

one on the Midway, and the other, for postgraduate work, on the West Side. Each will have a Dean, in charge of the detailed administration. Of course the head of each school will be the President of the University, and all arrangements will be made by the President of the University and the Board of Trustees of the University.

Surely all friends of Dr. Favill, of whom I am one, would like to see the memorial in operation at as early a date as possible. In due time, when matters assume better shape, the right moment I am sure will come for carrying

one on the Midway, and the other, for
postgraduate work, on the West Side.
Each will have a Dean, in charge of the
detailed administration. Of course
the head of each school will be the
President of the University, and all
arrangements will be made by the
President of the University and the
Board of Trustees of the University.
Surely all friends of Dr. Pavill,
of whom I am sure, would like to see the
memorial in operation at as early a
date as possible. In due time, when
matters assume better shape, the right
moment I am sure will come for carrying

out some of the large ideas which I am
hoping to see embodied.

With sincere regards and best
wishes, I am,

Very truly yours,

H.P.J. - L.

Mrs. Emmons Blaine
101 E. Erie St., Chicago

out some of the large ideas which I am

hoping to see embodied.

-3-

With sincere regards and best

wishes, I am, Sir, and the other, for

postgraduate work, and the other, for

Each will have a book. In charge of the

H.P.U. - Administration. Of course

the head of each school will be the

President of the University, and all

arrangements will be made by the

President of the University and the

Board of Trustees of the University.

Sincerely all friends of Mr. Fawcett.

of whom I am one, would like to see the

material in operation at an early a

Mrs. Emma-Elaine in due time, when

101 E. Erie St., Chicago

matters assume better shape, the right

moment I am sure will come for carrying

101 EAST ERIE STREET
CHICAGO

15 May 1918.

Mr. Harry Pratt Judson,

President of The University of Chicago,

Chicago, Illinois.

Dear Mr. Judson:

Your letter of September has not had an answer from us because our committee did not take up the active consideration of the matter until this year.

We are confronted with difficulties, which have come to seem insurmountable, in making immediate progress in our wish to see the idea that the Memorial Committee desires to put on foot established in the University of Chicago Medical School.

One of these is the fact that the medical school is still in formation; and another that it has not as yet a medical head of the medical school with whom we can confer - such head being of necessity

101 EAST ERIE STREET
CHICAGO

15 May 1916.

Mr. Harry Pratt Judson,

President of the University of Chicago,

Chicago, Illinois.

Dear Mr. Judson:

Your letter of September has not had an answer from us be-

cause our committee has not come up with the active consideration of the

matter until this year.

We are confronted with difficulties, which have come to pass

inconceivable, in making immediate progress in our work to see the

idea that the National Committee desires to put on foot established in

the University of Chicago Medical School.

One of them is the fact that the medical school is still in

operation; but another that it has not as yet a medical head of the

medical school with whom we can confer - each head being of necessity

101 EAST ERIE STREET
CHICAGO

-2-

a factor in a proposition vitally concerning the medical school;
another is the fact that our plan cannot wait indefinitely for the
natural course of the events of the medical school, since it con-
cerns friends of Dr. Favill who may wish to take part in this
memorial and who therefore should have the opportunity opened to
them; still another is the difficulty that we feel in planting
our work in the medical school on the basis of a general understand-
ing concerning it, because it would be difficult to define and yet
without definition, which would maintain it as an entity, it would
be open to the possibility of being lost in the manifold interests
of the University.

It is therefore that we are not availing ourselves of
the permission of the trustees of the University of Chicago to

a factor in a proposition vitally concerning the medical school;
another is the fact that our plan cannot wait indefinitely for the
natural course of the events of the medical school, since it con-
cerns friends of Dr. Pavill who may wish to take part in this
movement and who therefore should have the opportunity opened to
them; still another is the difficulty that we feel in planning
our work in the medical school on the basis of a general understand-
ing concerning it, because it would be difficult to define and yet
without definition, which would maintain it as an entity, it would
be open to the possibility of being lost in the medical movement
of the University.
It is therefore that we are not awaiting completion of
the organization of the trustees of the University of Chicago to

101 EAST ERIE STREET
CHICAGO

-3-

ask to meet a committee of the trustees to take up the many questions which would come at once to discuss.

Our solution is to recommend proceeding to immediate definite action to establish this memorial by appointing trustees to receive the fund and laying upon them the responsibility of carrying out the ideas the committee has adopted.

The plan will thus at once be begun and will be in charge of trustees committed to its furtherance.

The carrying out of the idea and the work in a medical school will be a part of the hope of the committee and of the trustees, from whom you will hear in regard to it in due course. The right moment and the right plan, for this part, the trustees can await.

Your own attitude about the idea, at all times, and the appreciative attitude of the trustees of the University of Chicago, conveyed

101 EAST ERIE STREET
CHICAGO

-4-

to us by you, lead us to feel that you and they will agree with us
in the plan of action which we have felt offers the surest road for
the unhurried development of the idea the committee has adopted.

I am,

Yours very sincerely,

Arthur McCormick Blair

For the Sub-Committee of the

Henry Baird Favill Memorial Committee.

P. S.

In sending this letter I ought to say that the
committee did not feel willing to send it until the question
had been submitted to the whole committee. This has been
done and our recommendation has been adopted by the committee.

101 EAST ERIE STREET
CHICAGO

-4-

to me by you, I am glad to feel that you and they will agree with me
in the plan of action which we have laid out for the future road for
the National Government of the United States has adopted.

I am,

Yours very sincerely,

Robert H. Jackson

For the Sub-Committee of the

Henry Nelson Russell Memorial Committee.

In reading this letter I ought to say that the

P. S.

committee did not feel willing to send it until the question

had been referred to the whole committee. This has been

done and our recommendation has been adopted by the committee.

Chicago, September 15, 1917

Dear Mrs. Blaine:

At a meeting of the Board of Trustees held on the eleventh of September the communication from the Committee on the Favill Memorial was presented, and the following action was taken in relation to it:

The Board of Trustees of the University of Chicago expresses to the Committee organized to inaugurate the Memorial to Dr. Henry Baird Favill its cordial appreciation of the general scope and plan of the proposed Memorial;

Chicago, September 15, 1917

Dear Mrs. Bialine:

At a meeting of the
Board of Trustees held on the eleventh of
September the communication from the
Committee on the Pavill Memorial was
presented, and the following action
was taken in relation to it:

The Board of Trustees of the
University of Chicago expresses to the
Committee organized to inaugurate the
Memorial to Dr. Henry Baird Pavill its
cordial appreciation of the general
scope and plan of the proposed Memorial;

The Board also informs the Committee that it would be glad to coöperate in the objects in view as set forth in the communication of the Committee dated August 22, 1917, and, upon request, the Board will appoint a special Committee to confer with the Committee on the Favill Memorial.

The above action I think covers the ground. I may say that the Board were highly gratified with the communication of the Committee, in thorough sympathy with its policies and purposes, and look forward with great interest to the success of the objects in view. I think that every Trustee realized the splendid vision involved in the Committee plans. With sincere regards, I am,

Very truly yours,

H.P.J. - L.

Mrs. Emmons Blaine
101 E. Erie St., Chicago

the Board also informs the Committee
that it would be glad to cooperate in
the objects in view as set forth in

the communication of the Committee

dated August 22, 1917, and, upon request,
the Board will appoint a special Committee

to confer with the Committee on the

Pavill Memorial.

As a result of the

The above action I think covers the

ground. I may say that the Board were

highly gratified with the communication

of the Committee, in thorough sympathy

with its policies and purposes, and

look forward with great interest to the

success of the objects in view. I

think that every Trustee realized the

splendid vision involved in the Committee

plans. With sincere regards, I am,

Very truly yours,

H. P. J. - L.

Mrs. Emma Risino
101 E. Erie St., Chicago

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

The Board of Trustees

OFFICE OF THE SECRETARY
ELLIS AVENUE AND FIFTY-EIGHTH STREET

Sept. 14, 1917.

President H. P. Judson
University of Chicago.

Dear President Judson:

The action with reference to the communication presented by the Committee on the Favill Memorial was recorded as follows:

It was moved and seconded that the Board of Trustees expresses to the committee organized to inaugurate a memorial to Dr. Henry Baird Favill its cordial appreciation of the general scope and plan of the proposed memorial; it, also, informs the committee that it would be glad to cooperate in the objects in view as set forth in the communication of the committee dated August 22, 1917, and, upon request, the Board is disposed to appoint a special committee to confer with the committee on the Favill Memorial, and, a vote having been taken, the motion was declared adopted.

This record was submitted to Judge Baldwin who offered the motion and was approved by him.

I have left the communication of the committee with Mr. Plimpton in case you desire to refer to it.

Yours very truly,

J. Dickerson
Secretary.

JSD:RT

Chicago, Illinois.

22 August 1917.

University of Chicago Medical School on the fundamental idea

in our plan and to ask for information about the Medical School.

Mr. Harry Pratt Judson, these inquiries in writing that we may

President of The University of Chicago.

mitted the full sense of the inquiries we have made.

Dear Mr. Judson: to outline our plan:-

We are delegated, by the committee organized
to inaugurate a Memorial to Dr. Henry Baird Favill, to enter
into conference and negotiation with The University of Chicago
to determine if satisfactory arrangements can be made to ful-
fill the wish of the committee to institute a work in Prevent-
ive Medicine and Hygiene - a work that may most fitly find a
place as a department in a great forward-looking medical school
such as is contemplated by The University of Chicago.

Our first step is to come to you to ask all
that you can give us of what would be the attitude of the

Chicago, Illinois.
22 August 1917.

Mr. Henry Pratt Judson,

President of The University of Chicago.

Dear Mr. Judson:

We are delighted, by the committee organized
to inaugurate a Memorial to Dr. Henry Baird Howell, to enter
into conference and negotiation with The University of Chicago
to determine if satisfactory arrangements can be made to ful-
fill the wish of the committee to institute a work in Prevent-
ive Medicine and Hygiene - a work that may most fittingly find a
place as a department in a great forward-looking medical school
such as is contemplated by The University of Chicago.
Our first step is to come to you to ask all
that you can give us of what would be the attitude of the

University of Chicago Medical School on the fundamental idea in our plan and to ask for information about the Medical School.

We are putting these inquiries in writing that we may more surely convey them clearly to you and give the whole committee the full sense of the inquiries we have made.

First, to outline our plan:-

The work we have in view would be a new departure for a medical school.

It is, in a word, to bring the subject of health into the medical school and the medical school into a relation to the community perhaps not heretofore attempted; by founding a Department of Preventive Medicine and Hygiene which shall pursue its work in conjunction with the community.

Our plan is, in fact, to seek to bring the subject of health into the realm of exact science; creating standards of

University of Chicago Medical School on the fundamental ideas

in our plan and to ask for information about the Medical School.

We are putting these inquiries in writing that we may

more surely convey them clearly to you and give the whole com-

mittee the full sense of the inquiries we have made.

First, to outline our plan:-

The work we have in view would be a new departure for

a medical school.

It is, in a word, to bring the subject of health into

the medical school and the medical school into a relation to the

community perhaps not heretofore attempted; by founding a Depart-

ment of Preventive Medicine and Hygiene which shall pursue its

work in conjunction with the community.

Our plan is, in fact, to seek to bring the subject of

health into the realm of exact science; creating standards of

method and result and working out plans for reaching the highest attainable level of individual and community health.

It is, to bring the consideration of health into the minds of people as an individual standard and as a fundamental community need - by educating the community and educating teachers of the community in this subject.

Its aim would be to bring about the achievement of health, as far as possible, for humanity.

The emphasis of work in medical schools, as yet, is upon disease - its discovery and cure - and, to a lesser degree, on its prevention.

Our idea lays the emphasis on the fundamental prevention of disease by the upbuilding of health.

We want the work to achieve the teaching of this point of

We think the Department would become an authority

on public health questions for the community.

method and result and working out plans for reaching the high-

est attainable level of individual and community health.

It is, to bring the consideration of health into the

minds of people as an individual standard and as a fundamental

community need - by educating the community and educating teach-

ers of the community in this subject.

Its aim would be to bring about the achievement of

health, as far as possible, for humanity.

The emphasis of work in medical schools, as yet, is

upon disease - its discovery and cure - and, to a lesser de-

gree, on its prevention.

Our idea lays the emphasis on the fundamental pre-

vention of disease by the upbuilding of health.

We want the work to achieve the teaching of this point of

view to the undergraduate medical student. For this purpose the department should have the direction of the undergraduate teaching in this subject. And we want to have graduates, who may wish to specialize, trained in this department.

We would wish to have fellowships for graduate teaching.

We propose that research shall be carried on - an essential in developing the science of health.

It is an integral part of our idea that the work of the department should be applied in a community for the sake of the education of the student; for the sake of the demonstration; and for the sake of the actual human results.

We think also efforts would necessarily follow to arouse the minds of people in every possible way.

We think the department would become an authority on public health questions for the community.

view to the undergraduate medical student. For this pur-

pose the department should have the direction of the under-

graduate teaching in this subject. And we want to have

graduates, who may wish to specialize, trained in this depart-

ment.

We would wish to have fellowships for graduate

teaching.

We propose that research shall be carried on - an

essential in developing the science of health.

It is an integral part of our idea that the work

of the department should be applied in a community for the

sake of the education of the student; for the sake of the

demonstration; and for the sake of the actual human results.

We think also efforts would necessarily follow to

enlarge the minds of people in every possible way.

We think the department would become an authority

on public health questions for the community.

An outline follows of the range of topics and scope of activities we have been led to consider in studying into the possibilities of this plan:-

Race improvement:-

Teaching: Eugenics,

Study and improvement of all the conditions relating to birth and infancy.

Infancy:-

Study and prevention of infant mortality,
Infant upbuilding.

Childhood:-

Its care, its diseases and its special interests.

Adolescence:-

Propaganda Its especial interests.

Hygienic conditions of living - individual and community:-

Housing,

Air - outdoor and indoor,

Food and drink,

Exercise,

Clothing,

Activity and rest,

Occupations and occupational diseases,

Recreation.

An outline follows of the range of topics and scope

of activities we have been led to consider in studying into

the possibilities of this plan:-

Race improvement:-

Eugenics

Study and improvement of all the conditions

relating to birth and infancy.

Infancy:-

Study and prevention of infant mortality.

Infant upbringing.

Childhood:-

Its care, its diseases and its special interests.

Adolescence:-

Its special interests.

Hygienic conditions of living - individual and community:-

Housing,

Air - outdoor and indoor,

Food and drink,

Exercise,

Clothing,

Activity and rest,

Occupations and occupational diseases,

Recreation.

in this community, and those for which the best people could

Mental hygiene.

Immunology.

We think it is not too much to say that this work,

The activities of such a department should include:-

in an advanced medical school, would aim toward the regenera-

Research,

tion of the race - leading directly to the more intelligent,

Teaching;

disciplined adjustment of forces by each individual and also

Undergraduate,

Graduate.

to the demand for the whole of the conditions which each

Application of the work in the community through agencies:-

individual needs

Public health service of state and city,

Philanthropic agencies,

We feel that such a work, in such a school, could

Schools,

lead the way toward the betterment of the human family,

Medical practitioners,

Agencies created by the department.

which we think the world is in crying need of and is wait-

Propaganda:-

ing for

Public lectures,

Printing,

and the widest possible dissemination would appear with its great-

Ocular demonstration.

or values.

It is our thought that, in this vast field, the depart-

To inaugurate the work outlined the essential ideas

ment would begin by choosing some especial parts for immediate

on which it is based should be desired by the authorities who

work - no doubt adopting those that relate to a particular need

govern it.

Mental hygiene.

Immunology.

The activities of such a department should include:-

Research,

Teaching;

Undergraduate,

Graduate.

Application of the work in the community through agencies:-

Public health service of state and city,

Philanthropic agencies,

Schools,

Medical practitioners,

Agencies created by the department.

Propaganda:-

Public lectures,

Printing,

Ocular demonstration.

It is our thought that, in this vast field, the depart-

ment would begin by choosing some especial parts for immediate

work - no doubt adopting those that relate to a particular need

in this community, and those for which the best people could be found.

We think it is not too much to say that this work, in an advanced medical school, would aim toward the regeneration of the race - leading directly to the more intelligent, disciplined adjustment of forces by each individual and also to the demand, for the whole, of the conditions which each individual needs.

We feel that such a work, in such a school, could lead the way toward the conservation of the human family, which, we think, the world is in crying need of and is waiting for. And we feel that in leading the way toward that end the widest human co-operation would appear with its greater values.

To inaugurate the work outlined the essential ideas on which it is based should be desired by the authorities who govern it.

Therefore, our question as to the attitude of the

in this community, and those for which the best people could
be found.

We think it is not too much to say that this work
in an advanced medical school, would aim toward the regener-
tion of the race - leading directly to the more intelligent,
disciplined adjustment of forces by each individual and also
to the demand, for the whole, of the conditions which each
individual needs.

We feel that such a work, in such a school, could
lead the way toward the conservation of the human family,
which, we think, the world is in crying need of and is wait-
ing for. And we feel that in leading the way toward that
end the wisest human co-operation would appear with its great-
est values.

To inaugurate the work outlined the essential ideas
on which it is based should be desired by the authorities who
govern it.

Therefore, our question as to the attitude of the

authorities of The University of Chicago Medical School on the purposes, ideas and plans we have outlined is a crucial one and lies below all of our considerations together on this subject. And a further question growing out of that, it would perhaps be clearer to consider with it, namely:-

Do you think such a new idea would be best started in a new medical school or outside of it with sympathetic relation to it ?

The ways of safeguarding the original purpose, in the operation of the plan, are questions that would come next and we do not doubt that ways can be found, without interfering with the internal management of the work, to lodge in trustees of the fund a responsibility that will enable them to be assured, for all time, that the purposes of the work are being followed or else, with due notice, to withdraw the fund for the pursuance of its aim in other ways. But we are not meaning to

authorities of The University of Chicago Medical School on
the purpose, ideas and plans we have outlined is a crucial
one and lies below all of our considerations together on this
subject. And a further question growing out of that, is

would perhaps be clearer to consider with it, namely:-

Do you think such a new idea would be best

started in a new medical school or outside of it with sympathetic

relation to it?

The ways of safeguarding the original purpose, in the

operation of the plan, are questions that would come next and

we do not doubt that ways can be found, without interfering with

the internal management of the work, to lodge in trustees of the

fund a responsibility that will enable them to be assured, for

all time, that the purposes of the work are being followed or

else, with due notice, to withdraw the fund for the purpose

of its aim in other ways. But we are not meaning to

introduce any detail questions at this moment.

Primarily, we need to ask whether the idea, in all its bearings, would be desired by the authorities of the Medical School of The University of Chicago. And we want to say how immeasurably we have thought The University of Chicago would add to the possibilities of the work.

We are coming to ask these questions before any effort is made to reduce the plan to a certainty in respect to funds to carry on the work. Our moves in that direction would be somewhat different, according to the outlook for the work as we have thought of it in a medical school.

But, in that connection, we ought to ask you to give us light on this:-

The work we are planning and outlining will, no doubt, be much greater in its inevitable growth, in scope and size, than the part which the committee is meaning now to inaugurate. The committee is contemplating, as an im-

introduce any detail questions at this moment.

Primarily, we need to ask whether the idea, in all its bearings, would be desired by the authorities of the Medical School of The University of Chicago. And we want to say how immensely we have thought The University of Chicago would add to the possibilities of the work.

We are coming to ask these questions before any effort is made to reduce the plan to a certainty in respect to funds to carry on the work. Our moves in that direction would be somewhat different, according to the outlook for the work as we have thought of it in a medical school.

But, in that connection, we ought to ask you to give us light on this:-

The work we are planning and outlining will, no doubt, be much greater in its inevitable growth, in scope and size, than the part which the committee is meaning now to inaugurate. The committee is contemplating, as an im-

mediate step, only the start of this work. We ought to know whether The University of Chicago Medical School would be interested to make essential plans for the arrangements for such a work, related to its possibility but without relation to a sum of money in hand, or whether The University of Chicago Medical School could only consider arrangements in relation to sums in hand to offer.

We perhaps should not fail to mention, in this letter, the fact that in our deliberations we have had in mind that if the arrangement should become a mutual one the University might be expected to furnish space for the work, leaving the entire income of the fund to be devoted to the work itself.

For our information we want to ask:-

Who are the final authorities in matters pertaining to the new medical school ?

What are the terms of the control of its

mediate step, only the start of this work. We ought to know whether The University of Chicago Medical School would be interested to make essential plans for the arrangements for such a work, related to its possibility but without relation to a sum of money in hand, or whether The University of Chicago Medical School could only consider arrangements in relation to sums in hand to offer. We perhaps should not fail to mention, in this letter, the fact that in our deliberations we have had in mind that if the arrangement should become a mutual one the University might be expected to furnish space for the work, leaving the entire income of the fund to be devoted to the work itself. For our information we want to ask:- Who are the final authorities in matters pertaining to the new medical school? What are the terms of the control of its

work?

And thus, whose understanding and sympathy
would be necessary to the undertaking we are considering?

We do not need to ask of the aims and standards of
work that the medical school has set for itself. You
have given the committee, in the original conferences with
you, the knowledge of the high character which is proposed
for the Medical School of The University of Chicago.

Chairman, Allen O. Bond

Antonia M. Carmichael Blaine

CB

Fw9

Henry Baird Favell Memorial Sub-Committee
of the
Committee

work?

And thus, whose understanding and sympathy

would be necessary to the undertaking we are considering?

We do not need to ask of the aims and standards of

work that the medical school has set for itself. You

have given the committee, in the original conference with

you, the knowledge of the high character which is proposed

for the Medical School of the University of Chicago.

Allen D. Cook

Walter H. Cushman

Henry Brown Foster

Committee

President Judson.

27 November, 1916.

A laboratory that would in some way become
 We - your subcommittee - have given careful
 identified with the milk supply for the children of
 and thorough study to the subject committed to us -
 this country; that would at the same time insure a
 recommendation of the form of the memorial to be planned
 clean, healthful supply of milk and protect the dairy
 industry from those who would willfully and maliciously
 ed by this committee for Dr. Henry B. Favill.

We were requested to consider all suggestions
 destroy it. Suggested by Mr. Shuman.
 made at the time of the last meeting of this Committee,
 and all others that might be brought or might occur to us,
 A memorial laboratory for diagnosis and re-
 and to deem ourselves under no limitation in making our
 search in St. Luke's Hospital especially devoted to the
 recommendation.

study of problems relating to the practice of internal
 We have followed that course. We have studied
 medicine. One wing of the new building of the hos-
 the suggestions that were before the committee; we have
 pital would be devoted to this laboratory. The gov-
 received other suggestions; and we have considered this
 work which the laboratory is to group every known
 subject from our own understandings of it; and we are
 facility of recognized merit for diagnosis of diseases
 but now ready to make a recommendation.

with ample provision for study and research and the teach-
 ing of students. The hospital would obligate itself
 of this committee were:

27 November, 1918.

to - your suggestions - have given careful

and thoroughly study to the subject so as to be able to

recommendations of the form of the material to be placed

and by this committee for Dr. Henry H. Nevill.

We were requested to consider all suggestions

made at the time of the last meeting of this Committee.

and all others that might be brought or might occur to us.

and to have ourselves under no illusion in making our

recommendation.

We have followed that course. We have studied

the suggestions that have been before the committee; we have

resolved other suggestions; and we have considered this

suggestion from our own understandings of it; and we are

but now ready to make a recommendation.

The suggestions presented at the last meeting

of this committee were:

A laboratory that would in some way become identified with the milk supply for the children of this country; that would at the same time insure a clean healthful supply of milk and protect the dairy industry from those who would willfully and maliciously destroy it. Suggested by Mr. Skinner.

A memorial laboratory for diagnosis and research in St. Luke's Hospital especially devoted to the study of problems relating to the practice of internal medicine. One floor of the new building of the hospital would be devoted to this laboratory. The general scheme of the laboratory is to group every known facility of recognized merit for diagnosis of diseases with ample provision for study and research and the teaching of students. The hospital would obligate itself

A laboratory that would in some way become
identified with the milk supply for the city of
this country; that would at the same time insure a
constant healthy supply of milk and protect the dairy
industry from those who would willfully and maliciously
destroy it. Suggested by Dr. Johnson.

A memorial laboratory for diabetes and re-
search in St. Luke's Hospital especially devoted to the
study of problems relating to the practice of internal
medicine. One floor of the new building of the hos-
pital would be devoted to this laboratory. The gen-
eral scheme of the laboratory is to group every known
facility of recognized merit for diagnosis of diseases
with ample provision for study and research and the teach-
ing of students. The hospital would utilize itself

to maintain the laboratory and operate it. To care for the research and educational features it would be necessary to provide an income of Five thousand dollars per annum to establish five fellowships. One hundred and fifty thousand dollars would be required for the cost of the building and equipment. The laboratory would be a long step in advance of anything that is done in any hospital at present. The laboratory would not lose its identity by reason of its connection with St. Luke's Hospital and would publish its results under the name of the Henry B. Favill Memorial Laboratory. Suggested by Dr. Clark and Mr. Curtis.

as to make possible teaching and research, which would be the basis of the work of the medical school. It would require from three-quarters to a million dollars

A Hospital to be built, to be operated by the

to maintain the laboratory and operate it. In case
for the research and educational purposes it might be nec-
essary to provide an income of five thousand dollars per
annum to establish the laboratory. One hundred and
fifty thousand dollars would be required for the cost of
the building and equipment. The laboratory would be
a long step in advance of anything that is done in any
hospital at present. The laboratory would not lose
its identity by reason of its connection with St. Luke's
Hospital and would remain the property of the hospital.
of the Henry P. Davis Memorial Laboratory. It is suggested
by Dr. Clark and Mr. Curtis.
The hospital is to be operated by the
A Hospital to be built, to be operated by the

Chicago Polyclinic to aid their efforts in building up a strong post-graduate school in Chicago. Suggested by Dr. Hooper, Dr. Chew, Dr. Edwin Ryerson and Dr. Harris.

The endowment of a medical department in the University of Chicago. This could be done with from one-quarter to one-half a million dollars and should be a permanent endowment. Suggested by Dr. Billings.

Suggested by Dr. Albert Day.

A hospital on the Midway, wholly controlled by the University for its medical purposes. The Hospital would need Two hundred beds and would be so established as to make possible teaching and research, which would be the basis of the work of the medical school. It would require from three-quarters to a million dollars

and would be better carried out with two million dollars. Suggested by President Judson.

A fund to be used in the Presbyterian Hospital for the study of the principles of the prevention of disease and the study of diseases of unknown cause, with the maintenance of free beds. The work to combine investigation, research, teaching. Suggested by Mr. Albert Day.

A foundation for medical propaganda in public health, hygiene, and preventive medicine, probably to be established in the University of Chicago. Suggested by Mr. Pond.

COLUMBIAN HOSPITAL. A building to be an adjunct to the present hospital, on land already owned and adjo-

1898

There were, besides these definite suggestions, general suggestions of territories appropriate for a memorial for Dr. Favill : -

Health or Preventive Medicine.

Public health and instruction.

Social and civic fields of work.

The thought was also suggested that the memorial for Dr. Favill might be a coordinating opportunity or influence in the medical profession, if it could in some way bring together and distribute widely the medical light of Chicago.

Subsequent to that meeting we received suggestions as follows:

COLUMBUS HOSPITAL. A building to be an annex to

the present hospital, on land already owned and adja-

There were, besides these definite suggestions,

General suggestions of activities appropriate for a new

center for Dr. Haxell:

Health or Preventive Medicine,

Public Health and Instruction,

Health and Civic Fields of Work.

The thought was also suggested that the new

center for Dr. Haxell might be a coordinating system

of influence in the medical profession, if it could

bring some way being together and distribute widely the

medical light of Chicago.

Subsequent to that meeting we received suggestions

as follows:

COLUMBIAN HOSPITAL. A building to be an annex to

the present hospital, on land already owned and adjacent

cent to it, to be known as the Dr. Favill Memorial Hospital. The maintenance would be undertaken by the Order on the same basis as the Columbus Hospital is maintained. To be operated for charitable purposes and not for pecuniary profit. Suggested by Mr. J. W. Barney.

An Institute - building, equipment and endowment - for the prevention, control, and treatment of all social diseases. Suggested by Miss Addams and Mrs. Bowen.

An Institute for Public Health and Sanitary Science, to combine teaching, active research, and experiments in housing, industry, and recreation.

Suggested by Miss Addams and Mrs. Bowen.

... to be known as the Dr. David Memorial
Hospital. The maintenance would be underwritten by
the Order on the same basis as the Columbia Hospital
is maintained. To be operated for charitable pur-
poses and not for pecuniary profit. Suggested by
Mr. J. W. Henry.
...
An Institute - building, equipment and endow-
ment - for the prevention, control, and treatment of all
social diseases. Suggested by Miss Adams and Mrs. Bowen.

An Institute for Public Health and Sanitary
Science, to combine teaching, active research, and ex-
perimentation in housing, industry, and recreation.
Suggested by Miss Adams and Mrs. Bowen.

A Central School of Nursing and Public Health, to afford larger educational opportunities to women wishing to devote themselves to some one of the many forms of social betterment and community service to which nurses are constantly being called; combining theoretical instruction with practical service; requiring endowment funds to secure expert instructors and possibly scholarships for graduate students.

Suggested by Mrs. Ira Couch Wood.

With this wealth of suggestion and thought before us, and with our own minds looking only for the avenue which would continue and perpetuate, so far as possible, Dr. Favill's life work and influence we set ourselves to find what form of memorial would best fill this wish.

A General School of Nursing and Public Health

Health, to afford larger educational opportunities to women wishing to devote themselves to some one of the many forms of social betterment and community service in which nurses are constantly being called; combining theoretical instruction with practical service; requiring student funds to secure expert instructors and possibly scholarships for graduate students.

Suggested by Mrs. J. C. Smith, 1911.

With this wealth of suggestion and thought be-

fore us, and with our own minds looking only for the

avenue which would continue and perpetuate, so far as

possible, Dr. Parvill's life work and influence we set

ourselves to find what form of memorial could best fill

this wish.

~~a laboratory~~ We first made the decision that we would not choose any object which was composed of material - anything that was built of bricks and mortar which could crumble away - but would recommend a foundation whose income could be used, as long as human affairs would stand or man could foresee, to carry out the object we desire.

~~affection~~ This process of elimination narrowed our search at once and the question became, What work should we recommend for such a foundation to carry forward?

~~well~~ Our next thought was of the laboratory suggested by St. Luke's Hospital. The original suggestion as submitted had divided the suggested gift between equipment and some permanent fund. But the authorities of St. Luke's offered to change this suggestion and allow all of our fund to be a permanent endowment if we should consider that

We first made the decision that we would not
choose any object which was composed of materials - any-
thing that was built of sticks and water which would
collapse away - but would recommend a foundation upon in-
come could be used, as long as human efforts would stand
or even could be used, to carry out the object we desire.
This project of elimination narrowed our
search of eggs and the question became, what eggs should
we recommend for such a foundation to carry forward?
You must choose one of the laboratory suggested
by Dr. Lusk's Hospital. The original suggestion of sub-
mitted had divided the suggested gift between England
and some permanent fund. But the suggestion of Dr. Lusk's
pleased to change this suggestion and allow all of our
fund to be a permanent endowment if we should consider that

a laboratory plan was the one to be selected. This gave us a free field to consider the desirability of laboratory work as the work which should be carried on in Dr. Favill's memory.

The peculiar tie between Dr. Favill in his medical work and this hospital, and the corresponding affection that entered into the suggestion, made the thought of this particular form of memorial especially appealing, and drew our minds toward it with a strong bond. But when we considered the suggested idea intrinsically, we concluded that the work of a laboratory was not the work which would most completely express the essential elements of Dr. Favill's life work however perfect the equipment and arrangements might be. However essential we thought he would feel such perfection of

a laboratory plan was the one to be selected. This
gave us a free field to consider the feasibility of
laboratory work as the work which should be carried on
in Dr. Zavall's society.
The possibility of between Dr. Zavall in his
medical work and this hospital, and the corresponding
attention that entered into the suggestion, made the
thought of this particular form of research especially
appealing, and drew our minds toward it with a strong
bond. It then we considered the suggested idea in-
trinsically, we concluded that the work of a laboratory
was not the work which would most completely express the
essential elements of Dr. Zavall's life work however per-
fect the equipment and arrangements might be. However
essential we thought he would feel such position of

laboratory possibilities to be to all medical work; however we felt he would value its scientific contribution as a necessary tool, we concluded that that would be for his especial work in life but the starting point, the basis on which all scientific conclusions must rest, but for him, the platform from which to proceed towards his work for human beings. We found ourselves in need of a living, growing, creative work, to save and remake humanity, to achieve any real expression of Dr. Favill's life. We found this preeminently in the subject of Preventive Medicine. We feel that Dr. Favill's unique contribution was in this field - that he was a pioneer in it and that he wanted to stem the tide of human ills by reaching them

laboratory possibilities to be to all medical work.
However, we felt we could make the scientific work
contribution as a necessary fact, we determined that that
would be the first step in life but the start.
The point, the point on which all scientific conclusions
were based, but for this, the platform from which to proceed
looked out with for human beings. We found ourselves
in need of a living, growing, creative work, to make
and make humanity, to achieve any real expression of
Dr. Verill's life, and we found ourselves in need of
We found this phenomenon in the subject of
Preventive Medicine.
We found that Dr. Verill's unique contribution
was in this field - that he was a pioneer in it and that
he wanted to show the kind of human life by working them

at their source. For this he battled during all his years, gaining, now more now less, hearing and response from profession and laity. His life was spent in trying to educate the understanding of all people and trying to educate the teaching possibilities of all physicians to get the best of disease by getting ahead of it. In that course he saw, most profoundly, the achievements and progress of enlightenment and of mental and moral discipline.

Through our continued deliberations we have come to feel that nothing will so well express his work as a continuing discovery and education and dissemination of knowledge in the field of Preventive Medicine - with the infinite possibilities of service contained therein.

We therefore recommend to this committee a

at their source. For this he begged during all his
years, holding, now more now less, hearing and response
from protection and safety. His life was spent in try-
ing to advance the understanding of all people and try-
ing to advance the teaching possibilities of all phys-
icians to get the best of disease by getting ahead of it.
In that course he saw, most profoundly, the achievements
and progress of enlightenment and of mental and moral
discipline.
Through our continued deliberations we have
come to feel that nothing will so well express his work
as a continuing discovery and education and dissemination
of knowledge in the field of Preventive Medicine - with
the infinite possibilities of service contained therein.
We therefore recommend to this committee a

Foundation in Preventive Medicine to bear the name of Henry Baird Favill - and in doing so we are the more moved towards it because it would be the first of its kind and thus still more exemplify the man - so able to break into the unploughed territory.

We were not able to make our recommendation to the committee as soon as this idea seemed to us the paramount one. Such a foundation, unless it could be prepared to be an institution standing alone, must be a part of a teaching institution. The University of Chicago had made known to us its hopes for the foundation of a new medical school, but these hopes were not sure enough to be made the basis of a plan; nor were we enabled to speak definitely about them until their determination and recent publication. We then reviewed

Foundation in Preventive Medicine to bear the name of
Henry David Davis - and in doing so we are the more
moved towards it because it would be the first of its
kind and thus still more exemplify the man - so able
to break into the unexplored territory.

We were not able to make our recommendation
to the committee as soon as this idea seemed to us the
best one. Such a foundation, unless it could be
prepared to be an institution standing alone, must be a
part of a teaching institution. The University of
Chicago had made known to us the hopes for the founda-
tion of a new medical school, but these hopes were not
sure enough to be made the basis of a plan; nor were
we enabled to speak definitely about them until their
determination and extent publication. We then reviewed

our conclusions and conferred with President Judson. His statement of the purposes of the projected medical school left nothing to be desired in its quality, the aims being to have the training of the highest type that exists and to have the dominant note one of service through the medical profession.

We asked President Judson if, within the plan, it would be possible for us to place a gift in memory of Dr. Favill, determining its use, for a Chair or Department of Preventive Medicine, and having it held in the hands of its own trustees to insure its continued life as an entity. These questions were answered in the affirmative.

We have therefore concluded that this institution would be a right background for the memorial we recommend - A Chair or Department of Preventive Medicine.

our conclusions and conferred with President Johnson.
The statement of the purposes of the proposed medical
school left nothing to be desired in its quality, the
aim being to have the training of the highest type
that exists and to have the dominant note one of service
through the medical profession.
We asked President Johnson if, within the plan,
it would be possible for us to place a chair in memory of
Dr. Nevill, determining its use for a Chair or Depart-
ment of Preventive Medicine, and having it held in the
hands of the own professor to insure the continued life
as an entity. These questions were answered in the
affirmative.
We have therefore concluded that this institu-
tion would be a right background for the memorial we
recommended - A Chair or Department of Preventive Medicine.

While no one work will express the whole of Dr. Favill's life contribution to humanity, we feel that work in preventive medicine will strike the keynote of his medical vision, and insured of continuance and growth, with its ever widening influence and its increasing entrance into the life and thought of people, we feel that it will more and more express his purpose in life - direct service to help, to instruct, to improve, and to cheer human beings.

While no one will express the whole
of Dr. Lowell's life contribution to humanity, we
feel that work in preventive medicine will strike the
 keynote of his medical vision, and inward of social-
 istic and growth, with its ever widening influence
 and its increasing entrance into the life and thought
 of people, we feel that it will arise and more express
 his purpose in life - direct service to help, to in-
 crease, to improve, and to cheer human beings.