

9

The University of Chicago

and the expenditure of \$1000 to \$1500 for permanent equipment. I mention a few other items upon such an account, (1) In need better shop facilities, carpenter and metal work, for making small repairs upon our apparatus. \$50 to \$75 would, if expended in this direction, save the same amount in a year. (2) Complete sets of tuning forks and other acoustic apparatus for studying auditory sensations. We are weak at this point (3) The Ludwig Kymograph^{or something similar}, for very accurate registration work. Our present instruments are good, but not delicate enough. (4) Complete chronostatic and subsidiary electrical apparatus for measuring the rapidity of mental processes. (5) Complete assortment of apparatus for testing the delicacy of sensory processes of all kinds. These may serve as illustrations. It will be seen that in every instance what we need is better and complete material. Then an

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The University of Chicago

My few directions in which we have
not something to show, but there is no
direction in which our equipment is
really complete or first-class.

I may say in conclusion that in the
face of these not altogether ideal con-
ditions, a number of interesting and
valuable investigations have been com-
pleted in the laboratory and published.
I think with a little more assistance
we may venture to promise an
honorable standing among the laboratories
of the country. It would be futile to
pretend that at present we are
beyond the second rank.

Very truly yours

James R. Angell.

The University of Chicago

My dear Sir,

I have just received your letter of the 10th inst. in relation to the matter of the Chicago Convention. I am sorry to hear that you are unable to attend it, but I am sure that your presence would have been of great value.

I am, Sir, very respectfully,
Your obedient servant,

John D. Phelps

John D. Phelps

John D. Phelps

Department of Philosophy

JOHN DEWEY,
Head Professor
JAMES H. TUFTS,
Associate Professor
JAMES R. ANGELL,
Assistant Professor
GEORGE H. MEAD,
Assistant Professor
ADDISON W. MOORE,
Instructor
WARNER FITE,
Assistant

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

Angell

CHICAGO

July 1 - 1898,

Dear President Harper: In accordance with the
action of the University Board the chairman has appointed
the following persons as the Building Committee.
Mr. E. H. Moore, the acting treasurer, chairman of the President
Harper and Miss McDonald. The duties of the committee
will not be arduous in the immediate future and it is
therefore hoped that you will consent to serve.
Very truly yours James R. Angell

John Dewey
 James H. Tufts
 James N. Angell
 George H. Aldrich
 Addison W. Moore
 Warner Pitts

The University of Chicago

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CHICAGO

[Faint, mostly illegible handwritten text, likely bleed-through from the reverse side of the page. Some words like "Chicago" and "University" are visible.]

Department of Philosophy

JOHN DEWEY,
Head Professor
JAMES H. TUFTS,
Associate Professor
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Assistant Professor
GEORGE H. MEAD,
Assistant Professor
ADDISON W. MOORE,
Instructor
WARNER FITE,
Assistant

The University of Chicago

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CHICAGO Dec. 4 - 1899.

My dear President Harper:

I have delayed for a day or two in replying to your inquiry about my giving a course in ethics at the Teachers College next quarter, in order that I might consult with some of my colleagues in the Department of Philosophy and also that I might consider the case adequately before reaching a decision.

If I can be given the same hours which I have this quarter, (4-6 Tuesday & Friday) I think I can manage to give the necessary time without undue invasion of my regular duties or my strength. This is the point upon which I have felt most personal hesitancy.

I assume from your making the proposal, although I have no real information about the matter, that a request has been made for such work, probably by my own students, with the implication that the work would probably not be taken unless I gave it. If this is not the case and the course could be given by either Mr. Moore or Mr. Fite, I think I should prefer this to be done — provided of course that this is agreeable to you. I am under the impression that either of them would probably be glad of the opportunity for increasing their incomes and they are both thoroughly

Prepared to do the work. In any event I should prefer not
to invade their field unless the case is as I first stated
it - i.e. one where the instructor quibbles as much as the course
is at issue. I may add, to prevent any possible mis-
understanding, that neither Mr. Moon nor Mr. Felt
has said anything to instigate this attitude on my part.

Very truly,
Yours,

James R. Angell.

Department of Philosophy

JOHN DEWEY,
Head Professor
JAMES H. TUFTS,
Associate Professor
JAMES R. ANGELL,
Assistant Professor
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WARNER FITE,
Assistant

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

Angell

~~CHICAGO~~ Castine, Maine.

(H9)

August 17-1899.

Very dear President Harper:

Your letter of Aug. 12th concerning
the University Settlement and Mr. C. W. Barnes is at
hand. I have read it with great interest and in
accordance with your request I take pleasure in
expressing my opinion about the matter, albeit I feel
myself somewhat inadequately informed about some
rather essential points therein involved.

I take it that two fundamental points^{are} involved and
that if an agreement is reached upon these, all other
matters concerned can be treated as details with which
no serious difficulty need be anticipated. The first question
is whether it is wise to create such a position as you suggest,
it being understood that its establishment involves the
definite recognition of the occupant by the Settlement
Board as in a measure its authorized representative.
I remain entirely, as lying outside my competence, the

question of the occupants lecturing in the University and
his relation to the departments of Sociology, Political Science,
Economics etc. Moreover I understand from your letter
that there will be no trouble on this score, as the departments
concerned would ratify the arrangement, if the Settlement
Board approves the proposition. The second question concerns
the fitness of Mr. Barnes for this position, supposing it created,
and the possibility of securing some more satisfactory man.

On this second question I can of course entertain
absolutely no individual opinion as I have never met
the gentleman. Nor can I form any opinion as to the
attitude which the Board as a whole might adopt, for
myself, however, I may say unhesitatingly, that which I think
the utmost caution and the most solicitous scrutiny
should be employed in the selection of a man for this post,
any man for whom you and Mr. Small and Mr. Henderson
were ready to stand sponsor in your personal knowledge
would receive my cordial support and my vote.

The first question is less easily disposed of. I
cannot gather from your letter whether in appointing Mr.
Barnes as director of the University Settlement work,

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you would contemplate his superseding Miss McDowell as chief official in residence at the Settlement, or whether she would still remain in command of the Ashland Ave. Establishment, while Mr. Barnes would act as general overseer of the relations of the Settlement to the University and to the community at large and of any other Settlement work which the University might undertake elsewhere than at Ashland Ave. If it is the second of these alternatives which you have in mind, I should unhesitatingly approve the general plan. I think the effectiveness of the Settlement could be indefinitely augmented by the supervision of some intelligent and judicious person, and I am convinced that the proper execution of such supervision requires more time than it is probable we can ever command from a member of the faculty. I have in mind in this statement the vitalizing of the influences exercised by the Settlement upon the life of the University in its largest sense, quite as much the improvement of the work of the Settlement in its own immediate neighborhood. This is a form of work which

under the present regime belongs theoretically to the Chairman and Executive Committee, at whose hands it is likely to receive more or less conscientious, but distinctly inadequate, attention.

If on the other hand the first alternative is contemplated, I should feel much less assured of its desirability, than about its necessity. I may mention confidentially the fact, about which I am sure we have conversed, that Miss McDowell is felt by some of our friends to be somewhat unsatisfactory in her present position. Granting, however, the possibility of a more successful administration of her office, I should be distinctly hesitant to put in her place a person previously entirely unacquainted with the details of the situation at the Stodolands Settlement. I think it highly desirable that we should have a man among our residents at the earliest possible moment, but I should be loath to do anything which would at this time deprive us directly or indirectly of Miss McD's services. I should feel there was a certain degree of ungrateful forgetfulness in taking any ^{possessive} such step at just this time, when we have come into the ^{possession} of valuable property in considerable measure through her influence. I presume, however, that your plan does not carry with it any thought of an immediate change of this character, so that this paragraph has dealt with

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CHICAGO

the purely imaginary.

I have no authority to speak for them, but I feel some confidence, as the result of conversations with various members of the Board, that they would approve the first plan I mention very heartily. Granting that Mr. Barnes is a proper person for such a position, I can imagine no possible objection on the part of the Board and I can see a great many advantages which they would be quick to feel. Indeed, this plan is precisely that about which several of us talked last year. At that time there was no one in sight fitted for the position and the matter was allowed to drop.

You mention the expectation on the part of the University to do new settlement work outside the Settlement itself and along religious lines — or to use your own words "along certain divinity lines." Of this I know nothing and I assume it is to be undertaken by persons outside the Settlement Board. In connection with the fact that Mr. Barnes is a minister it leads me to raise one query which doubtless has occurred to you. As you probably know one of our high university

officials refused a subscription to the Settlement last spring on the ground that it was a pagan institution to which he did not care to contribute. I doubt not there are many more who hold somewhat aloof from us on similar grounds, although they might formulate them a trifle less forcibly. It is of course true that the Settlement work is much of it non-religious and all of it non-sectarian, but this is on the whole one of the elements of its greatest strength. ~~and its strength through catholicity~~, my query therefore is whether putting a clergyman in charge of it might in any practical way militate against its widest usefulness and jeopardize its reputation for thorough catholicity? I apprehend that the result would largely depend upon the personality of the man actually selected and you are of course in a position to know what Mr. Barnes would represent.

Would there be any danger of undesirable difficulties if Mr. Barnes were acting as the director of the present Settlement interests ~~and~~ with their non-sectarian characteristics at the same time that he served the diocesan men? This does not seem to me very likely, but I should certainly think it worth considering.

I trust this makes intelligible my general attitude in these matters which greatly interest me. I take the liberty of enclosing my Teachers College Contract.

Very truly
Yours

Frederic R. Angell.

JOHN DEWEY,
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The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

Angell

CHICAGO Jan. 5 - 1900

My dear President Harper:

(5)

Replying to your communication

of Jan. 3rd relative to the relationship of the Christian Union to the Settlement Board, I beg to say that the formulation therein with enclosed seems to me accurate and well put. The only point at which any criticism or emendation might seem possible, touches the fact that with the increasing complexity of the Settlement interests, the actual independence of the Board must increase. If this is tacitly recognized by the officials of the Union, then no formal recognition of the fact is necessary and no friction due to antecedent misapprehension need be anticipated in the future. Unless I hear from you to the contrary, I shall present the document in its present form at the next meeting of the Board.

I should like to revert at this time to the matter of Mr. Barnes' relations to our Board, which has been

allowed to go undefined for an undue time. I have
several times written you about it and Mr. Forsett has also
written to the Trustees repeating the invitation of the Board
for a conference on the subject. I doubt not that the pressure
of other interests has crowded this matter out. In any
event it seems imperative that a definite arrangement
should be reached before the annual meeting, the third
Wednesday of this month, and I have the following plan
to propose, which may at least serve as a basis of
discussion, (if it does not command itself to you), whenever
you will name a day for that conference.

I would have Mr. Barnes made a member of the Board
at the next annual meeting. He should occupy the position
ex officio, as soon as such technical alterations in our
constitution etc. as are necessary, are carried out. But he
should be elected at once. As five directors go out of
office at this time, the matter can be easily arranged. I
would assign to him definitely two classes of duties. He
should organize at the earliest feasible time the clubs and
other organizations for men and ^{the} older boys in the

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CHICAGO

2

Settlement District. This should be done in
conference and cooperation with Miss McDowell,
but should be explicitly under Mr. Barnes' control.
(2) He should make himself responsible for
keeping the University community in close touch
with the Settlement, both as regards students and
faculty. He should look after the supply of students
and instructors for the various classes ^{lectures} etc. at the
Settlement. So far as possible he should enlist the
cooperation of student organizations for assistance at
the Settlement. He should keep himself informed of
the presence ^{in the city} of notable persons connected with philanthropic
interests of this character and arrange when possible for
addresses etc. before our University audiences.

Now two lines of endeavor which I have roughly
outlined would give Mr. Barnes ample occupation and
his successful administration of them would enhance

unimpaired the present efficiency of the work.

I have thought that ultimately, if not immediately, Mr. Burns should be made chairman of the Board and I should be very glad to lay down the duties which I have so inadequately performed. Mr. Lovett thinks he should be made Secretary. This is, however, a matter of detail which can be decided at the Board meeting.

We ^{are} planning ~~for~~ our opening reception to receive people at the new building for Saturday Jan. 20th. The building is a splendid success. You must see it.

You will be interested to know that for seven months our expenses and income have varied just \$10 from our budget estimate and this variation is on the right side. This, too, in spite of the fact that of the \$500 which you and Mr. Miller are to get us from down town only \$150 has been turned from. But the situation has never been so good and if the Unwan's League gets a reasonable amount, we shall enter next year's work thoroughly solvent.

Very truly yours

James R. Angell.

March 20 - 1900

file

My dear President Haskins.

I return

Letter & documents sent by Mr.
E. W. Mahood in connection with his request
for a fellowship. I have shown the
contents to Mr. Deury

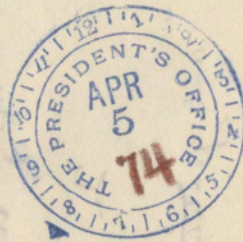
Mr. Mahood's attainments are as
yet too restricted in extent along philosophical
lines to warrant us in recommending
him for appointment as a fellow,
although as far as it goes his work
has been highly creditable. Inasmuch
as most of his work in our
Department has been done with me,

I may be permitted to say, that
 I think Mr. Sealord thoroughly
 deserving
 of any assistance which you may
 find it practicable to afford him.

In connection with Mr. Buck and
 Miss Spray he has completed two
 excellent pieces of work in my
 laboratory and I should be exceedingly
 glad to have him here again. I
 sincerely hope some arrangement
 may suggest itself by means of
 which he can again come to us.

Very truly
 Yours
 James R. Angell.

Received of the Treasurer of the University of Michigan
 the sum of \$100.00
 for the purchase of books
 for the library
 of the University of Michigan
 at Ann Arbor
 this 1st day of January 1882



April 4 - 1900

Very dear President Harter:

Reverting to the

subject of our conversation of Saturday last,
I beg leave to submit three questions to which
I trust you may feel it possible and
proper to reply with some explicitness. The
order of the inquiries represents very
closely their relative interest for me, the
least significant being the third.

- (1) What are the possibilities and probabilities
of any promotion before the expiration of my
present term, occurring October 1902 I think?
- (2) What assurance is there of promotion
at that time?
- (3) Has there been any tendency to
establish a relatively definite term of

occupancy of the associate professorship,
prior to appointment to a full chair? Could
we count with any confidence upon a
maximum length of time in the
associate's position, supposing our work
satisfactory?

The long list of promotions
announced Monday last, together with
the fact that what I had supposed was
the rule of 'one promotion to a department'
was violated, has brought the whole
matter, in both its professional and
financial aspects, home to me with
great force.

Now, I ask, if I failed to do so,
that you regard our conversation as confiden-
tial? I told you of matters which I am
under obligation not to publish. I shall
in turn regard any reply which you

may make to these questions, as confidential.
In conclusion allow me to express my sincere
appreciation for the kind and reassuring things you said.

R. D. Sargent

of this kind so largely upon
speculation as apparently I must,
if I cultivate the Chicago end of
the field. Nor do I mean by
this to imply any undervaluation
of the value of your kindly assurance
about my present status.

You will be interested to know that
my mother's condition seems very
hopeful and this despite the fact
that it was thought wise I should
come down today to see her.

Wishing for a delightful and
profitable trip, I am

Yours very truly

James R. Angell

Dear Arthur

April 2 - 1900

My dear President



Your response to

my inquiry about promotion reached
me just as I was starting to see my
mother. It refers to our matter about
which I wish to say a word, before the
subject lapses wholly from your mind.
As I could not speak with you before
your departure, I resort to this form
of pursuit.

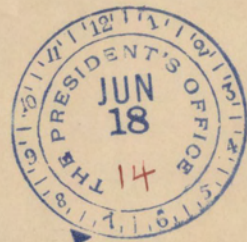
My request that the statements
I recade you should be regarded as
Confidential was in no sense
indication of any own merely

personal preference, but was in
~~deference~~ deference to the wishes of the other
parties to the transactions of
which I spoke. In the Harwood
matter you will readily under-
stand why this should be desirable.

Unhappily I have no possible
objection to Mr. Dewey's being
informed. He already knows of
last year's overturn. I had
supposed him in the South with
Mrs. Dewey during the last
ten days of March, so that the
subject of my present deliberation

had not been mentioned to him. But I have no
hesitation in informing him. I am deeply anxious
to present justice — indeed, am under obligation
to present it.

Although in no way surprised, I am greatly
glad that you found it impossible to make your opinion
concerning the future more explicit, the reason for that
you advance makes permanent conference an
impossibility. I greatly wish to decide a case



Chicago

June 16 - 1900

My dear President Harper:

I trust it will

look upon officious, if I venture to
call to your attention, in connection
with the headship of Graduate Hall, to
the merits of my assistant, Dr. Fitts.

His work with us has been distinctly
commendable and we are of course
unable to give this any recognition of
a substantial character. His financial
condition is at present such as to make
the securing of his work but an
item of real importance.

I need hardly say that he is a



man of good presence and
excellent breeding, in any event I
hope, if the position is not already
assigned, that Dr. Litz may be
considered.

Very truly
yours

James R. Ayres.

at that time, I think
transfer to some
other person.

Very truly
yours
J. R. D. [unclear]



THE QUADRANGLE CLUB

June 15-1900

Dear President Harper -

As I may
not see you before I leave the
city, I write to say that Prof.
Garblin is to give the vesper
address, Saturday Sunday,
July 8th. Prof. Barnes informs
me that you assume
charge of the services
during the summer. As
I cannot preside myself

at that time, I gladly
transfer the honor to more
appropriate shoulders.

Very truly
Yours,
James R. Angell.



I cannot forget myself
leaving the University. As
chair of the University
and that for someone
Prof. Brown uniform
address, letter and books,
I wish to say that Prof.
and for the future to

Dr. Frederick H. Brown

to say

Yours very truly,

, July 16, 1900.

Mr. James R. Angell,

South Brooksille, Maine.

My Dear Mr. Angell:-

I am in receipt of your letter of July 7th and write to say that the question of moving the Psychological Laboratory has never been contemplated. It has been understood from the beginning that the Psychological Laboratory ought to remain in the Anatomy Building. It is only the Philosophy and Pedagogical departments which are to be moved. It is of course understood that this separation is in itself bad,- and greatly to be deplored,- but we are in a serious situation and something has to be done. I appreciate all that you say concerning the Psychological Laboratory and wish to add that this Laboratory is one of the matters to which I hope I shall be able to give some special attention during the coming year.

Trusting that you are having a very pleasant Summer,
I remain,

Yours very truly,

H. P. Judson

Smith Brooksville

Maine

July 7 - 1900.

My dear President Haskin:

A belated note

From Professor Dewey has put me in
possession of a limited amount of
information, regarding the banishment
of the Philosophical Department from the
Anatomy Building 

I will not burden you with a
repetition of the details concerning my
laboratory and the proposed migration, for
these are already in Professor Dewey's hands
and will find their way from him to you.

I do, however, wish to request most
urgently that, so far as concerns the
Psychological Laboratory, you do not adopt
any definite decision, until you hear again

From Professor Dewey. I do not speak
altogether without knowledge, for I looked
over the situation last winter, when I say,
that there are at present no quarters
available for us, which would not involve
retrenchment from practically all our
research work and the serious mutilation
of our preparatory work. Indeed, the
advanced work must suffer severely, if
we have to give up our present quarters
on the 4th floor of Anatomy. The loss of
our ground-floor accommodations, unless
we receive in exchange something distinctly
better and more permanent, would
put us back where we were four years ago—
i.e. in conditions where satisfactory work
is practically impossible.

I may add ~~in addition~~ that we
have just completed at some expense and
much labor, a system of electric wiring
for our rooms, which would be a total loss

if we are obliged to move.

The conclusion seems to me to be, I do not underestimate the
importance of having fine the side of the building interests. Truly I regret
a clear apprehension of the unavoidable necessity of the situation
which the proposed measure will entail upon a department of the University
already overdeveloped and free of premises for the immediate future.

Very truly,
Yours,

James K. Hays.

15, 1900.

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Summary

, August 21, 1900.

Mr. James R. Angell,

Chicago, Illinois.

My Dear Mr. Angell:-

I have your letter of August 16th. I wish I could be of assistance to you,- but I really do not know to whom to go. I am placed in a rather embarrassing position. It is necessary for me to put a limit upon my asking financial favors of people in general. I am, as you know, compelled to do this already too frequently for my own good and the good of the university. I therefore hesitate to take up a case like this, although I appreciate its importance. I have thought over a list of ~~names~~ but I cannot think of any one to whom I could present the matter. I should like to talk to you about it, however, and hope that you will drop in sometime soon.

Yours very truly,

W. R. Harper



Handwritten note in the top right corner, partially cut off.

August 21, 1900.

My dear Mr. Angell,

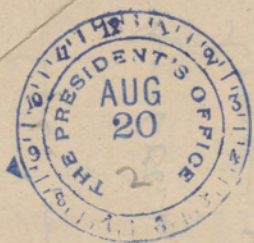
Chicago, Illinois.

My dear Mr. Angell:

I have your letter of August 14th. I wish I could
 do it with more pleasure to you, but I really do not know to
 where to go. I am glad to be in a position to make
 it is necessary for me to put a limit upon my making
 financial favors of people in general. I am, as you know,
 compelled to do this already and I am sorry for my own
 good and the good of the university. I am sorry to have
 to take up a case like this, although I appreciate the
 importance. I have thought over a lot of things lately
 I cannot think of any one to whom I could present the
 matter. I would like to talk to you about it, however, and
 hope that you will drop in sometime soon.

Yours very truly,

W. R. Harper



Chicago

August 16-1900

My dear President Harper:

I wish
to solicit once again your
advice and assistance in the
matter of securing a loan
of \$1200 for Miss Helen B.
Thompson.

You will doubtless recall
the general circumstances.
Miss Thompson has attained
the highest honor open to
collegiate women in this country

By securing the Intercollegiate
Fellowship of the Federated
Alumnae Association for
travel abroad. Duties to her
family render Miss Thompson
unable to enter upon her
Fellowship, unless she can
secure the sum named.

Her plan, adopting a
scheme which has hitherto
been found feasible, is
to make such a loan for
a period of not less than
five years at current
rates of interest. For the

interest she would furnish regular collateral,
The principal she would cover by life insurance,
under not in favor of the creditor. She would
doubtless prefer permission to repay the
loan in its entirety at any time prior to
the expiration of the designated period. But
that is an unimportant detail.
Miss Thompson sums up for her argument
in about a month and it is of course
evident that she should start abroad

as soon thereafter as
possible.

I am sure you will agree
with me that the University
might not to miss reaping
the benefits of this honor to
its scholarship, for lack of
so small a sum of money
frustrated upon terms so
practically safe. I only wish
I could advance such a sum
myself.

I shall be glad to consult
with you about the matter, if
you so desire. Trusting that you
can suggest a lender, I am
Very truly yours Jas. R. Angell

The Quadrangle Club

Chicago

Sept. 20 - 1900

My dear President Harper - After ten days of
unsuccessful effort I abandon the attempt to
see you personally and resort to pen and ink. I
wished to confer with you about several matters.

(1) - Miss Thompson - I was greatly disappointed
you felt it impossible to secure the loan she
wishes. I am not personally in touch with
any persons of large wealth, who would be
likely to give the matter any consideration, save
the following - Mr. Glassner, Mr. Bartlett,
Mr. Ryerson, Mr. Hutchinson and Mrs. Tidmarsh.
Mr. Glassner might consider it simply because
I called his attention to it. But I do not think
his attitude on the subject of higher education
for women is of a character to make it very
desirable to approach him on the ~~subject~~ ^{matter}. The
next three gentlemen, of whom the first is
most intimately known to me, are in the
nature of the case exposed to continual
appeals ^{by virtue} of their knowledge of the internal

needs of the university. I have felt ^{that} you
might prefer not to have them approached
in a matter of this kind and I have personally
felt disinclined to make the attempt. Mrs.
Wilmarth has seemed to me in every way
a more appropriate person to enlist, if
possible, and I should like your opinion on
the proposition with any suggestions as to
the methods of going about the matter, if
you approve.

(2) The Settlement - I assume that despite
the change in the convocation arrangements,
^{or service in the} the second Sunday in each quarter will be
devoted to the interests of the Settlement. The
date of the next service is, I believe, Sept. 9th.
I wish to ask, if in your knowledge any
notable persons from out of the city are to
be here at that time and if so, whether we
can perhaps secure their services? I have
not as yet heard of anyone and I have it
in mind again to secure one or two our
own for the purpose. Are there any men
at Northwestern, whom we might properly
and profitably invite?

The Quadrangle Club

CHICAGO

(3) Other matters of no pressing importance.

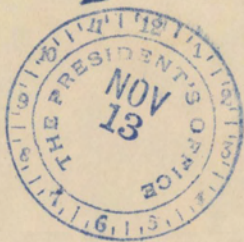
I wished again to present before
noting the deficient equipment of the
psychological laboratory and I also desired
to meet you now to a subject of conference
and correspondence just before your
departure for Europe. These matters will,
however, keep. Trusting that I may have an early
reply in points 1 & 2, I am very truly
Yours

James R. Angell

Chicago

101 E. The location of our headquarters
I wanted again to find out
about the different apartments of the
hospitality department and also about
the best way to a subject of conference
and conference for the first time
after the first time. These matters were
discussed, kept. I wanted that I may have an early
left a point for the first time.

Samuel R. Taylor



President W. R. Harper

Dear Sir:

Continued
Oct 21 - 1900
Com on
General

On several previous occasions
I have called to your attention the need of additional
equipment for the psychological laboratory. The
necessities of the case are more than ever imperative.
The State Universities in our immediate vicinity
are many of them equipped quite as well as
we are for such work, and in one or two
instances they are probably superior. The
possession of superior facilities for graduate
work is under such circumstances somewhat
difficult to maintain. When measured by the



Oct 24 - 1890

Received of Mr. W. H. ...
\$100.00
for ...
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Standards of Eastern Universities of high grade,
our equipment is meager to the point of
insignificance. Good elementary instruction
in certain directions we can afford and we
can manage by the exercise of patience
and ingenuity to produce a considerable
quantity of creditable research work. But
in many lines we cannot offer any training
and our productivity has ~~always~~ ^{always} been hindered
by lack of proper materials.

We feel that judged by internal standards
the steady growth in the number and quality
of our advanced graduate students is reasonable
evidence, that we have profited by the means
placed in our hands. Judged by external
standards of comparison with other institutions

2

We are certain that our equipment must be largely increased, if we are not to lose all standing among leading graduate schools.

Disregarding depreciation from age, our present equipment is worth about \$2500. The Cornell equipment disregarding duplicate pieces, cost of installment, permanent furnishings etc. ^{valued at} is \$6000. In front of fact probably upwards of \$10000 has been expended upon it. The latter sum represents also the approximate value of the Harvard and Columbia equipments.

To enable us to offer really satisfactory instruction in the various branches of experimental psychology, I regard an expenditure of at least \$2000 as necessary. With \$1500 we can radically improve the plant and even \$1000 would permit us to fill some conspicuous gaps.

to our estimate that our expenditure would be
largely increased if we are not to lose all
standing among leading scientific schools.
Disregarding the expenditure for a year
previous expenditure is worth about \$2500. Of
course expenditure disregarding duplicate fees,
cost of maintenance, furniture, furnishing, etc.
is \$6000. In fact of fact, the total sum
of \$10000 has been expended upon it. The total sum
expended also the approximate value of the
household and other miscellaneous expenditures.
To enable us to offer really satisfactory
instruction in the various branches of experimental
psychology, I have an experience of at least
\$2000 as necessary. With \$1200 we can take
up the plant and even \$1000 would
permit us to fix our comprehensive goals.

2

But I would not pretend to offer a
symmetrically developed equipment for less
than the first sum mentioned. I can furnish
detailed figures if desired, but I have thought
that the technicalities of apparatus would probably
be in a measure unintelligible.

We are particularly solicitous to augment
our resources before next year, as the American
Psychological Association will hold its sessions here
— according to present plans — and we should
dislike to exhibit our defects so publicly as
would be necessary at that time.

Very truly Yours

James R. Angell.

But I would not pretend to offer a
systematic description of the
the first few minutes. I can find
detailed figures if desired, but I can think
that the technicalities of apparatus were far less
it is a common mistake.
The in particular relation to equipment
in various ways. But first, as to the
Psychological observation has had its share in
— a century of progress there — and in other
fields to which we refer so frequently as
would be necessary at that time.

Long and

James W. D. D.

, Nov. 27, 1900.

My Dear Mrs. Angell:-

It is very good of you and Mr. Angell to ask me to dine with you Friday evening, - and I could look forward to nothing more pleasant if it were not necessary for me at that time to be in the city of New York. Why does business so regularly interfere with pleasure. Will you not give me an opportunity sometime again to have the pleasure of an evening with you?

Yours very truly,

W. R. Harper

White

(16)

Dear Mr. Harper -

It - would give
us great pleasure to have
you dine with - us on Friday
Evening at about 8 -
some 8 o'clock, and
go with - us to the
Sung Festival at the

Leadsrange Club after work.

Very Sincerely Yours -
Marion Watson Tongell -

5825 Kuni brook St. Lawrence -

Nov. 27, 1900.

you and Mr. Angell to ask me to
along, - and I could look forward
it it were not necessary for
the city of New York. Why
y interfere with pleasure. Will
unity sometime again to have
as with you?

Yours very truly,

W. R. Harper

September 24th, 1902.

My dear Professor Angell:-

Your letter of September second was duly received. I should have acknowledged it at an earlier date. I have been planning to write to you, but upon the whole I have concluded that it would be better for me to say in an interview what I thought I should ~~write~~ say in reference to the subject mentioned in your letter. I am hoping, therefore, that you will be good enough to allow me the privilege of an interview soon after your return. I wish to say that I appreciate very much indeed the spirit in your letter.

Hoping that you have had a very pleasant vacation, I remain

Yours very truly,

W. R. Harper

South Brooksville, Maine.

Sept. 2 - 1902

My dear President Harper:

~~Self~~
~~Relax~~

It is reliably reported to me

that you regarded some of my remarks at a recent meeting of the Junior College Faculty as reflecting upon the honor and integrity of yourself and certain of the deans.

I beg leave to say that I regret this extremely. Nothing was further from my mind than the criticism of motives or the questioning of honesty in procedure. It was my sincere desire to exhaust everything beyond a serious discussion of the merits of the measure under consideration. My questions at the conclusion of my remarks were framed with a desire to secure a formal ruling on certain points, which had led to very unhappy misunderstandings at a former meeting.

I trust you will disabuse your mind of the impression that I intended any such impeachment as suggested and I venture to add that a number of gentlemen who voted against my views in the meeting have assured me that my remarks carried no such implication to them.

Yours truly

James R. Angell

Report from the Psychological Laboratory

451

President W. B. Harper

Dear Sir -

The history of the Psychological Laboratory during the past ten years has been one of continuous development and increasing prosperity.

The Laboratory was first housed in a single room upon the third floor of the Ryerson Physical Laboratory. These quarters speedily became inadequate to accommodate the growing demands of the department and in 1897 the work was transferred to the Anatomy Building where a large portion of the first and fourth floors were appropriated. In 1901 the ^{requirements} ~~necessities~~ of the medical department for additional space ~~resulted~~ ^{resulted} in another removal of the Psychological Laboratory. A building at 5704 Ellis Avenue was fitted up and is now exclusively given over to the psychological work. These quarters are already overcrowded and additional

First for the Biological Laboratory

Transcribed by P. H. H.

The

The

During the past few years the

biological laboratory

the laboratory was first

now refers to the

laboratory. These

to be considered at the

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history of the

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to be considered at the

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accommodation must be secured at an early date.

In the securing of apparatus there has never been any purpose to create a museum in which specimens should be gathered for mere exhibit. On the contrary only such materials have been secured as could be made immediately profitable to the work of the department. Working on this principle an equipment has been obtained which is thoroughly satisfactory for technical training and the development of independent research.

Despite the highly technical and specialized character of experimental psychology, there is a most satisfactory demand for such work on the part of our graduate students. The department has during the past few years had rather more of such students than it could properly care for.

The production work of the laboratory has

in the whole has been ~~extremely~~ gratifying. These investigations completed each year has been the average output. These researches are commonly published in the Psychological Review and then reprinted in the form of departmental studies.

Students trained in this laboratory are holding responsible positions as professors and instructors in a number of leading institutions of both collegiate and secondary rank, so that vital relations are rapidly being established between the University and other institutions offering psychological instruction.

Respectfully Submitted

James R. Angell

Director of the

Psychological Laboratory

Oct. 1 - 1902

in the same way as the other
investigation conducted and for the
purpose of the same. The results
of the investigation are as follows:
The results of the investigation are as follows:
The results of the investigation are as follows:
The results of the investigation are as follows:
The results of the investigation are as follows:
The results of the investigation are as follows:
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The results of the investigation are as follows:

Respectfully,
Yours truly,
John D. Smith
President

Oct 1 - 1915

(13)

It should be understood
that Mr. Jackson thinks
us mean and that someone
agreeable to Mr. Dimes
should succeed him.

Along these lines, if along
any, I am confident his
the possibility of success.

I arrived here yesterday;
conference got for two
further - means to an

understanding of one
another's position. As
I have heard nothing
to the contrary, I hope
for the best.

I should not feel
emboldened to write this
note were it not for
your unreserved invitation
of suggestion and advice.

Yrs.

J. R. Angell

After my last interview
with Mr. T. I have no reason
why this ^{was} cause difficulty -
as Mr. T. evidently felt that
I had sincerely misappre-
hended the circumstances.

(2) I think a proposition
should emanate from Mr. T.,
that Mr. D. should
appoint his own principal,
such appointment to be for
a term if not less than
three years.

✓
Saturday

Dear President Harper -

Original no date
I leave
the city tomorrow to be gone
for a few days at Willsley
where I am to deliver some
lectures. I beg to make
my own arrangement in the
Drury matter before my
departure.

I understand you had an
interview with Mr. Dewey
yesterday and the outcome
of this may of course have
introduced a radical change
in your position. But
assuming that so far
as you did previously, the
imperative necessity of
keeping Mr. Dewey, if
possible, I venture to
make the following
suggestion — which I

ought to emphasize repeatedly. Very much
judgment of the situation and as to the
most expedient.

11) I think tell Mr. & Mrs. Dewey
that ~~that~~ ^{explicit} ~~Mr. & Mrs. Dewey~~ ~~repeatedly~~ ~~repeatedly~~ ~~repeatedly~~
apprehension and regret on their & Mrs.
Dewey's side of the trying situation is
which she has felt herself placed.