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April Söth, 1901.

Dean William P. McKee,

Mt. Carroll, Illinois.

My dear Mr. McKee:

I do not think we ought to write to Mrs. Shimer about using her name, until we decide upon our policy. If we are going to close up the Academy, the scener we close it the better. I am still thinking with reference to the action of the Education Society, and I may add that I am doing something more than thinking; I am making an invest-semething more than thinking; I am making an invest-seation. You will hear from me within a short time.

of Academy
of Of Chicago
WILLIAM P. McKee, Dean

MT. CARROLL, ILL., 4/22/01.

or. W. R. Harper,

Chicago, Ill.

Dear Dr. Harper:-



Mr. Rinewalt has not been able to secure a mortgage loan and he gives it up. The bank, which we are doing business with, is willing to continue to loan us money on short term paper as it has been doing, and it will increase the amount to \$2500 instead of the \$1000, which we have borrowed hitherto. This will allow us to wiggle along. Furthermore they are willing to loan us the \$3000 for three years if Mrs. Shimer will give an accommodation note as security, or if some of the Board of Trustees will do this. Mr. Rinewalt says that it is out of the question to expect a member of the board to do it, but he thinks it would be a good thing to ask Mrs. Shimer to do it. I am not sure whether we are fulfilling the letter of the Board's action in going ahead with the assurance the bank gives about temporary loans or not, but inasmuch as you have said to go along, and inasmuch as this is the only arrangement we have been able to make, we are going on and take our chances on the consequences. I wish, however, that you would consider the matter of asking Mrs. Shimer to lend us the use of her name. If she will do that we can borrow \$3000 for three years at probably 5% and that will fix us out in good shape. Please let me hear from you with regard to that as soon as you can.

I have closed the contracts for advertising and I will go ahead with the arrangements for the steam heat, and the making over of the dining room. I am writing Dr. Goodspeed what the situation is and asking him to notify the teachers at once of their election. I tried to get you by telephone but was unable to do so. I wish I could see you but I live so far away.

Yours very truly, win myce

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Dear In. Depreser:

anof openfrom a sauces of offic mood for and tiamonia . The

and he gives it is. The park, wilch we are doldy susiness with, is willing to continue to iden un money on alart term paper as it has been doing, and it will inordene the amount to \$2500 instead of the \$1000, which we have horrowed higherto. This will allow us to briggle along. Furthernore they are william to long on the \$2000 for three yours in Mrs. Seiner to brook out to once blist , or knupes as a on not indecipos per avia Lin france of the to the fine that tend that the control the question to expect a margin of the Board to do it, but high thinker it would be a and the same of th

full illing the latter to the Roard's action in roing shead with the as downsain tode, tos no which granograf twods saving and out sources as you have said to go along, and inamich as this is the only arrangement we have been able to whire, we are going on and take our chandes on the consequences. I wish, Edwerer, that you would consider the matter of asking Mrs. Shiper to lend us the uge of her lame. If she will do that out in good shape. Please let me hear from you with repard to that as soon as you wan.

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· VANA TOT

The Frances Shimer Academy

of The University of Chicago

office of the Dean

MT. CARROLL, ILL., 4/29/01.

on



President W. R. Harper,

University of Chicago,

Chicago, Ill.

Dear Dr. Harper:-

I enclose herewith a letter from Mrs. Glass, who has had three girls in this school in years gone by, two of whom graduated, and she has sent us more pupils than any other one woman in addition to sending her own. She has been the best friend in some respects that the Academy has had among its patrons. You will, therefore, be interested in the letter of which I send you a copy herewith.

Yours very truly,

Your Am He

Here girls sent by her have part us over \$250000

Mr. CARROLL ILL 4/29/01.

less with an ancer President W. R. Harper.

University of Chicago,

Chicago, Ill.

Dear Dr. Rarpert-

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Yours very truly,

The Frances Shimer Academy

The University of Chicago

MT. CARROLL, ILL., 5/6/01.

May 14th, 1901.

President W. R. Harper,

Mr. W.CPicMcKeell.

Dear Dr. HarpMts-Carroll, Illinois.

Hy dearth whekes of Miss Louelyn Rogers, now in Beloit College of whom I wrote you some the will try to help Miss Rogers means who has kept he Omithen whole Localink it is hetterafor you to conduct for the people the cornespondence of the case seems to he a good to the University to one; and sit telescont find three hundred and fifty two years. I do not beliablars; Brthink the University can arrange to have a year or \$350 for her goothrough at the utmost. I am of the opinion that if the tuition could be provide very trady pyears in a case of this sort when the girl herself is really worth educating? Mrs. Rogers has not talked to me about the matter, but she has talked to Mother and I am of the opinion that this is the situation.

Yours very truly,

John Hee

May 14th, 1901.

Mr. W. P. McKee,

Mt. Carroll, Illinois.

My dear Mr. McKee:

We will try to help Miss Rogers.

On the whole I think it is better for you to conduct the correspondence. The case seems to be a good one, and if she can find three hundred and fifty dollars, I think the University can arrange to have her go through.

Very truly yours,

e of Chicago

MT. CARROLL, ILL., 5/6/01.



President W. R. Harper,

Chicago, Ill.

Dear Dr. Harper:-

The mother of Miss Louelyn Rogers, now in Beloit College of whom I wrote you some time ago, is a widow without much means who has kept her daughter in college largely by doing sewing herself for the people of Mt. Carroll. The daughter is very anxious to go to the University to finish her University course which will require two years. I do not believe that Mrs. Rogers is able to find more than \$300 a year or \$350 for her expenses at the utmost. I am of the opinion that if the tuition could be provided for she probably would strain a point and send the girl. Is there anything to be done in a case of this sort when the girl herself is really worth educating? Mrs. Rogers has not talked to me about the matter, but she has talked to Mother and I am of the opinion that this is the situation.

Yours very truly,

MMCel

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Cor Timecratry of Chicago

MT. CARROLL, BL., 5/6/01.

President W. R. Harper,

Chicago, Ill.

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Yours very truly,

Dean W. P. McKee,

Mt. Carroll, Illinois.

My dear Mr. McKee:

I think it would be better for you to prepare the report, and I will modify it.

Very truly yours,

Dean W. P. McKee,

Mt. Carroll, Illinois.

My dear Mr. McKee:

I think it would be better for you to prepare the report, and I will modify it.

Very truly yours,

The University of Chicago

WILLIAM P. MCKEE, Dean

MT. CARROLL, ILL.,

5/20/01.



President W. R. Harper.

University of Chicago,

Chicago, Ill.

Dear Dr. Harper:-

I will depend on you to arrange the matter of the treasurer by letter, inasmuch, as you are not to be present at Commencement time.

Will you also prepare a report of the Committee on endowment to be submitted at that time? I would be glad to do so, but it seems to me that you want to express your own faith in the ultimate outcome of the matter rather than have me do it.

Yours very truly,

med endose sport tobe eignEed by you

The University of Obicago water, were, pen

Mr. CARROLL, LL., 5/20/01.



President W. R. Harper.

University of Chicago,

Chicago, Ill.

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Yours very truly,

Mark of the

I success short tops suggested

MT CARROLL, ILL., JUN The Frances Shimer Academy The University of Chicago Office of the Dean Do Harte June 8th, 1901. the fredding is set Thursday June 27. I am an to have M. garroll. Thinoisent. If well be quet - only your note has been received. It I will will give me great pleasure to be present on the Take important occasion referred to. I can think of nothing that I should enjoy more. Vida has just come home from Paris, and I shall ask you to send me also an invitation for You do not tell me wt what hour the wed-Haing will come off must be Clace - 5700 Hibbard aug 11 10 minutes from your officer

Acade Chicago Dean

June 8th, 1901.

Mr. W. P. McKee,

Mt. Carroll, Illinois.

My dear Mr. McKee:

Your note has beenreceived. It will give me great pleasure to be present on the important occasion referred to. I can think of nothing that I should enjoy more.

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You do not tell me wt what hour the wedding will come off.

Very truly yours,

Chicago

Dean

MT. MCARROLL, ILL., JUN 5 1901

Leau Or Harper Gull

To Garage Grand The wedding is set forest Thursday Jame 27. I am auxious to have you present. It mill be quet - only a few - and I will take you four your work but an hour of necessary. Theron that this is asking much. but I feel as the you must be there. Can gen do 20? Yours Miller
Clace -5706 Hibbard Ava Miller
10 minutes from
your officer

Dean'witpismere, to place all of this business through one chantmen Academy, Mtinderoil, Illinois: in the genur dear sirising field.

engaged recently in widening our connections in the general advertising field and among advertising agencies through the verious facilities of the Press Division. It has been suggested that the establishment of closer relations between the Press and the affiliated schools in the placing of advertising would be mutually advantageous. With this in view I would suggest that you allow the Press an opportunity to figure on such newspaper or magazine advertising as you are contemplating in the future.

Arrangements have been made whereby we shall be able to place advertising for the various departments of the University and for the affiliated schools at actual cost, and by handling all of this business it is believed that a considerable saving can be effected. The University would realize at the same time an advantage growing out of the fact

Dean W. P. McKee,

Shimer Academy, Mt. Carroll, Illinois. My dear Sir:

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that it is able to place all of this business through one channel, thereby extending its influence in the general advertising field.

The Director of the Press, Mr. Newman Miller, will be glad to confer with you at any time, and I thank you in advance for any cooperation which you may give us in this matter.

Very truly yours,

principles to place all of this business through one channels thereby extending its influence in the general advertising field.

The Director of the Press We herenen eligibles willes will be sladife confer with you starty time. Said I thank you in advance for any ecoperation which even way of the bress Director was the base of the bress Director. It has twelve truly yourse the catablishment of closer relations between the bress and the efficient of closer relations between the press and the stillisted schools in the placing of advertising would be mutually advantageous. With this in wise in wise it would suggest that you allow the bress an apportunity to figure on such newspaper or magazine advertises in the good are contempled ing in the chargesine advertises in such newspaper or magazine advertises.

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applied to place entered the the the sections of the extitional departments of the the thirtheanth and the the the thirtheanth and the the the thirtheanth of the theory of the thirtheanth and the entered the en

The Frances Shimer Academy The University of Chicago Office of the Dean MT. CARROLL, ILL., UL 30 1901 Dear Or Harfor = The treasurer has advanced us \$3000 - (including the Old defecil of \$300 - acil building fund - South Hall and he Days the bank would sather not advance any more, They are willing to let us lave some more of I mel lend use of my manie. We must have \$700-more if important bills (intenst on mortgage - labor bells and teacher for last year fare paid. my salary is back

\$900 - but I mee get \$700 - mon for the academy Aproted its credit till School opens - unliss you have a betterplan bouggest. Inquires are mor hunkrous than a year ago- but the actual mubar of soones Engaged is not much ahead by last year, same time Yours Miller

MT. CARROLL, ILL., AUG 20 1901

Dear Dr Harper: I am somewhat disturbed over the poor prospect for pupils. We have had more inquiries than usual, but we have not had as many rooms actually engaged by pupils as we had a year ago at this time. If certain Chicago inquiries prove tobe promising I may go to Chicago to see the people concerned next week, and will see you while there if you can give me time, We have exceeded the appropriations for adouting - have written second letters to nearly all who have sent for calendars - have decured names of young women a girls in lower over the wast who expect to go to girl's schools and have written seors of letters to such; have had old pupils and friends visit inqui-Mrs in numerous towns; and have met people here and have gone out into surrounding towns to see pupils and parents. Throng girls are grad-water of High Schools and want more work than we can give them

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The Frances Shimer Readomy The University of Chicago Sincest the Dem

MY. CARROLL, ILL.,

Dear Dr Harper: I am somewhat disturbed over the poor We have had more inquired than prospect for perfula. nawal, but we trave not hard no many rooms actually engaged by people as we trad a We have exceeded the appropriation for advantaging - Trave contlaw second letters to marly all who have sent for replendon - have varies of young women & quelo in lowns over the west who expect to go to gerle achoose and have consisten search of lecture to such; old proprile and march was enquiin manning lowers; and name good out who surnounding lowns to say

The Frances Shimer Academy The University of Chicago Office of the Bean MA CARROLL, ILL., SEP 12 1901 Dear D/ Harper 3 148 a long tall I have had When Prances shimer Academy, Mt. Carroll, Illinois. I note what you say concerning a talk with Mr. Rinewalt. met will write Mrs. Shimer I more whatevous exconcerning the pupils. I think that you have reason to be encouraged Wend not assouraged. The increase from 44 to 52 pupils is an increase of 20%. Can we not cut down our expenses for the course and that an yours very true official request from you to Mrs Shiner might dring the desired result without putting I in the shape of a request four the Board. I have talked with Mr. Miles and Dr mitealf, too, and they feel that it would be a reasonable

Dear D

, Sept. 17, 1901.

Mr. H.P. McKee,

The Frances Shimer Academy, Mt. Carroll, Illinois.
My Dear Mr. McKee:-

I note what you say concerning a talk with Mr.Rinewalt.

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year?

Yours very truly,

Dear D. Harpur = 1001 I have had a long talk mth Mr. Reviewalt about the situation. He thinks with me that Mrs Shower mel have to go security for us, We thank however that the wish of the trustees is well Known, and that an unoffical request from you to Mrs Shiner might dring the desired result without putting I in the shape of a request from the Board. Thave talked with Mr. Miles and Do Milealf, too, and they feel that I would be a reasonable

ac accompliance of los that Thorosor that the Too and they feel would be a recooled

MT. CARROLL, ILL., reguest to make of Mrs. Shinier. I woote her the situation fully two weeks ago, a regnest from you would not be a surprise ther. In case you do not a take this view of id met you not arrange for a trustee meeting early next week? It seems to me one of the two must be down ax The situation as to attendance is this, We have

of Chicago · moi u mon and the second brus our this, the have

MT. CARROLL, ILL., 32 pupils in the house, as against 28 the first week last year, and 18 the first week the first year, we have 20 day populs - 52 un all - as against 44 at this terri a gran ago. If we keep all we have we will neever \$10500 wi school bells an the year -\$2000 short 8 nouved amount. We expect " oget more god - som ore " a sight!" Nobody can be mor hundland

ty of Chic. denne the the first could Cool Kille ford year, 100 If we keep all and have as 100/0 Meeron \$ 10500 was section Chi grass - 162000 short more with and the expert wort gother to more the excellent

The Frances Shimer Academy

The University of Chicago

Pres. W. R. Harper,

University of Chicago.

Dear Dr. Harper:-



MT. CARROLL, ILL. Sept. 18, 1901.

I am glad you have consented to write Mrs. Shimer and I will await her reply with anxiety. I hope that your letter to her and her response will be very prompt.

In the matter of reducing expenses, we will effect a reduction of perhaps \$200.00, on account of the absence of Miss Hulburt this quarter. The appropriation for provisions was based on a larger attendance than we have at present and unless the attendance increases the appropriation, of course, will not all be used. We may save \$350 in that way. The money appropriated for permanent improvements has been expended and we can do nothing there. The appropriations for salaries are fixed and I do not know how to reduce them without the consent of the people concerned. We may save a little out of appropriations for labor etc. With the pupils that are in sight who have not yet come I should say that we might increase the total receipts, if we hold what we have, to \$1100 (budget(3600)) and reduce the expenses to \$13000 (budget(360)) leaving the situation as follows:- default(300).

Yours truly,

WAM 16R

1901 o At CARROLL IL Sept. 18, 1901.

Pres. W. R. Harper,

University of Chicago.

Dear Dr. Harper:-

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Yours truly,

My dear Mr. McKee:-

Price W. S. Santari

I have your note concerning Mrs.

Hestetter's daughter and assure you that we shall be glad to take up her case. I am writing Mrs. Hostetter now.

Amount of the west tree water to the contract of the

Thanking you, I remain

Yours very truly,

00t.2d, 1901.

My dear Mr. McKee:-

I have your note concerning Mrs.

Hestetter's daughter and assure you that we shall be glad
to take up her case. I am writing Mrs. Hostetter now.

Thanking you, I remain

the terms of the same and the same and the same and

Yours very truly,

The Iniversity of Chicago

Office of the Dean

MT. CARROLL, ILL., Sept. 24, 1901.

Pres. W. R. Harper,

University of Chicago.

Dear Dr. Harper:-

(160)

Our Mrs. W. R. Hostter's daughter Beth graduates from the Academy the coming June, having taken five years for the work. She will undoubtedly take the scholarship and I am satisfied that they intend to have her go away to school, though they have not said that they expect to send her to the University. She is one of the finest pupils I have ever known and I am very anxious that she should go to the University. I think it would be a good thing if you should write to Mrs. Hostetter with regard to the matter expressing your interest in her daughter. I am in hopes that she will be with you next year. Yours truly,

Che Frances Shinier Bertoening

MT. CARROLL, N.S. Sept. 24, 1901.

Pres. W. R. Harper,

University of Chicago.

Dear Dr. Harper:-

" mount

Our Mrs. W. R. Hostter's daughter Beth graduates from the Academy the coming June, having taken five years for the work. She will undoubtedly take the scholarship and I am satisfied that they intend to have her go away to school, though they have not said that they expect to send her to the University. She is one of the finest of on bluode eds tant suctans year and I am word ave evan I slique Stire University. I think it would be a good thing if you should write to Mrs. Hostetter with regard to the matter expressing your interest in her daughter. I see in hopes that she will be with you next year. Yours truly,

Fresident Harper The university of Chicago My dear Dr. Farper: wishes to have the enclosed better it famille reach ter We have not any other Celicago address for her than that of the University Will you thindly take this to Ther as you go to be chresent at the time of her marriage

or if too late for that send to buch address as will reach her. I am forry to trouble one to full of cares with to small a matterbut nothing is small for a bride four know. He are deeply interested in this marriage and hope much of good well come from the new relation Mrs. Humes is suffering from vervous exhaustra and is obliged to lay aside all ourners and work a) any trind for the french . With most hearty wishes for a continuation of prosperity for you, I am Very Successful for

October 4th, 1901.

we have ever had, so many pupils left before the year closed that we found ourselves at the end with My dear Mrs. Shimer:

these items together have put our finances into such carry forward the matter of the endowment promptly and thereby he able to sustain the work of the Academy without any further anxiety on your part. The Trustees were able two years ago to fund the indebtedness of the Academy and place a mortgage on the property which covered the indebtedness with thee exception of the money that had been expended for furniture and fixtures and permanent improvements. This we had carried on our hooks as resources, as we had something to show for it, but each yearhas demanded additional expense in this way and the amount has grown so large as to make too heavy a burden for the expense fund to carry. The difficulty we can repay them what we owe them; but if has been exaggerated by the annual deficit. Year before last it was only about seven hundred dollars, but last year, owing to certain conditions inside the Academy buildings, with which I think you are acquainted, the losses incurred were serious, and although we began the year with the hestprospects we

My dear Mrs. Shimer:

I had hoped that we would be able to carry forward the matter of the endowment promptly and thereby be able to sustain the work of the Academy without any further anxiety on your part. Trustees were able two years ago to fund the indebtedness of the Academy and place a mortgage on the property which covered the indebtedness with thee exception of the money that had been expended for furniture and fixtures and permanent improvements. This we had carried on our to oke as resources, as we had something to show for it, but each yearhas demanded additional expense in this way and the amount has grown so large as to make too heavy a burden for the expense fund to carry. The difficulty has been exaggerated by the annual deficit. before last it was only about seven hundred dollars, but last year, owing to certain conditions inside the Academy buildings, with which I think you are acquainted, the losses incurred were serious, and although we began the year with the bestprospects we

who took the position of treasurer when Mr. Ringenit we have ever had, so many pupils left before the year closed that we found ourselves at the end with a note for one year, and in that ouse he a deficit of fully fifteen hundred dollars. All these items together have put our finances into such a condition that it became necessary to make another dred dollars. This would have to runnitil we could permanent loan. The Trustees voted last February permanent loan. to authorize such a loan of three thousand dollars. until the long wished for attendance such The treasure and other members of the Board made inquiries in many directions, but failed entirely to place this loan. The Carroll County Bank reconsidered their former decision to advance us no more money and advanced enough to keep things going until edit inesten the opening of school. They now feel that we should either make some permanent provision for a loan or pay them the money borrowed on account of current expenses. If we take the current receipts at the prespenses. ent time, we can repay them what we owe them; but if we do, it will be impossible to go forward with the work of the Academy, as it would leave us without present funds for the payment of pressing hills still due on last year and also bills now accumulating on his year. It was suggested by Mr. George Campbell,

we have ever had, so many pupils left before the year closed that we found ourselves at the end with a deficit of fully fifteen hundred dollars. these items together have put our finances into such a condition that it became necessary to make another permanent loan. The Trustees voted last Pehruary to authorize such a loan of three thousand dollars. The treasure and other members of the Board made inquiries in many directions, but failed entirely to place this loan. The Carroll County Bank reconsidered their former decision to advance us no more money and advanced enough to keep things going until the opening of school. They now feel that we should either make some permanent provision for a loan or pay them the money horrowed on account of current expenses. If we take the ourrent receipts at the present time, we can repay them what we owe them; but if we do it will be impossible to go forward with the work of the Academy, as it would leave us without a work of the Academy and the seven hundred dollars. present funds for the payment of pressing bills still due on last vear and also bills now accumulating on this vear at was suggested by Mr. George Campbell.

although we began the year with the hestprospects we

who took the position of treasurer when Mr. Rinewalt resigned, that you would be willing to sign with us a note for one year, and in that case he said the Bank would be glad to make us what would amount to a permanent loan of three thousand or thirty-five hundred dollars. This would have to rununtil we could make some permanent arrangement about endowment or until the long wished for attendance should increase sopthat it could be paid a little at a time out of current receipts. My purpose, therefore, at this me time is to ask this service from you in our time of very real and pressing need to know that your health is impairedlt is a knoures of constant regrat to all of our that the attendance at the Academy has refused to increase as we hoped that it would. Had our expectations been realized in this particular, the financial difficulty would not have arisen as it has, The affairs of the Academy have been managed with economy and very close attention. Our bills have been collected almost without any loss whatever; are every method known to us has been amployed to increase our financial receipts. I may say that the reorganization of the teaching force which has taken who took the position of treasurer when Mr. Rinewalt resigned, that you would be willing to sign with us a note for one year, and in that case he said the bank would be glad to make us what would amount to a permanent losn of three thousand or thirty-five hundered dollars. This would have to rununtil we could make some permanent arrangement shout endownent or until the long wished for attendance should increase so that it sould be paid a little at a time out of current receipts. My purpose, therefore, at this time is to ask this service from you in our time of very real and pressing need.

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wire took

ever yet enjoyed. The attendance is larger, both
in the house and outside of it, than it has been at
this time of the year in any year of the Academy's
history. The increase in rates, instead of diminishing, seems rather to have tended to increase the
attendance. The spirit in the school is good and
the attitude of the community is favorable. It is
impossible for us to give up.

to be compelled to bring these matters to you in
this form, especially when we know that your health
is impaired. We know that you have helped us very
much in days gone by, and we feel that the cooperation of the friends of the old Seminary is one of
the greatest elements of the success that we have
met and do meet. We are doing everything we know
how to keep this connection fresh and strong. We
still believe that the encouraging features are more
numerous than those of the opposite kind, and we are
more hopeful than we have ever been that if we can
tide over the present crisis we can meet success in
the enterprise. I come, therefore, with the re-

Of

matter

H

Shimer:-

quest which I have specified shows, and would ask of you your kindly consideration and reply or both the the new as part on Verye sincerely preurs, has been as a month and to they was me more and to enter a test ministery, The increase is rated instead of diminand amount of hearest services we draw amone ; married . On which will have not a white manight of their wary took women as near attalegues, payor elect is impaired. Two know that you have helped us very midd the days gone by the test that the coopersto site at vinitual lies ser, to about the object of evad on total anonous adv to namenous secure in and word aw guidagrave guide eve as them on him for atill helderectues the encouraging features are more numerous the attempt the officette wind, and we are more hopeful than we have ever hear that if we can tide over the present erists on our seet success in the enterprise. I come, therefore, with the reer Mrs. Shimer:-

I had hoped that we would be able to carry forward the matter of the endowment promptly and thereby be able to sustain the work of the Academy without any further anxiety on your part. The trustees were able two years ago to fund the indebtedness of the Academy and place a mortgage on the property which covered the indebtedness with the exception of the money that had been expended for furniture and fixtures and permanent improvements. This we had carried on our books as resources as we had something to show for it, but each year has demanded additional expense in this way and the amount has grown so large as to make to heavy a burden for the expense fund to carry. The difficulty has been exaggerated by the annual deficit. Year before last it was only about \$700.00, but last year, owing to certain conditions inside the Academy buildings with which, I think, you are acquainted, the losses incurred were serious, and although we began the year with the best prospects we have ever had, so many pupils left before the year closed that we found ourselves at the end with a deficit of fully \$1500.00. All these items together have put our finances into such a condition that it became necessary to make another permanent loan. The trustees voted last February to authorize such a loan of \$3000.00. The treasurer and other members of the Board made inquiries in many directions, but failed entirely to place this loan. The Carroll County Bank reconsidered their former decision to advance us no more money and advanced enough to keep things going until the opening of school. They now feel that we should either make some permanent provision for a loan or pay them the money borrowed on account of current expenses. If we take the current receipts at the present time we can repay them

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Dear Mrs. Shimer:-

owe them, but

brawrot yrrae of elds ed bluow ew jant begon ban I . the matter of the endowment promptly and thereby be able to sustain the work of the Academy vithout any further anxiety on your part. The trusteen easig bus ymebsoA end to seembeddebut end burt of ogs stsey owd elds elew - Jgeore end the groperty which covered the indebtedness with the exceptton of the money that had been expended for furniture and fixtures and permanent improvements. This we had earried on our books as resources ienolithe behameb asn teev dose tud . it tol work of gainjemos ben ew es expense in this way and the amount has grown so large as to make to heavy a burden for the expense fund to cerry. The difficulty has been exaggerate .00.0078 Junds vine asw ji jasi eroled rsev . Jicheb isumus enj vd be agniblind washed ent ebieni encitione nistree of gniwo . Teey just jud with which, I think, you are acquainted, the losses incurred were serious. .bsd rave even ew althought prospects we have ever had. end is seviestuo bourd ew fant besole teey end eroled flei alique vosm os and with a deficit of fully \$1500.00. All these items together have put -dions exam of visascoon emased it tady neitibnes a down offic means in a nowe extranent loan. The trustees voted last February to authorize such a loan of \$2000.00. The treasurer and other nembers of the Board made in-. nsol sint eosig of viertine belief two . anoiteouth ynam ni ceiriup on au eensybs of noisised tempor rient beredisnoser Ansa vinuod Horrad no gninego ent litus gniog egnini geen of nguone beensybs bus yenom evon moistvorg inenswred eace exem redite bluede ew ishi leet won year .locdes for a loan or pay them the money borrowed on account of current expenses.

If we take the ourrent receipts at the present time we can repay them

owe them, but if we do, it will be impossible to go forward with work of the Academy, as it would leave us without present funds for the payment of pressing bills still due on last year and also bills now accumulating on this year. It was suggested by Mr. George Campbell, who took the position of treasurer when Mr. Rinewalt resigned, that you would be willing to sign with us a note for one year, and in that case he said the Bank would be glad to make us what would amount to a permanent loan of three thousand or thirty-five hundred dollars. This would have to run until we could make some permanent arrangement about endowment or until the long wished for attendance should increase so that it could be paid a little at a time out of curreent receipt. My purpose, therefore, at this time is to ask this service from you in our time of very real and pressing need.

at the Academy has refused to increase as we hoped that it would. Had our expectations been realized in this particular the financial difficulty would not have arisen as it has. The affairs of the Academy have been managed with economy and very close attention. Our bills have been collected almost without any loss whatever; every method known to us has been employed to increase our financial receipts. I may say that the reorganization of the teaching force which has taken place gives promise of better things than we have ever yet enjoyed. The attendance is larger both in the house and outside of it than it has been at this time of the year in any year of the Academy's history. The increase in rates instead of diminishing seems rather to have tended to increase the attendance. The spirit in the school is good and the attitude of the community is favorable. It is impossible for us to give up.

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matters impaired. of owe them, but if we do, it will be impossible to go forward with Tol abnut ineserg fucility ou eveel bluow it as . vembseA end to store won silid onle she reet test no sub litte silid gutaeon to themyaq ent scoumulating on this year. It was suggested by Mr. George Campbell, who took the position of treasurer when Mr. Rinewalt resigned, that you would bise on ease Jant ni bns . Teev one Tot ejon a au nitw mate of antility ed neol inensured a of income bluow tank au exam of balg ed bluow Ansa enit nur of even bluow sint .arellob berbnun evil-yithit to bassuent eethi to lithu to themwobne tucde themegnatus themsenge emos exam bluce ew lithu bise ed bluce it jads os esseroni bluode eonabnejis vol bedelw gnol edi .jqiqqqq incertuo To juo omij a ja eljjil a My purpose, therefore, at bus iser year to emit tue of mort ectvice sint des of et emit sint pressing need.

constructs ont tent as to IIs of forget instance to comes a at il Two ball . bluow il fant begon ew as esseroni of besuiter ash vmebsoa ent is viluelilin islementl out valuelitag wint ni bestiger need anotisiceque mosd avan weeksoA ont to exists off . est it as neets even ton bluow -foo need evan allid ruo .noijnejjs esole vrev bas vmonece ajiw begsass Lected almost without any loss whatever; every method known to us has been -wrong ent fant yes yen I .edgieser latengal? Two easeroni of bayolgme animation of the teaching force which has taken place gives promise of Tegral ai constnatis and .beyoine jet rave even ow ment againt rejjed end to emit sint to need and it ment it to ebiatuo bus eauch out al alod yest in any year of the Academy's history. The increase in rates instead . somebnests and esseroni of bebnes evan of rentar amove gainsinimib lo -ver at vituammee ent to equitite ent bas been at looke ent at firing ent .qu evin of au rot eldiscoqmi ai fl .eldsro

It is a source of very great regret to me to be compelled to bring se matters to you in this form, especially when we know that your health is impaired. We know that you have helped us very much in days gone by, and we feel that the cooperation of the friends of the old Seminary is one of the greatest elements of the success that we have met and do meet. We are doing everything we know how to keep this connection fresh and strong. We still believe that the encouraging features are more numerous that those of the opposite kind, and we are more hopeful than we have ever been that if we can tide over the present crisis we can meet success in the enterprise. I come therefore with the request which I have specified above, and would ask of you your kindly consideration and reply.

Very sincerely yours,

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The Frances Shimer Be James The University of Children Office of the Bean/ Pres. T. Jarbor, Oct ober 28th, 1901. Eniversity of Chicago. dermart-Miss James is sick with sciatica. We are very much afrala that the will have to go to a hospital for a month. It is possible Dean W. P. McKee, more serious than that. If she has to go to a hospital Mt. Carroll, Illinois. instruction My dear Mr. McKee:

In the case proposed I would use Miss Blaine, if she cares to do the work and can do

it with the right spirit. If not, I would try to

get some one from Chicago. I think we could fill and would no doubt be very glad to help us out. The is the only parent very truly yours, in this community or neighborhood who could do it. The other this a would be to try to get somebody from Chicago. What would be Boar judgment as to the course to pursue in case we are compelled to am an instructor temporarily? Yours truly.

October 28th, 1901.

Dean W. P. McKee,

Mt. Carroll, Illinois.

My dear Mr. McKee:

In the case proposed I would use Miss Blaine, if she cares to do the work and can do it with the right apirit. If not, I would try to get some one from Chicago. I think we could fill the place from here.

Very truly yours,

MT. CARROLL, ILL., Oct. 24, 1901.

A. R. Harper,

University of Chicago.

Dear Dr. Harper:-

Miss James is sick with sciatica. We are very much afraid that she will have to go to a hospital for a month. It is possible that it will be even more serious than that. If she has to go to a hospital for a month we will have to make temporary provision for the instruction in Latin. We can take care of her work as Lady Principal through some of the teachers now present, but nobody here can teach Latin. If we have to make temporary provision for a month would you deem it wise, under any circumstances, to have anything to do with Miss Blaine in the matter? She is here with little or nothing to do. and would no doubt be very glad to help us out. She is the only person in this community or neighborhood who could do it. The other thing would be to try to get somebody from Chicago. What would be your judgment as to the course to pursue in case we are compelled to get an Yours truly, instructor temporarily?

Mr Change He. Oot. 24, 1901.

Pres. W. R. Harper,

University of Chicago.

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Yours truly,

The Frances Shimer Academy

The University of Chicago

Office of the Bean

MT. CARROLL, ILL., Nov. 11, 1901.

Pres. W. R. Harper,

University of Chicago.

Dear Dr. Harper:-

Mrs. Shimer's funeral occurs at 10:30, Thursday morning. I understood you by telephone to say that Dr. Goodspeed would be here to speak at that time. Mrs. Hazzen reaches Chicago by the C. E. & I railroad at 9:15 Wednesday. They will come out at 2 o'clock in the afternoon. Dr. Goodspeed will select his own time, of course, for coming. I had thought if you were going to be here we would have a meeting of the Board, but I suppose that under the circumstances it would not be desirable.

My Miss Joy is in Devenport - has been for a week - that that mis Shower was much better. hobody had any much better. hobody had any hotice - warning. Theram came Sunday morning.

The Frances Shimer Beadens une University of Chicago

MT CARROLL IN. Nov. 11, 1901.

Pres. W. R. Harper,

University of Chicago.

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Yours truly,

The Frances Shimer Academy The University of Chicago

Office of the Dean

Pres. W. R. Harper,

University of Chicago .

Dear Friend:-

MT. CARROLL, ILL., Nov. 16, 1901.

Miss Joy tells me that Mrs. Shimer's will is in DeLand, Florida, and that as soon as she can have it probated she will send me a copy of it. It was made some years ago and Miss Joy has only read it once and does not wish to undertake to give the details from memory. She assures us, however, that the Academy is generously remembered, though the total value of Mrs. Shimer's estate will be much lower than it was at one time thought. The executors are Miss Joy, Mrs. Hazzen, and Mrs. W. B. Sawyer, of Lincoln, Nebraska.

Mc Cameni, ha , Nov. 16, 1901.

Pres. W. R. Harper,

University of Chicago . Dear Friend:-

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Yours truly,

The Frances Shimer Academy
The University of Chicago
Office of the Dean

Pres. W. R. Harper,

University of Chicago.

Dear Dr. Harper:-

MT. CARROLL, ILDec. 3, 1901.

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Mrs. Hazzen came back here yesterday, and I find that the will has not yet been probated, and it is uncertain when it will be. They may not probate it in Florida where it now is because the laws require that all the executors with their attorney shall be present in Court when the will is probated. The Sawyers do not want to go to Florida for that purpose. There may be other things also, and on the other hand, none of the executors wish to probate the will in Mt. Carroll on account of the trouble with the will of Dr. Shimer here. It is possible that it may be probated in Iowa where Mrs. Shimer holds property. I had some further details from Mrs. Hazzen concerning the provisions of the will. It appears that certain minor bequests of a definite amount are named to relatives and to Miss Joy and Mrs. Hazzen, and that the remainder of the estate is to be held in trust by the executors perpetually for the use of the Academy, or until such time as they consider the Academy thoroughly established, when they may transfer the property to the Academy trustees if they elect to do so. The impression that I got from Mrs. Hazzen is that the executors feel that the estate will not be sufficient in itself to guarantee the perpetuity of the school, and that at least the total amount of the indebtedness of the Academy ought to be raised by a public and general subscription at the earliest possible date. I gather that the executors would probably be disposed, provided the board of trustees was constituted to suit them, to transfer the remainder of the estate to them if the debt were removed. Mrs. Hazzen seemed to think that there would probably be some where betwen twenty and forty thousand

Ches ances Stince Beadens

The University of Chicago

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Mr. Caspail Bines, 3, 1901, 1

Pres. W. R. Harper,

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Down Dr. Harger:-

Franciscome Fact here years order, and I wind that

ida for what compose. There may be other things also, and on the other he flowed . If he life and element of hate avaluable and to enon , bear ecount of the training with the will of Dr. Hairer here. It is possible ten I . . tray of the second tening . and are work at betterous or year I that some further details from Ers. Massen concerning the provisions of the will. It appears that certain since bequests of a definite amount are manage to relatives and to Miss Ver and Mrs. Hazzen, and that the remainder ent horr to the a notine the do so. The disprendent to be the troit of the Imaged to that the encorters feel that the estatement in that at members the tabel acount of the 'inderedness of the Arabia out to the be maded by enter I . e.al witters from the mil to cold terror to the his office a bristons was constituted to said them, to read in the remainded of the

dollars worth of property after the bequests to other parties had been paid, which would ultimately come to the Academy. She thinks that the final outcome of the matter depends very much on the skill with which the property is handled as most of it is in real estate and if sold under the hammer it would not bring its real value.

The situation, therefore, is clearing somewhat, but it looks as though we might have a good long struggle yet before the matter is finally adjusted. I would like to talk with you about the situation, but it will be useless to do so until I can get a copy of the will, and I fear that that will not be until after the first of the year.

Yours truly,

m. We an entering the 20 quarter about as well as we expected a some unexpected losses but some unexpected games also; on the whole a loss, but as compand with that of a year of it is nothing took my - but I wanted to see your thanks young game but couldn't mill

The Frances Shimer Academy
The Antocrairs of Chicago
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-2- Mr. CARROLL, ILL.,

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Yours truly,

we are hardy the delignment of the delignment of

Party of talks that the separate his was

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Office of the Dean

Plant Do Harper = Do Hard That I misung The University of Chicago dirstood Mrs Hazzen. The meant to say that the total value of the Estate would be \$30000 - or \$40000 - not that that much would be left for academy. She tells me that Miss Joy thinks there mel be Enough to pay the academy debts - \$10000 - say!! I I find too that the mill bequetts \$26000 or more. in cash, to various people; too \$1100000 to Mrs Harren, \$ 10000 to Miss Joy se pe. Full copy of will will be sent you tomorrow. What are we going to do? your mykee

world by the the x densey the bell be Enough hippy the neadlessy begins the #2 terre - 10 missing me Back, to running people; Hosse Myres Co

The Frances Shimer Academy Mt. Carroll, Ill., DEC 12 (100) The University of Chicago Office of the Dean Dear Dr Harper = Copy came from a & Surveyor. Executor's altomey. Levelu nebraska, where will is to be probated. The executors are to meet in Lucoln between Dec 25 and Jany 1. They are not aft to meet again in a long time. Would it not be well for you to meet with them and get at the situation. I fear that as soon as the contents of the will are known, our creditors mel & demand their money-reper cially the bank; for the inventainty about the status of the academy under the mel mel not be helpful, 2 award instructions as to the Course to pursue Swarly MKee President MR Harfer University y Chicago

A VINCE AND A DESCRIPTION OF A DESCRIPTI

frances Shimer Academy The University of Chicago WILLIAM P. MCKEE, Dean MT. CARROLL, ILL., Ed 1900 Dear Dr Haufer; Hawk refuses to loan us money on accenty of current Expense deel longer. This means that me mee default on teacheri salanes Febry1 when something can te down This years weom has beary \$1800 + of accumula-ted bills for Eguipment & represent Corred by loans

The Frances Shimer Academy

The University of Chicago Office of the Dean

Pres. W. R. Harper,

University of Chicago.

Dear Dr. Harper:-

Academy Notes.

An attractive group of views of beautiful spots about Mt. Carroll has been presented to the Academy by Messrs. John Hunter and Dr. Metcalf, which are very much appreciated.

The C. M. & St. Paul Railway com- C. 19, 1901. pany has kindly offered to furnish a special car for the exclusive use of Academy pupils and teachers who go to Chicago on Friday evening, Dec. 20, at 7.30. A large proportion of the house pupils and a majority of the teachers will go in the car at that time. This is the first time this court-I inclose herewith esy has been asked from the company, or this year. and they are entitled to the cordial

as requested. You are aware, of cour thanks of all concerned. Junior the budget in a good many items, and if there are any details that you wish with regard to the matter I will be very glad to furnish them.

Very truly yours,

P.S. We close tomorrow