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243	Bridge, Dr. Norman
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243	Brown, Mrs. Mason
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162	Hillman, Edward, Fund
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162	Hittite History, Language and Literature,
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162	Hopkins, J. M.
162	Hull, M. D.
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162	Hygiene and Bacteriology, Department of,
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162	Ingalls, F. A., Endowment Fund
162	Insull, Samuel
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162	Expositions
162	International Students' Extension
162	Jeffery, E. T., Bequest
162	Jilson, C. F., Collection of
162	Jones, George Herbert
162	Jones, Gwethalyn
162	Jones, T. D.
162	Kiwanis Club of Woodlawn
162	Knapp, G. O.
162	Koenitzer, C. H.
162	Kuppenheimer, L. B.
162	Lane, Mrs. A. B.
162	LaVerne Noyes Scholarships
162	Lillie, F. R.
162	Lillie, Mr. and Mrs. F. R.
162	Llewellyn, J. T.
162	Logan Museum of Beloit College
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162	McCrea, Willey S., Bequest
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284	For study by	
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284	Inglis, P. A., Endowment Fund	
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Belmont, Gwethalyn
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McGee, L. C.

McGill, E. C.

McGinnis, Edwin

McKee, W. C.

McLaughlin, A. C.

McLean, F. C.

McNair, Frank

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Magnus, A. C.

Manly, J. M.

Mann, C. R.

Marsh, E. M.

Marsh, G. L.

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Mason, Max

Mather, W. J.

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.H. I., Boston

.A. S., Boston

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.H. S., Boston

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.H. A., Boston

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.A. W., Boston

.O. A., Boston

.H. S., Boston

.H. S., Boston

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Oelbaum, Moses

Ogburn, W. F.

O'Hara, F. H.

Oliver, E. A.

Osten, H. H. von der

Otis, M. E.

Paine, G. L.

Palmer, W. L.

Patten, H. J.

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Peabody, A. S.

Peacock, S. C.

Penrose, Dr. R. A. F. Jr.

Petzel, W. D.

Phemister, D. B.

Pierce, M. G.

Plimpton, N. C.

Plummer, F. B.

Pomeroy, D. H.

Porter, G. F.

Porter, Mrs. G. F.

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Albert, H. L.
Baker, Charles
Baker, A. L.
Baker, Arthur
Baker, Carter
Baker, Henry
Baker, W. S.
Baker, J. W.
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Wittler, C. H.
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The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES
January 8, 1927

A special meeting of the Board of Trustees called at the request of the President of the Board to receive the report of negotiations with the Chicago Lying-in Hospital Board, and to act upon the proposed contract with the hospital, was held in the Board Room on Saturday, January 8, 1927, at 12 noon.

There were present: Mr. Swift, in the chair, Messrs. Axelson, Bond, Dickerson, Felsenthal, Gilkey, Grey, Holden, Mason, Post, Rosenwald, Scott, Sherer; also Messrs. Fairweather, McLean, Plimpton, Steere and Woodward.

Messrs. Donnelley, Jennings, Lamont, Lindsay, McCormick, E. L. Ryerson, Jr., M. A. Ryerson and Stuart sent word of their inability to be present.

The President of the University submitted the following proposed agreement between the University and the Chicago Lying-in Hospital:

This memorandum of agreement, made this day of A. D. 1927, by and between the University of Chicago, a corporation organized and existing under and by virtue of the laws of the State of Illinois, of Chicago, Illinois, party of the first part (hereinafter referred to as "The University"), and the Chicago Lying-in Hospital and Dispensary, a corporation organized and existing under and by virtue of the laws of the State of Illinois, of Chicago, Illinois, party of the second part (hereinafter referred to as "The Hospital"), witnesseth:

Whereas, both the Hospital and the University have as a common purpose the improvement of the teaching and the practice of obstetrics and gynecology and the advancement of knowledge in the fields of obstetrics and gynecology, and desire to make such improvement more effective; and

Whereas, the Hospital is satisfied that its charter powers can be more effectively exercised and the scope of its work can be extended and the permanence of its present high standards can be

Chicago
Lying-in
Hospital,
Agreement
with

January 8, 1927

better insured, and that better service can be rendered to its patients, to the community and to humanity if it is intimately associated with an organized medical school having a scientific staff and laboratories, with an organized school of nursing and with an organized school of social service; and,

Whereas, the University recognizes the fact that its department of obstetrics and gynecology will be benefited by having constant access to a hospital wherein by the actual observation of the patients therein, its students may secure adequate training in the practice of obstetrics, and its staff may make observations which will contribute to the progress of obstetrics and the improvement of its practice:

Now, therefore, in consideration of the premises and of the mutual covenants, undertakings and agreements of the parties hereto, it is mutually understood, covenanted and agreed as follows:

I.

The Hospital on its part agrees:

(a) That on or before January 1, 1929, it will be in readiness, out of its own funds, to build, furnish and equip certain hospital buildings and that it will, on or before July 1, 1928, give notice to The University of Chicago of such readiness to begin building on January 1, 1929, and it will, at such last mentioned date, begin to erect such buildings and continue their building and equipment continuously until completed upon grounds belonging to The University of Chicago, described generally as being in the South Half of the block located between Drexel and Maryland Avenues, and Fifty-eighth and Fifty-ninth Streets, or in lieu thereof, on a site belonging to the University of Chicago and mutually agreeable to the parties hereto, to be leased to it by the University of Chicago, to be built in accordance with certain plans and specifications approved by the University of Chicago, and in accordance with and subject to the terms of a certain form of lease document, a copy of which is attached hereto and made a part hereof, marked "Exhibit A" and identified by the signatures of the parties hereto, such buildings to conform to the most modern requirements for a maternity hospital, as exemplified in the present hospital buildings of the Hospital.

It is further understood that the said hospital buildings shall consist of units substantially as follows:

A. The Main hospital building, which is to be an architectural unit designated as the "Chicago Lying-in Hospital", to be reserved for clean obstetrical cases only, and to include the following general arrangements:

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- Not less than sixty (60) beds for obstetric cases, available for teaching.
- Not more than sixty (60) additional beds arranged so that part of them shall be available either for teaching or for private beds interchangeably and including a number of private rooms, the number to be determined later, but here estimated at from six (6) to ten (10).
- No unit to contain more than four (4) beds.
- Nursery accommodations, suitable to bed capacity of hospital, for clean babies.
- Delivery rooms, as required.
- Necessary service adjuncts to wards and nurseries.
- Operating rooms, as required.
- Receiving room for distribution of cases and separation of infected cases.
- Observation rooms for suspect mothers.
- Observation nurseries with cubicles, for suspect babies.
- Dispensary facilities, including ante- and post-natal clinics.
- Suite for Professor of Obstetrics, including private patients' waiting room and examining rooms.
- Suite for Assistant Professor of Obstetrics.
- Quarters for resident staff, male and female.
- Guest rooms, for visiting physicians.
- Students' rooms, for students in attendance upon cases.
- Quarters for six resident graduate students.
- Incubator room and four incubators.
- Quarters for six wet nurses, unless these quarters can be provided outside the hospital, under conditions satisfactory to the Hospital.
- Quarters for employees, whose duties demand that they live in the Hospital.
- Sewing or assembly room (for Mother's aid).
- Administrative Offices, for Hospital and Dispensary, including office of Registrar.
- Library, museum and history-room.
- Kitchen.
- Laundry.
- Ward laboratories, for routine laboratory work.
- Refrigerating machinery, unless refrigeration can be provided by the University.
- Laboratories, offices and class rooms for teaching and investigation by Department of Obstetrics and Gynecology.
- Any other facilities, as Hospital may elect.
- B. A second pavilion, to be designated as the "Mothers' Aid Pavilion," as a separate architectural unit, exposed to sunlight, and to

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...the University recognizes the fact that the department of obstetrics and gynecology will be benefited by having constant access to a hospital wherein by the actual observation of the patients therein, its students may acquire knowledge and skill in the practice of obstetrics, and the staff may make observations which will contribute to the progress of obstetrics and the improvement of the practice.

Now, therefore, in consideration of the premises and of the actual convenience, understanding and spirit of the parties hereto, it is mutually understood, covenanted and agreed as follows:

1. The Hospital on the part agreed:

(a) That on or before January 1, 1929, it will be in readiness, out of its own funds, to build, maintain and equip certain hospital buildings and that it will, on or before July 1, 1928, give notice to the University of Chicago of such readiness to begin building on January 1, 1929, and it will, at such last mentioned date, begin to erect such buildings and continue their building and equipment continuously until completed upon grounds belonging to the University of Chicago, located generally between the University of the South Half of the block located between DuSable and Maryland Avenues, and Fifty-ninth and Sixty-ninth Streets, or in like street, on a site belonging to the University of Chicago and mutually accessible to the parties hereto, to be leased to it by the University of Chicago, to be built in accordance with certain plans and specifications approved by the University of Chicago, and in accordance with and subject to the terms of a certain form of lease document, a copy of which is attached hereto and made a part hereof, marked "Exhibit A" and identified by the signature of the parties hereto, for the purpose of the most modern requirements for a maternity hospital, as exemplified in the present hospital buildings of the Hospital.

It is further understood that the said hospital buildings shall consist of units substantially as follows:

A. The main hospital building, which is to be an architectural unit designated as the "Mothers' Aid Pavilion," to be reserved for clean architectural cases only, and to include the following:

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contain:

1. An isolation unit, consisting of twenty (20) beds, all in individual suites (room, bath, toilet, laboratory and sterilizer).

Clean nursery, for babies of infected mothers.

Private rooms, or large nursery with individual cubicles for infected babies.

All rooms of this isolation unit to have access to porch, and to be so arranged that infected linen and dressings may be removed from the outside, and the latter destroyed in incinerators not within the buildings.

Any other facilities necessary for complete isolation of this unit and the protection of patients in the main hospital.

2. Approximately forty (40) beds for gynecological cases, available for teaching, provided, however, that for the present gynecological cases may, if the Hospital is unable to raise sufficient funds for such construction, be cared for elsewhere, but under the care of the department of Obstetrics and Gynecology. It is understood that the provision for obstetrical beds herein contained is not to be cut down to provide for gynecological beds.

3. Laboratories and class rooms may be all or in part in this building.

(b) That the Hospital will pay all expenses of operation and maintenance of said buildings, and all the hospital services therein conducted, except as otherwise provided in this agreement, and that said expenses shall be a first charge upon the revenues of the Hospital, the net income from all of its endowment funds now owned or hereafter received by it, including all net income derived from the lease of its present hospital building, or from the conversion thereof into money or other property, provided, however, that from the annual income from such endowment fund, the Hospital may use an amount not to exceed ten thousand dollars (\$10,000.00) for the support of the dispensaries of the Hospital, without the consent of the University. It is further understood and agreed that if, during the raising of funds by the Hospital for building and equipping the hospital buildings herein referred to, which the Hospital contemplates undertaking forthwith, any of such funds so secured be limited by the donors to endowment purposes, then an equivalent amount may be released from the conversion of the present hospital property and made available for building purposes.

(c) That the Hospital will have full and complete control of and responsibility for the hospital service, care of patients and management and maintenance of the hospital buildings and grounds

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appurtenant thereto, except as modified by this contract; that it will establish and maintain the internal organization of the said Hospital according to the most efficient and modern methods of hospital management, and that such internal organization shall be subject to the approval of the University, and that the administrative staff thereof shall be appointed by the Hospital but only upon the nomination of the University. The Hospital shall, at all times, have the right to refuse appointment to any nominee of the University for such appointment, or to terminate the appointment of any such person who is not, or does not continue to be, satisfactory to the Hospital.

(d) That the Hospital will pay the costs of all services, administrative, nursing and otherwise, appurtenant to the hospital buildings and hospital services herein referred to, except the professional services of the medical staff as hereinafter set forth, and will also pay its proportionate share of such services as shall be supplied to one or more hospital units in addition to the buildings and units of the Hospital herein referred to,

II.

The University on its part agrees:

(a) To appoint the professional staff of the Hospital and of its outlying branches and dispensaries, and that such staff shall consist of members of the teaching corps of the Department of Obstetrics and Gynecology of the University, and all residents, assistant residents, internes and dispensary assistants and that such appointments shall be subject to the prior approval of the Hospital. That said professional staff shall be furnished to the Hospital without cost to it, except that any compensation paid to members of the resident staff (residents, assistant residents and internes) who are not members of the teaching corps of the University, shall be paid by the Hospital, and except further that the Hospital shall pay such salaries of dispensary assistants as may be borne out of dispensary income.

The professional staff shall have the exclusive right to perform and direct professional services for patients within the Hospital, provided, however, that any patient may at her request, call into consultation any physician not a member of said staff. The professional staff shall have the full and exclusive right, consistent with the welfare of the patient, to use all except private patients of such staff of the Hospital, for purposes of study and of teaching; private patients of such staff of the Hospital shall be so used only when their express permission shall have been obtained.

(b) The University shall pay all salaries for

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teaching members of the Department of Obstetrics and Gynecology, provided, however, that if the dispensaries of said Hospital shall be on a self-supporting basis, the salaries of dispensary assistants shall be payable out of any excess of income over outgo, if any, of said dispensaries.

(c) The University shall provide, without cost to the Hospital, all professional medical care of patients, including consultations by members of other departments of the medical schools and hospitals of the University, and including laboratory work incident to the care of such patients, provided, however, that the University shall have the right to make a reasonable charge to patients able to pay for such services, and provided further that nothing herein shall be understood as denying the right of individual members of the staff of the hospital to care for their own private patients in the hospital, and to make reasonable and customary charges for services therefor.

(d) To provide suitable quarters for nurses engaged in service in the said hospital buildings, subject to Clause (e).

(e) To provide the following services on the basis of actual cost to it, together with a reasonable pro-rata charge for overhead expense, including administration, maintenance and repairs:

- X-Ray plates and films,
- Nursing service and supervision
- Stores, storeroom and purchasing service
- Steam for heating
- Live steam for sterilizers
- Electricity except in so far as it is purchased from commercial sources
- Social service and supervision
- Meals for such staff and employees as are entitled to meals
- Services of electricians, mechanics and buildings and grounds maintenance employees
- Quarters for such employees as are to be provided with maintenance but for whom quarters are not provided in the hospital.

It being understood and agreed that the University undertakes to provide such services to the said Hospital as they are now furnishing or may hereafter furnish to the several departments of the University, and that the University shall not be responsible in damages for any failure resulting in loss or damage to the said Hospital of any of the services so provided by the University.

III.

It is mutually agreed between the parties as follows:

(a) That the Hospital is to continue the operation of its outlying dispensaries, but that except as

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stated above, the expense thereof shall not be a charge upon the assets or the income from the assets hereinbefore referred to as designated for the support of the hospital units to be erected as herein provided for, and the services in their operation, unless, however, the consent of the University thereto shall have been first obtained.

It is understood and agreed that the said outlying dispensaries shall be regarded as integral parts of the facilities of the Department of Obstetrics and Gynecology of the University, and that the University is to have the same control over appointments to the staff thereof as in the case of the said Hospital and that the University is to have the same freedom in the utilization of clinical material for purposes of investigation and clinical instruction as in the case of patients of the Hospital in the hospital buildings herein provided for to be erected, it being understood that such clinical material may, with the consent of the University, be used for the instruction of students from other medical schools.

The Hospital reserves the right to establish new dispensaries, and if other medical schools furnish the funds to establish and maintain such new dispensaries, then the Hospital may permit the clinical material of such new dispensaries to be used for the instruction of students of other schools, provided the technique of instruction and treatment shall at all times remain subject to the control of the Hospital.

(b) That the Hospital shall be a member with other hospital units in the group of University Hospitals, under some such designation as "University of Chicago Clinics," it being understood that no loss of identity of the Chicago Lying-in Hospital and Dispensary, as such, is contemplated by such membership and association and that the Hospital shall cooperate with the University in all matters of common concern to the said The University of Chicago Clinics, including the raising of funds for the general support of said Clinics. It is further understood and agreed that in order to secure the proper coordination of all hospitals in the group of University clinics, all of the said hospitals shall be under the general administrative supervision of the Director of University Hospitals, or some other officer exercising similar powers, whom the University shall appoint.

(c) That the Hospital shall be entitled to representation on any Board of University Clinics which may be formed, and in any conference on questions of common interest to the institutions constituting the group of University Clinics.

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(d) That the organization of the Hospital now known as the "Advisory Medical Board" is to be discontinued, and that the functions of the said Board are to be assumed by the University through its Professor of Obstetrics and Gynecology, and it is also further understood and agreed that the University shall have adequate representation on the Board of Directors of the Hospital.

IV.

It is mutually agreed between the parties as follows:

(a) That immediately upon the University of Chicago being given notice by the Hospital of its readiness to proceed with the erection of the buildings herein referred to as provided in Paragraph I, Section (a) of this contract, and which said notice shall be given not later than July 1, 1928, and also evidence of the Hospital's ability to proceed therewith and finish the same, both parties agree to enter into the lease substantially in the form attached to this contract and marked "Exhibit A" and also referred to in Paragraph I of this contract and in Section (a) thereof.

(b) That this contract shall be in force and effect from the date of its execution and shall continue during the existence of the lease set forth as "Exhibit A", and the said University at its election, shall have the right to terminate this contract in the event:

1. That the subscriptions for substantially all of the necessary funds to complete, furnish and equip the hospital building herein referred to and to be provided by the Hospital as herein set forth, shall not have been procured to the satisfaction of the University prior to December 31, 1927.

2. That the Articles of Association and By-Laws of said Hospital shall not be revised in a manner satisfactory to both parties, so as to provide efficient management, prior to July 1, 1928, and a number of members of its Board of Directors satisfactory to the University, and not exceeding one-third nominated by the University, shall not have been elected prior to said last mentioned date.

3. That the said Hospital, by the duly authorized action of its Board of Directors as reorganized as provided for above shall not have joined with the University in the execution of the lease hereinbefore referred to, prior to July 1, 1928.

(c) That from the date of the service of notice hereinbefore provided for, affiliation between the Hospital and the University shall be in effect, and

January 8, 1927

during the period following the service of said notice, and before the construction and occupancy of the Hospital buildings herein referred to is complete, the Hospital will give the University every reasonable opportunity of making use of the present facilities of the Hospital in its present location, for the development of its Department of Obstetrics and Gynecology and for the inauguration of teaching and investigation by said Department, it being further understood that members of the administrative and professional staff of the Hospital as now organized are not to be affected by this Agreement as long as the Hospital continues to operate within its present hospital buildings, and it being further understood that present arrangements for extension of teaching facilities to other institutions in Chicago are not to be affected by this Agreement so long as the Hospital continues to operate within its present hospital buildings, it being further understood, however, that these reservations with reference to the administrative and professional staff of the present hospital and the present arrangements for extension of teaching facilities to other institutions in Chicago will terminate automatically on the date on which the Hospital begins operation within the new hospital buildings herein referred to.

Nothing herein contained shall be construed to prevent the Hospital from establishing hospitals in affiliation with other medical schools, provided sufficient endowment shall have been provided to maintain and operate the hospital in affiliation with the University of Chicago, and that the construction, maintenance and operation of such other hospital shall not be or become a burden upon the building erected on the grounds of the University, or the endowment funds held for its maintenance, operation and support.

In witness whereof the parties hereto have caused these presents to be executed by their respective officers thereunto duly authorized and their corporate seals duly attested, to be duly affixed the day and year first above written.

The University of Chicago

Attest:

By

The Chicago Lying-in Hospital
and Dispensary

Attest:

By

It was moved and seconded to adopt the following resolution:

Resolved, that the Agreement dated appended hereto, between the University of Chicago,

January 8, 1927

as party of the first part, and The Chicago Lying-in Hospital and Dispensary, as party of the second part, is hereby approved, and that the President and Secretary of the Board of Trustees of the University of Chicago are hereby authorized to execute and deliver, the said agreement, for and on behalf of the University of Chicago.

and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer the matter of making a lease as referred to in the agreement with the Lying-in Hospital to the Committee on Finance and Investment, with power to act, and, a vote having been taken, the motion was declared adopted.

Adjourned.

John S. Marshall
Assistant Secretary.

January 8, 1927

During the period following the service of said notice, and before the construction and occupancy of the Hospital building herein referred to is completed, the Hospital will give the University every reasonable opportunity of making use of the present facilities of the Hospital in its present location, for the development of its Department of Obstetrics and Gynecology, and for the inauguration of research and investigation by said Department, it being further understood that members of the administrative and professional staff of the Hospital as now organized are not to be affected by this agreement as long as the Hospital continues to operate within its present hospital buildings, and it being further understood that present arrangements for extension of teaching facilities to other institutions in Chicago are not to be affected by this agreement as long as the Hospital continues to operate within its present hospital buildings, it being further understood, however, that these provisions with reference to the administrative and professional staff of the present hospital and the present arrangements for extension of teaching facilities to other institutions in Chicago will not apply to any new buildings erected on the date on which the new hospital building is referred to.

Nothing herein contained shall be construed to prevent the Hospital from establishing hospitals in affiliation with other medical schools, provided sufficient endowment shall have been provided to maintain and operate the hospital in affiliation with the University of Chicago; and that the construction, maintenance and operation of such other hospital shall not be or become a burden upon the building erected on the grounds of the University, or the endowment funds held for its maintenance, operation and support.

In witness whereof the parties hereto have caused these presents to be executed by their respective officers thereunto duly authorized and their corporate seals duly attested, to be duly attested the day and year first above written.

The University of Chicago

Attest:
The Chicago Lying-in Hospital and Dispensary

It was moved and seconded to adopt the following resolution:
Resolved, that the Agreement dated December 15, 1926, between the University of Chicago

11

The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES
January 13, 1927

The regular monthly meeting of the Board of Trustees was held in the Board Room on Thursday, January 13, 1927, at 2 p.m.

There were present: Mr. Swift, in the chair, Messrs. Arnett, Axelson, Bond, Dickerson, Felsenthal, Gear, Gilkey, Grey, Holden, Lindsay, Mason, Post, Rosenwald, E. L. Ryerson, Jr., M. A. Ryerson, Sherer and Shull; also Messrs. Plimpton, Steere and Woodward.

Messrs. Hughes, Lamont, McCormick and Stuart sent word of their inability to be present.

Prayer was offered by Mr. Gilkey.

The Assistant Secretary presented minutes of the meeting held December 9, 1926. Mr. Gilkey called attention to the fact that notice was given at the December 9 meeting of the intention of the special committee on the secretaryship to submit proper amendments to the By-laws at the next meeting of the Board providing for the creation of the new appointive office to be known as that of the "Secretary of the University", and for such changes in the sections relating to the Secretary of the Board of Trustees as may be deemed advisable in this connection. He requested that the following sentence be added at the end of the fourth paragraph of page ^{seven}~~two~~ of the minutes of the meeting of December 9, 1926: "Mr. Gilkey called attention to the necessity of amending the By-laws, if the title suggested for Mr. Haynes is approved"; and that the fifth paragraph on the same

December
9, 1926,
Board
Minutes
Amended

By-laws
to be
amended

January 13, 1927

page be amended to read as follows:

"It was moved and seconded to concur in the recommendation of the committee on the secretaryship and to authorize the employment of Mr. Rowland Haynes as Secretary of the University at a salary of \$13,500 per year, with the understanding that a reasonable allowance will be made to Mr. Haynes to cover his moving expenses, and to accept notice of the intention of the committee to submit appropriate amendments to the By-laws at the next regular meeting of the Board, and, a vote having been taken, the motion was declared adopted."

It was moved and seconded to approve the minutes of December 9, 1926, as amended, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented minutes of meetings of standing committees held subsequent to the meeting of the Board on December 9, 1926, or just prior thereto, as follows: Committee on Finance and Investment, December 13, and 17, 1926; Committee on Buildings and Grounds, December 7, 1926.

The Assistant Secretary presented a minute from the meeting of the Administrative Committee of the University Press recommending to the Board of Trustees that the allowance of \$25 per month to Moses Celbaum, granted by the Board of Trustees at its meeting held April 8, 1926, be continued for one year from February 1, 1927, and that the allowance of \$30 per month to Tony Welsch, granted by the Board of Trustees at its meeting held December 10, 1925, be continued for one year from January 1, 1927.

It was moved and seconded to authorize the continuance of allowances to Moses Celbaum and Tony

Moses
Celbaum,
Allowance
to

Tony
Welsch,
Allowance
to

January 13, 1927

Welsch of \$25 and \$30 per month respectively for one year each from the expiration of authority previously granted by the Board of Trustees, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Finance and Investment held January 8, 1927, recommending to the Board of Trustees the adoption of the following resolution:

Resolved, that authority be, and hereby is granted to the Vice-President and Business Manager or the Assistant Business Manager to sign, in the name and on behalf of the University of Chicago, all proxies for regular or special meetings of stockholders of companies in which stock carrying a right to vote is owned or held by the University of Chicago.

Proxies,
Policy
for
signing

It was moved and seconded to adopt the resolution as recommended by the Committee on Finance and Investment covering authority to the Vice-President and Business Manager, or the Assistant Business Manager, to sign proxies on behalf of the University, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Finance and Investment held January 8, 1927, recommending to the Board of Trustees that the Vice-President and Business Manager be authorized to indicate in writing to the owners of the Hotel LaSalle the willingness of the University to sell its fee property at the northwest corner of LaSalle and Madison Streets upon the terms stated to the Committee on Finance and Investment.

January 13, 1927

namely, on a 3 1/2 per cent basis, or a cash payment of \$685,714.28, together with ground rent accrued to date of conveyance, no adjustments to be made for taxes or commissions, and the conveyance to be made by special warranty deed, subject to the long-term lease running to the Hotel LaSalle Company and to real-estate taxes and special assessments then constituting a lien on said premises, and in the event of such an offer of purchase is received on or before March 1, 1927, to accept the same, and further to authorize the President or any Vice-President of the Board of Trustees to execute and deliver the necessary instruments of transfer.

It was moved and seconded to concur in the recommendation and to authorize the Vice-President and Business Manager to indicate in writing to the owners of the Hotel LaSalle the willingness of the University to sell its fee property at the northwest corner of LaSalle and Madison Streets upon the terms as outlined in the recommendation, and in the event such an offer of purchase is received on or before March 1, 1927, to accept the same, and further to authorize the President or any Vice-President of the Board of Trustees to execute and deliver the necessary instruments of transfer, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Instruction and

LaSalle
and Madison
Street
University
willing to
sell prop-
erty at

Hotel
LaSalle
Fee, Pro-
posed
sale of

January 13, 1927

Equipment, held January 8, 1927, recommending to the Board of Trustees that the following rates for tuition, readjusted to include all laboratory and materials fees and also health service for students, be adopted to become effective with the Summer Quarter, 1927:

	Tuition per Quarter
Arts, Literature and Science	
Graduate	\$70
Undergraduate	100
Divinity	70
Law	100
Fourth year work leading to the degree of J.S.D.	70
Education	
Graduate	70
Undergraduate	100
Medical courses	100
Commerce and Administration	
Graduate	70
Undergraduate	100
Social Service Administration	
Graduate	70
Undergraduate	100
Rush Medical College	100

It was moved and seconded to adopt the rates for tuition as recommended by the Committee on Instruction and Equipment to become effective with the Summer Quarter, 1927, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a letter from Mr. Sewell L. Avery with regard to his election as Trustee, in which he stated, "I appreciate the honor of this action and am happy to accept".

The letter was received and ordered placed on file.

Mr. Gilkey, Chairman of the special committee on

Tuition
Rates
Readjusted

Sewell L.
Avery,
Letter of

January 13, 1927

the secretaryship, recommended that the following resolution be adopted:

Notice having been given at the last regular meeting of the Board that certain changes in the By-laws were to be considered at the next meeting, in order to provide for the office of Secretary of the University, and for other appropriate changes in conformity therewith, it is hereby resolved to amend the By-laws as follows:

1. That a new article, to be known as Article X, be inserted in the By-laws, to read as follows: Article X. The Secretary of the University. The Board of Trustees may appoint a Secretary of the University, who shall perform such duties as the President of the University or the Board may direct.
2. That wherever the words, "Secretary" or "Assistant Secretary" appear in the By-laws of the Board of Trustees in effect prior to the adoption of these amendments, the same shall be changed so as to read "Secretary of the Board" and "Assistant Secretary of the Board", respectively.
3. To change the numbers of the present Articles of the By-laws, X to XV, inclusive, to new numbers, XI to XVI, respectively.

It was moved and seconded to adopt the resolution as recommended and to amend the By-laws of the Board of Trustees (1) by the insertion of a new article to be numbered X, to read as follows:

Article X. The Secretary of the University. The Board of Trustees may appoint a Secretary of the University who shall perform such duties as the President of the University or the Board may direct.

(2) by the insertion immediately following the words, "Secretary" and "Assistant Secretary", wherever they appear in the present By-laws, of the words, "of the Board"; and (3) by renumbering present Articles X to XV, inclusive, so that they shall be known as Articles XI to XVI, respectively, and, seventeen members of the Board being present and voting therefor, the motion

By-laws,
Amendment
of

Secretary
of the
University
New By-law
to provide
for

January 13, 1927

was declared adopted.

It was moved and seconded to appoint Mr. Rowland Haynes Secretary of the University at a salary of \$13,500 per year, and with allowance for moving expenses, and, a vote having been taken, the motion was declared adopted.

Mr. Moulds having left the room and Mr. Sherer acting as Secretary Pro Tem,

Mr. Gilkey presented a recommendation from the special committee on the secretaryship that John F. Moulds be elected Secretary of the Board. He pointed out that no specific notice having been given in the notice of this meeting, as required by the By-laws, such an election could not legally be effective at this meeting.

Attention was called to the long and efficient service Mr. Moulds had given to the University as Cashier, as Executive Secretary of the Committee on Development and as Assistant Secretary of the Board, and to his fitness for the office to which it was proposed to elect him. Thereupon,

It was moved and seconded that it was the sense of the meeting that John F. Moulds should be elected Secretary of the Board at the next meeting, and, a vote having been taken, the motion was declared adopted. (ALBERT W. SHERER, Secretary Pro Tem)

It was moved and seconded that the President of the Board be authorized to appoint an Assistant

Rowland
Haynes

John F.
Moulds,
Notice of
intention
to elect
as Secre-
tary of
the Board

Assistant
Secretary,
Provision
for

January 13, 1927

Secretary of the Board if in his discretion need for such action should arise prior to an appointment by the Board, and, a vote having been taken, the motion was declared adopted.

The Auditor presented trust fund reports on the Ann M. Swift Theological Bequest, on the Divinity School General Endowment Fund, on the Reynolds Student Clubhouse Endowment Fund, and on the Marion Talbot Foundation.

The reports were received and ordered placed on file.

The President of the University reported the following gifts and recommended their acceptance:

From Mr. Henry J. Patten, a copy of the Aldine edition of Dante's "Divine Comedy", printed in 1502, a rare and valuable book.

From Mr. Carl B. Nusbaum, for general endowment, \$435. Mr. Nusbaum while a student in the Law School was a beneficiary of the Noyes Scholarship Fund in the amount which he now gives to the University.

From the Laura Spelman Rockefeller Memorial, an appropriation of \$100,000 for the University of Chicago Press, payments to be made as follows: "\$20,000 in the period beginning July 1, 1926, and ending June 30, 1927; \$25,000 in the period beginning July 1, 1927, and ending June 30, 1928; \$30,000 in the period beginning July 1, 1928, and ending June 30, 1929; \$15,000 in the period beginning July 1, 1929, and ending June 30, 1930; and \$10,000 in the period beginning July 1, 1930, and ending June 30, 1931." (If convenient, the Memorial will make payments on account of the above appropriation on a quarterly basis, i.e., payments will be made on January 1, April 1, July 1, and October 1 of each of the years mentioned in the above statement. It would be appreciated if at the end of each year, the Memorial might have a copy of the Press' financial report for the year.)

From Mr. A.S. Peabody, for general endowment, \$5,000.

From Samuel T. Chase, for general endowment, \$25.

Trust Fund Reports

Henry J. Patten, Gift of

C.B. Nusbaum, Gift of

Laura Spelman Rockefeller Memorial, Gift of

A.S. Peabody, Gift of

S.T. Chase, Gift of

January 13, 1927

From Mr. David Dangler, for general endowment, \$25.
For the Frank Billings Medical Clinic, the following:
From Mr. Reuben Grigsby Chandler, \$1,000
From Mr. and Mrs. Frank Lowden, \$5,000.
From Mr. Ernest A. Hamill, \$1,000.
From Mr. and Mrs. Henry E. Cook, of Evansville, Indiana, \$100.
From Dr. Thomas L. Gilmer, \$100.
From Mrs. Joseph H. Schaffner, \$1,000.
From Mr. and Mrs. William O. Goodman, \$5,000.

D. Dangler,
Gift of

Frank
Billings
Medical
Clinic,
Gifts for

It was moved and seconded to accept the several gifts as reported and to instruct the Assistant Secretary to convey the hearty thanks of the Trustees to the donors for their generosity, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following recommendations:
Appointments:

Mr. M. Llewellyn Raney, now Librarian of the Johns Hopkins University, as Director of the University Libraries, with the rank of Professor, from October 1, 1927, at a salary on the usual three-quarters' basis, of \$10,000, with the understanding, (a) that the University will provide at age seventy a supplementary retiring allowance equal in amount to the difference between the amount receivable under the University Statutes, and the sum of \$5,000 per annum, (b) that an allowance will be made for his moving expenses, (c) that a loan, the amount to be hereafter determined, secured by first mortgage, will be made to him to assist in providing a satisfactory residence for him and his family. It is further recommended that the President be authorized to determine the amount of the retiring allowance which the University will undertake to pay in case Mr. Raney retires or is retired between the ages of sixty-five and seventy.

M. L. Raney

Libraries,
Director
of

Mr. Leonard Bloomfield, now of Ohio State University, as Professor of Germanic Philology from October 1, 1927, at a salary of \$5,500, with the understanding that the University will pay not to exceed \$500 for his moving expenses.

Leonard
Bloomfield

Miss Gertrude L. Banfield, as Instructor in Clinical Nursing and Supervisor of the Max Epstein Clinic for a period of eighteen months (four-quarter basis) from April 1, 1927, at a salary of \$1,000

Gertrude L.
Banfield

January 13, 1927

per annum.

Miss Nellie X. Hawkinson, of Western Reserve University, as Associate Professor in the Department of Nursing, for a period of fifteen months (four-quarter basis) from July 1, 1927, at a salary of \$4,000 per annum.

Mr. J. C. M. Hanson, now Associate Director of the University Libraries, as Acting Director of the University Libraries for the year 1927-28.

Mr. Daniel Evans, of Harvard University, as Professor in the Divinity School for one quarter beginning January 1, 1927, at a salary of \$1,500.

Mr. Arthur E. Holt, as Professor of Social Ethics in the Divinity School, from October 1, 1926, without salary.

Miss Frances E. Gillespie, Instructor in History, as Dean in the Colleges for one quarter beginning January 1, 1927, at a salary of \$333.33.

Mr. J. A. Noyes, Jr., Assistant Professor in Chemistry, as Dean in the Colleges for one quarter beginning January 1, 1927, at a salary of \$333.33.

Reappointments:

Dr. Siegfried Maurer, member of the staff of the Otto S. A. Sprague Memorial Institute, as Instructor in the Department of Pathology for one year from January 1, 1927, without salary from the University.

Mr. Samuel N. Harper, as Associate Professor of Russian Languages and Institutions, for two and one-half years from January 1, 1927, to July 1, 1929, at an annual salary of \$4,000, plus \$1,000 for departmental expense per year.

It is recommended that Professor A. A. Stagg, who will reach the age of sixty-five years on August 16, 1927, be invited to continue in service as Professor and Director of the Department of Physical Culture and Athletics for one year from October 1, 1927, at his present salary.

Retirement:

It is recommended that Professor Francis A. Wood, of the Department of Germanic Languages and Literature, be placed on a retiring allowance of \$2,700 at the close of his present appointment year, June 30, 1927. Under the Statutes, Professor Wood's retiring allowance is \$2,430, but in view of the fact that his advancement was considerably retarded by the effect of the war on Germanic studies, it is believed that an exception should be made in his case and that his retiring allowance should be fixed at 60 per cent of his present salary.

Resignations:

The following resignations have been received

Nellie X.
HawkinsonJ.C.M.
HansonDaniel
EvansArthur E.
HoltFrances E.
GillespieJ.A.
Noyes, Jr.Siegfried
MaurerSamuel N.
HarperA.A.
Stagg

F.A. Wood

January 13, 1927

and acceptance is recommended:

Mr. George S. Counts, Professor of Education in the School of Education, effective June 30, 1927.

Miss Florence Williams, Instructor in the Department of Art, effective June 30, 1927.

Mr. John F. Norton, of the Department of Bacteriology, as Dean in the Colleges, effective January 1, 1927.

Miss Gertrude M. Clark, of the Library staff, effective January 1, 1927.

Mrs. Ethel Terry-McCoy, Assistant Professor in the Department of Chemistry, effective at the end of the Winter Quarter, March 18, 1927, with the understanding that she is to be paid her full salary for the month of March.

Mr. F. R. Moulton, Professor in the Department of Astronomy, effective immediately.

It was moved and seconded to make the appointments and reappointments, to approve the retirement of Professor Francis A. Wood on the allowance recommended, and to accept the resignations, all as recommended, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following recommendations:

The appropriation of \$10,000 from the income of the Endowment Reserve for the expenses of the Committee on Development, made August 12, 1926, is exhausted. The work is now being carried on under the direction of Mr. Filbey, and it is recommended that a further appropriation of \$10,000 be made from the same source.

That \$1,500 be appropriated from General Reserve for the support of the University Y.M.C.A. for the year 1927. This is a continuation of the arrangement whereby the city Y.M.C.A. and the University provide, share and share alike, for the deficit of the University Y.M.C.A.

That the President be authorized to grant leaves-of-absence with pay, at his discretion to members of the faculties on account of illness, for periods not exceeding one quarter.

Authority is requested to appoint Deans in the Colleges to fill vacancies from time to time without seeking in each case the approval of the Board of Trustees.

George S.
Counts
F. Williams

J.F. Norton

Gertrude M.
Clark
Mrs. E.T.
McCoy

F.R.
Moulton

Develop-
ment work,
Appropriation for

Y.M.C.A.
Appropriation for

Leaves-
of-absence
on account
of illness
Deans in
the Col-
leges

January 13, 1927

It was moved and seconded to concur in the several recommendations; to appropriate \$10,000 from the income of the Endowment Reserve for development work; to appropriate \$1,500 from General Reserve for the support of the University Y.M.C.A. for the year 1927; to authorize the President of the University to grant leaves of absence with pay, at his discretion, to members of the faculties on account of illness, for periods not exceeding one quarter; and to authorize the President of the University to appoint Deans in the Colleges from time to time to fill vacancies without seeking in each case the approval of the Board of Trustees, and, a vote having been taken, the motion was declared adopted.

The President of the University reported the adoption of a resolution at the last meeting of the University Senate requesting the Board of Trustees to consult the Senate before adopting plans for the further enlargement of the seating capacity of Stagg Field.

The report was received and ordered placed on file.

The President of the Board reported the appointment of President Max Mason in place of President Burton on the special committee on location of new buildings on the quadrangles and policy for acquiring land.

It was moved and seconded to confirm the appoint-

Stagg
Field,
Enlarge-
ment of,
Action of
Senate
with re-
ference
to

Location
of New
Buildings
and Policy
for Acquir-
ing Land,
Special
committee
on

January 13, 1927

ment of President Max Mason on the special committee as reported, and, a vote having been taken, the motion was declared adopted.

The President of the Board, for the committee appointed at the June, 1926, meeting of the Board to express appreciation to the officers of the Alumni Association, reported that such a letter had been prepared and sent over the signature of the President of the University, and recommended that the committee be discharged.

It was moved and seconded to discharge the special committee as recommended, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

The Business Manager's office has heretofore rented a safety deposit box for the safe keeping of documents and papers other than securities. Access to such box has been had jointly by two of four or five representatives of the Business Manager's office. The removal of the Business Manager's office to the Security Building has made it desirable to change the location of the safety deposit box from the Illinois Merchants Trust Company to the Northern Trust Company.

It is recommended that the accompanying resolution giving authority to have access to the box be adopted.

It was moved and seconded to adopt the following resolution:

Resolved, that Lloyd R. Steere, George O. Fairweather, Lyndon H. Lesch and Miss Hortense Friedman be hereby authorized to obtain access jointly, one with any other, to the safety deposit box in the vaults of the Northern Trust Safe Deposit Company, standing in the name of the University of Chicago, subject to the rules and regulations of the said Deposit Company, such authorization to take effect as of January 13, 1927.

Alumni
Associa-
tion,
Special
committee
to express
apprecia-
tion to,
Discharged

Safety
Deposit
Box,
Access to

January 13, 1927

and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

Professor W. D. Harkins, of the Physics Department of the University, desires to borrow from the United States Government a Hilger Spectroscope for the performance of scientific tests. The government regulations require that there be executed a contract and bond supplemented by a resolution of the Board of Trustees.

It is recommended that your Board adopt the accompanying resolution.

It was moved and seconded to adopt the following resolution:

Resolved, that the President of the Board of Trustees and the Assistant Secretary be and they are hereby empowered to execute and deliver on behalf of the University of Chicago that certain contract between the University of Chicago and the United States of America dated January 13, 1927, and known as contract number W535 AC-611, involving the loan by the government to the University of a Hilger Spectroscope and certain tests to be made by the University of said spectroscope; and that said officers be and they are hereby empowered to execute and deliver to the United States of America on behalf of the University a contractor's bond in the penal sum of five hundred dollars (\$500) to guarantee the full observance and performance of the above described contract.

and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

January 4, 1927.

I wish to report that on December 30, 1926, a partial distribution of assets in the Estate of Norman Bridge was received from the Continental and Commercial Trust and Savings Bank, as trustee under the will, the distribution consisting of 8,000 shares of Pan American Petroleum and Transport Company B stock, and \$20,000 in cash. Under the terms of the will and of the fifth codicil, the bequest is given

Hilger
Spectro-
scope,

Norman
Bridge
Estate,
Report on

January 13, 1927

to the University "for purposes of medical education". At current market quotations of about \$65 per share this payment, including the cash, amounts to the sum of \$540,000, from which will be deducted the payment of \$50,000 representing the contribution of the University to the fund established by the residuary legatees in California for the purpose of settling the litigation instituted by Mrs. Hatch, a sister of the testator. The University's check for this amount has been sent to our attorneys in Los Angeles with instructions to make payment upon completion of the details of the settlement to their satisfaction.

The four residuary legatees in California, consisting of The University of Southern California, Barlow Sanatorium Association, LaVina, Incorporated, and Southwest Museum, Incorporated, recently entered into a settlement agreement with Mrs. Hatch and her children, which provided, among other things, for the dismissal of the California litigation with prejudice and for the assignment to said legatees and the University of Chicago of all the claims of Mrs. Hatch and her children in and to the estate, conditioned upon payment to them of the total sum of \$500,000 with 6 per cent interest thereon from July 21, 1926, and the undertaking by said legatees to protect Mrs. Hatch and her children against the possible assessment of California inheritance taxes. The University of Chicago is not a party to this agreement, but in the opinion of counsel its interests are fully protected by its terms.

For the purpose of carrying these arrangements into effect, the University was requested to join with the other parties in interest in approving the final account filed on behalf of Mrs. Bridge as executrix of her husband's estate, and in consenting to the decree to be entered in the proceedings in the Superior Court of Cook County, Illinois. In conformity with the action of the Board at its meeting on November 11, 1926, the account was audited and approved on behalf of the University and the same duly approved by the Probate Court on December 28; and the consent decree, also bearing our approval, was entered of record in the Superior Court on December 29, 1926. All of the litigation in this estate has thus been brought to a termination.

The Continental and Commercial Trust and Savings Bank, in its capacity as successor-executor to Mrs. Bridge, is holding assets in excess of \$500,000 subject to the payment of approximately \$130,000 in claims, and also administration expense, adjustments in taxes, fees due the estate of Mrs. Bridge for her services as executrix, attorneys' fees, personal property taxes and other items of similar nature. The bank also holds a substantial amount in its capacity as trustee under the will, subject to similar

January 13, 1927

adjustments. It is hoped that distribution of all of the remaining assets may be completed within the next five or six months, but no satisfactory estimate can be made at this time of the additional amount to be received by the University.

The report was received and ordered placed on file.

The Business Manager presented the following communication:

Mr. C. H. Koenitzer, an alumnus of both the old and the present University of Chicago, has recently given the University two stones from the first University building which he has had in his possession for many years, with the suggestion that they be included in some one of the new buildings. An inquiry of the Bertram Grosvenor Goodhue Associates, architects for the University Chapel, has resulted in a suggestion that one of the stones may be placed to advantage in the north wall of the narthex of the Chapel. The other stone will be retained at the University until a suitable location is determined upon. I recommend that the Secretary be requested to send a letter to Mr. Koenitzer, expressing the thanks and appreciation of the Board for this gift.

Stones from the old University of Chicago

It was moved and seconded to concur in the recommendation and to request the Assistant Secretary to send a letter to Mr. C. H. Koenitzer expressing the thanks of the Board for his gift, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

On October 16, 1924, the Board authorized its President to appoint a committee of three Trustees to make a study of (a) the land available for University buildings; (b) the locations of future buildings, and (c) directions in which the University should plan to acquire additional land, and an appropriation of \$1,000 was made from General Reserve to defray the expenses of the committee.

Messrs. Donnelley, Chairman, E. L. Ryerson, Jr., and Burton were appointed as members of this committee and at the meeting of the Board held on January 8, 1925, the committee recommended that certain blocks

Location of new buildings and policy for acquiring land, Appropriation for work of committee

January 13, 1927

south of the Midway be set aside for educational buildings of the colleges and for residence buildings, and that no residence buildings be planned for the land north of the Midway. This report was approved and adopted by the Board.

It has recently been deemed advisable to renew these studies and by authority of the Committee on Buildings and Grounds, Mr. Emery B. Jackson, architect of New York, who previously assisted in this work, has been engaged for the month of January at an agreed compensation of \$25 per day and expenses. A draftsman has also been engaged to assist and other minor expenses will be incurred.

The original appropriation of \$1,000 having been exhausted, it is recommended that a further appropriation of \$2,000 be made at this time from General Reserve for the use of the said committee, to be expended as directed from time to time by its chairman.

It was moved and seconded to concur in the recommendation and to appropriate \$2,000 from General Reserve for the work of the special committee on the location of new buildings on the quadrangles, and policy for acquiring land, the money to be expended from time to time as directed by the Chairman of the committee, and, a vote having been taken, the motion was declared adopted.

Adjourned.

John D. Maxwell
Assistant Secretary.

The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES
February 10, 1927

28

The regular monthly meeting of the Board of Trustees was held in the Board Room on Thursday, February 10, 1927, at 2 p.m.

There were present: Mr. Swift, in the chair, Messrs. Avery, Axelson, Bond, Dickerson, Gear, Gilkey, Grey, Holden, Lindsay, Mason, Post, M. A. Ryerson, Scott, Sherer and Stuart; also Messrs. Plimpton, Steere and Woodward.

Messrs. Arnett, Donnelley, Felsenthal, Hughes, Lamont, McCormick, Rosenwald, E. L. Ryerson, Jr., and Shull sent word of their inability to be present.

Prayer was offered by Mr. Gilkey.

The minutes of the meeting held January 13, 1927, and of the special meeting held January 8, 1927, were approved.

The Assistant Secretary presented minutes of meetings of standing committees held subsequent to the meeting of the Board of January 13, or just prior thereto, as follows: Instruction and Equipment, January 8, 1927; Finance and Investment, January 8, and January 31, 1927.

The President of the Board reported that Mr. Rowland Haynes had begun his work as Secretary of the University, and pointed out that it might be of considerable advantage to Mr. Haynes in the conduct of his work if he were permitted to attend the Board meetings.

It was moved and seconded to authorize the

Rowland Haynes,
Duties
taken up
by

February 10, 1927

President or the Vice-Presidents of the University to invite Mr. Haynes to attend such meetings of the Board as they should deem desirable, and, a vote having been taken, the motion was declared adopted.

Following this action Mr. Haynes was invited to the Board Room and remained through the meeting.

The Assistant Secretary presented a minute from the meeting of the Committee on Buildings and Grounds held February 7, 1927, recommending to the Board of Trustees that additional expense, to the amount of \$20,927, be authorized for additional painting necessary in the Medical Buildings.

It was moved and seconded to concur in the recommendation of the committee and to authorize the expenditure of \$20,927 for additional painting necessary in the Medical Buildings, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Buildings and Grounds, held February 7, 1927, recommending to the Board of Trustees that an appropriation of not to exceed \$22,000 be made to cover the cost of putting the old Physiology Building in shape for its new uses.

It was moved and seconded to concur in the recommendation of the committee and to authorize an appropriation of \$22,000 from General Reserve to cover the cost of putting the old Physiology Building in shape for its new uses, and, a vote having been

Rowland Haynes, Attendance at Board meetings

Medical Buildings, Painting

Old Physiology Building, Alteration of

February 10, 1927

taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Buildings and Grounds, held February 7, 1927, recommending to the Board of Trustees that an appropriation of \$7,000 be made for the purpose of providing and installing air filters for Harper Memorial Library, the Law Building, the Classics Building and Emmons Blaine Hall.

It was moved and seconded to concur in the recommendation of the committee and to authorize an appropriation of \$7,000 from General Reserve for the purchase and installation of air filters as proposed, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Buildings and Grounds, held February 7, 1927, recommending to the Board of Trustees that an appropriation of \$2,800 be made to cover the cost of providing additional toilet facilities at Yerkes Observatory.

It was moved and seconded to authorize the expenditure of \$2,800 for additional toilet facilities at Yerkes Observatory as recommended, the amount to be charged against the budget for 1926-27, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Buildings and Grounds,

Air
Filters,
Purchase
and in-
stallation
of

Yerkes
Observa-
tory,
Toilet
facilities

February 10, 1927

held February 7, 1927, recommending to the Board of Trustees that authority be given to negotiate with the Skinner Organ Company for an organ for the University Chapel, and to enter into a contract for the purchase of same at a cost not to exceed \$85,000.

The Business Manager presented the following communication concerning the Chapel organ:

The Committee on Buildings and Grounds has recommended that it be authorized to enter into a contract for the organ for the University Chapel at a cost not to exceed \$85,000, and has requested that this amount be appropriated for the purpose.

At the meeting of the Board of Trustees, held August 13, 1925, the Committee on Buildings and Grounds was authorized to close contracts for building the Chapel, including all work, allowances and incidental expenses, on the basis of not to exceed \$1,725,000, and funds in that amount were appropriated at that time. Contracts and commitments have been entered into since that date in the aggregate sum of \$1,607,228.69, leaving a balance in the original appropriation of \$117,771.31. Increases in market values of securities, income received and an estimate of that to be received during the period of construction and other changes have added to the fund the sum of \$83,658.58, making the balance now available \$201,429.88. The amount required to complete the building in accordance with present plans, including the cost of the organ at \$85,000, and after making reasonable allowances for changes in architectural woodwork due to the division of the organ into two parts, and for extras during construction, is estimated at \$250,000, leaving an apparent deficit on this basis of estimate of \$48,570.12.

If the recommendation of the committee is approved, therefore, it is suggested that the sum of \$50,000 be appropriated at this time from Final Gift Reserve for the University Chapel building fund, and that the Committee on Buildings and Grounds be authorized to make commitments within the total amount then available for completion of the building, in accordance with present plans, including the organ, at a cost of not to exceed \$85,000.

It was moved and seconded to concur in the recommendation and to authorize the Committee on

University
Chapel,
Organ for

February 10, 1927

Buildings and Grounds to enter into a contract for the purchase of an organ for the University Chapel at a cost not to exceed \$85,000, the amount to be charged to the University Chapel Building Fund; to appropriate the sum of \$50,000 from Final Gift Reserve for the University Chapel Building Fund; and to authorize the Committee on Buildings and Grounds further to make commitments within the total amount then available for completion of the building in accordance with present plans, including the organ, at a cost of not to exceed \$85,000, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Finance and Investment, held January 31, 1927, recommending to the Board of Trustees that authority be given for the purchase of a property close to the site of the medical development, as recommended to the committee by the Business Manager, at a price of \$11,000.

The Business Manager presented the following communication in this connection:

The Board of Trustees, at its meeting September 9, 1926, authorized the Committee on Finance and Investment to acquire additional properties in the immediate vicinity of those already acquired for campus extension purposes, and appropriated the sum of \$100,000 for that purpose. Purchases of such property have since been completed or authorized in the aggregate amount of \$97,175, leaving a balance available in said appropriation of \$2,825. An additional purchase in the amount of \$11,000 is being recommended at this meeting by the Committee on Finance and Investment, and negotiations are pending for further acquisitions. It is recommended,

Property near site of medical development. Purchase of

February 10, 1927

therefore, that a further appropriation of \$100,000 be made at this time from Final Gift Reserve for the above purpose.

It was moved and seconded to authorize an additional appropriation of \$100,000 from Final Gift Reserve for the purchase of properties in the vicinity of the University, and to authorize the purchase of the property close to the site of the medical development as recommended by the Committee on Finance and Investment, at a price of \$11,000, and, a vote having been taken, the motion was declared adopted.

Mr. Gilkey, Chairman of the special committee on the secretaryship, presented a recommendation that John F. Moulds be elected Secretary of the Board, and stated that notice of this election had been included in the call for the meeting sent to all members of the Board.

Fourteen members of the Board being present and voting, and there being no other nominations,

It was moved and seconded to instruct Trustee Dickerson to cast one ballot on behalf of the Trustees present for the officer nominated by the committee, and, said motion having been put to vote, all the Trustees present voted in favor thereof, and the motion was declared adopted.

Whereupon, Trustee Dickerson reported that he had cast the ballot as directed, and the President of the Board declared John F. Moulds elected to the office of Secretary of the Board for the period

Properties near the campus, Additional appropriation for purchase of

John F. Moulds, Elected Secretary of the Board

Secretary of the Board Elected

February 10, 1927

Buildings and Grounds to enter into a contract for the purchase of an organ for the University Chapel at a cost not to exceed \$25,000, the amount to be charged to the University Chapel Building Fund; to appropriate the sum of \$20,000 from Final Gift Reserve for the University Chapel Building Fund; and to authorize the Committee on Buildings and Grounds further to make commitments within the total amount then available for completion of the building in accordance with present plans, including the organ, at a cost of not to exceed \$25,000, and, a vote having been taken, the motion was declared adopted.

The Assistant Secretary presented a minute from the meeting of the Committee on Finance and Investment, held January 31, 1927, recommending to the Board of Trustees that authority be given for the purchase of a property close to the site of the medical development, as recommended to the committee by the Business Manager, at a price of \$11,000.

The Business Manager presented the following communication in this connection:

The Board of Trustees, at its meeting September 1, 1926, authorized the Committee on Finance and Investment to acquire additional properties in the immediate vicinity of those already acquired for campus extension purposes, and appropriated the sum of \$100,000 for that purpose. Funds of such property have since been completed or authorized in the aggregate amount of \$27,175, leaving a balance available in said appropriation of \$72,825. An additional purchase in the amount of \$11,000 is being recommended at this meeting by the Committee on Finance and Investment, and negotiations are pending for further acquisitions. It is recommended,

Properties near site of medical development, purchase of

W
Y
Z

February 10, 1927

until the annual meeting in June, 1927, and until his successor shall be duly elected.

The President of the Board reported that because of the urgency of some of the problems affecting the plans for the hospital and medical school, he had, on January 20, 1927, appointed a special committee on medical and hospital plans and procedure, consisting of: A. W. Sherer, Chairman, Max Mason, Dr. Wilber E. Post, Sewell L. Avery, and Charles W. Gilkey. He requested that subsequent to the reading of a statement prepared by that committee he would like to ask confirmation of the appointment of this committee by the Board.

Mr. Sherer submitted the following statement:

The special committee on medical and hospital plans and procedure appointed by the President of the Board on January 20, 1927, submits the following recommendations for action by the Board of Trustees:

1. That the appointment of this committee be ratified and confirmed and that it be continued as a "Special committee on University Hospitals";
2. That the committee be requested to submit for approval at an early meeting of the Board of Trustees a permanent plan for the general management of the University Hospitals, together with a formulation of general policies;
3. That the committee be authorized to make appointments of hospital service personnel within the limits of appropriations available for that purpose; and
4. That it be authorized to appoint a committee on hospital expenditures, consisting of the President of the University, Chairman of the committee on University Hospitals, Director of University Hospitals, Secretary of the Board of Trustees, Auditor, and Business Manager, which may make distribution of the University Hospitals' budget appropriations by authorizing expenditures within the limits of such appropriations.

It was moved and seconded to concur in the

Medical
and hos-
pital plans
and pro-
cedure,
Special
committee
on

University
Hospitals,
Special
committee
on

February 10, 1927

several recommendations; to ratify and confirm the appointment of the special committee on medical and hospital plans to be known as a "Special committee on University Hospitals"; to request the committee to submit for approval at an early meeting of the Board a permanent plan for the general management of the University hospitals, together with a formulation of general policies; to authorize the special committee to make appointments of hospital service personnel within the limits of appropriations available for that purpose; and to authorize the special committee to appoint a sub-committee on hospital expenditures, consisting of the President of the University, Chairman of the committee on University hospitals, Director of University Hospitals, Secretary of the Board of Trustees, Auditor, and Business Manager, which may make distribution of the University Hospitals' budget appropriations by authorizing expenditures within the limits of such appropriations, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report on behalf of the special committee recently appointed to consider the question of increasing the number of members of standing committees:

At the meeting of the Board of Trustees, held July 8, 1926, the President of the Board reported the suggestion made by Mr. Dickerson, the Secretary, that the number of members of the standing committees be increased so as to make it less difficult to secure a quorum for the meetings of the committees.

Committee membership, increase of

February 10, 1927

Upon motion, the Business Manager, the Auditor, and the Secretary were instructed to consider this question and present a recommendation at a later meeting of the Board. This committee now begs to report that since its appointment it has learned of only one instance of failure of a quorum at a meeting of a standing committee, and is informed that there has been little difficulty in obtaining meetings of committees when required. While this may be due in part to the recent effort to reduce both the number and the length of committee meetings, difficulty in obtaining quorums may again be experienced in the next few months and during the summer period when normally more members of the Board are away. The increase in the size of the Board recently authorized should also be given consideration in this connection, and your committee asks that it be excused from making any definite recommendations at this time, but that it be continued, with leave to report further at or before the May meeting of the Board.

(Signed) N. C. Plimpton
(Signed) J. S. Dickerson
(Signed) L. R. Steere.

The report was received and ordered placed on file.

The Auditor submitted financial statements dated December 31, 1926, covering the six months of the fiscal year ending that date.

Auditor's
Financial
Statements

The report was received and ordered placed on file.

The Auditor presented trust fund reports on the Thomas W. Goodspeed Annuity Fund, the Wyvern Club Scholarship Fund, the Mortarboard Aid Fund, the C. T. B. Goodspeed Annuity Fund, the Swift Hall Endowment Fund and the Education Research Fund.

Trust
Fund
Reports

The reports were received and ordered placed on file.

The Auditor presented the following communication:

February 10, 1927

I beg to submit herewith the results of a survey of the operations under the University's various budgets for the purpose of indicating the financial trend insofar as it may be developed from the results attained under the portion of the year already elapsed, and from estimates for the remainder of the year. Events during subsequent months may have the effect of modifying the estimates presented herewith.

The original estimate of expenditures under the current year's general budget was \$4,241,634. This amount was provided by estimates of income from recurring sources, together with an underwriting of \$54,297 from Contingent Reserve. This underwriting compares with \$133,034 for the year 1925-26.

It will be observed that the revised estimate of income, excluding underwritings from reserves, is \$4,363,414. It will also be noted that the revised estimate of expenditures is \$4,299,846, the excess of income estimated to be received during the year being \$63,568.

The increase in income as compared with the original estimates is accounted for as follows: From endowment, \$83,627; tuition fees, \$55,700; University Press, \$16,000; interest on General Account investment, \$20,000; miscellaneous, \$750; a total of \$176,077.

Attention is called to the University's other budgets as follows:

A. The Graduate School of Social Service Administration. The original estimate of expenditures was \$57,880, with income estimated at a like amount after the inclusion of \$20,000 from General Reserve. It appears that the tuition receipts will be about \$2,500 more than originally contemplated, and that there should be added \$1,500 to the appropriation for Miscellaneous Expense.

B. Rush Medical College. The present estimate of income shows an increase of \$3,900 over the original estimate, and that the net increase in the estimate of expenditures is \$3,505.

C. Medical School and Hospital. The activities under these budgets are not yet in full swing; consequently it appears that the actual expenditures will fall considerably within the estimates originally adopted.

I recommend that the revised estimates of expenditures under the various budgets showing net increases as follows: General Budget, \$58,212; Graduate School of Social Service Administration, \$1,500; and Rush Medical College, \$3,505, be substituted for the original estimates under these budgets, and that authority be given to the Auditor to audit expenditures in accordance therewith.

It was moved and seconded to approve the recom-

Budget,
Revision
of

February 10, 1927

mendations of the Auditor, to substitute the revised estimates of expenditures, as shown in the Auditor's report, for the original estimates, and to authorize the Auditor to audit expenditures in accordance therewith, and, a vote having been taken, the motion was declared adopted.

The Auditor reported informally for the Committee on Audit and Securities that it had received from Arthur Young & Company a statement of the University's securities held by the Northern Trust Company at the time of the audit of that trust company on December 31, 1926. The only variation resulting from a comparison of this statement with the books of account of the University was an item of \$50 being a payment on a mortgage. This amount had been received by the Northern Trust Company on December 31, but appeared on the cash book of the University in January.

Mr. Scott, Chairman of the committee to suggest names of possible Trustees, presented the following communication:

Your committee, heretofore appointed to make nominations for members of the Board of Trustees of the University, begs to submit the following report and to recommend its adoption:

To serve as Trustee in Class 1, for the term expiring with the annual meeting, 1929: Eugene M. Stevens. To serve as Trustees in Class 2 for the term expiring with the annual meeting, 1927: Frank McNair and George O. Fairweather. To serve as Trustee in Class 3, for the term expiring with the annual meeting, 1928: Harrison B. Barnard.

(Signed) Max Mason
(Signed) John Stuart
(Signed) Charles W. Gilkey
(Signed) Robert L. Scott, Chairman.

Committee
on Audit
and Securities,
Report of

E.M.
Stevens

F. McNair

G.O. Fair-
weather

H.B.
Barnard

February 10, 1927

Sixteen Trustees being present, and there being no other nominations,

It was moved and seconded that the Secretary cast one ballot on behalf of the Trustees present for Eugene M. Stevens, Frank McNair, George O. Fairweather and Harrison B. Barnard as Trustees, and, said motion having been put to vote, all the Trustees present voted in favor thereof, and the motion was declared adopted.

Whereupon, the Secretary reported that he had cast the ballot as directed, and the President of the Board declared Eugene M. Stevens elected Trustee in Class 1, the term of which expires in 1929; Frank McNair and George O. Fairweather elected Trustees in Class 2, the term of which expires in 1927; and Harrison B. Barnard elected Trustee in Class 3, the term of which expires in 1928.

The President of the Board called attention to the fact that the election of these four persons completed the full membership of thirty Trustees as now provided by the Charter, eighteen of these being Baptists and twelve non-Baptists.

The President of the University reported the receipt of the following gifts, and recommended their acceptance:

From the friends of Harry Ginsburg the sum of \$2,000, to be known as the Harry Ginsburg Memorial Fund. The income from this sum is to be awarded annually to an undergraduate medical student in the Department of Physiology, the recipient to be

Harry
Ginsburg
Memorial
Fund