensive and objective study of the Social life of our own city. Our purpose is to use this great laboratory in the process of collecting and analyzing masses of data which may be expected to throw light on the forces operating in society. The study of Chicago is to be undertaken, then, as a study of certain vital phenomena of modern social living. This seems to us our appropriate first step, taken and the hope and expectation that our activities, added to the activities of other research groups in this field will accumulate masses of new data, fund

Spelman Rockefeller Memorial. Request

Study of Social Life of Chicago

existing scattered data, and ultimately provide a firm scientific basis for social studies. We think it not improbable that the provision of this basis may prove to be the great scientific advance of our time.

We wish to proceed at once. Although many

details of the comprehensive plan should be matured slowly and after much thought, there are certain studies which need not wait for rounding out those details. The following will serve as illustrations of studies which might be undertaken immediately.

1. The forces determining the location of

1. The forces determining the location industries and of population groups.

2. The relationship between population grouping and such phenomena of social disorganization as orime and divorce.

3. The activities of industries which have come to regard this region as an appropriate center of their operations.

4. Mon-voting in Chicago; distribution, causes, and constructive proposals.
These are only samples, cited to indicate the objective approach which we have in mind and to emphasize the fact that we are ready to begin the work without delay.

It seems to us highly important that we should, before engaging in further work upon detailed parts of the project, secure approval and support of the plan as a whole. In terms of mechanism, the plan contemplates a research organization under joint control and management of these departments. In terms of spirit, or outlook, the plan contemplates fundamental contributions to the methods and achievements of the social sciences. In terms of its initial attack upon the problem, the plan contemplates making use of the great social laboratory of which we are a part.

Respectfully submitted,
Harry Pratt Judson, for the Department
of Political Science
Albion W. Small, for the Department of
Sociology and Anthropology
L.C. Marshall, for the Department of
Political Economy.

It was moved and seconded to accept the program presented by the Departments of Political Science, Sociology and Anthropology, and Political Economy, as recommended by the President of the University and to authorize the President of the Board

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to request the Laura Spelman Rockefeller Memorial to provide the funds for the study and research proposed in the foregoing memorial, and, a vote having been taken, the motion was declared adopted.

The Secretary, for the President of the University, presented a memorial from the University Senate recommending the special attention of the Board to provision of funds for a general University Research Senate Foundation for a special University research institute, and in particular for at least one such institute including the Departments of Physics, Chemistry and Mathematics.

It was moved and seconded to refer the memorial from the University Senate to the Committee on Instruction and Equipment for consideration and report. and, a vote having been taken, the motion was declared adopted.

The Secretary read the following communication from President Judson:

Chicago, January 9, 1923. The Board of Trustees, Gentlemen:

Trustees are aware that for some time it has been my desire to be relieved of my duties with the University, in order that I may devote my time to completing certain investigations and to preparing certain publications which it has been impracticable to carry on under the pressure of administration responsibilities.

My first appointment as professor and dean in the University of Chicago was made by this Board in January, 1892. My appointment as Acting President was in January, 1906, and my election as President of the University on February 20, 1907. As therefore my service has covered a period of more than thirty years, and as I have passed the age at which retirement is

University Research Foundation. Memorial of Univer-

Retirement of President Judson



January 9, 1923

customary, I ask to be permitted to close my duties on the next anniversary of my election to the Presidency, February 20, 1923, Accordingly herewith I tender my resignation as Professor of International Law and Diplomacy and Head of the Department of Political Science, as President of the University, and also as Trustee, to take effect on the said date.

May I take this occasion to express to the Board my gratitude for the cordial and sympathetic support which I have had so uniformly from all its members, and my confident expectation of the continued prosperity of the University and the assured attainment of its highest ideals. Some of us have shared in the work from the early slender beginnings in 1892, and we perhaps can best realize how steadily on the whole these ideals have been maintained.

It has been a privilege which I shall always cherish to have aided in this great creative undertaking.

Very truly yours, (Signed) Harry Pratt Judson.

It was moved and seconded to adopt the fol-

lowing resolution:

Resolved, that, complying with his request, President Judson be retired on February 20, 1923, from the presidency of the University and the professorship and headship of the Department of Political Science, and, resolved, further, that the salary he now receives as Fresident and Head Professor be continued to June 30, 1923, that the retiring allowance provided for by action of the Board at its meeting of October 10, 1922, be made to take effect July 1, 1923, and that there be tendered to him the occupancy of the presidential residence until June 30, 1923,

and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to accept the resignation of President Judson as Trustee of the University, the resignation to take effect February 20, 1923, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to adopt the following resolution:

Resolved, that in recognition of President Judson's eminent services to the University, there be conferred upon him the honorary title of President Emeritus to take effect upon his retirement, and that a committee of five be appointed, of which the President of the Board of Trustees shall be a member and chairman, to prepare a suitable expression of the affection and esteem in which President Judson is held by the Board and by all members of the University, and, a vote having been taken, the motion was declared adopted. >

Mr. Ryerson, Chairman of the Committee of Five appointed January 10, 1922, reported that the committee was not prepared at this time to propose the name of a new president. Under the circumstances, with E.D. the hearty approval of the advisory committee of the faculty, the Committee recommended the appointment of Dr. Ernest D. Burton as acting President.

It was moved and seconded to authorize the Committee of Five to propose to Dr. Burton that he serve as acting President and that on learning that he would be willing to accept the appointment the Committee be authorized to give publicity to the retirement of President Judson and to the appointment of Dr. Burton as acting President, and, a vote having been taken, the motion was declared adopted.

President Emeritus

