

of American Meat Packers and the University of Chicago shall mutually decide to conduct at the University.

3. The Institute of American Meat Packers further agrees to pay for all laboratory supplies and materials used up during the course of such work and to pay such an additional fixed periodic fee as shall be agreed upon to cover overhead expenses for gas, water, light and janitor service.

4. The Institute of American Meat Packers further agrees to conduct its research work in harmony with the other scientific activities of the University, and in keeping with the ideals, scientific and educational, of the University. It is understood that the Institute of American Meat Packers and the University of Chicago will work in harmony, and that the institution, conduct and termination of such studies will be matter of mutual agreement between them.

5. The staff of the Research Laboratory of the Institute of American Meat Packers shall be appointed by the Institute of American Meat Packers subject to approval by the University of Chicago.

6. The University and the Institute of American Meat Packers agree at all times during the term of this contract to co-operate in scientific matters having to do with the advance of fundamental science, theoretical and applied, in the past, in industry, it being understood that no purely commercial or routine analytical work will be conducted in the Research Laboratory of the Institute of American Meat Packers.

7. All publications of the results of such research work shall bear the name of the party of the second part agree-

panied by the legend "in co-operation with the University of Chicago."

8. This agreement is to continue until _____ and thereafter until the same shall be terminated by either party, by such party giving one year's notice in writing of its election to terminate this contract.

IN WITNESS WHEREOF, the parties hereto have severally caused this agreement to be executed by the respective officers duly thereunto authorized in accordance with the resolutions of their respective Boards of Trustees and their respective corporate seals to be hereunto affixed the day and year first above written.

ATTEST:-

THE UNIVERSITY OF CHICAGO

BY

President of its Board of Trustees

ATTEST:-

Sec'ty.

THE INSTITUTE OF AMERICAN MEAT PACKERS

By

performed by the legend "in co-operation with the University of Chicago."

8. This agreement is to continue until _____ and thereafter until the same shall be terminated by either party, by such party giving one year's notice in writing of its election to terminate this contract.

IN WITNESS WHEREOF, the parties hereto have severally caused this agreement to be executed by the respective officers duly thereto authorized in accordance with the resolutions of their respective Boards of Trustees and their respective corporate seals to be hereunto affixed the day and year first above written.

THE UNIVERSITY OF CHICAGO

ATTEST:-

BY _____
President of its Board of Trustees

THE INSTITUTE OF AMERICAN RESEARCH

ATTEST:-

BY _____

CHINESE LEGATION
WASHINGTON

September 4, 1924.

Dr. James H. Tufts,
Vice-President,
The University of Chicago,
Chicago, Ill.

My dear Dr. Tufts;

Thank you very much for your kind letter of August 30th, in which you so kindly extend to me an invitation to address the conference on Education and Industry on October 22nd.

I regret very much that it will not be possible for me to accept the kind invitation because I have been appointed by my Government to attend the Opium Conference in Geneva in November and I am sailing for Europe the middle of October. Under the circumstances I hope you will excuse me for not availing myself of the pleasure of accepting your invitation.

With sincere appreciation of your kind interest in China and with renewed thanks for your most cordial invitation, I am

Sincerely yours,

Sao Ku Alfred Li.

CHINESE LEGATION
WASHINGTON

September 4, 1924.

Dr. James H. Tufts,
Vice-President,
The University of Chicago,
Chicago, Ill.

My dear Dr. Tufts:

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in Geneva in November and I am sailing for Europe the
middle of October. Under the circumstances I hope you
will excuse me for not availing myself of the pleasure
of accepting your invitation.

With sincere appreciation of your kind interest in
China and with renewed thanks for your most cordial in-
vitation, I am

Sincerely yours,

Ho W. Hsiao

August 30, 1934

His Excellency, Sao-Ke Alfred Sze,
Minister to the United States from China,
Washington, D. C.

Dear Sir:

I remember with pleasure the courteous and friendly call which you made upon the President of the University last spring. I am writing at this time to inquire as to the possibility of your presence at the University on the 22nd of October for a somewhat different occasion from that concerning which I wrote to you last winter.

The University of Chicago, in connection with the American Institute of Meat Packers, is holding a public conference on Education and Industry on October 22.

It is our hope that this conference will contribute to more effective cooperation and a better understanding between industry and the public.

The Conference will mark the opening for collegiate instruction leading to a degree of a new unit of the University, The Institute of Meat Packing, which is conducted under the guidance of a joint administrative committee representing the University and the American Institute of Meat Packers. It provides a favorable opportunity for consideration of the broader aspects of industry in its relation to society, and for presentation by major industries of fundamental problems of outstanding trends in the industrial situation.

That you may know the plans which are being developed and know what speakers are being invited to appear on the program with you, I am enclosing a tentative outline of program indicating the names of the speakers who are being invited and the subjects which they have been asked to discuss.

I do not anticipate that all who are to receive invitations as indicated on this program will be able to be present, hence this is to be regarded as purely tentative and as confidential until acceptances have been received.

Those who have prepared the program have thought that it would be highly desirable if you could be present to speak upon the subject, The Economic Outlook for Asia. Of course it would be understood that by Asia you would have in mind especially China and its neighboring countries.

Very respectfully yours,

The University of Chicago
Vice President

JHT-A

August 30, 1934

His Excellency, Sun Yat-sen
Minister to the United States from China,
Washington, D. C.

Dear Sir:

I remember with pleasure the courtesies and friendly call which you made upon the President of the University last spring. I am writing at this time to inquire as to the possibility of your presence at the University on the 22nd of October for a somewhat different occasion from that concerning which I wrote to you last winter.

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Those who have prepared the program have thought that it would be highly desirable if you could be present to speak upon the subject, The Economic Outlook for Asia. Of course it would be understood that by Asia you would have in mind especially China and its neighboring countries.

Very respectfully yours,

The University of Chicago
Vice President

TH-4

September 5, 1924

President Frank L. McVey,
State University of Kentucky,
Lexington, Kentucky.

Dear President McVey:

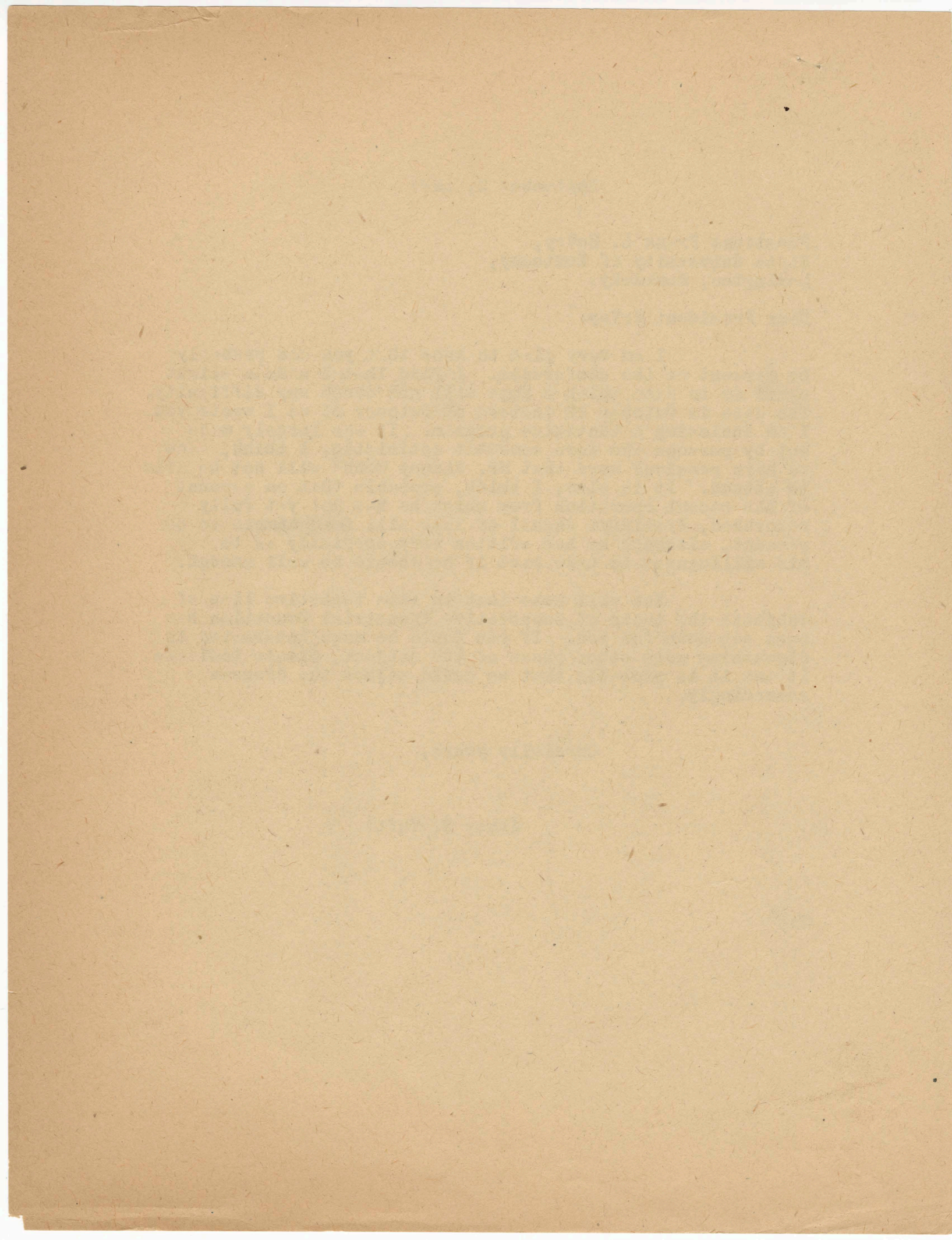
I am very glad to know that you can probably be present at the conference. I find that I made a slight error as to date which I hope will not cause any difficulty. The date is October 22 instead of October 21 as I wrote you. I am enclosing a tentative program. It was largely made out by persons who were somewhat optimistic, I think, and we have received word that Mr. Sidney Webb will not be able to attend. It is also, I think, probable that on account of his recent operation from which he has not yet fully recovered, President Angell of Yale will feel ~~humble~~ to be present, although he has written very cordially as to his willingness to take part if he should be well enough.

You will note that in this tentative list of subjects the topic of Cooperative Industrial Education has been set down for you. If you should be more interested in discussing some other phase of the subject, please indicate it and it is probable that we could adjust the program accordingly.

Cordially yours,

James H. Tufts

T:W



STANDARD OIL COMPANY

INCORPORATED IN NEW JERSEY

NEW YORK

A.C. BEDFORD

CHAIRMAN OF THE BOARD OF DIRECTORS

September 5th, 1924.

Mr. James H. Tufts, Vice President,

The University of Chicago,

Chicago, Illinois.

My dear Mr. Tufts:

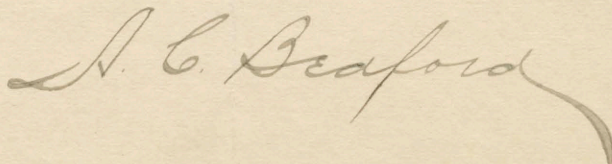
I beg to acknowledge receipt of your esteemed favor of the twenty-eighth ultimo and appreciate very highly the compliment you pay me in asking me to take part in the meeting scheduled for October twenty-second. In looking over your tentative program for the evening session, I am frank to say that it seems to be a very ambitious one, and I am somewhat doubtful as to the possibility of covering the important industries to be discussed within the allotted time. To discuss give such important industries as those outlined on your program within the limit of two hours (which means twenty minutes for each industry), and give any kind of an outline of those industries, is rather difficult of accomplishment.

The topic of "The Fuel Industries" which you have suggested as the one on which I might talk, I hardly feel myself capable of discussing intelligently. The most important of the fuel industries, is, of course, the coal industry, and I am not sufficiently posted in regard to that great industry to feel myself at all competent to handle the subject. That part of the subject which relates to fuel oil, would of course, be more natural for me to discuss.

You state that there will undoubtedly be changes in the program as outlined, and while I feel that I am not competent to deal with the fuel industry, may I ask the privilege of withholding my final decision until your program is more definitely settled and you have heard from some of the other speakers.

At this time I should be glad indeed to hear from you again,

Yours very sincerely,

A handwritten signature in cursive script, reading "A. C. Bedford". The signature is written in dark ink and is positioned at the bottom right of the letter, below the typed name "Yours very sincerely,".

STANDARD OIL COMPANY

INCORPORATED IN THE STATE OF OHIO

NEW YORK

September 22, 1924

A. C. BROWN

CHIEF OF BUREAU

Mr. James E. Taylor, Vice President,

The University of Chicago,

Chicago, Illinois.

Dear Mr. Taylor:

I am so glad to acknowledge receipt of your letter of the 18th inst. and to express my appreciation for your interest in the subject of the Standard Oil Company's contribution to the cause of the underprivileged. In fact, I have been thinking of you ever since I received your letter. I am sure that it is a very noble and a very patriotic act.

These funds are being used to purchase books and to support researches on the subject of the underprivileged. I am sure that these funds will be used to the best advantage and that they will be a great help to the cause of the underprivileged.

The topic of the Standard Oil Company's contribution to the cause of the underprivileged is one on which I have been thinking a great deal lately. I am sure that the Standard Oil Company's contribution to the cause of the underprivileged is a very noble and a very patriotic act.

I am sure that these funds will be used to the best advantage and that they will be a great help to the cause of the underprivileged. I am sure that the Standard Oil Company's contribution to the cause of the underprivileged is a very noble and a very patriotic act.

At this time I think it is best to leave it to you.

Yours very sincerely,

Yours truly,

GENERAL OFFICES
58 E. WASHINGTON ST.
CHICAGO ILL.



LEGISLATIVE DEPARTMENT
MUNSEY BUILDING
WASHINGTON, D. C.

TELEPHONE DEARBORN 1633

CHICAGO, ILL.

September 5th, 1924.

Mr. James H. Tufts, Vice-President,
The University of Chicago,
Chicago, Illinois.

My dear Mr. Tufts:-

Your letter of August 30th enclosing
copy of tentative outline of October 22nd program is
received in the absence of Mr. Bradfute, who is at
present on the west coast and is not expected back to
the office until September 15th, at which time your
communication will be brought to his attention.

Very truly yours,

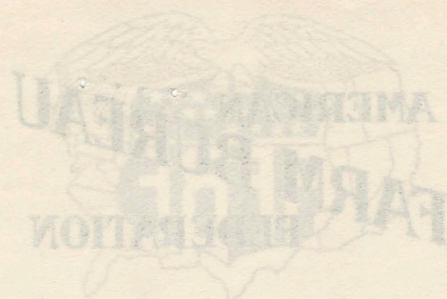
AMERICAN FARM BUREAU FEDERATION

Martha Lerot.

Secretary to O. E. Bradfute.

MP

GENERAL OFFICES
50 E. WASHINGTON ST.
CHICAGO, ILL.



LEGISLATIVE DEPARTMENT
MUNSEY BUILDING
WASHINGTON, D. C.

CHICAGO, ILL.

TELEPHONE CHICAGO 1933

September 25th, 1934.

Mr. James H. Tuttle, Vice-President,
The University of Chicago,
Chicago, Illinois.

My dear Mr. Tuttle:-

Your letter of August 30th enclosing
copy of tentative outline of October 22nd program is
received in the absence of Mr. Braden, who is at
present on the west coast and is not expected back to
the office until September 15th, at which time your
communication will be brought to his attention.

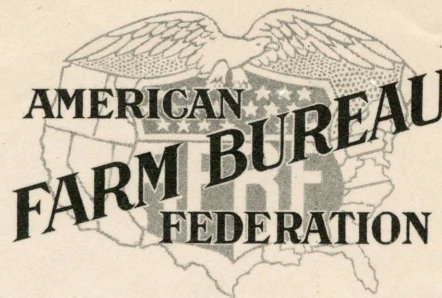
Very truly yours,

AMERICAN FARM BUREAU FEDERATION

Walter D. Hays
Secretary to O. E. Braden.

17

GENERAL OFFICES
58 E. WASHINGTON ST.
CHICAGO ILL.



LEGISLATIVE DEPARTMENT
MUNSEY BUILDING
WASHINGTON, D. C.

TELEPHONE DEARBORN 1633

CHICAGO, ILL.

September 19, 1924.

Vice President James H. Tufts,
University of Chicago,
Chicago, Illinois.

My dear Dr. Tufts:-

Upon my return to this office after nearly a month's absence, my secretary has brought to my attention your letter of August 30th along with the tentative program for a public conference on Education and Industry in connection with the opening of the American Institute of Meat Packers to be held at the University, October 22nd, and in which you are asking me to take a place speaking on the subject of Agriculture and Forestry.

If, on account of my delay in answering, you have not already engaged someone else to speak upon that subject, I will be very glad to attend the conference and give you a short talk on the subject. I am very glad to see this work in co-operation which is being set up by the University, and can assure you of our deep interest.

Wishing you a most successful conference, I am,

Yours very truly,

AMERICAN FARM BUREAU FEDERATION

O. E. Bradfute
O. E. Bradfute - President.

OEB*MP

AMERICAN
FARM
BUREAU
FEDERATION

CHICAGO, ILL.

TELEPHONE DEPARTMENT 1003

September 19, 1934.

Vice President James H. Taylor,
University of Chicago,
Chicago, Illinois.

My dear Dr. Taylor:-

Upon my return to this office after nearly
a month's absence, my secretary has brought to my attention
your letter of August 30th along with the tentative program
for a public conference on Education and Industry in connection
with the opening of the American Institute of Great Products to
be held at the University, October 1st, and in which you are
asking me to take a place speaking on the subject of Agriculture
and Forestry.

If, on account of my delay in answering, you have
not already engaged someone else to speak upon that subject, I
will be very glad to attend the conference and give you a short
talk on the subject. I am very glad to see this work in co-
operation which is being set up by the University, and can assure
you of our deep interest.

Wishing you a most successful conference, I am,

Yours very truly,

AMERICAN FARM BUREAU FEDERATION

O. E. Bradburn - President.

CEB:MP

September 22, 1924

Mr. O. E. Bradfute, President,
American Farm Bureau Federation,
58 E. Washington Street,
Chicago, Illinois.

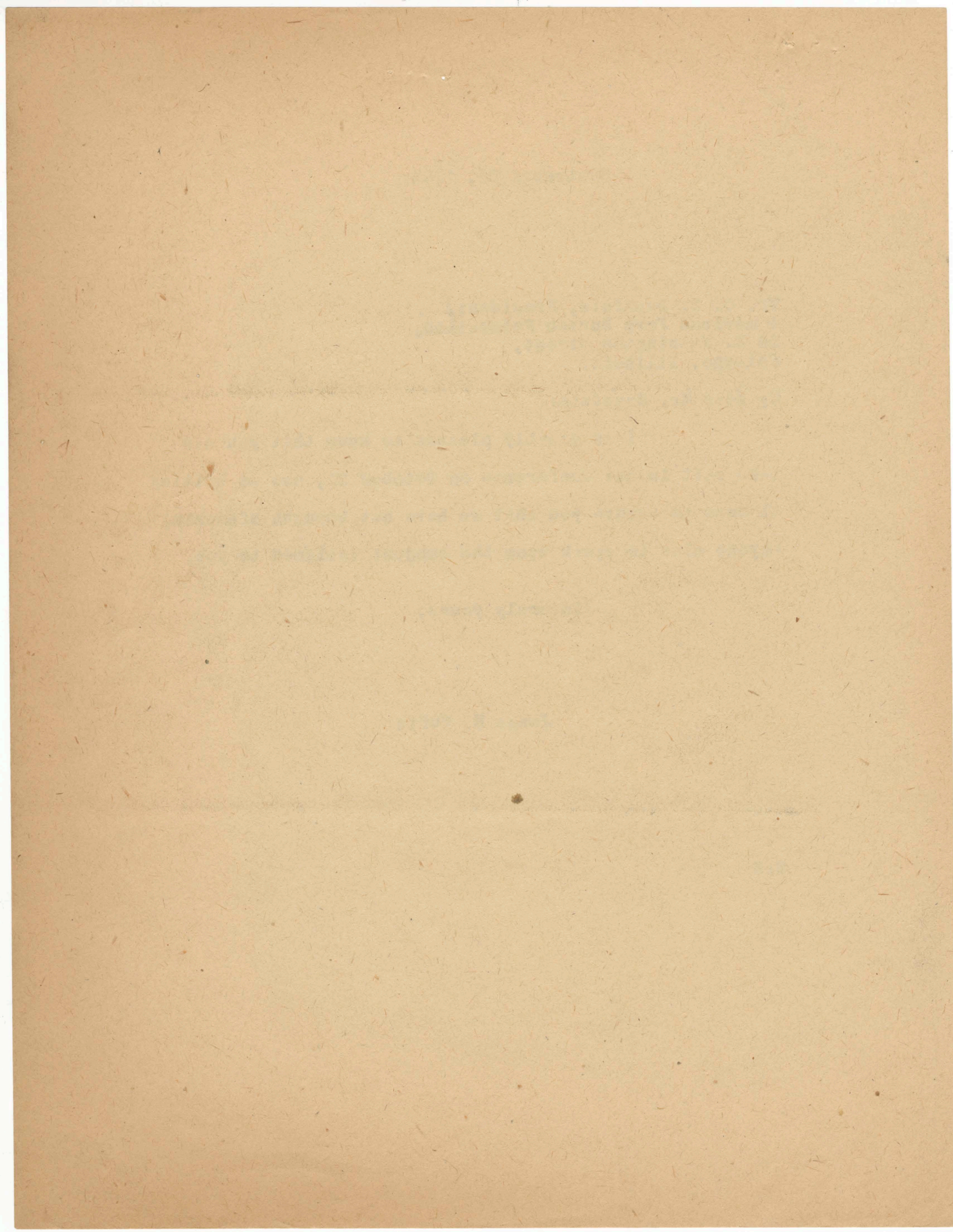
My dear Mr. Bradfute:

I am greatly pleased to know that you can
take part in our Conference on October 22, and am writing
at once to assure you that we have not thought of asking
anyone else to speak upon the subject assigned to you.

Sincerely yours,

James H. Tufts

T:W



September 22, 1924

~~Dean~~ Spencer,

Faculty Exchange.

Dear Mr. Spencer:

Mr. Bradfute writes as follows:

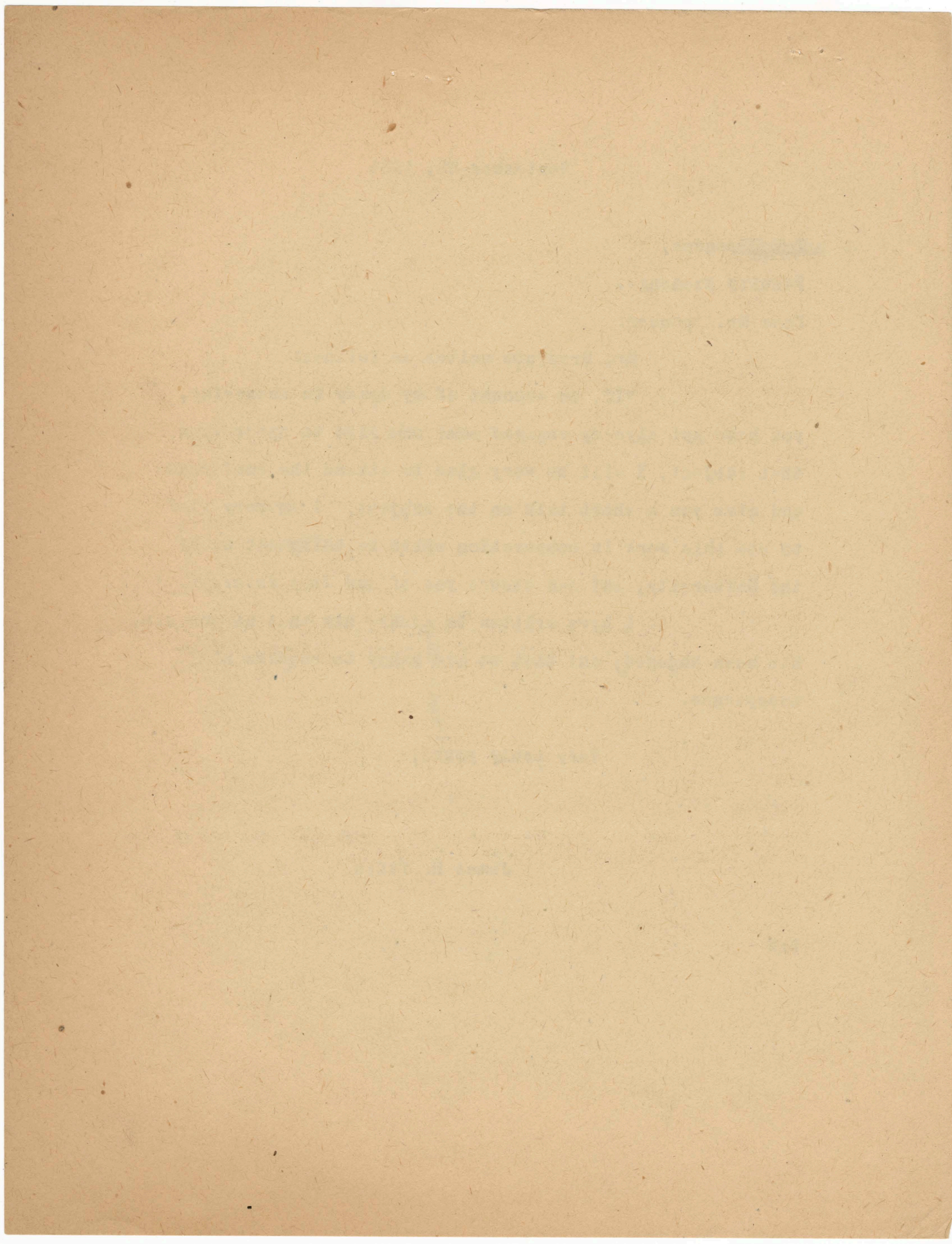
"If, on account of my delay in answering, you have not already engaged some one wise to speak upon that subject, I will be very glad to attend the conference and give you a short talk on the subject. I am very glad to see this work in cooperation which is being set up by the University, and can assure you of our deep interest. "

I have written to assure him that no one else has been engaged, and that we are happy to receive his acceptance.

Very truly yours,

James H. Tufts

T:W



August 30, 1934

Mr. Oscar E. Bradfute,
President American Farm Bureau Association,
Route 5,
Kenia, Ohio.

My dear Mr. Bradfute:

The University of Chicago, in connection with the American Institute of Meat Packers, is holding a public conference on Education and Industry on October 22.

It is our hope that this conference will contribute to more effective cooperation and a better understanding between industry and the public.

The University invites you to take part in this conference. We should be glad if you would present the subject Agriculture and Forestry.

The Conference will mark the opening for collegiate instruction leading to a degree of a new unit of the University, The Institute of Meat Packing, which is conducted under the guidance of a joint administrative committee representing the University and the American Institute of Meat Packers. It provides a favorable opportunity for consideration of the broader aspects of industry in its relation to society, and for presentation by major industries of fundamental problems of outstanding trends in the industrial situation.

That you may know the plans which are being developed and know what speakers are being invited to appear on the program with you, I am enclosing a tentative outline of program indicating the names of the speakers who are being invited and the subjects which they have been asked to discuss.

Inasmuch as there will be changes it is hoped that this tentative outline of the program will be held in strict confidence.

The University, as well as those with whom it is cooperating, hopes that it may receive your acceptance. The subject which you are asked to present is important in the program. For that reason an early reply will be appreciated.

Yours very sincerely,

The University of Chicago
Vice President

JHT-A

August 30, 1934

Mr. Oscar E. Bradfield,
President American Farm Bureau Association,
Route 3,
Kenia, Ohio.

My dear Mr. Bradfield:

The University of Chicago, in connection with the American Institute of Meat Packers, is holding a public conference on Education and Industry on October 22.

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Yours very sincerely,

The University of Chicago
Vice President

TH-A

CURTIS, FOSDICK & BELKNAP

ATTORNEYS & COUNSELORS AT LAW

WOOLWORTH BUILDING

NEW YORK

JAMES F. CURTIS
RAYMOND B. FOSDICK
CHAUNCEY BELKNAP

WILLIAM J. CURTIS
COUNSEL

CABLE ADDRESS: CURTISITE

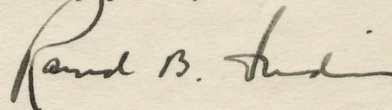
September 10, 1924

My dear Dr. Tufts:

I purposely delayed answering your letter of August sixteenth in the hope that a personal interview with Mr. Rockefeller might persuade him to accept the invitation which you so courteously extended. I saw Mr. Rockefeller at Seal Harbor ten days ago and talked over the matter with him at some length. He felt that with the tremendous pressure under which he is working, he could not accept your invitation, and I presume that he has already written you to this effect. I confess I have a good deal of sympathy with him in his position, because I know how difficult it is for him to find time for this type of activity. However, I was anxious that he should himself decide the question and I had hoped that for the sake of the interesting conference that you are holding his answer would be in the affirmative. It is, therefore, with regret that I am forced to write you this decision.

With warm regards,

Cordially yours,



Dr. James H. Tufts
The University of Chicago
Chicago Illinois

CURTIS, FOSDICK & BELKNAP

ATTORNEYS & COUNSELLORS AT LAW

WOOLWORTH BUILDING

NEW YORK

WILLIAM J. CURTIS
JOS. FOSDICK

CABLE ADDRESS: CURTIS

JAMES R. CURTIS
RAYMOND R. FOSDICK
CHAUNCEY BELKNAP

September 10, 1934

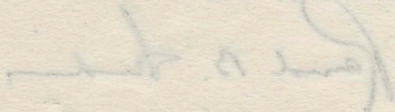
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decision.

With warm regards,

Cordially yours,



Dr. James H. Tuttle
The University of Chicago
Chicago, Illinois

August 16, 1934

My dear Mr. Fosdick:

I am writing to you to present the following matter concerning which I should be glad if you would advise me.

The University of Chicago during the past year has entered into an arrangement with the National Institute of Meat Packers under which the University has offered certain courses of study in the scientific and commercial aspect of the industry of meat packing. It is proposed to inaugurate this autumn further work which shall establish a four year course of preparation for work in this field. This cooperative relation is quite similar to that which, as I understand, the Harvard School of Business has entered into with various lines of business and industry.

In connection with the opening of this four year course, it is proposed to hold a joint conference at which will be considered such topics as cooperation between Science and Industry, various phases of the social structure, and finally certain of the most important industries of the country.

It is planned to invite representative men for each of these parts of the program. Invitations will be sent to President Angell of Yale, Burton of Michigan, McVey of Kentucky, for the forenoon program, to Secretary Hoover, to the Chinese Ambassador, and perhaps to some representative of the British or Canadian Ministry for the afternoon program, on the aspects of the social structure. For the evening program it has been suggested that Mr. Rockefeller be invited to speak with regard to the fuel industry, Mr. Gary for the steel industry, Mr. White of Armour and Company for the packing industry.

The addresses in the morning and afternoon would be at the University. The addresses in the evening would, it is expected, be given at the Auditorium, and there would be an audience of Chicago citizens. The effort would be to invite leading representatives of finance and commerce.

The matter on which I should like your advice would be as to whether it would be agreeable to Mr. Rockefeller to receive an invitation to take part in the evening conference. I have a general impression that Mr. Rockefeller seldom speaks on occasions of such a character, but those concerned have thought that this occasion might furnish an opportunity for the presentation of views upon certain problems of a broad fundamental character before a favorable audience. I may say that President Burton

August 16, 1934

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Mr. Fosdick, #2

before leaving for Europe, approved the general plan of the conference, although at that time the discussion of the program had not advanced to the point of naming any individuals to whom invitations would be extended.

I do not myself think that if Mr. Rockefeller should consider the matter at all he should feel under any obligation to accept it because it comes from the University in which he has so deep an interest. The only consideration, it would seem to me under the circumstances, is whether he would like to take part in the conference. It is partly for this reason that I have thought it would be better to ask your advice than to send a formal invitation to Mr. Rockefeller, unless I should understand that such an invitation would be agreeable to him.

If you can give me any advice with reference to this matter I shall be under great obligation. If you would like any further details as to the program, I should be glad to advise you.

Very truly yours,

J. H. Tufts, Vice President.

JHT-A

Mr. Raymond B. Fosdick,
233 Broadway,
New York, N. Y.

Mr. Goodrich, 42

before leaving for Europe, approved the general plan of the conference, although at that time the discussion of the program had not advanced to the point of naming any individuals to whom invitations would be extended.

I do not myself think that Mr. Goodrich should consider the matter at all he should feel under any obligation to accept it because it comes from the University in which he has so deep an interest. The only consideration, it would seem to me under the circumstances, is whether he would like to take part in the conference. It is partly for this reason that I have thought it would be better to ask your advice than to send a formal invitation to Mr. Goodrich, unless I should understand that such an invitation would be agreeable to him.

If you can give me any advice with reference to this matter I shall be under great obligation. If you would like any further details as to the program, I should be glad to advise you.

Very truly yours,

J. H. Tufts, Vice President.

JHT-A

Mr. Raymond B. Goodrich,
233 Broadway,
New York, N. Y.

GENERAL ELECTRIC COMPANY
120 BROADWAY, NEW YORK

OWEN D. YOUNG
CHAIRMAN OF THE BOARD

September 6, 1924.

Mr. James H. Tufts,
The University of Chicago,
Chicago, Ill.

My dear Mr. Tufts:

Replying to your letter of August 30th, as Mr. Young's Assistant, I wish to say that he is now in Europe as Interim Agent General of Reparation Payments and he, therefore, can not personally reply to your kind invitation. I note that the Conference is called for October 22nd. Mr. Young will not be back in this country by that time. I know that he will appreciate the great honor of the invitation from the Institute. I would suggest that in place of Mr. Young that you might invite Mr. Gerard Swope, President of our company, to speak on the same subject. I have not talked to him about it and will not do so. Mr. Swope is an impressive and most interesting speaker and if you can persuade him to address the Conference I know that you will be much pleased.

Very truly yours,

Stuart M. Crocker

August 30, 1924

Mr. Owen D. Young,
Chairman of the Board,
General Electric Company,
120 Broadway,
New York, N. Y.

My dear Mr. Young:

The University of Chicago, in connection with the American Institute of Meat Packers, is holding a public conference on Education and Industry on October 22.

It is our hope that this conference will contribute to more effective cooperation and a better understanding between industry and the public.

The University invites you to take part in this conference. We should be glad if you would present the subject The Electric Industries.

The Conference will mark the opening for collegiate instruction leading to a degree of a new unit of the University, The Institute of Meat Packing, which is conducted under the guidance of a joint administrative committee representing the University and the American Institute of Meat Packers. It provides a favorable opportunity for consideration of the broader aspects of industry in its relation to society, and for presentation by major industries of fundamental problems of outstanding trends in the industrial situation.

That you may know the plans which are being developed and know what speakers are being invited to appear on the program with you, I am enclosing a tentative outline of program indicating the names of the speakers who are being invited and the subjects which they have been asked to discuss.

Inasmuch as there will be changes it is hoped that this tentative outline of the program will be held in strict confidence.

The University, as well as those with whom it is cooperating, hopes that it may receive your acceptance. The subject which you are asked to present is important in the program. For that reason an early reply will be appreciated.

Yours very sincerely,

The University of Chicago
Vice President

JHT-A

August 30, 1934

Mr. Owen D. Young,
Chairman of the Board,
General Electric Company,
130 Broadway,
New York, N. Y.

My dear Mr. Young:

The University of Chicago, in connection with the American Institute of Mechanical Engineers, is holding a public conference on Education and Industry on October 22.

It is our hope that this conference will contribute to more effective cooperation and a better understanding between industry and the public.

The University invites you to take part in this conference. We should be glad if you would present the subject The Electric Industries.

The Conference will mark the opening for collective instruction leading to a degree of a new unit of the University, The Institute of Mechanical Engineering, which is conducted under the guidance of a joint administrative committee representing the University and the American Institute of Mechanical Engineers. It provides a favorable opportunity for consideration of the broader aspects of industry in its relation to society, and for presentation by major industries of fundamental problems of outstanding trends in the industrial situation.

That you may know the plans which are being developed and know what speakers are being invited to appear on the program with you, I am enclosing a tentative outline of program indicating the names of the speakers who are being invited and the subjects which they have been asked to discuss.

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Yours very sincerely,

The University of Chicago
Vice President

JHE-A

CANADIAN NATIONAL RAILWAYS

OFFICE OF THE CHAIRMAN AND PRESIDENT

SIR HENRY WORTH THORNTON, K.B.E.

CHAIRMAN OF THE BOARDS OF DIRECTORS AND PRESIDENT.

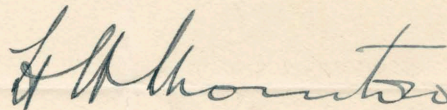
MONTREAL, QUE.

September 9th 1924.

My dear Professor:

I beg to acknowledge receipt of your kind letter of August 30th inviting me to address your public conference on October 22nd. It is very flattering to receive such an invitation from you, and I have much pleasure in accepting.

Yours sincerely,



Professor James H. Taft,
Vice-President,
The University of Chicago,
Chicago, Ill.

August 30, 1924

Sir Henry Worth Thornton, K. B. E.,
General Director, Canadian National Railways,
Montreal, Canada.

My dear Sir Henry:

The University of Chicago, in connection with the American Institute of Meat Packers, is holding a public conference on Education and Industry on October 22.

It is our hope that this conference will contribute to more effective cooperation and a better understanding between industry and the public.

The University invites you to take part in this conference. We should be glad if you would present the subject The Transportation Industries.

The Conference will mark the opening for collegiate instruction leading to a degree of a new unit of the University, The Institute of Meat Packing, which is conducted under the guidance of a joint administrative committee representing the University and the American Institute of Meat Packers. It provides a favorable opportunity for consideration of the broader aspects of industry in its relation to society, and for presentation by major industries of fundamental problems of outstanding trends in the industrial situation.

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Inasmuch as there will be changes it is hoped that this tentative outline of the program will be held in strict confidence.

The University, as well as those with whom it is cooperating, hopes that it may receive your acceptance. The subject which ~~you~~ are asked to present is important in the program. For that reason an early reply will be appreciated.

Yours very sincerely,

JHT-A

The University of Chicago
Vice President

August 30, 1934

Sir Henry Worth Thornton, K. B. E.,
General Director, Canadian National Railways,
Montreal, Canada.

My dear Sir Henry:

The University of Chicago, in connection with the American Institute of Management, is holding a public conference on Education and Industry on October 22.

It is our hope that this conference will contribute to more effective cooperation and a better understanding between industry and the public.

The University invites you to take part in this conference. We should be glad if you would present the subject of Transportation Industries.

The conference will mark the opening for college instruction leading to a degree of a new unit of the University, the Institute of Management, which is conducted under the guidance of a joint administrative committee representing the University and the American Institute of Management. It provides a favorable opportunity for consideration of the broader aspects of industry in its relation to society, and for presentation by major industries of fundamental problems of outstanding trends in the industrial situation.

That you may know the plans which are being developed and know what speakers are being invited to appear on the program with you, I am enclosing a tentative outline of program indicating the names of the speakers who are being invited and the subjects which they have been asked to discuss.

Inasmuch as there will be changes it is hoped that this tentative outline of the program will be held in strict confidence.

The University, as well as those with whom it is cooperating, hopes that it may receive your acceptance. The subject which you are asked to present is important in the program. For that reason an early reply will be appreciated.

Yours very sincerely,

The University of Chicago
Vice President

JHT-A

September 17, 1924.

My dear Mr. Tufts:

You doubtless received my cable that Mr. Sidney Webb was not available.

On receipt of the cable through Mr. Swift's office I consulted Mr. Amos C. Dean of the office of Swift & Co. in London who expressed grave doubt about getting Mr. Webb to go to America, but advised my going to the American Consul General.

This I did, and there received from Mr. Pinkerton, the Acting Consul General, advice to make the effort, but through the Embassy.

At the Embassy I saw Mr. Blair, Mr. Stiding the person usually dealing with these matters being on vacation. Mr. Blair advised my trying to see Mr. Webb in person and agreed to try to make an appointment for me through Mr. Campbell of the British Foreign office, this being the proper medium of approach to any government officer.

Mr. Webb proved to be out of town, but I was advised that I could see Mr. Henry W. Macrosty, as Mr. Webb's representative.

I called on Mr. Macrosty who told me that Mr. Webb was at some place to him unknown seeking rest, but that there was not the slightest probability that he could go to America, inasmuch as Parliament was to assemble in September or early in October on the Irish question, and again late in October

3

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I called on Mr. Macrosty who told me that Mr. Webb was at some place to him unknown seeking rest, but that there was not the slightest probability that he could go to America, inasmuch as Parliament was to assemble in September or early in October on the Irish question, and again late in October

in regular session. It seemed to him impossible that an officer of the Crown and member of the Government could make the journey to America in the interval between these two sessions.

I raised the question whether Mr. Webb might conceivably designate some one to represent him on such an errand. Mr. Macrosty told me that there were but two persons who could be seriously thought of in such connection, of whom he himself was the most appropriate as he had been in charge of the meat supply for the British armies in the War and was the person to whom all questions on that subject were now referred. He added that he did not see how it was possible for him to be away from his office long enough for such a journey, though nothing would please him more than to come to Chicago for such a purpose.

I explained as tactfully as I could that I had no authority as yet to ask him to come, but was interested to know whether it was in the range of possibilities. It was agreed that if on my return the plans of the Institute of Meat Packers had so developed as to make it seem really worth his while to make the journey if he could get away, that I should communicate with him.

My impression is that any effort to get him would be unavailing. I did not take up the question of expenses or compensation, since it was a bit embarrassing to do so, and I thought it very improbable that negotiations would reach a

in regular session. It seemed to him impossible that an officer of the Crown and member of the Government could make the journey to America in the interval between these two sessions.

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point where the question would be practicable. I did not have opportunity to get any other opinion than Mr. Macrosty's as to his eminent fitness for the service. He himself made a favorable impression on me.

Will you report these facts to Mr. Woods, in the form of this letter, or otherwise, and advise me of his wishes? Mr. Woods will doubtless have ways of finding out by cable or otherwise whether Macrosty is the kind of a man that he wants. My guess is that he would be of more real service than Mr. Webb.

I await advice from you as to further communication with Macrosty.

Very truly yours,

EDB:CB

Since writing the above I have learned that there is now in this country a commission of Englishmen for the study of Education and industry, or something of the kind; that they are coming to Chicago, that one of them is specially interested in the meat industry.--About this more later.

Written at Sea Sept. 9, 1924.
Copied in Chicago, Sept. 17, 1924.

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