#5543 Madison Ave
Chicago. Aug. 31. 1896

(62)

Dear President Harper:

Owing to the bad weather up North, and the consequent state of my wounds, we returned to Chicago three or four days earlier than we expected, and your letter sent to the islands, was returned and reached me Saturday. In response, I inclose my resignation as Director of the Press, which I simply make a resignation, leaving it for you and the Trustees to determine when it shall take effect and the conditions.

It is idle to say that I am not disappointed at the appreciation, or lack of appreciation, of three years of the hardest work I have ever done, and as a result of which I am where I am, physically. But it is useless to say anything regarding this, when there is such an evident determination not to recognize the amount of work devolving upon the Director under the present system. I only trust the action of the Trustees will accord with their disposition to treat me liberally financially, as your letter states they are. Under ordinary circumstances, and if I was in decent health, I would simply resign and say nothing more. But the

(87)

terrible drain that has been made upon my small private earnings by Mrs. Chase's and my long continued and serious illness, makes me consider the financial side of the case, which otherwise my pride would lead me to ignore. I, therefore, must hope that the vote of the Trustees will be as liberal as they can make it; and I feel confident that time will prove that my three years of work, days, nights and Sundays, has not been so barren of results, nor so unwisely directed, as it seems to be considered at present.

May I ask that the resignation be made public as soon as the Trustees have acted, and that I may know as soon as possible what their action is, so that I may know what I can rely upon. My reason for thus wishing it known that I am not to return to the University is that I must at once reduce my expenses and give up my house; and I do not feel that I should take any steps in this direction, which would make the matter public, until authorized by you to do so, as I don't know whether such publicity might complicate matters for you. I feel that I must have the house off my hands by or before October 1st, however, and so would like to be able to make the effort to

unload as soon as possible.

It is impossible for me to say when, even approximately, I can get about again. My general health is improved, but the condition of my four open wounds is no better than when I left Chicago five weeks ago. I have not yet seen Dr. McArthur since my return, but in conversation with Dr. Cook yesterday, there seemed to me to be no course left except another operation. Dr. McArthur may think otherwise, but I have little hope of it. I shall undoubtedly be a slave to a crutch, and practically confined to the immediate vicinity of my place of abode, for some weeks to come. I cannot yet walk so far as the University and back, but shall endeavor to get there if necessary. I am so far from strong, however, that I hope it may not be necessary to go on old mallets, as the case seems so fully settled. The Trustees have considered my work unsatisfactory, and are administering the severest rebuke possible in asking for my resignation, which I send you unconditionally. Consequently I shall be very glad if I may rank you as a friend hereafter, which I sincerely hope as a man, not an employé, I may consider myself. If I can do anything, however, to clear any matters up, I shall consider it both

a duty and a pleasure.

I cannot close this valedictory letter, without thanking you most cordially for your kindness to me, and your support in all cases. I believe, to treat me with the utmost fairness; and the pleasantest recollection I shall carry away from Chicago will be that of the somewhat close association my duties have made it necessary for me to hold with you personally. If I was well and not so situated financially, I should look upon the laying down of the duties of Director almost with pleasure: for the wear and tear of the position is such that no sane man, knowing it, would assume it for any amount of money. I am very sensitive to criticism, and consequently the strain upon me has been very great.

I have been very sorry to hear of your illness and hope you may by this time be quite yourself again. But, President Harper, you must be more charitable to yourself in the score of work, or nature will revolt and your physical break down will be certain. This is the suggestion of a man to a man, not from an employee.

Hoping to hear from you at an early date, and with best wishes for your speedy recovery, I remain, Yours very truly

C. W. Chase

affiliation

McLeish

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DRY GOODS.

State and Washington Sts.

RETAIL DEPARTMENT.

Chicago, June 9th, 1899 189

President W. R. Harper,

University of Chicago,

Chicago, Illinois.

My Dear Doctor Harper,-

Thank you for your kind remarks of June 5th.

I have been thinking a good deal about the academy of late, fully sharing, as you know, the opinion that the School is organized for, and should be doing work with, two to three times the number of students now enrolled.

Briefly summarized, my idea of its policy for the immediate future would be as follows-

First, To strengthen wherever needed the work of instruction, looking to such a filling of every teaching position as will both deserve and command the fullest public confidence. The business management of the School ought also to be in capable, industrious, and agressive hands.

Second, While it is well for the Head of the School to take a final hand in correspondence with parents and guardians, I suggest that the business management should include a large and active part in the work of "publicity and promotion," especially in Chicago and adjacent district. I would also favor the increase, if shown to be necessary in the appropriation for advertising, as there is nothing so wasteful as to maintain a large equipment for a small amount of business.

Third, If it is considered timely now, I would favor the reconsideration o f the coeducational-feature with a view to changing at the proper time: but this may be considered confidentially by the Board without that fact becoming known at the school, or elsewhere. I believe that semi-monthly visitation alternately by the Presi-

CARSON, PIRIE, SCOTT & CO.

DRY GOODS.

RETAIL DEPARTMENT.

June 9th, 1899

President W. R. Harper,

University of Chicago,

Chicago, Illinois.

My Dear Doctor Harper,-

Thank you for your kind remarks of June 8th.

I have been thinking a good deal about the academy of late, chiefly electing, as you know, the opinion that the School is organized for, and should be doing work with two to three times the number of students now enrolled.

Briefly summarized, my idea of its policy for the immediate future would be as follows-

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State and Washington Sts.

RETAIL DEPARTMENT.

Chicago, June 9th, 1899 189

--2-- Harper

dent of the University, and the Academy Committee, or its chairman, will give a better tone to the General Work of the School, and keep its business management up to the proper standard.

Fourth, The School needs an endowment of from Two Hundred Thousand ($200,000.00) to Three Hundred Thousand Dollars ($300,000.00); if the Reynold's fund is of too precarious or temporary value it would be unwise to depend upon that, and we should look elsewhere; but endowment is a necessity.

Hoping you had a pleasant time on your Eastern Trip, I remain,

Yours very truly,

Andr McLeish

P. S. Chase impresses me as a most earnest, sincere, and conscientious man, and if he is strongly supported in some features of the work- your waiting policy (as concerning him) may be finally justified by his good record.

CARSON, PIRIE, SCOTT & CO.

DRY GOODS.

RETAIL DEPARTMENT.

June 25th, 1899

--2-- Harper

dent of the University, and the Academy Committee, or its chairman, will give a better tone to the General Work of the School, and keep its business management up to the proper standard.

Fourth, The School needs an endowment of from Two Hundred Thousand ($200,000.00) to Three Hundred Thousand Dollars ($300,000.00)? if the Reynold's fund is of too precarious or temporary value it would be unwise to depend upon that, and we should look elsewhere; but endowment is a necessity.

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CARSON, PIRIE, SCOTT & CO.

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RETAIL DEPARTMENT.

Chicago, June 11th, 1900 *189*

Dr. W. R. Harper,

C/o Steamer Augusta-Victoria

New York, N. Y.

Dear Doctor Harper,

I address this so as to reach you, if possible, before landing in order to apprise you of the present status of the Morgan Park Gymnasium.

You will remember that I wrote on April 5th to Mr. Gates informing him of of the resolution of the Board asking Mr. Rockefeller to set aside $30,000.00 of the money coming from him to be used for the erection of a gymnasium building, and adding that, perhaps before submitting the matter to Mr. Rockefeller, he would better see you when you came on to New York to take the Steamer for Europe. I never learned whether you discussed this matter with Mr. Gates or not, but I received from him some three weeks later a letter in which he goes over the history of the Academy matters, and after indicating that the Academy has been a sort of ~~heartache~~ heartache with the friends at New York for all these years he says, that if it is a necessity to present this appeal to Mr. Rockefeller now " I cannot help saying that I deeply regret it, by which I mean I regret it in the larger interests of the University itself."

In the face of such a statement I did not feel that it was wise to press the matter in the form in which the Board's Resolution placed it, and so-after discussing it with the officers of the University and one or two of the trustees- I presented -under date of May 10th- a new proposition, a copy of which I enclose.

June 11th, 1900

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c/o Steamer Augusta-Victoria

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RETAIL DEPARTMENT.

Chicago, June 11th, 1900 189

--2-- Harper

It seems that this letter reached New York about the time Mr. Gates went upon a vacation, and remained unanswered for about four weeks, when he wrote to me stating, that if the Adams' bequest of $9,000.00 could be used for that purpose, Mr. Rockefeller authorizes him to say that he would designate $11,000.00 of money coming from him to be used for the construction of a gymnasium to cost $20,000.00. I, thereupon, sent Dr. Goodspeed to interview the executors of the Adams' Estate as to their willingness to have the money used for that purpose. Of course he took the ground that our legal right was unquestioned, and that the trustees expected the executors would be pleased with such a use of the money.

The reply made by the principal executor was very satisfactory, and indicated his approval of the plan, but he asked time in which he could communicate with the other executors, and receive their approval or dissent. As this disposal of the money is in line with similar action during Mr. Adams' life time, and as the gymnasium will be built upon the site of the old M. P. Military Academy at which one of the nephews -who is an executor- received his education it is not expected that objection will be made.

I thought it best to reach you with this matter before you should see Mr. Gates, and also for another reason, which my letter touches upon ~~en~~ in closing, viz., the question of the Academy becoming self supporting. It seemed to me wise that this expectation should be met and, if possible, disposed of now rather than

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DRY GOODS.

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RETAIL DEPARTMENT.

Chicago, June 11th, 1900 189

--3-- Harper

have it hanging like a cloud over the future of the School. If you agree with me in my conclusion you may have an opportunity to say something to strengthen that view of the case.

Hoping that you are greatly refreshed and recuperated by your trip, I remain,

Very cordially yours,

Jno D McLeish

P. S. Please preserve and return to me the copy of my letter enclosed.

CARSON, PIRIE, SCOTT & CO.

DRY GOODS.

RETAIL DEPARTMENT.

June 11th, 1900

--3-- Harper

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Very cordially yours,

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Affiliation

March 8th, 1907.

Mr. J. H. Long,

Northwestern Medical School, Chicago.

My dear Sir:-

Your kind favor of the 6th inst. is received. You may be very sure that the Board of Trustees of the University have not taken the step just made public without long deliberation and every endeavor to secure a different result. So far as I can see the University at present has no option in the matter. The school has done excellent work. It is, however, a practical question in which, as I said, we seem to have no alternative. I greatly regret that we cannot consider continuing the school.

Thanking you for your interest in the matter, I am

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51

NORTHWESTERN UNIVERSITY MEDICAL SCHOOL
2421-2437 DEARBORN ST.,
CHICAGO, ILLINOIS.

DEPARTMENT OF CHEMISTRY

March 6th, I907.

President Harry Pratt Judson,

University of Chicago, City,

Dear President Judson:-

As two of my sons have completed the classical course at the Morgan Park Academy, while a third son is now in attendance there, I naturally feel a lively interest in all that relates to the school and learn with deep regret of the proposition to now close it. My oldest boy is now with you in the second year of his University course; the second boy should have entered last October with the University Scholarship from the Academy, but as he is rather young I am keeping him out a year, to enter next October.

All things considered I have practically great interests in the University of Chicago, and therefore take the liberty of writing these lines. Before sending the boys to Morgan Park Mrs.Long and I made a pretty careful study of Western preparatory schools and concluded that your Academy was at the head of the list as far as thoroughness of work was concerned. We have watched things very closely since that time and have had no reason to change our views. Mrs. Long has been a frequent visitor at the Academy and has come to know the teachers and their methods thoroughly. We hope therefore that the final word has not been said, and that a school with so fine a record for scholarship may still be allowed to continue a work where quality, rather than numbers, counts. There may be good teachers in other places but there is a something in the atmosphere of Morgan Park which appeals to the lover of real student work, and which is not found in the same degree elsewhere.

Yours cordially,

J. H. Long.

NORTHWESTERN UNIVERSITY MEDICAL SCHOOL.
2421-2427 DEARBORN ST.
CHICAGO, ILLINOIS.

DEPARTMENT OF CHEMISTRY

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Yours cordially,

H. H. Long

THE ACADEMY
FOR BOYS
WAYLAND J. CHASE, DEAN

The University of Chicago
FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL., March 3, 1902.

Mr. Clark
Please note
Affiliation
Trustees

President William R. Harper,

University of Chicago.

My dear President Harper;

As suggested by you I herewith present to you the considerations which lead me to urge that the University should add at this time to the Academy's equipment of buildings by the acquisition through purchase or construction of a Dean's residence. Permit me to say first that into this recommendation considerations of personal comfort do not enter unduly, as my present home in which I have lived eight years is still highly satisfactory to me in location and most other respects, save as they touch my relation to the Academy as local administrative head. Moreover, I am keenly aware of the fact that moving into another home will entail on me expense in the way of new furnishings.

The dignity of the school requires that there shall be adjacent to the school property a Dean's residence. The fact that almost all, if not all, other schools of this sort and size have made this sort of provision for the head of the school occasions unfavorable comparisons. I believe that parents making their first visit of inspection of our school are unfavorably impressed by this lack of what to them seems fitting provision for the administrative officer. Moreover, both to them and to parents of students in residence it is sometimes not a little inconvenient to find the Dean's present home in the evening or at other times outside of office hours.

For the Dean's residence to be adjacent to the school grounds or on them would on general principles seem to be required by the needs of discipline and administration and I am convinced from experience that for the facilitating of my work a change of residence is now desirable. In the close neighborhood of the school desirable houses are not to be had for rent and can be had, therefore, only by either purchase or construction. I send herewith a plat of the Academy's property and submit the suggestion that since it is probable that the University Trustees will in the near future see the advantage of acquiring for Academy uses the lots marked 15, 16, 17, 18, 19, the house now owned and

THE ACADEMY
FOR BOYS
WAYLAND J. CHASE, DEAN

The University of Chicago
FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.,

W. R. H.--2

occupied by Prof. Ira M. Price and situated on lots 13 and 14 is well-fitted to be permanently the residence of the Dean of the Academy, being near the center of the school's interests, accessible, modern and large enough for the needs that entertaining presents. This property was offered for sale within a year for $10,000. I do not know how it is at present held.

Very truly yours,

Wayland J. Chase

There are several reeds of the Academy that require consideration before this matter is given attention. The reasons advanced are all of them open to challenge. There is opportunity to promote the dignity of the School in better ways than described. In view of recent & continued criticisms the Dean would better devote his thought to more important and urgent measures.

Wm Jas McLeish

I concur in the conclucsin reached by Wm McLeish

I also regard other matters as more urgent

Eli B. Talcott

Howard G. Gray

I do not favor any action in this direction at present

Willard S. Smith

THE ACADEMY
FOR BOYS
WAYLAND J. CHASE, DEAN

The University of Chicago
FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL., March 28, 1902

My dear Dr. Harper;

You will recall that last year at this time I reported to you that Mr. Fox was not contributing to our faculty's strength all that every member of our force should. Yet on the whole it seemed best to try him another year. I have to say now that during the current year there has not been sufficient change to justify keeping him another year. The difficulty with him is that he is not a force or an appreciable influence in the school. There seems to be between him and the students no sufficient surface of contact. It is not only that he hasn't awakened any affection among them so far as I can see, but also that they don't generally respect him very highly. I think that undoubtedly there may be among the faculty some whom more boys dislike, but none whom less respect. If this sounds harsh, I do not wish it to imply more than a colorlessness in his quality. I think this is temperamental or fixed by long habit, for I know he has tried and is anxious to please. Disorder has not been rampant in his dormitory, but he has had only a dozen boys and has not succeeded in getting any real hold on them.

In his quality as a teacher there is not anything which compensates for this lack.

Yours truly
Wayland J. Chase

GAN PARK ACADEMY
ARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO
FOUNDED BY JOHN D. ROCKEFELLER
WILLIAM R. HARPER, PRESIDENT

Clear.

Filed

MORGAN PARK, ILL. Aug. 11, 1898

Rec'd

Maj. H. A. Rust
Comptroller of the University.

Dear Sir;

As requested by you I herewith make a written statement of the terms of the agreement under which I am now acting dean of the academy. My new work and new salary of twenty one hundred dollars were to begin July 1, 1898 and this salary was to be for thirty six weeks of school work. My interpretation of this is that the thirty six weeks began July 1st. and will end Mar. 24th. 1899. On this latter date, therefore, I can continue at work at extra pay either in cash or time credit or take a vacation, just as my inclination or the needs of the school seem to require. Thus my first monthly salary check for one hundred and seventy five dollars, (i.e. one twelfth of twenty one hundred), was due Aug. 1 for work done in July. In addition there was due me what I received, one hundred and sixteen and $\frac{66}{100}$ dollars on the salary account of the year Oct. 1, 1897 to Oct. 1, 1898, the work of which, nine months, I had completed July 1. Had I ceased work on that date as some of my colleagues did, I should have received on Aug. 1, Sept. 1, and Oct. 1, checks to complete that year's salary account.

Instead of taking a vacation which was my due, I began new work the entering upon which can not in my opinion invalidate my right to money already earned.

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. Aug. 24, 1898

Maj. H. A. Rust
Comptroller

Dear Sir;

Mr. Fredrick H. Howard has returned to his home at Hamilton New York without having received his check for the services performed. As President Harper has indicated to me his intention of accepting the agreement made by Dean Thurber with Mr. Howard, I request that a check for one hundred and fifty dollars be sent him as soon as convenient.

I ask that the matter of my own salary receive attention at your hands as soon as possible.

Yours truly
Maylands J. Chase

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, D.D.S.

THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

THE MORGAN PARK ACADEMY
CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO
FOUNDED BY JOHN D. ROCKEFELLER
WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

As it is, I have received $116.66 for July and believe I should have $175. more, & that on Sept. 1 and Oct. 1 each I should receive checks for the sum of these amounts, but that on Nov. 1 the check due me should be for $175. alone.

I hope I shall not seem to have drawn out this statement to the extent of tedious repetition, in my desire to make it clear.

Very truly yours
Wayland J. Chase

for
If he had not promoted
at 116.00 per mo 177 2/3
3 5 4

3 | 1600
3 | 533
177
2
354

3 | 2000
4 | 666

12 | 1600
13
17 | 200
16
4

Mr Chouinard.

If he had not been promoted:
a) 116.00 a month
b) 177 extra ½ on basis of 16 wks vacation at sal
or c) 2 months extra 4 P33.33
3 mos vac.

Being promoted
a) 116.00 a month
b) 444.44 for 2 terms or
If he wishes he may
c) 4 months vacation at sal. 166.66

OFFICE OF THE RECORDER

The University of Chicago
FOUNDED BY JOHN D. ROCKEFELLER

CHICAGO Oct. 8, 1902.

Dear Dr. Goodspeed:-

The minutes of the meetings of the Law Faculty dated back to last April have just come into my possession. I find

1. That the Faculty voted to ask the Board of Trustees to establish six scholarships of the value of the tuition for one year.

2. To recommend that the tuition fee be fixed at $50.00 per quarter.

3. To recommend that the School be named School of Law of the University of Chicago.

4. To recommend the establishment of the degree of LL.B. to be granted upon the completion of the curriculum to special students accepted by the Faculty as candidates for such degree provided such students shall be qualified to enter the Junior College of the University and provided that they maintain a high standing throughout their work.

Can you tell me whether the Board of Trustees has acted upon these recommendation?

Is it necessary to have a change in the name from the Law School to the School of Law that the Trustees act? Do the Trustees act upon the establishment of the LL. B. degree?

Very truly yours,

A. K. Parker

Recorder.

Oct. 8, 1902.

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Can you tell me whether the Board of Trustees has acted upon these recommendations?

Is it necessary to obtain a change in the name from the Law School to the School of Law that the Trustees act? Do the Trustees act upon the establishment of the LL. B. degree?

Very truly yours,

Recorder.

Morgan Park Academy

LAW OFFICES,
JESSE A. & HENRY R. BALDWIN,
SUITE 708 REAPER BLOCK,
CHICAGO.

February 22, 1907.

Mr. Andrew McLeish, President Judson,
Mr. Eli B. Felsenthal, Mr. Howard Gray,
Mr. Francis W. Parker, Mr. Franklin W. Johnson and
Mr. Thomas Goodspeed,

Chicago, Illinois.

Gentlemen:

At the meeting of the Morgan Park Committee, held last Monday afternoon, after a full discussion it was thought that to close the institution would be a great hardship, and one fraught with not only unpleasant, but harmful results, and, yet, Mr. Johnson stated that unless some arrangement could be made looking to a continuance of the life of the institution, for at least five years, during which all interested would unite in the endeavor to make the institution self-supporting,- he should think it unwise to continue longer than this year. This mainly for the reason that there would be a continual dread and uncertainty about the situation that would destroy the life of the institution, so that, instead of its being closed by us, it would die a lingering death. Accordingly, a sub-committee, consisting of Mr. Judson, Mr. Johnson and myself, were appointed to confer with Mr. Gates and ascertain whether our Eastern friends would consent to a maintenance of the budget at substantially the present sum ($18,000. a year), for four years, beyond the term of the budget, for the year ending June 30, 1908,- already agreed upon. At the conference Mr. Gates gave us to understand that such a method of handling the situation would not appeal favorably to them,- indeed, we were, ourselves, able to see very serious objections.

After extended discussion, it seemed to the Committee that practically the only hope of continuing the school successfully would be to secure funds for its adequate endowment or maintenance till it could be maintained upon a paying basis from parties other than Mr. Rockefeller, who might be interested in sustaining this Academy, probably in or near Chicago.

To the suggestion that it would take time to reach these men, and that the appeal would be vastly more likely to succeed if made while the school was in good condition, and if based upon a correct statement of its financial situation, and the reasons why the founder of the University does not feel disposed to continue its support,- Mr. Gates replied, in substance, that while he recognized the force of this, nevertheless, he thought that if it could be done at all it could be done during the current year of the school.

The situation, therefore, is very acute. We need your earnest consideration and support. A meeting of the Committee, with Dr. Judson, Mr. Johnson and Dr. Goodspeed, will be held at the Union League Club at four o'clock sharp on Monday next. Dinner will be served at six, and we shall endeavor to conclude the business so as to adjourn shortly after. The importance of this meeting cannot be over stated. Mr. Francis W. Parker has been made a member of the Committee, and we shall hope to have all of the Committee, with the other gentlemen named, present. I beg that you will, at any reasonable sacrifice,

not fail to attend the meeting,- for its report must be made to, and acted upon by the Board on Tuesday, and the whole future of the Academy probably is involved in the outcome of this meeting.

Kindly reply at once, by return mail, in enclosed stamped, addressed envelope, advising me that you will attend, that I may arrange accordingly. In promoting and attending to this meeting, I am endeavoring to assist Mr. McLeish, the Chairman of the Committee, as well as to discharge an individual duty.

Very truly yours,

F. Jessup Baldwin

Morgan Park Ill.
May 28 1903

Pres. W. R. Harper
University of Chicago
Chicago Ill.

Dear Dr. Harper. About a year ago when I was in correspondence with you about the position which I now hold I sent you a number of documents of considerable value to me and which I do not wish to lose. They included (1) copies of testimonials from college professors and school principals for whom I had taught (2) several published articles and (3) autograph letters from several of the trustees in Montclair N.J. and from the principal of the school, (4) a list of references. These documents I do not wish to lose and I would be very glad if you would have your secretary return them to me.

I asked last June to have them kept
until I came west last fall &
since that time have neglected
to ask you for them.

Hoping that they can be easily
recovered I remain

Yours very sincerely

Robert H. Cornish

132 North Fullerton Ave Orwich
Montclair N.J.
Feb 6. 1892.

Prof. Wm. R. Harper

Dear Sir; My friend Mr. F.F. Abbott has written me that the position of science teacher in the University preparatory school is vacant and as science teaching is the work to which I have devoted myself I should be glad to correspond with you in regard to this position. Let me state what my educational opportunities have been and what experience I have had.

I graduated from Phillips (Andover) Academy in 1879 and from Yale College in 1883. M. C. Gile and H. C. Bierwirth both members of the Academy staff of teachers were classmates in the Academy. The summer after graduating now at Yale I spent six weeks in the Martha's Vineyard Summer Institute attending the lectures on "Theory & Practice of Teaching" by Col. Parker. The summer of 1890 was spent in the same place studying Zoology with Prof. W. B. Dwight of Vassar College. The summers of '85 and '88 were spent in the Amherst College laboratory studying Chemistry with Prof. E. P. Harris and his assistants. In 1887 I received my master's degree from Yale College after an examination by Prof. Wright on Physics and after writing a Thesis for Prof. Dana on "The geology of Norfolk Ct. with special reference to the glacial

period". Portions of this thesis were published in the American Journal of Science Vol. 39. p. 321.

Before going to college I taught school two years. This made me somewhat older than the majority of my class at graduation. After graduating at Yale I taught one year at Park Institute, Rye, Newyork, and two years at Norfolk Conn. in the Robbins School. The former school was a private preparatory school for boys presided over by Rev. Henry Tatlock now of Ann Arbor Mich. The latter was also a private school for both boys and girls. During the last five years and a half I have been in the High School in this place. The High School here numbers one hundred and sixty pupils. In this whole period I have taught classes in Physics, (nine years) Chemistry, (six years) Geology and Botany six years. I have also taught geometry, Algebra and civil government during the greater portion of this period. I have during the last five years conducted laboratory classes in both Chemistry and Physics. These two subjects with Geology are the ones to which I desire to devote myself

The position I have here is very pleasant and I can probably hold it indefinitely at the present salary and perhaps an increase. I desire however larger opportunities and a larger salary. My publications have been principally in the U.S. School Journal and have been devoted to simplifying the teaching of Physics. I am now preparing

for publication a paper on "The Glacial Phenomena in Montclair and its vicinity". I enclose with this copies of my testimonials received previous to coming to Montclair. The testimonials of my work here I will enclose in a separate letter. For more particular information about my work here I would refer to Mr. Randall Spaulding, Prin. of Montclair Schools; to Dr. J. J. H. Love, District Clerk of the Montclair Public Schools, to Mr. John R. Howard of Fords, Howard and Hurlbert, Publishers New York, & to Mr. E. B. Goodell Montclair. N.J.

May I enquire what the work in science in the Preparatory school is to be? What are the probable numbers there next year? Is the school in operation now? Are the laboratories and other appliances for Science work now set up or is this yet to be done? What is the salary of the position? Is a Professor of Geology to be appointed in the University. If an instructor in Geology is to be appointed I should be glad to apply for that and become a candidate for the Professorship later. Would you kindly send me the prospectus or circular if one has been printed of the Academy and the University.

I might add that Mr. C. F. P. Bancroft-

of Phillips Academy offered me a position at the Academy two years ago. This position I could not accept as he wanted an unmarried man to live in the Commons. I have a wife and two children and am thirty four years old. Hoping that this application will receive your favorable consideration

I remain

Yours Respectfully

Robert H. Cornish

To Pres. Wm. R. Harper

University of Chicago.

Ill.

132 North Fullerton Ave.
Montclair New Jersey
Feb. 22 1892

ANSW'D
FEB 25 1892
W. R. H.

President Wm. R. Harper

Dear Sir. Your letter of Feb. 15th in answer to mine of a former date was duly received as were also the bulletins of information Nos 1, 2 and 3. These I have read with great interest. The plan of organization is certainly novel and yet comprehensive and simple.

With reference to the position of Science teacher in the preparatory school I would say that it seems very attractive. The only disappointing thing is the smallness of the salary. The amount you mention as the maximum ($1800) is what I now receive. One reason I have for leaving this place is to get, if I can, a larger salary. To move my family and goods to Chicago would be an expensive job. I hoped the salary paid would be large enough to compensate. The only reason I would have for accepting a position on the Academy staff, (supposing it to be offered me) would be because of the opportunities it might bring for advancement to a permanent and more paying position in the University. I noted a remark in the Academy circular which leads me to think that this might be rapid and easy. I should be glad to be connected with the institution that you are starting both to share its benefits and to contribute, if it were possible, to its success. What I desire as I told Mr. Abbott in my letter to him is a professorship

in Physics or Geology. For this I should hope and expect to demonstrate my fitness.

I enclose with this copies of some articles I published last year in the New York School Journal and which the editor wishes me to continue and publish in book form. If they have any merit it is in their adapting simple objects and experiments to the illustration of physical laws. I send also recommendations from the principal of the High School here & from ~~two~~ three of the members of the School board. As these are the original copies I should be glad to have them returned together with the printed matter as soon as you are through with them. May I ask what number of hours per day or per week a teacher is expected to teach in the Academy? Would a teacher be asked as a regular thing to take work outside of his department, e. g. to hear weekly or daily exercises in composition or declamation as well as carry on his own work of Chemistry and Physics? Do vacancies exist or would they be likely to occur in the Departments of Physics or Geology in the university to which Academy teachers would stand a good chance of being appointed?

Hoping to hear from you again I remain

Yours very truly

Robert H. Cornish

Morgan Park Academy
Morgan Park Ill
June 15- 1893

Cornish

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Pres. Wm R. Harper
Univ. of Chicago
Chicago Ill

My Dear Sir; I thank you for returning to me the testimonials whose receipt I hereby acknowledge.

I have expended the $500. which you promised me a year ago for laboratory equipment and there are still a number of articles which I need to complete my preparations for my summer course. I have fair prospects for a good class. One hundred dollars or less will complete what I need at present. I desire to do this summers work in good shape and some things are indispensible. Will you authorize me to get what I need?

What shall I do about preparations for teaching chemistry in the fall? The laboratory is equipped for Physics but not chemistry. It will take about $500. I should say to fit up the laboratory with tables, sinks, hood, and necessary apparatus and chemicals. I had thought of taking the rooms above the room we use as a library, used formerly as students rooms and reading room and by having partitions removed make a room large enough for a chemical laboratory. This would leave the large library room for physical laboratory and general scientific lecture room. I have thought also of building a wing on the north side of the library similar to the one on the south side but as no money is forthcoming for this I think I will defer it.

What do you think is the better plan.

Yours very respectfully,

Robert H. Comish

Mr. Burgess thinks I would better say that my suggestion about a new wing on the library is a joke. Is it your intention or Prof Michelson's to make any new appointments in the department of Physics upon his return this fall? If it is I should be glad to have a talk with you on the subject. Yours sincerely

R. H. Comish

Morgan Park Ill. Cornish
March 19 1893

Dear Dr. Harper

Can you not by any possibility spend Tuesday night with us? This "commons" matter is so important and there will come up so many points that I cannot answer that I hope you can arrange to be here. A number of questions have occurred to me. If you can not come will you please answer at once these questions so that I may have your answer by Tuesday night. (1) Would you favor having a member of the faculty on the board of managers of the club? (2) Would you substitute the Academy faculty for the Board of Trustees wherever the latter occurs except in the clauses referring to making advances of money. (3) If any number of our students, as for example the girls at Morgan Hall, refuse to go into the scheme what is the alternative? (4) How soon do you wish the students to take hold of this? (5) Do you wish to wait for Mr. Burgess to return before presenting the matter to the Academy students? After our faculty meeting I will send you the complete scheme.

Yours sincerely

Robert H. Cornish

Cornish

Morgan Park Ill.
Feby. 6. 1894

Dear Dr. Harper:—

We understand from the Dean that it is his purpose to present to you today a matter of discipline which has occupied the attention of the Faculty for many hours. We doubt not that he will state frankly and, from his point of view, fully the disagreement between himself and every other member of the Faculty but one. The principles involved are fundamental and we, therefore, ask you to suspend judgment until you can have a personal conference with us.

Robert N. Cornish
Isaac B. Burgess.
Wayland J. Chase
Laurence Robertson
Frank M. Broadon

THE MORGAN PARK ACADEMY

ISAAC BRONSON BURGESS
Acting Dean

Cornish

THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

MORGAN PARK, ILL. Mar. 10/93.

President William R. Harper,

THE UNIVERSITY OF CHICAGO,

Chicago, Illinois.

Dear Sir:-

I am in receipt of your letters of March 7 and March 9. In the former letter you ask me about Mrs. Woodruff and how she is doing. I have written a long letter to Mr. Isaac B. Burgess on this subject and have asked him to communicate with you. I presume he will do so at once. If he sends you my letter, you will see what our opinion is upon that matter.

We are meditating upon the plan of turning the Commons over to the management of the students as you desire. Many questions arise upon which we should like information. We are not agreed as to the wisdom of putting both Morgan Hall and Park Hall under the same student management, especially, it seems to me, since Morgan Hall is likely to be full of short term or summer students or transient roomers it would be unsatisfactory or undesirable. At Park Hall there seems to be but little difficulty. Is it your idea to have both clubs run by the students? Would it be your plan to have the club pay for the use of the dining room, the kitchen, and utensils and how much? Would you have Mrs. Woodruff or her successor in any way responsible for the students' club; that is, would you have a matron in Park Hall a part of whose salary would be paid by the club for superintending the

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THE MORGAN PARK ACADEMY

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WILLIAM R. HARPER, President

MORGAN PARK, ILL.

and the remainder paid by the Univ. for acting as matron of the Hall.

dining room?

Mr. Strickland has put our books in shape and complimented us upon the ease with which he completed his task. We have talked over the Convocation and have decided to ask you for cards of invitation, printed program, money for decoration, and money for music. We think a brief reception at the close of the formal part of the program would be very pleasant, and at this reception our new glee club might furnish some music. With reference to music, an orchestra of four pieces is the smallest number that would be acceptable. I suppose, however, that this feature would be quite expensive.

The people of Morgan Park have not attended the lectures which we have had here to any great extent, so we think that cards of invitation would serve to bring people out. Invitations given in the churches do not reach all the people of the village apparently,--so many go to church in the city or go to no church. If these suggestions meet with your approval, will you authorize me to take steps to carry them into effect.

Yours sincerely,

Robert H. Cornish
Acting Dean

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ISAAC BRONSON BURGESS
Acting Dean

THE UNIVERSITY OF CHICAGO
WILLIAM R. HARPER, President

Cornish

(6) Dawn

MORGAN PARK, ILL. March 3 1893

Pres. Wm. R. Harper

My Dear Sir; Your letter with reference to the price of board is just received. I did not know that it was agreed to put up the price of board out here. In fact Matteson says that you told him last week to keep it down to $3. if possible for the sake of the students. He is confident that he can run it at that price. Then, too, many students have paid their board to the end of the present quarter @ $3. & to put the price up now would complicate matters. I have been looking for that constitution of the Dining club which you promised to send me so that I might present that matter to the teachers. We ought to know the exact financial condition of the commons here at the beginning of Matteson's administration. We have been looking for Mr. Strickland since Tuesday but he has not appeared. He has T. S. Burgess' books. Matteson is confident that if there are no back debts that he can run the commons for $3. Mr. Hammond was

out here on Monday and brought a statement of the amounts due from the students in the commons. I asked him to give to Mrs Strickland a statement of the bills due so that we might know what the resources and liabilities of the commons are. In view of these facts had'nt we better allow the price to remain @ $3. for the remaining three weeks of this quarter? Mrs. Woodruff has asked me if she must depart on April 1. Shall I refer her to you?

Yours very truly
Robert H. Cornish

March 5 1893 Cornish

Morgan Park Ill.

Pres. Wm. R. Harper
Univ. of Chicago
Chicago Ill.

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Dear Dr. Harper; Can't you come out to our teacher's meeting on Tuesday night? We would like much to see you and hear your account of the way in which the students' commons is run at the University, to talk over the convocation, the students union and other matters. I wrote you Friday asking you to allow us to run the commons until the end of the present term @ $3.00 per week. We could talk over that matter also.

Yours very truly
Robert H. Cornish

Transcribed

Morgan Park Academy Garnich
Morgan Park Ill.
Oct 23. 1892

Prof. W. R. Harper

My Dear Sir; I have a sister, 18 years old, of very good mental capacity, energetic quick and ambitious to get an education. She has already passed the "preliminaries" for entrance to Wellesley College. She is very earnest and sympathetic in her disposition and can do a good amount of work. She wants to go to college but like many another lack of funds prevents the ready solution of the problem. My father must be called a poor man when his debts and resources are considered. He stood behind me & put me thru Yale partially. I borrowed money for half my course, he furnished me money for the other half. I have since paid back in cash the borrowed half & in helping my next younger brother have paid back the half borrowed of father. But my father has a large family and finds it a great burden to educate as he would like to his children and just now the problem is how to send Charlotte to college while, Abe, the youngest boy is still in Harvard. When we decided to come West and settle in Morgan Park, it was at once suggested that Charlotte come along with us and live with us here and attend the Univ. But the uncertainties connected with

change of home, the lack of knowledge on my part of distances, railroad communication & made us decide that it was wiser for my sister to delay her coming until Christmas at least. We are however very comfortably located here (in the house formerly occupied by Rev. Mr. Gates now of Montclair N.J.) and are therefore ready to have my sister come on. She is at the old home in Newjersey where our thoughts often turn. She could enter on Jan. 1. She will be prepared at that time. Before we decide definitely to have her come I would like to enquire about the possibility of her getting a scholarship. His question you have doubtless been asked many times. Here at the Academy we have no difficulty in providing work for a number of poor boys who want to earn their tuition or a part of it. But for the girls we have more difficulty in finding things that they can do toward paying their tuition. They can or a number can earn their board by service in families. I do not want my sister to do this. My plan is to have her live with me and go down and back from the Univ. every day. If she could merit a scholarship and I am sure she will show her ability in time I should be glad to have her have one. She would have no objection nor would I for her to rendering service to the Univ. as the holder of a Scholarship. Would she entering Jan 1. stand any chance for a scholarship? When are these to be awarded and is there any specified number for the Freshman class? In case no scholarship is available could the tuition fee or a part of it be remitted. I shall help what I can & hope to be able to do more for her another year than I can this. I have written somewhat freely that you might understand the situation

Yours very truly Robert H Cornish.

P.S. I have hoped to see you personally about this matter but have not been able to do so. R.H.C.