

November 19, 1923.

My dear Mr. Wieboldt:

In compliance with your courteous request made on the occasion of the luncheon at the University Club, I beg leave to set forth the following facts and suggestions.

The University of Chicago is now conducting two years of a medical course in the University buildings on the south side, and extensive research in connection therewith. Closely associated with the departments which are doing the work of these first two years are the Departments of Physics and Chemistry, which, in addition to their work of instruction, are constantly engaged in research. Both of these departments have very high standing among scholars in their field.

The future plans of the University include a School of Medical Science in its own buildings on the south side, in connection with which it proposes to erect a hospital and associated laboratories. On completion of these buildings the work now done at the Rush Medical College will be transferred to them, and a Postgraduate School of Medicine will be established in the Rawson building on the west side, erection of which will soon begin on the site of the present Rush Medical Building.

With the appointment of Professor McLean, whom you met at the luncheon, the last remaining obstacle to the rapid development of these plans has been removed. The architects are now diligently at work with Professors McLean and Lewis, and Dr. Seem, who is Superintendent of the hospital, in the preparation of plans for the new building on the south side. On the completion of these buildings

the University will have the medical schools, in both of which it is contemplated to emphasize research, but especially on the south side where the proximity of the departments and laboratories of Physics, Chemistry, Anatomy, Physiology and Bacteriology will make advanced research most practicable.

With these plans it would give us great pleasure to associate special work in Ear, Nose, and Throat, in accordance with suggestions made to you.

On behalf of the University I suggest the following for your consideration:

- 1) That the University undertake to carry on research, teaching, and clinical work in the diseases of the Ear, Nose and Throat, with a full-time staff, and with the same purposes as will obtain generally in the University's School of Medical Science, i.e., with special emphasis on research and on the training of medical scientists.
- 2) That the University undertake to provide clinical facilities for the above work together with the necessary laboratories, laboratory equipment, and supplies.
- 3) That the University undertake to select or to train a staff capable of carrying on the work at the highest possible standard, with the understanding that the future development of the work will not be committed to any individual until such a person be obtained to meet the requirements.
- 4) That with a view to the procuring and training of the necessary staff above referred to, the University may appoint fellows and grant fellowships for study at home or abroad.
- 5) That the Wieboldt Foundation provide funds to meet the annual budget for salaries of staff in the above work, including those of technical assistants and fellows,

with the understanding:

- a) That the University will draw only such funds as are actually required to pay current salaries;
- b) That the salaries paid will be in accordance with the University scale of salaries, namely, at present, approximately as follows:

For Chief Research Professor (referred to in	
(3) above-	\$8000 to \$10,000 a year
For Assistants, each	\$1000 to 3,000 a year
For Fellows, each	\$1000 to 2,500 a year

- c) That the total amount drawn in any year shall not exceed \$25,000.

- d) That the University will, as above indicated, provide work and the necessary laboratories, laboratory equipment and supplies.

- 6) That with a view to securing the necessary continuity and stability, this arrangement be in effect for a period of ten years from its approval by the Wieboldt Foundation.

May I express my appreciation of the attitude of your father and the members of your foundation toward this whole matter, and of my desire, on behalf of the University, to cooperate with you in any way in arriving at a satisfactory plan. I should be glad to confer with you at your convenience or to make arrangements for conference between you, Dr. Lewis and Dr. McLean.

Very sincerely yours,

Mr. Raymond C. Wieboldt
1534 West Van Buren Street
Chicago, Illinois

with the understanding:

a) That the University will draw only such funds as are actually required to pay current salaries;

b) That the salaries paid will be in accordance with the University scale of salaries, namely, at present, approximately as follows:

For Chief Research Professor (referred to in (2) above - \$8000 to \$10,000 a year

For Assistants, each \$1000 to \$2,000 a year

For Fellows, each \$1000 to \$2,500 a year

c) That the total amount drawn in any year shall not exceed \$25,000.

d) That the University will, as above indicated, provide work and the necessary laboratories, laboratory equipment and supplies.

e) That with a view to securing the necessary continuity and stability, this arrangement be in effect for a period of ten years from its approval by the Wisconsin Foundation.

May I express my appreciation of the attitude of your father and the members of your foundation toward this whole matter, and of my desire, on behalf of the University, to cooperate with you in any way in arriving at a satisfactory plan. I should be glad to confer with you at your convenience or to make arrangements for conference between you, Dr. Lewis and Dr. McLean.

Very sincerely yours,

Mr. Raymond C. Wieboldt
1534 West Van Buren Street
Chicago, Illinois

Harold H. Swift
Union Stock Yards
Chicago

November 20,
1923

335579

M12

President Ernest D. Burton,
The University of Chicago,
Chicago, Illinois.

Dear President Burton:

Your proposed letter to Mr. Wieboldt looks all right to me with the possible exception of paragraph 6, page 3. I raise the question as to whether this statement helps the situation. Am inclined to think I should let the facts be implied rather than stated. The indication that there is a time when we shall cease to consult them seems to me to do more harm than expressly to state that we shall consult them for a little while does good, but there may be some reason with which I am not familiar for expressly stating it.

Yours cordially,

Harold H. Swift

P.S.

I recommend that Section b) of Paragraph 5 be stated so there shall be no doubt that these salaries may be changed as the University scale changes rather than having any inference that we will be tied to these salaries for the whole 10 years. Perhaps a way to do this would be by inserting the words "at present" --

- b) That the salaries paid will be in accordance with the University scale of salaries, (namely at present approximately as follows:)

H.H.S.

385579

November 20
1923

President Ernest
The University of Chicago
Chicago, Illinois

Dear President Ernest:

Your proposed letter to Mr. Wheeler looks all
right to me with the possible exception of paragraph 6, page 3.
I raise the question as to whether this statement helps the
situation. As I think I should let the facts be in-
dicated rather than stated. The indication that there is a time
when we shall cease to consider them seems to me to do more harm
than expressly to state that we shall consider them for a little
while does good. But there may be some reason why which I am
not familiar for expressly stating it.

Yours cordially,



I understand that Section 6 of paragraph 6 be added so there
shall be no doubt that these salaries may be changed as the
University needs changes rather than having any balance that
we will be able to make salaries for the whole year. I think
a way to do this would be by inserting the words "at present"
b) That the salaries paid will be in accordance with
the University scale of salaries (currently at present
approximately as follows)

H. N. S.

Sent Ernest Mason Smith Post, Mich. + Lewis
File number W-7L M 12

R.C. WIEBOLDT CO.
GENERAL CONTRACTORS
1534 VAN BUREN ST. CHICAGO.

335626

November 24, 1923.

Dr. Ernest De Witt Burton, Pres.,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton:-

Your letter of November 19th,
outlining plan for engaging in research
work on ear, nose and throat, has been received.

I will see to it that this question
is placed before the Directors of the Wieboldt
Foundation, at the next meeting, which occurs
early in December. I will keep you advised as
to what is done.

On behalf of the Foundation, permit
me to thank Prof. Mc Lean, Dr. Lewis and yourself
for your co-operation.

Yours very truly,

RCW/DG

R. C. Wieboldt

R.C. WIEBOLDT CO.
GENERAL CONTRACTORS
 1234 VAN BUREN ST. CHICAGO.

335636

November 24, 1923.

Dr. Ernest De Witt Burton, Pres.,
 University of Chicago,
 Chicago, Illinois.

Dear Doctor Burton:-

Your letter of November 19th,
 outlining plan for engaging in research
 work on ear, nose and throat, has been received.

I will see to it that this question
 is placed before the Directors of the Wieboldt
 Foundation at the next meeting, which occurs
 early in December. I will keep you advised as
 to what is done.

On behalf of the Foundation, permit
 me to thank Prof. McLean, Dr. Lewis and yourself
 for your co-operation.

Yours very truly,

R. C. Wieboldt

RCW/dc

The University of Chicago

Office of the Dean of Faculties

December 4th, 1923

Memo. to the President,

Concerning Mr. Laune's letter and scheme for School of Social Service.

Mr. Laune's scheme is essentially the plan of the Philadelphia School which I visited during the winter of 1921. That school is largely conducted by the cooperation of various philanthropic agencies in the city and has on its permanent staff only two or three persons who give their time exclusively to the school. That school has proved very useful to the various social agencies of Philadelphia because it has stimulated their leading officials to concern themselves with the problems of training for the profession. But I think no one would regard that school as a suitable place for a thorough course of advanced education. I should agree with Mr. Marshall that

1. The University's specific task is
 - a. to give thorough education and training to those capable of advanced work,
 - b. to encourage the research and publication on the part of our faculty.

I have discussed these problems at length in my book on "Education and Training for Social Work."

2. We might well do more for the training of practitioners through our downtown college connection.

I think that perhaps the Wiebolt Foundation would be more interested in this part although I am a little disappointed that Mr. Laune should sketch out so superficial a scheme after having had some contact with our school.

J. H. Tufts

The University of Chicago

Office of the Dean of Faculties

December 10, 1928

Memo. to the President,

Concerning Mr. Laune's letter and scheme for School of Social Service.

Mr. Laune's scheme is essentially the plan of the Philadelphia School which I visited during the winter of 1921. That school is largely conducted by cooperation of various philanthropic agencies in the city and has on its permanent staff only two or three persons who give their time exclusively to the school. That school has proved very useful to the various social agencies of Philadelphia because it has stimulated their feeling of responsibility for the profession. But I think no one would regard that school as a suitable place for a thorough course of advanced education. I should agree with Mr. Marshall that

1. The University's specific task is a. to give thorough education and training to those capable of advanced work, b. to encourage the research and publication on the part of our faculty.

I have discussed these problems at length in my book on "Education and Training for Social Work."

2. We might well do more for the training of practitioners through our downtown college connection.

I think that perhaps the Whelock Foundation would be more interested in this part although I am a little disappointed that Mr. Laune should sketch out so superficial a scheme after having had some contact with our school.

M12

December 5, 1923.

My dear Mr. Laune:

I extremely regret to discover, to my surprise, that definite reply has not already been made to the generous proposal of the Wieboldt Foundation to contribute the sum of \$1000 for scholarships in the University of Chicago. I beg leave to state that the University will be glad to accept this sum for the current year, 1923-24, and to administer it for fellowships or scholarships in such manner as may be agreed upon between representatives of the Wieboldt Foundation and of the School of Social Service Administration of the University. I understand from my conversation with you that it will be acceptable to the Foundation that not to exceed \$100 of the said \$1000 may be used for material or service in connection with the work undertaken by the fellows or scholars.

May I ask you to convey to the Wieboldt Foundation the University's appreciation of this gift, and to express the hope that we may administer it in such a way that the Foundation would be disposed to renew the appropriation from year to year.

Very sincerely yours,

Mr. Ferris F. Laune
Secretary, Philanthropic Department
Wieboldt Foundation
3136 Lincoln Avenue
Chicago, Illinois

EDB:HP

M12

December 2, 1923.

My dear Mr. Laune:

I extremely regret to discover, to my surprise, that definite reply has not already been made to the generous proposal of the Wisehold Foundation to contribute the sum of \$1000 for scholarships in the University of Chicago. I beg leave to state that the University will be glad to accept this sum for the current year, 1923-24, and to administer it for fellowships or scholarships in such manner as may be agreed upon between representatives of the Wisehold Foundation and of the School of Social Service Administration of the University. I understand from my conversation with you that it will be acceptable to the Foundation that not to exceed \$100 of the said \$1000 may be used for material or service in connection with the work undertaken by the fellow or scholars. May I ask you to convey to the Wisehold Foundation the University's appreciation of this gift, and to express the hope that we may administer it in such a way that the Foundation would be disposed to renew the appropriation

from year to year.

Very sincerely yours,

Mr. Ferris F. Laune
Secretary, Philanthropic Department
Wisehold Foundation
8188 Lincoln Avenue
Chicago, Illinois

EDB:HP

Harold H. Swift
Union Stock Yards
Chicago

December 17,
1923

M12
335862

President Ernest D. Burton,
The University of Chicago,
Chicago, Illinois.

Dear President Burton:

There has recently come to my attention the
Northwestern announcement in reference to their \$1,000
from the Wieboldt Foundation. So that the Dean of the School
of Social Service Administration may work out a better scheme
I enclose it herewith.

Yours cordially,

Harold H. Swift

POSSIBLE UNITS OF STUDY FOR

WIEBOLDT SCHOLARSHIPS

1923 - 24

(Suggested by
Mr. Eliot, of Northwestern
University)

Project 1. PRINCIPLES OF DISCRIMINATION AND WEIGHTING
IN PHILANTHROPIC GIFTS AND GRANTS.

A compilation, comparison and criticism of methods proposed or in practice by large givers, funds, and community chests in the United States; with an attempt to compare results and formulate a set of principles applicable in Chicago.

Project 2. THE STANDARDIZATION OF SOCIAL CASE WORK,
SOCIAL GROUP WORK, AND INSTITUTIONAL
CARE.

A compilation of all efforts by recognized leaders or groups in the fields of social work specified to set up standards of organization, support, personnel and practice, and an evaluation of these attempts with relation to practical measurements of efficiency, needs, and the guidance of gifts.

Project 3. MEASUREMENTS OF A SPECIFIC GROUP OF CHICAGO
AGENCIES BY RATING SCALE BASED UPON
RECOGNIZED STANDARDS.

Selection of a group of social agencies for which an accepted set of standards is available; working out of a rating scale based thereupon; visits and correspondence to secure data; rating; criticism of method attempted.

Project 3. Cont'd.

In the field of child welfare, this might be accomplished through use of students in the course this fall, and continuation thereof in seminar next spring, perhaps under supervision of graduate student.

Project 4. PRESENT METHODS AND SUPPORT OF CERTAIN
GROUPS OF SOCIAL AGENCIES IN CHICAGO.

A statistical study based upon data already in the hands of the Wieboldt Foundation and Chicago Council of Social Agencies, checked up where necessary by visits or other inquiry, and including an attempt to develop an independent valuation of activities and methods, and a rating scale for purposes of comparison between agencies or years.

Project 5. THE RATING OF COMMUNITY NEEDS IN URBAN
AREAS.

An attempt to find a method by which communities of any given composition and constitution could be measured as to their fulfilled and unfulfilled needs for certain philanthropic services, under existing economic conditions.

Project 3. Cont'd.

In the field of child welfare, this might be accomplished through use of students in the course this fall, and continuation thereof in seminar next spring, perhaps under supervision of graduate student.

Project 4. PRESENT METHODS AND SUPPORT OF CERTAIN

GROUPS OF SOCIAL AGENCIES IN CHICAGO

A statistical study based upon data already in the hands of the Wisdom Foundation and Chicago Council of Social Agencies, checked up where necessary by visits to other industry, and including an attempt to develop an independent valuation of activities and methods, and a rating scale for purposes of comparison between agencies or years.

Project 5. THE RATING OF COMMUNITY NEEDS IN URBAN

AREAS

An attempt to find a method by which communities of any given composition and composition could be measured as to their fulfilled and unfulfilled needs for certain philanthropic services, under existing economic conditions.

Project 6. STANDARDIZATION OF TERMINOLOGY IN A
 SPECIFIED FIELD OF SOCIAL WORK

A project being worked out at present by the American Association of Social Workers through its Research Committee, of which Professor Eliot is a member, and through various groups and committees. The results, if secured in cooperation with this committee, might be of great service in standardizing the practice and personnel of philanthropic efforts.

Project 7. STANDARDS OF PROFESSIONAL PERSONNEL IN
 CHARITABLE AGENCIES.

A study of actual conditions among the personnel of some selected group of Chicago social agencies, with the purpose of ascertaining what standards of training and experience can be insisted upon for certain types of positions.

Project 8. SOURCES AND BULK OF FUNDS SPENT BY
 UNRECOGNIZED CHARITIES.

An attempt to locate and classify a number of the charities refused endorsement by The Chicago Council of Social Agencies or Association of Commerce, analyze the reasons for their rejection, ascertain the sources of their support, and form some estimate of the gross amount secured by them from the community.

Project 9. THE ATTITUDES OF CLIENTS TOWARD CHARITIES.

An attempt, analogous to the experiments of Thomas Mott Osborne and Nils Anderson, to find out "from the inside", what the feelings of beneficiaries are, and the effects of various types of treatment upon their morale.

Project 10. PREVENTION vs. REHABILITATION: A PROBLEM
IN COMPARATIVE COSTS.

An attempt to find a method of direct (or estimated) comparison of what it costs per capita to bring a certain group of beneficiaries back to normal adjustment in society, with what it costs to keep a similar group normal by preventive measures.

Project 11. THE VALUE OF RECORDS AND STATISTICS IN
THE ECONOMY AND EFFICIENCY OF CHARITIES.

An attempt to test the value of keeping accurately, analyzing and interpreting, records of the cases served by some recognized agency, by comparing the cost of this work with savings to contributors and services to clients demonstrably traceable thereto.

Project 12. THE RESULTS OF CHARITABLE TREATMENT.

An attempt to follow up and ascertain the present status of the 1913 clients of some agency, as a means of evaluating the work of similar agencies.

Project 13. THE SOCIAL WELFARE WORK OF INDUSTRIAL
PLANTS AND BUSINESS HOUSES IN THE
CHICAGO AREA.

Collection and analysis of reports;
observation of the activities; atti-
tudes toward benefits conferred and
received; charity policy of firms.

Project 14. FUNERAL AND CEMETERY COSTS IN RELATION
TO INSURANCE AND CHARITY.

Funeral costs as they appear on record;
funeral benefit arrangements; records
of cemetery administration where availa-
ble; records of insurance companies,
lodges, charities and families.

Project 15. THE COOPERATION OF CHURCHES WITH ORGANIZED
CHARITIES.

Evidences of such co-operation in the
records of the charities; the study of
the actual practices of churches in
support and personal or organized ser-
vices to the charities.

Project 16. THE ORGANIZED CENTRAL BENEVOLENT WORK
OF THE PRINCIPAL LODGES IN CHICAGO.

Their principles, methods, and activities;
their co-operation with the charities, in
support or service.

Project 17. A STUDY OF "THE GOODWILL INDUSTRIES"
IN CHICAGO.

Collection and comparison of reports of other such agencies elsewhere; observation and analysis of the actual conduct of such agencies in Chicago.

There might well be associated with this some study of the second-hand goods business as a comparison of methods and principles.

Co-operation is also suggested with the new Bureau of Homeless Men, established under the municipal department of Public Welfare.

Project 18. COMPARATIVE EFFICIENCY OF RELIGIOUS
AND SECULAR ADMINISTRATION OF CHARITIES
OF CERTAIN TYPES.

This study would presuppose the acceptance of a set of standards and rating scale, and should eliminate other variables so far as possible.

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There might well be associated with this some study of the second-hand goods trade and its relation to business and public opinion.

Co-operation is also suggested with the new Bureau of Homeless Men established under the municipal department of Public Welfare.

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M12
335849

R.C.WIEBOLDT CO.
GENERAL CONTRACTORS
1534 VAN BUREN ST. CHICAGO.

December 18th, 1923.

Dr. Ernest De Witt Burton, Pres.,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton:-

At the meeting of the Directors of the Wieboldt Foundation last Thursday, we presented your tentative plan for conducting research on diseases of the ear, nose and throat. Your plan in general, met with the approval of those present. Mr. Sieck and I were requested to arrange for a meeting, with the view of going over your plan in detail. Some modifications or additions may be found to be advisable when the question is discussed further.

I will get in touch with you immediately after the first of the year, and make arrangements for a meeting. In the meantime, if you have any agreements which have been used by others in presenting money to the University of Chicago for specific purposes, I would be pleased to have copies in case you are at liberty to furnish them. Possibly, there are some points in them which we could use to advantage.

Yours very truly,

R. C. Wieboldt

RCW/DG

R.C. WIEBOLDT CO.
GENERAL CONTRACTORS
1234 VAN BUREN ST. CHICAGO

December 18th, 1923.

Dr. Ernest De Witt Burton, Pres.,
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Chicago, Illinois.

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Yours very truly,

R. C. Wieboldt

RCW/DE

December 18th, 1923.

Dr. Ernest De Witt Burton, Pres.,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton:

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Yours very truly

RCW/DG

December 18th, 1923.

Dr. Ernest De Witt Burton, Pres.,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton:

At the meeting of the Directors of
the Wissenschaften last Thursday, we presented
your tentative plan for conducting research on
diseases of the ear, nose and throat. Your plan
in general, met with the approval of those present.
Mr. Slack and I were requested to arrange for a
meeting, with the view of going over your plan in
detail. Some modifications or additions may be
found to be advisable when the question is dis-
cussed further.

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after the first of the year, and make arrangements
for a meeting. In the meantime, if you have any
agreements which have been used by others in present-
ing money to the University of Chicago for specific
purposes, I would be pleased to have copies in case
you are at liberty to furnish them. Possibly,
there are some points in them which we could use to
advantage.

Yours very truly

RGW/DC

M12

December 21, 1923.

My dear Mr. Wieboldt:

I have received yours of December 18th with great pleasure. It is a matter of great satisfaction to me that the Wieboldt Foundation is prepared to cooperate with the University in the field of medical research.

I shall be glad, in accordance with the suggestion in your letter, to have a conference with you at your convenience early in the year. Perhaps I ought to mention that I have an engagement in New York for the 7th which will make it necessary for me to leave here on the 6th, or possibly at noon of the 5th. But I shall be back in the city again on the afternoon of the 8th. There is a meeting of the Board of Trustees on the afternoon of the 10th.

Very truly yours,

Mr. R. C. Wieboldt,
1534 Van Buren St.,
Chicago, Ill.

EDB:CB

M12
December 21, 1923.

My dear Mr. Wisboldt:

I have received yours of December 18th with great pleasure. It is a matter of great satisfaction to me that the Wisboldt Foundation is prepared to cooperate with the University in the field of medical research. I shall be glad, in accordance with the suggestion in your letter, to have a conference with you at your convenience early in the year. Perhaps I ought to mention that I have an engagement in New York for the 7th which will make it necessary for me to leave here on the 6th, or possibly at noon of the 5th. But I shall be back in the city again on the afternoon of the 8th. There is a meeting of the Board of Trustees on the afternoon of the 10th.

Very truly yours,

Mr. R. G. Wisboldt,
1534 Van Buren St.,
Chicago, Ill.

RDB:CB

Wieboldt letter + check sent to Mr.
Clispton -

M12

December 26, 1923

Wieboldt Foundation
3166 Lincoln Avenue
Chicago, Illinois

Gentlemen:

I have received with pleasure your check
for \$1000.00 to be administered for fellowships
and scholarships in accordance with your letter
of December 22 and previous correspondence. On
behalf of the University permit me to express
my sincere appreciation of this gift.

Very truly yours,

EDB:HP

98:843

Mr Goodshank
So you can
publish this
do you can
use it
Wright
M12

BOX 77. FACULTY EXCHANGE
UNIVERSITY OF CHICAGO

335969

January 2, 1924

Dear Mr. President,

I return herewith the Northwestern University announcement of the Wieboldt Foundation Fellowships. Any announcement about our own Fellowships must, I take it, be quite different in character. The Northwestern announcement is obviously designed to attract applications, whereas we have already in residence a number of persons suitable for such appointments, and we should like these new Fellows to begin their work at once. It seems to me, therefore, that the only announcement we could suitably make would be one covering the appointments to Fellowships with a statement of the subjects selected for research. I inclose a suggested form for such an announcement in case you should think it desirable to issue one. I have already conferred with the Wieboldt Foundation representative (Mr. Laune) about the subjects, and those suggested have been approved by him as likely to yield results useful to the Foundation. If this announcement meets with your approval, I should be glad to send it to The Survey magazine. Publication in the Survey would be useful advertising for the "School" and would, I believe, be approved by the Wieboldt Foundation.

Faithfully yours,

Ernest Abbott

President Ernest DeWitt Burton
Faculty Exchange

My dear Miss Abbott
The announcement
the Wieboldt Fellowship
which you have submitted
seems to me entirely
suitable
I return the copy

Mrs. Burdick. Note

interest just the same M12

The University of Chicago
CHICAGO, ILLINOIS
Office of the President

copy

Jan. 9, 1924(?)

My dear Mr. Wieboldt:

In your letter of December 18th you were kind enough to say that you would take up the matter of the grant of the Wieboldt Foundation to the University of Chicago for Research in Otolaryngology soon after January first. As I am leaving the city January 20 to be gone till about February 12 or 14, I am taking the liberty of mentioning this fact and inquiring if an appointment is possible this week.

I am at liberty on Tuesday from about noon till 5:30, on Wednesday between 11 A.M. and 12.30, on Friday ^{from 1 o'clock to 5.30} afternoon and on Saturday until 12.30 and after 3 P.M. I can be reached by telephone to my office, Midway 0800. My secretary will take the message if I am out. With sincere respect

Very truly yours

Ernest D. Burton

Mr. R. C. Wieboldt
1534 Van Buren St
Chicago

RECEIVED
The University of Chicago
Office of the President
CHICAGO, ILL.
JAN 17 1911

My dear Mr. Wood:

I am sorry to hear that you were
unable to go to the meeting of the
Society for Research in Osteology on
January 10th. As I am leaving the city
on the 12th, I am sorry to hear that
you will not be able to attend.
I am sorry to hear that you will
not be able to attend the meeting.

I am sorry to hear that you will
not be able to attend the meeting.
I am sorry to hear that you will
not be able to attend the meeting.

Very truly yours,

Wm. D. C. Wood

Wm. D. C. Wood
1501 Van Buren
Chicago

*Copy to
H. H. B. 1-17-24*

M12

R.C. WIEBOLDT CO.
GENERAL CONTRACTORS
1534 VAN BUREN ST. CHICAGO.

*4
copy
HHS*

January 15th, 1924.

Dr. Ernest De Witt Burton, President,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton:-

Confirming 'phone conversation with your secretary this morning in reference to your letter of January 14th, wish to advise you that it will be impossible for us to arrange a meeting this week. I hope you will pardon my negligence in reference to this matter as I promised to do in my letter of Dec. 18th, 1923.

My business activities have been so greatly increased temporarily, that it will be impossible to spend any time with you or your committee this week. It would look therefore, as if we would have to defer the meeting until after you return on February 14th.

The Foundation's position still remains exactly as stated in my letter of Dec. 18th. Mr. Laune, our Secretary, has written several other foundations, and gotten copies of various agreements which have been used by them in making donations for specific purposes. On or about February 15th, I will get in touch with you, and make an appointment to continue our negotiations.

Yours very truly,

RCW/DG

R. C. Wieboldt

M 12

R.C. WIEBOLDT CO.

GENERAL CONTRACTORS

1234 VAN BUREN ST. CHICAGO.

January 18th, 1934.

Dr. Ernest De Witt Burton, President,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton:-

Confirming my previous conversation with you,
secretly this morning in reference to your letter
of January 14th, which to advise you that it will be
impossible for me to arrange a meeting this week.
I hope you will pardon my negligence in reference
to this matter as I promised to do in my letter of
Dec. 18th, 1933.

My business activities have been so
greatly increased temporarily, that it will be
impossible to spend any time with you or your committee
this week. It would look therefore, as if we would
have to defer the meeting until after your return on
February 14th.

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exactly as stated in my letter of Dec. 18th. Mr.
Laurie, our Secretary, has written several other
foundations and gotten copies of various agreements
which have been used by them in making donations for
specific purposes. On or about February 18th, I
will get in touch with you and make an appointment
to continue our negotiations.

Yours very truly,

R.C.W.

Copy to
H. H. S. 1-17-24

M12
X

January 15, 1924.

Dr. Ernest De Witt Burton, President,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton:

Confirming 'phone conversation with your secretary this morning in reference to your letter of January 14th, wish to advise you that it will be impossible for us to arrange a meeting this week. I hope you will pardon my negligence in reference to this matter as I promised to do in my letter of December 18th, 1923.

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Yours very truly,

R. C. Wieboldt.

January 15, 1934.

Dr. Ernest De Witt Burton, President,
University of Chicago,
Chicago, Illinois.

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secretary this morning in reference to your letter
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I hope you will pardon my negligence in reference
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greatly increased temporarily, that it will be
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foundations and gotten copies of various agreements
which have been used by them in making donations for
specific purposes. On or about February 15th, I
will get in touch with you, and make an appointment
to continue our negotiations.

Yours very truly,

R. C. Wieboldt.

FEB 29 1924

M12

Suggestion to Mr. Tufts.

The Wieboldt Foundation has recently begun to transfer its emphasis from alleviation of results to the discovery of causes, following in this the same course as the Laura Spelman Rockefeller Memorial.

Would it be possible for some one of our people to prepare a Memorandum for them, commenting on this fact and working out for them a scheme of investigation to be made in Chicago looking to the eventual removal of causes? These proposals might or might not suggest cooperation with the University, but would probably eventually lead to that. Who could do this? Could Ruml help?

M15
FEB 29 1924

Suggestion to Mr. Tutts.

The Wiseboldt Foundation has recently begun to transfer the emphasis from alleviation of results to the discovery of causes, following in this the same course as the Laura Spelman Rockefeller Memorial.
Would it be possible for some one of our people to prepare a Memorandum for them, commenting on this fact and working out for them a scheme of investigation to be made in Chicago looking to the eventual removal of causes? These proposals might or might not suggest cooperation with the University, but would probably eventually lead to that. Who could do this? Could Ruml help?

M12

The University of Chicago

The Graduate School of Social Service Administration

OFFICE OF THE DEAN

15 May 1924

Dean J. H. Tufts
The University of Chicago

My dear Mr. Tufts:

I am writing to say that I have just learned that the Wieboldt Foundation have finally made arrangements to erect a United Charities building near the ^{new} north side campus of Northwestern University, and that this building is to house not only the Charities of the city but also the School of Commerce of Northwestern University, and a new School of Philanthropy for Northwestern, for which the Wieboldt Foundation is giving \$25,000 a year for five years. I understand further that this new School will not open until the autumn of 1926, and that Mr. Arthur J. Todd who is at present Labor Manager at Kuppenheimer's ^{who was} and formerly Professor of Sociology at the University of Minnesota, has already been appointed Director of the new School. I am told that formal announcement of all these plans is being delayed but that they are final. And I thought I should like to get word to you at the earliest possible moment. My information comes through Miss Houghteling, one of our Fellows, who has had a very direct report about it from those interested.

Always faithfully yours,

Eric Allie

EA:G

0:25

May 22, 1924

My dear Dr. Holinger:

If the Wieboldt Foundation have indeed definitely decided not to make an appropriation for research work in diseases of the ear, nose and throat, as by their note of late December they indicated their intention of doing, it will be a matter of very sincere regret to me. After receiving a letter from Mr. Wieboldt to the effect that they had approved our request in principle and that he would appoint an early day for discussion of the details I wrote repeatedly asking for the interview. It was postponed from time to time and finally I was notified that they had decided before going ahead on the matter they should "take a great deal more time to make a more comprehensive study." I am hoping at an early date to arrange a personal interview with Mr. Wieboldt, Senior or Junior, and I hope it may prove the case that they have not entirely decided against the establishment of the research which you so frankly recommended to them.

With sincere appreciation of your activity in the matter and earnest hope that we may yet eventually succeed, I am

Very truly yours,

Dr. J. Holinger
5 South Wabash Avenue
Chicago, Illinois

EDB:HP

May 22, 1934

My dear Dr. Hollinger:

If the Wiseholdt Foundation have indeed definitely decided not to make an appropriation for research work in diseases of the ear, nose and throat, as by their note of late December they indicated their intention of doing, it will be a matter of very sincere regret to me. After receiving a letter from Mr. Wiseholdt to the effect that they had approved our request in principle and that he would appoint an early day for discussion of the details I wrote repeatedly asking for the interview. It was postponed from time to time and finally I was notified that they had decided before going ahead on the matter they should "take a great deal more time to make a more comprehensive study." I am hoping at an early date to arrange a personal interview with Mr. Wiseholdt, Senior or Junior, and I hope it may prove the case that they have not entirely decided against the establishment of the research which you so frankly recommended to them. With sincere appreciation of your activity in the matter and earnest hope that we may yet eventually

succeed, I am

Very truly yours,

Dr. J. Hollinger
5 South Wabash Avenue
Chicago, Illinois

EDB:HP

M12

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

May 28, 1924

My dear Mr. President:

I have just returned from an interview with Mr. Wieboldt. R.C
He seemed much gratified on receiving your invitation. He explained, however, that Mrs. Wieboldt is now very critically ill and is in a hospital with the probability that she will have to undergo a major operation. He explained further that he has quite a family of little children the oldest of whom is five years of age, and that in the absence of Mrs. Wieboldt, he is devoting considerable time to them. In these circumstances he does not feel that he can definitely accept any invitation at present. He expressed the hope, however, that he might do so at another time.

He seems not to be personally acquainted with Harold Swift, but nevertheless to have formed a very distinct and high opinion of him through some mutual acquaintances. Do you not think it worth-while to raise the question whether Harold Swift himself and perhaps some other carefully selected member of the Board might at the proper time talk with Mr. Wieboldt frankly about the possibility of his doing something substantial for the University? He strikes me as the kind of man who might easily see the appropriateness of his being generous to each of the two universities situated respectively at different extremities of the city.

I suppose that in view of what I have reported, you will not undertake to arrange for the Wieboldt dinner at present.

Very truly yours,

E. B.

President Ernest D. Burton
The University of Chicago

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

May 27, 1934

My dear Mr. President:

I have just returned from an interview with Mr. Wilschlag. He seemed much gratified on receiving your letter. He explained, however, that Mrs. Wilschlag is now very critically ill and is in a hospital with the probability that she will have to undergo a major operation. He explained further that he has quite a family of little children the oldest of whom is five years of age, and that in the absence of Mrs. Wilschlag he is devoting considerable time to them. In these circumstances he does not feel that he can definitely accept any invitation at present. He expressed the hope, however, that he might do so at another time.

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I suppose that in view of what I have reported, you will not undertake to arrange for the Wilschlag dinner at present.

Very truly yours,

President Ernest D. Norton
The University of Chicago

October 29, 1924

My dear Mr. Laune:

On behalf of President Burton who has been absent for a few days in New York, I am writing to acknowledge your letter of the 25th, and to beg you to convey to the Board of Directors of the Wieboldt Foundation his acknowledgements and those of the Board of Trustees of the University of Chicago, of the generous gift which your letter announced of \$1000. for scholarships or fellowships in the University of Chicago. I am authorized to say that your suggestion that the fund named be divided between the Department of Sociology and the School of Social Service Administration is entirely acceptable to the President and to the departments concerned.

With renewed acknowledgements, I am

Cordially yours,

Secretary to the President.

Mr. Ferris F. Laune
Wieboldt Foundation
3166 Lincoln Avenue
Chicago, Illinois

NB/R

October 28, 1934

My dear Mr. Lamm:

On behalf of President Burton who has been absent for a few days in New York, I am writing to acknowledge your letter of the 25th, and to beg you to convey to the Board of Directors of the Wilsch Foundation its acknowledgments and those of the Board of Trustees of the University of Chicago, of the generous gift which your letter announced of \$1000. for scholarships or fellowships in the University of Chicago. I am authorized to say that your suggestion that the fund named be divided between the Department of Sociology and the School of Social Service Administration is entirely acceptable to the President and to the departments concerned.

With renewed acknowledgments, I am

Cordially yours,

Secretary to the President.

Mr. Lewis F. Lamm
Wilsch Foundation
2166 Lincoln Avenue
Chicago, Illinois

MB/R

This is the letter to be acknowledged by Mr. Butler

COPY

WIEBOLDT FOUNDATION
3166 Lincoln Avenue
Chicago

October 25th, 1924

President Ernest D. Burton,
University of Chicago
59th & Ellis Avenue
Chicago, Illinois

My dear President Burton:

✓ The Board of Directors of the Wieboldt Foundation has appropriated \$1,000.00 for scholarships or fellowships in the University of Chicago. If it fits in with the plans of the Social Science Research Group at the University we should like for this money to be divided between the Department of Sociology and the School of Social Service Administration. We shall, however, be glad to leave the matter to the discretion of the Committee.

A check for the amount of the scholarship will be forwarded in December after the close of our fiscal year.

Very truly yours,

WIEBOLDT FOUNDATION

(Signed) Ferris F. Laune
Sec'y Philanthropic Department

FFL:MW

*Not cont'd. SPB
said given just for
that year. MP 7/30/25*

This is the letter to be acknowledged by Mr. Butler

COPY

WIEBOLDT FOUNDATION
3156 Lincoln Avenue
Chicago

October 25th, 1934

President Ernest D. Burton,
University of Chicago
5301 S. Ellis Avenue
Chicago, Illinois

My dear President Burton:

The Board of Directors of the
Wieboldt Foundation has appropriated \$1,000.00
for scholarships or fellowships in the University
of Chicago. It is in line with the plans of the
Social Science Research Group at the University
we should like for this money to be divided be-
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of Social Service Administration. We shall, how-
ever, be glad to leave the matter to the discre-
tion of the Committee.

A check for the amount of the
scholarship will be forwarded in December after
the close of our fiscal year.

Very truly yours,

WIEBOLDT FOUNDATION

(Signed) F. L. Lamm
Sec'y Philanthropic Department

FLL:MW

Handwritten notes:
The amount of the scholarship is \$1,000.00.
The amount of the scholarship is \$1,000.00.
The amount of the scholarship is \$1,000.00.

C O P Y

October 25, 1924

My dear Mr. Marshall;

I am glad to learn of the intention of the Wieboldt Foundation to give the University of Chicago \$1,000 for research in Sociology and Social Service. I shall be glad to notify you when it comes.

Yours sincerely,

(Signed) Ernest D. Burton

EDB:NG

Mr. L. C. Marshall
University of Chicago

C O P Y

October 25, 1934

My dear Mr. Marshall:

I am glad to learn of the intention of the Winobald Foundation to give the University of Chicago \$1,000 for research in Sociology and Social Service. I shall be glad to notify you when it comes.

Yours sincerely,

(Signed) Ernest D. Burton

EDB:NG

Mr. L. O. Marshall
University of Chicago

C O P Y

THE UNIVERSITY OF CHICAGO

October 23, 1924

Memorandum to Mr. Burton:

I think you will receive within a few days a check for \$1,000.00 from Mr. Laune of the Wieboldt Foundation, the same to be used in research by Sociology and Social Service. This will make it possible for me to secure an additional \$1,000 from the Spelman Memorial.

(Signed) L. C. Marshall

C O P Y

THE UNIVERSITY OF CHICAGO

October 23, 1924

Memorandum to Mr. Barton:

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within a few days a check for \$1,000.00

from Mr. Lamm of the Weisbordt Foundation,

the same to be used in research by Sociol-

ogy and Social Service. This will make

it possible for me to secure an additional

\$1,000 from the Spelman Memorial.

(Signed) L. C. Marshall

Copy

October 18, 1924

My dear Mr. Marshall:

President Burton desires to acknowledge your letter of October 15th. It has given him great pleasure that your Department is receiving \$1500 from the Commonwealth Fund, and that with an additional \$1500 from the Spellman grant will permit additional research of particular value.

Truly yours,

Mr. L. C. Marshall.

WES:AS

✓

Copy

October 18, 1924

My dear Mr. Marshall:

President Burton desires to acknowledge your letter of October 15th. It has given him great pleasure that your Department is receiving \$1500 from the Commonwealth Fund, and that with an additional \$1500 from the Spelman grant will permit additional research of particular value.

Truly yours,

Mr. L. C. Marshall.

WBS:AS

C O P Y

THE UNIVERSITY OF CHICAGO

October 15, 1924

Memorandum to Mr. Burton:

Probably you will have a letter from Mr. Farrnad, of the Commonwealth Fund, within a few days indicating that the Fund is turning over \$1,500 for certain "type studies" that I am conducting. Incidentally this will later result in an additional \$1,500 in accord with the terms of the Spellman grant for research.

All of which helps that much!

(Signed) L. C. Marshall

✓

C O P Y

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October 15, 1924

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(Signed) L. C. Marshall

C O P Y

October 7, 1924

Mr. Harold H. Swift
Swift & Company
Union Stock Yards
Chicago, Illinois

My dear Mr. Swift:

Thanks cordially for the check for \$1,000.00 which I am interpreting to be a gift to the Local Community Research Fund in order that we may ask the Laura Spelman Rockefeller Memorial to match it.

You will be interested in the fact that your gift plus \$1500.00 from the Commonwealth Fund calls for \$2500.00 additional from the Memorial. This has made it possible for ten graduate students to set to work on Masters' and Doctors' theses of a very interesting type. It is our hope and expectation that one half, at least, of the ten will produce material worthy of publication for use as collateral reading in the secondary schools.

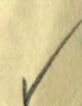
The prediction may safely be made that your gift will be of real service, not merely to the University, but to education in general.

Yours very appreciatively,

(Signed) L. C. Marshall

LCM:OU

Carbon to Mr. Burton



C O P Y

October 7, 1934

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Union Stock Yards
Chicago, Illinois

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(Signed) L. G. Marshall

LCM:OU

Carbon to Mr. Burton

M 12

November 7, 1924.

Memorandum for Dr. Aitchison:

Re: Matter of Wieboldt Correspondence

August 1, 1923. Letter to Dr. J. Holinger outlying the plans for the development of the Medical School, suggesting that his friend endow the work in Otolaryngology in the sum of one-half million dollars.

September 4, 1923. Dr. Holinger telephoned that his friend, name unknown to President Burton, wished to consult other persons before reaching decision.

October 13, 1923. Wieboldt Foundation informed L. C. Marshall, at that time Dean of the School of Social Service Administration, that \$1000. had been appropriated for scholarships.

October 26, 1923. Dinner at Dr. Holinger's. The guests were: Dr. Burton, Mr. and Mrs. Wieboldt, and Dr. and Mrs. E.V.L. Brown. Mr. Wieboldt suggested that Mr. Laune, Secretary of the Wieboldt Foundation, discuss further with President Burton the grant permitted for medical research at the University of Chicago.

November, 1923. Dean Lewis suggests a ^{basis} ~~base~~ for the proposed contribution by the Wieboldt Foundation to diseases on research of ear, nose and throat, under the auspices of the University.

December 17, 1923. Northwestern University announces possible units of study for their Wieboldt scholarships (\$1000.) for 1923-24.

January 3, 1924. Dr. Jordan advises President Burton that Mr. Wieboldt had heard that there was considerable difference of opinion at the University as to whether the contemplated work on ear, nose and throat should be done under the Department of Surgery, or in the ~~Autonomis~~ ^{anatomical} Department, and that this fact was likely to reduce and even endanger the proposed gift.

January 15, 1924. R. C. Wieboldt wrote to President Burton that about February 15th he would make an appointment to continue negotiations.

51M

November 7, 1934.

Memorandum for Dr. Allison:

Re: Matter of Wieboldt's Correspondence

August 1, 1933. Letter to Dr. J. Hollinger outlining the plans for the development of the Medical School, suggesting that his friend under the work in Otolaryngology in the sum of one-half million dollars.

September 4, 1933. Dr. Hollinger telephoned that his friend, name unknown to President Burton, wished to consult other persons before reaching decision.

October 15, 1933. Wieboldt Foundation informed L. O. Marshall, at that time Dean of the School of Social Service Administration, that \$1000. had been appropriated for scholarships.

October 26, 1933. Dinner at Dr. Hollinger's. The guests were: Dr. Burton, Mr. and Mrs. Wieboldt, and Dr. and Mrs. E. V. L. Brown. Mr. Wieboldt suggested that Mr. Lamm, Secretary of the Wieboldt Foundation, discuss further with President Burton the grant permitted for medical research at the University of Chicago.

November, 1933. Dean Lewis suggests a \$2500. for the proposed contribution by the Wieboldt Foundation to diseases on research of ear, nose and throat, under the auspices of the University.

December 17, 1933. Northwestern University announces possible units of study for their Wieboldt scholarships (\$1000.) for 1933-34.

January 2, 1934. Dr. Jordan advises President Burton that Mr. Wieboldt had heard that there was considerable difference of opinion at the University as to whether the contemplated work on ear, nose and throat should be done under the Department of Surgery, or in the Anatomical Department, and that this fact was likely to reduce and even endanger the proposed gift.

January 15, 1934. L. O. Wieboldt wrote to President Burton that about February 1934 he would make an appointment to continue negotiations.

April 12, 1924. President Burton wrote to Mr. R. C. Wieboldt Jr. that he would be glad to discuss at anytime a program of research work in association with the University.

May 15, 1924. Miss Edith Abbott reported to Mr. Tufts that she had just learned that the Wieboldt Foundation had made arrangements to erect a United Charities Building near the north side campus of Northwestern University, and that the Wieboldt Foundation is giving the Northwestern University \$25,000. a year for five years for a new School of Philanthropy.

May 18, 1924. Dr. Holinger advised President Burton that he had just heard that negotiations with the Wieboldt Foundation had miscarried.

April 12, 1924. President Burton wrote to Mr. R. O. Wieboldt Jr. that he would be glad to discuss at anytime a program of research work in association with the University.

May 12, 1924. Miss Edith Abbott reported to Mr. Tuttle that she had just learned that the Wieboldt Foundation had made arrangements to erect a United Charities Building near the north side campus of Northwestern University, and that the Wieboldt Foundation is giving the Northwestern University \$25,000. a year for five years for a new School of Philanthropy.

May 12, 1924. Dr. Hollinger advised President Burton that he had just heard that negotiations with the Wieboldt Foundation had miscarried.

Mr. Laune

The University of Chicago
The School of Commerce and Administration

November 9, 1923

335495

President Ernest DeWitt Burton
The University of Chicago

My dear Mr. Burton:

I return the letter from Mr. Laune and his accompanying scheme for a school of social service.

Frankly, I am very much disappointed in the document; so seriously disappointed that it seems to me it does not at all furnish a basis for future discussion. It seems to me the future discussion ought at once be put on a higher and better plane; that if it centers around the Laune document we may be embarrassed in getting funds under proper circumstances.

Briefly stated, Mr. Laune wishes to see a down town school for practitioners with quarters located near those of philanthropic agencies without any staff of instructors or professors and with the alleged training offered by lecturers from the field and by a large amount of field work. He talks of it as an intern ship which is to be done after preliminary book-learning has been cared for.

Probably this is no time to burden you with detailed comment on such a proposition, so I merely allege the following general remarks:

1. There is nothing in the general history of education as shown by our Law, Medical, Engineering and Business Schools which indicates that the training procedure he sketches is wise educationally. On the contrary, we have come to feel quite strongly that all such institutions should be linked up with a university very closely and that the instructing staff should be primarily one of university appointments.
2. There is nothing in the history of social service training which indicates that the procedure he sketches is the wise one to follow. Such institutions have talked in a large way about their field work as being absolutely vital. So it is. But what they need more than anything else is a case method of instruction. If that were done the field work proposition would take on a very different hue. Of course, that cannot be done except under very definite university auspices with men giving their full time to the full work of instruction.
3. There is nothing in our experience (and as far as I know the experience of others) which indicates that it is more than a pleasant theory that people will, as a matter of fact, have their "book-learning" done when they go on to this technical training. Quite the contrary is the case. We have found it necessary in the great majority of cases to go back and build up a back-ground that should have been taken by freshmen and sophomores in college, if indeed it should not have been taken in the secondary schools. In other words, the actual fact of the matter is that a school for practitioners needs to be run in connection with an established

The University of Chicago

The School of Commerce and Administration

November 8, 1923

President Ernest Bennett Burton
The University of Chicago

My dear Mr. Burton:

I return the letter from Mr. Lamm and his accompanying scheme for a school of social studies.

Frankly, I am very much disappointed in the document; so seriously disappointed that it seems to me it does not at all furnish a basis for future discussion. It seems to me the future discussion ought at once be put on a higher and better plane; that if it centers around the Lamm document we may be embarrassed in getting funds under proper circumstances.

Briefly stated, Mr. Lamm wishes to see a down town school for practitioners with quarters located near those of philanthropic agencies without any staff of instructors or professors and with the alleged training offered by lecturers from the field and by a large amount of field work. He talks of it as an interim step which is to be done after preliminary book-learning has been carved for.

Probably this is no time to burden you with detailed comment on such a proposition, so I merely allude the following general remarks:

1. There is nothing in the general history of education as shown by our Law, Medical, Engineering and Business Schools which indicates that the training procedure he sketches is wise educationally. On the contrary, we have come to feel quite strongly that all such institutions should be linked up with a university very closely and that the instructing staff should be primarily one of university appointments.
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The University of Chicago

The School of Commerce and Administration

President Ernest DeWitt Burton - - - - - 2

institution so that gaps in earlier training may be readily filled in.

It may be that it would be an easy way to secure a conference with Miss Abbott to ask her to give you her confidential opinion of this document.

Turning now to a possible way of getting the discussion on a better basis, I think that in a relatively short period of time Miss Abbott and I could lay before you a scheme of the needs of this school which might be stated under such headings that the Wieboldt Foundation would be interested in one of them. The following is only a bit of preliminary thinking in the matter:

1. Let the University provide the frame-work and the frame-work expenses of such a school using for this purpose the fees of the students and an annual pledge of \$20,000.00 for a period of ten or fifteen years from citizens of Chicago.
2. Let a distinct section of the plan be that of preparing materials of instruction for the other schools of social service administration which are floundering about. \$7,500.00 a year for ten years would do this and this could probably be secured from the Spelman Memorial.
3. Let perfectly definite and specific research projects be sketched which for the present I shall give the symbolic names X, Y, and Z, and let us attempt to secure an annual pledge to meet this situation. The Commonwealth Fund, the Spelman Memorial, the General Education Board, and perhaps the Wieboldt Foundation would probably be interested in such enterprises. This enterprise might properly include the building up of a social museum which would place its emphasis on methodology and the establishment of a research journal in this field.
4. Let a definite part of the plan be a better rounding out of the training of practitioners, including the offering of some of the work at down town quarters so that the present workers in Chicago could have access to this material. This might well be the part that would be particularly attractive to the Wieboldt Foundation, and \$25,000.00 to \$50,000.00 a year for a considerable period of years might be the goal for this aspect of the matter.

Yours very sincerely,

L. C. Marshall

LCM:EL
Enclosures

Pres Papers
89-25
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The University of Chicago
The School of Commerce and Administration

President Ernest Bennett Burton - - - - - 2

institution so that gaps in earlier training may be readily filled in.
It may be that it would be an easy way to secure a conference with Miss Abbott to ask her to give you her confidential opinion of this document.
Turning now to a possible way of getting the discussion on a better basis, I think that in a relatively short period of time Miss Abbott and I could lay before you a scheme of the needs of this school which might be stated under such headings that the Wisconsin Foundation would be interested in one of them. The following is only a bit of preliminary thinking in the matter.

1. Let the University provide the frame-work and the frame-work expenses of such a school using for this purpose the fees of the students and an annual pledge of \$20,000.00 for a period of ten or fifteen years from citizens of Chicago.
2. Let a distinct section of the plan be that of preparing materials of instruction for the other schools of social service administration which are flourishing about \$7,500.00 a year for ten years would do this and this could probably be secured from the Spelman Memorial.
3. Let perfectly definite and specific research projects be sketched which for the present I shall give the symbolic names X, Y, and Z, and let us attempt to secure an annual pledge to meet this situation. The Common-wealth Fund, the Spelman Memorial, the General Education Board, and perhaps the Wisconsin Foundation would probably be interested in such enterprises. This enterprise might properly include the building up of a social museum which would place its emphasis on methodology and the establishment of a research journal in this field.
4. Let a definite part of the plan be a better rounding out of the training of practitioners, including the offering of some of the work at down town quarters so that the present workers in Chicago could have access to this material. This might well be the part that would be particularly attractive to the Wisconsin Foundation, and \$25,000.00 to \$50,000.00 a year for a considerable period of years might be the goal for this aspect of the matter.

Yours very sincerely,

L. C. Marshall

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