

Wm
The University of Chicago
CHICAGO, ILLINOIS
Office of the President

M3
March 21, 1920

My dear Dr. Peabody:

Yours of 16th with enclosures was duly received. I am interested in your comment on Dr. Leemis's estimates, of course they do not attempt to cover the labor charges.

As I reflect on our Conference I fully realize that you would not wish to come here with any doubts in your own mind - as to the full time plan, which is not merely a policy in which the General Education Board is interested, but is one of our own deliberate choice - or as to the financial backing of the Hospital and the Medical School - or as to the advisability of your giving up income which you have for that which is little better - or as to the vital question of absorption in administrative duties. Unless the whole thing appeals to you without any doubt or hesitation of course it would be better for you not to make the venture.

Please let me have memorandums of expenses and I will have a check sent at once.

Most cordially,

Harry Pratt Jenson

Dr. Francis W. Peabody
Peter Bent Brigham Hospital
Boston, Mass.

March 11, 1910

My dear Mr. La Trobe:

Thank you for

your letter of the 10th inst. enclosing the
report of the Committee on the
University of Chicago. I have the honor to

acknowledge the receipt of your letter of the 10th inst.
and in reply to inform you that the

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Peabody
Grad. Sch

Office of the Surgeon General M3
Washington April 19

Dear Dr. Judson: I have just received your note written in New York. It was forwarded here. Margaret has moved her household to Chicago and we gave up the lease of the house in Connecticut Ave.

The statement I made about Dr. Peabody was told to me in partial confidence and it concerned attempts at administrative work; ~~not~~ departmental hospital work in this country and field work in France. It did not reflect on his personal medical knowledge, but rather on his handling a personnel and holding to a national policy. I would not mention it to any one else and felt justified in making the statement to you, only because I felt you should know it, inasmuch as you will consider him in selecting the Chief of the Medical Department of the University Medical School. I request that you hold this statement and my talk with you as confidential. My acquaintance with Dr. Peabody justifies a most respectful and respectful opinion of him as a man and physician.

Concerning Dr. Seem and his salary with commutation, I presume it is the custom to furnish quarters and subsistence to hospital superintendents. If so I suppose \$6000.00 per year is a big salary for the first five years. From what Dr. Smith said to me. I presumed that Dr. Seem would be employed at Hopkins until you desire his services. I told Dr. Smith that I believed

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You would not want the services of Dr. Seem before Jan. 1, 1920. Dr. Smith replied that the main thing desired, was that Dr. Seem should be assured of employment as Supr. of the Billings' Hospital and if so assured would cheerfully wait until called by you. If called in conference before he is definitely made Supr. I presume he would expect remuneration. A small salary such as you suggest would meet the need of the University and I believe should be satisfactory to Dr. Seem.

Before making suggestions to you of teachers for the Graduate Medical School I should like to talk to you about the policy and standards to be adopted for that department of the Medical teaching. If the chiefs of departments are to be all time teachers in the graduate school it will make a considerable difference in the nominations I should make.

I shall be in Chicago from April 16 to 20, and shall seek you out for a conference. I hope you and Mrs. Jackson had ^{an} enjoyable trip and that you arrived home safe and well.

To Harry Pratt Judson..

President of the University of Chicago.
Chicago Ill.

Very truly yours
Frank Billings

your would not about the business of the
before Jan. 1, 1920. I don't expect that the
main thing desired was that the
be removed of employment as kept of the things
hospital and if an answer would be
most until called by you. If called in conference
before he is definitely made. I am sure
he would expect remuneration. I am sure
and on your suggestion would meet the
of the movement and the business should be
satisfactory to the Board.

Before making suggestions to you of
action for the Board, I want to say
should like to take to you about the
and standards to be expected for that department
of the National Teachers. If the Chief of Department
are to be all time teachers in the present school
it will make a considerable difference in

the administration. I think it is
I want to see Chicago for
April 15 to 20 and then back you out for
a conference. I hope you are there
last, especially for me that you cannot leave
before we are.
Very truly yours,
John D. Johnson
Chicago, Ill.

173

Chicago, April 5, 1919

My dear Dr. Billings:

Your favor of the 1st inst. is received. While you are here I shall want to confer with you on all these matters. Of course I understand that Dr. Seem would continue in the employment of the Johns Hopkins Hospital until he takes up work with us. If he does take the appointment it would seem to me advisable for him to be in conference on the building plans together with Dr. Smith. If that would be satisfactory to Dr. Smith I shall be glad to arrange some small recognition.

I had stormy weather on Chesapeake Bay coming from the eastern shore, and rather liked it. The ship was much more stable than that on the Black Sea.

With best regards, I am,

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
Surgeon General's office
Washington, D. C.

83

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Your favor of the 1st inst. is received. While you are here I shall want to confer with you on all these matters. Of course I understand that Dr. Seem would continue in the employment of the Johns Hopkins Hospital until he takes up work with us. If he does take the appointment it would seem to me advisable for him to be in conference on the building plans together with Dr. Smith. If that would be satisfactory to Dr. Smith I shall be glad to arrange some small recognition.

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Very truly yours,

H. P. J. - L.

Dr. Frank Billings
Surgeon General's Office
Washington, D. C.

M 3
X
Chicago, Illinois

April 11, 1919

Dear Dr. Seem:

On consultation with those concerned, I find it hardly likely that we shall need the Hospital Superintendent to take up his duties before January 1, 1921. At the same time of course during the process of getting the Hospital plans in shape it would be desirable for you to be concerned in the matter. I should like to be informed, therefore, as to your attitude toward the following proposition:

1. That you should be appointed Superintendent of the Albert Merritt Billings Hospital of the University of Chicago from January 1, 1921, at a salary of \$6,000. As to the question of maintenance, we shall of course follow the usual custom.

2. From July 1, 1919, until the appointment as Superintendent of the Hospital takes effect that you should be Assistant Consultant on the Plans, with salary at the rate of \$1,500 a year.

With best wishes, I am

Very truly yours,

Dr. Ralph B. Seem
The Johns Hopkins Hospital
Baltimore, Maryland

Chicago, Illinois

April 11, 1919

Dear Dr. Seem:

On consultation with those concerned, I think it hardly likely that we shall need the Hospital Superintendent to take up his duties before January 1, 1921. At the same time of course during the process of getting the Hospital plans in shape it would be desirable for you to be concerned in the matter. I should like to be informed, therefore, as to your attitude toward the following proposition:

1. That you should be appointed Superintendent of the Albert Merritt Billings Hospital of the University of Chicago from January 1, 1921, at a salary of \$8,000. As to the question of maintenance, we shall of course follow the usual custom.
2. From July 1, 1919, until the appointment as Superintendent of the Hospital takes effect that you should be Assistant Consultant on the Plans, with salary at the rate of \$1,500 a year.

With best wishes, I am

Very truly yours,

Dr. Ralph B. Seem
The Johns Hopkins Hospital
Baltimore, Maryland

THE JOHNS HOPKINS HOSPITAL

Seem

M3

WINFORD H. SMITH, M. D.
SUPERINTENDENT

RALPH B. SEEM, M. D.

AGNES C. HARTRIDGE, R. N.
ASST. SUPERINTENDENTS

Baltimore, April 15, 1919 191

Dear President Judson:-

I wish to acknowledge your letter of April 11th. The proposition that I be appointed superintendent of the Albert Merritt Billings Hospital of the University of Chicago from January 1, 1921, and that from July 1, 1919 I act as assistant consultant on the plans and the terms proposed, are entirely satisfactory.

I would like to suggest however that it might be well to consider sending me as superintendent of the hospital to visit certain institutions of recognized standing in this country, in order to study certain phases of the work and organization of these clinics at a period when I shall be free from demands upon my time, previous to assuming my duties in Chicago. Inasmuch as it is probable that I should be in Chicago by January 1, 1921 to begin the selection of equipment and formation of the organization, it would seem desirable that I have three months previous to that time for the study suggested above.

Prior to this I expect to spend several months in visiting hospitals and clinics abroad, which will not only be of immediate benefit to me, but I trust will also be helpful in meeting the problems and questions which are likely to arise in the development and organization of the great institution which it is planned to establish at the University of Chicago.

I deeply appreciate the honor of being selected to fill this important position, and anticipate my duties with much pleasure. I consider it a great privilege that I shall have a part in the planning and organization of this university hospital which ought at once when completed, take a leading place as an institution of medical teaching and research.

Sincerely yours,

Ralph B. Seem

WAR DEPARTMENT
OFFICE OF THE SURGEON GENERAL
WASHINGTON

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M3

April 22, 1919.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

I am returning herewith the letter of Mr. Thomas D. Jones, the transcript of the minutes of the Board of Trustees of the Children's Memorial Hospital, and the affidavit of the secretary of the Board as to the authenticity of the transcript of the minutes.

I think the principles covered in the statement of Mr. Jones and in the transcript of the minutes as to the proposed relations of the University and of the Children's Memorial Hospital, are good and sufficient to make the proposed affiliation feasible for medical teaching and research.

I would therefore approve of an affiliation made based upon the principles annunciated in the papers submitted.

I am today taking up with the Surgeon General the request for the return of Captain John Favill to the United States, looking toward his early discharge.

I saw Dr. Dean Lewis while I was in Chicago and expressed to him your desire that he accept the position as Chief of the Surgical Department of the Medical School of the University. He told me that he would be glad to accept it and I advised him to see you at the first opportunity. I hope you will secure an interview with him very soon.

I had a final talk with Dr. Joseph L. Miller relative to his attitude toward accepting a full time place at the University, but of course did not tell him that it would be offered to him. My purpose was to find out whether he would favorably consider a proposition of that kind.

He very frankly said that while he believed in full time teaching, he thought at his age and with his present responsibilities as to family and to his former patients, that he would not be happy in such a position. Therefore I think you may remove Dr. Miller from any further consideration as to the position of full time professorship of medicine at the University.

Of the other men in Chicago I have nothing now to say. I have

OFFICE OF THE SURGEON GENERAL
WASHINGTON, D. C.

April 22, 1935

Resident Henry West Johnston,
University of Chicago,
Chicago, Illinois.

Dear Mr. Johnston:

I am returning herewith the letter of Mr. Henry West Johnston,
the President of the American Association of Anatomists, dated
April 17, 1935, regarding the proposed affiliation of the
University of Chicago with the American Association of Anatomists.

I think the proposed affiliation is a very desirable one
and in the interests of the American Association of Anatomists
and of the University of Chicago, I am recommending that the
affiliation be approved. I am enclosing herewith a letter
from the American Association of Anatomists, dated April 17, 1935.

I would therefore suggest that the affiliation be approved
and the necessary action be taken.

I am, very respectfully,
The Surgeon General, United States Army, Department of the Interior,
Washington, D. C.

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The Surgeon General, United States Army, Department of the Interior,
Washington, D. C.

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The Surgeon General, United States Army, Department of the Interior,
Washington, D. C.

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The Surgeon General, United States Army, Department of the Interior,
Washington, D. C.

Very respectfully,
The Surgeon General, United States Army, Department of the Interior,
Washington, D. C.

not talked with Dr. Capps but I know he has a large family and without knowing it to be a fact, I believe he would take the same position as that which I have described concerning Dr. Miller. Of the remaining Chicago men, Dr. E. E. Iron still in the service but to be discharged about May first, I would consider well qualified for the position.

Of course we could get no better man on earth than Dr. Francis Peabody.

I shall hope to see you in Baltimore before very long, and in the meantime should I have word of Dr. Favill I will let you know.

Very sincerely yours,

Frank Billings
Col., Medical Corps.

Incls.

M3

Chicago, April 24, 1919

My dear Dr. Billings:

Yours of the 22d inst. is at hand.

I will recommend to the Board at the May meeting the affiliation with the Children's Memorial Hospital. I note that you are speaking to the Surgeon General about the case of Captain John Favill, and hope that the application may meet with success.

I will see Dean Lewis at once, and try to consummate matters with him. I note what you say about Dr. Miller, and appreciate the situation. I understand also that you concur in thinking with me that under the circumstances possibly the best thing is to take it up with Francis Peabody.

With best regards, I am,

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
Office of the Surgeon General
Washington, D. C.

Chicago, April 24, 1919

My dear Dr. Billings:

Yours of the 22d inst. is at hand.

I will recommend to the Board at the May meeting the affiliation with the Children's Memorial Hospital. I note that you are speaking to the Surgeon General about the case of Captain John Pavili, and hope that the application may meet with success.

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With best regards, I am,

Very truly yours,

H.P.L. - L.

Dr. Frank Billings
Office of the Surgeon General
Washington, D. C.

3/21/20
M3



March 16th 1920

Dear President Judson:

I have examined with much interest the Reports of Dr. Lewis and Dr. Seaman, and I am returning them today, so as to be sure they are not lost. From my experience in a somewhat smaller Hospital I am quite certain that Dr. Seaman's estimate falls considerably below the mark for even in the Department that I know most about. There are several things unprovided for, - but it is no doubt as good as one can possibly do at long range.

With many thanks for all your kindness done yesterday

Sincerely yours
James W. Peabody

M3
March 9, 1920

My dear Dr. Peabody:

Your favor of the 6th is at hand. I telegraphed and wrote you very hastily.

Of course I shall be entirely willing to answer in detail all your points, but there will be so much in the way of explanation and interpretation that I thought it would be better to take this up in person. I am very glad you are coming out here. You need not for a moment suppose that there will be any possibility of a misinterpretation of your coming, and as I am responsible for your coming at this time I must insist that the University pay your expenses. You will be entirely free to make your decision and there will be nothing in the way of obligation entailed. Of course I want you to feel entirely at liberty to confer with others at your discretion.

With cordial regards to you and to Mrs. Peabody,

I am,

Very truly yours,

Dr. Francis W. Peabody,
Peter Bent Brigham Hospital,
Boston, Mass.

HPJ:JN

EM

March 9, 1920

My dear Dr. Peabody:

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With cordial regards to you and to Mrs. Peabody,

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Peter Bent Brigham Hospital,
Boston, Mass.

HP:JN

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M3

THE PETER BENT BRIGHAM HOSPITAL
BOSTON

FRANCIS W. PEABODY, M.D.
CONSULTATION BY APPOINTMENT
TEL. BROOKLINE 5260

March 6, 1920.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

My dear President Judson;

Thank you for your kind letter of March 4th and its invitation to come to Chicago. I am sorry that you did not see your way clear to send me some of the information I asked for, because I am convinced that the conference would be more profitable for both of us if I approached it with a knowledge of some of the fundamental facts. I tried to bother you with only a few preliminary questions, the answers to which would be readily available and would give me some conception of the nature of the opening in Chicago. You will readily understand that after the facts are in my hands I shall have to submit them to careful study. Nevertheless, I feel that to insist further might convey to you a lack of consideration and suggest a failure to appreciate the opportunity.

It is extremely difficult for me to get away at present as I am giving some lectures that cannot be handed over to others, but I think I can plan to be in Chicago on Monday, March the fifteenth. I should be glad if you would telegraph me whether you can see me on that day and if it is convenient I will get my accommodations.

I confess that I am somewhat reluctant to come out to Chicago without having any information on the subject, and I should be sorry if my coming should place me in a false light or should be misinterpreted either by yourself or by anyone else. Under these circumstances I should certainly prefer to pay my own expenses.

With the kindest regards,

Very sincerely yours,

Francis W. Peabody

THE PETER BENT BRIGHAM HOSPITAL
BOSTON

FRANCIS W. REABODY, M.D.
CONSULTATION BY APPOINTMENT
TEL. BROOKLINE 2200

March 6, 1930.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

My dear President Judson:

Thank you for your kind letter of March 4th and its invitation to come to Chicago. I am sorry that you did not see your way clear to send me some of the information I asked for, because I am convinced that the conference would be more profitable for both of us if I approached it with a knowledge of some of the fundamental facts. I tried to bother you with only a few preliminary questions, the answers to which would be readily available and would give me some conception of the nature of the opening in Chicago. You will readily understand that after the facts are in my hands I shall have to submit them to careful study. Nevertheless, I feel that to insist further might convey to you a lack of consideration and suggest a failure to appreciate the opportunity.

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With the kindest regards,

Very sincerely yours,

Francis W. Reabody

THE PETER BENT BRIGHAM HOSPITAL
BOSTON

FRANCIS W. PEABODY, M.D.
CONSULTATION BY APPOINTMENT
TEL. BROOKLINE 5260

1920

M3✓

February 28, 1920.

President Harry Pratt Judson,
The University of Chicago,
Chicago, Illinois.

My dear President Judson:-

Thank you very much for your letter of February 20th. I remember very well our conversation last May, but so much time has gone by without my hearing anything further on the subject, that I had about concluded that you had made other plans. Meanwhile my situation in Boston appears to be improving a great deal. I expect to be promoted by the University soon and receive a permanent appointment which carries with it an increase in salary. In fact, all the circumstances of my life have tended to make me happier in the prospects of a useful career than I was a year ago.

Nevertheless, as I told you in our last conversation on the subject, I am always ready to be tempted by larger opportunities. I do not feel, however, that I know much about the situation in Chicago. I have, therefore, jotted down a list of questions, the answers to which will give me information which will be of assistance in clearing my mind. As I read them over they appear to me a little categorical, but they are the questions which naturally arise under the circumstances and which you would no doubt have answered for me if we had met in New York. I hope you will understand the spirit in which I ask them and will not regard them as intrusive. With these facts in hand, I could think the matter over, and talk it over with some of my advisors.

THE PETER BENT BRIGHAM HOSPITAL
BOSTON

FRANCIS W. REABODY, M.D.
CONSULTANT BY APPOINTMENT
TUL. BROOKLINE, MASS.

February 28, 1930.

President Harry Pratt Judson,
The University of Chicago,
Chicago, Illinois.

My dear President Judson:-

Thank you very much for your letter of February 20th. I remember very well our conversation last May, but so much time has gone by without my hearing anything further on the subject, that I had about concluded that you had made other plans. Meanwhile my situation in Boston appears to be improving a great deal. I expect to be promoted by the University soon and receive a permanent appointment which carries with it an increase in salary. In fact, all the circumstances of my life have tended to make me happier in the prospects of a useful career than I was a year ago. Nevertheless, as I told you in our last conversation on the subject, I am always ready to be tempted by larger opportunities. I do not feel, however, that I know much about the situation in Chicago. I have, therefore, jotted down a list of questions, the answers to which will give me information which will be of assistance in clearing my mind. As I read them over they appear to me a little categorical, but they are the questions which naturally arise under the circumstances and which you would no doubt have answered for me if we had met in New York. I hope you will understand the spirit in which I ask them and will not regard them as intrusive. With these facts in hand, I could think the matter over, and talk it over with some of my advisors.

I think it might be best for me to have at least this amount of information before coming to Chicago to look into the matter in detail. If the situation is such as I like to believe it is, it would, of course, be necessary for me to come out and go over things, but I am quite certain that I should be more helped by such a visit if I made it with somewhat more knowledge of the situation.

With the kindest regards to Mrs. Judson and yourself, and with great appreciation for your consideration of me in this matter, I am,

Very sincerely yours,

Francis W. Peabody

I think it might be best for me to have at least this amount of information before coming to Chicago to look into the matter in detail. If the situation is such as I like to believe it is, it would, of course, be necessary for me to come out and go over things, but I am quite certain that I should be more helped by such a visit if I made it with somewhat more knowledge of the situation. With the kindest regards to Mrs. Johnson and yourself, and with great appreciation for your consideration of me in this matter, I am,
Very sincerely yours,

Thomas W. Kealey

THE PETER BENT BRIGHAM HOSPITAL
BOSTON

FRANCIS W. PEABODY, M.D.
CONSULTATION BY APPOINTMENT
TEL. BROOKLINE 5260

- ✓ 1. How much money has the University now on hand which will be appropriated for the construction and equipment of the Hospital?
- ✓ 2. What sum has the University now on hand which has been appropriated for maintenance and endowment of the Hospital? What is the sum on hand available for the endowment of the Medical School (apart from the Research Institutes and the Graduate School of Medicine)?
- ✓ 3. What is to be the budget of the Department of Medicine for salaries, maintenance of laboratories, teaching, research, and for salaries of technicians, "Dieters", secretaries; and has the University actually on hand and segregated for the purpose sufficient capital to ensure income equal to this budget?
- ✓ 4. What is to be the relation of the Professor of Medicine and the other members of the clinical staff to private medical practice?
5. Is the number of students in each class to be limited, and if so, what is the maximum number of students contemplated in each class?
6. How many beds are there to be in the Hospital?
Number of beds for each service. Medicine? Surgery? Specialties?
7. Will the students have all their clinical instruction in the University Hospital? If not, What other institutions will be used?
- ✓ 8. What are the duties and powers of the Dean and what is his relation to the appointment of members of the Medical Faculty and the expenditure of the budget of the Medical School,
- ✓ 9. Are the details of administering the Medical School to be in the hands of an Assistant Dean or Secretary?
10. Have the plans for the construction of the Hospital advanced to such an extent that the date of the completion of the Hospital and the opening of the Medical School is determined, and if so, what is the date that you have in mind?
11. What would you contemplate having me do until that time?

THE PETER BENT BRIGHAM HOSPITAL
BOSTON

FRANCIS W. PEARSON, M.D.
CONSULTANT BY APPOINTMENT
121 BROOKLINE ST.

1. How much money has the University now on hand which will be appropriated for the construction and equipment of the Hospital?
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Lewis
FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

7/2/19
Dr. D. L.
M3
July 2, 1919.

President Harry Pratt Judson,
Fort William Henry Hotel,
Lake George, N. Y.

My dear Mr. Judson:

I arrived home Sunday and am very glad indeed to be in civilian clothes again.

I do not want to bother you while you are on your vacation, but after an interview with Dr. Dean Lewis I feel I should write to you concerning him.

He said that at the conference he had with you he understood that he was to be chosen all time professor of surgery at the University, but he said that you would notify him officially of that appointment. He seemed to feel he was not certain of the appointment and inasmuch as Harvard University and Columbia University have both asked him if he would consider a proposition to become professor of surgery at each of these institutions, he feels he would like to have some word from you indicating that he will be certain of the position offered by you at the University of Chicago.

Of course, he desires above everything else to remain at the University of Chicago as he believes the opportunity for development of a splendid department of surgery with research included is greater than at any other place in the country.

Will you drop me a note, or if you prefer write directly to Dr. Dean Lewis, Peoples Gas Building, Chicago, and let him have some more definite assurance as to his future at the Univeristy?

With kind regards to you and Mrs. Judson and with the hope that you are already benefited by the rest,

Believe me

Sincerely yours,

Frank Billings

JOHN HILLING
THOMAS GAS BUILDING
121 SOUTH MICHIGAN BOULEVARD
CHICAGO

July 2, 1919.

President Harry Pratt Judson,
Fort William Henry Hotel,
Lake George, N. Y.

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Dr. Dean Lewis, Peoples Gas Building, Chicago, and let him have some more definite

assurance as to his future at the University?

With kind regards to you and Mrs. Judson and with the hope that

you are already benefited by the rest,

Believe me

Sincerely yours,

John Hilling

M13
X

THE UNIVERSITY OF CHICAGO

The Board of Trustees

July 9, 1919

July 23, 1919

President Harry Pratt Judson
Eastern Point
Glouster, Massachusetts

My dear President Judson:

My dear Dr. Seem:
Dr. Ralph B. Seem, in accepting his appointment as Director of the Billings Hospital, writes as follows:

"I have indicated my acceptance of the appointment as requested, assuming that my maintenance, or its equivalent, will be provided from January 1st, 1921, according to the understanding I had in regard to this matter with President Judson."

This appointment is subject to the provisions of the "Statutes of the University" as adopted by the Board of Trustees. I enclose a copy of the appointment notice. Will you kindly advise me what reply should be made to Dr. Seem.

If you wish to accept the appointment, will you have the kindness to sign your name in the enclosed piece, using the duplicate sheet which please mail to me. The receipt of this acceptance is essential to the completion of the record of your appointment in the offices of the Auditor and of the Secretary.

Very truly yours,

(signed) J. S. DICKERSON.

Very truly yours,

(signed) J. S. DICKERSON.

Secretary.

THE UNIVERSITY OF CHICAGO

C O P Y
The Board of Trustees

July 9, 1919

July 23, 1919

President Harry Pratt Judson

Dr. Ralph B. Seem
Johns Hopkins Hospital
Baltimore, Maryland

My dear Dr. Seem:

I beg to inform you that at a meeting of the Board of Trustees, held July 8, 1919, you were appointed Director of the Billings Hospital from January 1, 1921, at a salary of \$6,000; and Assistant Consultant on the hospital plans, from July 1, 1919, to December 31, 1920, at a salary of \$1,500.

This appointment is subject to the provisions of the "Statutes of the University" as adopted by the Board of Trustees. These may be found in the Annual Register for 1916-17.

If you wish to accept the appointment, will you have the kindness to sign your name in the indicated place, using the duplicate sheet which please mail to me. The receipt of this acceptance is essential to the completion of the record of your appointment in the offices of the Auditor and of the Secretary.

Very truly yours,

(signed) J. S. DICKERSON.

Secretary.

July 9, 1912

July 22, 1912

President Harry Pratt Johnson

Dr. Ralph B. Dean
Johns Hopkins Hospital
Baltimore, Maryland

My dear Dr. Dean:

I beg to inform you that at a meeting of the Board of Trustees, held July 8, 1912, you were appointed Director of the Billings Hospital from January 1, 1912, at a salary of \$8,000; and Assistant Consultant on the hospital plans, from July 1, 1912, to December 31, 1920, at a salary of \$1,500.

This appointment is subject to the provisions of the "Statutes of the University" as adopted by the Board of Trustees. These may be found in the Annual Register for 1912-13.

If you wish to accept the appointment, will you have the kindness to sign your name in the indicated place, using the duplicate sheet which please mail to me. The receipt of this acceptance is essential to the completion of the record of your appointment in the office of the Auditor and of the Secretary.

Very truly yours,

(signed) J. S. DICKERSON.

Secretary.

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

The Board of Trustees

OFFICE OF THE SECRETARY
ELLIS AVENUE AND FIFTY-EIGHTH STREET

Seem M3
X
July 23, 1919

President Harry Pratt Judson,
Eastern Point,
Glouster, Mass.

Dear President Judson:

Dr. Ralph B. Seem, in accepting his
appointment as Director of the Billings
Hospital, writes as follows:

"I have indicated my acceptance of the ap-
pointment as requested, assuming that my main-
tenance, or its equivalent, will be provided
from January 1st, 1921, according to the under-
standing I had in regard to this matter with
President Judson."

I enclose a copy of the appointment
notice. Will you kindly advise me what reply
should be made to Dr. Seem.

Very truly yours,

J. S. Dickerson

July 23, 1931

President Harry Pratt Judson,
Eastern Point,
Gloverston, Mass.

Dear President Judson:

Dr. Edgar S. Snodgrass, in accepting his
appointment as Director of the Illinois
Hospital, writes as follows:

"I have indicated my acceptance of the ap-
pointment as requested, assuming that my main-
tenance, or its equivalent, will be provided
from January 1st, 1931, according to the under-
standing I had in regard to this matter with
President Judson."

I enclose a copy of the appointment
notice. Will you kindly advise me what reply
should be made to Dr. Snodgrass.

Very truly yours,

Edgar S. Snodgrass

73
C O P Y

July 9, 1919

Dr. Ralph B. Seem,
Johns Hopkins Hospital,
Baltimore, Maryland.

Dear Dr. Seem:

I beg to inform you that at a meeting of the Board of Trustees, held July 8, 1919, you were appointed Director of the Billings Hospital from January 1, 1921, at a salary of \$6,000; and Assistant Consultant on the hospital plans, from July 1, 1919, to December 31, 1920, at a salary of \$1,500.

This appointment is subject to the provisions of the "Statutes of the University" as adopted by the Board of Trustees. These may be found in the Annual Register for 1916-17.

If you wish to accept the appointment, will you have the kindness to sign your name in the indicated place, using the duplicate sheet which please mail to me. The receipt of this acceptance is essential to the completion of the record of your appointment in the offices of the Auditor and of the Secretary.

Very truly yours,

J. S. Dickerson

Secretary

2007

July 1, 1919

Dr. Ralph B. Peck,
Johns Hopkins Hospital,
Baltimore, Maryland.

Dear Dr. Peck:

I beg to inform you that at a meeting of the Board of Trustees, held July 8, 1919, you were appointed Director of the William Osler Fund, from January 1, 1921, at a salary of \$8,000; and Assistant Consultant of the Hospital from July 1, 1919, to December 31, 1920, at a salary of \$1,800.

This appointment is subject to the provisions of the "Statutes of the University," as adopted by the Board of Trustees. These may be found in the Annual Register for 1918-19.

If you wish to accept the appointment, will you have the kindness to sign your name in the indicated place, using the duplicate sheet which please mail to me. The receipt of this acceptance is essential to the completion of the record of your appointment in the office of the Registrar and Office Secretary.

Very truly yours,

Johns Hopkins University

Secretary

Medical Sec

M2

November 28, 1919

Dear Mr. Flexner:

Your favor of the 26th is received. I note your approval of the suggestion as to a division of the departments of gynecology and obstetrics. This, I think myself, is in entire accordance with the spirit of the contract and I believe it is thoroughly advisable under the present circumstances.

Very truly yours,

Mr. Abraham Flexner,
General Education Board,
61 Broadway, New York City.

November 28, 1919

Mr. Flexner

Dear Mr. Flexner:

Your favor of the 28th is received. I
note your approval of the suggestion as to a di-
vision of the department of Gynecology and
obstetrics. This, I think myself, is in entire
accordance with the spirit of the contract and
I believe it is thoroughly advisable under the
present circumstances.

Very truly yours,

Mr. Abraham Flexner,
General Education Board,
61 Broadway, New York City.

Officers of the Board

Wallace Buttrick
President
Abraham Flexner
Secretary
E. C. Sage
Assistant Secretary
L. G. Myers
Treasurer
L. M. Dashiell
Assistant Treasurer

General Education Board

FOUNDED BY JOHN D. ROCKEFELLER 1902

61 BROADWAY
NEW YORK

M2

+160
Members of the Board

Frederick T. Gates
J. D. Rockefeller, Jr.
Albert Shaw
Wallace Buttrick
Starr J. Murphy
Edwin A. Alderman
Harry Pratt Judson
Wickliffe Rose
Jerome D. Greene
Anson Phelps Stokes
Abraham Flexner
George E. Vincent
James H. Dillard
Frank E. Spaulding
Charles P. Howland

November 26, 1919

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:

I have yours of the twenty-fourth.

Dr. Buttrick and I have examined the contract. It is perfectly clear to us that you are free to make the proposed arrangements in respect to gynecology and obstetrics. The proposal regarding gynecology is undoubtedly in line with the best medical thought of the day and the arrangement regarding obstetrics will give you the largest possible opportunities until the arrival of the fortunate day when some wise man provides you with a clinic on your own land.

With warm regards, in which Dr. Buttrick joins,

Sincerely yours,

Abraham Flexner

AF:ESB

General Education Board

FOUNDED BY JOHN D. ROCKEFELLER 1883

31 BROADWAY
NEW YORK

Members of the Board
W. A. Rorer
M. A. Taylor
E. C. Kane
L. C. Howe
L. M. Child

November 22, 1919

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:

I have yours of the twenty-fourth.
Dr. Butterick and I have attended the meeting. It is
perfectly clear to us that you are free to make the
proposed arrangements in respect to gynecology and
obstetrics. The proposal regarding gynecology is highly
eddy in line with the best medical thought of the day and
the arrangement regarding obstetrics will give you the
largest possible opportunities until the arrival of the
fortunate day when some wise man provides you with a
clinic on your own land.

With warm regards, in which Dr. Butterick

Joins,

Sincerely yours,

William Brewster

WAB:KOB

Mr. Flynn

The University of Chicago

Office of the Auditor

M 2

December 1, 1919.

My dear President Judson:

The status of the Medical School Funds is as follows:

Endowment Subscriptions	\$1,984,000.	
Paid to date	<u>1,773,333.32</u>	
Amount Unpaid		\$210,666.68
Billings Hospital Fund	\$1,000,000.	
Paid to date	<u>625,000.</u>	
Amount Unpaid		\$375,000.00
Other Buildings' Fund	\$ 430,000.	
Paid to Date	<u>300,000.</u>	
Amount Unpaid		<u>\$130,000.00</u>
Total Amount Unpaid		<u><u>\$715,666.68</u></u>

SUMMARY

Total Subscriptions	\$3,414,000.
Total Payments	<u>2,698,333.32</u>
Total Amount Unpaid	<u><u>\$ 715,666.68</u></u>

The income on the Medical Endowment to November 30, 1919, stands at \$181,156.12.

The income on the Billings Hospital Fund to November 30, 1919, stands at \$44,674.77.

Yours very truly,

President Harry Pratt Judson,
Harper Library.

Trevor Amell

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

December 9, 1919.

Mg

President Harry Pratt Judson,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

Finally I have been able to secure some data upon men who have devoted themselves to the investigation of and treatment of diseases of children.

Dr. William McKim Merriott, professor of Diseases of Children, Washington University Medical School, St. Louis, is thirty-five years of age, graduated M. D. Cornell University 1910. He then was in the Department of Physiological Chemistry at Washington University Medical School. Then he went to Hopkins and served as an assistant to Prof. Howland in the Department of Diseases of Children for four or five years. He is rated by those qualified to judge as a young man of splendid natural ability, good personality, and as a good teacher and investigator in diseases of children.

Dr. Alfred F. Hess, assistant professor of Diseases of Children at Bellevue Hospital Medical School, New York City. Is forty-five years of age and graduated at Columbia University Medical School in 1901. He has good standing as a specialist in diseases of children, has written a great deal and had made some valuable clinical investigations.

Dr. Henry F. Helmholtz is an assistant professor of Diseases of Children in Rush Medical College and attending physician at the Childrens' Memorial Hospital, Chicago. Dr. Helmholtz graduated at the University of Wisconsin and took his M. D. degree at the Hopkins in 1906. He spent a year or more in the study of diseases of children in Germany and Austria. He came to Chicago with letters from Dr. William H. Welch and other men of Baltimore who gave him a splendid reputation for natural ability and as splendidly qualified in the specialty of diseases of children. He has been one of the research workers of

THOMAS HILLMAN
PROFESSOR OF PEDIATRICS
AND NORTH WESTERN UNIVERSITY
CHICAGO
December 2, 1910

President Harry Pratt Judson,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

Finally I have been able to secure some data upon

men who have devoted themselves to the investigation of and treatment of

diseases of children.

Dr. William McKim Marriott, professor of Diseases of

Children, Washington University Medical School, St. Louis, is thirty-five

years of age, graduated M. D. Cornell University 1910. He then was in

the Department of Paediatric Chemistry at Washington University Medical

School. Then he went to Hopkins and served as an assistant to Prof. Howland

in the Department of Diseases of Children for four or five years. He is

well qualified to judge as a young man of a sound mind and natural ability.

Good personality, and as a good teacher and investigator in diseases of children.

Dr. Alfred E. Hoss, assistant professor of Diseases of Children

at Bellevue Hospital Medical School, New York City, is forty-five years of age

and graduated at Columbia University Medical School in 1901. He has good stand-

ing as a specialist in diseases of children, has written a great deal and has made

some valuable original investigations.

Dr. Henry T. Helmholtz is an assistant professor of Diseases of

Children in Rush Medical College and attending physician at the Children's

Memorial Hospital, Chicago. Dr. Helmholtz graduated at the University of Wisconsin

and took his M. D. degree at the Hopkins in 1900. He spent a year or more

in the study of diseases of children in Germany and Austria. He came to Chicago

with letters from Dr. William H. Welch and other men of Baltimore who gave him

a splendid reputation for natural ability and as a general physician in the

specialty of diseases of children. He has been one of the research workers at

the Sprague Institute for several years. He stands high among his colleagues as an investigator of diseases of children. He is chief editor of the Archives of Pediatrics. He is thirty-seven years of age.

Dr. Sedgwick, professor of Diseases of Children in the University of Minnesota ranks high among the pediatricians, but unfortunately suffers from a very high blood pressure, has had one slight stroke of apoplexy and because of his physical condition cannot be considered as eligible to the professorship of Diseases of Children at the University of Chicago.

Dr. Lucas, professor of Diseases of Children in the University of California, is a young man of some promise, but those who are qualified to judge say that he does not rank sufficiently high to be considered as the professor of Diseases of Children at the University.

Very sincerely yours,

Frank Billings

the Sprague Institute for several years. He stands high among his colleagues

in an investigation of diseases of children. He is chief editor of the

Archives of Pediatrics. He is thirty-seven years of age.

Dr. Gathelok, professor of Diseases of Children in the University

of Minnesota ranks high among the pediatricians, but unfortunately suffers from

a very high blood pressure, has had one attack of apoplexy and because

of his physical condition cannot be considered as eligible to the professorship

of Diseases of Children at the University of Chicago.

Dr. Moore, professor of Diseases of Children in the University of

California, is a young man of some promise, but those who are qualified to

judge say that he does not rank sufficiently high to be considered as the profes-

sor of Diseases of Children at the University.

Very respectfully yours,

Frank B. Rowland

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

December 9, 1919.

M2

Billings

Dear President Judson:

Yesterday I had an interview with Dr. Joseph DeLee attending physician of the Chicago Lying-In Hospital. Dr. DeLee is professor of Obstetrics at the Northwestern University Medical School. He has occupied this position for twenty or more years. He was the chief agent in building up the obstetrical service of that school which includes the Chicago Lying-In Hospital, the dispensary connected therewith which is located in Halsted Street near Hull House, and also a smaller dispensary located at the Stock Yards. The obstetrical service and material of these combined institutions has been sufficient to give adequate instruction including a personal attendance on eight or ten patients by each student of the Northwestern University Medical School, and for the last few years for the students of the Medical Department of the University of Illinois. A contract exists between the Chicago Lying-In Hospital and Dispensary and the Medical Department of the University of Illinois which affords obstetrical instruction to the students of this school. No contract exists between Northwestern University Medical School and the Lying-In institution. Dr. DeLee's relation as a professor of obstetrics to Northwestern University Medical School has afforded the students of Northwestern University the privileges of the Lying-In institution without a contract.

Dr. De Lee does not wish to terminate his connections with Northwestern University nor to deprive the medical school of the instruction in obstetrics afforded by the Lying-In Hospital and Dispensary. He is not so interested in the University of Illinois as to believe that the Lying-In institution should constitute a means of instruction in obstetrics to the students of that school. It would, however, require a year of time to abolish the contract between the medical department of the University of Illinois and the Lying-In institution.

Frank Billings

FRANK H. HARRIS
123 SOUTH MICHIGAN AVENUE
CHICAGO, ILL.
DECEMBER 9, 1912

Dear President Jackson:

Yesterday I had an interview with Dr. Joseph DeLoe attending physician of the Chicago Lying-In Hospital. Dr. DeLoe is professor of obstetrics at the Northwestern University Medical School. He has occupied this position for twenty or more years. He was the chief agent in building up the obstetrical service of that school which includes the Chicago Lying-In Hospital, the Dispensary connected therewith which is located in Halsted Street near Hull House, and also a smaller dispensary located at the State Yards. The obstetrical service and material of these combined institutions has been sufficient to give adequate instruction including a personal attendance on eight or ten patients by each student of the Northwestern University Medical School, and for the last few years for the students of the Medical Department of the University of Illinois. A contract exists between the Chicago Lying-In Hospital and Dispensary and the Medical Department of the University of Illinois which affords obstetrical instruction to the students of that school. No contract exists between Northwestern University Medical School and the Lying-In Institution. Dr. DeLoe's relation as a professor of obstetrics to Northwestern University Medical School has afforded the students of Northwestern University the privileges of the Lying-In Institution without a contract. Dr. DeLoe does not wish to terminate his connections with Northwestern University nor to deprive the medical school of the instruction in obstetrics afforded by the Lying-In Hospital and Dispensary. He is not so interested in the University of Illinois as to believe that the Lying-In Institution should constitute a means of instruction in obstetrics to the students of that school. It would, however, require a year of time to abolish the contract between the medical department of the University of Illinois and the Lying-In Institution.

Dr. DeLee repeats the information which is out that Northwestern University Medical School will be transferred from its present location to Edgewater on the North side, or at any rate some point on the North side within a very short period of time, say three to five years. Dr. DeLee suggests that the University of Chicago make a contract with the Chicago Lying-In Hospital and Dispensary which will give them equal rights with Northwestern University and the University of Illinois for the instruction of students in practical obstetrics for the present time. He is of the opinion that there is plenty of material to afford a sufficient practical instruction in midwifery to meet the demands of the professor of Obstetrics in the Chicago University Medical School. That the professor of Obstetrics ^{of} the University of Chicago Medical School and his assistants may have equal rights as to beds in the Chicago Lying-In Hospital and in the Dispensary as he now has, as professor of ~~Obstetrics~~ in the Northwestern University Medical School. That when the Northwestern University Medical School shall have moved to its new quarters that University of Chicago could then take over the Chicago Lying-In Hospital, the Dispensary in Halsted street to serve as it now does in the instruction of medical students in all schools. The practice is for senior students to spend ten days in residence in the dispensary in Halsted Street. Colored students are taught practical obstetrics at the Provident Hospital on the South side.

Dr. DeLee makes the statement that the value of the Chicago-Lying In hospital and Dispensary amounts to about \$1,000,000. The endowment for the Lying-In institution is only approximately about \$150,000. The fees of students and subscriptions from interested citizens enables it to run without a deficit. The Lying-In Hospital has 165 beds with a splendid isolation department.

I have told Dr. DeLee that you would probably want an interview with him. I shall be glad to meet you with him should you so desire at any time convenient to you and Dr. DeLee.

Very sincerely yours,

Frank Billings

Dr. Rogers requests the information which is set forth herein-

Western University Medical School will be transferred from its present location to Lafayette on the North side, or at any rate some point on the North side within a very short period of time, say three to five years. Dr. Rogers suggests that the University of Chicago make a contract with the Chicago Lying-In Hospital and the Dispensary which will give them equal rights with Northwestern University and the University of Illinois for the instruction of students in practical obstetrics for the present time. He is of the opinion that there is plenty of material to afford a sufficient practical instruction in midwifery to meet the demands of the profession of Obstetrics in the Chicago University Medical School. That the professor of Obstetrics, the University of Chicago Medical School and his assistants may have equal rights as to beds in the Chicago Lying-In Hospital and in

the Dispensary as he now has as professor of Obstetrics in Northwestern University Medical School. That when the Northwestern University Medical School shall have moved to its new quarters that University of Chicago could then take over the Chicago Lying-In Hospital and the Dispensary in limited extent to serve as it now does in the instruction of medical students in all schools. The practice is for senior students to spend ten days in residence in the Dispensary in limited extent. Colored students are taught practical obstetrics at the Provident Hospital on the South side.

Dr. Rogers makes the statement that the value of the Chicago Lying-In Hospital and Dispensary amounts to about \$1,000,000. The amount for the Lying-In Hospital is only approximately about \$150,000. The loss of the house and furnishings from interested citizens enables it to run without a deficit. The Lying-In Hospital has 100 beds in the special isolation department.

I have told Dr. Rogers that you would probably want an interview with him. I shall be glad to meet you with him should you so desire at any time convenient to you and Dr. Rogers.

Very sincerely yours,

Frank B. Rowland

THE JOHNS HOPKINS HOSPITAL

M3⁺¹¹⁶WINFORD H. SMITH, M. D.
SUPERINTENDENT

RALPH B. SEEM, M. D.

AGNES C. HARTRIDGE, R. N.

CARLISLE S. LENTZ, M. D.
ASST. SUPERINTENDENTS

Baltimore, December 11, 1919

Dear President Judson:

I am beginning to think about my plans after leaving here, as Dr. Smith has made arrangements to relieve me July 1st. I want to spend several months visiting hospitals and clinics abroad, unless circumstances arise which make it inadvisable for me to be absent from this country for so long a period at this time.

If the suggestions made in a former letter be approved - that as director of the Billings Memorial Hospital I visit certain institutions of recognized standing in this country in order to study certain phases of the work and organization of these clinics at a time when I shall be free from other demands upon my time previous to assuming my duties in Chicago - I would probably return from abroad sooner than I would if I knew that there was no need for my being here much before January 1921.

Before leaving this country I think it desirable that I have authorization to approach individuals who may be interested in the position of superintendent of the Training School for Nurses and that of my first assistant, it being understood of course that I would not enter into any definite arrangements with them without consulting and securing the consent of the proper authorities.

An important consideration concerning the Training School for Nurses will be whether the school is to be placed on a university basis, - that is will the Training School for Nurses be a department of the university in which the students will be regularly matriculated, where they will be given their theoretical and laboratory courses, preliminary to their practical work in the hospital, following

THE JOHN HOPKINS HOSPITAL

WILLIAM H. WALKER, M.D.
 President
 JAMES H. HARRIS, M.D.
 Secretary
 ROBERT C. HARRIS, M.D.
 Treasurer
 GEORGE A. HARRIS, M.D.
 Chairman of the Board

Baltimore, December 11, 1919

Dear President Jackson:

I am beginning to think about my plans after leaving here, as Dr. Smith has made arrangements to relieve me early in January. I want to spend several months visiting hospitals and clinics abroad, unless circumstances arise which make it inadvisable for me to be absent from this country for so long a period at this time.

If the suggestion made in a former letter be approved - that an director of the Village Memorial Hospital I visit certain institutions of recognized standing in this country in order to study certain phases of the work and organization of these clinics at a time when I shall be free from other demands upon my time previous to assuming my duties in Chicago - I would probably return from abroad sooner than I would if I knew that there was no need for my being here much before January 1921.

Before leaving this country I think it desirable that I have authorization to approach individuals who may be interested in the position of superintendent of the Training School for Nurses and that of my first assistant. It being understood of course that I would not enter into any definite arrangements with them without consulting and securing the consent of the proper authorities.

An important consideration concerning the Training School for Nurses will be whether the school is to be placed on a university basis, - that is will the Training School for Nurses be a department of the university in which the students will be regularly matriculated, where they will be given their theoretical and laboratory courses, preliminary to their practical work in the hospital, following

THE JOHNS HOPKINS HOSPITAL

WINFORD H. SMITH, M. D.
SUPERINTENDENT

RALPH B. SEEM, M. D.

AGNES C. HARTRIDGE, R. N.

CARLISLE S. LENTZ, M. D.
ASST. SUPERINTENDENTS

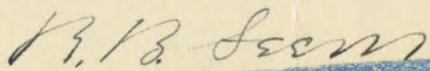
Baltimore,.....19

which they will spend a period in elective work in the specialties relating to nursing as public health work, social service, institutional management, etc.? Under this plan, after this period of supervised study and courses in the related sciences, they would be candidates for the Bachelor of Science degree and the degree in nursing given by the university. Should a plan of this kind be adopted it will be recognized at once that a course would be open for a select group of women who wish to enter the nursing field with the idea of equipping themselves to take up work in the broader opportunities which have as their basis the nurse's training. With the conditions that exist in Chicago, the hospital being one of the departments of the university, the opportunities for establishing a school on this basis are unusual and I feel that the plan should be given careful consideration.

The points on which I desire information are: Shall I make my arrangements to report for duty November 1st, for the purpose mentioned above, which I think desirable, or January 1st, according to present plans? May I have authority to engage the principal of the Training School for Nurses and an assistant director of the hospital, subject to your approval as to qualifications, salary, and date of appointment? The basis of organization of the Training School for Nurses.

The plans for the hospital, on which we have been working for the last week, make a splendid layout, concerning which I am very enthusiastic.

Sincerely yours,



RBS:EE.

The Johns Hopkins Hospital

WITNESSED IN MY HAND AND IN THE PRESENCE OF ME, the undersigned, on this 15th day of May, 1913, at Baltimore, Maryland.

CLARENCE B. BROWN, M.D.
JOHN H. HARRIS, M.D.
CARROLL A. LLOYD, M.D.
JAMES C. HARRIS, M.D.

Baltimore, Maryland, May 15, 1913.

which they will spend a period in effective work in the specialized re-
lating to nursing as public health work, social service, institutional
management, etc. Under this plan, after this period of supervised
study and course in the related sciences, they would be candidates for
the Bachelor of Science degree and the degree in nursing given by the
university. Should a plan of this kind be adopted it will be recog-
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who wish to enter the nursing field with the idea of equipping themselves
to take up work in the broader opportunities which have as their basis
the nurse's training. With the conditions that exist in Chicago, the
hospital being one of the departments of the university, the opportu-
nity for establishing a school on this basis are unusual and I feel that
the plan should be given careful consideration.

The points on which I desire information are: Shall I
make my arrangements to report for duty November 1st, for the purpose
mentioned above, which I think desirable, or January 1st, according to
present plans? May I have authority to engage the principal of the
Training School for Nurses and an assistant director of the hospital,
subject to your approval as to qualifications, salary, and date of ap-
pointment? The basis of organization of the Training School for Nurses.
The plans for the hospital, on which we have been working
for the last year, make a splendid layout, concerning which I am very

Sincerely yours,

11/13 1913

REG:EE

JOHNS HOPKINS

19

73

William Sydney Thayer, M.D., LL.D., Hon. F.R.C.P.I. Professor of Medicine
Physician-in-Chief, Johns Hopkins Hospital.

Clyde Graeme Guthrie, M.D., Associate Professor of Medicine
A.B., Lafayette College, 1903; M.D., Johns Hopkins
University, 1907; Assistant, Instructor and Associate
in Medicine, 1908-16; Resident House Officer,
Asst. Resident and Resident Physician in charge of
Private Wards, 1907-16;
Associate Physician, J.H.H., in charge of Clinical
Laboratory.

Allen Kramer Krause, M.D., Associate Professor of Medicine.
A.B. Brown University, 1901, and A.M., 1902; M.D.,
Johns Hopkins University, 1907; Assistant and Instructor
in Pathology, 1907-09; Assistant, and Assistant Direc-
tor, Saranac Laboratory for Study of Tuberculosis,
1909-16, 1909-16; Managing Editor, American Review of
Tuberculosis; Associate Editor, International Medical
and Surgical Survey; Lecturer, Trudeau School of
Tuberculosis; Physician in charge, Phipps Tuberculosis
Dispensary and Kenneth Dows Tuberculosis Research Fund,
and Associate Physician, J.H.H.

Walter Walker Palmer, M.D., Associate Professor of Medicine.
B.S., Amherst College, 1905; M.D., Harvard Medical
School, 1910; Interne, Massachusetts General Hospital,
1910-11; Henry P. Walcott Fellow in Medicine, Harvard
University 1912 and 1913; Instructor in Physiological
Chemistry, Harvard University, 1912-13; House Physician
Massachusetts General Hospital, 1913-15; Fellow in
Medicine, Harvard University, 1914-15; Assistant in
Medicine; Assistant Resident Physician, Hospital of the
Rockefeller Institute for Medical Research, 1915-17;
Associate Professor of Medicine, Columbia University,
1917-19; Visiting Physician, Presbyterian Hospital,
1917-19; Associate Physician, J.H.H.

HARVARD

Richard C. Cabot, M.D., Professor of Clinical Medicine.

Francis W. Peabody, M.D., Associate Professor of Medicine, Peter Bent Brig-
ham Hospital.

YALE

Frank Pell Underhill, Ph.D., Professor of Experimental Medicine.

Wilder Tileston, M.D., Professor of Clinical Medicine

Charles Williams Comfort, M.D., Instructor in Medicine and Superintendent
of the University Clinic

William Sydney Thayer, M.D., LL.D., Hon. F.R.C.P.I., Professor of Medicine
Physician-in-Chief, Johns Hopkins Hospital.

Clyde Greene Guthrie, M.D., Associate Professor of Medicine
A.B., Lafayette College, 1902; M.D., Johns Hopkins
University, 1907; Assistant, Instructor and Associate
in Medicine, 1908-10; Resident House Officer,
Asst. Resident and Resident Physician in charge of
Private Wards, 1907-10;
Associate Physician, J.H.H., in charge of Clinical
Laboratory.

Allen Kramer Krause, M.D., Associate Professor of Medicine.
A.B. Brown University, 1901, and A.M., 1902; M.D.,
Johns Hopkins University, 1907; Assistant and Instructor
in Pathology, 1907-09; Assistant, and Assistant Direc-
tor, Saranac Laboratory for Study of Tuberculosis,
1909-10; Managing Editor, American Review of
Tuberculosis; Associate Editor, International Medical
and Surgical Survey; Lecturer, Trudeau School of
Tuberculosis; Physician in charge, Philipps Tuberculosis
Dispensary and Kenneth Dows Tuberculosis Research Fund,
and Asst. Physician, J.H.H.

Walter Walker Palmer, M.D., Associate Professor of Medicine.
B.S., Amherst College, 1902; M.D., Harvard Medical
School, 1910; Intern, Massachusetts General Hospital,
1910-11; Henry P. Walcott Fellow in Medicine, Harvard
University, 1912 and 1913; Instructor in Physiological
Chemistry, Harvard University, 1913-15; House Physician
Massachusetts General Hospital, 1913-15; Fellow in
Medicine, Harvard University, 1914-15; Assistant in
Medicine; Assistant Resident Physician, Hospital of the
Rockefeller Institute for Medical Research, 1915-17;
Associate Professor of Medicine, Columbia University,
1917-19; Visiting Physician, Presbyterian Hospital,
1917-19; Associate Physician, J.H.H.

HARVARD

Richard C. Cabot, M.D., Professor of Clinical Medicine.
Francis W. Peabody, M.D., Associate Professor of Medicine, Peter Bent Brigham Hospital.

YALE

Frank Bell Underhill, Ph.D., Professor of Experimental Medicine.
Wilder Tilston, M.D., Professor of Clinical Medicine
Charles Williams Comfort, M.D., Instructor in Medicine and Superintendent
of the University Clinic

CORNELL

Lewis A. Conner, Ph.B., M.D. Professor of Medicine,
Physician to New York Hospital, Consulting Physician to
Bellevue, Women's and Memorial Hospital.

Eugene F. Dubois, M. D. Associate Professor of Medicine.
Director of Medicine, Bellevue Hospital

WESTERN RESERVE UNIVERSITY

Charles Franklin Hoover, A.B., M.D., Professor of Medicine.

? A.B., Harvard University, 1887; M.D., 1892; Assistant in
Medicine, Western Reserve University, 1894-95; Instructor
in Physical Diagnosis and Director of Clinics, 1895-96;
Professor of Clinical Diagnosis, 1896-09;
Professor of Medicine, 1909-

George Neil Stewart, M.S., D.Sc., M.D., (Edin.), D.P.H. (Cantab.)

Professor of Experimental Medicine.
Professor of Physiology and Histology, Western Reserve
University, 1894-01; Professor of Physiology 1901-03;
Professor of Physiology, University of Chicago, 1903-07;
Professor of Experimental Medicine, Western Reserve
University, 1907-

Roger Griswold Perkins, A.B., M.D., Professor of Hygiene and Preventive
Medicine.

A.B., Union College, 1893; A.B., Harvard University, 1894;
M.D., Johns Hopkins University 1898; Demonstrator of
Pathology, Western Reserve University, 1899-1901;
Research Fellow of the Rockefeller Institute, 1901-02;
Lecturer in Bacteriology, Western Reserve University,
1901-04; Assistant Professor of Pathology and Bacteriology
1904-08; Associate Professor of Pathology and Hygiene
1908-10; Professor of Hygiene and Preventive Medicine, 1910-

Julius Moses Rogoff, Ph.G., M.D., Assistant Professor of Experimental
Medicine.

Instructor in Physiology and Pharmacology 1913-14;
Assistant Professor of Materia Medica and Pharmacy, 1914-15
Instructor in Experimental Medicine, Western Reserve
University, 1915-17; Senior Instructor in Experimental
Medicine, 1917-19; Assistant Professor of Experimental
Medicine, 1919-

Richard Dexter, A.B., M.D., Associate in Medicine

A.B., Harvard 1901; M.D., 1905; Assistant in Medicine,
Harvard Medical School, 1907-08; Demonstrator of
Medicine, Western Reserve University, 1910-12; Instructor
in Medicine, 1912-14; Associate in Medicine, 1914-

Vernon Cecil Rowland, A.M., M.D., Instructor in Medicine.

A.M. Ohio Wesleyan University, 1908; M.D. Western Reserve
University, 1909; Instructor in Medicine, Western Reserve
University, 1913-

WESTERN RESERVE (CONT.)

Marion Arthur Blankenhorn, Ph.B., M.D., Instructor in Medicine
Ph.B., University of Wooster, 1909; M.D., Western Reserve
University, 1912; Demonstrator of Pediatrics, Western
Reserve University, 1915-17; Instructor of Pediatrics, 1917.

Chester Dale Christie, A.B., M.D., Instructor in Medicine
A.B., Wittenberg College, 1908; M.D., Western Reserve Univer-
sity 1913; Demonstrator of Medicine, Western Reserve University
1916-17; Instructor in Medicine, 1917-

Roy Wesley Scott, A.B., A.M., M.D., Instructor in Medicine.
A.B., Indiana University, 1910; M.D., Western Reserve Univ-
ersity, 1913; A.M. 1917; Demonstrator of Medicine, 1914-15; In-
structor in Physiology, 1915-17; Associate in Physiology, 1917-
18; Instructor in Medicine, 1918-

WASHINGTON UNIVERSITY

George Dock, M.D., Sc.D., Professor of Medicine.
M.D., University of Pennsylvania, 1884; A.M. (hon), Harvard
University, 1895; ScD. (hon.), University of Pennsylvania, 1904;
Interne, St. Mary's Hospital, Phila., 1884-85. Assistant in
Clinical Pathology and Physician to Medical Dispensary, Univ.
of Penn., 1887-88; Physician to John Sealy Hospital, 1888-91;
Professor of Pathology and Clinical Medicine, Texas Medical
College and Hospital 1888-91; Physician to University Hospital
1891-1908, and Professor of Medicine, 1891-1908; University of
Michigan; Physician to Charity Hospital, New Orleans, 1908-10;
Professor of Medicine, Tulane University, 1908-10. Dean
Washington University Medical School, 1910-12. Co-editor,
Archives of Internal Medicine. Physician-in-Chief to the
Barnes Hospital and Washington University Dispensary, and Con-
sulting Physician, St. Louis City Hospital.

George Wade Wilson, M.D., Associate in Medicine.
Assistant in Medicine and Pathology, St. Louis University
School of Medicine, 1916-17; Fellow, 1917-18, and Assistant,
University School of Medicine, 1916-17; Fellow, 1917-18,
and Assistant, 1918-19, in Pathology, and Bacteriology,
Rockefeller Institute for Medical Research; Professor, Head
of Department of Pathology, Bacteriology, and Preventive
Medicine, Loyola University School of Medicine, 1919-20.
Assistant Physician to Barnes Hospital, and Chief of Medical
Clinic, Washington University Dispensary.

Frank Henry Ewerhardt, M.D. Instructor in Medicine.
M.D., Washington University, 1909. Assistant in Anatomy,
1913-14, and Assistant in Medicine, 1915-20, Washington Univer-
sity Medical School; Assistant Surgeon, Orthopedic Out Patient
Clinic, St. Louis Children's Hospital, 1912-14. Surgeon to
Out Patients, Washington Univ. Dispensary, 1915-20. Physician
in Charge of Hydro- and Physical Therapeutic Department,
Barnes Hospital.

WESTERN RESERVE (CONT.)

Merton Arthur Blankenhorn, Ph.D., M.D., Instructor in Medicine
 M.D., University of Wooster, 1909; M.D., Western Reserve
 University, 1912; Demonstrator of Pediatrics, Western
 Reserve University, 1912-13; Instructor of Pediatrics, 1917.

Charles Dale Christie, A.B., M.D., Instructor in Medicine
 A.B., Wittenberg College, 1908; M.D., Western Reserve Univer-
 sity, 1913; Demonstrator of Medicine, Western Reserve University
 1916-17; Instructor in Medicine, 1917.

Ray Wesley Scott, A.B., A.M., M.D., Instructor in Medicine.
 A.B., Indiana University, 1910; M.D., Western Reserve Univ-
 ersity, 1913; A.M. 1917; Demonstrator of Medicine, 1914-15; In-
 structor in Physiology, 1915-17; Associate in Physiology, 1917-
 18; Instructor in Medicine, 1918.

WASHINGTON UNIVERSITY

George Dock, M.D., Sc.D., Professor of Medicine.
 M.D., University of Pennsylvania, 1884; A.M. (hon.), Harvard
 University, 1895; Sc.D. (hon.), University of Pennsylvania, 1904;
 Internist, St. Mary's Hospital, Phila., 1884-85. Assistant in
 Clinical Pathology and Physician to Medical Dispensary, Univ.
 of Penn., 1887-88; Physician to John Seely Hospital, 1888-91;
 Professor of Pathology and Clinical Medicine, Texas Medical
 College and Hospital, 1888-91; Physician to University Hospital
 1891-1908, and Professor of Medicine, 1891-1908; University of
 Michigan; Physician to Charity Hospital, New Orleans, 1908-10;
 Professor of Medicine, Tulane University, 1908-10. Dean
 Washington University Medical School, 1910-12. Co-editor,
 Archives of Internal Medicine. Physician-in-Chief to the
 Barnes Hospital and Washington University Dispensary, and Con-
 sulting Physician, St. Louis City Hospital.

George Wade Wilson, M.D., Associate in Medicine.
 Assistant in Medicine and Pathology, St. Louis University
 School of Medicine, 1916-17; Fellow, 1917-18, and Assistant,
 University School of Medicine, 1918-19; Fellow, 1917-18,
 and Assistant, 1918-19, in Pathology, and Bacteriology.
 Rockefeller Institute for Medical Research; Professor, Head
 of Department of Pathology, Bacteriology, and Preventive
 Medicine, Loyola University School of Medicine, 1919-20.
 Assistant Physician to Barnes Hospital, and Chief of Medical
 Clinic, Washington University Dispensary.

Frank Henry Beyerhardt, M.D., Instructor in Medicine.
 M.D., Washington University, 1909. Assistant in Anatomy,
 1913-14, and Assistant in Medicine, 1915-20, Washington Univer-
 sity Medical School; Assistant Surgeon, Orthopedic Out Patient
 Clinic, St. Louis Children's Hospital, 1913-14. Surgeon to
 Out Patients, Washington Univ. Dispensary, 1915-20. Physician
 in Charge of Hydro- and Physical Therapeutic Department,
 Barnes Hospital.

4
VANDERBILT UNIVERSITY

J. A. Witherspoon, M.D., LL.D., Professor of Medicine and Clinical
Medicine

6.1864, M.D. U.S.P.A. 1887.
W. H. Witt, M.A., M.D., Professor of Medicine and Clinical Medicine

O.N. Bryan, M.D., Associate Professor of Medicine.

J. A. Witherspoon, M.D., LL.D., Professor of Medicine and Clinical
Medicine
W. H. Rice, M.A., M.D., Professor of Medicine and Clinical Medicine
O. H. Bryan, M.D., Associate Professor of Medicine

The University of Chicago

Department of Physiology

+9
M5

April 26, 1920

President H.P. Judson,
Office of the President,
Faculty Exchange.

My dear Mr. Judson:

I beg to call your attention to the following difficulties in connection with assistants in physiology, who are also doing work as students in Rush Medical College.

In the past the practice has been that students holding an assistantship for three quarters, or for shorter periods, if expressly stipulated that the salary includes free tuition, have enjoyed free tuition at Rush Medical College.

The arrangements with our assistants this year (1919-1920) were made on that basis.

This plan is reversed by the letter of the President's secretary, Mr. D.A. Robertson, to Mr. James Harper, Registrar at Rush Medical College, dated April 15, 1920. A copy of this letter is enclosed.

In as much as this reverses the plans and practice under which the following assistants were engaged, and have and are carrying out their work, it seems to me that we must increase the salary to the amount of the tuition. This is, after all, only a matter of book keeping.

The men affected are:

Mr. Walter L. Palmer	Fall, Winter, and Spring of 1919-20
Mr. Arthur H. Weiland	" " " "

April 24, 1930

President R. P. Johnson,
Office of the President,
University of Chicago.

My dear Mr. Johnson:

I beg to call your attention to the following difficulties in connection with assistants in psychology, who are also doing work as students in Rush Medical College. In the past the practice has been that students holding an assistantship for three quarters, or for shorter periods, if expressly stipulated that the salary includes three quarters' tuition, have enjoyed free tuition at Rush Medical College.

The arrangements with our assistants this year (1929-1930) were made on that basis.

This plan is reversed by the letter of the President's secretary, Mr. D. A. Robertson, to Mr. James Harper, Registrar at Rush Medical College, dated April 15, 1930. A copy of this letter is enclosed.

In as much as this reverses the plan and practice under which the following assistants were engaged, and have and are carrying out their work, it seems to me that we must increase the salary to the amount of the tuition. This is, after all, only a matter of book keeping.

The men affected are:

- Mr. Walter I. Palmer Fall, Winter, and Spring of 1929-30
- Mr. Arthur H. Welland " " " "

The University of Chicago

Department of Physiology

Mr. William Smiley Fall, Winter, and Spring, 1919-1920

Mr. C. A. Dragstedt Spring Quarter, 1920

Mr. H. C. Olmsted " " "

Mr. Samuel C. Henn " " "

Very truly yours,

A. J. Carlson

My dear Mr. Jackson:

I beg to inform you that the following
difficulties in connection with assistants in Physiology, who are
also doing work as students in Rush Medical College,

In the past the practice has been that students
holding an assistantship for three quarters, or for shorter periods,
if expressly stipulated, that the salary includes free tuition, have
enjoyed free tuition at Rush Medical College.

The arrangements with our assistants this year
(1919-1920) was made on that basis.

This plan is reversed by the letter of the
President's secretary, Mr. B. A. Robertson, to Mr. James Harper, Registrar
at Rush Medical College, dated April 15, 1920. A copy of this
letter is enclosed.

In as much as this reverses the plan and
practice under which the following assistants were engaged, and
have and are carrying out their work, it seems to me that we must
increase the salary to the amount of the tuition. This is, after all,
only a matter of book keeping.

The men affected are:

Mr. Walter L. Palmer Fall, Winter, and Spring of 1919-20

Mr. Arthur H. Willard " " "

The University of Chicago

Department of Zoology

Mr. William Smiley
Fall, Winter, and Spring, 1919-1920

Mr. C. A. Dreyer
Spring Quarter, 1920

" " " "

" " " "

Very truly yours,

Alfred H. Huxley

M5

The University of Chicago

The Medical Courses

OFFICE OF THE DEAN

May 26, 1920.

My dear President Judson:-

When the E. Fletcher Ingals Junior Scholarship in Laryngology and Otology was established a year ago, no decision was arrived at as to the award of this Scholarship.

Inasmuch as the Scholarship is definitely defined as in a special Department and the work on the West Side is soon to become practitioners' work, I should like to recommend that this be made a graduate scholarship in the medical sense. If this meets with the approval of yourself and the Board of Trustees, I should like to insert the following in the Circular of Information now in press:

"The E. Fletcher Ingals Junior Scholarship in Laryngology and Otology. This Scholarship, founded by the late Professor E. Fletcher Ingals of the Department of Laryngology and Otology and yielding three hundred dollars per annum, is awarded to a practitioner of medicine who is seeking to qualify himself for the special practice of this branch of medicine. Selection will be made on the basis of merit from the applicants seeking this Scholarship."

Very truly yours,

John M. Dodson
Dean

JMD-T

P.S. I am now revising the proof of the Circular and hence am sending this by special messenger.

J.M.D.

3. 12. 1

Dear Dr. Dodson:

Yours of the 26th of May relating to the Ingals Scholarship has been held until I should have a chance to confer with you. The plan is entirely suitable, but I am wondering if it is not a little premature to announce it at that time. It should be put in shape as soon as we can organize the graduate school. The earliest date at which that organization can take place, owing to the present on the building situation I suppose will be October 1, 1922. Very truly yours,
I should like to insert the following in the Circular of Information now in press:

"The E. Fletcher Ingals Junior Scholarship in Laryngology and Otology. This Scholarship, founded by the late Professor E. Fletcher Ingals of the Department of Laryngology and Otology and yielding three hundred dollars per annum, is awarded to a practitioner of medicine who is seeking to qualify himself for the special practice of this branch of medicine. Selection will be made on the basis of merit from the applicants seeking this Scholarship."

Dean J. M. Dodson,
Faculty Exchange.

HPJ:JN

Very truly yours,

John M. Dodson
Dean

JMD-T

P.S. I am now revising the proof of the Circular and hence am sending this by special messenger.

J.M.D.

June 9, 1930

Dear Dr. Dobson:

Yours of the 28th of May relating to the Ingle
Scholarship has been read and I should have a chance to
confer with you. The plan is entirely suitable, but I am
wondering if it is not a little premature to announce it
at that time. It should be put in shape as soon as we can
organize the Graduate school. The earliest date at which
that organization can take place, owing to the present
building situation I suppose will be October 1, 1932.

Very truly yours,

Dean J. M. Dobson,
Faculty Exchange.

HP:71

M5

CORRESPONDENCE CONCERNING CHAIRMANSHIP
OF THE EXECUTIVE COMMITTEE OF THE
BOARD OF TRUSTEES OF RUSH
MEDICAL COLLEGE

July 9, 1920

My dear Mr. Rawson:

At a meeting of the Board of Trustees of Rush Medical College, held June 28, 1920, you were appointed chairman of the executive committee of the Trustees for the year beginning July 1, 1920. The other members of the committee are Messrs. Simpson, Glessner, Hamill, Hutchinson, and Dickerson.

(Signed) J. Spencer Dickerson.
Secretary

July 19, 1920

Dear Mr. Dickerson:

Upon my return to the city this morning I found yours of July 9, advising me of my appointment as Chairman of the executive committee of the Rush Medical College Trustees for the year beginning July 1, 1920.

I am duly appreciative of this distinction and honor conferred upon me by the Trustees, and have been trying ever since hearing of my appointment as Chairman, to figure out how I could, in justice to myself and to the College, accept the position, but have come to the realization and conclusion that it would be unwise for me to do so.

This position carries with it considerable responsibility and the Chairman should be conversant with the workings and details of the institution. I am absolutely unfamiliar with these and have not the time to acquaint myself with them.

When I agreed to become a Trustee it was with the understanding that it would be for only a short time until someone else could be appointed to take my place, and that not much work would be involved. I am entirely willing to do my share, but my time is so fully occupied that it would be utterly impossible for me and detrimental to Rush Medical College for me to attempt the work of Chairman.

May I offer this suggestion? Would it not be wise for the Chairman of the Executive Committee of Rush Medical College to also be a member of the Board of Trustees of the University

CORRESPONDENCE CONCERNING CHAIRMANSHIP

of this, is of the Executive Committee of the Board of Trustees of Rush Medical College, held June 28, 1920, you were appointed chairman of the executive committee of the Trustees for the year beginning July 1, 1920. The other members of the committee are Messrs. Simpson, Gleason, Hamill, Hutchinson, and Dickerson. (Signed) J. Spencer Dickerson.

July 2, 1920

July 20, 1920

My dear Mr. Rawson:

At a meeting of the Board of Trustees of Rush Medical College, held June 28, 1920, you were appointed chairman of the executive committee of the Trustees for the year beginning July 1, 1920. The other members of the committee are Messrs. Simpson, Gleason, Hamill, Hutchinson, and Dickerson. (Signed) J. Spencer Dickerson.

July 19, 1920

Dear Mr. Dickerson: Upon my return to the city this morning I found your letter of July 2, advising me of my appointment as Chairman of the executive committee of the Rush Medical College Trustees for the year beginning July 1, 1920.

I am fully appreciative of this distinction and honor conferred upon me by the Trustees, and have been trying ever since hearing of my appointment as Chairman, to figure out how I could, in justice to myself and to the College, accept the position, but have come to the realization and conclusion that it would be unwise for me to do so.

This position carries with it considerable responsibility and the Chairman should be conversant with the workings of the institution. I am absolutely unfamiliar with these and have not the time to acquaint myself with them. When I agreed to become a Trustee it was with the understanding that it would be for only a short time until some one else could be appointed to take my place, and that not much work would be involved. I am entirely willing to do my share, but my time is so fully occupied that it would be utterly impossible for me and detrimental to Rush Medical College for me to attempt the work of Chairman.

They I offer this suggestion: Would it not be wise for the Chairman of the Executive Committee of Rush Medical College to also be a member of the Board of Trustees of the University?

(Signed) J. H. Rawson

of Chicago, in order that there may be the best co-ordination between the two institutions?

For the above reasons I feel that I must hereby tender my resignation as Chairman of this committee and will ask you to be kind enough to present it to President Judson and the members of the Committee.

With kind regards, I am,
(Signed) F. H. Rawson

July 20, 1920

My dear Mr. Rawson:

I have your favor of July 19 bearing upon the question of your accepting the appointment as Chairman of the executive committee of the Trustees of Rush Medical College. Before presenting the matter to President Judson or to the Board (The next meeting of the Trustees is not held until August 30) I am venturing to suggest to you that the work of the executive committee of Rush Medical College Trustees is not an onerous burden. So far as I know, the time and strength of this committee in the past have not been seriously taxed. Under these circumstances, I am wondering if you would not be willing to retain the office for the current year. It will not be long before the greater activity of the medical work of the University will give a new aspect to the affairs of the College. I will, therefore, retain your letter until you have at least given this matter reconsideration.

With sincere regards, I am,

(Signed) J. Spencer Dickerson
Secretary

July 21, 1920

My dear Mr. Dickerson:

I have your letter of July 20 relative to the Chairmanship of the executive committee of Rush Medical College. From what was said at the last meeting of the Board and what I think should be the policy, I believe the work of the executive committee will be greatly increased. In fact, it seemed to be the desire of the Board to have this committee assume a very large part of the responsibility for the management and policy of the College.

Be this as it may, I came to the conclusion a year or more ago, that I would not accept the Chairmanship of any committees, and I cannot see, even now, the way to change my decision. I feel that my letter to you of the 19th must be final.

(Signed) F. H. Rawson

M5

RUSH MEDICAL COLLEGE
The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

The Board of Trustees

September 2,
1921

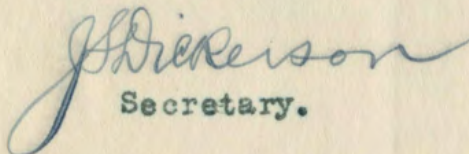
OFFICE OF THE SECRETARY
ELLIS AVENUE AND FIFTY-EIGHTH STREET

President Harry Pratt Judson,
University of Chicago.

Dear Mr. President:

Perhaps you will recall that you and Mr. Glessner were appointed a committee of the Board of Trustees of Rush Medical College on the Friedberg Fellowship at the meeting held April 18, 1921. As the Friedberg Fellowship Fund has now been accepted by the University, your committee, I imagine, should report to this effect to the next meeting of the Rush Trustees. If I am correct in my surmise, perhaps you will bear this in mind for the meeting to be held in December.

Very truly yours,


Secretary.

RUSH MEDICAL COLLEGE
THE UNIVERSITY OF CHICAGO
CHICAGO, ILL.

September 2,
1921

President Harry Pratt Judson,
University of Chicago.
Dear Mr. President:

Perhaps you will recall that you and Mr.
Glenn were appointed a committee of the Board of
Trustees of Rush Medical College on the Riebsberg
Fellowship at the meeting held April 18, 1921. As
the Riebsberg Fellowship Fund has now been accepted
by the University, your committee, I imagine, should
report to this effect at the next meeting of the
Rush Trustees. If I am correct in my surmise, perhaps
you will bear this in mind for the meeting to be held
in December.

Very truly yours,

Secretary.

DR. GEORGE E. SHAMBAUGH
PEOPLES GAS BUILDING
CHICAGO

M5⁸⁵

November 17, 1921.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

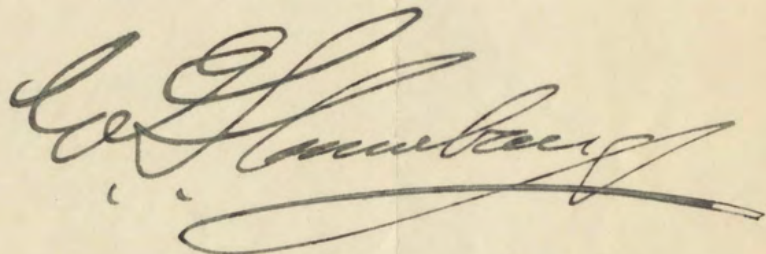
My dear President Judson:

We have received an application for the
Stanton Abels Friedberg Fellowship.

The applicant is Dr. Carl F. Snapp, 1651 W.
Jackson Blvd., a graduate of the University of Chicago
and Rush Medical College in 1915. He served his
eighteen months internship at the Presbyterian Hospital
and has been here since July 1, 1921, devoting his entire
time to the study of otolaryngology. He has been at
work in the University of Chicago since July 1st.

Both Dr. Irons and myself believe that Dr. Snapp
meets all the requirements stipulated by the donors of
this fellowship and we recommend that the fellowship be
awarded to him. It would be entirely agreeable to us
to have this date from October 1, 1921. If however this
is not in keeping with the policy of the University, would
suggest that it shall begin January 1, 1922.

Respectfully yours,



Terms of gift
to H.P.J.

M50

November 18, 1921.

My dear Dr. Shambaugh:-

Yours of the 17th instant is received.
I think that the fellowship should receive the
approval of the Board of Trustees and will lay
it before them at the December meeting. I do
not at this moment see why your recommendation
as to the date of October 1st may not be approved.

Very truly yours,

Dr. George E. Shambaugh,
Peoples Gas Building,
Chicago, Ill.

HPJ:CB

M20
November 18, 1921.

My dear Dr. Shambaugh:-

Yours of the 17th instant is received.
I think that the Fellowship should receive the
approval of the Board of Trustees and will lay
it before them at the December meeting. I do
not at this moment see why your recommendation
as to the date of October 1st may not be approved.

Very truly yours,

Dr. George E. Shambaugh,
Peoples Gas Building,
Chicago, Ill.

HPJ:CB

M5

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

OFFICE OF THE SECRETARY
ELLIS AVENUE AND FIFTY-EIGHTH STREET

The Board of Trustees

December 9,
1921

President Harry Pratt Judson,
University of Chicago.

Dear Mr. President:

The Friedberg Fellowship is mentioned in the minutes of three different meetings of the Board of Trustees. The record was as follows:

June 21, 1921: President Judson submitted a communication from Dr. G.E. Shambaugh written on behalf of Mrs. Stanton A. Friedberg, of Chicago, offering to contribute \$8,000 to the University to found and endow a fellowship for the study of oto-laryngology.

It was moved and seconded to express the willingness of the Board to accept the gift on the terms suggested upon the formal presentation of the matter by Mrs. Friedberg, and, a vote having been taken, the motion was declared adopted.

June 26, 1921.

June 28/21: President H.P. Judson,
University of Chicago.
Chicago, Illinois.

Dr. Shambaugh has been good enough to present to you the details concerning the gift which I desire to make to the University of Chicago.

In your letter of the 22nd to Dr. Shambaugh you state that the Board of Trustees agrees to accept the Fellowship on the terms indicated.

Doubtless you realize that in attempting to promote the study of otology and laryngology I hope to establish a memorial to Dr. Friedberg. May I request, therefore, that the Fellowship be known and indicated as the Stanton A. Friedberg Fellowship?

I shall be glad to have an appointment with the financial agent of the University to complete the formal arrangement and turn over the fund.

(Signed) Aline L. Friedberg.

It was moved and seconded that the gift of Mrs. Stanton A. Friedberg would be received with the understanding that the fellowship would be known as the Stanton A. Friedberg Fellowship, and, a vote having been taken, the motion was declared adopted.

December 9,
1921

President Harry Pratt Judson,
University of Chicago.

Dear Mr. President:

The Friedberg Fellowship is mentioned in the minutes of some different meetings of the Board of Trustees. The record was as follows:

President Judson submitted a communication from Dr. E. B. Shambaugh written on behalf of Mrs. Stanton A. Friedberg, of Chicago, offering to contribute \$8,000 to the University to found and endow a fellowship for the study of osteo-physiology. It was moved and seconded to express the willingness of the Board to accept the gift on the terms suggested, upon the formal presentation of the matter by Mrs. Friedberg, and a vote having been taken, the motion was declared adopted.

June 26, 1922

President E. B. Judson,
University of Chicago,
Chicago, Illinois.

Dr. Shambaugh has been good enough to present to you the details concerning the gift which I desire to make to the University of Chicago. In your letter of the 22nd to Dr. Shambaugh you state that the Board of Trustees agrees to accept the Fellowship on the terms indicated. Doubtless you realize that in attempting to promote the study of osteology and physiology I hope to establish a memorial to Dr. Friedberg. May I request, therefore, that the Fellowship be known and indicated as the Stanton A. Friedberg Fellowship? I shall be glad to have an appointment with the financial agent of the University to complete the formal arrangement and turn over the fund. (Signed) Aline I. Friedberg. It was moved and seconded that the gift of Mrs. Stanton A. Friedberg would be received with the understanding that the Fellowship would be known as the Stanton A. Friedberg Fellowship, and a vote having been taken, the motion was declared adopted.

M5

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

The Board of Trustees

OFFICE OF THE SECRETARY
ELLIS AVENUE AND FIFTY-EIGHTH STREET

December 9,
1921

President Harry Pratt Judson,
University of Chicago.

Dear Mr. President:

You will remember that I spoke to you this morning about the record concerning the Friedberg Fellowship in the minutes of Rush Medical College. This record stands as follows:

On April 18 there was presented to the Board Dr. Shambaugh's letter of April 15 in which he states that Mrs. Friedberg has offered to establish a fellowship for which she will give the sum of \$8,000. The conditions were then named. The matter was referred to you and to Mr. Glessner for consideration and subsequent report.

On June 13 you reported "progress" for the committee on the fellowship proposed by Mrs. Friedberg and since then the matter has dropped out of sight.

Very truly yours,

J. Dickerson
Secretary.

The University of Chicago

OFFICE OF THE DEAN

1205 EAST 58TH STREET

December 9,
1951

President Harry Pratt Judson,
University of Chicago,

Dear Mr. President:

You will remember that I spoke to you this
morning about the record concerning the Fellowship
which is the subject of your letter. This
record stands as follows:

On April 18 there was presented to the Board
Dr. Shuman's letter of April 15 in which he stated
that Mrs. Friedberg had offered to establish a Fellowship
for which would give the sum of \$2,000. The conditions
were then stated. The matter was referred to you and to
Mr. Shuman for consideration and report.

On June 13 you reported progress for the committee
on the Fellowship proposed by Mrs. Friedberg and since then
the matter has dropped out of sight.

Very truly yours,

Secretary.