

Felsenthal

Eli B. Felsenthal.

Edward N. D'Ancona.

*Felsenthal & D'Ancona,
Attorneys and Counselors at Law,
Suite 1031-1037 Chicago Stock Exchange Bldg.*

Chicago. July 18, 1896.

Affiliations

William R. Harper, Esq.,

Pres't. University of Chicago,

City.

(49)

My Dear Mr. President, --

I have your letter inquiring as to the names of the officers of Manual Training School and urging me to take action. I have also had a conference with Mr. Fales in regard to the Manual Training School. Mr. Fales and myself have been at work on the legal matters appertaining to a consolidation, and will be ready early next week to take some definite steps. In the meantime, I have asked Mr. Fales to give me the names of the instructors, so that you may not be without a faculty for the school,

In regard to Morgan Park, I have been unsuccessful during the last three or four days to get Mr. Walker (with whom it is necessary to have a conference in order to ascertain just what steps shall be taken) to make an appointment with me, but I told Mr. Thurber that he might consider that we would build a Dormitory, and make his preparations accordingly. I have further told him that he should look around for suitable houses for the girls, and get the real estate agent to give us definite information in regard to the purchase of the lot which we need if we shall build the Dormitory. The agent has an appointment with me for Monday, and

July 18, 1895.

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President, University of Chicago,

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make his preparations accordingly. I have further told him that
he should look around for suitable houses for the girls, and get
the real estate agent to give us definite information in regard
to the purchase of the lot which we need if we shall build the
dormitory. The agent has an appointment with me for Monday, and

I will also at that time try to see Mr. Walker.

It has occurred to me that it would be wise to co-operate with Mr. Ryerson in this matter, and unless you know some reason to the contrary, I shall see him and get his assistance.

I want to assure you that I have no thought of slighting either of these matters and recognize the full importance of immediate and active work.

Very truly yours,

E. B. Rensselaer

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Wm. L. Garrison

Mr. Chase sent to Mr. R. T. and at next conference discussed

The Morgan Park Academy
or
The University of Chicago

Caldwell

Morgan Park, Ill.,

June 1st, 1899.

President W. R. Harper,

University of Chicago,

Chicago, Ill.

Dear Sir:-

(64)

You will recall that a short time since I told you that Mr. Chase had seriously interfered in the management of my department by changing, contrary to my wishes, the statement in the Summer Circular concerning my courses. It now seems best that you should judge between us not only concerning this matter, but others which I will mention in the course of this letter. It will be necessary to go into detail more fully than I wish, in order to present the matter properly.

Let me say first that Mr. Slaught suggested that I make some such statement as the following and also said that I might use his name although he did not wish to be drawn into any controversy unless necessary. I have been attending Teachers Classes under Mr. Slaught for three full consecutive quarters and I think I can safely say after this experience, especially that of last Summer, that I am in full sympathy with the spirit of the work and methods of the Department of Mathematics at the University. I think also that I understand the secret of Mr. Slaught's success with teachers, and I am eager to try his methods, feeling sure that I can make the work of the Summer School here attractive to teachers.

While Mr. Chase made no change in my introductory statement of circular, he cut out certain things concerning Algebra and Plane Geometry that were intended particularly to attract teachers, and substituted common-place stereotyped expressions found in the "contents" of

The Morgan Park Building
The University of Chicago

Morgan Park, Ill.
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The Morgan Park Academy
or
The University of Chicago

2.

any ordinary text-book.

I would like to have you read a copy of Mr. Chase's statement taken from the first proof, viz:

Algebra, Plane Geometry.

"These courses present to students who have had these subjects wholly or in part, an opportunity for a thorough review in preparation for the Autumn Examinations, and to teachers an excellent training both in method and in subject matter."

This is what he wrote and sent me for suggestions. It seemed to me that to have sent out such a snippy statement as in any way representative of the character of my department would have been a reflection upon me, to say the least. Instead of giving him suggestions, I wrote a very careful statement of what the department aimed to do, a part of which he changed as noted above.

My contention is that Mr. Chase interferes in the management of my department, and, as he himself said, assumes the responsibility. This is a matter for you to judge between us.

Concerning another way in which it seems to me he interferes in the work of my department, let me say first that there is a tendency in the Faculty to give as a reason for the low standard of scholarship in the classes the fact that we did away with entrance examinations last year. Mr. Burgess has said as much to me. While the real reason, as it seems to me, is the failure to live up to what we all agreed upon when we passed the motion to do away with these examinations, viz: to give students four weeks trial and remove those to lower classes who failed to maintain a sufficiently high standard. Now this failure to remove

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The Morgan Park Academy
or
The University of Chicago

3.

students is not so much the teachers' fault as the Acting Dean's, because, to use my case as an example, instead of allowing me to begin my work with a review of the essentials of Arithmetic he said this was not necessary, because he had taken every precaution to allow only those students to enter classes who were sufficiently prepared. Having them once in the classes the pressure from the Office is too great to get them out.

You will remember that I wished it stated in the motion that the Heads of the Departments were not to be interfered with in any way by the Dean. You don't understand the amount of pressure brought to bear upon us from the Office in every little move. I am not the only one who complains of this pressure.

My contention in this matter is that the Acting Dean was unwilling that I should test my students in the manner I wished. That is, that he interferes with and hampers me in the management of my department.

Again, we have students in our classes to-day who, although worked with, persistently, by all the teachers under whom they come, are practically doing nothing. Again and again we have asked Mr. Chase to take those students from our classes, but they have been allowed to stay.

My contention here is, that I should have the right to remove a student from my class when I am satisfied that he is making no honest effort to retain a position in it.

In these three particulars I ask that you decide for us where Mr. Chase's responsibility ends and where mine begins. I ask also for an opportunity for a full and free discussion with you upon these matters. Furthermore, I would like also to write, if it seems proper to you, about certain methods that obtain here which I think do not make for the development of the Academy.

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The Morgan Park Academy
or
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4.

Lately I have been gathering statistics about a matter which I think will interest you, viz: the amount of the work of the Academy. For a long while I have been under the impression that we require too much work of our students. I know that ^{this} is the universal complaint. For that reason, the beginning of this year I made all my courses four recitations a week instead of five, which is all that the University requires to secure a unit at the end of the year, hoping that the other teachers would do the same. This was done in only one other case, that of the History. Lately I have talked with a large number of representative students and find that it is a general complaint that the work of the Academy is more than they can do in the given time. We have figured very carefully the amount of time which each student can with careful economy put on each preparation. This is found to be one hour and forty minutes. I know that some students give two hours and more to the preparation of certain studies. I have repeatedly spoken of this matter to the Faculty, but with no permanent result.

I would like very much to talk this matter over with you sometime, with the hope of making four recitations a week the maximum, and a more careful regard to the length of the lessons as well.

In all this matter I want you to feel that the above letter is dictated by a never flagging zeal for the interests of the Academy.

Sincerely yours,

E. L. Caldwell

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Sincerely yours,

The Morgan Park Academy
or
The University of Chicago

Caldwell

Morgan Park, Ill.,

June 14th, 1899.

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

Dear Dr. Harper:-

During a recent conversation you said, referring to my appointment for work of the Summer Term, that I should receive within a few days a statement from you which would make it clear to both of us as to the manner of remuneration.

You know that I shall always be only too glad to do exactly as you say, but I wish it clearly understood that I have had no definite understanding with anybody yet as to whether I shall receive pay or take credit. I believe I explained to you that one reason why I wished pay this time was that I had promised the Church one hundred dollars (\$100) due the First of January.

I want to ask further that I may be allowed to place my work on such hours that I may have the morning up to eleven o'clock at the University, for the purpose of doing graduate work. I would like also to ask if I, as a member of the Faculty, may take this work without any charge?

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(91)

The Morgan Park Academy
The University of Chicago

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Sincerely yours,

L. L. Campbell

*Gray Mr
McLeish: Mil
you would read
and return once
this letter Yours Mrs
M. Harper*

The Morgan Park Academy
or
The University of Chicago

Baldwell
(53)
Dec. 30, 1897.

Dear President Harper:

Lest I forget it I will tell you first of a little incident which I think will be of some interest to you. I met Mr. Shiley, President of the Land, Log and Lumber Co., in northern Wisconsin this Summer. He is a Chicago lawyer, very much interested in a Law School for the University. Among other things he expressed a desire to give a course of lectures on corporation law. Thinking his interest to be of such a character that it might be turned to some advantage to the University, I have reported it to you.

The purpose of this letter, however, is to consider what you said to me at our last meeting. It occurred to me that there might be some facts which would either establish or disprove certain reports to which you called my attention not long ago. I therefore looked up the records of attendance for the Winter Quarter of last year in the departments of Latin, Greek, German, Science and Mathematics, thinking that the criticism which was made, if true, would be reflected in a low percent of attendance. On the other hand my department had the highest percentage. In the matter of scholarship the records show that my department is above the average. Furthermore in some cases one hundred percent of my students have passed the University entrance examinations, and that too under the old system. You will find the record of my department in this particular to be far above the average. Furthermore, both Prof. Slaughter and Prof. Young have complimented me on the good work being done in my department at Morgan Park. These facts seem to disprove the report that my

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The Morgan Path Academy
The University of Chicago

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The Morgan Park Academy
or
The University of Chicago

recitations lack elevating force and dignity.

Concerning my influence in the councils of the Academy, I wish to give you some more facts. I am on the only standing committee of the Faculty, namely, the scholarship committee, made up of Mr. Chase, Mr. Bronson and myself. Mr. Chase and I are the authors of the present marking system. Furthermore I think I have had more to do with the dismissal of harmful students than any other member of the Faculty. I have taken a lively interest in all the rulings of the Faculty, and always stood for severer methods of discipline. I confess I have often found myself in the minority, but generally with Mr. Chase Mr. Burgess and Miss Robertson for company.

Concerning my influence upon the girls, I can find no one here who sympathizes in the least with what has been reported to you. I have consulted with Mr. Chase, Mr. Thurber and Miss Robertson. Mr. Chase expressed himself as quite indignant at the whole matter. Furthermore, in a general complaint (recently) of the girls that the teachers were giving too long lessons (investigated and reported by Miss Robertson) I was the only one against whom no complaint was made. Again, two of the girls have recently expressed a desire to have me teach the Summer Quarter. And again, one of the girls (Miss Gilman) is reported as saying that her difficulties with Mathematics ceased when she came here. Furthermore Mr. Young's Two Daughters often stay over night at our home. Two years ago one of them went up into northern Michigan with us for an outing. I was the only one of the Faculty to receive an invitation to Mr. and Mrs. Young's reception given recently. These facts speak for themselves.

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3.

The Morgan Park Academy
of
The University of Chicago

Concerning my interest in the Academy and the University, Which has ^{been} called in question, let me give you some more facts. First, I would call your attention to my prompt report to you some time ago concerning the gambling then going on at the Bata Society. Furthermore learning of Paul Blackwelder's discontent and intention to withdraw from the University, I sought an interview with him, in which it became apparent to me that his Society ties were uncongenial and no doubt responsible for his discontent. That same night I took dinner with the Speeds, and told them some facts about the Bata So Society, to which I was almost certain that Kellogg had been pledged. He will not go to that Society. Let me tell you some more about Kellogg Speed. His first year in the Academy was almost a complete failure. The following Summer he went up into Wisconsin with me for an outing, doing some tutoring and athletic work to keep in training for the football team. You know what he did in the rush line this Fall. The following year (last year) he was an "A" student in every subject throughout the year. Mr. Speed has consulted me many times about his son, and has shown me in many ways that he appreciates what I did for Kellogg. Again, Mrs. Caldwell and I brought a sick student to our home and took care of him until he was well. And ~~so~~ again, only last year we gave board at our home to a student ~~xxxx~~ the first quarter, which enabled him to remain the rest of the year. Furthermore, it was I who first thought of and formed the Inter-Academy League, which marks the beginning of our success in athletics. Furthermore, whenever I have learned that any student was thinking of going elsewhere to college, I have tried to bring to bear upon

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The Morgan Park Academy
or
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him influences which would encourage him to enter the University. I have in mind particularly the Society influences. These few facts ought to show how thoroughly engaged I am in the work of both the Academy and University.

Concerning my life, my bearing among the students, ever since my talk with you four years ago I have been conscious that he who connives at dishonesty is dishonest himself and encourages dishonesty, and that he who smiles at vice is vicious himself and encourages vice. This thought in particular marks a turning point in my life.

This seems to me the most serious thing that ~~can~~ ever come into my life-almost. I have thought that if I ^{could} make you feel about this affair as I do, you would not hesitate to give me an early appointment and every opportunity in your power to clear it up.

Very truly yours,

Ernest R. Caldwell.

The Morgan Park Academy
The University of Chicago

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THE MORGAN PARK ACADEMY

WAYLAND J. CHASE, ACTING DEAN
SAMUEL JOB, REGISTRAR

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

July 6th 1899.

Dr. William R. Harper,
University of Chicago.

My dear Mr. President:-

A few years ago I brought up before the International Cymrodorion Society a proposition relative to the establishment of a Celtic Chair in the University of Chicago, but for a lack of interest and support the matter was allowed to rest until the winding up of the affairs of the International Eisteddod held during the Columbian Exposition. Soon after the closing up of the Eisteddod affairs, however, I resigned the Presidency of the Society which almost immediately went out of existence. The Celtic Chair project was therefore permanently abandoned. A little more than one year ago some of our leading Literatis in Ohio especially took up the project for the establishment of a Cambrian Chair or Welsh professorship in Marietta College, Ohio. But this met with serious and strong objections, principally on account of the location of the institution, so that it has been abandoned notwithstanding that several public meetings were held in different parts of the country to urge the matter upon our people. Hence, the reason for the revival of the original proposition which is again brought to your attention by Prof. Jones for the establishment of a Celtic Chair. But I am very fearful of our success. In the first place, the amount of the endowment suggested to be raised by our people, \$50,000, is altogether beyond the ability of the Welsh people to secure in the United States, there being but very few comparatively wealthy men among the Welsh in this country, the majority of whom are in the East and many of them will not turn a hand over to help in an enterprise of this kind in a western University, General Thomas L. James for example. Some men are built that way. He wants the Chair in the Columbian University. With these difficulties and a limited number of the men of wealth among us, I am of the opinion that we could not possibly raise the necessary funds. If our appeal to the patriotism of our people in 1893 in behalf of the Eisteddod, a popular national institution, failed to secure the needed support, the appeal for the establishment of a Celtic Chair would not succeed, since it would not affect the rank and file of our people, but only a very few interested in learning, in the development of Keltic scholarship, and who have some notion of what a mass of Celtic literature is really yet extant and accessible, and the need and worth of a professorship where questions regarding the Celtic could be referred to in this

THE MORGAN PARK ACADemy
WILLIAM R. HARRIS, President
MORGAN PARK, CHICAGO, ILL.

The University of Chicago
WILLIAM R. HARRIS, President
MORGAN PARK, CHICAGO, ILL.

July 28th 1898.

Dr. William R. Harris,
University of Chicago.
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and a limited number of the men of wealth among us, I am of the
opinion that we could not possibly raise the necessary funds.
If our appeal to the patriotism of our people in 1893 in behalf of
the Bismarck, a popular national institution, failed to secure
the needed support, the appeal for the establishment of a Celtic
Chair would not succeed, since it would not affect the rank and
file of our people, but only a very few interested in learning,
in the development of Celtic scholarship, and who have some
notion of what a mass of Celtic literature is really of extent
and accessible, and the need and worth of a professorship where
questions regarding the Celtic could be referred to in this

THE MORGAN PARK ACADEMY

WAYLAND J. CHASE, ACTING DEAN
SAMUEL JOB, REGISTRAR

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

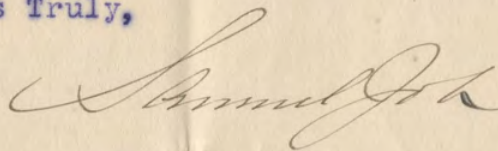
MORGAN PARK, ILL.

Dr. Wm. R. H. -2-

country. But they are few and to them only could we look for financial support in this effort. The following are the only names in this City and vicinity that I think would be of service to you and able to render financial aid in this matter:- William H. Jones, and O. W. Jones, of the Plano Mfg. Co., West Pullman, Illinois; Mr. Evan Lloyd, dry goods merchant, 136 State Street; Mr. Arthur Jones, private secretary to Marshal Field; Mr. Wm. T. Lewis, President of the Lewis-Mitchell Wagon Works, Racine, Wis.

It will afford me real pleasure and satisfaction to be of any service to you in this matter.

Yours Truly,



Dr. Wm. R. H. -2-

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It will afford me real pleasure and satisfaction to be of any service to you in this matter.

Yours Truly,

The Cambrian Professorship Marietta College,

MARIETTA, OHIO.

COMMITTEE ON PRELIMINARY ARRANGEMENTS.

EBENEZER BOWEN, Chairman.
SAM'L T. GRIFFITHS.
BEN. EVANS.
REV. J. J. HOPKINS.

"Nid Da
Lle
Gellir Gwell."

JUDGE DAVID DAVIS.
HOMER MORRIS.
REV. DANIEL I. JONES, Secretary.

"Calon
wrth
Galon."

Newark

CINCINNATI, OHIO,

June 15, 189

Samuel Job 509/

Morgan Park

My dear Sir:

A letter from Mr. A. J. Macdonald states
that he has had some communication
with you in regard to the Welsh Chair.
Great objections were urged against
Marietta College as the location for the
chair and on that account the Trustees
thought it wise to abandon the effort.

I think now we should endeavor to locate
the chair where it can be most easily
endowed. Possibly that might be at
Chicago University. Geographically Chicago
is well located but there is more money
in the East.

I asked Dr. Harper over the telephone the
other day if he could guarantee dollar
for dollar of an endowment of \$100,000

I understood him to say that he thought that
that might be done. He promised to take the
matter under consideration at once. I should
be glad if you could take it up with him esp
ecially since you, as I now understand, con
ferred with him on a similar subject
2 or 3 years ago.

I believe you will agree with me in this, that other
things being equal the chair should go where
it can be most easily secured, and that where
ever it goes we should all pull together
to get it so? The fact is any of our large
universities will make a good location
for it.

I shall be glad to hear from
you on the subject at your early convenience.

Yours faithfully

J. Francis Jones

The Morgan Park Academy

FRANKLIN W. JOHNSON, PRINCIPAL
WAYLAND J. CHASE, DEAN

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

HARRY PRATT JUDSON, ACTING-PRESIDENT

MORGAN PARK, ILLINOIS, Feb. 25, 1907.

My dear Dr. Judson:

In all our discussions of the Academy situation I have tried to eliminate entirely my own personal interests and to consider the situation from the standpoint of the good of the Academy and of the University. In view of the strong probability that the Academy will be discontinued, I wish to state what my personal relations to the Academy have been. In December 1904, at the request of Dr. Harper, at my own expense, I came to Chicago for an interview with him. In this interview, after a brief discussion of my training and experience, Dr. Harper talked at considerable length and with great earnestness of the unusual possibilities for the future of the Academy. No reference whatever was made to any difficulties of a financial sort. In reply to a definite question as to the financial relation of the Academy to the University, Dr. Harper stated that the trustees would be satisfied with an annual deficit of \$15,000. The only conclusion to be drawn from the interview was that the University would willingly give the right man strong support in realizing the splendid possibilities of the Academy. I may here state that Dr. Harper assured me in my last interview with him before his death that he was satisfied that I was the "right man." At the time of my visit in December, 1904, Dr. Harper arranged for me interviews with Mr. McLeish and Mr. Felsenthal. In these interviews, while reference was made to the fact that the University was not satisfied with the Academy, nothing was said that suggested to me that the continued support of the Academy by the University was in doubt. From all these interviews, as well as interviews with my friends, Deans Small, Butler, and Mathews, I returned to Maine feeling that the Academy offered an opportunity for a man to accomplish a great work in the field of secondary education. Accordingly, when a letter from Dr. Harper in March, 1905, asked me if I would be willing to undertake the work, I replied at once in the affirmative. I may also add that in arranging with Dean Chase the readjustment in his work made necessary by my appointment, Dr. Harper assured him that he had secured with the New York trustees the permanency of the Academy without question for a period of ten years.

For myself, I hardly need to say that no considerations whatever could have induced me to leave an honorable position which I had filled for eleven years with increasing satisfaction to myself, had I received the slightest intimation of what must have been known at the time to be the attitude of Mr. Rockefeller toward the Academy. Whatever may be the ultimate effect upon myself of the closing of the Academy, I shall be placed in a very distressing situation until the end of the present school year. Moreover, except by the few persons who will know all the details in the matter, I shall be regarded as having failed to do what was expected of me and, therefore, as responsible for the disaster. I can see no escape from the conclusion that my professional reputation has suffered materially.

For my colleagues on the Academy faculty I wish to say that without exception they have given me full and loyal support, and have contributed to their utmost ability to secure the realization of the

MORGAN PARK, ILLINOIS, Feb. 22, 1907.

The University of Chicago

HARRY TRATT JUDSON, ASSISTANT-PROFESSOR

CHAS. C. DEAN, PRINCIPAL

My dear Dr. Judson:

In all our discussions of the Academy situation I have tried to eliminate entirely my own personal interests and to consider the situation from the standpoint of the good of the Academy and of the University. In view of the strong probability that the Academy will be discontinued, I wish to state what my personal relations to the Academy have been. In December 1904, at the request of Dr. Harper, at my own expense, I came to Chicago for an interview with him. In this interview, after a brief discussion of my training and experience, Dr. Harper talked at considerable length and with great earnestness of the unusual possibilities for the future of the Academy. No reference whatever was made to any difficulties of a financial sort. In reply to a definite question as to the financial relation of the Academy to the University, Dr. Harper stated that the trustees would be satisfied with an annual deficit of \$15,000. The only conclusion to be drawn from the interview was that the University would willingly give the right man strong support in realizing the splendid possibilities of the Academy. I may here state that Dr. Harper assured me in my last interview with him before his death that he was satisfied that I was the "right man." At the time of my visit in December, 1904, Dr. Harper arranged for me interviews with Mr. Nichols and Mr. Felsenthal. In these interviews, while reference was made to the fact that the University was not satisfied with the Academy, nothing was said that suggested to me that the continued support of the Academy by the University was in doubt. From all these interviews, as well as interviews with my friends, Deane Small, Butler, and Matthews, I returned to Maine feeling that the Academy offered an opportunity for a man to accomplish a great work in the field of secondary education. Accordingly, when a letter from Dr. Harper in March, 1905, asked me if I would be willing to undertake the work, I replied at once in the affirmative. I may also add that in arranging with Dean Gress the readjustment in his work made necessary by my appointment, Dr. Harper assured him that he had secured with the New York trustees the permanency of the Academy without question for a period of ten years.

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ark Academy

INSON, PRINCIPAL
CHASE, DEAN

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

HARRY PRATT JUDSON, ACTING-PRESIDENT

MORGAN PARK, ILLINOIS,

high hopes I have had for the Academy. These men will share in a degree the unhappy results of the closing of the Academy. A few hold contracts which have not yet expired. It has been stated that the salaries of all members of the faculty would be continued for one year, and that an effort would be made to place them in positions at the University or elsewhere. This certainly should be done. Consideration both for members of the faculty and for the students with whom and whose parents we must plan for the continuance of their work elsewhere, would urge that a final decision be made and announced at the earliest possible time.

Yours very truly,

Franklin W. Johnson

The Modern Book Binding
PUBLISHED BY THE MODERN BOOK BINDING CO.
NEW YORK, N. Y.

The University of Chicago
FOUNDED BY JOHN D. ROCKEFELLER

HARRY BRATT JUDSON, Acting President

MORGAN PARK, ILLINOIS

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Yours very truly,

Samuel Johnson

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

To the Senate of the University of Chicago :

In view of the fact that you are about to be asked to consider favorably the proposition of the Junior College Faculty to deprive Greek and Roman History of the separate unit of credit which has been hitherto given them and to include them henceforth in the Greek and Latin requirements for entrance to the University, we, the undersigned members of the Faculty of the Morgan Park Academy, respectfully urge the retention of the present plan, for the following reasons :

This proposition must contemplate one of two purposes, either the division between the Greek and the Latin subjects, which now have respectively three and four units, of the burden represented by the unit which Greek and Roman History have had and thus the taking of sufficient time from the three years now given to Greek and the four years now given to Latin to make preparation in Greek and Roman History,

or that Greek and Roman History nominally attached to the Greek and the Latin shall, like United States History at present, be required of all entering the University but shall be denied all credit.

On the first supposition whether this action is based on the conviction that Greek and Latin are now receiving too much attention

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARTER, PRESIDENT

MORGAN PARK, ILL.

To the Senate of the University of Chicago:

In view of the fact that you are about to

be asked to consider favorably the proposition of the Junior College

Faculty to divide Greek and Roman History of the separate unit of

credit which has been hitherto given them and to include them

hereafter in the Greek and Latin requirements for entrance to the

University, we, the undersigned members of the Faculty of the Morgan

Park Academy, respectfully urge the retention of the present plan,

for the following reasons:

This proposition must contemplate one of two purposes, either

the division between the Greek and the Latin subjects, which now

have respectively three and four units, of the burden represented by

the unit which Greek and Roman History have had and thus the taking

of sufficient time from the three years now given to Greek and

the four years now given to Latin to make preparation in Greek and

Roman History.

or that Greek and Roman History nominally attached to the

Greek and the Latin shall, like United States History at present, be

regarded as all entering the University but shall be denied all

credit.

On the first supposition whether this action is based on the

conviction that Greek and Latin are now receiving too much attention

or on the belief that Greek and Roman History are not deserving of the amount of study that the unit given them has represented, the result in either case will be inevitably disastrous to the history subject. This will be so because, though an additional task is laid on the ancient language departments, they are given no more time for its performance and most naturally this intruder will be the sufferer in the consequent competition for adequate time, all experience of the past proving that in such contests the old and well established subjects are certain to win.

If, as on the second supposition, Greek and Roman History do not have any unit value, it is certain that as in United States History at present they will seem not to have value at all and, robbed of the incentive which all the other subjects offer, they will be omitted in course by students who will content themselves with the reading of some brief text-book just before examination.

The Classical departments will feel this not through any considerable lessening of the time now devoted to the Greek and Latin but through the student's failure to get that stimulating and enlivening acquaintance with the customs, the institutions, and the men of ancient times such as only a thorough course in Greek and Roman History can give.

Moreover, these history subjects have pedagogical value of their own independent of classical studies, a value which entitles them to the separate unit they have hitherto had, and though comparatively new in the secondary school curriculum, history is a subject whose importance is being increasingly recognized and to

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

degrade it from the position it at present holds in the University entrance requirements is a step backward not only from the position already taken by the University of Chicago but also from that occupied by all the leading universities and colleges of America.

Charles H. Thurber
Isaac B. Burgess
Clara P. Anderson

Robert H. Cornish

Frank M. Bronson

Ernest L. Caldwell

Alfred R. Wightman

J. L. Brobeck

Edwin P. Brown

Louisa Robinson

Wayland J. Chase

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

University of Chicago at present holds in the University
entrance requirements as a step downward not only from the position
already taken by the University of Chicago but also from that
on which by all the leading universities and colleges of America.

Charles H. Thurber
Dean
Robert H. Coover
Frank W. Brewster
George L. Carpenter
Hector R. Nightingale
J. L. Brooks
Edwin O. Brown
James H. Hutton

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

January 10, 1897.

Official
Secretary T. W. Goodspeed,

The University.

My dear Sir:-

On the occasion of the burning of our gymnasium building, the fire department of Morgan Park worked very hard and faithfully. The fire had gained such headway in the gymnasium that they could not extinguish it, but they prevented any possibility of its spreading to any other buildings, and even had the wind been in a different direction I am confident that they would have been able to save our other buildings from damage. This department is a volunteer organization. It may be that we shall need their help in the future, and I should like to suggest the propriety of the University authorities recognizing their services in some substantial way. If the department were supported by the town it would be quite another matter. They have to buy their own uniforms. The town furnishes only the wagon and hose. A small gift for keeping the uniforms in shape, or for some suitable purpose, would *make* ~~have~~ the organization our friends forever. They worked from half past five till ten o'clock on New Years night, - a very cold night - without any compensation whatever.

Yours very truly,

C. H. Thurber

Board of Trustees

MORGAN PARK, ILL.

January 10, 1907.

Secretary T. W. Goodspeed,

The University.

My dear Sir:-

On the occasion of the burning of our Gymnasium building, the fire department of Morgan Park worked very hard and faithfully. The fire had gained such headway in the Gymnasium that they could not extinguish it, but they prevented any possibility of its spreading to any other buildings, and even had the wind been in a different direction I am confident that they would have been able to save our other buildings from damage. This department is a volunteer organization. It may be that we shall need their help in the future, and I should like to suggest the possibility of the University authorities recognizing their services in some substantial way. If the department were recognized by the town it would be quite another matter. They have to buy their own uniforms. The town furnishes only the wagon and hose. A small gift for keeping the uniforms in shape, or for some similar purpose, would have no explanation or excuse for them. They worked from half past five till ten o'clock on New Year's night, - a very cold night without any compensation whatever.

Yours very truly,

Charles H. Thurmond

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. Sept. 28 '96

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear President Harper :

Having been definitely refused an appropriation for a gymnasium by the Trustees I still cannot let the matter rest without stating the case to you. At the present time our athletic condition is as follows : We have no gymnasium whatever for the girls and but little apparatus. We will probably arrange to use the Chapel temporarily for them. For the boys we have a building that we have had for sometime. There is no water whatever in it. We cannot even run the steam heating plant in the building and use the gymnasium at all unless a part of the work for which I asked is done. There are no lockers, no toilet conveniences of any kind, no baths, no instruments for physical measurements, our instruments having been burned last December and not replaced because we did not need to use them again last year, and very little apparatus. We have no athletic field, but have squatted on one which is about half a mile from the gymnasium and considerably over half a mile from Morgan Hall. I will not venture to make any recommendations, having been refused any appropriation for this purpose but I wish for the ease of my own conscience to be absolutely sure that you know the full misery of our situation.

Very truly yours,

Ch Thurber

Thurber

OK

I find on investigation that we can run the heater by carrying water in live kets.

*Edward
1080
new*

MORGAN PARK, ILL.

64

Office of the Dean
Morgan Park Academy
Chicago, Ill.

Dear Sir:

I have the honor to acknowledge the receipt of your letter of the 10th inst.

and in reply to inform you that the same has been forwarded to the proper authorities.

The matter will be considered and a decision reached as soon as possible.

Very respectfully,
Charles H. Thurber, Dean

Enclosed for the file is a copy of the report of the committee on the subject of the proposed change in the curriculum.

I am, Sir, very truly,
Your obedient servant,
Charles H. Thurber

Very truly,
Charles H. Thurber

Very truly,
Charles H. Thurber

Very truly,
Charles H. Thurber

Very truly,
Charles H. Thurber

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THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. *Thurber*
Mch. 27 '96

affiliated
President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear President Harper :

on
I have seen Mr. Burgess about the case of Mrs. Anderson. What he had to say was not new to me. He and I agreed that two-thirds of the trouble comes through Mrs. Andersons doing her duty, and to be understood must be viewed in connection with some of last year's history. The other third can, I think, be easily rectified by a talk with her which I will take pains to have. I should unhesitatingly recommend her for reappointment next year. Neither Mr. Burgess nor myself can find the slightest ground for suspicion in regard to her husband. On the contrary, there is abundant confirmation of the view that you and I have held.

Miss Robertson has been to see me. She will take charge of a house of girls next year if it is necessary. I am afraid I hardly did her justice when I spoke to you about her arrangements for the spring quarter, for since I have talked with her more fully about the matter I find her disposition and attitude all that could be desired.

Yours very truly,

C. H. Thurber

MORGAN PARK, Ill. - May 19, 1903

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear President Harper:

I have seen Mr. Burgess about

the case of Mrs. Anderson. What he had to say was not new to me.

He and I agreed that two-thirds of the trouble comes through

Mrs. Anderson doing her duty, and to be understood must be

viewed in connection with some of last year's history. The other

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the slightest ground for suspicion in regard to her husband. On

the contrary, he is abundant confirmation of the view that you

and I have held.

Miss Robertson has been to see me. She will take charge of a

house of girls next year if it is necessary. I am afraid I hardly

did her justice when I spoke to you about her arrangements for

the coming quarter. For when I last talked with her some time

ago, she mentioned I had had a question and answer all time

and he answered.

Very truly,

Wm. R. Harper

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. Mch. 24 '96

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

Wm

My dear President Harper :

I have protested to various people against including Morgan Park Academy among the affiliated schools in the official publications of the University. To my latest protest in regard to the Register, the recorder writes me "No doubt if you made representation in the proper quarters it would be possible for you to secure recognition for the material you mention. The same is true concerning your protest against the inclusion of Morgan Park Academy among the affiliated institutions." The material that I mentioned is some reference to the number of students in the Academy. I do not quite see why they should not be represented in the publication which professes to represent the entire work of the University for the year. Of course, they need not be included in the total nor perhaps their names be given, though I wish they might. I trust I have now made representation in the proper quarter.

Yours very truly,

C. H. Thurber

CHARLES H. THURMOND, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. MAR. 25, 1912

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear President Harper:

I have protested to various people against including Morgan Park Academy among the affiliated schools in the official publications of the University. To my latest protest in regard to the Register, the recorder writes me "No doubt if you make representation on the proper quarters it would be possible for you to secure recognition for the material you mention. The same is true concerning your present material and the inclusion of Morgan Park Academy among the affiliated institutions." The material that I mentioned is some reference to the number of students in the Academy. I do not quite see why they should not be represented in the publication which professes to represent the entire work of the University for the year. Of course, they need not be included in the formal catalogue their names be given. I wish they were. I trust I have now made representation in the proper quarter.

Yours very truly,

Wm. R. Harper

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber
Spencer

MORGAN PARK, ILL. Jan. 27, '96

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

(H9)

(19)

My dear President Harper :

In regard to advertising the first paper to which I wrote has replied giving us a page with illustrations in return for tuition for one quarter. I think we ought to be prepared to furnish a good write up for such a paper and have a considerable number of electrotypes of different views of the University and University officers and to forward a set to each paper. I think it probable that we can get advertising in from 100 to 200 papers in this way, paying in tuition, and it seems to me a very desirable thing to do; but it must be managed systematically in order to get the most out of it and some slight expense must be incurred in getting the cuts although it will not be large. What I wish to know is whether you wish me to take charge of the whole matter; and if so, whether I am to use the space for the Academy or for the Academy and the University together. I should suppose the latter.

I should like to be authorized to spend as much as may be necessary up to \$200. in advertising the Academy at the Baptist Young People's Union Convention at Milwaukee and at the summer institutes of the Baptist Young People's Union, but especially at

MORGAN PARK, ILL. Jan. 27, 1922

President W. R. Harris,
University of Chicago,
Chicago, Ill.

My dear President Harris:

In regard to advertising the first

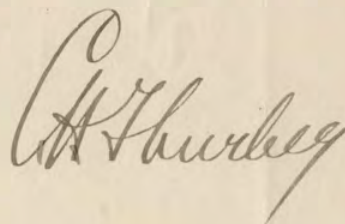
paper to which I wrote has replied giving us a page with illustrations in return for tuition for one quarter. I think we ought to be prepared to furnish a good write up for such a paper and have a considerable number of photographs of different views of the University and University officers and so forth to send to them. I think it probable that we can get advertising in from 100 to 200 papers in this way, being in tuition, and it seems to me a very desirable thing to do; but it must be handled systematically in order to get the most out of it and some slight expenses must be incurred in getting the cuts although it will not be large. What I wish to know is whether you wish me to take charge of the whole matter; and if so, whether I am to use the space for the Academy or for the Academy and the University together. I should suppose the latter.

I should like to be authorized to spend as much as may be necessary up to \$200. in advertising the Academy at the regular Young People's Union Convention at Milwaukee and at the summer institutes of the Young People's Union, but especially at

Milwaukee. There was no exhibit of the Academy , or for that matter, of the University either at Baltimore. With the meeting at Milwaukee it seems to me there ought to be a fine exhibit and that it ought to be made to induce as many as possible who attend there to visit the University on their way back through Chicago. For that purpose, special conductors should be provided and all necessary arrangements made. I should like to have a good exhibit at Milwaukee and take up five or six of our good students who would circulate through the meeting and distribute interesting matter and finally be present myself during certain hours of the day to talk with those who wish to consult about coming here. They tell me that a great many who attend those conventions are anxious to learn about Baptist schools. The advertising appropriation of the Academy is so small that we are not able to undertake anything of this kind without a special appropriation.

The matter first referred to needs attention at once, as our first page is to be in a February issue which goes to press very soon.

Yours very truly,



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Academy is so small that we are not able to undertake anything of

this kind without a special appropriation.

The matter first referred to needs attention at once, as our

first page is to be in a February issue which goes to press very

soon.

Yours very truly,

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL. Feb. 8 '98.

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

~~1~~ (2)

Dear Sir :

I enclose herewith a copy of the proposed course of study which is unanimously recommended by the Faculty of Morgan Park Academy for insertion in the new Calendar. The chief changes of this programme are :

First : The major courses in Latin, Greek and German are dropped and these courses made continuous. Heretofore there has been a very serious break in the Greek course, an interregnum in all of six months. Latin has dropped out in part of the fourth year. Algebra and Geometry on account of the majors in Latin and Greek could not begin until January and as they continue more than a year have had to go over then until two years later. It has made the work in Greek and Mathematics both unsatisfactory. We are by no means opposed to the major system, but we have difficulty in adjusting ourselves to it on account of - First, the small number of teachers. It is an axiom in making school programmes that the greater the number of teachers and divisions the less the difficulty in arranging the programme. Second, the lack of a class system which leads to our students electing studies in all years of the course with the consequent result that it is

MORGAN PARK, ILL. FEB. 2, 1902.

President W. R. Hartshorn,
University of Chicago,
Chicago, Ill.

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First: The major courses in Latin, Greek and German are dropped and these courses made continuous. Heretofore there has been a very serious break in the Greek course, an interruption in all of six months. Latin has dropped out in part of the fourth year. Algebra and Geometry on account of the delay in Latin and Greek could not begin until January and as they continue more than a year have had to be given until well into the year. It has made the work in Greek and Mathematics both unsatisfactory. We are by no means opposed to the major course, but we have difficulty in securing ourselves to it on account of - First, the small number of teachers. It is an extra in every school programme that the greater the number of teachers and divisions the less the difficulty in carrying the programme. Second, the lack of a class system which leads to our students electing courses in all years of the course with the consequence that it is

easier to make up a course of minors than of majors. And third, the fact that we are obliged to take into each year a lot of new material into each class. The major system is not in force anywhere else and consequently our students who have worked on that system the year before will be far in advance of the incoming students who have not had such work and the difficulties of classification are very greatly increased.

Second : We adopt ^{the idea} ~~a number~~ of unprepared recitations, ~~and~~ ^{with} twenty recitations a week as the normal work of the pupils. Of these fifteen are to be prepared and five unprepared recitations or laboratory work. Our Faculty is unanimous as to the value of this unprepared work.

Third : Having adopted this course, we should like to prepare and print ^{an advance} ~~in addition~~ a programme of daily recitations arranged on the basis of these courses, and with the definite purpose of holding the students so far as possible to a regular course of study. This purpose we will not announce; ^{and} ~~but~~ it will, of course, be modified by the necessities of the students we may have from time to time. We wish, however, to construct the programme on the basis of the work of the school as a whole and not on the whims of students from quarter to quarter. Experience shows that the latter unsystematic way is in the long run unjust to the students.

Fourth : This schedule shows a slightly increased amount of teaching. This increase falls in part upon the teachers of English.

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Fourth : This schedule shows a slightly increased amount of teaching. This increase falls in part upon the teacher of English

who will have three more recitations than are now provided for. The actual increase of work at present required of teachers will be very slight and probably, as it seems on reflection, not enough to make a new arrangement with them necessary.

Fifth : It seems clear that we shall need more teaching force next autumn. It is highly probable that we shall have an increased attendance, and in that case an extra teacher will be indispensable. A departmental teacher is not desirable but rather one that could be called upon in several departments as needed.

The above is respectfully submitted for your consideration and an early settlement of the same will enable us to go to press promptly with our Calendar.

Yours very truly,

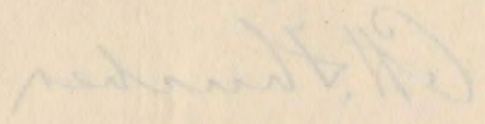
C. H. Thurber

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The above is respectfully submitted for your consideration
and an early settlement of the same will enable us to go to press
promptly with our Calendar.

Yours very truly,



Thurber
10.6

Mr. Jonas will teach in the summer if the matter of compensation can be properly settled. There are very attractive courses at the University during the Summer Quarter which he wishes to take but he is willing to forego them. He is now getting \$100. a month. What rate would be allowed for the summer ? I had thought of asking him to occupy a room in the dormitory, if he would, gratis making that a part of the compensation. I will look up Mr. Schutts and the teacher for the introductory work.

I am still anxiously awaiting permission to promulgate some rules in regard to our Library. Rules adopted by our Board last October have not yet gotten through the University head quarters.

Very truly yours,

A. Thurber

Mr. Jones will teach in the summer if the matter of com-
pensation can be properly settled. There are very attractive
courses at the University during the Summer Quarter which he
wishes to take but he is willing to forego them. He is now getting
\$100. a month. What rate would be allowed for the summer? I had
thought of asking him to occupy a room in the dormitory, if he
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rules in regard to our library. Rules adopted by our Board last
October have not yet gotten through the University head quarters.

Very truly yours,

W. H. Schuster

(11)

Morgan Park, Ill., Jan. 29, 1896.

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear Sir :

There is clearly a great deal of cloudiness as to what is to be considered a secondary school. The term "secondary" as applied to education probably has no meaning to nine-tenths of our population and to three fourths of our teachers. The term "high school" or "academy" conveys some vague meaning but "secondary education" has no meaning. Even to thousands who are most familiar with educational work the elements of secondary education are not clearly defined. It would seem to be highly desirable to prepare a statement which would answer some such questions as these : At what point does the secondary course properly begin ? Where does it end ? Is entrance to college the best dividing line between secondary and higher education, or should it be fixed at a point somewhere about the end of the Sophomore year of the college course ? Are the commercial high school, manual training school, and various technical schools to be considered as secondary schools ? What is the distinctive function, or what are the distinctive

The School Review

Morgan Park, Ill., Jan. 29, 1898.

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear Sir:

There is clearly a great deal of confusion as to what is to be considered a secondary school. The term "secondary" as applied to education probably has no meaning to nine-tenths of our population and to three-fourths of our teachers. The term "high school" or "academy" conveys some vague meaning but "secondary education" has no meaning. Even to thousands who are most familiar with educational work the elements of secondary education are not clearly defined. It would seem to be highly desirable to prepare a statement which would answer some such questions as these: At what point does the secondary course properly begin? Where does it end? Is entrance to college the best dividing line between secondary and higher education, or should it be fixed at a point somewhere about the end of the sophomore year of the college course? Are the commercial high school, manual training school, and various technical schools to be considered as secondary schools? What is the distinctive function, or what are the distinctive

functions, of the secondary school ? The matter should be considered both from the condition of what is and what ought to be. We are inviting twelve educationists to contribute to a symposium on this subject for the May number of the School Review. It may be possible when the replies are all in to analyse them and present in tabular form a consensus of their opinions. It is a matter of such importance that I hope we may have your cooperation and I trust that you will write us a contribution of ¹²⁰⁰⁻²⁵⁰⁰ words on the subject.

/// The honorarium at our regular rates will not in itself be sufficient to attract you, but we are sure that you will appreciate the value of drawing attention to the subject by such a discussion.

Yours very truly,

C. H. Shuckey

Editor of the School Review.

The School Review

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Editor of the School Review.

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

Thurber
THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL, 12/14/95.

President Wm. R. Harper,

University of Chicago, Chicago.

My Dear President Harper:---

In view of the recent decision as to the relation of our Library to the General Library, I feel sure it would greatly facilitate the administration of our Library if we could have a representative on the General Library Board. About four weeks ago we adopted a series of regulations that we desired printed for distribution here and in accordance with your suggestion I referred them to Mrs. Dixon for her approval who returned them to me. When the matter comes up before the General Board, if it ever does come up, there will be no one there to present our interests and meanwhile we are annoyed by a needless and troublesome delay. We feel quite strongly that we ought not to be without a representative. Our affairs will naturally be put over for University affairs and our point of view cannot be strongly presented fully each time by letter. If, therefore, there is any way by which our board can be represented on the general board so that business may be expeditiously and satisfactorily transacted, I hope the arrangement will be made.

Yours very truly,

C. H. Thurber
If the appointment is made in some way I hope it will not be the Dean, ex officio, as I wish the

shared attendance at such meetings when
one or the other can serve as well, as in this

Care-

MORGAN PARK, ILL. 12/14/95.

(11)

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Yours very truly,

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THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL, 12/24/95.

(OK) file

Free Don

President Wm. R. Harper,

University of Chicago, Chicago.

My Dear President Harper:---

May I call your attention once more to the need of some additional teaching force in the Academy, especially in the English Department. You may remember that I brought this matter up early last quarter. Mrs. Anderson has had twenty hours a week in addition to her duties at Park Hall. Ten hours a week for an English teacher is everywhere considered an ample allowance. Five hours a week is in teaching Grammar to introductory pupils and five hours is for the Scandinavians. She has unquestionably been overworked- very much overworked. The coming quarter her duties at Anderson House will be quite as trying as they were at Park Hall; in some respects they will be more trying. It seems to me that some provision for relief should be made without any delay.

Yours very truly,

C. H. Thurber

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. 60642

President Wm. R. Harper,

University of Chicago, Chicago.

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Yours very truly,

Charles H. Thurber

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. 11/8/95.

President Wm. R. Harper,

University of Chicago, Chicago.

Dear President Harper:---

Our steward has just prepared the bill for the reception and I enclose the same herewith. We omit the faculty meeting as you suggest.

I fear that you have heard exaggerated reports of the affair here on Hallowe'en. The faculty have been dealing with it and did not think it to be so serious as to be outside of their scope. Some twenty of our boys were engaged in various Hallowe'en enterprises, among others, "stacking" Mr. Wightman's room in the dormitory, breaking one or two electric lights and tearing up some of the village sidewalks. There were only five engaged in Mr. Wightman's room. So far, we have positive evidence against only one of these five. This one confessed and apologized and so drew our fire. ^{one was} This young Nelson. The others, I think, have done some tall lying and if we ultimately prove it on them, in my judgment, they ought to be suspended. We dealt with the others by giving them demerit marks, ranging from three to six, - ten being the number fixed upon as fatal. The village authorities were considerably incensed on the morning after and were on the point of arresting a dozen or so of the boys and pros-

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

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THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

- 2 -

ecuting them for malicious mischief. In lieu of this the Academy tendered the village authorities \$50.00 and placed a tax of \$3.00 on each of the boys to make up the sum. Aside from the affair in Mr. Wightman's room, in which only a few were engaged, the matter was not really a very serious one in itself.

I am pleased at the prospect of an early interview. Quite a number of things are awaiting a decision in regard to the School Review. The December number is already in large part in type. In that number I must, of course, make some announcement of any change that may be made. I should hope to have the entire outfit removed to Chicago and in operation by the first of December.

When we get the Reynolds fund here we shall try to have a bigger celebration than you had at the University on Tuesday, though that was the best university demonstration I ever saw. Our boys are regretting very much that I had to leave before the close of the meeting and so missed the announcement of the holiday in all departments of the University.

Yours very truly,

Ch Thurber

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

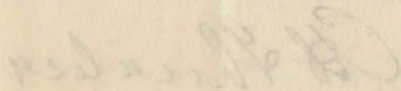
- 2 -

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THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL. Nov. 8, 91

My dear President Harper:

(15)

Mr. Meier, for whose tuition you
became responsible was engaged in the
Halloween disturbance, violates our rules
in regard to smoking, deals somewhat
in cigarette pictures, and is to a
considerable extent one of the boys.
I think you should know these facts.
Yours very truly
C. H. Thurber

Thurber

MORGAN PARK, ILL.

Sept. 19, 95

OR

My dear President Harper:

The more I look into the matter the clearer it seems to me that it would be most desirable as a matter of policy to offer halfscholarships to first grader boys Morgan Park Children. It will often make the difference between starting & not starting & if they start most will manage to keep on. We certainly want to establish the idea that it is the proper thing for Morgan Park children to enter the Academy after they finish the grammar grades. It would not cost more than from \$50 to \$75 to carry out that policy this year, & it will not cost much more than that any year in the near future.

If I could say to those people
that have applied that they would
have half scholarships the first
quarter just as last year I think it
would make a much better feeling
in the Town. There is a disposition
now to regard the Walker scholarship
as a rather doubtful benefit. I
may be that there will be enough
vacancies so that there will be no
demand for additional scholar-
ships. I know the matter has been
decided, but I venture to ask that
it be reopened.

Yours very truly

C. H. Shubert

President W. R. Harper & Co.

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL. Sept. 10, 1891

My dear President Harper;

(36)

In announcing my courses in French I am at a loss what to call myself. As an Academy teacher, have I any rank? I am associate Professor, but that is in the University. I was not appointed "anything" of French. I am Associate Professor, not of French, but of pedagogy. And I must confess I don't like going down in the list of Academy teachers as Associate professor, when another has the rank of professor. I dislike multiplying titles, too. Can you cut the Gordian knot in time to fix the proof? I should not write you so many notes, but I simply can't get in to see you. Yours very truly
C. H. Thurber
President W. R. Harper

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL. Dec 14, 97

My dear President Harper:

May I ask whether there is any prospect of a decision soon in regard to our academy summer quarter? We ought to begin work at once, if we are to have a successful school. We want it, & want it for twelve full weeks. I am ready to give reasons to anyone who will be profited thereby, but I know you do not need to be converted. Yours very truly
(Ch. Thurber)

CHARLES H. THURBER, DEAN

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. Oct. 25 '97

President Wm. R. Harper,
The University of Chicago.

My dear President Harper :

Thurber
Dr Goodspeed
We must make a larger
appropriation for advertising in
next budget.
Dear Wm. R. Harper
Return to
Affiliate Board
In accordance with your request I
enclose herewith a statement concerning the disposition of the
students who were in attendance at the Academy last year. Only
two are unaccounted for. These we might account for through
correspondence but I presume it is hardly worth while to wait the
necessary time. One of them I am pretty sure is not in school. He
was not a student. The other I think has gone to some other school
but I do not know where. You will see that out of a total of 159
we lost 80, or somewhat more than half. But I am not able to see
that the analysis shows very much. Perhaps you will be able from
an inductive study to learn more than I can.

I have not yet made a careful analysis of the attendance
this year but certain things seem to me obviously true. The resi-
dent attendance is larger than ever before, certainly much larger
than last year. The number in the Academy Commons is larger un-
questionably than ever before. The students are on the whole con-
siderably younger and of a class that are likely to stay for
several years. After nearly a month there seems little prospect
of any considerable loss so that I should not be surprised if we

CHICAGO, ILL., THURSDAY, DEAR

The University of Chicago

WILLIAM R. HARRIS, PRESIDENT

MORGAN PARK, ILL., OCT. 23, '07

In accordance with your request I

enclose herewith a statement summarizing the disposition of the

assets and liabilities of the Academy last year. They

are unaccounted for. These we might account for through

correspondence but I presume it is hardly worth while to visit the

necessary time. One of them I am pretty sure is not in school. He

was not a student. The other I think has gone to some other school

but I do not know where. You will see that out of a total of 150

we lost 50, or somewhat more than half. But I am not able to see

that the analysis shows very much. Perhaps you will be able from

an intensive study to learn more than I can.

I have not yet made a careful analysis of the statement

this year. The main thing seems to me to be the fact that the

total amount is larger than was reported, certainly much larger

than last year. The number in the Academy is larger than

last year. The statement is on the whole con-

sistent and of course that was likely to stay the

same. I am nearly a month in the same line of work

of my colleagues. I am sure that I should not be surprised if we

THE MORGAN PARK ACADEMY
CHARLES H. THURBERG, PRINCIPAL
The University of Chicago
Gained rather than lost during the year while last year we lost heavily. A large proportion of the new students that we have come, so far as I can see, as a direct result of what little advertising we did in the Chicago papers. Certainly most of them were secured through the work at the down-town office. The great majority of people that have ever heard that there is a school at Morgan Park for boys still think it is the old Military Academy. Had the policy of advertising which I strenuously advocated been carried out I have not the least doubt we should have had at least fifty more students. We have spent less money in advertising than any private school of which I know. If we had a history of fifty or seventy-five years behind us it would be different. You will perhaps remember that two years ago this fall there was a very considerable increase in the number of students. It may be only a coincidence that the ~~the~~ ^{succeeding} spring and summer an exceptional amount of advertising had been done, a man having been sent about the State to visit a large number of high schools. It may interest you to know also that so far as I can tell of all the students that I came in contact with personally, that is either with the students themselves or their parents, only two failed to come here finally. In at least one of these cases the difficulty was a financial one.

Yours very truly,

C. H. Thurberg

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. Oct. 25 '97

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. *Thurber*
Bonds
Mch. 27 '97.

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear President Harper :

In regard to our plans for next year

I beg to submit the following statement:

After giving the matter careful thought I am convinced that it will be impossible for one teacher to take entire charge of the work in English and also take entire charge of the work in athletics. The latter would require his entire time every day from 3 to 6, and would be quite exhausting. We now have sixteen classes in English a week. No teacher ought to teach more than ten classes in English and do the amount of criticism that is required. If Mr. Nichols is appointed to take the English, therefore, I think he should be appointed with the understanding that he is to train the boys in foot ball and base ball, but not have charge of the gymnasium work. I am very certain that we ought not to ask any one to take both.

The income that we have available for next year to supply the places of Dr. Brobeck, Mrs. Anderson and Professor Burgess is as follows :

Appropriation for Physical Culture-----	\$600.
" " teacher of English-----	800.
Balance of Prof. Burgess's salary-----	1000.
Total-----	\$2400 .

MORGAN PARK, ILLINOIS, 27, '97.

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear President Harper:

In regard to our plans for next year

I beg to submit the following statement:

After giving the matter careful thought I am convinced that it will be impossible for one teacher to take entire charge of the work in English and also take entire charge of the work in other subjects. The latter would require his entire time every day from 8 to 6, and would be quite exhausting. We now have sixteen classes in English a week. No teacher ought to teach more than ten classes in English and do the amount of criticism that is required. If Mr. Nichols is appointed to take the English, therefore, I think he should be appointed with the understanding that he is to train the boys in foot ball and base ball, but not have charge of the English work. I am very certain that we ought not to ask any one to take both.

The income that we have available for next year to supply the places of Dr. Brobeck, Mr. Anderson and Professor Burgess is as follows:

Appropriation for Physical Culture	\$300.
" " Teacher of English	300.
Balance of Prof. Burgess's salary	1000.
Total	\$2400.

Prof. Burgess has two-thirds of a year time credit and will be absent the entire year. He will, therefore, receive two-thirds of his salary leaving a balance of \$1000. as stated above. In order to provide for this work I propose the following :

-ment
The appoint of Mr. Nichols, Instructor in English, at the following salaries :

Cash-----	\$650.
Room rent-----	\$125.
Board-----	125.
Total--	\$900.

The appointment of Mr. Brobeck as director of the Gymnasium and assistant in Mathematics and Science at the following salaries:

Cash-----	450.
Room-----	125
Board-----	125.
Total	700.

The appointment of Mr. Chase to teach one extra class throughout the year for \$250.

The appointment of Mr. Bronson to teach one extra class throughout the year for \$250.

Total-----\$2100.

This provides for all work adequately and leaves a balance of \$300. for possible calls for extra instruction in case we have an increase of students.

In regard to Dr. Brobeck's appointment as assistant in Algebra and Science I beg to say that in reality we have needed a teacher for an extra class in mathematics this year, but Mr. Caldwell has carried all the work because there was no appropriation for extra help. Should there be any increase next year or even if our classes are maintained at the present standing, at least one class should

Prof. Burgess has two-thirds of a year time credit and will be absent the entire year. He will, therefore, receive two-thirds of his salary leaving a balance of \$1000. as stated above. In order to provide for this work I propose the following:

The appointment of Mr. Nichols, Instructor in English, at the

following salaries:

Cash	\$850.
Room rent	\$125.
Board	125.
Total	\$1100.

The appointment of Mr. Brobeck as director of the Gymnasium

and assistant in Mathematics and Science at the following salaries:

Cash	\$450.
Room	125.
Board	125.
Total	\$700.

The appointment of Mr. Chase to teach one extra class through-

out the year for \$250.

The appointment of Mr. Bronson to teach one extra class through-

out the year for \$250.

Total-----\$2100.

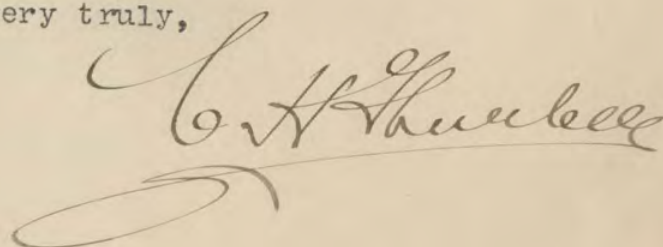
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be given to another teacher. Nearly all the students in school take Mathematics. Professor Cornish now has four laboratory classes one in Physics, one in Chemistry, one in Botany, and one in Physiography. The result is he is in the laboratory nearly all the time from 8 to 4 every day engaged in laboratory instruction and does not have time to prepare his instruction and set up his apparatus. He is assisted this year by a student janitor, but if he could have one hour or so a day assistance from a competent person like Dr. Brobeck it would relieve him greatly. I believe that he has been called upon to do more science teaching than a science teacher ought to do during the past year.

In regard to the appointment of Mr. Nichols to take charge of the work in English I must leave that matter entirely in your hands. I realize that it would be an exceedingly desirable thing to have him interested in the athletics of the Academy and would be a great attraction to the students. Of his work in English I know absolutely nothing, nor do I know anything of his qualifications as a teacher, and therefore I cannot speak on those points. If you are entirely satisfied on these points, I shall welcome him very gladly to our corps of instructors. Of the arrangements suggested above the only two that need to be closed soon, so far as I can see, are those concerning Mr. Nichols and Dr. Brobeck.

Yours very truly,



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Yours very truly,

C. H. Nichols

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL Dec. 19, '95

President Wm. R. Harper,
University of Chicago,
Chicago, Ill.

My dear Sir :

The burning of Park Hall has forced to a crisis a number of questions of vital interest to the Academy. After a full consideration of the situation and extensive consultation with our Faculty I beg to submit the following line of policy for the consideration of the trustees.

First : It is absolutely essential that the Academy have more land than it now possesses. The day is not far distant when, with the growth of the school that is inevitable, we shall be obliged to expand, ^{we now} and have no ground on which to erect new buildings. Just now it is possible to obtain the necessary land at the lowest possible rate, ~~and~~ a little later the land we most desire probably cannot be obtained at all, and we shall have to pay much higher for all of it. The time, therefore, for us to acquire the land we need for future development is now.

Second : There is no difference of opinion in our Faculty as to the desirability of retaining the young ladies in the insti-

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Second : There is no difference of opinion in our Faculty as to the desirability of retaining the young ladies in the insti-

tution provided proper arrangements can be made for their care.

This will necessitate suitable buildings. The erection of a building for dormitory purposes to be occupied as soon as completed by the young ladies would not, however, bind the Academy to any policy in the matter because any such building would be as well adapted for men as for women.

Third : We have no athletic field whatever. Our present gymnasium is merely a temporary makeshift and will probably not be retained by the Academy in any event. The provision of a suitable gymnasium and athletic field is, therefore, indispensable to the school.

Fourth : The centralization of the buildings so much as possible in order to facilitate easy communication from the various houses to the recitation rooms, library, laboratory, and gymnasium is essential to the best results.

Fifth : The policy outlined above will best be carried out by purchasing the remainder of the block upon which the University now has two buildings, namely Morgan Hall and the laboratory and of which it now owns about one-half. On the western end of this block would be an admirable location for a dormitory and a gymnasium. This gymnasium could easily be constructed so as to be used both for the boys and the girls, and it would be easily accessible from both houses. The first step recommended would be to secure as much as possible of the land forming this block. There are now but four houses on it and the probabilities seem to be that all four owners might be induced to sell and that several

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readily

of them would do so ~~willingly~~, either now or at an early date. The land for an athletic field could be acquired about a block west, probably at a low rate, as we would there strike a section which is at present entirely unoccupied. The location of the athletic field a block or even two blocks away from the gymnasium would not be any serious inconvenience. It would be much better to have the athletic field at a distance from the gymnasium than to have these two together and the gymnasium, therefore, at a distance from the houses. The land where the dormitory should be erected is now vacant and could be secured no doubt at once and work be soon begun. This hall should provide accommodations for not more than forty girls. ~~There can scarcely be a doubt that such a hall could easily be built by next October.~~ After the erection of this hall and of the gymnasium we should proceed as quickly as possible to the erection of another hall for boys to be located at the southeast corner of the square. We now have some twenty or thirty boys rooming in town for whom we ought to provide, and I have already found that there are parents who will not send their sons here, or their daughters either for that matter, unless they can be in one of the Academy houses.

Sixth : This plan, it will be seen, contemplates the abandonment entirely of the Park Hall property. It is too remote from the school center, and it does not seem to me ^{that} we can use it as advantageously for the interests of the school as we can other property that is ~~as easily and perhaps~~ more available.

Seventh : In the block on which Blake Hall stands there are,

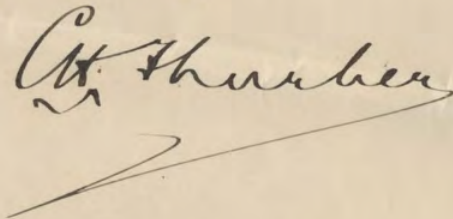
of them would do so willingly, either now or at an early date. The land for an athletic field could be acquired about a block west, probably at a low rate as we would there strike a section which is at present entirely unoccupied. The location of the athletic field a block or even two blocks away from the gymnasium would not be any serious inconvenience. It would be much better to have the athletic field at a distance from the gymnasium than to have these two together and the gymnasium, therefore, at a distance from the houses. The land where the dormitory should be erected is now vacant and could be secured no doubt at once and work be soon begun. This hall should provide accommodations for not more than forty girls. ~~There are several houses in the neighborhood that could be used for this purpose.~~ After the erection of this hall and of the gymnasium we should proceed as quickly as possible to the erection of another hall for boys to be located at the southeast corner of the square. We now have some twenty or thirty boys rooming in town for whom we ought to provide, and I have already found that there are parents who will not send their sons here, or their daughters either for that matter, unless they can be in one of the Academy houses.

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Seventh : In the block on which Blake Hall stands there are

with the exception of a row of houses on Armida Avenue, only three houses. The owners of two of these are anxious to sell. To prevent Blake Hall and the additional recitation buildings which must be erected in the course of a few years from being entirely surrounded by back yards over which we have no control, it would be very desirable that this block should also be procured. With the growth of the school it will be certainly needed within a few years. The two houses that it might be necessary to obtain ~~could~~ ~~undoubtedly~~ be occupied for a time by officers of the Academy and the same is also true of the houses on the Morgan Hall block until it should be desirable to remove them. It is very desirable from every point of view that we should control these two blocks of land so far as possible.

Yours very truly,

A handwritten signature in dark ink, appearing to read "C. H. Thurman". The signature is written in a cursive style with a long, sweeping underline that extends to the right.

with the exception of a row of houses on Armida Avenue only three houses. The owners of two of these are anxious to sell. To prevent Blake Hall and the additional recreation buildings which must be erected in the course of a few years from being entirely surrounded by back yards over which we have no control, it would be very desirable that this block should also be procured. With the growth of the school it will be certainly needed within a few years. The two houses that it might be necessary to obtain would ~~undoubtedly~~ be occupied for a time by officers of the Academy and the same is also true of the houses on the Morgan Hall block until it should be desirable to remove them. It is very desirable from every point of view that we should control these two blocks of land so far as possible.

Yours very truly,

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CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO.

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL Dec. 19, '95.

My dear President Harper :

I have secured an estimate from the young ladies of the amount of their loss. The estimates are as follows :

Agnes Butler.

Two trunks-----	6-----	\$15.
6 winter dresses-----		50.
5 summer dresses-----		20.
silk not made up-----		40.
winter cloak-----		20.
spring cape-----		10.
books-----		30.
jewelry-----		25.
brick-a-brac-----		25.
opera glasses- all pearl-----		50.
evening dresses-----		50.
money-----		25.
underwear-----		25.
Shoes-----		6.
		<u>\$391.</u>

Miss Teats.

3 pair shoes-----	\$15.00
books-----	5.
valise-----	2.
all underwear---	10.
all bedding-----	10.
opera glasses-----	10.
toilet articles	
and bric-abrac-----	5.
	<u>\$57.00</u>

MORGAN PARK, ILL. 1915.

My dear President Harper:

I have secured an estimate from the

young ladies of the amount of their loss. The estimates are as

follows:

Agnes Butler.
Two trunks-----\$15.
6 winter dresses-----50.
5 summer dresses-----20.
silk not made up-----40.
winter cloak-----20.
spring cape-----10.
books-----30.
jewelry-----25.
brick-a-brac-----25.
opera glasses- all pearl-----50.
evening dresses-----50.
money-----25.
underwear-----25.
shoes-----5.
\$391.

Miss Testa.
3 pair shoes-----\$15.00
books-----5.
velvet-----2.
all underwear-----10.
all bedding-----10.
opera glasses-----10.
toilet articles-----5.
and brace-----5.
\$27.00

The Homer Girls.

1 silk umbrella-----	\$4.
1 large trunk-----	15.
two diamond breast pins-----	50.
1 ruby breast pin-----	3.
two rings, pearl and turquoise-----	30.
3 gold stick pins set with pearls-----	15.
1 pair new shoes-----	4.50
1 pair blankets-----	4.00
expensive dress-----	40.
1 evening waist-----	5.
1 pair skates-----	3.50
1 telescope-----	2.50
gym. suit-----	2.50
students lamp-----	4.
underclothes-----	10.
books-----	5.
sheets and pillow cases-----	5.
	<u>\$201.</u>

Clara Gilmer.

gold watch-----	\$30
books-----	15.
trunk-----	5.
dresses-----	60.
lamp-----	3.
hat-----	12.
	<u>\$125.</u>

Jessie E. Butler

bedding-----	\$12.
maps-----	10.
clothing-----	60.
books-----	10.
book shelves-----	3.
stationery-----	2.
miscellaneous-----	20.
	<u>\$117.</u>

Lilian Erhart

1 trunk-----	\$5.
bedding-----	5.
student lamp-----	3.50
fancy work-----	1.50
	<u>\$15.00</u>

Miss Olmstead

watch-----	\$30.
silk dresses-----	10.
silver-----	3.
2 stachels-----	4.
lamp-----	2.
underwear-----	15.
	Total \$64.

The Homer Girls.	
1 silk umbrella	4.
1 large trunk	15.
two diamond breast pins	50.
1 ruby breast pin	3.
two rings, pearl and turquoise	30.
2 gold stick pins set with pearls	15.
1 pair new shoes	4.50
1 pair blankets	4.00
expensive dress	40.
1 evening waist	5.
1 pair skates	3.50
1 telescope	2.50
gym. suit	2.50
student's lamp	4.
underclothes	10.
books	5.
sheets and pillow cases	5.
	<u>\$201.</u>

Girls Gilmer.	
gold watch	30.
books	15.
trunk	5.
dresses	60.
lamp	3.
hat	12.
	<u>\$125.</u>

Jessie E. Butler	
bedding	12.
maps	10.
clothing	60.
books	10.
book shelves	3.
stationery	2.
miscellaneous	20.
	<u>\$117.</u>

Ellen Bryant	
1 trunk	25.
bedding	5.
student lamp	3.50
fancy work	1.50
	<u>\$35.00</u>

Miss Olmstead	
watch	30.
silk dresses	10.
silver	3.
2 stachels	4.
lamp	2.
underwear	15.

Total \$64.

Anna LeFevre

watch chain-----	\$5.
trunk-----	12.
lamp-----	2.
fur cape-----	7.
bedding-----	7.75
towels-----	1.50
underwear-----	10
music-----	10.
books-----	15.
rubber water-bgg-----	1.25
shawl-----	2.
sundries-----	6.50
	<u>\$80.00</u>

Clara Wolfe.

trunk-----	6.
shoes-----	3.50
3 shirt waists-----	2.00
1 hat-----	1.
3 light dresses-----	15.
underwear-----	10
2 wool dresses-----	10.
pictures and bric-a-brac-----	9.50
gloves and fan-----	4.
book-----	1.
bedding, towels-----	18.
	<u>\$80.00</u>

Alice B. DeLagneau

bedding-----	8.
linen-----	2.
clothes-----	30.
shoes-----	10.
books-----	10.
miscellaneous-----	10
jewelry-----	10.
	<u>\$80.</u>

Myra Wilcox

shoes-----	10.
trunk-----	15.
bedding-----	5.
silk umbrella-----	3.
winter cloak-----	5.
underwear-----	5.
toilet articles-----	15.
	<u>\$53.00</u>

Anna LeFevre

water chestn-----	\$5.
trunk-----	12.
lamp-----	2.
fur cape-----	7.
bedding-----	7.75
towels-----	1.50
underwear-----	10
music-----	10.
books-----	15.
rubber water-bag-----	1.25
shawl-----	2.
undress-----	6.50
<u> </u>	\$80.00

Clara Wolfe.

trunk-----	6.
shoes-----	3.50
3 shirt waists-----	2.00
1 hat-----	1.
3 light dresses-----	15.
underwear-----	10
2 wool dresses-----	10.
pictures and photo-press-----	9.50
gloves and fan-----	4.
book-----	1.
bedding, towels-----	18.
<u> </u>	\$80.00

Alice B. Delaney

bedding-----	8.
linen-----	2.
clothes-----	30.
shoes-----	10.
books-----	10.
miscellaneous-----	10
jewelry-----	10.
<u> </u>	\$80.

Myra Wilcox

shoes-----	10.
trunk-----	15.
bedding-----	5.
silk waists-----	3.
winter cloak-----	5.
underwear-----	5.
toilet articles-----	15.
<u> </u>	\$53.00

Edna L. Goss

silk evening dress-----	15.
winter dress-----	4.
wrapper-----	5.
gymnasium suit-----	3.
summer waists-----	1.50
long cloak and cape-----	10.
2 hats, cap and muff-----	5.
underwear-----	13.
pair evening slippers-----	2.
shoes and rubbers-----	5.
umbrella-----	2.
handkerchiefs, laces, ribbons and belts---	10.
silver spoon, 2 pins, scissors and thimble	5.
bedding-----	9.
towels and bureau scarf-----	2.
bric-a-brac, pictures and toilet articles	10.
trunk and telescope-----	10.
lamp and shade-----	1.50
set of draughting instruments-----	2.
books and music-----	40.

\$155.

Y.W.C.A. funds----- 3.25

\$158.25

Eva M. Cleveland

evening dress-----	12.
even ng waist-----	8.
summer dress and waists-----	6.
woolen dress-----	5.
mackintosh-----	5.
underwear-----	16.
2 hats-----	2.
gymnasium suit-----	3.
shoes and slippers-----	2.50
umbrella--	1.
handkerchiefs, laces, ribbons and belts--	9.
evening gloves-----	3.
jewelry-----	9.
towels and bureau scarfs-----	2.50
bedding-----	8.
bric-a-brac and toilet articles-----	15.
lamp-----	3.
pictures-----	5.
books-----	38.
trunk and 2 valises-----	11.
artists materials-----	3.
writing materials-----	1.

\$168.

Edna L. Goss	
silk evening dress	15.00
winter dress	4.00
wrapper	5.00
gymnasium suit	3.00
summer waist	1.50
long cloak and cape	10.00
2 hats, cap and muff	5.00
underwear	13.00
pair evening slippers	2.00
shoes and rubbers	5.00
umbrella	2.00
handkerchiefs, faces, ribbons and belts	10.00
silver spoon, 2 pins, scissors and thimble	5.00
bedding	9.00
towels and bureau scarf	3.00
pic-a-pics, pictures and toilet articles	10.00
trunk and telescope	10.00
lamp and shade	1.50
set of draughting instruments	2.00
books and music	40.00
	<u>\$155.00</u>
Y.W.C.A. funds	3.25
	<u>\$158.25</u>

Eva M. Cleveland	
evening dress	12.00
evening waist	8.00
summer dress and waist	6.00
woolen dress	5.00
necktie	2.00
underwear	16.00
2 hats	2.00
gymnasium suit	3.00
shoes and slippers	2.50
umbrella	1.00
handkerchiefs, faces, ribbons and belts	9.00
evening gloves	3.00
jewelry	9.00
towels and bureau scarf	2.50
bedding	8.00
pic-a-pics and toilet articles	15.00
lamp	3.00
pictures	5.00
books	38.00
trunk and 2 valises	11.00
artists materials	3.00
writing materials	1.00
	<u>\$168.00</u>

Carrie S. Gilman

1 silk dress, 3 woolen dresses, 1 white dress, 1 morning dress, 1 gymnasium suit, 1 tennis racquet, 1 pair evening slippers, books, jewelry, 2 pair bed blankets, 2 spreads, 8 sheets, 12 towels, 6 pillow slips, pictures, fancy and toilet articles, curtains, student lamp, trunk, satchel, rug, 2 comforters. Total value about \$175.

Bessie Baker

evening waists-----	10.
3 dresses-----	28.
2 hats-----	8.
summer dresses-----	10.
2 oil paintings-----	
2 water color paintings-----	10.
3 pair shoes-----	6
2 pair rubbers and 1 pair skates-----	2.
underwear-----	5.
bedding-----	5.
silver spoons-----	1.50
music-----	5.
gloves, handkerchiefs, pearl pin	
and one umbrella-----	8.
	<u>\$99.</u>

Gertrude Dietrich

valuable library-----	\$150.
valuable point laces-----	40.
" " lace fan-----	13.
16 foreign gold souvenir spoons-----	40.
wardrobe, including dresses, underware, etc.	75.
watch and watch chain-----	25.
	<u>\$343.</u>

(name not given on slip)

3 evening dresses-----	\$12.
3 dresses-----	22.50
shoes-----	5.
umbrella-----	1.50
tennis racquet-----	3.
books-----	10.
bedding-----	3.
trunk-----	5.
silk waist-----	6.
summer waists-----	1.
	<u>\$68.00</u>

Gerrie S. Gilman
 1 silk dress, 3 woolen dresses, 1 white dress, 1 morning
 dress, 1 gymnasium suit, 1 tennis racket, 1 pair evening slippers,
 books, jewelry, 2 pair bed blankets, 2 spreads, 8 sheets, 12
 towels, 6 pillow slips, pictures, fancy and toilet articles,
 curtains, student lamp, trunk, satchel, rug, 2 comforters. Total
 value about \$175.

Bessie Baker
 evening waist--10.
 3 dresses--28.
 2 hats--8.
 summer dresses--10.
 2 oil paintings--
 2 water color paintings--10.
 3 pair shoes--6.
 2 pair rubbers and 1 pair skates--2.
 underwear--2.
 bedding--2.
 silver spoons--1.50
 music--
 gloves, handkerchiefs, pearl pin
 and one umbrella--8.
 \$39.

Gertrude Dietrich
 valuable library--\$150.
 valuable point faces--40.
 " " lace fan--13.
 16 foreign gold sovereign spoons--40.
 wardrobe, including dresses, underwear, etc. 75.
 watch and watch chain--25.
 \$343.

(name not given on slip)
 evening dresses--\$12.
 3 dresses--22.50
 shoes--2.
 umbrellas--1.50
 tennis racket--3.
 books--10.
 bedding--3.
 trunk--2.
 silk waist--6.
 summer waist--1.
 \$68.00

It is my belief that these estimates are conservative. In fact I am sure that such is the case. Of the above, the following are the ones that we know are not able to stand the loss: Cora Baker, who was paying her way partly by helping in the dining room; Edna Goss, whose sister we believe is working as a stenographer to keep her in school; Eva Cleveland, whose circumstances are much the same as Miss Goss so far as we can learn; and Clara Wolfe who has been doing everything she can find to do to assist herself here. All four are most excellent and in every way deserving young women. Miss Gilman lost everything she had and I am inclined to believe is not able to stand the loss. She has a small amount of money, a part of which I think she has earned in teaching, so that she is able to help herself at present and she is very independent but I do not believe she is able to lose the amount. Miss Agnes Butler lost very heavily, everything indeed but what she had on. About her circumstances I am not sure. Many of the things she lost belonged to her sister and many had been in the family for a long time. She was an orphan and had no home and had everything she possessed in the world with her which accounts for the large amount of her loss. I understand that the insurance of the University was about \$1400. This will be double the amount necessary to replace our loss. Whether any part of the insurance could be collected for and applied to the losses of the young ladies is a matter on which I am not informed. In addition to these losses the servants to the number of seven lost very heavily, many of them everything they had in the world. We took up a

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collection for them which netted in the neighborhood of \$70. and this has been distributed but it does not one quarter repay their loss. The young man who took care of the furnace also suffered a loss of most of his books and nearly his entire wardrobe. As he is a working student, it is a severe blow to him. \$75. would be a conservative estimate of his loss. The losses of the servants and the students were relatively very great and the loss of the University is relatively very little. Most of the University property of value was on the first floor which could be easily removed. Had it not been for the supplementary fire in the gymnasium the actual loss of the University would have been very small. It seems to me extremely desirable that a way should be found, if possible, by which we can give generous treatment to those who have suffered so severely.

Yours very truly,

G. H. Lurber
per W.

President Wm. R. Harper,
The University of Chicago,
Chicago, Ill.

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those who have suffered so severely.

Yours very truly,

C. H. Lumber

President Wm. R. Harper,
The University of Chicago,
Chicago, Ill.

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL. Oct. 16 '97.

President Wm. R. Harper,
The University of Chicago.

My dear president Harper :

The following is the list of
persons who are boarded in the Commons but do not pay board:

5 persons who do cooking, kitchen, store-room, pantry, dining
room work and dishwashing

4 persons who do chamber work and wait on table

4 students who wait on table

Mr. Peterson, book-keeper

Miss Robertson, teacher

Mr. Nichols "

Mr. Brobeck "

Mr. Eby "

Mr. Runyon "

Matron,

Yours very truly,

(82)

C. H. Thurber

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HAYNER, President

MORGAN PARK, ILL. Oct. 15, 1907.

President W. E. Harper,
The University of Chicago.

My dear President Harper:

The following is the list of

persons who are bound to the Commons and do not pay board:

5 persons who do cooking, kitchen, store-room, laundry, dining

room work and dishwashing

4 persons who do chamber work and wait on table

4 students who wait on table

Mr. Peterson, book-keeper

Miss Robertson, teacher

" Mr. Nichols

" Mr. Grobeck

" Mr. Eby

" Mr. Brown

Harmon

Yours very truly,

Ch. Thurber

(52)

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT.

Thurber

(28)

MORGAN PARK, ILL. Oct. 6 '97

President Wm. R. Harper,
The University of Chicago.

My dear President Harper :

Office

The matron of the Academy does look after the Commons. So far as I know no portion of her salary is charged to the Commons. But please don't charge up any more on that score. I am afraid I shall have to appeal to you for relief from some of the charges now against us. A day or two ago I was investigating the matter with the matron and found that we had nineteen who did not pay any board that had to be boarded at the Common's expense. As the paying membership will not reach over 80 at present you see it is very hard for us to support as many dead-heads as that.

Yours very truly,

Chas. H. Thurber

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL.

September 15, 1897.

President Wm. R. Harper,

University of Chicago.

My dear President Harper:-

In accordance with request received from Miss Cobb, I take pleasure in stating to you the conditions of affairs at the Academy.

I began at my city office this year August 23rd, and have been busier with inquiries about the school than ever before. At this date, about two-thirds of the rooms in the new dormitory are rented, and half of the rooms in Morgan Hall. This ~~are~~ more rooms *taken* than have ever before been rented at this time since I have been here. The outlook is, therefore, encouraging. We lost a great many students this year on account of a large graduating class; so I do not know how our total will be, but it seems certain that we shall have a good school. We are getting too, so far as I can see, an excellent class of students.

The furniture for the new dormitory will, I trust, be purchased to-day. The building has been completed for some time. The athletic field is done, and is a "beauty." Owing to the severe dry season, we have not been able to get any grass on it yet and may not be able to use any more than the track this fall; but it is there and speaks for itself to all who come. The gymnasium building has been painted, and the laundry also, so that that part of our property looks very well. The paving is nearly completed about the property, and this adds more than you can imagine to the looks of the place.

I beg to make the following recommendations, which I will submit separately, if you wish, but I thought you would like to look them over:

I recommend for appointment in place of Mr. Cornish for the science work Mr. W. H. Runyon, who is a graduate of Princeton and has taught successfully in ~~the~~ Friend's school at Wilmington, Del., ^{5 yrs} the University School in Chicago, and the Armour Institute of Technology. He was also a graduate student in the University of Chicago. I corresponded with Mr. Runyon, and he will accept the appointment on the following terms: That it is understood to be only for a year; salary, \$1000.00, with room and board. He is to live in the dormitory and have his share in the charge of the students.

In this connection, I would recommend that the salary of Dr. Jos. G. Brobeck, who is appointed Assistant in Science and Director

WILLIAM H. HARTMAN, PRESIDENT

MORGAN PARK, ILL.

September 15, 1904.

President, The University of Chicago.

University of Chicago.

My dear President:

I have just received from you a letter of the 10th inst. in relation to the conditions of the Academy. I am glad to hear that you are so interested in the Academy.

I began at my office this year August 20th, and have been busy with inquiries about the school from ever before. At this date, about two-thirds of the rooms in the new dormitory are rented, and half of the rooms in Morgan Hall. This is more than have ever before been rented at this time since I have been here. The outlook is, therefore, encouraging. We lost a great many students this year on account of a large graduating class; so I do not know how our total will be, but it seems certain that we shall have a good school. We are getting too, so far as I can see, an excellent class of students.

The furniture for the new dormitory will, I trust, be purchased to-day. The building has been completed for some time. The athletic field is done, and is a "beauty." Owing to the very dry season, we have not been able to get any grass on it yet and may not be able to use any more than the track this fall; but it is there and speaks for itself to all who come. The gymnasium building is also nearly finished, and the laundry and other buildings are nearly completed. The property looks very well. The building is nearly completed about the property, and this is a very good thing and means a lot of work.

I am sure that the Academy will be a success, and I will do my best to make it so. I am, dear President, very truly yours, W. H. Hartman.

I am sure that the Academy will be a success, and I will do my best to make it so. I am, dear President, very truly yours, W. H. Hartman.

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

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of the Gymnasium, be increased \$250.00, giving him a salary of \$900.00, ^{and} with board and room. My intention is to give him the laboratory work in chemistry and, possibly, the whole charge of the class in chemistry. I do not dare to give all of Mr. Cornish's work to a new, untried man. He did a great deal of work here, more than most men, I think, could do successfully, and it seems to me essential that Mr. Runyon should have an Assistant. Dr. Brobeck taught with me for two years at Colgate Academy, successfully. He taught in Morgan Park Academy this summer, also with much success. He is a graduate of Cornell University, studied at the Baltimore Medical College, and took his medical degree at National Normal University in Ohio. He has had good training and is amply qualified to teach either chemistry or biology in a secondary school. Of course, he will continue in full charge of the gymnasium, in which position he was very successful last year. He thoroughly deserves the increase in salary recommended on the grounds of training, experience and success.

For the position as instructor in charge of the Introductory Department I would nominate Mr. Fredrick Eby, graduate of the ~~University of Toronto~~ ^{University of Wisconsin} and for the past two years a graduate student at the University of Chicago. You doubtless know him. Mr. Eby has not had experience in teaching to any extent. He needs to get it. I have known him quite well for the past two years and believe him to be a trustworthy man. He will work hard and faithfully to make a success of the Introductory Year work in order to make himself a reputation as a teacher. I have not settled any terms with him, but shall see him in a day or two for that purpose. I shall, however, recommend that he be paid \$600.00, with room and board. This is, I believe, somewhat less than Mr. Brown received last year. There will be quite a large class in the Introductory Year this year. *(I have since seen Mr. Eby & he will accept these terms)*

For the position of Academy Recorder, made vacant by the resignation of Mr. Cornish, I should like to nominate Mr. W. J. Chase. I believe the compensation for this position is \$200.00 a year. Mr. Chase is willing to accept the position. I have asked before for some relief in the details of the Academy work, but it has not been possible to provide it on account of the lack of funds. Mr. Cornish was not a good executive officer and did not give me any valuable assistance in that capacity. Mr. Chase succeeded very well indeed in his work as Acting Dean during the first Term of the summer quarter here this year, and I have had ample opportunity to learn that he is an excellent executive officer, so that I am confident he would be a great help to me. I would like to urge his appointment as much as is consistent with dignity and propriety,

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

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WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

-3-

for I think it is for the best interest of the Academy, and I believe I am entitled to some help of this kind. It would be the understanding, of course, that Mr. Chase would act both as Recorder and Examiner, and possibly it might be well to have him appointed as Recorder and Examiner at \$200.00 a year.

As soon as I returned from the East, Mrs. Bailey of Freeport called upon me with reference to provisions for young women. She went then to see some member or members of the Board of Trustees, and the result was that, after a conference between Mr. McLeish, Mr. Ryerson and others, it was decided to set aside the west wing of Morgan Hall for young ladies. This was done, I believe, because it was thought to be doubtful whether both buildings could be filled with young men, and because there was considerable demand for accommodations for young women. Miss Robertson has consented to take charge of the young women, and already portions of the rooms reserved for them have been rented. This change I did not urge myself, inasmuch as I felt that I had done my full duty in the matter last spring and could not properly take the subject up at this time again, but when asked to give my opinion I approved of the arrangement.

I regret to say that our ^{August} ~~office~~ calendar is not yet issued. A large part of it is in type, but I have been unable to get it completed. I hope to have it done by the time you reach Chicago. There were so many unsettled problems that could not be got at earlier in the summer, and I have been, as I think I have stated, unusually busy, interviewing prospective students and their parents ever since my return from the East.

Certain repairs in the laboratory and in the basement floor of Morgan Hall have been approved by the Committee on Expenditures, and are now in progress.

In regard to the persons nominated above for various positions you will, of course, understand that no definite promises have been made to any one. I have told all these gentlemen, ~~except Mr. E.~~, that I should recommend them for certain things, but no definite action could be taken until your return. I shall be glad to have these nominations acted upon as soon as possible, provided they are acceptable to you. I understood it to be my duty to prepare a full plan for your consideration, inasmuch as the time before the opening of the school would be very short after your return. It seems to me that we are running no risk in the nominations I am making.

It would probably be well to make the next convocation of the Academy, October 4th, the occasion of some special recognition of

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

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WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

-4-

our new building and athletic field. I have not yet, however, secured an orator for the occasion, but I may have done so before you return.

I enclose an outline of my monthly report for your consideration.

Miss Goss, who was to take Miss Mills' place in the library, has reported for duty and has been in charge of the library for about two weeks.

I cannot at this moment think of any further items of interest concerning the Academy. I trust that you have had a pleasant and restful journey, and that by the time you reach Chicago the terrific hot spell we have been enduring but not enjoying for over two weeks now without interruption will have its back thoroughly broken. The papers have reported several times that this accident had occurred, but the hot spell continues to show remarkable vitality. I ~~should~~ ^{shall} be heartily glad to give you a personal welcome as soon as convenient for you after your return, and, in accordance with my usual custom, I enclose my card, giving my office hours, - not to show you when you may call, but to indicate when I would rather not have you give me a special appointment. At any other hours of the day or night I am at your service.

Very truly yours,

C. H. Thurber

THE MORGAN PARK ACADEMY

CHARLES H. THURBER, DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Thurber

MORGAN PARK, ILL.

September 7, 1897.

President Wm. R. Harper,

University of Chicago,

My dear Sir:-

I would suggest the following topics to be included in my monthly report:

- 1.- Financial Statement.--Receipts and Expenditures,-Students in arrears.
- 2.- Students.-- Attendance,- Conduct.
- 3.- Library.-- Actions of the Library Board.
- 4.- Buildings and Grounds.-- Progress of Improvement,- Damages if any,- Relation to the Village Authorities,- Improvements going on in the village.
- 5.- Staff.-- Success of new teachers - Efficiency in general.
- 6.- Academy Commons.-- Number of Boarders,- Receipts for the month,- Expenditures for the month,- Servants employed,- General Remarks.
- 7.- Internal Life of the School.-- Religious work, and Organizations,- Athletics,- Music,- Social Feature,- Public Meetings.

This seems to me to cover fairly well the various departments of the school.

Yours very truly,

Ch Thurber

MORGAN PARK, ILL.

September 1, 1907.

Professor Mrs. E. Harper,

University of Chicago,

I would suggest the following topics to be included in my monthly report:

1. Financial Statement.--Receipts and Expenditures.--Students in arrears.
2. Students.--Attendance.--Conduct.
3. Library.--Actions of the Library Board.
4. Buildings and Grounds.--Progress of Improvement.--Damage if any.--Relation to the Village Authorities.--Improvements going on in the village.
5. Staff.--Success of new teachers.--Efficiency in general.
6. Academy Commons.--Number of Boarders.--Receipts for the month.--Expenditures for the month.--Servants employed.--General Remarks.
7. Internal Life of the School.--Religious work and Organization.--Athletics.--Music.--Social Features.--Public Meetings.

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Yours very truly,

Ch. Thurber

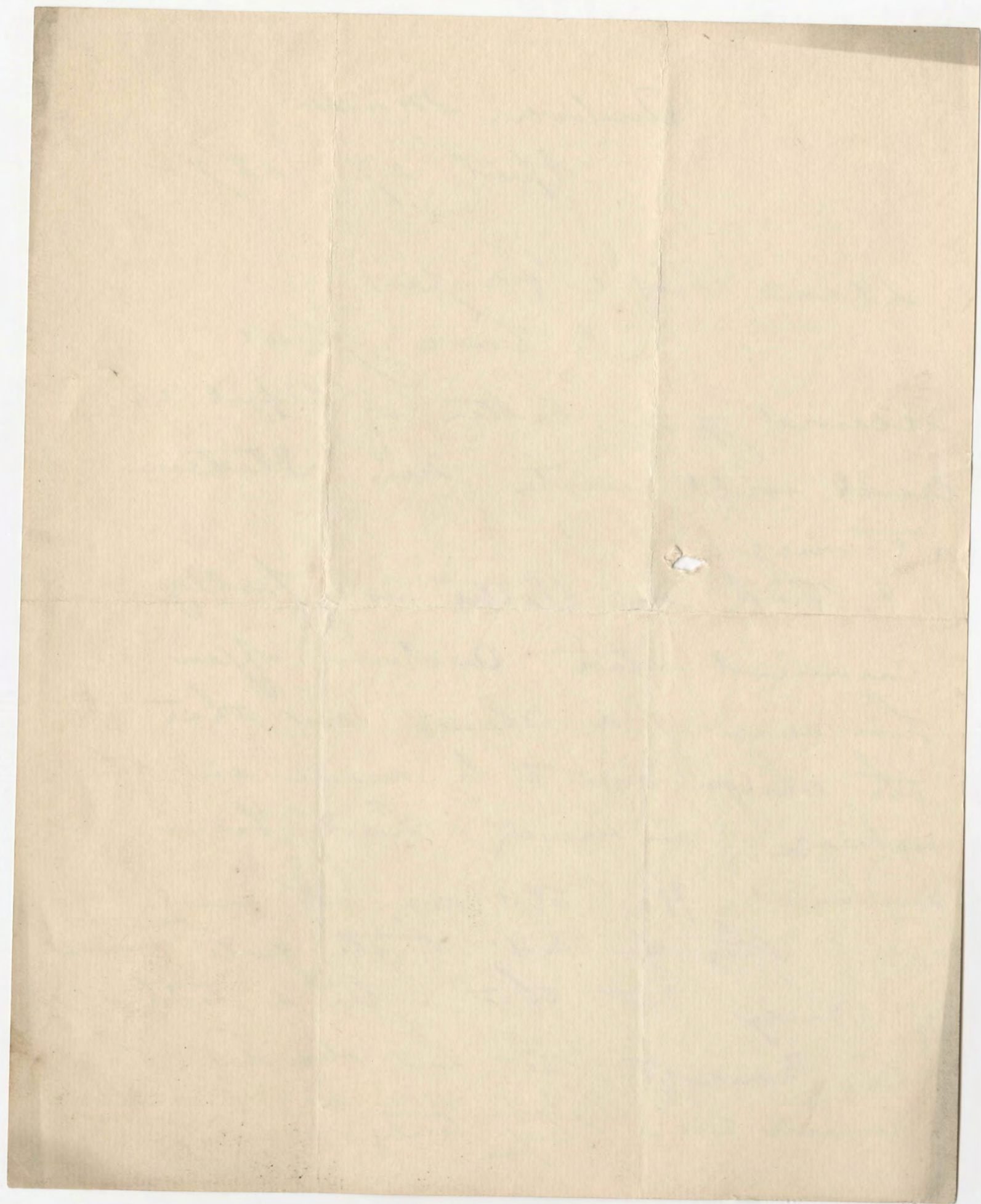
Andover, Mass.

April 29. 1892.

Dear Prof. Harper:

I have just received your letter of April 26. and will write Mr. Stetson at once.

I think Mr. Petter is fully convinced that Andover offers him none of a chance, now that the changes soon to be made in the make-up of our faculty have been announced. He told me, not many days since, that he had thought quite favorably of Chicago, but that, after a talk with Dr. Bancroft, he had decided to remain here. Perhaps, it is just as well. Very truly yours,
M. C. Gile.



Andover, Mass

April 4, 1892

Dr. W.R. Harper,

Dear Sir:

Your letter
received this morning.
I send you, as requested,
the statement of the
degrees which I have
received, and the positions
which I have held
you will understand
that all of my teaching

has been done here
at Andover.

Yours truly
M. C. Gile
by W. F. R.

John W. Smith

1870

1871

1872

1873

1874

1875

1876

1877

1878

1879

1880

Andover, Mass.

March 15. 1892.

My dear Dr. Harper:

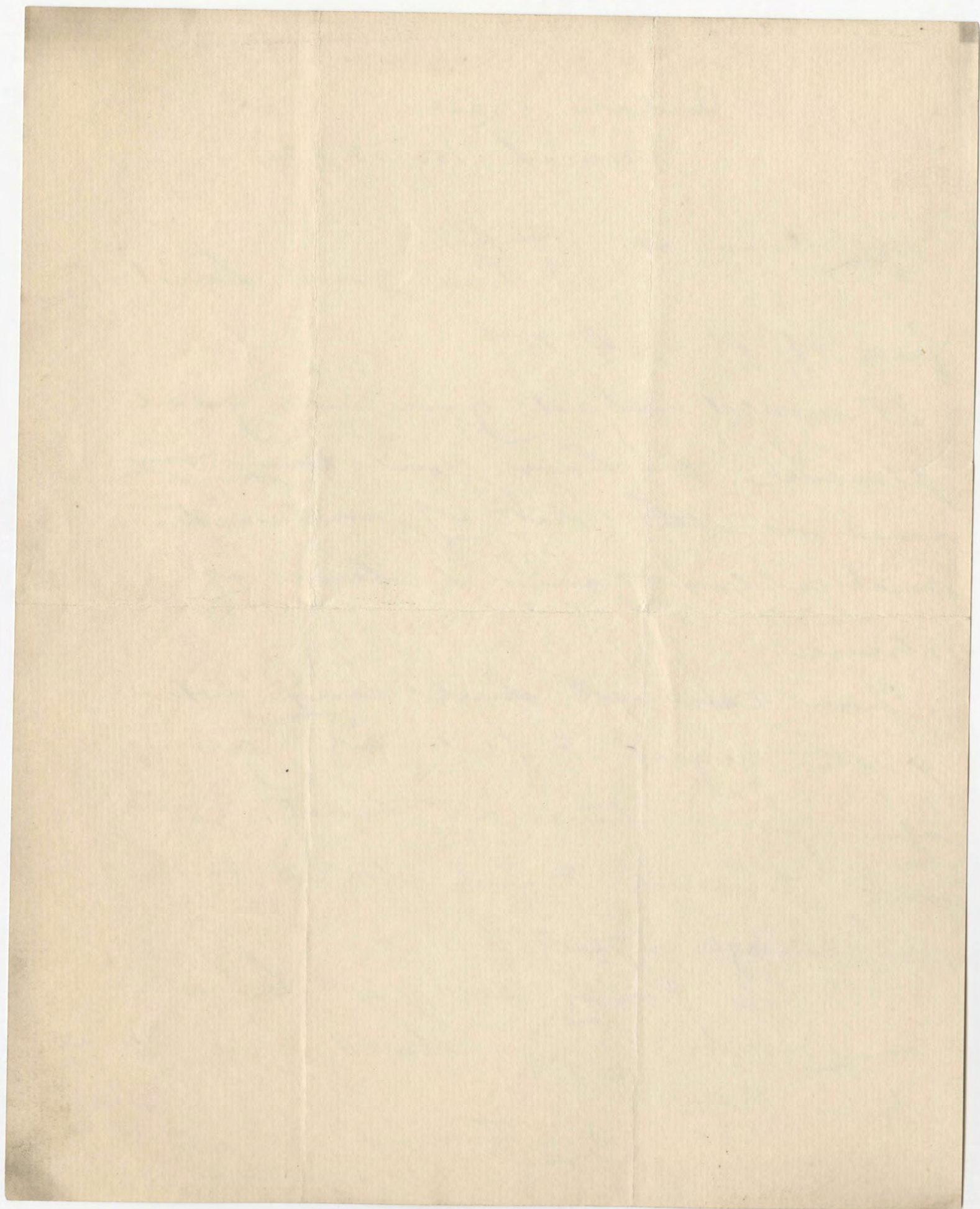
I have your kind
favor of March 11th.

It would, indeed, give me great
pleasure to have you carry my
name on the list of instructors,
and allow me a leave of
absence.

You can not have any idea
of the regret I feel at giving
up, for a time, at least, the
work to which I had looked forward
with such eager interest.

I hope I may see you before
many weeks, if you should happen to
be in Boston.

Very truly yours,
M. C. Gilk.



Audover, Mass.

March 5. 1872

(Ans'd)

My dear Professor Harper:

I regret, more than I can express, that I must ask you to release me from my engagement with you.

You may remember that I told you of a hemorrhage which I had last summer. I recovered so rapidly from that attack that I was not greatly alarmed, but felt that I must, at any rate, keep my self under the care of the best medical advice.

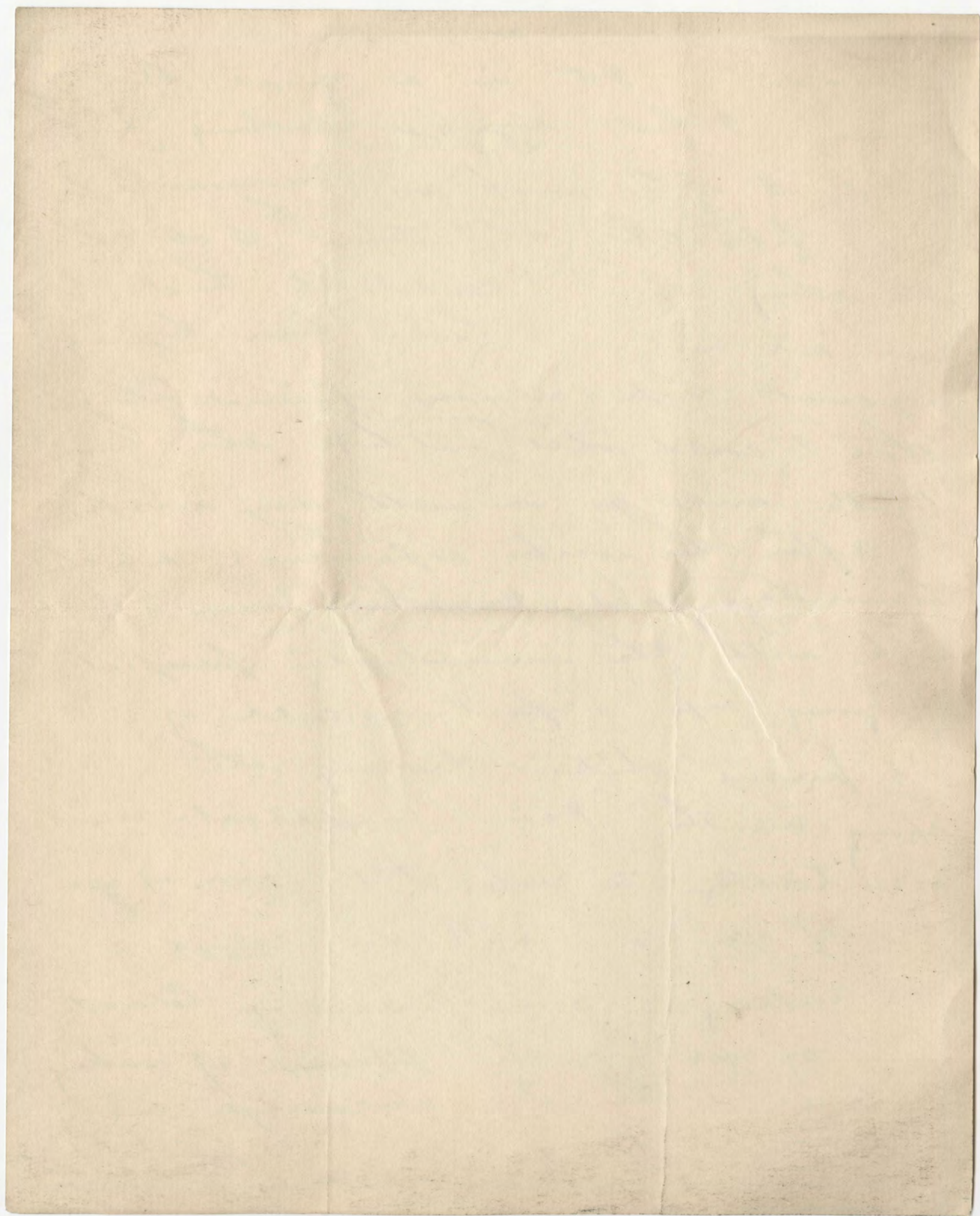
Dr. Knight of Boston, an eminent specialist, and not a crank in sending patients away, now tells me, after my third attack that I must go to



Colorado. It is a great blow to me. I had enjoyed looking forward to the work in Morgan Park and felt that the time to do the one thing which I could do had come at last. I have been hoping against hope (as my friends thought) that I could still outlive the lung trouble and go on with my work.

After this week's experience, another hemorrhage and cessation from all work, with the immediate prospect of giving up a part or all of my present duties during the spring months, I am compelled - most reluctantly - to ask this favor of you.

If you can start an annex to the Academy in some portion of Colorado I may yet have the pleasure of working under you. The Dr. encourages me to think that two years, or there at the

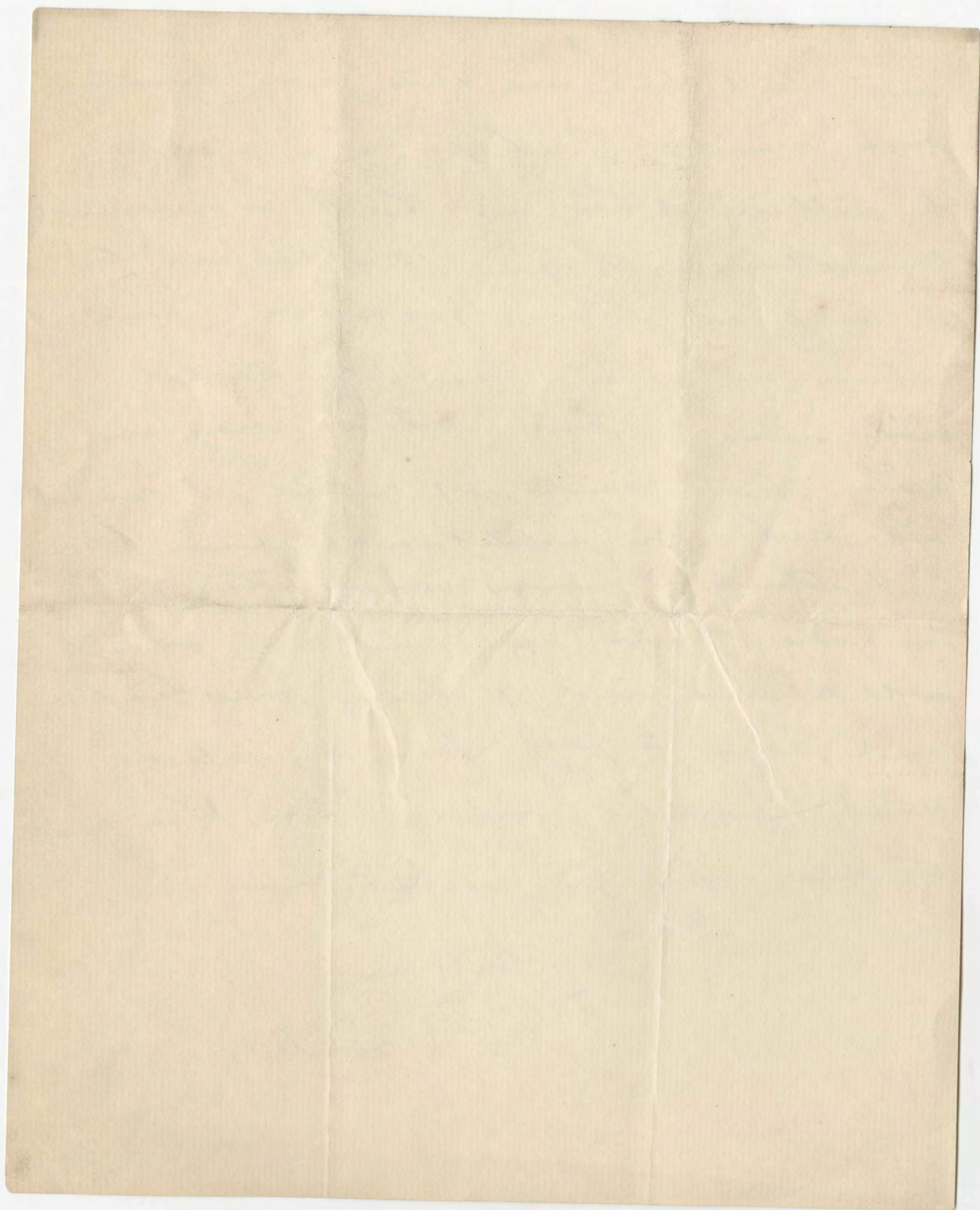


most will put me into good condition
 once more. Perhaps, you would
 be willing to have me hold a nominal
 connection with you, to allow me to
 be away "on leave of absence" and
 return as soon as it should
 seem wise. But that may not
 seem best and, of course, I could
 not ask this additional favor.

I think I may say that no
 one who knows me and my struggle
 will accuse me of being faint-hearted
 and eager to fly from my duty
 and promise. Hoping to hear from you
 at once, upon your earliest convenience,
 I am -

Very truly yours.

M. C. Gile.



Andover, Mass.

Aured

3. Feb. 1892.

Dear Professor Harper—
I am just
in receipt of an official
letter from the Secretary
of Chicago University informing
me that at the recent
meeting of the Trustees, I
was elected to the position
of Instructor in Gk. in the
University Academy - at a
salary of \$1500. per year -

The agreement which we signed
last summer, a copy of which
I have before me, states that
the salary is to be \$2000 -

Wm. C. Till

Quincy, Mass.
3 Feb. 1892

Dear Professor Jordan -
I am just
in receipt of your official
letter from the Secretary
of the University informing
me that at the recent
meeting of the trustees, I
was elected to the position
of Professor in the
University Academy - at a
salary of \$1500. per year -
The agreement which we signed
last summer, a copy of which
I have before me, states that
the salary is to be \$1200 -

as you see, there must be
an error somewhere - will
you kindly see that the
matter is straightened out?

With very kind regards,
Yours -

Yours very truly,
W. C. Till.

as you see, the same
as ever remains - will
you kindly see that the
matter is straightened out?
With very kind regards,
Yours -

Wm. J. Little.
Yours very truly.

PHILLIPS ACADEMY.

C. F. P. BANCROFT, Principal.

Andover, Mass., Feb. 3, 1892

L. I. W. Goodspeed, Secretary;

my dear Sir:

I am in receipt of your favor of Jan. 30, in which you announce my election to the position of Instructor in Greek in the University Academy at a salary of \$1500. per year.

By the terms of the agreement which Professor Harper and myself signed last summer, you will observe that the salary is to be \$2000. per year.

Through an oversight, no doubt, the salary of \$1500. was voted. Acting in accordance

with this agreement, I have
planned to take up the
work with you in Oct. 1892.

will you kindly consult with
Prof. Harper and inform
me of the change in salary.
from \$1500. to \$2000 - ?

Very truly yours,
M. C. Gile

of the agreement. I have
planned to take up with
you with you in Oct. 1892.

and for kindly counsel with

Prof. H. H. and inform
the class in order.

Very truly yours,

Wm. L. Gile

PHILLIPS ACADEMY.

C. F. P. BANCROFT, Principal.

Andover, Mass., Jan. 6. 1892

Prof. William R. Harper:

Dear Sir:

I'm your letter of July 18th just before you sailed for Europe. you spoke of writing me more definitely on your return in Oct.

I do not know what there is any thing of special importance for me to learn in reference to the Academy and my part in it next year. But some questions about books to be used and other matters Mr. Burgess and I recently talked over.

May I know whether you are to revise the "Harper and Watson Gk. method" so that we can have it in Oct.?

I am spending considerable time in the examination of Gk. and Gr. text books -

Perhaps you can give me some idea
about houses suitable for the academy
teachers - I am hoping to make a trip
to Chicago either in our spring vacation
or in May.

would you kindly send me whatever
circulars have been issued that I may
be somewhat better posted about the university
and Academy?

Contrary to my wish, it has leaked out
that we are going to Chicago - Perhaps it is
just as well that it is known thus early.

I am greatly interested in knowing
what has been done to secure other instructors
and in particular a principal, but I do
not feel like taking your time for more
than a few lines from you.

I am -

Very truly yours,

M. C. Gil.

PHILLIPS ACADEMY.

C. F. P. BANCROFT, Principal.

Andover, Mass., June 29. 1891.

Dear Prof. Harper:

One week ago
this morning. I wrote you,
as you know, accepting your offer
of a few days before.

In that letter, I forgot to
say that my address for
July and August will be
Straw Point, Ryer. N. H.

I was hoping to see you
this week, but I am so far
away from everywhere that it
will be hard, I fear, to make
any direct communication with
you about appointments. There is,
however, nothing of importance, I think.

Should you need to telegraph
me, messenger directed to Cable
Station. Eye Beach will reach me.

after all this is written, I
shall not be surprised to find
that the letter which I wrote
you, never reached its destination,
as our mail was greatly
disturbed the last part of
the term.

Very truly yours,
M. C. Gile.

Should you wish to copy
in manuscript directed to the
Station Inspector will send me
a list of the names of the
officers and the names of the
the other officers of the
the same reached the station
at the same time as the
the other officers of the
the other officers of the

Very truly
yours
J. C. [illegible]

1871

PHILLIPS ACADEMY.

C. F. P. BANCROFT, Principal.

Andover, Mass., June 22, 1891.

Prof. W. R. Harper:

Dear Sir:

Since reaching home and talking with Mr. Gile, I find myself with the same favorite feelings that I expressed to you on Friday.

I was desirous of seeing you once more to ask some questions which I entirely forgot, and accordingly went to Cambridge this a. m. thinking to see you. I found, however, that you were unable to be on hand to day.

I should not desire to
room in a building with
boys, and I presume that
would not be necessary.

with the understanding
that the salary would
be increased as you stated
to me recently. I am ready
to go into the work with
enthusiasm.

You will pardon me if I
plead a little for Mr. Better.

I ought to have said that
not in my judgment alone,
but in that of Mr. Cuy and all
our best men here, Mr. Better
is by far our best instructor in
mathematics and combines in
a rare degree good parts,
tact in dealing with boys
and excellent teaching power.
with all due deference to

The many who instruct him, it seems to
me that his experience here shows him
to be a most desirable fellow.

I could go with him with assurance
of greater success in mind as I know him
as well and he is as well acquainted with
our methods. I can assure you that no
teacher in Phillips would lose him, if
he could be kept here.
will you pardon my plain speaking
in the midst of the school success.

I could, perhaps, see you next week, &
I am ready to sign an agreement on receipt
thereof. Very truly yours, M. C. Pitt.

My dear Mr. Garrison
I have just received your
kind letter of the 10th inst.
and am glad to hear of
your success in the
cause of the colored people.
I am sure that your
efforts will be successful
in the end. I am
very truly
yours
Wm. Lloyd Garrison

PHILLIPS ACADEMY.

C. F. P. BANCROFT, Principal.

Straw Point, Ryer, N. H.

Andover, Mass., July 3, 1891.

Dear Prof. Harper:

I send
you herewith the signed
memorandum with the
understanding that the salary
should, at proper times, be increased.

I do not need anything of
that sort in the formal
contract, for I understand
that it is your intention
to give more than \$2000,
when you can see your way
clear to do so.

I am sure you will not
misunderstand my reference to
the point of salary, for I
want to feel, as I expressed to you,

that I enter on this work
with all my heart, not to be
turned aside by an offer of \$500,
more than I am to get with you.
Of course, if I feel that such
a salary as you offer now, and
such as I am willing to accept,
is not all that will come to
me, I shall feel settled, in
a measure, at any rate.

Very truly yours,
M. C. Gilb.

I am writing you in a
hurry, but I am
glad to hear from you
and hope you are well.
I am feeling better, but
not all the way.
I shall feel better in
a few days, but
not all the way.

Very truly,
Mr. C. B. B.

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
Dean.

THE UNIVERSITY OF CHICAGO.

Founded by JOHN D. ROCKEFELLER

WILLIAM R. HARPER, President

MORGAN PARK Ill, Jan 9 '94

My dear Dr. Harper

I regret that Mother Hamilton is displeased because dancing has been allowed at our Friday evening receptions to the students. She is mistaken however, in thinking that it has been the special feature of any evening's entertainment. On the contrary, the program has consisted of musical and literary selections with games in which all take part, dancing being incidental and under such restrictions as to prevent anything objectionable. I have permitted it because many of the students have been brought up to think dancing a fitting and innocent amusement, as I also believe it to be when engaged in in the presence and with the approval of parents or teachers.

Very truly yours

G. N. Carman

To
President William R. Harper
University of Chicago.

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
Dean.

THE UNIVERSITY OF CHICAGO.

Founded by JOHN D. ROCKEFELLER

WILLIAM R. HARPER, President

MORGAN PARK

Oct 31 '93

Dear Dr. Harper

I spoke to Mr. Beiguns last evening about Mr. Caldwell and he thinks it is best for him to accept the offer, but he might be out here and so out altogether. As Mr. Caldwell tells me that he is going in to see you I drop you this line that you may know how to advise him.

Yours very truly
G. N. Carman

THE UNIVERSITY OF CHICAGO

JOHN D. ROCKEFELLER

WILLIAM F. HARRIS, President

GEORGE ROBERT HANNAH

Oct 20 1893

Dear Mr. Morgan
I have just received your letter of the 17th inst. regarding the book for the library. I am sorry to hear that the book is not to be purchased. I had hoped to have it for the library. I am sure it would be a valuable addition. I am sorry to hear that the book is not to be purchased. I had hoped to have it for the library. I am sure it would be a valuable addition. I am sorry to hear that the book is not to be purchased. I had hoped to have it for the library. I am sure it would be a valuable addition.

THE UNIVERSITY OF CHICAGO.

Founded by JOHN D. ROCKEFELLER

WILLIAM R. HARPER, President

MORGAN PARK

Oct 31 '92

Dear Dr. Harper

Mr. Caldwell did not see you to-day but left my note which I sent by him that you might ^{how} know Mr. Burgess and I feel about it. Mr. Burgess and I have both talked with Mr. Caldwell and have come to the conclusion that he is so anxious to remain here, that remain he must, for all that we can do is to advise him to go. This we have done, but he chooses otherwise. I don't see as there is anything more to be done about it, and I will tell Mr. Caldwell so unless you object.

Yours very truly
G. N. Carman

Carman

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
Dean.

THE UNIVERSITY OF CHICAGO.

Founded by JOHN D. ROCKEFELLER

WILLIAM R. HARPER, President

MORGAN PARK, 10/24/93.

Dear Dr. Harper:--

I wish to lay before you the matter of our relations to the Village Library. I have sent the Recorder of the University the minutes of our faculty meetings at which action has been taken, subject to your approval. I have consulted with Dr. Smith, as you suggested some time ago, and the faculty has reached the decision indicated in our action.

Dr. Smith suggested that one of our Academy instructors be a member of the board of directors of the Village Library and Mr. Burgess has been chosen for that position. The matter of selecting books, which has heretofore been left largely to Dr. Smith, is now left with Mr. Burgess. He has met with the directors and the action taken by our faculty was suggested by him.

By transferring the books now in our laboratory building to the Village Library they are made more available to our students than they could be if kept where they now are. These books are merely cared for by the Village Library and will remain the property of the Academy and will be used by the Academy only.

We understand that it is your desire that the money col-

GEORGE HOWE CANNAN

THE UNIVERSITY OF CHICAGO

LIBRARY

WILLIAM H. HARRIS, President

MORGAN PARK, 10/24/23

Dear Dr. Harper:

I am to say to you the matter of our
relations to the Village Library. I have sent the Recorder of
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The University has books now in our library which
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only.
We understand that it is your desire that the money col-

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
Dean.

THE UNIVERSITY OF CHICAGO.

Founded by JOHN D. ROCKEFELLER

WILLIAM R. HARPER, President

MORGAN PARK

Dr. Harper, #2.

lected for library fees be reserved for books and illustrative apparatus. With the number of students as at present, these fees will amount to \$800.00 or \$900.00, at least.

By turning over to the Village Library \$300.00 for books, the selection of which will be made by a representative of the Academy and the use of which, together with all the other books, will be free to the Academy, we make an arrangement which seems best to be made at present, both for the library and for the Academy and one which will result in bringing the library very largely, if not entirely, into the possession and control of the Academy. Feeling our action to be in the best interests of the Academy, we commend it to you for your approval and await your decision.

There is another matter about which I would like your views: It seems a year or two ago there was a paper here in Morgan Park which was not especially reputable. A little sheet, called the Budget, was started, as I understand it, for the purpose of running out the paper then in existence. The Budget succeeded in getting the Village printing, which amounts to about \$500.00 per year and the other paper was discontinued. One of

GEORGE NOBLE CANNAN

THE UNIVERSITY OF CHICAGO

EDWARD J. HARRIS, JR.

WILLIAM F. HARRIS, President

MORGAN PARK

Dr. Harris, Sir:

I am very glad to hear that the Academy is now in a position to be able to reserve for books and illustrative apparatus. With the number of students as at present, these fees will amount to \$200.00 or \$300.00, at least. By turning over to the Village Library \$300.00 for books,

the selection of which will be made by a representative of the

Academy and the use of which, together with all the other books, will be free to the Academy, we make an arrangement

which seems best to be made at present, both for the library

and for the Academy and one which will result in bringing the

library very largely, if not entirely, into the possession and

control of the Academy. Feeling our action to be in the best

interest of the Academy, we venture to submit it to you for your approval.

Very respectfully,
Your obedient servant,

There is nothing more to be said at this time.

It seems a pity that there were paper here in

Morgan Park which was not possibly reproducible. A little sheet,

called the subject, was printed, as I understand it, for the

purpose of running out the paper and in existence. The sheet

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THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
Dean.

THE UNIVERSITY OF CHICAGO.

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WILLIAM R. HARPER, President

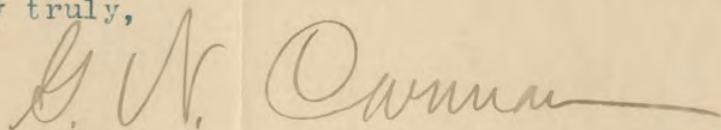
MORGAN PARK

Dr. Harper, #3.

our students, Mr. Conant, pays his way by acting as compositor on the Budget. He tells me that the boys who have been managing the paper, with their father's advice and direction, would be glad to dispose of it. Mr. Conant and I have talked over a plan by which the paper could be edited largely by students of the Academy and be made an Academy paper and, at the same time, a paper of Morgan Park and vicinity, furnishing practice in writing and work for some of our best students and serving as a means for interesting Morgan Park and vicinity in the Academy and University.

I believe that without any immediate outlay or any financial risk, the editorial management of the paper can be turned over to the Academy and before long the entire paper could come into the possession of the Academy. Would you favor anything of the kind?

Yours very truly,



President Wm. R. Harper,

University of Chicago, Chicago, Ill.

Insects-

THE MORGAN PARK ACADEMY

GEORGE HOWES CARVER

The University of Chicago

President John D. Rockefeller

WILLIAM D. HARPER, President

MORGAN PARK

Dr. Harper, Sir,

I am very sorry to hear that you have been unable to visit Chicago. I hope you will be able to do so soon. I have been thinking of writing you for some time, but have been so busy that I have not had time to do so. I have been very busy with my work at the Academy, and I have not had time to write you. I have been thinking of writing you for some time, but have been so busy that I have not had time to do so. I have been very busy with my work at the Academy, and I have not had time to write you. I have been thinking of writing you for some time, but have been so busy that I have not had time to do so. I have been very busy with my work at the Academy, and I have not had time to write you.

Very respectfully,
George Howes Carver

[Handwritten signature]

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

Carman

MORGAN PARK, ILL., 1/25/95.

Dear Dr. Harper:---

I enclose a note handed to me recently by Mr. Burgess with reference to some books in our library. Miss Mills spoke to me about it and as I understood that arrangements had formerly been made with Mr. Burgess I referred the matter to him.

Further consideration of the summer quarter has led us to believe that the best arrangement that can be made is to dispense with the first term from July 1st to the middle of August and have school during the second term of the summer quarter. The fact that there were so few teachers in attendance last summer, most of our pupils being those who were preparing for the University, leads us to the conclusion that such pupils will be better provided for during the second term than by having school during the entire quarter. On many accounts I am satisfied that the second term of the summer quarter is the most important one of the whole year, so far as building up the Academy is concerned. As our regular school year is but thirty-six weeks this extra summer term will give those who fall behind during the year a chance to make up their deficiencies. Such pupils could fairly

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

- 2 -

be required to begin work by the middle of August. This is the time of year when new pupils are most likely to enter school and by entering at the beginning or even during the term it gives us an opportunity to find out what they can do so that there may be no mistake in assigning them work at the beginning of the Autumn quarter. This too is the time when pupils are most apt to want to review studies with special reference to the University examinations. In the light of our experience and these considerations we shall probably recommend to you:

1st That the summer quarter be reduced to a single term, beginning August 12th.

2nd That the following work be offered:

Latin, one instructor;
Science, one instructor;
Greek, one instructor;
Mathematics, two instructors.
English, one instructor;
History, one instructor;
German, one instructor.

This recommendation is made with the understanding that as the classes will probably not be as large as during the regular work of the year, an instructor may be required to teach four minors. Of our regular instructors, I understand that Mr. Burgess, Miss Robertson, Mr. Cornish and Mr. Wightman do not wish to

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

- 3 -

give any instruction during the summer. The rest of us, - Mr. Bronson, Mr. Chase, Mr. Caldwell and myself are willing to give such instruction during the summer as ^{is} _^herein suggested. You see I have omitted to make any provision for French. This is due to the fact that our classes last summer in French were so small and because pupils would not get enough French in a single term of six weeks to make it worth while. I am in some doubt as to the wisdom or necessity of offering any instruction in German, though I have no doubt as to the other subjects suggested above. I believe that with one additional teacher in Latin, one in Science (Physics and Botany), and one in Mathematics we can satisfactorily arrange the work.

I have been consulting during the week individually with our teachers and tomorrow morning we shall give the matter careful consideration at our regular teachers' meeting. I have prepared our Calendar- which we hope to have issued as soon as possible, as the last issue is now exhausted- in accordance with the plan here outlined and I shall be glad to submit it to you with such suggestions as are made by our instructors at your earliest convenience.

Yours very truly,

G. N. Carman

THE MORGAN PARK ACADEMY

GEORGE NOBLE CARMAN,
DEAN

THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL. 4/18/95.

Dear Dr. Harper:---

I submit herewith the record of twenty of our students as determined by the class-room work of the second term of the Winter Quarter and the regular quarterly examinations.

You will notice in English, Greek, Physics, and German a large number of failures to pass the examinations where the student stands well in regular class-room work. In English and Greek, out of eight cases, there are four such failures. In Physics out of five cases there are five failures, all good students as shown by their records in other subjects. In German out of twelve cases there are eight failures.

I have withheld the reports from the students as you suggested.

I am satisfied that difficulties of this kind will continue to arise unless there is a better understanding between the examiners and the teachers. It seems to me that the examiner in each subject ought to visit each of the affiliated schools at least once a year, if not once a quarter, and have frequent

THE MORGAN PARK ACADEMY

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THE UNIVERSITY OF CHICAGO

FOUNDED BY JOHN D. ROCKEFELLER

WILLIAM R. HARPER, PRESIDENT

MORGAN PARK, ILL.

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conferences with the instructors so as to make impossible such a state of affairs as now exists.

So far as the examinations already held are concerned, I would suggest that we apply the directions in use at the University in determining the result of a student's standing, as based on Term Average and Examination,* as indicated on the enclosed slip.

Very truly yours,

G. N. Carman

DIRECTIONS.

1. For the Colleges.—Indicate standing by letters, with the following values: A=100-91; B=90-76; C=75-61; D=60-51; E=50-0. C is the passing mark; D requires a special examination; E signifies not passed. Term average and examination mark together have force as follows:

TERM AV.	EXAMINATION.	RESULT.
A +	any grade	= passed.
B +	any grade	= passed.
C +	D	= passed.
C +	E	= sp. exam.
D +	C	= passed.

TERM AV.	EXAMINATION.	RESULT
D +	D	= sp. exam.
D +	E	= not passed.
E +	A	= passed. (?)
E +	B	= not passed.

* Certainly this should be done not only in the case of those examinations already held but in all cases here Morgan Park Acad. and the affiliated schools are concerned. This would serve as a very safe check on a possible misrepresentation of the student by the examination. I hope that this regulation will be adopted.

WILLIAM B. HARRIS, President

MORGAN PARK, ILL.

THE MORGAN PARK ACADEMY, CHICAGO, ILL., U.S.A.

CHICAGO, ILL., U.S.A.

CHICAGO, ILL., U.S.A.

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CHICAGO, ILL., U.S.A.

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