



INDEX OF THE 1954 MINUTES OF THE BOARD OF TRUSTEES

PREFACE

Beginning with the 1950 volume the index has been shortened, but will still contain references to all the important items.

The section "Gifts, From" has been omitted, but gifts continue to be listed under the name of the donor. The phrase formerly used "Gift for support of the University" is shortened to "Gift". If the gift was for a specific purpose that purpose is listed in the index. The volumes before 1950 included a separate list of names of all individuals mentioned. This list has been discontinued as the names are all included in the index. Mc and Mac are listed together as though spelled Mac, as is the custom in large libraries. Many cross references are included to aid the reader in finding the material wanted.

Pages listing gifts are under name of subject as: Biological Sciences, gifts for; Cancer research, gifts; Divinity School, gifts for; etc.

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 Zahrobsky, Mary, memorial fund, gift for 12
 Zatz, Sidney R., gift to Law Alumni Fund 149
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 Zener, Margaret L., gift to SSSA Fund 117
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The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES

January 14, 1954

Pursuant to notice, the regular January meeting of the Board of Trustees was held in the Board Room, 38 South Dearborn Street, Chicago, on Thursday, January 14, 1954, at 2 P.M.

There were present: Mr. Ryerson, in the chair, Messrs. Aldis, Axelson, Bell, Benton, Brown, Cone, Gaylord Donnelley, Graham, A. B. Hall, Jarvis, Kimpton, Livingston, McConnell, McNair, Murray, Nicely, Nuveen, Paepcke, Percy, Prince, Quantrell, Ranney, Rockefeller, Sherer, David B. Stern, Gardner H. Stern, Sulzberger, Swift, Tenney, and R. E. Wilson, also, Messrs. Filbey, J. P. Hall, Harrell, Harrison, Kirkpatrick, Moore, and Watkins.

Prayer was offered by Mr. Sherer.

The minutes of the last regular meeting of the Board of Trustees, held November 12, 1953, copies of the minutes having been previously sent to all members of the Board, were approved.

The minutes of the meetings of the Committee on Budget held on December 7, 1953, December 21, 1953, and January 4, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

The minutes of the meeting of the Investment Committee held November 19, 1953, were presented for approval. Upon the request of the Secretary of the Board of Trustees such minutes were amended by inserting the word "not" immediately preceding the word "buy" in the seventh line from the bottom of page six of said minutes, and the minutes as amended were approved.

The Chairman referred to the luncheon meeting of the Board that had been held that date at the Mid-Day Club at which Mitford M. Mathews, Editor, Dictionary Department of the University Press and Professorial Lecturer in the Department of Linguistics had discussed interesting aspects of a work published by the University Press in 1951 of which he was editor, entitled: "A Dictionary of Americanisms on Historical Principles." The Chairman also stated that the wives of the Trustees met on the campus at the same time as the luncheon meeting, heard the Chancellor discuss University matters of interest, and made a tour of the campus.

Investment
Committee
Minutes
Amended

Board
Luncheon

Mathews,
M.M.,
Speaker

Mr. Swift, Chairman of the Committee on Government Contracts, presented the following report on behalf of the Committee, and commented thereon:

Committee
on
Govern-
ment
Contracts,
Report of

The Comptroller presented a summary comparison of contract expenditures and overhead allowances over a period of five years.

Overhead allowances under government contracts during 1952-53 were \$1,655,307, a reduction of approximately \$177,000, or 9.6 per cent, from the previous year. Although Air Force contracts overhead increased \$200,000, the substantial cut in Argonne National Laboratories in 1951 could not be compensated for. While our expenses have appreciably increased as a result of government contracts (over \$100,000 per year in the Comptroller's Division alone) the Committee feels the overhead is fully adequate to cover expenses.

As indicated by Dr. Wilson last spring, it is believed that the tendency toward a broader spread of government support of basic research over a wider area of academic interests is a healthy one. The

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January 14, 1954

Dean of Faculties stated that, although there is continuing concern in the Faculty over the possible effect of dependence upon the Government for support of research, academic worries about possible ill effects have steadily lessened as experience with government sponsorship has accumulated. He assured the Committee that this is due to the persistent and growing recognition by the government agencies of the value of and need for basic research, - to recognition of the necessity of supporting the research ideas of the investigator, - and not an indication of a shift of academic interest to practical or applied problems.

Mr. Harrell stated that it is not possible at this time to make an accurate forecast as to the amount of government contract support for the next academic year. He indicated, however, there is no evidence to date that the current economy moves in the Federal Government are having any deleterious effect upon the support of basic research, or even upon such special off-campus operations as are being operated by the University. His present estimate is that support in the next fiscal year will be at substantially the same level as in the current year.

Government contracts bear some of the salary load that would otherwise have to be borne by the Regular Budget. At the end of this last fiscal year there were 380 faculty members on indefinite tenure whose salaries totalled \$3,600,000. Of these, 47 with salaries of \$580,000 had all or part of their salaries in the amount of \$280,000 (48 per cent) borne by government contracts. It would be serious if this item and the present overhead allowance had to be taken into the budget suddenly in a year or two, but the contracts are well spaced over several years and we do not expect such a situation.

The Committee believes that the current situation in reference to government contract support is a satisfactory one and that there is not cause for concern at this time about prospects for next year. It would, of course, be serious if the government contract work were to cease in any one year, but this appears to the Committee as very unlikely. When it begins to taper off the result may be somewhat serious because of restoring to the University budget salaries now charged to government contracts and because of the further fact that at that time it will be difficult and, therefore, highly improbable, to reduce overhead by the full amount that it has been increased over the years.

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#4 - Board of Trustees

January 14, 1954

Although we are all conscious of these facts, the administrative officers and the members of the Committee feel that continuation of government contracts is advisable for the University, - so long as we maintain the standards heretofore employed.

Respectfully submitted,

Edward Eagle Brown
John L. McCaffrey
Henry F. Tenney
Robert E. Wilson
Herbert P. Zimmermann
Harold H. Swift, Chairman

Mr. Swift stated that Dr. Wilson in commenting upon the report pointed out that there may be considerable advantage in having these government contracts which help us keep our staff intact without undue financial hardship pending the time when our enrolment increases. Mr. Swift also referred to a report given to his Committee by the Vice-President in Charge of Business Affairs relative to the use being made of the Cyclotron at the University, which indicated that over the past calendar year the machine had been in operation a total of 6,735 hours, or approximately 18 1/2 hours per day.

The Chairman thanked Mr. Swift for his interesting report, and the report was received and ordered placed on file.

Mr. Gaylord Donnelley, Vice-Chairman of the Nominations Committee, stated that he intended to present a report on behalf of the Committee at an executive session of the Board to be held immediately following the adjournment of the regular meeting.

Mr. Axelson, Chairman of the Special Committee on the Trustees Dinner to the Faculty, presented the following report on behalf of the Committee:

The Thirty-fourth Annual Dinner of the Board of Trustees for Members of the Faculties at the South Shore Country Club last evening had a total attendance of 837, which was about 50 more than on any previous occasion. This included 22 active and 9 honorary members of the Board. As in other years there were many expressions of appreciation by faculty members.

Mr. Ryerson presided in his usual effective manner. The Board is indebted to Mr. Percy for a splendid address on its behalf. Mr. Granger E. Westberg gave the invocation and Professor Louis Gottschalk

Executive
Session

Trustees
Dinner,
Report on

January 14, 1954

ably represented the faculties on the program.

Thanks are extended to Mr. Huck and Mr. Watkins and their assistants for taking care of the many details involved in preparing for and holding the dinner.

It is recommended that the Secretary of the Board address a communication to the officers and directors of South Shore Country Club expressing the appreciation and thanks of the Trustees for the use of the club's facilities.

Respectfully submitted,
C. F. Axelson
Howard Goodman
COMMITTEE

January 14, 1954

The Chairman expressed the appreciation of the Board for the very successful affair which the Committee had arranged, and the report was received and ordered placed on file.

On the recommendation of the Chairman,

It was voted that the Secretary of the Board be instructed to write a letter on behalf of the Trustees (a) to the officers and directors of the South Shore Country Club expressing the Trustees appreciation for the use of the Club's facilities, and (b) to George H. Watkins and John W. Huck, and the other persons who assisted them for the splendid manner in which they handled the arrangements for the Dinner.

The Chairman stated that at the November, 1953, meeting of the Board when it was voted to appoint the following Trustees as members of the Budget Committee (Class 3) for term commencing January 1, 1954, and expiring June 9, 1955:

Walter P. Paepcke
Howard Goodman
Graham Aldis (Alternate)

a quorum was not present at the meeting, and recommended that the action taken at such meeting appointing the above named Trustees as members of the Budget Committee be ratified and confirmed.

It was voted that the recommendation as presented be approved.

Budget
Committee

Class 3

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January 14, 1954

The Vice-President and Dean of Faculties stated that he had on the day preceding received a report on the results of an examination taken in October by the first group of students completing the pre-induction program established, originally in four universities, under a grant from the Fund for the Advancement of Education; that the report was confidential (not for circulation outside the University) and that he believed the Board members would find the results interesting and gratifying. The examination, given to students who had completed two years of work in general studies, was the General Education Index of the Graduate Record Examination.

Confidential
Report on
Student
Examinations

It was pointed out that the program of early admission scholarships was designed to determine whether general education programs of collegiate rigor and content could be mastered by younger students at least three-fifths of whom had not completed high school. These scholarships were originally established at Chicago, Columbia, Wisconsin, and Yale. Although the scholarships were subsequently extended to twelve schools the examination referred to was taken by students who had completed the program at the original four schools. A total of 164 students took the examination, 41 at Chicago, 43 at Columbia, 39 at Wisconsin, and 41 at Yale.

It was stated that the staff at Chicago were not particularly interested in the announced objective of the Fund (to discover whether younger students could master the subject matter) since it had more than ten years of experience with such students. It was, however, interested in the opportunity to compare performance of its students with that of students in collegiate programs developed elsewhere. Although staff experience at Chicago was greater, its program having been constructed several years earlier, and with younger students in mind, the faculty and officers were glad to have the opportunity for a comparative measure of success between the Chicago program and programs of "collegiate rigor and content" developed at other schools. In this connection it was stated that the Chicago group was the youngest of the four and had received the shortest high school training before entering college.

The General Education Index consists of eight tests: general mathematics, physical science, biological science, social studies, literature, arts, effectiveness of expression and vocabulary. The Chicago students placed first in seven of these tests, second in one. In overall mean score Chicago was first, Wisconsin second, Yale third and Columbia fourth. Mean

January 14, 1954

scores in the eight tests were as follows:

Biological Science	729 Chicago,	717 Wisconsin,	648 Columbia,	645 Yale
General Mathematics	684 Chicago,	672 Wisconsin,	656 Columbia and	Yale
Physical Science	680 Wisconsin,	667 Chicago,	647 Yale	614 Columbia
Vocabulary	666 Chicago,	610 Wisconsin,	602 Columbia and	Yale
Social Studies	658 Chicago,	631 Wisconsin,	626 Yale,	613 Columbia
Expression	632 Chicago,	606 Wisconsin,	595 Yale,	582 Columbia
Arts	624 Chicago,	598 Columbia,	575 Yale,	557 Wisconsin
Literature	584 Chicago,	576 Yale,	568 Wisconsin,	564 Columbia

The Educational Testing Service has supplied the percentages of college sophomores and seniors all over the United States (who set the norms for the Graduate Record Examination tests) who scored below the mean scores of the Chicago group. These are shown below:

Test	Chicago Score	% of Sophomores below Chicago Score	% of Seniors below Chicago Score
Biological Science	729	98	98
General Mathematics	684	97	96
Physical Science	680	97	94
Vocabulary	666	97	96
Social Studies	658	98	95
Expression	632	95	92
Arts	624	95	92
Literature	584	91	88

The Chairman thanked Mr. Harrison for his interesting report, and the report was received and ordered placed on file.

The Secretary of the University reported that gifts, grants, and pledges in the sum of \$236,939.82 were received by the University in November, 1953, as compared with gifts, grants, and pledges in the sum of \$229,898.95 received in November, 1952; and that gifts, grants, and pledges in the sum of \$410,700.35 were received by the University in December, 1953, as compared with gifts, grants, and pledges in the sum of \$361,298.38 received in December, 1952. He mentioned a number of gifts of special interest included in the November and December, 1953, totals.

He stated that at mid-year the cumulative total of gifts, grants, and pledges is approximately \$500,000

Gifts,
Report
on

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January 14, 1954

below that of last year, and that this is accounted for almost entirely by the decrease in Foundation giving. He pointed out that this decrease in Foundation support occurred in the following areas: the Law School, which received \$400,000 from the Ford Foundation last year, is some \$395,000 behind last year's total; Social Sciences, which also received some substantial grants from the Ford Foundation last year, has fallen off approximately \$170,000; and the School of Social Service Administration which received a grant of \$55,000 last year from the Field Foundation is behind by that amount. He stated, however, that sundry grants received from Foundations this year, including the grant of \$100,000 from the Field Foundation for planning work on the conservation of the community, helped to offset the other substantial reductions in Foundation grants. He stated that gifts from corporations are up approximately \$200,000 over last year, due primarily to the Institute program; gifts to the Industrial Relations Center (School of Business) are approximately \$140,000 over those of last year; individual gifts are approximately \$258,000 below those of last year; and gifts from groups are approximately \$6,000 above those of last year.

The Secretary of the University presented the following recommendation:

It is recommended that the following contributions and grants made or pledged since the last meeting of the Board be accepted (Gifts, grants, and pledged money reported to the Board at this meeting aggregate \$236,939.82 in the November, 1953, Docket and \$410,700.35 in the December, 1953, Docket):

(The detailed information concerning contributions and grants shown in the November and December Dockets was forwarded to all members of the Board and a copy of the November and December Dockets has been attached to the official copy of the minutes of this meeting.)

MONTHLY SUMMARY AND COMPARISON OF GIFTS, GRANTS, PLEDGES
AND BEQUESTS RECEIVED NOVEMBER, 1953 and NOVEMBER, 1952

	November, 1953	November, 1952
Unrestricted Purposes:		
Alumni Annual	2,547.38	2,957.00
Non-Alumni Annual	100.00	---
Total	(2,647.38)	(2,957.00)
Consumable Restricted Purposes:		
Instructional and Research -		
Biological Sciences	107,118.01	64,725.45
Physical Sciences	45,000.00	---
Social Sciences	11,659.53	94,803.96
Humanities	25,857.79	2,500.00
Law School	5,965.00	6,467.25
School of S.S.A.	5,710.40	450.50
School of Business	2,717.00	580.00
Orthogenic School	2,338.07	---
Laboratory School	50.00	731.63
Divinity School	150.00	---
Sundry	16,032.12	12,329.00
Total	(222,597.92)	(182,587.79)
Student Aid -		
Fellowships	1,750.00	15,500.00
Scholarships	8,157.27	4,925.16
Total	(9,907.27)	(20,425.16)
Total Consumable	(232,505.19)	(203,012.95)
Capital Purposes:		
Plant Funds	303.50	23,879.00
Endowments	525.00	50.00
Loan Funds	125.00	---
Living Trusts	833.75	---
Total Capital	(1,787.25)	(23,929.00)
Total Gifts, Grants, Pledges	236,939.82	229,898.95
Cumulative Total	1,419,090.41	2,016,770.04
Bequests	15,103.86	1,644.34
Cumulative Bequests	426,214.01	36,776.15

<u>Classification and Donor</u>	<u>Purpose</u>	<u>Amount</u>
Unrestricted Purposes:		
Alumni Annual	in support of the University	2,547.38
Mrs. Margaret Ingalls	1,000 Mr. John S. Masek	500
Mr. Loyd R. McCulley	1,029.38 Mrs. Penn S. Burke	25
Non-Alumni Annual		
Mr. Frank W. Jenks (C.B.)	in support of the University	100.00
Total		(2,647.38)
Consumable Restricted Purposes:		
(Alumni Annual Restricted \$9,544.40)		
Instructional and Research -		
<u>BIOLOGICAL SCIENCES</u>		
Nat'l Foundation for Infantile Paralysis	2-year grant to Dr. Evans	36,335.00
	Med. & Biol. Salaries Support Fund	23,320.00
H. Elkan & Co.	5,220 Carroll Constr. Co.	750
Anonymous	5,000 Mary & Leigh Block Chari-	500
Marshall Field & Co.	3,000 table Fund (alumni)	
Marsh & McLennan Fdn. Inc.	2,000 Brock & Rankin	250
Sargent & Lundy	2,000 Pyle-National Co.	200
Anonymous (alumnus)	1,000 Mr. Jeffrey R. Short	100
Anonymous	1,000 Anonymous	100
Belden Mfg. Co.	1,000 Anonymous (alumnus)	100
Liquid Carbonic Corp.	1,000 Drovers Nat'l Bank	50
	Mr. Robert McNamara	50
Illinois State Dept. of Public Health	for Clinical Nursing Program - Nursing Care of Children	17,000.00
Nutrition Foundation, Inc.	2-year grant to Dr. Konrad Bloch	10,000.00
Friends	memberships in U. of C. Cancer Foundation Associates	5,400.00
	for Staphylococcus Food Pois. Proj.	3,919.00
Nat'l Assn. of Wholesale Pie Bakers	1,419 Armour & Co.	2,000
	Morrell & Co.	500

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Nutrition Foundation, Inc.	for a 1-year grant to Dr. Kennedy	3,000.00
Anonymous	for Pediatrics Anonymous Aid Fund	2,500.00
Friends	contributions to Lying-in Hospital	1,570.51
Friends	for the Wallach Research Fund	1,065.00
Abbott Laboratories	for clinical studies by Dr. Kirsner	1,000.00
Anonymous (alumnus)	for cancer research by Dr. Huggins	750.00
Eaton Laboratories, Inc.	for urological studies by Dr. Vermeullen	500.00
Friends	to the Clinics Auxiliary	270.00
Anonymous (alumnus)	for charitable work in Clinics, in memory of Dr. Bachmeyer and Mr. Herriott	125.00
Mr. Fred Asher	to Goldblatt Hospital in memory of Mrs. Rose Pattis	100.00
Friends	for research in kidney diseases in memory of Mrs. Sophie Epstein	85.00
Friends (through U. of C. Cancer Foundation)	for cancer research under Dr. Huggins	55.00
Carroll Construction Co.	for work at Medical Center in memory of Mrs. Gilbert and Mr. Sanderson's mother	50.00
Mrs. & Miss Abt	for cancer research under Dr. Jacobson	35.00
Friends	for miscellaneous research	38.50
Total		(107,118.01)

PHYSICAL SCIENCES

Union Carbide & Carbon	1-year grant to Institute of Metals	20,000.00
California Research Corp.	1-year grant to Dr. Kharasch in Dept. of chemistry	10,000.00
U. S. Rubber Co.	1-year grant to Dr. Kharasch	15,000.00
Total		(45,000.00)

SOCIAL SCIENCES

Ford Foundation	to Committee on Social Thought for program of coordinating Social Sciences and Humanities	7,000.00
Nat'l Assn. of S.T.A.	for Education Communications Service	2,850.53
Anonymous	Louis Wirth Memorial Fund 1,000 Miss Charlotte Rosenbaum 250 (alumna)	1,250.00
Bausch & Lomb	for research in reading clinic	209.00

Anonymous (alumnus)	to Committee on Social Thought	200.00
Anonymous (alumnus)	to cover salary of Miss Bessie Pierce	150.00
Total		(11,659.53)

HUMANITIES

Mr. John D. Rockefeller, Jr.	to be used under direction of Mr. Kraeling of Oriental Institute	10,250.00
H. Elkan & Co.	for salaries in Humanities Dept.	5,220.00
Dr. Walter Kempner	for expenses in connection of preparation of "Bibliography of History of Art"	4,800.00
The Wilkie Foundation	to further work of Oriental Institute	3,000.00
Mr. & Mrs. Alfred E. Stern	for salaries in Humanities Dept.	1,088.14
The Swedish Institute	to support Swedish instruction at University College	579.15
Friends	for the Music Department Benefit	520.00
Friends	for Oriental Institute memberships	400.50
Total		(25,857.79)

LAW SCHOOL

Social Science Research Council,	for project by Dr. Strodbeck	5,750.00
Mr. George E. Hale (alumnus)	for purchase of materials on monopoly	100.00
Mr. Richard H. Levin	for Law School Alumni Fund	115.00
75	Mr. Robert Roesing	25
Total		(5,965.00)

SCHOOL OF S. S. A.

Chicago Community Trust	in support of School of S.S.A.	5,000.00	
	for School of S.S.A. Alumni Fund	684.40	
Miss Lois Wildy	100	Miss Jeanne Jewett	25
Los Angeles Bazaar	64.40	Miss Draza Kline	25
Mrs. Kurt E. Wallach	50	Mrs. Ernest Linderholm	25
Mr. & Mrs. Grady Murdock	30	Miss Wilma Walker	25
Friends	special fund in memory of Mary Zahrobsky	26.00	
Total		(5,710.40)	

SCHOOL OF BUSINESS

Baptist Mem. Hospital, Memphis	1,227	for employee inventory, Ind. Relations	2,617.00
The J. B. Clark Co.	1,040	Spiegel, Inc.	350

Minneapolis-Honeywell	for conference leader training	100.00
Total		(2,717.00)

ORTHOGENIC SCHOOL

Mr. & Mrs. Benj. V. Becker	for the Elizabeth L. and Benjamin V. Becker Fund	2,338.07
Total		(2,338.07)

LABORATORY SCHOOL

Parents	for Lab School special funds	50.00
Total		(50.00)

DIVINITY SCHOOL

Chapin-May Foundation	for general purposes	150.00
Total		(150.00)

FELLOWSHIPS

Shurtleff Fund, Chicago Community Trust	fellowship to Robert Beaven	1,125.00
Imperial Oil Company	fellowship to Roger Chartier	625.00
Total		(1,750.00)

SCHOLARSHIPS

Shurtleff Fund, Chicago Community Trust	scholarships for 1 year	5,550.00
Dr. J. E. Salsbury Foundation	scholarship for Barrie Smith (College) for 4 years	100.00
Lincoln-Schlueter Floor Mach.	scholarship for Diana Oenning (Coll.)	708.00
George F. Baker Educ. Fund	scholarship for Robert J. Ross	670.00
Friends of the Basic Program	for Basic Program Scholarship Fund (University College)	335.42
Mr. Joseph W. Bingham	for Law School Scholarship Fund	235.00
National Honor Society	scholarship for David Schlessinger	200.00
Geo. M. Pullman Educ. Fdn.	toward tuition of Edwin V. Gadeck	102.50
Amer. Baptist Convention	for Baptist Scholarship Fund	125.00
Mr. M. T. Hartman	scholarship for Charles Barnes	100.00
Catholic Youth Organization	for Reading Clinic Scholarship Fund	31.35
Total		(8,157.27)

SUNDRY

		for Special Student Recruitment	9,053.12
Anonymous (alumnus)	5,000	Mr. Albert Pick, Jr. (alum)	100
Miss Shirley Farr (alum)	2,500	Anonymous (alumnus)	100
Anonymous (alumnus)	1,000	Mr. Wm. McCracken, Jr. (alum)	25
Anonymous	328.12		
Anonymous (alumnus)		special suspense fund	4,425.00
Anonymous (alumnus)		for Trustees' Fund	2,000.00
Friends		for Country Home for Convalescent Children	380.00
Miscellaneous gifts		for various purposes	49.00
Miscellaneous alumni gifts			35.00
Total			(16,032.12)

PLANT FUNDS

U. of C. Cancer Research Fdn.	for plant funds	303.50
Total		(303.50)

ENDOWMENTS

Public Administration Serv.	500	for the Charles E. Merriam Fund	525.00
		Mr. V.O. Key, Jr. (alum)	25
Total			(525.00)

LOAN FUNDS

Mr. Henry Teuscher	for the Teuscher Loan Fund	100.00
Mr. Albert D. Maynard	for the Hoeppner Loan Fund	25.00
Total		(125.00)

LIVING TRUSTS

Anonymous	to special living trust	833.75
Total		(833.75)

II. BEQUESTS

Anna Hamill Monroe Trust, in memory of Ernest Hamill Monroe	to the Country Home for Convalescent Children	7,493.12
Charles H. Swift Estate		6,460.00
Estate of Walter H. O. Hoffman		739.84
Estate of Helen Swift Neilson		210.90
Estate of Frances K. Hutchinson for maintenance of Wychwood		200.00
Total		(15,103.86)

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III. CITIZENS BOARD

The last meeting of the Citizens Board was held Wednesday noon, November 18, 1953. The speaker was Chauncy D. Harris, Professor in the Department of Geography. His subject: Soviet Strength and Soviet Weakness.

It is with regret that we report the death of A. Watson Armour, member of the Citizens Board.

MONTHLY SUMMARY AND COMPARISON OF GIFTS, GRANTS, PLEDGES
AND BEQUESTS RECEIVED DECEMBER, 1953 AND DECEMBER, 1952

	December, 1953	December, 1952
Unrestricted Purposes:		
Alumni Annual	12,945.00	
Non-Alumni Annual	13,105.00	9,009.99
Total	(26,050.00)	3,790.00
Consumable Restricted Purposes:		(12,799.99)
Instructional and Research -		
Biological Sciences	135,875.44	40,474.53
Physical Sciences	500.00	111,000.00
Social Sciences	75,620.76	47,865.50
Humanities	34,627.40	13,103.67
Law School	24,470.27	16,655.30
School of S.S.A.	297.35	338.00
School of Business	15,394.39	1,665.00
Orthogenic School	2,600.00	3,164.79
Divinity School		150.00
Graduate Library School		1,000.00
The College		450.00
Sundry	43,794.95	34,758.91
Total	(333,180.56)	(270,625.70)
Student Aid -		
Fellowships	8,300.00	1,283.34
Scholarships	4,041.00	6,735.46
Total	(12,341.00)	(8,018.80)
Total Consumable	(345,521.56)	(278,644.50)
Capital Purposes:		
Plant Funds	17,307.00	58,207.20
Endowments	20,482.95	10,721.69
Loan Funds	481.34	925.00
Living Trusts	857.50	
Total Capital	(39,128.79)	(69,853.89)
Total Gifts, Grants, Pledges	<u>410,700.35</u>	<u>361,298.38</u>
Cumulative Total	<u>1,829,790.76</u>	<u>2,378,068.42</u>
Bequests	13,810.68	200.00
Cumulative Bequests	440,024.69	36,976.15

BOARD OF TRUSTEES

DECEMBER, 1953

The Secretary of the University presents the following recommendations and reports:

I. GIFTS, GRANTS AND PLEDGES

It is recommended that the following gifts and grants made or pledged during the month of December, 1953, be accepted: (names of donors of \$25 or more, only, are given; gifts and pledged money reported to the Board this month aggregate \$410,700.35)

Classification and Donor

Unrestricted Purposes:

Alumni Annual (See Supplement A)	in support of the University	12,945.00
Non-Alumni Annual (see Supplement B)	in support of the University	13,105.00
Total		(26,050.00

Consumable Restricted Purposes:

(Alumni Annual Restricted \$53,581.23)

Instructional and Research -

BIOLOGICAL SCIENCES

	for Med. and Biol. Salaries Fund	48,768.92
Mr. T. Philip Swift	12,313.25	Moore, Case, Lyman 1,000
Mr. Otto Vogl	5,000	Link-Belt Co. 500
Mr. Carl A. Erikson	4,000	Mr. Walther Buchen 500
Sears, Roebuck & Co.	3,000	Mrs. Nora Ryerson 500
Anonymous	2,000	Gutman and Co. 500
Foote, Cone & Belding	2,000	Mr. Howard Willett(alum) 500
Gen'l Portland Cement	2,000	Crowell & Leibman 350
Gen'l Outdoor Adv. Co.	2,000	A.B. Dick Foundation 250
Inland Steel Foundation	2,000	The Ekco Foundation 250
Mr. & Mrs. Alfred Stern	1,105.67	Mr. & Mrs. D.B.McDougal 250
Mr. Frederick G. Pick	1,000	General Candy Corp. 200
Mr. Leonard Spacek	1,000	Mr. R.E.Hieronymus 100
W. F. Hall Ptg. Co.	1,000	Ideal Roller & Mfg. Co. 100
James Flett Organization	1,000	Mr. Robert J. Koretz 100
Continental Casualty Co.	1,000	The Frye Foundation 100
Crane Co.	1,000	Reliable Packing Co. 60
Am. Hosp. Supply Corp.	1,000	Anonymous 50
The Chicago Corp.	1,000	Mr. Walter A. Krafft 40
	for the Ben May Laboratory	31,700.00
Mr. Ben May, proceeds	29,000	Ben May, Jr. 2,500
from sale of timber		Stover Mfg. Co. 200
Endowment for Cancer Res.	for cancer research (Women's Aux. \$3,250)	10,000.00
Friends	Associate Members in U. of C. Cancer Foundation	9,050.00

Chicago Sun-Times	4,863	for cancer research		7,463.00
U. of C. Cancer Founda- tion, Women's Board	1,600	Maxwell Brothers	250	
Mrs. Clive Runnells	500	Mr. Ralph Farwell	100	
		Dr. Rolla Tryon (alum)	100	
		Mrs. Anne Deraedt	50	
Food Machinery & Chemical Corp.	5,000	for cancer research under Dr. Huggins		9,700.00
Mr. Sydney Stein (alum)	2,000	Mr. Harry Gibbs	2,000	
		Smart Family Foundation	500	
		Mr. Dugald McDougall	200	
Friends		for the Wallach Research Fund		4,490.00
Friends		contributions to Lying-in Hospital		3,847.52
Winnebago Co. Heart Assn.		for cardiology research		3,000.00
Mrs. Abe Cohn	3,000	to Obstetrics and Gynecology		3,700.00
		Dr. Wm. Dieckmann	700	
Mrs. Oren Henry and Mr. Frank Robeson	1,500	for cancer research under Dr. Jacobson		1,600.00
		Central Solvents and Chemicals Co.	100	
Dr. Herman M. Serota (alum)		for Children's Leukemia Research Fund		1,000.00
Service Club of Chicago	275	to Bobs Roberts Hospital		475.00
Mr. E. R. Blair	100	Bobs Roberts Hospital Service Comm.	100	
Clinics Aux. Committee		for the Clinics		349.00
Friends		to Country Home for Convalescent Children		270.00
Mr. Jack Witkowsky (alum)		for Hospital furnishings		196.00
Mrs. Fred Warren		for the Dallas B. Phemister Fund		100.00
Dr. Allen Rabin (alumnus)		for the Department of Physiology		75.00
Miscellaneous gifts		to the Biological Sciences		91.00
Total				(135,875.44)

PHYSICAL SCIENCES

Mr. and Mrs. Robert S. Platt (alumni)	300	to the Geography Research Fund		500.00
		Mr. and Mrs. W. Ellsbury	200	
		Benua (alumni)		
Total				(500.00)

SOCIAL SCIENCES

Rockefeller Foundation		to establish a workshop in Money & Banking	50,500.00	
Rockefeller Foundation		to the Center for the Study of American Foreign Policy	7,500.00	

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The Ford Foundation	to the Committee on Social Thought	7,000.00
Emil Schwarzhaupt Foundation	for American Citizenship Program Research	3,000.00
Am. Maize Products 1,000	memberships in Industrial Rel. Center	3,000.00
Minn. Mining & Mfg. 1,000	Carbon Fuel Co. 500	
	Western Electric Co. 500	
National Planning Assn.	Technical Assistance Project	2,500.00
Nat'l Assn. of S.T.A.	for Education Communications Service	1,529.76
Anonymous	to the Elinor Castle Nef Foundation	400.00
Bausch & Lomb Optical Co.	for research in reading	191.00
Total		(75,620.76)

HUMANITIES

Mr. John D. Rockefeller, Jr.	to Oriental Institute - Palestine Archaeological Museum	10,775.00
	to Oriental Institute	11,299.82
Anonymous 3,000	Mr. & Mrs. J. Barker	597.80
Mrs. von der Marwitz 3,000	Mrs. Gustavus Swift	500
Mrs. Ella Seipp 1,095.14	Mrs. Nathalie Bell	481.88
Mr. & Mrs. E. Graff 1,000	Mr. Walther Buchen	250
Mr. Erich Schmidt 1,000	memberships	225
	Mrs. Fred'k Ingalls	100
	Mrs. Donald E. Mazer	50
	for Humanities Fellowship Fund	5,650.00
Anonymous 2,000	Mr. Vilas Johnson	100
Mrs. Nora Ryerson 1,800	Mr. James R. Getz	100
Anonymous 1,000	Mr. Earle Ludgin	100
Mrs. Nathalie Bell 500	Mrs. Paul Russell	50
Concora Foundation 5,000	for use by the Department of Humanities	6,091.00
Anonymous (alumnus) 1,000	Miscellaneous gifts 91	
Mr. & Mrs. Walter Stern (alumni)	for salaries in Humanities Division	711.58
Mr. P. P. Stathas	for Greek Cultural Foundation	100.00
Total		(34,627.40)

LAW SCHOOL

Alumni (Supplement C)	to the Law School Alumni Fund	19,470.27
Standard Oil Company	for anti-trust research	5,000.00
Total		(24,470.27)

SCHOOL OF S. S. A.

Alumni	for the School of S.S.A. Alumni Fund	297.35
Total		(297.35)

SCHOOL OF BUSINESS

Abraham & Strauss	6,599.50	for Industrial Relations General Research	14,231.50
Am. Maize Products	4,500	Filene's	2,632
		Carbon Fuel Co.	500
D.B. Stern, Jr.	1,012.89	for the Lester Roth Memorial Fund	1,162.89
		Miss Jessie McKay	100
		Mr. Herbert Friedlich	50
Total			(15,394.39)

ORTHOGENIC SCHOOL

Mr. and Mrs. J.R. Cohler	for use by the School	1,500.00
The Joseph & Helen Regenstein Foundation	for the Sponsorship Fund	1,000.00
Anonymous	for the School, honoring a special birthday of Mrs. Becker	100.00
Total		(2,600.00)

SUNDRY

Alumni	7,643.28	for the Trustees Fund	21,733.69
		Non-alumni	14,090.41
Anonymous		for Suspense Fund #2	7,722.61
Nat'l Assn. Educ. Broadcasters		for series of radio programs	5,000.00
Division Fund	1,000	for Special Student Recruitment Fund	7,763.70
Anonymous	1,000	Anonymous	500
Anonymous	1,000	Mr. Allen Holloway	400
Anonymous	1,000	Mr. A.W. Brickman	400
Anonymous	1,000	Mr. Karl Seyfarth	200
Mr. George Leisure	1,000	Mr. John Holloway	100
Anonymous	613.70	Anonymous	300
		Mr. Herbert Markham	250
Anonymous		for Suspense Fund #10	1,500.00
Miscellaneous Gifts		for sundry purposes	42.95
Alumni		for Owl and Serpent Fund	32.00
Total			(43,794.95)

FELLOWSHIPS

Shell Fellowship Committee	fellowships in Depts. of Physics and Chemistry (tuition to be added) for 1954-55	5,000.00
U. S. Rubber Co.	fellowship in pure chemistry, 1954-55	3,300.00
Total		(8,300.00)

SCHOLARSHIPS

Lab. School P.T.A.	for Lab. School Scholarship Fund	1,696.59
Phi Sigma Delta Fraternity	for scholarship in Law School	738.00
Mr. & Mrs. W.E. Wrather (alum)	for general scholarship fund	500.00
Mrs. Lillian Hagboldt	to American-German Student Exchange Fund	400.00
Nursery School Sale Comm.	for Nursery School Scholarship Fund	256.41
Phi Sigma Delta Fraternity	for scholarship in Humanities Division in memory of William Komaiko	250.00
Civitan Club of Memphis	toward tuition of Powhatan J. Wooldridge	200.00
Total		(4,041.00)

Capital Purposes:

PLANT FUNDS

Pullman, Inc. Foundation	10,000	for West Wing Granthale Found'n Anonymous	1,000 1,000	12,000.00
U. of C. Cancer Found'n		for plant funds		5,307.00
Total				(17,307.00)

ENDOWMENTS

Mr. E. F. Andrews		to establish a fund for thoracic surgery under Dr. W. E. Adams		9,064.00
Anonymous		for endowment, income to be used for Humanities Division		3,771.46
Mrs. Maurice L. Rothschild		for Maurice L. Rothschild Scholarship Fund		3,481.12
Sigmund Silberman Found'n		for Silberman Scholarship Fund		2,760.00
Mr. Carl A. Erikson		for Erikson Fund in Hospital Administration		1,000.00
Anonymous		for the James Parker Hall Professorship		301.37
Miscellaneous gifts		for endowment		105.00
Total				(20,482.95)

LOAN FUNDS

Miss Margaret A. Rudy (alumna)	for the Mr. and Mrs. Benjamin A. Rudy Loan Fund	281.34
Dr. Gladys Spear	150 for the Basil Harvey Loan Fund Dr. Donald Stannus(alum)	50 200.00
Total		(481.34)

LIVING TRUSTS

Anonymous	for Living Trust #5	857.50
Total		(857.50)

II. BEQUESTS

Trust under Charles H. Swift will	11,420.93
Will of Frank A. Welton, to U. of C. Cancer Research Foundation	1,000.00
Estate of Emil Martin Martinson, to the Divinity School	1,000.00
Estate of Margaret K. Bosworth, to Elizabeth Bosworth Wheeler Fund	189.75
Estate of Frances K. Hutchinson, for maintenance of Wychwood	200.00
Total	(13,810.68)

III. CITIZENS BOARD

The following names have been added to the Citizens Board membership:

- | | |
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| Mr. Milburn P. Akers | Mr. Delmar L. Kroehler |
| Mr. Walter Anderson | Mr. Arthur T. Leonard |
| Mr. William H. Avery, Jr. | Mr. Hays MacFarland |
| Mr. Charles A. Bane | Mr. Arnold H. Maremont |
| Mr. Edward D. Benninghoven | Mr. Edward H. McDermott |
| Mr. Edward Blair | Mr. Robert W. Murphy |
| Mr. Robert C. Borwell | Dr. Eric Oldberg |
| Mr. Melvin Brorby | Mr. Keith Parsons |
| Mr. Joseph Z. Burgee | Mr. Robert C. Preble |
| Mr. Chesser Campbell | Mr. Charles S. Pillsbury |
| Mr. Charles F. Cutter | Chief Justice Walter V. Schaefer |
| Mr. Morris E. Feiwell | Mr. Gilbert H. Scribner, Jr. |
| Mr. David Graham | Mr. John G. Sevcik |
| Mr. Mortimer B. Harris | Mr. Robert S. Shriver, Jr. |
| Mr. John L. Holloway | Mr. Bolton Sullivan |
| Mr. Charles W. Jones | Mr. William E. Vogelback |
| Dr. Frank B. Kelly | Mr. Louis Ware |
| Mr. William V. Kahler | Mr. Sam Welles |
| Mr. Mark Kemper | |
| Mr. Robert G. Knight | |

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SUPPLEMENTARY SHEET A

Alumni Annual Unrestricted Gifts

Mr. Chester W. Laing 2,500
Mr. George Weiner 2,000
Mr. Bowman C. Lingle 2,000
Mr. George A. Bates 500
Mr. and Mrs. Paul H. Davis 500
Mr. George A. Garrett 500
Mr. Edward J. Chalifoux 250
Mrs. Francis Lee Friedman 250
Mr. and Mrs. Herbert Markham 200
Mr. and Mrs. D.L. Shillinglaw 200
Mr. Signey Stackler 110

Gifts of \$100

Dr. George Braunlich
Mr. Kent Chandler
Dr. Clarence F. Chang
Mr. Harold E. Christiansen
Mr. and Mrs. Paul W. Cook
Dr. Vernon C. David
Mr. Percy B. Eckhart
Mr. Edmund Eichengreen
Mr. Earle W. English
Mr. Arthur T. Fathauer
Mr. Colin S. Gordon
Mr. and Mrs. James A. Griffin, Jr.
Mr. John W. Long
Mr. B. H. Lunde
Mr. Edgar W. Martin
Mrs. Joseph Mayer
Dr. Lemuel C. McGee
Mr. and Mrs. Wrisley B. Oleson
Mrs. Cartter Patten
Mr. Hunter Perry
Dr. Henry T. Ricketts
Dr. A. Louis Rosi
Mrs. Paul S. Russell
Mr. Harry W. Schwartz
Mr. Joseph R. Thomas
Mr. William E. Vogelback
Mr. Oliver B. Wyman
Mr. Lafayette M. Marsh

Gifts of \$50

Dr. George H. Coleman
Dr. Everett N. Collins
Mr. John P. Kellogg
Mr. Merrill C. Meigs
Mr. Roy B. Nelson
Mr. Alexander F. North
Mr. Arthur T. Pienkowsky
Mr. and Mrs. Harry Ruskin
Mr. Edgar L. Schnadig
Dr. Norma E. Pfeiffer 40

Gifts of \$25

Mr. William H. Adler
Mr. and Mrs. Russell Baker
Dr. Donald E. Bridgman
Mr. Laurence Brundall
Miss Louise Coskery
Dr. William J.A. Donald
Mr. and Mrs. Winfield C. Foster
Mr. Rowland H. George
Mr. Charles B. Jordan
Dr. Henry R. Kraybill
Lake Chemical Company
Miss Elizabeth Munger
Mrs. P. Erich Plehn
Mr. and Mrs. Abraham Schultz
Dr. Evangeline Stenhouse
Mr. Paul W. Tatge
Miss Frances Taussig
Dr. Lucia E. Tower
Mr. Stanley L. Weinberg
Mr. Paul B. Zeisler

SUPPLEMENTARY SHEET B

Non-Alumni Annual Unrestricted Gifts

Mr. Philip D. Block, Jr.	1,000	Gifts of \$50
Maymar Corporation	1,000	
The Merrill Lynch, Pierce, Fenner & Beane Foundation	1,000	Mr. W. S. Kinhead
Mr. Erwin A. Meyers	1,000	Mae Foundation, Inc.
		Mr. W. S. Warfield, III

Gifts of \$500

Mr. Hugo A. Anderson
Mr. Louis Terry
Mr. and Mrs. Walter Erman
Mrs. Edwin O. Jordan
Mr. Meyer Kestnbaum
Mr. J. Sanford Otis
Mr. Gustavus F. Swift, Jr.

Gifts of \$200

Mr. Joseph L. Block
I & G Charitable Foundation
Mr. Calvin Fentress
Anonymous
Mr. William R. Odell, Jr.

Gifts of \$100

Mr. and Mrs. William T. Bacon
Mrs. L. E. Block
Mr. John E. Blunt
Mrs. John D. Gordan
Mr. Franklin J. Lunding
Fred Olson & Son Motor Service Co.
A. Frank Rothschild Fund
Dr. and Mrs. Edwin W. Ryerson
The Thoresen Foundation
Mr. Herman Waldeck
Mr. and Mrs. Frank H. Woods, Jr.
The Allyn Foundation, Inc.

Gifts of \$25

Mr. W. O. Batchelder
Mr. Herbert A. Friedlich
Mr. James D. Harvey
Mr. C. E. Jarchow
Mr. Mark Kemper
Mr. Francis M. Knight
Mr. Floyd E. Thompson
Dolce Brothers

Miscellaneous gifts .55

SUPPLEMENTARY SHEET C - Law School Alumni Fund

General Service Foundation	\$10,000.00
Anonymous	1,336.15
Mr. Norton Clapp	1,000.00
Mr. Casper W. Ooms	1,000.00
Mr. Harry N. Wyatt	1,000.00
Mr. William G. Burns	500.00
Mr. Morris E. Feiwell	500.00
Mr. Lowell C. Wadmond	500.00
Mr. George E. Hale	300.00
Mr. Edward H. Levi	300.00
Mr. Dwight P. Green	250.00
Mr. David Levinson	250.00
Mr. Bernard Nath	250.00
Mr. and Mrs. George C. Hoffman	200.00
Mr. Bernard Meltzer	200.00
Mr. Charles W. Boand	150.00
Mr. Carl S. Lloyd	150.00
Mr. Norman H. Nachman	150.00
Mr. Francis L. Boutell	100.00
Mr. Herbert C. Brook	100.00
Mr. Frank H. Detweiler	100.00
Mr. John H. Freeman	100.00
Mr. Melvin L. Griffith	100.00
Mr. and Mrs. Roswell F. Magill	100.00
Mr. Willis W. Ritter	100.00
Mr. Robert B. Shapiro	100.00
Mr. Myron E. Ullman	100.00
Mr. Julian D. Weiss	100.00
Mr. Roger Q. White	100.00
Mr. Joseph Brody	50.00
Mr. Benjamin E. Jaffe	50.00
Mr. Nathan N. Kaplan	50.00
Mr. Alfred B. Teton	50.00
Mr. George Rossman	40.00
Mr. Ami F. Allen	25.00
Mr. Herbert B. Fried	25.00
Mr. Albrecht R. C. Kipp	25.00
Mr. George E. Leonard	25.00
Mr. Rupert R. Lewis	25.00
Mr. Grant L. Martin	25.00
Mr. Herbert F. Mayer	25.00
Mr. Charles F. McElroy	25.00
Mr. Irvin C. Mollison	25.00
Mr. Alexander J. Pikiel	25.00
Mr. Kenneth C. Prince	25.00
Mr. Oscar W. Worthwine	25.00
Mr. Donald Yellon	25.00

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January 14, 1954

It was voted that the recommendation as presented be approved.

The Comptroller presented report entitled, "Summary - New Appointments and Changes in Appointments whose salaries exceed \$6,000 per annum made and accepted during the period October 1, 1953, through December 31, 1953", copies of which were before the Trustees at the meeting, and commented thereon.

Summary
of
Appoint-
ments

(Copy of the foregoing report is attached to the official copy of the minutes of this meeting.)

The report was received and ordered placed on file.

The Chairman stated that he was turning the meeting over to the Chancellor who would discuss University matters and possibly bring up questions concerning University policy for general discussion.

Chancel-
lor

University
Policy

The Chancellor thanked the Trustees on behalf of the faculty and administration for the Dinner given by the Trustees to the Faculty on the preceding evening. He stated that the annual dinner is a great morale builder, and is thoroughly enjoyed by the faculty.

The Chancellor stated that in April of this year he will have been Chancellor of the University three years, and that he and Mr. Ryerson thought this might be a good time to take a close look at the University and to review questions of University policy with the Trustees. The Chancellor thereupon discussed matters relating to the University at some length. The following is a summary of his remarks:

The University of Chicago, judged by almost any standard of measurement, is a great institution; it has some 90 buildings located on a campus of approximately 100 acres; it has endowment funds with a book value as of September 30, 1953, of some \$76,000,000 and a market value of some \$106,000,000; we have some 6,500 employees on the payroll of whom some 1,200 are academic people.

We own and operate an observatory at Williams Bay, Wisconsin, and have the most distinguished Department of Astronomy in the Mid-West if not in the United States. We staff McDonald Observatory, located at Fort Davis Texas, which is owned by The University of Texas. Most of our work there is done during the winter months when astronomical

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observations cannot be carried on advantageously at Yerkes. The Oriental Institute of the University has a large establishment in Egypt and is carrying on extensive excavating activity from that headquarters. We have an exchange arrangement, involving both faculty and students, with the Sorbonne and the University of Frankfurt. As some measure of the quality of our faculty we have on our staff (including persons having emeritus status) 31 of the 44 members of the National Academy of Science located in Illinois; Northwestern University has 2 and the University of Illinois has 7. Harvard has more members of the Academy than any other University, with the University of California second, and only slightly ahead of The University of Chicago, which is third.

Our various Schools, Divisions, and Departments are uneven in terms of quality. We are strong in the Physical and Biological Sciences. We have one of the greatest medical schools in the United States, although its youth prevents it from receiving full public recognition as such; our Physical Sciences Division is as outstanding in its achievements as our Biological Sciences Division; we lead in nuclear physics in the United States and our Institutes are doing significant research; our Mathematics Department is the best in the United States; our Chemistry Department is strong although we recently lost one of our key men, Frank H. Westheimer, to Harvard University; we have a faculty of 27 in Chemistry, 24 of whom are on tenure, and the loss of one man will not adversely affect the Department.

The Division of the Humanities is undernourished and underprivileged although this is an area of tremendous importance. We are not too strong in this area although we are probably as strong as any other University in this country with the possible exception of Yale. We do not have distinguished men in philosophy or literature, but neither does any other University at this time. The Languages have a great past at the University, but our present position is little better than mediocre. We are not strong in this area but, as in philosophy and literature, we are probably as strong as any other University. There are no outstanding men in this country whom we can secure to strengthen us in this area, and our hope lies in our younger men. We do have a strong, active and dynamic group of young men in the Humanities which we hope will re-establish our former pre-eminence and revolutionize the thinking in this field.

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The Division of the Social Sciences is very spotty at this time. We have one of the best Departments of Education and one of the worst Departments of Sociology in the United States. The decline of the Department of Sociology is particularly disheartening because we were the pioneer in this field and for many years had probably the greatest Department of Sociology in the country. Practically every great sociologist in the United States is a graduate of that Department. The Division of the Social Sciences has lost many of its outstanding men through death or resignation. We are trying desperately to rebuild the Division. Dean Tyler recently resigned and our first step is to secure a new Dean who will bring renewed life to the Division. As pointed out above, we are especially strong in the Biological and Physical Sciences, and we are as strong as any other university in the Humanities. Our next big effort will be to build up the Social Sciences.

It is difficult to give a summary of the College at the present time. A number of changes have occurred in the College in the past year. Dean Ward has resigned from the Deanship of the College, and at next Monday's meeting of the Budget Committee the Chancellor proposes to recommend Robert E. Streeter for the Deanship. Mr. Streeter has been Associate Dean in the College and is a bright and able man.

The School of Business should be doing better than it is. It is possibly too early yet to determine whether the newly appointed Dean will be able to do the job of rebuilding the School that we expected him to do. The School is also hampered by lack of funds. A determined effort must be made in this area.

The Federation of Theological Schools at the University during the past year entered into new Articles of Agreement and financial arrangements which form the basis for a more efficient operation. However, there is at present a lack of any effective relationship between the federation and the churches; also too little consideration has been given to training men for the ministry. Every effort is being made to secure a new Dean who can give new guidance and inspiration to the Federation of Theological Schools. It is thought that under effective leadership the federated group will make the strong impact that it should upon American protestantism. It is thought also that we need to have theological education brought more nearly within the contexture of the University.

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In discussing the Schools at the University he stated that Dean Levi is doing a superb job in building up the Law School. The School of Social Service Administration is doing an adequate but not an inspired job. It is desirable that more research be carried on in this area. The Dean of the School retires in the near future and the most careful consideration will be given to filling the Deanship. The Graduate Library School is also doing an adequate but not an inspired job. We began work in graduate library training, and out of our development other good library schools, such as the one at Columbia, arose. We have a \$2,000,000 endowment for our Library School, the income from which defrays the expenses of the School.

University College has a good staff and is maintaining a satisfactory enrolment. It is hoped that we can get more participation in the work of the College from members of our faculty. The Chancellor is not clear that University College knows what adult education is, but the College probably knows as much about it as anyone else.

Turning from the question of our academic performance to other problems of the University, the Chancellor stated that we are devoting a lot of time to public relations and expressed the opinion that our public relations are improving. He stated that Mr. Percy's remarks in this regard at the Trustees Dinner to the Faculty were helpful. In discussing the budget he stated that as far as endowment is concerned we could close the University, liquidate all obligations and have money left over. In the operation of a University however the salary payments made to people on tenure and fixed charges of that nature represent but a small part of the total budget. He pointed out that the University in the past 15 years has expanded to such an extent that we have depleted our reserves and have been incurring annual deficits. If we can get our financial house in order in one way or another, our expansion program will turn out to have been the wisest move we could have made. He referred to a similar situation that occurred earlier in University history when a gift from Mr. Rockefeller stabilized the University's financial position. One of our first jobs is to get the budget in balance. We believe it is in balance for the fiscal year 1953-54, but it is an uneasy balance. We have achieved this balanced budget mainly by making drastic reductions in academic and administrative budgets. In order to balance the budget next year it will be necessary

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January 14, 1954

to take another \$500,000 out of the budget. We are now reaching the point where we cannot make any further cuts in the academic budgets and maintain the University at its present level. Some departments have demonstrated that they cannot make the 3.6 per cent cut requested in the 1954-55 budget. He pointed out that when a University begins to crumble the best men go first and the process of deterioration is a rapid one. We have been able to date to maintain the loyalty and morale of our faculty.

In discussing the enrolment problem the Chancellor stated that because of the cost of educating a graduate student a university cannot exist as a graduate institution alone but must have undergraduate students. We have approximately 4,300 students on the quadrangles now as compared with 10,000 in the post-war period. We can handle this latter number with our present staff. Of the 4,300 students we do have, some 1,100 are in the College and some 3,200 are in the Divisions and Schools. Our proportion of graduate to undergraduate students creates a serious budget situation. We are energetically attacking the undergraduate enrolment problem and think that we are making headway.

Progress is being made in our efforts to improve the community. The South East Chicago Commission has played an active role in this activity. The Land Clearance Commission is also showing an interest in our area, and we feel genuinely optimistic about the outlook for the future.

The Chairman thanked the Chancellor for his excellent report on the University and stated that the presentation should be helpful to the Trustees in their determination of future University policies.

In the general discussion that followed the Chancellor's remarks, the suggestion was made that in view of the critical situation that exists with respect to undergraduate enrolment, the matter be referred to the Committee on Student Interests, or if that Committee is unable or unwilling to handle the matter, to a special committee of the Board, to determine what should be done about undergraduate enrolment and report back.

Mr. Sherer, Chairman of the Committee on Student Interests, stated that while University enrolment had been discussed from time to time by the Committee, the Committee's principal activity is related to students now at the University. He undertook however to call an

Committee
on
Student
Interests

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January 14, 1954

early meeting of the Committee and submit the question as to whether the Committee should undertake this new activity.

At the request of the Chairman the officers withdrew from the meeting and the Trustees went into executive session to receive the report of the Nominations Committee; the Chairman stating that the meeting would stand adjourned upon the termination of the executive session.

Adjourned at 4:00 P.M.

Howard H. Moore
Secretary

Executive
Session

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SUMMARY

New Appointments and Changes in Appointments
Whose Salaries Exceed \$6,000 Per Annum Made and Accepted
During the Period October 1, 1953 through December 31, 1953

	Number	Total on Annual Basis	Annual Average
I. New Appointments:			
Assistant Professor	2	13,100	6,550
Research Associate (Assistant Professor)	1	6,500	6,500
Research Associate	2	14,200	7,100
Visiting Associate Professor	1	6,500	6,500
All Others (non-faculty)	8	77,830	9,729
II. Resignations	7	68,100	9,728
III. Promotions	7	6,400	914
IV. Salary Increases	28	18,788	671

The University of Chicago
Office of the Comptroller
January 8, 1954

NEW APPOINTMENTS AND CHANGES IN APPOINTMENTS
WHOSE SALARIES EXCEED \$6,000 PER ANNUM MADE AND ACCEPTED
DURING THE PERIOD OCTOBER 1, 1953 THROUGH DECEMBER 31, 1953

Name	P O S I T I O N		S A L A R Y		Effective Date
	Old	New ^a	Old	New	
Humanities Division: Romance Languages & Literatures-- McSpadden, George E. Physical Sciences Division: Chicago Midway Laboratories-- Anthony, Maurice L. Friedland, Harvey J. Jaramillo, Trinidad J. Michaelson, Bernard L. Robinson, Russell S. Mathematics-- Bureau, Florent J. Meteorology-- Newton, Chester W. Institute for Air Weapons Research-- Clement, Mary D. Corbett, James P. Institute for Nuclear Studies-- Oxley, Charles L. Social Sciences Division: Planning-- Green, Isaac Law School: Merrifield, Fred M. School of Business: Whisler, Thomas L.					
		Visit. Ac. Prof.-Spanish (3Q-9/30/54)		6,500	10/1/53
		Sr. Res. Eng. (4Q-UFN)		9,600	10/1/53
		Res. Eng. (4Q-UFN)		8,400	10/16/53
		Sr. Res. Eng. (4Q-UFN)		9,600	9/21/53
		Engineer (4Q-12/31/53)		10,200	11/16/53
		Sr. Mech. Eng. (4Q-UFN)		11,250	10/1/53
		Res. Math. (4Q-6/30/54)		13,500	11/1/53
		Res. Ac. (4Q-UFN)		7,200	10/1/53
		Sr. Math. (4Q-UFN)		7,000	10/1/53
		Sr. Eng. (4Q-UFN)		8,280	9/1/53
		Res. Ac. (As. Prof.) (4Q-UFN)		6,500	9/15/53
		As. Prof. (4E-6/30/55)		6,600	10/1/53
		Res. Ac.-Law Rev. Prog. (4Q-10/31/54)		7,000	11/1/53
		As. Prof.-Bus. Admin. & As. Dir.-Ex. Prog. (3Q-9/30/56)		6,500	10/1/53

(Continued)
a Date shown in this column is expiration date of new or continuing appointment.

Name

P O S I T I O N

S A L A R Y
Old New
Effective
Date

General Administration and General Expense:

Office of the Secretary-

Feldstein, Charles R.

Biological Sciences Division:

Surgery-

Schnucknecht, Harold F.

Zoller Dental Clinic-

Appelman, Robert M.

Physical Sciences Division:

Chicago Midway Laboratories-

Dite, William

Ficker, Arthur R.

Krucoff, Darwin

Social Sciences Division:

Education-

Reeves, F.W.

Old

New^a

RESIGNATIONS

Dir.-Humanities Develop. (4Q-UFN)

As.Prof.-Otolaryn. (4S-6/30/55) &

As.Prof.-Zoller Dental Clinic (4S-6/30/54)

Prof.-Dental Surgery (4S-Indef.)

Elec. Eng. (4Q-UFN)

Sr. Mech. Eng. (4Q-UFN)

Elec. Eng. (4Q-UFN)

Prof. & Prof.-Pol. Sci. (4E-Indef.)

General Administration:

Office of the University Examiner-

Allison, June M.

Physical Sciences Division:

Astronomy-

Meinel, Aden B.

Chemistry-

Urry, Grant W.

Institute for Air Weapons Research-

Hesse, Herbert R.

Social Sciences Division:

History-

Lach, Donald F.

Nursing Education-

Kirchner, Ann

Examiner, & Instr. (4Q-9/30/53)

As.Prof. (4Q-11/30/54)

Res.As. (4Q-7/31/54)

Research-

Mathematician (4Q-UFN)

As.Prof.-Mod. Hist. (4E-3/31/54)

Dir. Nurses-CLI (4Q-9/30/53)

Examiner & As.Prof. (4Q-9/30/54)

Ac.Prof. (4E-Indef.)

As.Proj. Dir. (4Q-7/31/54)

Math. & Group Leader (4Q-UFN)

Ac.Prof.-Mod. Hist. (4E-Indef.)

As.Prof. & Dir. Nurses-CLI (4Q-9/30/54)

(Continued)

^a Date shown in this column is expiration date of new or continuing appointment.

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Name	P O S I T I O N		S A L A R Y		Effective Date
	Old	New ^a	Old	New	
Social Sciences Division (Cont.):					
Sociology-					
Goodman, Leo A.	As.Prof.& As.Prof.-Comm.on Stat. (4E-9/30/53)	Ac.Prof.& Ac.Prof.-Comm.on Stat. (4E-Indef.)	6,000	8,500	10/1/53
General Administration:					
Office of the University Examiner-					
Nedelsky, Leo	Examiner & Ac.Prof.-The College (4E-Indef.)	Same	6,500	7,000	10/1/53
Biological Sciences Division:					
Bacteriology & Parasitology-					
Lewert, Robert M.	As.Prof. (4Q-8/31/55)	Same (4E-8/31/55)	5,750	6,250	10/1/53
Biochemistry-					
Gaffron, Hans	Prof. & Prof.-Inst. Rad. & Bio. (4E-Indef.)	Same	9,500	10,500	7/1/53
Food Research Institute-					
Bergdoll, Merlin S.	As. Prof. & Biochemist-Biochem. (4E-6/30/56)	Same	6,500	6,750	10/1/53
Surgalla, Michael J.	Res. Ac. (4Q-12/31/54)	Same	6,000	6,500	10/1/53
Medicine-					
Bay, Emmet B.	Prof. (4S-Indef.)	Same	15,000	15,500	10/1/53
Goldinger, James M.	As. Prof. (4S-12/31/54)	Same	7,500	8,000	1/1/54
Pathology-					
Benditt, Earl P.	Ac. Prof. (4S-Indef.)	Same	8,000	8,500	10/1/53
Humphreys, Eleanor M.	Prof. (4S-Indef.)	Same	10,500	11,000	10/1/53
Humanities:					
Germanic Languages and Literatures-					
Liepe, Wolfgang C.	Prof. (4E-Indef.)	Same (4E-6/30/54)	6,500	8,238	9/1/53
Physical Sciences Division:					
Chemistry-					
Mayer, Joseph E.	Prof. & Prof.-Inst. Nuc. Stud. (4E-Indef.)	Same	13,000	13,500	10/1/53
Committee on Statistics-					
Kruskal, William H.	As. Prof. (3Q-6/30/54)	Same (4E-6/30/54)	6,500	7,500	10/1/53
Institute for Air Weapons Research-					
Allen, William R.	Math. & Group Leader (4Q-UFN)	Same	6,800	7,300	9/1/53
Butterworth, Allen V.	Math. & As. to Dir. (4Q-UFN)	Same	8,500	9,000	9/1/53
Morgenthaler, George W.	Math. (4Q-UFN)	Same	(6,000	6,600	9/1/53
			(6,600	7,000	10/1/53

(Continued)

Date shown in this column is approximate.

^a Date shown in this column is expiration date of new or continuing appointment.

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Name	P O S I T I O N		S A L A R Y		Effective Date
	Old	New ^a	Old	New	
Physical Sciences Division (Cont.):					
Institute for Air Weapons Research (Cont.):					
Riordan, William J.	Math. & Group Leader (4Q-UFN)	Same	6,800	7,300	9/1/53
Wester, John W. Jr.	Sr. Math. & Group Leader (4Q-UFN)	Same	8,500	9,000	9/1/53
Institute for Nuclear Studies-					
Adams, Edward N. II	As. Prof.; As. Prof.-Physics & Ac. Phys.-Chgo. Mid. Lab. (3Q-12/31/53)	Same	6,000	6,300	10/1/53
Social Sciences Division:					
Divisional General Instruction-					
Rosenthal, Bernard G.	Res. Ac. (As. Prof.) (4Q-6/30/53)	Same (4Q-6/30/54)	6,000	7,500	10/1/53
Education-					
Richey, Herman G.	Prof. (4E-Indef.)	Same	10,000	10,250	10/1/53
Lach, Donald F.	As. Prof.-Mod. Hist. (4E-3/31/54)	Same	6,500	7,000	10/1/53
Psychology-					
Stein, Morris I.	As. Prof. (4Q-6/30/54)	Same	7,000	7,500	7/1/53
The College:					
Krueger, Maynard C.	Ac. Prof.-Eco. (3Q-Indef.)	Same (4E-Indef.)	6,000	6,750	10/1/53
O'Meara, William J.	Prof.-Philos. (4E-Indef.)	Same	8,500	9,000	10/1/53
Divinity School:					
Bowman, Raymond A.	Prof. (4E-Indef.)	Same	6,500	7,000	7/1/53
Meland, B. E.	Prof. (4E-Indef.)	Same	10,000	10,500	7/1/53
Law School:					
Levi, Edward H.	Prof. (4E-Indef.) & Dean-Law Sch. (4E-8/31/55)	Same	17,000	19,000	10/1/53
School of Business:					
Lorie, James H.	Ac. Prof.-Market. (3Q-Indef.)	Same	7,000	7,500	1/1/54

^a Date shown in this column is expiration date of new or continuing appointment.

Office of the Comptroller
January 6, 1953

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The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES

February 11, 1954

Pursuant to notice, the regular February meeting of the Board of Trustees was held in the Board Room, 38 South Dearborn Street, Chicago, on Thursday, February 11, 1954, at 2 P.M.

There were present: Mr. Ryerson, in the chair, Messrs. Aldis, Axelson, Bell, Gaylord Donnelley, Field, Jr., Kimpton, H. A. Moore, Murray, Nuveen, Paepcke, Percy, Prince, Ranney, Sherer, Smith, G. H. Stern, Sulzberger, Swift, Tenney, and Zimmermann, also, Messrs. Filbey, J. P. Hall, Harrell, Harrison, Kirkpatrick, H. H. Moore, and Watkins.

Prayer was offered by Mr. Nuveen.

The minutes of the last regular meeting of the Board of Trustees, held on January 14, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

The minutes of the meetings of the Committee on Budget held on January 18, and February 1, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

The Chairman referred to the Luncheon meeting of the Board that had been held that date at the Mid-Day Club at which Willard F. Libby, Professor in the Department of Chemistry and Institute of Nuclear Studies, had talked to the Trustees on the subject, "Cosmic Ray Tritium and the Earth's Waters."

Board
Luncheon

Mr. Smith, Chairman of the Committee on Nominations, reported that at the January 14, 1954, meeting of the Board, Harold A. Moore, Senior Vice-President of Chicago Title and Trust Company, had been elected a Trustee of the University in Class 3, the term of which expires with the annual meeting of the Board in June, 1955, subject to the approval of the Trustees not present at the meeting. He stated that the approval of the other Trustees had been secured, and that Mr. Moore had been informed of his election to the Board and had agreed to serve as Trustee. He stated that Mr. Moore intended to be present at the meeting.

Moore,
Harold A.,
Elected
Trustee

The Chairman thanked Mr. Smith for his report and stated that the report would be spread of record in the minutes of the meeting.

On the nomination of the Chairman,

Moore,
H.A.,
Committee
Appoint-
ments

- Alternate
Members

Trustees
Dinner,
Expense
of

Order of Business

Moore,
H.A.,
Welcomed

Revised
Budget,
1953-54

Harold A. Moore, the newly elected Trustee, entered the meeting and the Chairman welcomed him to the privileges and responsibilities of membership on the Board. In his welcoming remarks the Chairman pointed out that Mr. Moore received the Ph.B. degree from the University in 1915 and was awarded an alumni citation in 1952.

The Comptroller presented report entitled: "Revised Budget 1953-54", which he stated was submitted to the Board by the Budget Committee with the recommendation that it be approved.

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February 11, 1954

(Copy of the foregoing report of the Comptroller is attached to the minutes and copy is attached to the official copy of the minutes of this meeting.)

In commenting upon the report the Comptroller pointed out that the income estimates for the current fiscal year contain four non-recurring items of income, namely (1) an item of approximately \$130,000 representing payment of University claim against Atomic Energy Commission for non-academic retirement plan; (2) approximately \$100,000 from Encyclopaedia Britannica due to a change in the fiscal year of that company which resulted in the University receiving 15 months income during its current fiscal year; (3) an excess of approximately \$135,000 in patient fees which cannot be relied upon for next fiscal year, and (4) some \$170,000 of additional endowment income which cannot be relied upon for next year due to the possibility of large scale sale of equity investments.

Following discussion,

It was voted that the Revised Budget for 1953-54 as presented by the Comptroller, be approved.

The Chancellor stated that he is very pleased with the report presented by the Comptroller. He pointed out that this is the first time in recent years that it has not been necessary to add substantial sums to the budget at the time of the mid-year revision. He pointed out also that ordinarily at the end of the fiscal year, savings in appropriations of from \$400,000 to \$600,000 are realized, and that therefore there is every reasonable expectation that we will finish the current fiscal year with a balanced budget.

He stated that at the January meeting of the Board he had attempted to give a picture of the past and present status of the University in the academic world, and that he intends at this time to discuss its fiscal position. He pointed out that when he became Chancellor some three years ago it seemed clear that there were two tremendous jobs to be done. The budget was out of balance by some \$1,200,000, and had been out of balance each year since 1938 except for the war years of 1942 and 1943. Our reserves had been depleted, and endowment funds and funds functioning as endowment had been spent. Our first job was to get our economic house in order and we have taken a long step in

University,
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February 11, 1954

that direction. The second job that required attention was our public relations situation. We were not liked by the city or by the nation. Every effort has been made to improve our relations with the public and we have met with considerable success. He indicated that there are still a number of weak spots, such as our relations with schools, and enrolment, and we are working energetically on these problems. He stated also that every university is, or should be, a controversial place, and that it would be improper for a great university to gain too much popularity with the general public.

The Chancellor pointed out that we have achieved a balanced budget by tightening up in terms of salaries, staff and activities, and that we actually end up in serious danger of becoming a second rate institution. He cited the following illustrations, which he stated were selected almost at random, to show the effect of budget cuts upon our academic performance:

The University Library is the research tool of the Humanities and the Social Sciences. He indicated in this connection that the library of a university has a direct relationship to the research stature of the institution. He stated that the approximate amounts expended by certain universities in 1952-53 for the acquisition of books were as follows: Harvard, \$598,000; Yale, \$447,000; Illinois, \$425,000; Minnesota, \$286,000; Michigan, \$272,000; and Kansas, \$266,000. We are 16th on the list with an expenditure of some \$204,000. Our librarian actually received only \$182,269 of this amount and was requested to secure the balance from other sources. We have budgeted the sum of \$113,676 for book acquisitions in the 1954-55 budget. In the matter of salaries paid in connection with staffing of libraries we are 9th on the list at this time. We have made reductions in library salaries by reducing the time the library is kept open and by otherwise reducing service. He stated that Harvard has some 5,600,000 volumes in its library, Yale has some 4,100,000 volumes, and we are fifth with some 1,800,000 volumes. Northwestern has approximately 1,000,000 volumes. He pointed out that the present position of our library among other university libraries is not what it should be, and that we are continuing to lose ground.

The Department of Physics - In this Department our salary scales are no longer competitive with other schools in the midwest. We have been able

Univer-
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Library

Depart-
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so far to hold our loyal and distinguished group of physicists, but will not be able to hold them indefinitely with our continued annual cuts in the budget.

Institute for Nuclear Studies - The same situation exists in this area of the University. A number of outstanding scientists in the Institute have advised the Chancellor that they are beginning to violate commitments with members of their staffs and cannot continue on the present basis. They point out that the 1952-53 budget of the Institute was \$321,000, the proposed 1954-55 budget is \$281,000, and should be at least \$351,000, or \$70,000 more than is available. The Chancellor has reviewed the budget with these people and believes that they will accept the proposed budget for the next fiscal year.

Institute
for
Nuclear
Studies

The Chancellor stated that the foregoing illustrations indicate the type of thing that had to be done to get the budget in balance. He pointed out that this situation cannot continue and unless the trend is reversed in the near future our best men will go and we will become a second rate institution. He stated also that the continued cutting of the budget and the necessity for turning down meritorious academic requests which require expenditures, has a subtle psychological effect upon the administrative officers of the University, and there is serious danger that such officers in time will become incapable of doing anything affirmative and creative.

He stated that in view of the non-recurring items of income received in this fiscal year, it will be necessary to take another \$400,000 or \$500,000 out of next year's budget. We are making fairly good progress in this tightening process, but do not know whether we will succeed or not. Question also arises as to whether if we do take another \$500,000 out of the budget we will have the same institution we now have. He stated that as he sees the fiscal picture it is imperative that the University make an all-out effort to raise additional funds. There is to be a conference at Lakeside early in March at which objectives and plans for an all-out campaign will be discussed.

The Chairman thanked the Chancellor for his timely review of the University's fiscal position, and stated that the Chancellor had talked to him and others relative to the matter and all are in accord that the resources of the University must be increased if we are to maintain our position of leadership. He stated

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that it is the job of the administrative officers to develop a program in the near future showing anticipated University requirements for the next 5 or 10 years, and that thereafter the officers and the Board will consider the question of raising the necessary funds for the carrying out of the program. He pointed out that the plans to date are nebulous and informal, but that active consideration is being given to a fund raising campaign and that the proposed campaign should become well defined at the Lakeside and other conferences now being planned. He invited the comment of the Trustees in the matter.

There was general discussion of student enrolment and other matters relating to the University's financial situation.

At the suggestion of the Chairman, the Chancellor reported that he had been invited by the National Association of School Administrators to address them on the evening of February 15th at Atlantic City where they are having their national convention. The Association has some 17,000 members. The subject of the Chancellor's address will be, "Research in Education." The other speaker on the program is Mr. Sligh, past president of the National Association of Manufacturers.

The Secretary of the University reported that gifts, grants, and pledges in the sum of \$344,659.78 had been received by the University during the month of January, 1954, as compared with gifts, grants, and pledges of \$352,623.05 received during the month of January, 1953. He stated that the cumulative total of gifts, grants, and pledges received through January, 1954, was \$2,167,450.54, as compared with a cumulative total of \$2,730,691.47 received through January, 1953. He mentioned certain gifts of special interest referred to in the January, 1954, total, including a gift of \$50,000 from the Nathan Goldblatt Society for Cancer Research, for animal laboratories, and a grant of \$28,000 from the Fund for the Advancement of Education, for the support of the Early Admission to College program. He reported that a drive is under way for the establishment of a scholarship program at the Orthogenic School and that approximately \$13,000 has been contributed to date.

National Association of School Administrators

Gifts

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At the meeting of the Board of Trustees held on February 11, 1954, the following report was presented by the Secretary of the University:

The report of the Secretary of the University for the period from January 1, 1954, to January 31, 1954, was presented. The report showed that the University had received a total of \$344,659.78 in contributions and grants during the period. This amount was made up of \$100,000.00 in gifts, \$100,000.00 in grants, and \$144,659.78 in pledged money. The total amount received was \$344,659.78.

The report also showed that the University had expended a total of \$100,000.00 during the period. This amount was made up of \$50,000.00 in salaries and \$50,000.00 in other expenses. The total amount expended was \$100,000.00.

The report concluded that the University had a surplus of \$244,659.78 at the end of the period. This surplus was made up of \$100,000.00 in gifts, \$100,000.00 in grants, and \$144,659.78 in pledged money. The total surplus was \$244,659.78.

The Secretary of the University presented the following recommendation:

It is recommended that the following contributions and grants made or pledged since the last meeting of the Board be accepted (gifts, grants, and pledged money reported to the Board at this meeting aggregate \$344,659.78 in the January, 1954, Docket):

(The detailed information concerning contributions and grants shown in the January Docket was forwarded to all members of the Board and a copy of the January Docket has been attached to the official copy of the minutes of this meeting.)

MONTHLY SUMMARY AND COMPARISON OF GIFTS, GRANTS, PLEDGES
AND BEQUESTS RECEIVED JANUARY, 1954 AND JANUARY, 1953

	January, 1954	January, 1953
Unrestricted Purposes:		
Alumni Annual	4,327.22	5,500.98
Non-Alumni Annual	250.00	3,746.61
Total	(4,577.22)	(9,247.59)
Consumable Restricted Purposes:		
Instructional and Research -		
Biological Sciences	170,407.68	72,389.77
Physical Sciences	7,605.00	20,030.00
Social Sciences	26,330.00	58,538.00
Humanities	6,291.09	6,731.38
Law School	7,642.23	35,652.15
School of S.S.A.	267.18	175.00
School of Business	35,130.00	175.00
Orthogenic School	5,692.50	2,535.00
The College	28,000.00	---
Laboratory School	1,000.00	1,000.00
Divinity School	100.00	---
Sundry	14,016.50	78,162.00
Total	(302,482.18)	(275,388.30)
Student Aid -		
Fellowships	21,800.00	23,025.00
Scholarships	1,917.00	3,141.00
Total	(23,717.00)	(26,166.00)
Total Consumable	(326,199.18)	(301,554.30)
Capital Purposes:		
Plant Funds	6,978.60	24,649.13
Endowments	904.78	16,922.03
Loan Funds	5,500.00	250.00
Living Trusts	500.00	---
Total Capital	(13,883.38)	(41,821.16)
Total Gifts, Grants, Pledges	<u>344,659.78</u>	<u>352,623.05</u>
Cumulative Total	<u>2,167,450.54</u>	<u>2,730,691.47</u>
Bequests	6,842.85	12,662.30
Cumulative Bequests	446,867.54	49,638.45

Classification and Donor

Unrestricted Purposes:

Alumni Annual		in support of the University	
(See Supplement A)			4,327.22

Non-Alumni Annual		in support of the University	
Mr. Samuel Inlander	100	Mr. Gilbert Scribner	50
Mr. Thomas Marshall	100		
			250.00

Total

(4,577.22)

Consumable Restricted Purposes:
(Alumni Annual Restricted \$41,219.97)

Instructional and Research -

BIOLOGICAL SCIENCES

Nathan Goldblatt Society	for animal laboratories	
for Cancer Research		50,000.00

Anonymous	10,000	for Med. and Biol. Salaries Fund	
Int'l Tel. & Tel.	5,000	Anonymous	500
Mrs. Lulu Quantrell	3,052.69	Mr. Harold Bray	250
Oscar Mayer Found.	3,000	Am. Typesetting Corp.	200
Anonymous	2,114.89	Mr. T. Philip Swift	150
Anonymous	566	Mr. Julien H. Collins	100

24,933.58

The Commonwealth Fund	toward the purchase of an electron microscope for Dr. Gersh's work	
		17,350.00

Mr. Charles D. Wiman	5,000	for cancer research by Dr. Huggins	
Mr. Dudley Cates	4,971.10	Gary Post-Tribune	1,000
Mr. Frank Gibbs	2,000	Mr. Julius Abrahamson	500
Mr. W.C. Ferguson	1,000	Bisberne Adv. Co.	500
		Mr. Samuel Inlander	500

16,471.10

The Toni Company	for medical research	
		10,000.00

Chas. Pfizer & Co.	for a teaching film by Dr. Ebert	
		7,000.00

Swift & Co.	for research by Dr. Dack	
		6,534.00

Mr. Edmond I. Eger	5,000	for cancer research under Dr. Jacobson	
		Crystal Electronics Co.	100
			5,100.00

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Friends	Contributions to Lying-in Hospital	3,846.95
William J. Stange Co.	for research under Dr. Kenneth DuBois	3,740.00
Hoffmann-LaRoche Co.	renewal of grant to support Dr. Rothman's research on fungus infections	3,000.00
Friends	Associate Memberships U. of C. Cancer Found.	6,450.00
Mr. G.C. Outlaw (through Mobile Cath. Charities)	for the Ben May Laboratory	2,000.00
The Schweppe Foundation	for the Dept. of Physiology	2,000.00
Mr. Henry Sennholtz	for use in cardiac clinics	2,000.00
Gorney Cancer Res. Fdn.	for operating room and ^{and} dissemination	1,500.00
Amer. Dairy Assn. 1,000	for Staphylococcus Food Poisoning Project Refrigeration Res. Fn. 500	1,500.00
Mrs. Cyril Foster 1,000 (alumna)	for general cancer research	1,228.00
Mr. Ronald Chinnock 100	Mrs. George Luckow 25 Miss Ada Sherlock 25	
Ruby Chevrolet, Inc. 500	for the Wallach Research Fund	1,082.68
M.D. Logan & Sons 200	Dr. Joseph Kirsner 27.68	
Plast Management Co. 100	Mr. Jacob Feldman 25	
Mr. Harvey Gurvey 100	Pakula Foundation 25	
William Wrigley Jr. Co.	Mr. L.W. Skebelsky 25	
Mr. and Mrs. Harold Eng	Miss Barbara Howe 25	
Mr. & Mrs. Roy Anderson 500	for Wrigley Mint Research	1,000.00
Illinois Watch Case Co.	for use in children's clinics	1,000.00
Mr. Casper Ooms (alumnus)	for Children's Leukemia Research Fund	635.00
Mr. Joseph O. Hanson	Mr. Robert S. Ingersoll 100	
Dr. Robert Wallach 25	for research by Dr. M. Edward Davis	500.00
Friends	for research by Dr. Dragstedt	500.00
Friends	for research by Dr. Lindsay	200.00
Dr. Sol T. DeLee	for Medical Alumni Education Fund	125.00
Mrs. C. A. Bethge	Mr. & Mrs. C.W. Sills 100	
Mr. Sydney D. Root	for the Country Home for Convalescent Children	115.00
Dr. W. E. Adams	for the Clinics Auxiliary Committee	112.00
Friends	for the DeLee Foundation Research Fund	106.37
Total	for the Bethge Fund, research in hematology	100.00
	for research under Dr. J. Garrett Allen	100.00
	for collapse of lung research	75.00
	for miscellaneous research	103.00
		(170,407.68)

PHYSICAL SCIENCES

Shell Fellowship Committee	renewal of Shell Grant for Fundamental Research	7,500.00
Alumni	for Geology Newsletter	105.00
Total		(7,605.00)

SOCIAL SCIENCES

Inland Steel Co.	1,500	for membership, Industrial Relations Center	11,750.00
Campbell Soup Co.	1,000	Swift & Co.	1,000
Commonwealth Edison	1,000	Weirton Steel Co.	1,000
Cont. Can Co.	1,000	Corn Products Ref.	750
Int. Harvester	1,000	Inland Steel Container	500
Peoples Gas Light & Coke Co.	1,000	Link-Belt Co.	500
Sun Oil Co.	1,000	Walgreen Drug Co.	500
Rockefeller Foundation		for the study "adjustment during middle years of marriage" by Prof. Burgess	8,500.00
Rockefeller Foundation		grant to Committee on Social Thought for study on British Political Philosophy	5,000.00
Nat'l Assn. of S.T.A.		for Education Communications Service	420.00
Mr. Charles Mackintosh		for Behavioral Science research	400.00
Bausch & Lomb Optical Co.		for research in reading	260.00
Total			(26,330.00)

HUMANITIES

Mr. Dudley Cates		for Humanities Division	4,971.09
Mrs. Tiffany Blake	500	for Humanities Fellowship Fund	650.00
Mr. Daggett Harvey	100	Mr. Robert McNamara	50
Miss Viola Manderfeld(ahm)		for the Goethe Divisional Fund	545.00
Gianukos, Demos & Co.		for the Greek Cultural Foundation	100.00
Mr. C. E. Jarchow		for the Oriental Institute	25.00
Total			(6,291.09)

LAW SCHOOL

Mrs. Glen A. Lloyd		for the Law School	5,342.04
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Mr. Arnold Shure	738	for the Law School Alumni Fund	2,200.19
Mr. Frank Bevan	500	Gifts of \$25	
Mr. Stanley Kaplan	497.19	Mr. William Basile	
Mr. John Kritzer	100	Mr. Edgar Bernhard	
Mr. George Pletsch	100	Mr. Henry P. Chandler	
Mr. Max Bloomstein Jr.	50	Miss Mildred Giese	
		Mr. Howard Stanley	
		Miscellaneous	90
Mrs. William B. Hale		for the William B. Hale Fund	100.00
Total			(7,642.23)

SCHOOL OF SOCIAL SERVICE ADMINISTRATION

Mr. Frank Keller	30	for the S.S.S.A. Alumni Fund	267.18
Mrs. Mallie Miller	25	Mr. Samuel Pascoe	25
		Mrs. Mary Wedge	25
		Miscellaneous	162.18
Total			(267.18)

SCHOOL OF BUSINESS

General Service Found'n		for research in Industrial Relations Center	15,000.00
Cont. Can Co.	12,500.	for Employee Inventory Research	19,030.00
Johnson & Johnson	5,290	Ethicon Suture Labs.	1,022.50
		Chicopee Mfg. Corp.	217.50
Mr. & Mrs. Irwin Miller	1,000	for the Lester Roth Memorial Fund	1,100.00
		Mr. Charles E. Kaufman	100
Total			(35,130.00)

ORTHOGENIC SCHOOL

Ray and Charles Newman Memorial Foundation		for the Sponsorship Program	5,000.00
Friends		in honor of Mrs. Benjamin Becker's 80th birthday	342.50
Mr. Myles Friedman		for the building fund	300.00
Mr. Arnold D. Stine(alum)		for the Orthogenic School	50.00
Total			(5,692.50)

THE COLLEGE

Fund for the Advancement of Education		to support Early Admission to College program	28,000.00
Total			(28,000.00)

LABORATORY SCHOOL

Mrs. Harry Diehl		for use of the Laboratory School	1,000.00
Total			(1,000.00)

DIVINITY SCHOOL

Mr. G. Allen Bisbee	for the Divinity School	100.00
Total		(100.00)

SUNDRY

Anonymous	to be held in suspense	5,000.00
Alumni Trustees 3,175	for the Trustees' Fund Non-Alumni Trustees 1,332	4,507.00
Am. Furniture Mart Building, Inc.	for the Chancellor's Fund	1,000.00
Miscellaneous gifts	for sundry purposes	99.00
Anonymous (alumnus)	for suspense fund	3,260.50
Mr. R. W. Tyler (alumnus)	for University Examiner Special Fund	50.00
Anonymous	for suspense fund	400.00
Total		(14,016.50)

FELLOWSHIPS

Carson Pirie Scott & Co.	for 5 fellowships in '54-55: 2 in Sch. of Bus., 1 in Education, 1 in S.S.S.A., and 1 in Public Adm.	15,000.00
E.I. DuPont de Nemours	fellowship in chemistry, '54-55	3,500.00
General Electric Co.	fellowship in chemistry, '54-55	3,300.00
Total		(21,800.00)

SCHOLARSHIPS

Tsing Hua Fellowship Fund	2 scholarship grants for American students interested in Chinese history and culture	1,000.00
Anonymous (alumnus)	scholarships for 2 students	492.00
M. T. Hartman	scholarship for Charles R. Barnes	200.00
Am. Baptist Convention	for Baptist Scholarship fund	125.00
Dr. J.E. Salsbury Found.	scholarship for Barrie Smith	100.00
Total		(1,917.00)

PLANT FUNDS

The Toni Company	for the West Wing Building Fund	5,000.00
U. of C. Cancer Foundation	for plant funds	1,536.74
Anonymous	for West Wing	441.86
Total		(6,978.60)

ENDOWMENTS

Anonymous	for the Sociological Research Endowment	419.78
Mrs. Cathrine B. Converse	for the Henry R. Boettcher Scholarship Fund	300.00
Fed'n of Tax Admin. 100	for the Charles E. Merriam Fund Mr. Joseph Harris 50	* 160.00
Mrs. Albert Mojonnier	for the Gertrude Dudley Lecture Fund	25.00
Total		(904.78)

LOAN FUNDS

Woods Charitable Found.	to establish the Frank H. Woods Loan Fund for medical students and interns	5,000.00
Palos Park Service League	to establish a loan fund for parents of leukemia children	500.00
Total		(5,500.00)

LIVING TRUSTS

Mrs. Julia S. Lee	for the Edward Clark Lee Memorial Fund	500.00
Total		(500.00)

II. BEQUESTS

Estate of Annie W. Durand	for the Annie Durand Trust #1	5,375.01
William Dwight Darrow Trust		1,085.91
Estate of Frances K. Hutchinson,	for maintenance of Wychwood	200.00
Estate of Henry M. Wolf		165.93
Estate of Dr. Norman Bridge		16.00
Total		(6,842.85)

III. CITIZENS BOARD

It is with regret that we report the death of Mr. Huntington B. Henry, member of the Citizens Board, on January 26, 1954.

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SUPPLEMENTARY SHEET A

Alumni Annual in support of the University 4,327.22

Mr. Edwin L. Weisl	1,965.43	Joseph F. Smith Trust Fund	42.29
Gifts of \$100		Mr. Arthur J. Goldberg	35
Mrs. Charles T. Boynton		Dr. George Perkins	35
Mr. N. Vernon Brown		Mr. Henry Kennedy	30
Mr. Milford Desenberg		Mr. and Mrs. A. Morton	30
Mr. Gerald Gidwitz		Mr. Kenneth Parsons	30
Dr. Carl J. E. Helgeson			
Mr. Ralph T. Johanson		Gifts of \$25	
Mr. Robert C. Matlock		Mr. M. L. Burstein	
Mr. and Mrs. Robert B. Mayer		Mrs. Geza de Takats	
Mr. Strong V. Norton		Mrs. Elliott R. Downing	
Mr. and Mrs. Renslow P. Sherer		Mrs. Charles Kennedy	
Mr. David H. Shideler		Mr. and Mrs. John McDonough	
Dr. William A. Swim		Mr. Edward H. Pate	
Mr. and Mrs. John Toigo		Mrs. Mildred Perovich	
Dr. C. Corbin Yancey		Dr. William L. Ray	
		Dr. George D. Tsoulos	
Gifts of \$50		Dr. and Mrs. John Watkins	
Mrs. R. Randolph Chamberlain		Miss Helen R. Webster	
Miss Julia Emery			
Dr. Matthew McKirkie			
Mr. Arnold D. Stine			
Mr. Richard Teichgraeber			
Mr. and Mrs. Newton E. Turney			

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February 11, 1954

It was voted that the recommendation as presented be approved.

The Secretary of the University reported further concerning the letter and questionnaire that the University had received from the Special Committee of the House of Representatives (of which Carroll Reece is Chairman) appointed under House Resolution 217 to investigate tax exempt foundations, reference to which was made at the February 1 meeting of the Budget Committee. He stated that since the first letter was received, somewhat similar letters and questionnaires have been received by the University Press and various campus publications. We are attempting to coordinate action with respect to these inquiries in the Secretary's Office. We have acknowledged receipt of the letters and our reports should go forward in about two weeks. He pointed out that the Cox Committee which previously conducted an investigation of tax exempt foundations secured its information relative to the pattern of foundation giving from the foundations. Although this information is available to the Reece Committee, that Committee is now requesting the recipients of grants to make reports. Our attorneys in Washington have advised us in a preliminary way that they believe the Committee is without legal authority to request the information. We have requested these attorneys to keep in touch with the situation and advise us of developments. It is thought that the universities will not take any collective action to resist furnishing the information.

Reece
Committee

On the recommendation of the Chairman,

It was voted to instruct the Treasurer to vote the preferred stock of Encyclopaedia Britannica, Inc., in person or by proxy at the annual meeting of said corporation in April, 1954, or at any adjournment thereof, for the election of Messrs. Paepcke, Sherer, and Stuart, as the three directors to which the preferred stock is entitled under the By-Laws of the corporation.

Encyclo-
paedia
Britan-
nica,
Voting of
Preferred
Stock

Adjourned at 3:15 P.M.

Howard H. Moore
Secretary

1. Underwritings remain unchanged at \$215,936. Income estimates are now increased \$605,495 and estimated expenditures are increased \$653,371. The excess of \$47,876 in expenditures is met entirely by the Chancellor's Contingency Fund, resulting in no increase of the underwriting.

2. Changes in income estimates:

Student fees	\$-436,140
Endowment income	+240,202
Patient fees	+684,000
Auxiliary enterprises (net)	- 30,702
Sundry income	+130,670
B.T.U. income	+ 39,300
Institutes gifts	-160,000
Other gifts	+ 4,765
General overhead allowances	+133,400
Net increase	\$+605,495

a. Student fees. Original budget anticipated an increase in Quadrangles enrollment in summer quarter 1953 and no decrease in regular three quarters in 1953-54. Summer quarter resulted in 5.2% increase in students but \$20,000 decrease from budget estimate. Autumn quarter showed 8.3% decrease in students, and winter quarter (at end of third week) 7.6% decrease.

Divinity School decrease (\$21,800) is offset by additional appropriation of Baptist Theological Union income, as is the estimated decrease of \$40,000 in fees to be received from Chicago Theological Seminary. The latter results from the new Federated budget arrangement, and is additionally offset by a reduction of \$22,500 in Divinity School salaries transferred to C.T.S.

b. Endowment income. Original budget allowed safety factor of \$220,000 in C.I.M. income to provide for the contingency of possible large-scale disposal of equities and the re-investment in lower-yielding fixed return securities under the operation of the Investment Diversification Schedule. Treasurer estimates that \$170,000 of this amount may be released for the remainder of the fiscal year and, also, that an additional \$155,000 of C.I.M. and separately-invested endowment income may be expected. (Note: Regular Budget portion of C.I.M. income is approximately 78%; remainder is for restricted purposes).

c. Patient fees. The increase of \$684,000 in fees is partly offset below by increase of \$549,061 in hospital expenses. Various hospital fees and charges were increased as of January 15, 1954.

d. Auxiliary Enterprises (net). The major adjustments are:

	Original Estimate	Revised Estimate	Variation
Residence Halls	\$ 16,577	\$- 754	\$-17,331
Commons	3,020	- 8,560	-11,580
Bookstore	20,368	14,827	- 5,541
Midway Properties	42,549	47,549	+ 5,000
Other	61,829	60,579	- 1,250
	\$144,343	\$113,641	\$-30,702

e. Sundry income. Earnings on General Accounts Merger are estimated at an additional \$25,000, and income from Encyclopaedia Britannica is increased by \$100,000 on the basis of recent estimates submitted by EB officers. A large part of the latter gain is due to the change in EB fiscal year resulting in the University's receiving fifteen months' income during the current fiscal year.

REVISED BUDGET 1953-54 (Cont.)

- f. B.T.U. income is increased \$39,300 to offset the decrease of \$21,800 in Divinity School tuition and the net decrease of \$17,500 of fees receivable from Chicago Theological Seminary (i.e. \$40,000 decrease in C.T.S. student fees offset by \$22,500 savings in Divinity School salaries transferred to C.T.S.).
- g. Institutes gifts are estimated at \$440,000, or \$160,000 less than originally estimated. Despite special efforts to reach the goal, the factors announced by the Secretary of the University have made it impossible to attain the goal. Since the inception of the program, gifts for the Research Institutes have been:

1945-46	\$ 80,200
1946-47	180,000
1947-48	263,333
1948-49	660,000
1949-50	691,375
1950-51	638,910
1951-52	577,992
1952-53	592,192
1953-54	440,000 (est.)

- h. General overhead allowances are increased \$133,400 due mainly to (1) non-recurring claim against A.E.C., the bulk of which applies to settlement of claim for non-academic retirement plan, (2) estimated increase in overhead from Air Force contracts, particularly Chicago Midway Laboratory, and (3) decrease of \$50,000 in service charges against restricted funds.

3. Changes in expense estimates:

a. Instruction and Research	
(1) Hospitals and clinics	\$549,061
(2) Divinity School - salaries transferred to C.T.S.	- 22,500
(3) Radio Office - net cost of Round Table borne last year by Dean of Social Sciences Division	+ 35,000
b. Staff retirement expense - increased Social Security tax, offset partly by other savings	+ 29,410
c. Student aid - upward adjustments in tuition remissions	+ 12,400
d. Special savings originally anticipated in Examiner's Office, not expected to materialize	+ 50,000
e. Chancellor's Contingency Fund - amount released to make any additional underwriting unnecessary	- 47,876
Net increase	\$ 605,495

47C

REVISED BUDGET 1953-54

SUMMARY OF ORIGINAL AND REVISED ESTIMATES OF REGULAR BUDGET

INCOME AND EXPENDITURES

	E s t i m a t e s			Variation from "Adjusted" Original
	Original (April 1953)	Original as Adjusted (12/31/53)	Revised (1/1/54)	
Income:				
Recurring income-				
Student fees	4,586,195	4,598,695	4,162,555	-436,140
Endowment income	3,797,954	3,826,794	4,066,996	+240,202
Patient fees	6,601,845	6,601,845	7,285,845	+684,000
Auxiliary enterprises (net)	144,343	144,343	113,641	- 30,702
Sundry income	790,010	790,010	920,680	+130,670
Total recurring income	15,920,347	15,961,687	16,549,717	+588,030
Current gifts for budget purposes-				
Baptist Theological Union	241,383	252,383	291,683	+ 39,300
Institutes	600,000	600,000	440,000	-160,000
Transfers from endowment principal	2,876	2,876	2,641	- 235
Transfers from suspense funds	147,513	165,013	165,013	-
Other	167,629	188,449	193,449	+ 5,000
Total current gifts	1,159,401	1,208,721	1,092,786	-115,935
General overhead allowances	1,841,600	1,846,100	1,979,500	+133,400
Total income from current year's operations	18,921,348	19,016,508	19,622,003	+605,495
Deficiency in current year's income to be met by underwriting from Unrestricted Suspense Fund	169,702	215,936	215,936	-
Total income	19,091,056	19,232,444	19,837,939	+605,495
Expenditures:				
General administration and expense	1,391,717	1,396,150	1,396,150	-
Instruction and research purposes ^a	14,937,842	14,968,383	15,529,944	+561,561
Staff retirement expense	797,802	796,352	825,762	+ 29,410
Plant operation	1,291,705	1,366,318	1,366,318	-
Student aid	671,990	692,698	705,098	+ 12,400
Contingency funds	50,000	62,543	14,667	- 47,876
Special savings	-50,000	-50,000	-	+ 50,000
Total expenditures	19,091,056	19,232,444	19,837,939	+605,495

^a Includes plant operation and staff retirement expense for hospitals and clinics.

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The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES

48

April 8, 1954

Pursuant to notice, the regular April meeting of the Board of Trustees was held in the Board Room, 38 South Dearborn Street, Chicago, Illinois, on Thursday, April 8, 1954, at 2 P.M.

There were present: Mr. Tenney, in the chair, Messrs. Aldis, Axelson, Benton, Brown, Cone, Gaylord Donnelley, Field, Jr., Goodman, Jarvis, Kimpton, McNair, Paepcke, Ranney, Smith, Gardner H. Stern, Sulzberger, and R. E. Wilson, also, Messrs. Filbey, J. P. Hall, Harrell, Harrison, Kirkpatrick, H. H. Moore, Svoboda, and Watkins.

Prayer was offered by Mr. Goodman.

Mr. Tenney stated that he was acting as Chairman of the meeting in view of the absence of Mr. Ryerson from the city.

The minutes of the last regular meeting of the Board of Trustees, held on February 11, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

The minutes of the meetings of the Committee on Budget held on February 15, March 1, and March 15, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

The minutes of the meeting of the Investment Committee, held on February 15, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

The Chancellor referred to the Luncheon meeting of the Board that had been held that date at the Mid-Day Club at which Morton Grodzins, Dean of the Division of the Social Sciences, had talked to the Trustees on the subject, "The Future of Social Sciences at The University of Chicago", and stated that he thought the Trustees who had heard Mr. Grodzins talk would understand why he was appointed Dean. Mr. Kimpton spoke of Mr. Grodzins' energy and ability and expressed the opinion that if any one could restore the Division to its former position of pre-eminence, Mr. Grodzins could.

The Chancellor stated that he had a luncheon meeting in New York City the day previously with John D. Rockefeller, Jr., and that he was delighted with the real interest in the University that had been expressed by Mr. Rockefeller at this meeting. Mr. Kimpton stated that they discussed, among other things, the matter of the possible relocation on the University campus of the national headquarters of the National Council of the

Board
Luncheon

Grodzins,
M.M.

Rocke-
feller,
John D.,
Jr.

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April 8, 1954

Churches of Christ in the United States of America, concerning which a report was made at the March 1 meeting of the Budget Committee.

The Chancellor referred to the special May meeting of the Board that had been called by Mr. Ryerson for the purpose of considering the future course of the University, and expressed the hope that all active and Honorary Trustees of the University would be present at the meeting.

The Chancellor stated that the Vice-President in Charge of Business Affairs would present a major policy question concerning the area, and that the Comptroller would present the proposed 1954-55 Budget of the University.

The Vice-President in Charge of Business Affairs stated that he desired to present for the consideration of the Board a proposal for the replenishment of the Property Improvement Suspense Fund, which had been considered by the Area Committee at meeting held March 2, 1954, and by the Budget Committee at meeting held April 5, 1954, and that the proposal comes to the Board with the recommendation of the Budget Committee. He stated that there was before the Trustees at the meeting a report concerning the matter that had been presented by A. C. Svoboda, Assistant Treasurer, at the meeting of the Budget Committee above referred to, together with copy of action taken at that meeting. He stated that he had requested Mr. Svoboda to make a similar presentation at this meeting.

Mr. Svoboda gave a comprehensive review of the program for the redevelopment of the area that is being sponsored by the South East Chicago Commission, the Land Clearance Commission, the Chicago Plan Commission and other governmental agencies. He stated that the active participation of Chancellor Kimpton in the program had resulted in renewed enthusiasm and new hope in the entire area. He pointed out that although significant progress is being made in getting the redevelopment program under way, there is for the time being at least a continuing requirement that the University continue its program of neighborhood conservation. He stated that the Property Improvement Suspense Fund is depleted and reported concerning the proposal for the replenishment of the Fund. He indicated that the income received from the non-academic properties involved in the contemplated mortgaging program would carry the loan.

Special Board Meeting
May 13, 1954

Area
Property Improvement Suspense Fund

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April 8, 1954

[Inasmuch as the minutes of the meeting of the Budget Committee held April 5, 1954, record in detail the presentation on this matter made by Mr. Svoboda at that meeting, the presentation made by Mr. Svoboda at this meeting is not recorded in detail in these minutes.]

The Vice-President in Charge of Business Affairs thanked Mr. Svoboda for his presentation and read the action taken by the Budget Committee at its April 5 meeting with respect to this matter, which was as follows:

"It was voted that the Budget Committee

"(a) recommend to the Board that the University borrow a sum not in excess of \$700,000 for the replenishment of the Property Improvement Suspense Fund through the mortgaging of some or all of the University's non-academic properties referred to in the foregoing report, it being understood that this proposal is not offered as a final solution of the area problem but is made for the purpose of permitting the University to continue its present policy of neighborhood protection, and

"(b) that if the Board approves of the recommendation set forth under (a) above that it (1) authorize the Budget Committee (following further study) to determine the method to be followed in borrowing the funds at another meeting of the Committee to which Trustees not members of the Committee would be invited to attend, and (2) to proceed with the borrowing arrangements under the plan adopted at such meeting."

On the recommendation of the Vice-President in Charge of Business Affairs, and following discussion,

It was voted that the foregoing recommendations of the Budget Committee be approved.

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April 8, 1954

Gifts

The Secretary of the University reported that gifts, grants, and pledges in the sum of \$120,065.75 had been received by the University during the month of February, 1954, as compared with gifts, grants, and pledges in the sum of \$590,903.34 received during the month of February, 1953. He pointed out that the difference between the two amounts is accounted for by certain substantial Foundation grants for periods of two or more years, received in February, 1953, which were not repeated in 1954. He reported that gifts, grants, and pledges in the sum of \$423,126.00 had been received by the University during the month of March, 1954, as compared with gifts, grants, and pledges in the sum of \$446,182.13 received during the month of March, 1953. He stated that the cumulative total of gifts, grants, and pledges received through March, 1954, is \$2,709,942.29 as compared with a cumulative total of \$3,767,777.64 received through March, 1953. He mentioned certain gifts of special interest that had been received since the last meeting of the Board.

The Secretary of the University presented the following recommendations:

It is recommended that the following contributions and grants made or pledged since the last meeting of the Board be accepted (gifts, grants, and pledged money reported to the Board at this meeting aggregate \$120,065.75 in the February, 1954, Docket, and \$423,126.00 in the March, 1954, Docket):

(The detailed information concerning contributions and grants shown in the February and March, 1954, Dockets was forwarded to all members of the Board and copies of the February and March, 1954, Dockets have been attached to the official copy of the minutes of this meeting.)

MONTHLY SUMMARY AND COMPARISON OF GIFTS, GRANTS, PLEDGES
AND REQUESTS RECEIVED FEBRUARY, 1954 and FEBRUARY, 1953

	February, 1954	February, 1953
Unrestricted Purposes:		
Alumni Annual	\$ 795.50	\$ 15,654.30
Non-Alumni Annual	250.00	1,075.00
Total	(1,045.50)	(16,729.30)
Consumable Restricted Purposes:		
Instructional and Research -		
Biological Sciences	48,032.46	213,579.75
Physical Sciences	---	20,000.00
Social Sciences	32,526.57	5,402.00
Humanities	430.00	50.00
Law School	1,364.50	3,296.00
School of S. S. A.	100.00	100.00
School of Business	11,010.00	756.00
Orthogenic School	5,145.00	12,214.01
The College	500.00	206,000.00
Laboratory School	103.00	---
Graduate Library School	25.00	---
Library	---	50.00
Sundry	7,544.50	61,500.00
University College	---	40.00
Total	(106,781.03)	(522,987.76)
Student Aid -		
Fellowships	7,150.00	36,160.00
Scholarships	4,428.47	4,658.07
Total	(11,578.47)	(40,818.07)
Total Consumable	(118,359.50)	(563,805.83)
Capital Purposes:		
Plant Funds	615.75	9,987.42
Endowments	45.00	350.00
Loan Funds	---	30.79
Total	(660.75)	(10,368.21)
Total Gifts, Grants, Pledges	\$120,065.75	\$590,903.34
Cumulative Total July - Feb.	<u>2,286,816.29</u>	<u>3,321,594.81</u>
Bequests	14,476.11	70,477.63
Cumulative Bequests	461,343.65	120,116.08

<u>Classification and Donor</u>	<u>Purpose</u>	<u>Amount</u>
Unrestricted Purposes:		
Alumni Annual	in support of the University	\$ 795.50
Mr. Samuel J. Horwitz .250	Dr. and Mrs. R.W. Brown 25	
Dr. William T. Kradwell 100	Mrs. Monna Gratenstein 25	
Miss Julia Manaster 100	Dr. Dorothy Grey 25	
Mr. Arnold D. Stine 75		
Non-Alumni Annual	in support of the University	250.00
Mr. Lloyd R. Steere 100	Mr. and Mrs. D.B. Stern, Jr. 50	
Mrs. D. Eckhart Williams 100		
Total		(1,045.50)
Consumable Restricted Purposes:		
(Alumni Annual Restricted \$3,294.00)		
Instructional and Research -		
<u>BIOLOGICAL SCIENCES</u>		
Motorola	to Bi. Sci., temporarily in suspense	10,000.00
Associate Members	U. of C. Cancer Foundation	9,700.00
American Cancer Society, Illinois Division	for a 1-year travelling fellowship for Dr. David Lochman	4,500.00
Friends	Contributions to Lying-in Hospital	3,260.50
American Trudeau Society (Nat'l T.B. Ass'n)	grant-in-aid for 1 year to Dr. Lloyd J. Roth	3,000.00
	for cancer research	2,316.00
A.R. Myers Family 1,000	Mr. Einer Swenson 100	
Mr. Earl Schroeder 875.	Mr. Arnold Stine (alum) 75	
Mr. Wm. B. Klein 100	Shillelagh Club (Israel) 25	
Mr. C.S. Pike (alum) 100	Miscellaneous 41	
Chicago Community Trust, Genevieve Marie Stevenson Fund	for equipment in studies of blind children	2,043.50
Eaton Laboratories, Inc.	1-year grant to Dr. Vermeulen for studies on Furadantin	2,000.00

Oscar Mayer Foundation	for cardiology research (Dr. Wright Adams)	2,000.00
Armour Laboratories	renewal of grant for study of hematology	2,000.00
Dr. Wright Adams	for "American College of Physicians Fund"	1,981.46

Nat'l Assn. of Mutual Casualty Companies	for Staphylococcus Food Poisoning Proj.	1,000.00
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A.G. Becker & Co.	2,500	for Med. and Biol. Salaries Fund	3,500.00
Union Stock Yard & Transit Co.	500	Signode Foundation	300
		Arthur Young & Co.	100
		Skidmore, Owings, & Merrill	100

Mr. Russell Ryan	250	for Children's Leukemia Research Fund	385.00
Mr. Robert Ingersoll	25	Charlie, Sheila and	25
Mrs. Barnes Donnelley	25	William King	
		Mrs. John Pirie, Jr.	25
		Miscellaneous	35

Mr. Clifford Murphy (alum)	for research by Dr. Richter	100.00
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Dr. W. E. Adams	for collapse of lung research	100.00
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Friends	for the Leo Wallach Fund in memory of Benjamin Ross	50.00
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Dr. Lawrence Smith (alum)	for the Med. Alumni Educational Fund	25.00
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Miscellaneous gifts		71.00
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Total		(48,032.46)
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SOCIAL SCIENCES

General Mills, Inc.	for a summer workshop "Economic Education" for elementary school teachers	11,600.00
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General Mills	1,000	memberships in Industrial Relations Cen.	11,500.00
U.S. Steel	1,000	Pullman-Standard	1,000
Container Corp.	1,000	Car Mfg. Co.	
Pure Oil Co.	1,000	Bell & Howell	1,000
A.B. Dick Co.	1,000	Ill. Bell Tel. Co.	1,000
United Air Lines	1,000	Standard Oil (Ohio)	500
Johnson & Johnson	1,000	Spiegel, Inc.	500
		Elgin Nat'l Watch Co.	500

Nat'l Assn. of S.T.A.	for Education Communication Service	1,267.47
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Nat'l Planning Assn.	for N.P.A. Technical Assistance Proj.	2,500.00
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Peoples Gas Light & Coke Co.	to Industrial Relations Center for labor relations course for executives	500.00
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Bausch & Lomb	for research in reading	159.10
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The Ford Foundation	to Center for Study of Am. For. Policy (Prof. Morgenthau)	5,000.00
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Total		(32,526.57)
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HUMANITIES

		to the Oriental Institute	430.00
The Wilkie Found.	250	Anonymous	100
Mrs. Roderick Webster	50	Miscellaneous	30
Total			(430.00)

LAW SCHOOL

		for Law School Alumni Fund	1,364.50
Mr. Samuel J. Horwitz	250	Mr. Edward D. McDougal, Jr.	100
Mr. Thomas R. Mulroy	250	Mr. Norman Jorgenson	50
Mr. P. N. Todhunter	200	Mr. Hubert O. Robertson	25
Mr. & Mrs. Marcus Cohn	100	Mr. A.B. Shimberg	25
Mr. Isaiah Dorfman	100	Mr. Milton P. Semer	25
Mr. Clay Judson	100	Miscellaneous	139.50
Total			(1,364.50)

SCHOOL OF S. S. A.

		to S.S.S.A. Alumni Scholarship Fund	100.00
Miss Isabel Miller	50	Mr. & Mrs. B.L. Manning	25
Mrs. Rachmiel Levine	25		
Total			(100.00)

SCHOOL OF BUSINESS

Sun Oil Company		additional to earlier grant for research	10,000.00
Evansville College		for conference leader training	810.00
		for Lester Roth Memorial Fund	200.00
Mrs. W.J. Flynn	100	Mr. Frederick Roe	100
Total			(11,010.00)

ORTHOGENIC SCHOOL

Abe Belsky Foundation		in support of Abe Belsky research proj.	2,500.00
		for Sponsors' Fund	2,500.00
Mr. Joseph Pear	1,000	Mr. Murray Rosenberg	500
Mr. Salum Lewis	1,000		
		in honor of Mrs. Elizabeth Becker's	145.00
		80th birthday	
Mrs. Salmon Levinson	100	Dr. D.L. Reshoar	25
		Miscellaneous	20
Total			(5,145.00)

THE COLLEGE

Mr. Norman W. Harris(alum) for College Humanities Project	500.00
Total	(500.00)

LABORATORY SCHOOL

Parents	for Play Group Fund	103.00
Total		(103.00)

GRADUATE LIBRARY SCHOOL

Miss Elizabeth Eaton(alum) for G.L.S. Publication Fund	25.00
Total	(25.00)

SUNDRY

American Council on Education	towards costs of conference for Fulbright scholars	7,500.00
Miscellaneous gifts	for sundry purposes	44.50
Total		(7,544.50)

FELLOWSHIPS

Firestone Tire & Rubber Co.	for renewal of Firestone fellowship under Dr. Kharasch for 1954-55	3,800.00
Carbide and Carbon Chemicals Co.	renewal of fellowship in chemistry for 1954-55	3,300.00
Miss Mary Lewis (alumna)	for Home Ec. Fellowship Fund	50.00
Total		(7,150.00)

SCHOLARSHIPS

Mrs. Helen Wormser (alumna)	1,000	for Leo F. Wormser Scholarship Fund(law)	2,550.00
Mr. & Mrs. T.J.Reis	300	Mr. Sam Laud	150
Max & Leola Epstein Fd.	250	Mr. Lester Selig	150
Rosenthal King & Robin	300	Mr. W.S.Hefferan Jr.	100
Mrs. A.J. Marcuse	200	(alumnus)	
		Mr. Hugo Sonnen-schein	100
Evelyn J. Leatherbury		tuition scholarship for Theodore C. Sheftel, med. student	1,430.97
Mr. Claude E. Hawley		for Wm. J. & Myrtle N. Hawley Sch. Fund	345.00
Geo. M.Pullman Ed. Fdn.		scholarship for Edwin V. Gadecki	102.50
Total			(4,428.47)

Capital Purposes:

PLANT FUNDS

U. of C. Cancer Found.	for plant funds	615.75
Total		(615.75)

ENDOWMENTS

Friends	for the Charles E. Merriam Fellowship Fd.	45.00
Total		(45.00)

II. BEQUESTS

Gordon Stephenson (alumnus) final distribution - for endowment Fund	8,821.88
Estate of Lucia G. Mida to U. of C. Cancer Foundation	5,000.00
Estate of Helen Swift Neilson, unrestricted	423.06
Estate of Frances K. Hutchinson, for maintenance of Wychwood	200.00
Estate of Charles H. Swift	31.17
Total	(14,476.11)

III. CITIZENS BOARD

The last meeting of the Citizens Board was held Thursday, February 25, 1954 at the Chicago Club. The speaker was Mr. John Jewkes, Professor of Economic Organization, Oxford University; Visiting Professor of Law, the University of Chicago Law School. His subject: Anglo-American Relations.

MONTHLY SUMMARY AND COMPARISON OF GIFTS, GRANTS, PLEDGES
AND BEQUESTS RECEIVED MARCH, 1954 and MARCH, 1953

	<u>March, 1954</u>	<u>March, 1953</u>
Unrestricted Purposes:		
Alumni Annual	27,708.24	13,593.68
Non-Alumni Annual	100.00	244.00
Total	(27,808.24)	(13,837.68)
Consumable Restricted Purposes:		
Instructional and Research -		
Biological Sciences	134,872.28	71,584.28
Physical Sciences	2,500.00	250.00
Social Sciences	491,035.93	235,654.00
Humanities	8,560.00	21,000.00
Law School	2,738.00	2,120.50
School of S.S.A.	510.00	185.00
School of Business	24,867.50	---
Orthogenic School	100.00	2,100.00
The College	35,000.00	1,250.00
Laboratory School	202.50	---
Divinity School	25.00	125.00
University College	---	6,000.00
Sundry	5,035.07	30,237.50
Total	(705,446.28)	(370,506.28)
Student Aid -		
Fellowships	4,720.00	10,127.00
Scholarships	4,989.48	3,701.67
Total	(9,709.48)	(13,828.67)
Total Consumable	(715,155.76)	(384,334.95)
Capital Purposes:		
Plant Funds	1,840.00	47,749.50
Endowments	1,130.00	---
Loan Funds	2,860.00	260.00
Total	(5,830.00)	(48,009.50)
Total Gifts, Grants, Pledges	<u>748,794.00</u>	<u>446,182.13</u>
Cumulative, July - March	<u>3,035,610.29</u>	<u>3,767,777.64</u>
Bequests	1,620.86	15,859.10
Cumulative Bequests	462,964.51	135,975.18

Classification and Donor	Purpose	Amount
Unrestricted Purposes:		
Alumni Annual (Supplement A) in support of the University		27,708.24
Non-Alumni Annual Mr. Carroll Sudler, Jr.	in support of the University	100.00
Total		(27,808.24)
Consumable Restricted Purposes: (Alumni Annual Restricted 5,056.00)		
Instructional and Research -		
BIOLOGICAL SCIENCES		
American Cancer Society	in support of research	
Dr. Vennesland	12,000	Dr. Huggins 55,000
Dr. Frank Putnam	8,775	Dr. B. Mintz 5,000
Dr. Peter De Bruyn	6,588	Drs. Kenyon, Landau, 11,016
Dr. Paul Weiss	14,040	Bergental
Eli Lilly and Co.	1-year grant to Dr. Loosli for study of respiratory disease viruses	7,000.00
Associate Members	U. of C. Cancer Foundation	5,100.00
Fulton Market Cold Storage Co.	Medical and Biological Salaries Fund	2,570.00
McCann-Erickson, Inc.	2,000 Mississippi Valley 300 250 Barge Line Company	
Spring Bed Properties Trust (Ben May)	for cancer research under Dr. Huggins 2,000 Mr. Robt. McDougal, Jr. 100 (alumnus)	2,100.00
American Can Company	for Staphylococcus Food Poisoning Project	2,000.00
Mr. Leo Wallach	for the Wallach Research Fund	1,955.00
Bresky Foundation	1,000	Mr. Lewis D. Ross 50
East End Park Hotel	500	Weavers Sales Co. 25
Holleb & Co.	200	Mr. Berny Schulman 25
	100	Lillian & Violet Edman 25
Mrs. Jack A. Williamson (alumna)	to establish the Retrolental Fibroplasia Fund under Dr. Arlington C. Krause	750.00

Friends	contributions to Lying-in Hospital	673.28
Friends	contributions for cancer research	93.00
Friends	contributions for leukemia research	80.00
Friends	for children's leukemia research (Dr. Pierce)	25.00
Friends, Alumni	for sundry medical purposes	107.00
Total		(134,872.28)

PHYSICAL SCIENCES

Research Corporation	continuation for 1 year of grant to Prof. Gerard Kuiper, Yerkes Observatory	2,500.00
Total		(2,500.00)

SOCIAL SCIENCES

The Ford Foundation	3-year grant for studies of labor as a factor in economic development to U. of California, Harvard, Mass. Inst. of Tech, and U. of C.	475,000.00
Armour and Co.	memberships in Industrial Relations Center	7,500.00
Brown & Bigelow	Owens-Corning Fiberglas	1,000
Gen'l Amer. Trans. Corp.	Quaker Oats Co.	1,000
N. Y. Central Railroad	Worthington Corp.	1,000
	Wyman-Gordon Co.	500
Mr. Fowler McCormick	for research in Behavioral Sciences	5,000.00
Nat'l Assn. of S.T.A.	for Education Communications Service	1,620.93
Inter-University Labor Education Committee	supplementary grant for materials testing project	1,500.00
Mrs. Margaret Ingram (alum)	to the Committee for Preparation of Teachers	200.00
Mr. Ernest Burgess (alum)	for the Louis Wirth Memorial Fund	100.00
Friends	for the Karl J. Holzinger Memorial Fund	60.00
Bausch & Lomb Optical Co.	for research in reading	55.00
Total		(491,035.93)

HUMANITIES

Mrs. Marie F. Swift	6,000	for Greek Cultural Foundation Expedition	7,500.00
		Mr. G.F. Swift, Jr.	1,500
Dr. B. Bender	1,000	for Oriental Institute	1,060.00
		Friends	60
Total			(8,560.00)

LAW SCHOOL

Hertz System (Harry Wyatt)	500	for the Law School Alumni Fund		2,738.00
Mr. Laurence Carton	300	Mr. Walter J. Blum	35	
Mr. Arnold Maremont	250	Gifts of \$25		
Mr. Joseph J. Abbell	200	Mr. Querin P. Dorschel		
Mr. Stuart B. Bradley	100	Mr. Fred A. Goldberg		
Mr. Frank Detweiler	100	Mr. Gerhardt S. Jersild		
Capt. L. Eagleton	100	Mr. Milton L. Ollerton		
Mr. Owen Fairweather, Jr.	100	Mr. Alexander J. Pikiel		
Mr. Irving H. Goldberg	50	Mr. and Mrs. Charles Satinover		
Mr. Chris D. Gregory	50	Mr. Charles P. Schwartz		
Mr. Andrew C. Hamilton	50	Mr. Joseph D. Teitelbaum		
Mr. Norman H. Pritchard	50	Mr. Donald J. Yellon		
Miss Ruth Weyand	50	Miscellaneous	378	
Total				(2,738.00)

SCHOOL OF S. S. A.

Miss Charlotte Towle	300	for the S.S.S.A. Alumni Fund		510.00
Mrs. Marvin H. Coleman	100	Mrs. Harold Cranefield	25	
		Mrs. Helen Hohman	25	
		Miscellaneous	60	
Total				(510.00)

SCHOOL OF BUSINESS

Elgin Nat'l Watch Co.		grant for "Problems Solving Thru Communications"		23,750.00
Ethicon Suture Labs.		for employee inventory		782.50
Johnson & Johnson		" " "		335.00
Total				(24,867.50)

ORTHOGENIC SCHOOL

Mrs. Robert Pollak (alum)		for Playroom Fund		100.00
Total				(100.00)

THE COLLEGE

Fund for the Advancement of Education		for the college teachers internship program		35,000.00
Total				(35,000.00)

LABORATORY SCHOOL

Parents		for the Play Group Fund		202.50
Total				(202.50)

DIVINITY SCHOOL

Dr. and Mrs. J.J.Pussell (alumni)	to the Divinity School	25.00
Total		(25.00)

SUNDRY

Anonymous	for Suspense Fund #2	3,710.07
Anonymous	for Suspense Fund #10	1,000.00
Mr. George Poole, Jr. (alum)	to library books general gifts fund	200.00
Friends, Alumni	for miscellaneous purposes	125.00
Total		(5,035.07)

Student Aid -

FELLOWSHIPS

Allied Chemical and Dye Corp.	renewal of 1-year fellowship grant in chemistry	2,220.00
Sinclair Refining Co.	renewal of 1-year fellowship grant in organic chemistry	2,500.00
Total		(4,720.00)

SCHOLARSHIPS

Kosmerl Trust Fund	scholarships for 8 students	4,183.32
St. Louis Jewish Scholarship Foundation	scholarship for Mary Anne Platt	345.00
Mr. W. J. Kennedy	scholarship for Diane Oenning	248.00
Mr. Jerry Knoll (alumnus)	scholarship aid for foreign student in med.	35.00
^{American} Baptist Convention	Baptist Scholarship Fund	128.16
Alumnae	to Nellie Hawkinson Scholarship Fund	50.00
Total		(4,989.13)

Capital Purposes:

PLANT FUNDS

U. of C. Cancer Foundation	for plant funds	1,840.00
Total		(1,840.00)

ENDOWMENTS

Quadrangler Alumnae Ass'n	for Quadrangler Alumnae Scholarship Fund	1,000.00
Mrs. Harold S. Lewis(alum)	for the Frank Lewis Fund	105.00
Mr. V.O.Key (alumnus)	for the Charles E. Merriam Fellowship Fund	25.00
Total		(1,130.00)

LOAN FUNDS

Alumni Ass'n of U. of C. School of Medicine	to establish the "Medical Alumni Loan Fund"	2,860.00
Total		(2,860.00)

II. BEQUESTS

Estate of Louise C. Hoyt Wilson, to Country Home for Convalescent Children	941.34
Estate of Charles H. Swift, to the University	479.52
Estate of Frances K. Hutchinson, for maintenance of Wychwood	200.00
Total	(1,620.86)

III. CITIZENS BOARD

It is with regret that we report the death on March 7 of Dr. James E. Herrick,
member of the Citizens Board.

SUPPLEMENTARY SHEET A

64

Alumni Annual

in support of the University

27,708.24

Mrs. Frederick Ingalls 1,000
Mr. Emil D. Ries 1,000
Miss Shirley Farr 500
Mr. Frederick Holmes 300
Dr. Walter H. Spoenemann 250
Mr. Bowman C. Lingle 250
Dr. Bernard Mortimer 150
Mr. John F. Dille 150

Gifts of \$100

Mr. and Mrs. Harry Allinsmith
Mr. and Mrs. Robert Ardrey
Anonymous
Mr. Clarence L. Barnhart
Dr. John O. Baugher
Mr. and Mrs. Vincent R. Bliss
Mrs. Anita Baker Book
Mr. Renton K. Brodie
Dr. and Mrs. Don F. Cameron
Mr. Millington F. Carpenter
Dr. Eugene A. Changnon
Dr. Campbell Cutler
Dr. Lillian Donaldson
Mr. and Mrs. Edwin W. Eisendrath
Mrs. Jeannette S. Freiler
Dr. Carl Goetsch
Mr. Alonzo C. Goodrich
Mr. Harold J. Gordon
Mrs. Joseph Y. Grade
Mr. Joseph B. Hall
Mr. Mortimer B. Harris
Mrs. Nina D. Hess
Mrs. Marcus A. Hirschl
Miss Mamie G. Huxtable
Mr. J. Herndon Julian
Dr. Morris S. Kharasch
Mr. William A. Klutts
Dr. Walter Lawrence
Mr. Lawrence J. MacGregor
Miss Julia Manaster
Mrs. Charles F. Martin
Mr. George R. Martin
Mr. Henry T. Maschal
Dr. Franklin C. McLean
Mr. John P. Mentzer
Anonymous
Miss Nora B. Moser
Anonymous
Dr. John M. F. Heumann
Mr. Paul W. Nicholson
Mr. Elmore C. Patterson
Mrs. Morton Quantrell
Dr. William C. Reavis
Dr. Clarence C. Reed

((\$100 continued)

Mr. William B. Scace
Miss Florence R. Scott
Mr. Bruce E. Sheperd
Mr. and Mrs. Amos A. Stagg
Miss Susan M. Trane
Mr. and Mrs. George W. Traver
Miss Elsbeth B. Wagner
Mr. Philip H. Wain
Miss Elizabeth Wallace
Mr. Stanley P. Warshaw
Mrs. Amos Richardson 75
Mr. and Mrs. H.I. Schlesinger 75
Gifts of \$50
Mr. Alfred E. Abrahamson
Anonymous
Dr. Lester Aronberg
Mr. Carl A. Birdsall
Dr. Carroll L. Christenson
Mrs. Ralph S. Dobbins
Dr. and Mrs. Miguel Drobinsky
Miss Gertrude Ehlicher
Mr. Harry A. Evans
Dr. David L. Fisher
Mr. John A. Greene
Mr. B. Brower Hall
Mr. Claiborne E. Johnson, Jr.
Mr. and Mrs. Donald H. King
Dr. John W. McHaney
Dr. William S. Mortenson
Dr. Raymond G. Murray
Mr. Jesse B. Schreiter
Mrs. Gilmore G. Scranton
Miss Eva Snyder
Mr. Denton H. Sparks
Mr. A. F. Turman
Mr. A. W. Wheeler
Miss Lucy C. Williams
Dr. and Mrs. Carl F. Christ 35
Mr. Earl C. Hales 35
Mr. Donald R. Richberg 35
Dr. Stephen S. Visher 35
Mr. Bill L. Collins 30
Mr. John G. Reid 30
Mr. and Mrs. Alfred D. White 27

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SUPPLEMENTARY SHEET A (continued)

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Gifts of \$25

Mrs. Bertram S. Adams
Mr. Harold L. Allsopp
Dr. and Mrs. Luis W. Alvarez
Mr. Thomis Anagnost
Mrs. Robert W. Baird
Miss Barbara M. Barke
Mr. Benson L. Baskin
Dr. Ralph W. Beardsley
Dr. Robert L. Belt, Jr.
Mrs. Nathan L. Berkowitz
Mr. Thomas J. Bevan
Dr. Paul Black
Mr. J. Robert Blizzard
Mr. David L. Blumberg
Dr. E. R. Bowie
Mr. Laurence K. Bordy
Dr. Alice F. Braunlich
Miss Jessie L. Brumsey
Dr. Mattie J. Bullard
Miss Margaret E. Burton
Dr. Paul R. Cannon
Mr. John Chumaseo
Miss Eva W. Claus
Dr. Henry L. Cox
Miss Eleanor A. Davis
Mr. Ralph W. Davis
Mr. Carl W. Defebaugh
Mrs. Edith C. Donaker
Dr. Howard D. Doolittle
Miss Agnes B. Dralle
Mrs. Robert M. Eisendrath
Dr. Abraham C. Eitzen
Mrs. Helen J. Evard
Mr. Stanley A. Ferguson
Dr. and Mrs. Jerome Fisher
Mr. Edward J. Furst
Dr. Margaret Gildea
Mrs. Violet P. Glant
Miss Althea Glines
Dr. Jay G. Hall
Dr. Sobisca S. Hall
Dr. Joseph M. Harris
Mr. Walter W. Hart
Mrs. Arthur M. Hayes
Mrs. Mary Koll Heiner
Mr. James R. Henry
Dr. David W. Heusinkveld
Mrs. Lois M. Hinson
Mr. Richard V. Hollingsworth
Mrs. Clement T. Hynes
Dr. Frances A. Johnston
Mr. Charles E. Kahn
Miss Ethel Kavin
Miss Mary L. Kibele
Dr. Joseph M. Kochanek

Dr. Roy M. Langdon
Mr. Clarence Loeb
Mr. George S. Lyman
Dr. Leverett S. Lyon
Miss Katherine MacIntyre
Mr. Robert L. Mackley
Mrs. Edith B. Maize
Mr. William W. McCollum
Mr. Harry McCosh
Mr. Leonard F. McGee
Mrs. Josephine A. McKinney
Mr. R. Bradner Mead
Mrs. William F. Mealiff
Dr. Richard P. Morris
Mr. James F. Mulcahy, Jr.
Dr. Edward S. Murphy
Mr. and Mrs. Karl A. Mygdal
Mrs. Ethel R. O'Connor
Dr. Yvo T. Oester
Miss Helen R. Olson
Mr. Charles C. Parlin
Mrs. Albert J. Peterson
Dr. Charlotte Roehl
Mr. Philip Rootberg
Dr. and Mrs. Leo C. Rosten
Dr. and Mrs. George J. Rukstinat
Dr. Joel F. Sammet
Dr. and Mrs. Murray Sanders
Dr. Joseph S. Schick
Mrs. Lucile P. Shepard
Mrs. Walter G. Simmons, Jr.
Dr. and Mrs. Otto W. Snarr
Mr. Mitchell S. Sniogowski
Dr. Herman A. Spoehr
Mr. Rollin A. Stearns
Mr. Charles C. Stock
Mr. Leon Stolz
Miss Lenore Suder
Dr. Sol Tax
Mr. Frank H. Templeton
Miss Margaret E. Terrell
Mrs. Ruth D. Terzaghi
Dr. Isaac Vanderhyde
Dr. David O. Voss
Dr. George E. Wakerlin
Dr. and Mrs. Herbert S. Wald
Dr. Jerome Waldman
Dr. Tom T. Watanabe
Dr. Gideon R. Wells
Dr. Paul R. Wenaas
Mr. Lawrence H. Whiting
Dr. John D. Whitmore
Dr. Robert P. Williams
Mr. Wilbur E. Wolfe
Dr. Oliver M. Wood
Mr. Lebbeus Woods
Mr. Sam P. Woods

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It was voted that the recommendation as presented be approved.

The Comptroller, on behalf of the Chancellor, presented the Budget Letter transmitting the 1954-55 Consolidated Operating Budget in the amount of \$58,983,773.00, including recommendations of actions to be taken. He discussed various aspects of the proposed University Regular Budget in the amount of \$20,487,282.00. He stated that the Budget Committee has considered the proposed Budget, and that the Budget presented at this meeting, with the specific actions as to financing and operation suggested in the Budget Letter come to the Board with the recommendation of the Committee. He stated that an abridged copy of the 1954-55 Budget (which excludes salaries and departmental details) had been sent to all members of the Board, and that a copy of the complete Budget would be sent to Trustees requesting same.

1954-55
Consolidated
Operating
Budget

The following is the Budget Letter as presented:

Budget
Letter

The proposed consolidated operating budget of The University of Chicago for the fiscal year ending June 30, 1955, aggregating \$58,983,773 is submitted herewith. The three components of the consolidated budget are:

	Proposed 1954-55	Revised 1953-54	Variation
1. Regular Budget	\$20,487,282	\$19,837,939	\$+ 649,343
2. Restricted Expendable Funds:			
a. Government contracts	30,429,000	31,783,900	-1,354,900
b. Gifts, grants and endowment income	4,410,300	4,073,495	+ 336,805
Total restricted	(34,839,300)	(35,857,395)	(-1,018,095)
3. Auxiliary Enterprises	3,657,191	3,631,430	+ 25,761
Total	\$58,983,773	\$59,326,764	\$- 342,991

This letter deals only with the Regular Budget. Expenditures of Restricted Expendable Funds are controlled by the amounts of specific gifts, grants endowment income or contract provisions; these estimates are shown on the yellow sheets included in the budget. Auxiliary Enterprises estimates are listed on page 5 of the budget; their net income which is absorbed into the Regular Budget is detailed on page 8.

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THE REGULAR BUDGET

During the last three years the budget has been brought into balance. Underwritings were \$1,203,268 for 1950-51, \$718,130 for 1951-52, and \$326,673 for 1952-53. For the current year, 1953-54, if all income estimates are completely accurate and if all appropriations are spent to the last dollar, an underwriting of \$215,936 will be necessary to balance the budget. But it is confidently expected that an improvement of one to two per cent, \$200,000 to \$400,000 will result - primarily from unspent appropriations - and thereby bring the current year's budget into balance.

The budget balancing has been achieved by heavy-handed cutting of expenditures in the face of some serious blows income-wise. Starting with the 1950-51 level of operations which required an actual underwriting of \$1,203,268, the next three years saw student fees drop \$650,000, research institute gifts decrease \$200,000, Argonne Laboratory overhead allowance reduced by \$450,000 - all of these figures being on an annual basis. In addition, the budget has absorbed the cost, \$165,000 annually, of the new Employees Retirement Income Plan inaugurated January 1, 1953. Fortunately, there have been some offsetting increase levels in income from endowment investments, Encyclopaedia Britannica royalties, and Air Force overhead allowances.

The current year's budget balancing, however, is an uneasy one, as is shown by the proposed underwriting for next year, 1954-55, of \$639,868 - an increase of \$423,932 over the current year's figure of \$215,936. This sizable increase occurs even after \$240,000 was pruned from the current budget. (The total pruning was \$310,000 but \$70,000 was restored to the Dean of Students for promotional work in connection with the new undergraduate programs and to the Dean of the Social Sciences Division for strengthening certain areas.) In other words, if the pruning of \$240,000 had not been made, the difference in underwriting between the two years would have been \$664,000. This difference can be accounted for among major items as follows:

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Non-recurring overhead allowance from Atomic Energy Commission for non-academic retirement plan	\$132,000
Non-recurring royalties from Encyclopaedia Britannica resulting from its change in fiscal year	100,000
Decrease in endowment income to anticipate lesser income resulting from sales of common stocks	136,000
Decrease in government contract overhead due mainly to smaller formula overhead rate	100,000
Further decline in research institutes gifts	90,000
Surplus of patient fees in current year	135,000
	<u>\$693,000</u>

The 1954-55 underwriting of \$639,868 is before the anticipating of year-end improvement from unspent appropriations. If such improvement materializes at \$200,000 to \$400,000, the operating deficit would lie of course between \$250,000 and \$450,000.

Our present reserve position includes \$545,215 in Unrestricted Suspense and \$418,472 in Unappropriated Surplus. After providing for the 1954-55 underwriting of \$639,868, our reserves will be \$323,819. Again, this figure does not include any year-end improvement resulting from unspent appropriations for 1953-54 or 1954-55.

Comparison of next year's budget with last year's actual operations and with this year's original budget is valuable and desirable, and can be made from the data submitted in this budget report. All of the schedules, however, show the variations from this year's revised budget in order not to present too many confusing figures and since the latter is the current operating basis.

The proposed budget is a mixture of rather substantial increases and decreases in both income and expense items. Overall, the increase in underwritings of \$423,932 (from present \$215,936 to proposed \$639,868) is made up of income increases of \$225,411 and expense increases of \$649,343.

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A summary of the proposed budget compared with this year's revised budget is as follows:

	Proposed 1954-55	Revised 1953-54	Vari- ation
Income:			
Student fees	\$4,597,575	\$4,162,555	\$+435,020
Endowment income	3,931,042	4,066,996	-135,954
Patient fees	7,630,700	7,285,845	+344,855
Auxiliary enterprises (net)	151,705	113,641	+ 38,064
Sundry income	799,680	920,680	-121,000
Current gifts	991,112	1,092,786	-101,674
General overhead allowances	1,745,600	1,979,500	-233,900
Total current income	19,847,414	19,622,003	+225,411
Underwriting from suspense funds	639,868	215,936	+423,932
Total income	<u>\$20,487,282</u>	<u>\$19,837,939</u>	<u>\$+649,343</u>
Expenditures:			
General administration and general expense	1,374,444	1,396,150	- 21,706
Instruction and research	15,808,978	15,529,944	+279,034
Staff retirement expense	835,472	825,762	+ 9,710
Plant operation	1,316,145	1,366,318	- 50,173
Student aid	1,052,243	705,098	+347,145
Contingency fund	100,000	14,667	+ 85,333
Total Expenditures	<u>\$20,487,282</u>	<u>\$19,837,939</u>	<u>\$+649,343</u>

It is believed that the Regular Budget is a realistic one, that income estimates have not been placed at too optimistic levels, that all known expenditures are included except as noted below. A contingency fund of \$100,000 is proposed; this is \$50,000 more than was provided in the current year's original budget but the same amount as formerly provided. The budget is a tight one. No allowance has been included for general wage increases to Union employees and other non-academic employees and no provision has been made for plant decorating or alterations other than in the hospitals and clinics, except as departments may make funds available to the Buildings and Grounds Department for such specific purposes.

You will recall that in connection with the financing of the construction of the Charles Gilman Smith - West Wing Hospitals as well as alterations to other medical areas, the Trustees approved the financing of an amount in excess of \$1,000,000 from certain funds functioning as endowment over a twenty-year period, in lieu of borrowing from an insurance company.

So far, about one-half of the amount has been spent. The Dean of the Biological Sciences Division is anxious that this indebtedness be repaid as rapidly as possible. No provision for amortization and interest, however, has been included in the budget submitted. In accordance with the Dean's request and as an added incentive to his professional staff, it is proposed that the excess of patient fees received over and above the amount budgeted for the year be credited as amortization and interest payments on the indebtedness.

A final item which represents a policy new to this budget lies in the fact that the Secretary of the University's budget has been reduced so as no longer to cover certain categories of development expense. This new policy proposes that in certain instances where permissible in terms of the gift or grant, expense incurred in the acquisition of the gift or grant be met out of the monies received.

The principal items comprising the estimated increase of \$225,411 in current income compared with the revised 1953-54 budget are as follows:

1. Student Fees are \$435,020 higher than the revised 1953-54 estimate. The bulk of this increase, \$350,000, is due to the creation of 500 additional scholarships recently approved by the Trustees; this entry is offset by the same amount under Student Aid. Other increases are in University College (\$48,090), Laboratory Schools (\$21,930) and Divinity School (\$15,000). Otherwise, student fee income is estimated at the same level as the current year.
2. Endowment Income is \$135,954 less, on the basis of the Treasurer's review of each item in the present portfolio and the allowance of a safety factor of \$200,000 for C.I.M. (including restricted funds) in anticipation of possible selling of substantial amount of equities under the Investment Diversification Schedule and re-investing in lower-yielding fixed return securities.
3. The increase of \$344,855 in Patient Fees reflects the increases in rates effective January 1954 as well as a first full-year's operation of the two new west wings.

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4. The net income from Auxiliary Enterprises is estimated to increase \$38,064, due to increases of \$13,800 in student housing operations, \$12,400 in Midway Apartments, and \$11,900 in Press Publications and Bookstore.

5. Sundry Income shows a decrease of \$121,000, reflecting mainly a decrease of \$100,000 in Encyclopaedia Britannica royalties, which in turn represents a non-recurring item of income resulting from a change in Encyclopaedia Britannica's fiscal year.

6. Current Gifts are expected to decrease \$101,674. Grants for the Research Institutes are placed at \$350,000 which is \$90,000 less than the revised 1953-54 figure and \$250,000 less than the original 1953-54 budget estimate.

7. It is estimated that during 1954-55, the University will receive General Overhead Allowances of \$1,745,600 of which \$1,587,700 is expected from government contracts and \$157,900 from other sources. Government allowances are \$233,900 lower than this year's estimates: \$132,400 decrease due to a non-recurring allowance from Atomic Energy Commission for non-academic retirement plan; and most of the remainder due to a smaller formula overhead rate.

EXPENDITURES

The proposed expenditures of \$20,487,282 represent an increase of \$649,343 over 1953-54 revised budget estimates.

1. General Administration and General Expense shows a decrease of \$21,706, most of which is in the budget of the Secretary of the University. (Reclassification of accounts resulted in significant, but largely offsetting, differences in budgets of Business Manager Special Projects, Legal Counsel, Chancellor and Comptroller.)

2. Instruction and Research (\$15,809,000) shows an increase of \$279,034. All of the major components - dean of students, examiner, library, divisions and schools - have smaller budgets except for the following -

a. Dean of Students, increase of \$17,227 - after special allowance of \$35,000 for promotional work in connection with the new undergraduate programs.

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- b. Social Sciences, increase of \$5,070 - after special allowances of \$35,000 to strengthen certain areas.
- c. Divinity School, increase of \$27,765 - but only \$5,265 more than original 1953-54 budget.
- d. Graduate Library School, increase of \$3,058.
- e. Law School, increase of \$2,084.
- f. Biological Sciences Division, increase of \$324,479 (4 per cent):

Hospitals and Clinics	\$+186,542
Clinical Departments	+220,527
Non-clinical departments	+ 32,610
Other	-115,200
	<hr/>
	\$+324,479

It is significant to note that the Biological Sciences Division makes up 42 per cent of the entire Regular Budget (hospitals and clinical departments account for approximately 28 and 10 per cent, respectively). The budget for the hospitals includes their plant operation, retirement plans and Social Security taxes. The proposed budget represents the first under a full-year's operation of the two new west wings.

- 3. Staff Retirement Expense is increased \$9,710. The increase in Social Security tax is offset somewhat by reductions in the list of retirement allowances.
- 4. The decrease of \$50,173 in Plant Operations (excluding hospitals and clinics) is due largely to the fact that the revised 1953-54 budget includes transfers from other areas of the University for alterations and special services. The proposed budget is approximately \$24,000 (2 per cent) higher than the original 1953-54 budget.
- 5. Student Aid is increased \$347,145 (49 per cent) due to the creation of 500 additional scholarships (\$350,000) recently approved by the Trustees.
- 6. Included in next year's budget are credits of \$621,114 representing estimated savings to be secured by additional transferring of salaries and other expenses to government contracts and restricted expendable funds. This compares with

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\$564,001 set up in this year's original budget and \$463,009 in last year's original budget.

7. The 1954-55 budget provides for 743 full-time members of the faculty with the rank of Instructor or higher, 13 of whom will be on leave of absence. Research Associates, Visiting Professors, Lecturers, etc. are not included in this total. The make-up of the faculty by rank, compared with the last four budgets, is as follows:

	1954-55	1953-54	1952-53	1951-52	1950-51
Professors	286	252	246	249	247
Associate Professors	164	181	188	180	176
Assistant Professors	208	218	205	226	229
Instructors	85	96	91	133	151
Total	743	747	730	788	803

8. Salary increases included in next year's budget are:

	Number	% of Total	Amount	Average Increase
Professor and Associate Professors	122	(28%)	\$97,675	\$800
Assistant Professors and Instructors	112	(39%)	79,250	708
Faculty	234	(32%)	\$176,925	\$756
Subcollegiate teachers	5		1,400	280
Others	56		23,185	414
Total	295		\$201,510	\$683

a. Thirty-six promotions accompanied the above increases.

b. Biological Sciences Division, in dollar amount, accounts for 64 per cent of the faculty salary increases:

Clinical faculty	84	(65%)	\$84,550	\$1,007
Non-clinical and other faculty	36	(58%)	28,000	788
Total Biological Sciences Division	120	(62%)	\$112,550	\$938
Rest of University	114	(21%)	64,375	465
Total faculty increases	234	(32%)	\$176,925	\$756

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Patient Fees received during the fiscal year, provided that such amount will be used to amortize and pay the interest on those funds functioning as endowment which have been borrowed to finance the construction of Charles Gilman Smith - West Wing Hospitals as well as alterations to other medical areas.

The Chancellor commented upon the proposed Budget for 1954-55. He pointed out that during the last three years the budget had been brought into balance, but that this had been done at considerable cost in terms of the quality of the University. He stated that it had been the intention to take \$500,000 out of this year's budget but that after some \$240,000 was taken out it was found impossible to make any further cuts and still have a first rate institution. He pointed out that the year end savings that should be realized this year and those anticipated for next year, together with the anticipated increase in enrolment should offset substantially the underwriting item of \$639,868 shown in the 1954-55 Budget. He referred to the May meeting of the Board at which a proposal for the raising of additional funds for the University is to be presented, and stated that if it is not possible to raise additional funds or to increase enrolment, then consideration must be given to reducing the field of University activity. He stated that in adopting the new budget the University is gambling on better times in terms of more money and increased enrolment, and is expressing its intention not to weaken the University further.

On the recommendation of the Chancellor, and following discussion,

It was voted by the unanimous vote of all Trustees present at the meeting that the proposed University Budget for 1954-55 be approved as presented, and that the actions recommended in the Budget Letter be adopted.

The Chairman pointed out that the By-Laws provide that final action on the annual budget shall be by approval of a majority of the Trustees in office, which may be either (1) by affirmative vote at a regular or special meeting or (2) by approval in writing or (3) by a combination of the two. He stated that at the time of the vote on the annual budget for 1954-55 there were 16 active Trustees present at the meeting, which was one less than the necessary quorum, and instructed the Secretary of the Board to secure the

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additional affirmative vote in writing from a member of the Board not present at the meeting, and that when such additional vote had been secured to insert a statement to that effect in the minutes of the meeting.

(Note: Following the meeting, William McCormick Blair, a member of the Board of Trustees who was not present at the meeting, delivered to the Secretary of the Board his approval in writing of the University Budget for 1954-55, as presented at this meeting of the Board, and of the specific actions as to financing and operation suggested in the Budget Letter.)

Adjourned at 3:15 P.M.

Howard H. Moore
Secretary

The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES

May 13, 1954

Pursuant to notice, a special meeting of the Board of Trustees which was called for the purpose of considering the future course of the University, was held in the Library of Ida Noyes Hall, 1212 East 59th Street, Chicago, Illinois, on Thursday, May 13, 1954, at 3 P.M.

There were present: Mr. Ryerson, in the chair, Messrs. Aldis, Arnett, Axelson, Bell, Benton, Blair, Brown, Cone, Gaylord Donnelley, Field, Jr., Goodman, Graham, A. B. Hall, Jarvis, Kimpton, Lloyd, McConnell, H. A. Moore, Murray, Nicely, Nuveen, Paepcke, Prince, Quantrell, Randall, Ranney, Rockefeller, Sherer, Smith, D. B. Stern, G. H. Stern, Stuart, Sulzberger, Swift, Tenney, and Zimmermann, also, Messrs. Filbey, J. P. Hall, Harrell, Harrison, Kirkpatrick, H. H. Moore, and Watkins.

Prayer was offered by Mr. Goodman.

The Chairman stated that the significance and importance of the meeting was indicated by the presence of such a large number of active and honorary Trustees. He stated that the time had come to take a frank look at the University and determine what its future course shall be, and that this special meeting had been called for that purpose.

He pointed out that the result of the Chancellor's new approach to University problems has been gratifying and of tremendous importance. The University's house has been put in order and we are now operating on a balanced budget. He stated that we do not have the resources, however, to move forward with our educational program or even to maintain the University at its present level. The administrative staff and faculty have studied the problem and prepared a report and recommendations which were reviewed at the Lakeside conference and have been given further consideration since that time. This report, which the administrative officers believe represents the best analysis that can be made of the problem, is to be formally presented by the Chancellor at this meeting. A copy of the report is available for each Trustee for his information and further study. He stated that the members of the Board should feel free to make any comment they saw fit concerning the report and its recommendations, and that he hoped there would be full and free discussion of all aspects of the problem. He stated that the first question to be considered is: What is the problem and what is to be done about it, and the next question is how it is to be done. He stated that the Chancellor and Mr. Watkins would discuss these questions at this meeting, and that the discussion would be continued

Future
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that evening following the Dinner at the Chancellor's House.

The Chancellor added his words of appreciation to those of Mr. Ryerson for the splendid response of the active and honorary Trustees to the call for the special meeting. He pointed out that the chief job of the head of an academic institution is to make it academically strong. He first discussed the neighborhood problem which he indicated was one of the greatest problems that the University faces today. In this connection he reviewed the early history of the University and paid tribute to William Rainey Harper who was responsible for the founding of the University, and to John D. Rockefeller who carried the financial burden of the University for many years. He pointed out that the site selected for the University was, at that time, the best part of Chicago, and was an ideal location for a considerable period of time. He stated that increasingly a more undesirable group has entered the area. The influx of this group with its attendant problem of illegal conversions has created a most critical situation which we have taken steps to correct. We have spent some \$2,000,000 in acquiring property in the area or in assisting faculty members to do so. We have participated actively in the organization and operation of the South East Chicago Commission. The Commission which has for its objectives the reduction of crime in the area, the prevention and abolition of illegal conversions, and the adoption of a plan for the development of the area, is doing a remarkable job under the direction of Julian Levi. He stated that great progress has been made on all fronts during the last three years, but the infiltration continues and that we have, in fact, been winning the battles but losing the war. He indicated that while we are capable of living in an interracial community there is a recognized limitation to our ability to assimilate. He pointed out that a faculty community near the University is desirable; it promotes the work of the faculty, and contributes to the happiness of the faculty member and his family. It is also true that we cannot retain desirable faculty members if they must live a great distance from the University. Also it is almost impossible to operate hospitals when members of the staff cannot live near the University; and students are not attracted to a University where the community life is unwholesome. He indicated that if we lose the community we have lost the University. He recommended a more aggressive policy of buying up properties in the University neighborhood in order that we may preserve the University community. He estimated that a minimum additional sum of from \$3,000,000 to \$4,000,000 is needed

Discussion of University Problems by Chancellor - Neighborhood

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if we are to control the area, and we do not have the money.

Mr. Kimpton next discussed the enrolment problem. Taking the year 1940 as a normal pre-war year and using 100 per cent to represent enrolment in that year, he pointed out that our peak post-war enrolment was 124 per cent as compared with 170 per cent for Harvard and 159 per cent for Columbia. He stated that our enrolment has steadily declined and is now 66 per cent of pre-war while Harvard and Columbia at this time are in the range of from 130 per cent to 140 per cent. He stated that as shown by the foregoing, we gained less in enrolment through the post-war period, and have lost far more than any other major university. He pointed out that not only has our enrolment seriously declined since 1949, but the necessary balance between graduate and undergraduate enrolment has not been maintained. In 1939 we had substantially more undergraduate students than graduate students, but by 1953 the situation was reversed. He stated that it costs about ten times as much to educate a graduate student as it does an undergraduate student, and it is economically impossible for the University to continue with the kind of ratio it now has. Another aspect of our declining enrolment is that as undergraduate students decrease, the atmosphere of the campus changes and the University becomes less desirable from the standpoint of undergraduates. He blamed our decline in undergraduate enrolment upon (a) the popular belief that we desire only superior students, (b) the location of the A.B. degree that we gave out over a period of years, (c) the undesirable reputation we have gained with the high schools, and (d) the failure of our alumni to send their children to the University. He stated that to maintain our position as a first rate university we need a student body of 10,000, about evenly divided between graduates and undergraduates. He pointed out that we have taken definite steps to increase our undergraduate enrolment. We have changed our undergraduate program. Beginning last fall, a group from the University has visited some 27 cities, has talked to alumni, high school administrators, college counselors, and prospective students, and has told them about the University. We have representatives in the field whose business it is to contact prospective students and try and interest them in the University. He pointed out also that our dormitory facilities are wholly inadequate. We have a present enrolment of some 4,200 students, and are now housing slightly more than 40 per cent of these students. With an enrolment of 10,000 students by 1960, it is estimated that we will require an additional 1,600 units to house them.

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Mr. Kimpton stated that the next big problem that confronts the University is the budget. He pointed out that each year since 1938, except for three war years, the University has had an operating deficit. The budget has been brought into balance for the current fiscal year, but at considerable cost in terms of University morale. During the period referred to above we have spent some \$10,500,000 of endowment (of which some \$6,500,000 was for new buildings and \$4,000,000 was for underwriting the budget) and some \$12,100,000 of suspense and reserve funds (\$8,500,000 for buildings and \$3,600,000 for budget underwriting). He stated that since 1938 we therefore have spent in total \$22,600,000 for new construction and for underwriting the budget. He stated that it was not possible to prepare a balanced budget for 1954-55 without further weakening the University, but that the deficit of some \$600,000 shown in that budget should be met largely through year end savings in this and the next fiscal year. He pointed out that we cannot keep up the morale and quality of the faculty, and we cannot hold our place as a great institution if we are continually cutting the budget.

He stated that the University's public relations have improved considerably, and are probably as good as can be expected.

He stated that the University has two alternatives. It can let the neighborhood deteriorate, liquidate areas of University activity, and end up as a second rate institution, or it can go out and raise additional funds in an all-out campaign, and be prepared to attract the kind and numbers of students we want when the big up-swing in the birth rate reaches university age in the next few years. He stated that he and the other administrative officers enthusiastically favor the second of these alternatives. He expressed the opinion that the campaign would generate good public relations, and would be a big morale builder within the University. He recalled the tremendous contribution that the University has made to basic knowledge in this country in the past, and pointed out that it has an equally important role to play in the future. He stated that he desired to present formally to the Trustees at this time the report referred to by Mr. Ryerson, which had been prepared by the administrative staff and faculty during the past year, which sets forth a factual inventory of the needs of the University for the next five years. He stated that the report was carefully prepared, and is thought to represent a correct appraisal of University requirements. He stated that the other administrative officers are willing to participate actively in a

Budget

Public Relations

Presentation by Chancellor of, "Report to the Committee on Campus Improvement and Development"

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fund raising campaign and that if the Trustees approve he is prepared to devote practically his entire time during the next two years to the furtherance of such a campaign.

In conclusion he stated that it has been an old pattern at the University for one administration to expand and the next to retrench, and it is his hope that in his administration he may both retrench and then go forward to a well-considered strengthening of the whole University.

(Copy of report above referred to presented by the Chancellor entitled, "Report to the Committee on Campus Improvement and Development", is attached to the official copy of the minutes of this meeting.)

*in Mr. Moore's locked file
until time to
bind this
volume.*

In the general discussion that followed the Chancellor's remarks in which various aspects of the proposed fund raising campaign were considered, it was brought out that the University should have at least \$25,000,000 of new money, and that a drive for that amount of money would be considered a major drive of this type. It was also brought out that the University has been raising approximately \$6,000,000 a year through gifts, and that if a drive for funds were undertaken the target amount would be over and above the annual gifts.

The Secretary of the University stated that the report presented by the Chancellor was designed to form the basis for a major financial campaign. He stated that some two years ago he presented to the Board a three point public relations and development program. The first objective was to do something about public relations, with emphasis on the Chicago scene, and it is thought that public relations have improved. The second objective was to establish an integrated system of divisional and professional school programs, and such coordinated fund raising programs have been provided for. The third objective was to institute an all University fund raising campaign such as has been proposed at this meeting.

He stated that if the proposed drive is undertaken, the summer months will be used for the development of a public relations and publicity campaign and the preparation of literature and prospects. Preliminary solicitation for special gifts also will be undertaken during this period. It is anticipated that major publicity will be launched during the fall of 1954 and a full scale special gifts campaign launched at

Fund
Raising
Campaign

May 13, 1954

The Chairman stated that in his opinion the University should undertake the campaign. He pointed out that if such a step is taken we cannot afford to fail as that would be worse than doing nothing. He stated that if the Board decides to go ahead it should not regard the details of planning as suggested by Mr. Watkins as controlling, but should make its own decisions as to procedure. Mr. Ryerson indicated that he expects to participate actively in the campaign, and that he knew the Board also would except to participate in every way possible. He stated that Robert F. Duncan, who handled the University's fund raising campaign in 1924 and who is assisting at this time in an advisory capacity, would be present at the evening discussion. He suggested that if the Trustees approved in principle of the proposal that the University undertake an all out drive to raise funds, that it authorize the appointment of a Steering Committee from the Board which would plan the campaign and submit a report and recommendation at the June meeting of the Board.

In answer to an inquiry as to the possible effect of the drive upon current giving, Mr. Watkins stated it was anticipated that Foundation giving, which constitutes roughly one-half of the annual gifts received, would continue at approximately its present level; it is thought that group giving, which constitutes approximately \$200,000 of the annual gift total, would not be affected; and it is expected that both corporation and individual giving, which in approximately a two to one proportion constitutes the remainder of the annual gift total, would drop somewhat. He pointed out that of the approximately \$6,000,000 in gifts and grants last year, slightly more than \$1,000,000 contributed directly to regular budget support.

May 13, 1954

Fund
Raising
Campaign
Approved -
Steering
Committee
on
Appointed

Annual Meeting

Edward L. Ryerson, Chairman
Fairfax M. Cone
Gaylord Donnelley
Gardner H. Stern
Harold H. Swift
Henry F. Tenney

Appropriation

Reports

It was voted that the sum of \$100,000 be appropriated from Unrestricted Suspense funds to cover initial expense incurred in connection with the fund raising campaign; it being understood that budgets covering campaign expense will be submitted through the Steering Committee to the Budget Committee at approximately six-month intervals, and that an accounting for

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May 13, 1954

amounts expended will be made through normal channels.

On the recommendation of the Secretary of the University, and following discussion,

It was voted that the Steering Committee, in its discretion, be authorized to engage Robert F. Duncan, or such other counsel as it may decide upon, to assist the University in connection with the fund raising campaign.

Adjourned at 5:14 P.M.

Harold H. Moore
Secretary

Special
Counsel -
Appoint-
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Authorized

Duncan,
R.F.

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Report to the Committee on Campus Improvement and Development

Report to the Committee on Campus Improvement and Development

"Report to the Committee on Campus Improvement and Development" referred to on page 81 of the minutes of the May 13, 1954, meeting of the Board of Trustees has been bound as a separate volume.

The first of the series of reports to the Board of Trustees was the report of the Committee on Campus Improvement and Development, which was presented at the meeting of the Board of Trustees on May 13, 1954.

The second of the series of reports to the Board of Trustees was the report of the Committee on Campus Improvement and Development, which was presented at the meeting of the Board of Trustees on May 13, 1954.

The third of the series of reports to the Board of Trustees was the report of the Committee on Campus Improvement and Development, which was presented at the meeting of the Board of Trustees on May 13, 1954.

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The fifth of the series of reports to the Board of Trustees was the report of the Committee on Campus Improvement and Development, which was presented at the meeting of the Board of Trustees on May 13, 1954.

The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES

85

June 10, 1954

Pursuant to notice, the annual meeting of the Board of Trustees was held in the Board Room, 38 South Dearborn Street, Chicago, on Thursday, June 10, 1954, at 2 P.M.

There were present: Mr. Ryerson, in the chair, Messrs. Aldis, Axelson, Benton, Blair, Brown, Gaylord Donnelley, Field, Jr., Goodman, Kimpton, McConnell, McNair, H. A. Moore, Nuveen, Paepcke, Percy, Ranney, Sherer, Smith, R. B. Stern, G. H. Stern, Sulzberger, Swift, Tenney, and Zimmermann, also, Messrs. J. P. Hall, Harrison, Kirkpatrick, H. H. Moore, and Watkins, and by invitation Robert F. Duncan.

Prayer was offered by Mr. Nuveen.

The Chairman stated that this is not only the annual meeting of the Board, but there is to be presented at this meeting the report of the Steering Committee on Improvement and Development Campaign concerning a proposed major fund raising campaign, and that it was encouraging to have such a large number of Trustees and Honorary Trustees present at the meeting.

Steering
Committee,
Report of

The minutes of the regular meeting of the Board of Trustees, held April 8, 1954, and of the special meeting of the Board of Trustees held May 13, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

The minutes of the meetings of the Committee on Budget held on April 5, 1954, April 19, 1954, May 3, 1954, and May 17, 1954, and the minutes of the meeting of the Investment Committee held May 12, 1954, copies of the minutes having been previously sent to all members of the Board, were approved.

Mr. Smith, Chairman of the Nominations Committee, presented the following report:

The Nominations Committee recommends the election of the following as Trustees in Class 2, the term of which expires with the annual meeting of the Board in June, 1957:

Nomina-
tions
Committee,
Report of

Edward Eagle Brown
Gaylord Donnelley
Philip L. Graham
Lawrence A. Kimpton
Homer J. Livingston

Walter P. Paepcke
Charles H. Percy
George A. Poole, Jr.
George A. Ranney, Jr.
Henry F. Tenney

June 10, 1954

Chairman	Edward L. Ryerson
First Vice-Chairman	Gaylord Donnelley
Second Vice-Chairman	Frank L. Sulzberger

Nominations Committee
Hermon D. Smith, Chairman
Gaylord Donnelley, Vice-Chairman
Graham Aldis
George A. Ranney, Jr.
Gardner H. Stern
William Benton (Alternate)
Marshall Field, Jr. (Alternate)
Charles H. Percy (Alternate)

In commenting upon the foregoing report, Mr. Smith stated that all of the persons named above who are recommended for election as Trustees of the University are presently Trustees with the exception of George A. Poole, Jr., and that his election as a Trustee had been previously cleared with members of the Board.

Poole,
G.A., Jr.

It was moved and seconded to instruct the Secretary of the Board to cast the ballot on behalf of the Trustees present for the election of the Trustees as nominated, and all Trustees present voting in favor thereof, the motion was declared adopted.

Whereupon the Secretary of the Board reported that he had cast the ballot for the election of the following Trustees in Class 2, the term of which expires with the annual meeting of the Board in June, 1957:

Edward Eagle Brown	Walter P. Paepcke
Gaylord Donnelley	Charles H. Percy
Philip L. Graham	George A. Poole, Jr.
Lawrence A. Kimpton	George A. Ranney, Jr.
Homer J. Livingston	Henry F. Tenney

and the Chairman declared the persons named elected as Trustees for the term indicated above.

Mr. Smith stated that Mr. Poole regretted exceedingly that he was unable to be present at the meeting.

Trustees,
Election
of

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June 10, 1954

It was moved and seconded to instruct the Secretary of the Board to cast the ballot on behalf of the Trustees present for the election of officers of the Board as nominated, and all Trustees present voting in favor thereof, the motion was declared adopted.

Whereupon the Secretary of the Board reported that he had cast the ballot for the following persons:

Chairman	Edward L. Ryerson
First Vice-Chairman	Gaylord Donnelley
Second Vice-Chairman	Frank L. Sulzberger

and the Chairman declared the persons named elected to the respective offices for the term expiring with the annual meeting of the Board in June, 1955, and until their respective successors shall have been elected.

The Chairman stated that William McCormick Blair becomes an Honorary Trustee at this meeting. He was elected to the Board of Trustees in 1931 and served as a Trustee for 23 years. He served as Chairman of the Investment Committee for 11 years, which is the longest period that any Trustee has ever held that office. He paid tribute to Mr. Blair's faithful and devoted service and stated that his sound judgment and wise counsel in investment matters had been of the greatest value to the Board.

In accordance with the recommendation of the Chairman of the Board,

It was voted that the following appointive officers, who had been nominated for their respective offices in accordance with the By-Laws of the University, be continued in office until their successors are appointed:

Treasurer (on nomination of Investment Committee)	J. Parker Hall
Comptroller (on nomination of Budget Committee)	John I. Kirkpatrick
Business Manager--Special Projects (on nomination of the Chancellor)	William B. Harrell
Business Manager--Campus Operations (on nomination of the Chancellor)	Weston L. Krogman
Assistant Treasurer (on nomination of Investment Committee)	Hortense Friedman
Assistant Treasurer (on nomination of Investment Committee)	Albert C. Svoboda

Officers of Board, Election of

Blair, William McCormick, Honorary Trusteeship

Officers, Appointment of

June 10, 1954

Assistant Comptroller (on nomination of Budget Committee)	Arthur Lincicome
Assistant Comptroller (on nomination of Budget Committee)	Walter L. Thaggard
Secretary of the Board (on nomination of Budget Committee)	Howard H. Moore
Assistant Secretary (on nomination of Budget Committee)	Albert C. Svoboda
Assistant Secretary (on nomination of Budget Committee)	John I. Kirkpatrick

The Chairman nominated the Trustees hereinafter named for membership on the following Standing Committees of the Board for terms expiring with the June, 1955 (annual) meeting of the Board, except the Budget Committee:

Budget Committee:Class 1 (term expiring December 31, 1955):

Gardner H. Stern
Harold A. Moore
Porter M. Jarvis (Alternate)

Investment Committee:

Edward Eagle Brown, Chairman
Hermon D. Smith, Vice-Chairman
Graham Aldis
Gardner H. Stern
Homer J. Livingston
Harold A. Moore
Howell W. Murray
John Nuveen
Walter P. Paepcke
James M. Nicely (Alternate)

Nominations Committee:

Gaylord Donnelley, Chairman
Hermon D. Smith
Glen A. Lloyd
George A. Ranney, Jr.
Gardner H. Stern

It was voted by the unanimous vote of all Trustees present at the meeting (a) to appoint the Trustees named above to membership in the respective Standing Committees to which they were nominated, and (b) to elect Edward Eagle Brown as Chairman, and Hermon D. Smith, as Vice-Chairman of the Investment Committee for the term expiring with the annual meeting of the Board in June, 1955, and until their respective successors shall have been elected.

Standing
Com-
mittees
1954-55,
Appoint-
ment of

Brown,
Edward E.,
Election
of as
Chairman
of Invest-
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Smith, H.D.,
Election of
as Vice-
Chairman of
Investment
Committee

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June 10, 1954

The Chairman nominated the Trustees and Honorary Trustees named under the Ad Hoc Committees listed below for membership in such committees for terms expiring with the June, 1955 (annual) meeting of the Board:

Committee on Accounting Practices:

Frank L. Sulzberger, Chairman
Walter P. Paepcke, Vice-Chairman
Gardner H. Stern

Committee on Alumni Relations:

Howell W. Murray, Chairman
Charles H. Percy
Fowler B. McConnell
John Nuveen
Albert W. Sherer
Frank L. Sulzberger

Area Committee:

Harold A. Moore, Chairman
Laird Bell
Graham Aldis
Edward Eagle Brown
Marshall Field, Jr.
Howard Goodman
Arthur B. Hall
John L. McCaffrey
David Rockefeller
Frank L. Sulzberger
Hermon D. Smith

Citizens Board:

Graham Aldis, Chairman
Fairfax M. Cone
Hermon D. Smith

Committee on Government Contracts:

Harold H. Swift, Chairman
Edward Eagle Brown
John L. McCaffrey
Henry F. Tenney
Robert E. Wilson
Herbert P. Zimmermann

Ad Hoc
Committees
1954-55,
Appoint-
ment of