Mt Carroll Dec 24/15

Dear President Judson

I fear my report on Dr Metcalf's estate was too optimistic: there was not as much property as reported, and other bequests were larger.

Yours truly

Wm P M Kee

August 20, 1910.

Miss Beth Hostetter teaches Latin the coming year in place of Miss Hobson.

The advance registration was so large August 17th, that the Dean wired for furniture for all College Hall rooms not yet furnished.

All teachers and pupils rooms in College Hall, and corridors, have been tinted. A new piano has been purchased for the room vacated by Mr. Shearer, who has gone to Idaho. Furniture for dining room and parlor, College Hall, is expected September 1st. All mattresses are being cleaned by vacuum, electric cleaner.

The milk 1910-11, is to be from tuberculin tested cows.

Only one new house pupil in the grades has been accepted. A fair proportion of the new girls are graduates of high schools.

My estimate today of new and old house girls who have definitely engaged rooms for September 7th, is eighty-four. (We opened with sixty-eight last year). In the three weeks, including opening week last year, sixteen new girls registered. If as many come in the same time this year, we shall open with one hundred, which is our total capacity.

Special car from Chicago Tuesday, September 6th, 1:30 P. M.

Buildings ready Tuesday, September 6th, 1 P. M.

Teachers' meeting Tuesday, September 6th, 7 P. M.

FRANCES SHIMER SCHOOL NOTES, JULY 20, 1910.

The Faculty for the coming year, in addition to Dean Wm. P. McKee, History and Economics, is as follows: Elsie Garland Hobson, A. M., Boston University, Latin, on leave of absence; Florence Turney McKee, Ph. B., Chicago, Psychology and Biblical Literature; Elsie Morrison, S. B., Chicago, Science and Mathematics; Margaret Johnson, Syracuse University, French and German; Elizabeth Connor, Ph. B. Chicago, English; Bertha Ruth Bowman, Associate Lewis Institute, Domestic Science; Elizabeth Barnes, Emerson School of Oratory, Boston, Elocution and Physical Culture; Delana E. Bailey, Stenography and Normal; Mary R. Payne, Associate University of Chicago, Mathematics and History; Martha Green, Class '10 Junior College Frances Shimer School, Algebra and Introductory; Wm. J. Peacock, D. B., Chicago, Sociology; Dora G. Knight, Principal in Piano; Edna A. Howard, Voice; Grace Dunn, A. B. Vassar, Violin and Asst. in Piano; Grace M. Bawden, Art; Jeanne M. Boyd, Asst. in Piano; Emil Liebling, Chicago, Visiting Director in Piano. The instructor in Latin for 1910-11, during Miss Hobson's absence, will probably be a graduate of the University of Chicago or of an eastern college.

Among the new house pupils for September, 1910, are these: Mary Emily Merritt, Duluth, Minn., college; Miss Leach, Minneapolis, Minn; Mabel Percival and Miss Threshie, Dunlap, Ill.; Bernice Ayers, Leaf River, Ill.; Helen Crane, Kansas City, Mo.; Edna Davis, Davenport, Iowa, college; Drusie Elliott, Vinton, Iowa; Arlene Hausen, Fort Atkinson, Wis.; L. Irene Grant, Drakesville, Iowa; Irene L. Johnson, Kansas City, Mo.; Laura Lovald, Davenport, S. D.; Charlotte Stiefel, Angola, Indiana; Gladys Weld, Fort Atkinson, Wis.; Marie V. Barlin, Chicago, college.

Here is a quotation from a letter of a former graduate now residing in a city over four hundred miles from Mt. Carroll:

"They have been considering the question for several months--have had catalogues from scores of schools all over the country, and you may be glad to know that they think the F. S. S. put out the most satisfactory, complete, and artistic catalogue of any of the schools. They were attracted first by the catalogue, then the nearness of the school was in its favor, and the several calls they made here to ask me all sorts of questions seemed to tell in the right direction."

It is to be noted first, that the attention of this new girl was originally called to the School by a Chicago advertiser; second, that the catalogue had its influence; third, the good word of an old student brought decision; fourth, this girl passes by at least four excellent schools for girls on her way to Mt. Carroll, and chose this one because in her opinion it is the best, as they are people of means. She expects to enter an eastern woman's college later. This instance brings out clearly the number of different influences which contribute to the success of Frances Shimer School.

31

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Sept. 13, 1910.

President H. P. Judson,

University of Chicago.

Dear President Judson:-

I inclose herewith a sheet giving some figures concerning our opening and which are a source of great gratification to us all. Our problem now is what to do next. Assuming that we shall go through the year with reasonable success, we cannot grow more without another dormitory for girls. This dormitory would necessitate an increased dining room, kitchen, and boiler capacity in the steam plant, and space for recitations, probably.

Cordially yours,

Wm P McKee

Mt. Carroll, Ill., Sept. 12, 1910.

To the Trustees:-

We have in the buildings today 94 girls with two more promised, against 68 last year September 13th; day pupils 37, total 133.

The family living in the buildings consists of 118 people for whom meals are provided, as follows: pupils 94, Dean and family and teachers and nurse 17, help 7, total 118, with more help coming and more girls expected. The total family a year ago 94.

The large attendance is producing overcrowding in some quarters. There are 25 pupils in domestic science, 31 in first year history, 28 in first year English. There is decided increase in piano and vocal music and violin and elocution. We are making provision for the sewing in West Hall, ground floor, giving all the space in Dearborn to cooking.

We are putting in steam dish washer, potato peeler and masher. Markets are poor, food high, manual labor girls smaller than usual in number.

The buildings are properly furnished excepting study tables for eight rooms in College Hall and some pieces in College Hall parlor. Rush orders furnished College Hall fully except as stated.

We have enrolled 24 girls who are graduates(or the equivalent) of high schools and are doing scholastic work, 17 of them house pupils, 7 day pupils. In addition 5 graduates of high schools are doing work in music, making a total of 29.

On the basis of present attendance, I estimate the income from pupils for the year at $35,000(figures not verified today show $37,100) as opposed to $26,200 received last year. The budget calls for expenditures based on receipts from pupils of $25,800. Allowing for unusual expenditures, a good surplus is indicated by present attendance and income.

Cordially yours,

Wm. P. McKee.

September 19, 1910

Dear Mr. McKee:-

Yours of the 13th inst. with enclosure received. I am gratified to see the progress of the School, and am interested in the prospect of the new building required. The prospect of a surplus of receipts is very encouraging.

With best wishes, I am,

Very truly yours,

H. T. J.

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.

Prof Judson

2

Frances Shimer School,

Mt. Carroll, Ill., Nov. 14, 1910

To the Trustees for criticism and suggestions as to our best course at this time.

PLAN 1.

Increase rate to $400?
Move barn, chickens, pigs, blackberries to Orr's: turn space into lawn.
Ice house?
Leave Steam Plant: patch old boiler: risk another year.
Turn surplus, if any, to indebtedness, reducing it by 1912, June, to under $10,000.00
(Not reckoning Orr place as liability).

PLAN 2.

Raise rate to $400.
Move barn, etc., as in No. 1.
Move Steam Plant 350 ft. south.
Put in new boiler and stoker, but use same building enlarged: cost, 5,000.00
Ice house?
On basis of full school, indebtedness July, 1912, would be under 15,000.00

PLAN 3.

RAISE RATE TO $400.
Enter on a comprehensive scheme of enlargement, including plan 2, and more.
Seek subscriptions to be paid in <u>five annual installments</u> from $1.00 to $1000.00 a year for five years, total to be $50,000.

Ask Andrew Carnegie for	10,000.00	
Ask friends in Carroll County for	25,000.00	
Seek outside	15,000.00	$50,000.00

Spend as follows:

1910-11	Orr place	$ 5,000.00	
1911-12	Steam Plant and Laundry	10,000.00	
1912-13	Dormitory for 40 girls	20,000.00	
1913-14	Science Hall	8,000.00	
1913-14	Library	5,000.00	
	Enlarging dining room	2,000.00	$50,000.00

Trustees voted Nov. 1st to purchase Orr place, 9.44 acres, at $5,000, possession Mar. 1, 1911. Registration now 143; estimate for year 160; receipts from pupils $37,000; surplus $7,000 for year.

Frances Shimer School,

Mt. Carroll, Ill., Nov. 14, 1910

To the Trustees for criticism and suggestions as to our best course at this time.

PLAN 1.

Increase rate to $400?
Move barn, chickens, pigs, blackberries to Orr's:
  turn space into lawn.
Ice house?
Leave Steam Plant: patch old boiler: risk another year.
Turn surplus, if any, to indebtedness, reducing it by 1912, June, to under $10,000.00
(Not reckoning Orr place as liability).

PLAN 2.

Raise rate to $400.
Move barn, etc., as in No. 1.
Move Steam Plant 350 ft. south.
Put in new boiler and stoker, but use same building enlarged: cost, $5,000.00
Ice house?
On basis of full school, indebtedness July, 1912, would be under 15,000.00

PLAN 3.

RAISE RATE TO $400.
Enter on a comprehensive scheme of enlargement, including plan 2, and more.
Seek subscriptions to be paid in five annual installments from $1.00 to $1000.00 a year for five years, total to be $50,000.

Ask Andrew Carnegie for	10,000.00	
Ask friends in Carroll County for	25,000.00	
Seek outside	15,000.00	$50,000.00

Spend as follows:

1910-11	Orr place	$ 5,000.00
1911-12	Steam Plant and laundry	10,000.00
1912-13	Dormitory for 40 girls	20,000.00
1913-14	Science Hall	8,000.00
1913-14	Library	5,000.00
	Enlarging dining room	2,000.00 $50,000.00

Trustees voted Nov. 1st to purchase Orr place, 9.44 acres, at $5,000, possession Mar. 1, 1911. Registration now 143; estimate for year 150; receipts from pupils $37,000; surplus $7,000 for year.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

7

Jan. 7, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

I am writing to Professor Jordan today and thank you for this help.

I am very much assisted by your additional letter on constitutional matters. The two illustrations you give throw a great deal of light on the subject to me. I think that the first illustration is one of the sort that I have had in mind. The second one, I had never paid any attention to, and it seems to me easy to agree with you that on such a subject as the family relation, the constitution ought to be amended if anything is to be done. Your remarks concerning our great editor and worthy ex-president are very interesting, not to say amusing.

I am sending out official notices today for a trustee meeting next Tuesday evening at 5:30. We are going to tackle the question of increasing the rates and of starting in on a scheme of enlargement, though we shall do nothing radical at first. I have talked with you with regard to these things.

Cordially yours,

WDBoyer

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Jan. 7, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

I am writing to Professor Jordan today and thank you for this help.

I am very much assisted by your additional letter on constitutional matters. The two illustrations you give throw a great deal of light on the subject to me. I think that the first illustration is one of the sort that I have had in mind. The second one, I had never paid any attention to, and it seems to me easy to agree with you that on such a subject as the family relation, the constitution ought to be amended if anything is to be done. Your remarks concerning our great editor and worthy ex-president are very interest, not to say amusing.

I am sending out official notices today for a trustee meeting next Tuesday evening at 5:30. We are going to tackle the question of increasing the rates and of starting in on a scheme of enlargement, though we shall do nothing radical at first. I have talked with you with regard to these things.

Cordially yours,

Copy.

87

Jan. 13, 1911.

H. S. Metcalf,

President Board of Trustees.

Dear Dr. Metcalf:-

I wish this year to say to the Board of Trustees that I shall ask that the next budget include an increase in my salary of not less than $400.00 a year. It seems to me that the institution has now reached a financial situation in which it is proper for me to ask that the salary be made more nearly equal to my actual outlay year by year for living expenses.

I am sending a copy of this letter to other trustees in order that they may have ample time to consider the matter, and be ready to take such action as they may deem wise when next year's budget is up for action.

Yours truly,

W. P. McKee.

President Jackson:
Later on I desire
to talk with you on this
matter. Cordially WPM

January 16, 1911

Dear Mr. McKee:-

I have the note of the 13th inst. and hope there will be no difficulty whatever in arranging the budget as you indicate. It certainly is a very proper thing to do.

Very truly yours,

H.S.J.

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.

Ack. 1/24/11

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Jan. 23, 1911.

President H. P. Judson,

University of Chicago.

Dear President Judson:-

We have made it a rule to pursue consistently the policy of assigning four classes to a teacher five days a week. I am a little puzzled to know just what I ought to do when the classes are very small. For example, out of one hundred and fifty-five students registered, less than twenty are studying Latin, and they are in five different classes: one with two persons and one with three; none with more than six. A similar, but not quite the same, situation prevails in some other departments. One of these classes in Latin is a college freshman class. We have a teacher now and then who is very competent, who would much prefer an extra hundred dollars, when these classes are very small, and accept five classes, one of them meeting, perhaps, four times a week instead of five. If you think I am making a mistake in allowing occasionally a teacher to do that, I would be glad to have your statement.

Yours truly,

W P McKee

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Jan. 23, 1913.

President H. P. Judson,

University of Chicago.

Dear President Judson:-

We have made it a rule to pursue consistently the policy of assigning four classes to a teacher five days a week. I am a little puzzled to know just what I ought to do when the classes are very small. For example, out of one hundred and fifty-five students registered, less than twenty are studying Latin, and they are in five different classes: one with two persons and one with three; none with more than six. A similar, but not quite the same, situation prevails in some other departments. One of these classes in Latin is a college freshman class. We have a teacher now and then who is very competent, who would much prefer an extra hundred dollars, when these classes are very small, and accept five classes, one of them meeting, perhaps, four times a week instead of five. If you think I am making a mistake in allowing occasionally a teacher to do that, I would be glad to have your estimate.

Yours truly,

Frances Shimer School,

Mt. Carroll, Ill., March 17, 1911.

A meeting of the Board of Trustees of the Frances Shimer School is called herewith at the Dean's office, Metcalf Hall, Mt. Carroll, Illinois, for Wednesday evening, the 22nd of March, 1911, to take final action on the question of moving the steam plant and rebuilding it, and to consider such other matters as may come before the meeting.

By order of the President,

Wm. P. McKee, Secretary.

Prest Judson =

It appears that income will Exceed ordinary outgo over $8000 this year. Budget for next year will show an even better prospect.

WM

March 20, 1911

Dear Mr. McKee:-

I regret that my engagements will not permit me to be present at the meeting of the Trustees on Wednesday evening next. The financial report is very interesting.

With congratulations, I am,

Very truly yours,

F. T. J.

Dean W. P. McKee,
Frances Shimer School,
Mt. Carroll, Illinois.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

103

Apr. 15, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

The remark you make with regard to the word "baccalaureate" brings up several questions. Schools generally, including public high schools, have baccalaureate sermons, so-called. I have attended "baccalaureate" addresses as long as I can remember without ever thinking of them as implying a degree. We are evidently wrong, and ignorantly so, but I confess I hardly know what to call the sermon which I have been giving these years under that title.

I am gratified with your comments on other features of the catalogue.

Yours truly,

W. P. Tolley

WB I presume it will be difficult for you to believe that never before your letter did I in my own mind connect Baccalaureate with Bachelor & so the degree, but it is a fact, W

Chicago, April 17, 1911

Dear Mr. McKee:-

Yours of the 15th inst. received. I notice your comments relating to the use of the term "baccalaureate". Of course it is inappropriate applied in this connection, without the giving of the bachelor's degree. We don't use the word ourselves as applied to the sermon on the Sunday preceding Convocation. We call that the "Convocation Sunday" and the "Convocation Sermon". I am wondering if a similar device would not be possible in an institution such as yours, in which the bachelor's degree is not given, and at the same time be entirely accurate and also quite as dignified.

With best wishes, I am,

Very truly yours,

H.P.J.

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

April 17, 1911.

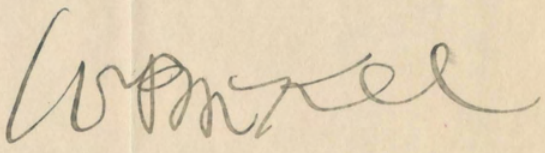
President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

I had asked Judge Pinckney, whose wife is a graduate of this institution in Seminary days, to give the Commencement address. His health is such that he feels it necessary to decline. I have recently been told that Bishop Vincent lives in Chicago now. I knew him long ago when in Chautauqua, and he was at our house in Minneapolis. I have not come into touch with him for fifteen years. Possibly you could tell me whether it would, for any reason, be inadvisable or inexpedient to ask him to make this address on June 7th in the evening? Possibly the financial difficulty would make it unwise. We have never felt that we could pay more than fifteen dollars for this service, which, of course, is not payment for the service, but is payment of expense and a little more; but we always feel that the speaker has not been paid. Perhaps we ought to increase this stipend. Any comments on any of these points from you as one of our trustees will be greatly appreciated.

Yours truly,



Chicago, April 18, 1911

Dear Mr. McKee:-

Yours of the 17th inst. received. I shouldn't advise asking Bishop Vincent. I don't think his health is very good, and of course the honorarium would be entirely out of the question in such a case. I should think you might find it difficult to get very large men if you pay only the expenses of the trip.

Very truly yours,

W.G.

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

April 18, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

At the beginning we called our commencement exercises convocation exercises, and the sermon the convocation sermon, but I could never quite understand why it should be done and it seemed as though we were simply trying to copy the University, and only the University, so far as I know, uses those terms, and feeling that we made ourselves a little odd by so doing and possibly seemed to be assuming some things which we ought not to, we gave it up. It may be that it would be better for us to go back to that custom. I certainly thank you for calling my attention to the matter. I am puzzled to notice, however, that for some reason or other, not clear to me at all, the custom of having a so-called "baccalaureate" address for secondary schools is widely prevalent East and West. Miss Knight from Hopedale, Mass., for example, called my attention to the fact that the Unitarian minister approved it for the high school in their town, and they do the same thing in Williamsport, Pa., in the Academy, and at Wheaton Seminary in Norton, Mass., as well as in the Stevan School, Chicago, and Pillsbury Academy. However, we ought to lead the procession, not follow.

Cordially yours,

Wm Scott

Chicago, April 19, 1911

Dear Mr. McKee:-

Yours of the 18th inst. received. Why not call the sermon the "Commencement Sermon"? You are quite right about the prevalence of the other practice. There is no reason also why the School should not set the standard of accuracy in these matters.

Very truly yours,

H. P. J

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

87

June 12, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

I very much regret that we do not see our way to accept your kind invitation to the Convocation exercises. We are in the midst of building and we have company in the house and a great deal of work in connection with the Commencement is not yet cleaned up.

I append herewith some information from my report to the trustees which will interest you.

Yours truly,

W P McLee

Dr H S Mulcaf, president of our Board, was operated on for abscess in bowels Saturday and is in a critical condition

FOR THE TRUSTEES

June 7, 1911.

SCHOOL STATISTICS

	Pupils	House Pupils	School Bills.
96-7	61	35	$ 9550.00
97-8	97	35	8657.00
98-9	94	37	9697.00
99-00	86	37	10676.00
00-01	72	43	9951.00
01-02	77	47	12093.00
02-03	82	50	13231.00
03-04	79	59	14100.00
04-05	111	70	17200.00
05-06	90	55(fire)	13300.00(fire)
06-07	102	57	16500.00
07-08	108	70	20556.13
08-09	120	74	24500.00
09-10	127	82	25740.00
10-11	158	105	37450.00

Student Aid

Cash received--nothing as yet--$150.00 hoped for from Ed. Aid Assn.
Aid rendered by work offered:

Teaching	935.00	
Library	410.00	
Bookstore	100.00	
Bookkeeping	360.00	
Mail	40.00	
Telephone	100.00	
Dining room	1922.50	3927.50
"Scholarship" acct.		508.75
Total aid rendered		4436.25

The Store

1907-8	Sales	$1515	Profit	$370----------24%
1908-9	"	1943	"	508----------30%
1909-10	"	2232	"	693----------30%
1910-11	"	3087	"	758----------24%

Abstract of Financial Report

1. The receipts from School Bills have increased over last year 11700.00
2. The net debt of the School has been diminished in the year 7530.83
   counting the cottage as an asset: or, including the payment, $5000 for that, the net debt has still been reduced $2530.83.
3. The attendance has increased from 127 to 158.
4. The Budget for next year provides for current expenses and for improvements in cottage and new steam plant costing $8500, and leaves a balance of over $2000 for the still further reduction of the debt.
5. The Budget is based on receipts from School Bills of $40,000 for next year. In the opinion of the Dean this amount could be increased to $50,000, if we had room for the pupils. This year we received 72 new house pupils. For next year, we do not have room for more than forty. This seems to indicate a shortage of space for over 30 pupils, even though no more new ones apply this year than last.
6. Later: Since the report was made out, the trustees of the Frances Shimer estate have assured the Dean that the payment from them this year will be $950.00 more than anticipated, and they expect that it will not be less than that for the next year. This would diminish the net debt, as stated above, in the sum of $1900.00.

Chicago, June 15, 1911

My dear Mr. McKee:-

Yours of the 12th inst. at hand. I am very sorry to hear about Mr. Metcalf's condition, and hope that he will come through. The statistics are very interesting. I congratulate you on the entire showing.

Very truly yours,

H.B.J.

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Oct. 4, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

This is a line of greeting on your return. We have read the stories of the disasters to the Olympic and of the safety of the passengers.

You will be interested to know that we are considerably ahead of last year in attendance and income, taxing the capacity of our buildings--102 girls actually in the house today.

You will also be pleased to know that the different departments at the University are giving provisional advanced standing to some of our junior college graduates in psychology, geology, physiography, trigonometry, French, German, English, American History, History of Art. The quantity in each case is not large, but we hope that our work may so increase that the number of courses may be increased and the quality improved.

I shall hope to see you after the pressure of the first return is over, and ask some questions which are puzzling me very much indeed.

Yours truly,

Jessie Allen

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Oct. 4, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

This is a line of greeting on your return. We have read the stories of the disasters to the Olympic and of the safety of the passengers.

You will be interested to know that we are considerably ahead of last year in attendance and income, taxing the capacity of our buildings--102 girls actually in the house today.

You will also be pleased to know that the different departments at the University are giving provisional advanced standing to some of our junior college graduates in psychology, geology, physiography, trigonometry, French, German, English, American History, History of Art. The quantity in each case is not large, but we hope that our work may so increase that the number of courses may be increased and the quality improved.

I shall hope to see you after the pressure of the first return is over, and ask some questions which are puzzling me very much indeed.

Yours truly,

Mt. Carroll, Ill., Nov. 4, 1911.

To the Trustees:-

I hand you herewith the report of the cost of the new Power Plant, now virtually completed:

Building

Materials	Brick(net)	$ 339 56	
	Lumber	814 66	
	Plaster	75 05	
	Cement	316 75	
	Gravel	165 50	
	Copper gutters	225 28	
	Tin deck	67 60	
	Other materials	457 90	$2462 30
Labor	Grading	60 62	
	Carpenters	584 79	
	Masons	267 50	
	Other labor	741 89	1654 80
Architect		60 00	60 00
			$4177 10

Boiler and Stoker, including tearing out old machinery and moving: also new boiler, new stoker, bricking in and setting and materials and labor on steam work inside the building, both boiler room and laundry		
New boiler	655 80	
New stoker	572 55	
Other materials and the labor	983 75	2212 10
Connections with Old Mains		
Crane estimate(subject to correction)	1257 96	
Tunnel(cost of materials and labor)	285 91	
Covering pipes and painting	363 00	
Labor connecting pipes in tunnel	75 00	1981 87
Gasoline Tank		45 00
Total		$8416 07

****

The outlook for the year financially on the basis of present attendance is that the income from School bills will exceed the budget estimate by $5000($45,000 instead of $40,000) and that the gain on the year's business will be $5000 instead of $2192, as estimated. This means that if we hold the pupils we have, we shall expect to pay all current bills for the year, including cost of Power Plant ($ 8, 416.07) and in addition have left over to apply on indebtedness approximately $5000.00.

The school bills promise an increase of $7500.00 over last year, $45,000 instead of $37,000. Of this amount nearly $22,000 has been collected already.

Yours truly,

Wm. P. McKee, Dean.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Nov. 18, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

You asked me what the income was from College Hall. I append herewith full statement as it is at the present time.

College Hall

Cost, furnished, in 1908 approximately $20,000.00.

Income:

School bills--36 pupils--full capacity (List made from bills of pupils now occupying)		$15,796.00

Outgo

Interest on $20,000.00 cost	$1000.00	
Depreciation, 25 year basis,	800.00	
Repairs	400.00	
Food, 36 girls, 3 teachers,	2100.00	
Two teachers' salaries	1800.00	
Care	150.00	
Heat	200.00	
Light	150.00	
Insurance($15,000)	150.00	
Kitchen labor chargeable to extra work done	400.00	
Laundry	400.00	
Administration	450.00	
		$8,000.00
Net profit		$7,796.00

Being 38 per cent. on the cost.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Nov. 18, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

You asked me what the income was from College Hall. I append herewith full statement as it is at the present time.

College Hall

Cost, furnished, in 1908 approximately $30,000.00.

Income:

School bills--35 pupils--full capacity	$15,796.00

Outgo

Interest on $20,000.00 cost	$1000.00
Depreciation, 25 year basis,	800.00
Repairs	400.00
Food, 38 girls, 3 teachers,	2100.00
Two teachers' salaries	1800.00
Care	720.00
Heat	300.00
Light	720.00
Insurance($15,000)	120.00
Kitchen labor chargeable to extra work done	400.00
Laundry	400.00
Administration	420.00
	$8,000.00
Net profit	$7,796.00

Being 38 per cent. on the cost.

The addition of another dormitory would involve greater additional expense for administration and instruction, and the income would not be as large at first, as it would require certainly two years, possibly several more, to fill the dormitory. College Hall was full at the beginning of the second year.

You may think of items of expense which ought to be charged into outgo which I have failed to put in.

Yours truly,

W. M. Zeigler

The addition of another dormitory would involve greater additional expenses for administration and instruction, and the income would not be as large at first, as it would require certainly two years, possibly several more, to fill the dormitory. College Hall was full at the beginning of the second year.

You may think of items of expense which ought to be charged into outgo which I have failed to put in.

Yours truly,

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Nov. 18, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

Complying with your request, I saw Mr. Payne and was not successful in getting the matter of the standing of our college work at the University thoroughly cleared up. It appears that the statement on page 114 in the Annual Register of 1910, and corresponding pages of the preceding year's, as follows:- "6. Students from affiliated schools may receive college credit without further examination," it appears, I say, that this statement has been omitted from the 1911 edition of the Register.

The statement in the 1911 Register on the same topic does not mention affiliated schools at all, and seems to suggest that such advanced standing is to be secured without examination only when the same subjects are pursued successfully in the University. Anything you could do to get the matter straightened out in our favor early would be very much appreciated.

Of the total number of graduates of our junior college department, six in all, five are pursuing college work as follows:

University of Chicago, Miss Martha Green and Miss Zella Corbett.

University of Nebraska, Miss Eva Roberts.

University of California, Miss Lillian Whitmore.

Iowa State Normal, Cedar Falls, Iowa, Miss Ertle Shatwell.

In every instance, including the University of Chicago, these pupils have been allowed provisional advanced standing for two

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS

OFFICE OF THE DEAN

May. 18, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

Complying with your request, I saw Mr. Payne and was not successful in getting the matter of the standing of our college work at the University thoroughly cleared up. It appears that the statement on page 114 in the Annual Register of 1910, and corresponding pages of the preceding year's, as follows:- "6. Students from affiliated schools may receive college credit without further examination," it appears, I say, that this statement has been omitted from the 1911 edition of the Register.

The statement in the 1911 Register on the same topic does not mention affiliated schools at all, and seems to suggest that such advanced standing is to be secured without examination only when the same subjects are pursued successfully in the University. Anything you could do to get the matter straightened out in our favor early would be very much appreciated.

Of the total number of graduates of our Junior college department, six in all, five are pursuing college work as follows:

University of Chicago, Miss Martha Green and Miss Zella Corbett.

University of Nebraska, Miss Eva Roberts.

University of California, Miss Lillian Whitmore.

Iowa State Normal, Cedar Falls, Iowa, Miss Myrtle Shotwell.

In every instance, including the University of Chicago, these pupils have been allowed provisional advanced standing for two

full college years, and, so far as I know, nothing has been said about examinations at any of these places. Nevertheless, it was not clear in Mr. Payne's mind when I saw him that he could properly state to outside inquirers that advanced standing had been given at the University of Chicago without examination.

Thanking you in advance for anything you may do to help us out in this matter, I am,

Cordially yours,

full college years, and, so far as I know, nothing has been said about examinations at any of these places. Nevertheless, it was not clear in Mr. Payne's mind when I saw him that he could properly state to outside inquirers that advanced standing had been given at the University of Chicago without examination.

Thanking you in advance for anything you may do to help us out in this matter, I am,

Cordially yours,

Chicago, November 20, 1911

Dear Mr. McKee:-

Your two favors of the 18th inst. at hand. I am interested in your statement as to the income from College Hall. Nothing else occurs to me as proper to add.

After you were here I saw Mr. Payne, and I have settled the matter with regard to credit. My understanding is that the Frances Shimer School, so far as that is concerned, is on the same basis as the Lewis Institute and the Bradley Institute.

With best wishes, I am,

Very truly yours,

H.P.J.

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Nov. 20, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

The number of house pupils, practically all of whom use the St. Paul road, is 103; teachers living out of town, 14. The number of house pupils has doubled since 1907. With the plans for enlargement and enticing railway facilities, it is possible that it may double again in another five years.

The passenger traffic originated by the School is much larger than indicated by the number of residents. Parents, guardians, kinsfolk, friends visit pupils and teachers. We encourage this as an advertising feature.

Our rates are such as to attract desirable patrons who appreciate first-class service by the School and on the railway. We have spent a hundred thousand dollars in recent years in equipment and buildings, and are planning for still further expense.

In the quality of its work and of its equipment, the School compares very favorably with that of any other School of the character in the West.

Some defects of the train service,from the point of view of the School,at present are as follows:-

Only two trains a day East(have had three for years until now). Of the two trains we now have, one leaves at a quarter to six and the other at 6:33 in the morning, making it impossible to go to Chicago for nearly twenty-three hours at a stretch.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

Nov. 20, 1911.

President Harry Pratt Judson,

University of Chicago.

Dear President Judson:-

The number of house pupils, principally all of whom use the St. Paul road, is 103; teachers living out of town, 14. The number of house pupils has doubled since 1907. With the plans for enlargement and exticing railway facilities, it is possible that it may double again in another five years.

The passenger traffic originated by the School is much larger than indicated by the number of residents. Parents, guardians, kinsfolk, friends visit pupils and teachers. We encourage this as an advertising feature.

Our rates are such as to attract desirable patrons who appreciate first-class service by the School and on the railway. We have spent a hundred thousand dollars in recent years in equipment and buildings, and are planning for still further expense.

In the quality of its work and of its equipment, the School compares very favorably with that of any other School of the character in the West.

Some defects of the train service,from the point of view of the School,at present are as follows:-

Only two trains a day East(have had three for years until now). Of the two trains we now have, one leaves at a quarter to six and the other at 8:33 in the morning, making it impossible to go to Chicago for nearly twenty-three hours at a stretch.

No evening train with sleeping car service West now stops at Mt. Carroll, the only train being at 1:45 in the morning and this not carrying the service most needed by our pupils.

We believe that the character of the railway service, both in the number of trains and in the kind of trains which stop here, has a great deal to do with the prosperity and future growth of the School. Unless certain changes can be made, we believe that our plans for next year will be interfered with by lack of railway facilities, as patrons do not wish to send their daughters to a town in which they must stay, for example, twenty-four hours in order to see their daughters.

Specific requests:

1. That No. 18 East at a quarter to 6 in the evening stop every day in the week, as it now does on Sunday only, to take on passengers for Rockford, Davis Junction, Elgin, and Chicago, as well as to let off passengers from Marion and beyond.

2. That No. 11 stop at Mt. Carroll regularly to take on sleeping car passengers for Marion and beyond and Dubuque and beyond, and to let off passengers from Chicago.

3. That No. 22 be advanced in time, leaving Mt. Carroll in the middle of the forenoon instead of very early in the morning, 6:33, as now.

From the point of view of the School, requests one and two are the most important.

I inclose the latest time table which, however, does not show No. 18 stopping on Sundays as it actually does stop.

I hope that you may see your way to put up a very strong

No evening train with sleeping car service West now stops at Mt. Carroll, the only train being at 1:45 in the morning and this not carrying the service most needed by our pupils.

We believe that the character of the railway service, both in the number of trains and in the kind of trains which stop here, has a great deal to do with the prosperity and future growth of the School. Unless certain changes can be made, we believe that our plans for next year will be interfered with by lack of railway facilities, as patrons do not wish to send their daughters to a town in which they must stay, for example, twenty-four hours in order to see their daughters.

Specific requests:

1. That No. 18 East at a quarter to 8 in the evening stop every day in the week, as it now does on Sunday only, to take on passengers for Rockford, Davis Junction, Elgin, and Chicago, as well as to let off passengers from Marion and beyond.

2. That No. 11 stop at Mt. Carroll regularly to take on sleeping car passengers for Marion and beyond and Dubuque and beyond, and to let off passengers from Chicago.

3. That No. 22 be advanced in time, leaving Mt. Carroll in the middle of the forenoon instead of very early in the morning, 6:33, as now.

From the point of view of the School, requests one and two are the most important.

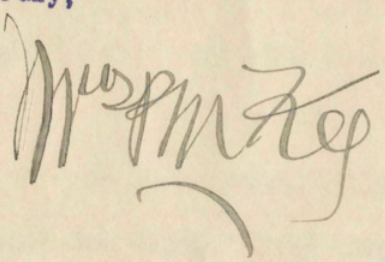
I inclose the latest time table which, however, does not show No. 18 stopping on Sundays as it actually does stop.

I hope that you may see your way to put up a very strong

request to President Earling who, I firmly believe, does not understand the character of work we are trying to do, or the importance of the railway service.

The Company is generous in giving special privileges, stopping individual trains for passengers. This, however, does not meet the situation. The thing we need is to have these stops on the time card so that prospective patrons studying the time card will be favorably impressed in advance with the railway facilities.

Yours truly,



request to President Darling who, I firmly believe, does not understand the character of work we are trying to do, or the importance of the railway service.

The Company is generous in giving special privileges, stopping individual trains for passengers. This, however, does not meet the situation. The thing we need is to have these stops on the time card so that prospective patrons studying the time card will be favorably impressed in advance with the railway facilities.

Yours truly,

Chicago, November 21, 1911

Dear Mr. McKee:-

Your favor of the 20th inst. received, and I have written to Mr. Earling in the line of your requests. I did not embody your third request, that #22 be advanced in time, because that plainly would involve such changes in the time schedule of the road as would make it difficult to make connections with other points. Your requests 1 and 2 are the ones which I have urged on Mr. Earling.

With best wishes, I am,

Very truly yours,

H.T.J.

Dean W. P. McKee,
The Frances Shimer School,
Mount Carroll, Illinois.

Chicago, November 21, 1911

Dear Mr. Earling:-

As one of the trustees of the Frances Shimer School, situated at Mt. Carroll, Illinois, I am writing to express the hope that it will be found practicable for the railroad to do a little more for the town in the way of stopping trains. The school is an institution for young women which is constantly growing. In the last four years the number of boarding students has doubled. There are now 103 such, with 14 teachers living out of town. The parents of the pupils frequently wish to visit the school, and there is therefore a reasonable amount of contribution to the service of the road on the part of this institution. The difficulty appears to be at present that only two east-bound trains a day stop regularly at Mt. Carroll. One leaves at 5:45 A. M., the other at 6:33 A. M., making it impossible to go to Chicago by an afternoon or evening train.

Moreover, no evening train with sleeping-car service west now stops at Mt. Carroll, the only one being at 1:45 in the morning. It is true that the road has been very liberal in stopping trains to let off passengers. That, however, doesn't meet the situation, as parents on examining the time-cards and finding no stops are deterred frequently from making trips which they would wish to make. It would be extremely desirable:

First, if #18 East, 5:45 P. M., should stop daily, as it now does on Sunday only, to take on passengers for Rockford, Davis Junction, Elgin, and Chicago, as well as to let off passengers from Marion and beyond;

Second, if #11 West should stop at Mt. Carroll daily to take on sleeping-car passengers for Marion and beyond, and to Dubuque and beyond, and to let off passengers from Chicago.

If these things could be done it would be a great accommodation to the town and to the school, and I am sure would result in increased attendance at the school and therefore in increased patronage of the road.

Very truly yours,

General Superintendent, Chicago, Milwaukee & St. Paul Railway, Railway Exchange Bldg., Chicago.

is true that the road has been very liberal in stopping trains to let off passengers. That, however, doesn't meet the situation, as parents on examining the time-cards and finding no stops are deterred frequently from making trips which they would wish to make. It would be extremely desirable:

First, if #18 East, 5:45 P. M., should stop daily, as it now does on Sunday only, to take on passengers for Rockford, Davis Junction, Elgin, and Chicago, as well as to let off passengers from Marion and beyond;

Second, if #11 West should stop at Mt. Carroll daily to take on sleeping-car passengers for Marion and beyond, and to Dubuque and beyond, and to let off passengers from Chicago.

If these things could be done it would be a great accommodation to the town and to the school, and I am sure would result in increased attendance at the school and therefore in increased patronage of the road.

Very truly yours,

H. C. J.

Mr. H. B. Earling,
General Superintendent, Chicago, Milwaukee & St. Paul Railway,
Railway Exchange Bldg., Chicago.

THE FRANCES SHIMER SCHOOL
OF THE UNIVERSITY OF CHICAGO
MOUNT CARROLL, ILLINOIS
OFFICE OF THE DEAN

7

Nov. 22, 1911.

President Harry Pratt Judson,
University of Chicago.

Dear President Judson:-

I should have explained that No. 22 is a local, leaving Savanna at a little after six in the morning. I do not believe that the advancing of its time would seriously modify the schedule of any other train. However, it is a fact that, so far as the School is concerned, we are not specially interested in this train. The stopping of No. 18 in the evening is vital to us.

Yours truly,

Thomas