## CROSS REFERENCE SHEET

Name or Subject

Charles W. Eliot

File No.

Regarding

Date

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Distinguished Persons, Letters of Palmer, Alice Freeman

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Harvard University
Cambridge 7 June 1902.

Dear Doctor Harper:

I notice your subject is the progress of education during the last year; but you only ask me about improvements in college and university education. Within my range of vision the most important improvement in education in general is the progress made in the introduction of a limited elective system into secondary schools; a conspicuous example of this is the new programme, or rather the new method of describing the instruction given, in the Boston High Schools. The substitution of a simple elective system for the very complicated group system which had come to obtain in many American High Schools seems to me a great advance. In the field of college and university education the point I spoke of at Butler's inauguration seems to me important, namely, the steady transfer of the control of education from the clergy to the laity. Another change which has been strikingly illustrated during the year how almost finished is the altered taste of benefactors in regard to the objects of endowment. The older endowments of Harvard College were for Mathematics, Divinity, Greek, Latin, Moral Philosophy, and Belle Lettres. The subjects which most easily enlist the interest of benefactors now, -if I may judge from Harvard experience, - seem to me to be Medicine, Architecture, History, Economics, and Government. Intelligent benefactors are generally moved by some far-reaching hope of doing good. The change I mention indicates that the hopes of our generation concerning the future progress of civilized man are somewhat different from those of the eighteenth and the first part of the nineteenth century.

Very truly yours,

President Harper.

Charles M. Eliot

May 5th, 1902.

My dear President Eliot :-

I have received a letter from Professor Dr. Otto
Pfleiderer of Berlin. In it he consents to come to America next spring.

He speaks of having received an unofficial request from Harvard, and
expresses the wish that if he comes to both institutions, the same course
of lectures may be used. The University of Chicago has extended to him
an official invitation to give our Convocation address on March seventeenth,
and to follow it with a course of lectures during the next three or four
weeks. I am hoping that it may seem to you wise to extend an official
invitation, and that together we may be able to secure a visit from him
to America.

Trusting that you are well, I remain

Yours very truly,

President Charles Eliot.

Cambridge, Mass.

May 5th, 1902.

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to America.

Yours very truly,

Trusting that you are well, I remain

President Charles Elict.

Cambridge, Mass.



## Harvard University Cambridge 14 May 1902.

Parles M. Eliot

Dear Doctor Harper:

What is the nature of your contract with Professor Pfleiderer for his course of lectures? Did you offer him a sum of money for your convocation address and a course of lectures, or did you offer so much for the address and so much for each lecture? We should hardly care for more than three or four lectures. What, in your opinion, would be a suitable and effective offer to make to him? We regard such lectures as frills, and never count them as part of our regular effective instruction; so we are not disposed to pay much for them.

Very truly yours,

President Harper.

Carried and the first of the carried and the c At the second of the second of

President C. W. Eliot.

Harvard University

My dear President Eliot :-

Our contract with Mr. Pfleidereris definite only with reference to the fact that he is to come. The matter of money he has left to us, and I was desiring to ascertain from you what plan you had in mind. We should be willing to pay him perhaps \$600. This would be \$100. for the address and \$50. each for 10 lectures. I think Mr. Ropes of your Divinity School has some information on this point.

Yours very truly,

May 17th, 1902.

President C. W. Ellot,

Harvard University

My dear President Ellot:-

Our contract with Wr. Pfleidereris definite only with reference to the fact that he is to come. The matter of mency he has left to us, and I was desiring to ascertain from you what plan you had in mind. We should be willing to pay him perhaps \$600. This would be \$100. for the address and \$50. each for 10 lectures. I think Mr. Ropes of your Divinity School has some information on this point.

Yours vory truly,

Harry



Harvard University
Cambridge 28 May 1902.

Dear Doctor Harper:

With regard to Professor Pfleiderer let me say that we should be glad to offer him \$150 for any number of lectures between two and four at his choice.

Mr. Ropes had not such information as you thought him to possess. I shall not write to Professor Pfleiderer until I hear from you further, for we should wish to make our proposal subordinate to and contingent on yours.

Very truly yours,

President Harper.

Charles M. Eliot

The remainder of the last the second of the with the last set and the following the statement of the telephone of the ten ten ten appearance. the mine of their bloom are not presented one over the "I three as tabelly epocated at Avenue no Constitute from of the libraries Lessons

Harvard University, Cambridge, 26 November, 1902.



Dear Sir:

The Executive Committee of the National Educational Association has directed me to call a meeting of the presidents of the several Departments of the Association, at Boston, on January 1st and 2nd, 1903, the first session to be held on the evening of January 1st.

The object of this meeting is to discuss the programme of the convention to be held in Boston on July 6th to 10th inclusive. The Executive Committee have decided to reserve the mornings of July 7th, 8th, 9th and 10th for meetings of the Departments, to devote the afternoons to excursions and recreations, and to hold the general sessions of the Association on the evenings of Monday to Friday inclusive. You will observe that the importance of the Department meetings will be increased under this arrangement, and that the programmes of the Departments ought, therefore, to be prepared with great care, and with the general purpose of giving as much unity as possible to the discussions of the convention as a whole.

To the end that the meetings of January 1st and 2nd may be successful, will you kindly notify me, at your early convenience, whether you shall be able to attend the meeting; and secondly, will you please send me a sketch of the programme of your Department, as it now lies in your mind.

On receipt of this information from you, I will offer you, by mail, such suggestions as a preliminary study of all the proposed programmes may bring to my mind. With this preparation, I hope that the meetings of January 1st and 2nd may succeed in selecting, for the final programme of the convention, subjects which will have some natural connection, and a vivid present interest for a large proportion of the members of the Association.

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Provision will be made by Mr. Irwin Shepard, the Secretary of the Association, for the railroad fares and the hotel expenses of all the Department presidents who can come to Boston for the meetings of January 1st and 2nd.

I am, with great regard,

Very truly yours,

Charles M. Eliot

Previate medition will be used to be present the present of all the Department present of any for the feathern and the best opposite of the Department present deather the contents the test and the tes

"any truly young."

President Charles W. Eliot.

Harvard University,

Cambridge, Mass.

My dear Mr. Eliot:-

Your letter of November 26th has been received. I shall take great pleasure in being present at the meeting in Boston on January 1 and 2, 1903.

In response to your request, permit me to say that I have had in mind a programme something like the following for the National Educational Council:-

Monday A. H., Subject:- "The Coluntary Element in Educational Work".

Monday P. M. The annual Address on the Progress of Educational Work in America.

Tuesday A. M. "The Saving of Time in Elementary and Secondary Work".

Thursday A. M. "Religious Education".

Friday A. M. The business meeting.

It is probable that other subjects may be suggested, but these are the subjects which have thus far been raised.

I remain,

Yours very truly,

President Charles W. Eliot,

Harvard University,

Cambridge, Mass.

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I rounding

Yours very truly,

Eliot Therein popular education has failed. In the first place, we must make practice in Thinking or, in other words, the strengthening of the reasoning powers, the constant object of all leaching. from infuncy to adult age, no matter what may be the subject of instruction." Pres. Chusev. Eliox

Therein feet along coloraben time failed. The the friest places we would never friendly come Thenting or in other words, the Normy the inny of the conversely formers. The boundard object of not hardering firm informed to astulk age, no motion what among be the subject of matriction . Fre Charge Elist

Cambridge, Mass.
12 February 1918.

Dear Dr. Judson:

I never prepared "an annual expense bill of the American people". The myth has traveled about the country a good deal; but I have never discovered on what it was founded. I remember quoting in a speech some well-known statistics of the Department of Agriculture; but they could never have passed for "an annual expense bill of the American people". So I cannot send you the statement you desire.

Sincerely yours

Charles W. Eliox

President Judson

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Conbridge, Marc. 12 February 1916.

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you desire.

Sincerely yours

Charles H. Rior

President Judeou

Chicago, February 15, 1918

Dear President Eliot:

received. I am not surprised but am amused at the outcome. One of these myths can never be killed, I suppose, and a hundred years from now somebody will be embodying in a history of the United States the statement that you prepared such a document.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

President Charles W. Eliot Cambridge, Massachusetts Chicago, February 15, 1918

Dear President Wilot:

Your favor of the 12th inst, is received. I am not surprised but am amused at the outcome. One of these myths can never be killed. I suppose, and a hundred years from now semebody will be embodying in a history of the United States the statement that you prepared such a document.

With best wishes, I am,

Very truly yours,

Halada - La

President Charles W. Eliot Cambridge, Massachusetta

Chicago, February 9, 1918

My dear President Eliot:

I understand that early in the war you prepared an annual expense bill of the American people for things they put in their mouths that are not bread. If that statement is correct and I could have a copy of it I should be much gratified.

Very truly yours.

H.P.J. - L.

President C. W. Eliot Cambridge, Massachusetts diteage, February 9, 1918

My done President Filet:

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Ver truly yours,

H.P.J. - L.

President C. W. Hiset Cambridge, Massachusetts Chicago, May 28, 1913

My dear Dr. Eliot:-

conversation just as you were leaving the Board meeting last week. I am wondering whether you would be kind enough to write me a letter on that subject which I might be at liberty to show to members of our Board of Trustees. The particular questions I asked were: (1) Do you on the whole regard the present dual organization of the government of Harvard as satisfactory; and especially do you regard the Board of Overseers as a valuable body? Further, if you were starting to organize Harvard anew would the present plan be substantially what you would choose? I shall be greatly indebted if you could do me this favor.

Very truly yours,

H.P.J. - L.

Dr. C. W. Eliot. Cambridge, Massachusetts. Chicago, May 28, 1915

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Very truly yours,

H.P.J. - L.

Dr. C. W. Eliot. Cambridge, Massachusetts.