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the institute of American Mant Factore. There are one or too other men associated with this industry who could give us a good deal of suggest in democracy with this project of they were in position to do so. For obvious reasons we divide like to identify such man with the work.

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CHICAGO

February 4th, 1925.

OFFICE OF THE PRESIDENT

My dear Mr. Tufts:

Our three representatives on the Programme

Committee for the Public Conference on Education and Industry, to be held by the University of Chicago and the Institute of American Meat Packers in co-operation, are Thomas E. Wilson, Philip D. Armour, and L. D. H. Weld.

We have given a great deal of thought to the personnel of this Committee, and believe that each of the three gentlemen named above will bring to the task at hand, either through his company association or special personal qualifications or both, a distinct contribution. On recommendation of Mr. Woods. in which I concur, our representation on this particular Committee is selected from men outside of the resident staff of the Institute so that direct responsibility for insuring the success of the programme may gain us the active co-operation of as many member companies as possible. The actual execution of the plans, of course, will fall, so far as our organization is concerned, on the staff of the Institute of American Meat Packers. The necessary co-ordination will be effected, with your permission, by providing for the informal attendance of a representative of the Institute staff at each session of the Programme Committee, and everything will be done to deliver the effective help of this industry to the greatest extent possible.

Mr. James H. Tufts, V.P. and Dean of Faculties, The University of Chicago, CHICAGO, ILLINOIS.

very truly yours.

INSTITUTE PLAN COMMISSION

CHAIRMAN

KONT IN

reads February Alle 1916.

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My done Mr. Pol'ts:

Committee for the Public Conference on Education and Industry, to be possible by the University of Chicago and the Institute of Apprica Meat Englishes in co-operation, are Thomas S. Wilson, Indian, and

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personned of this Committee, and sellers that each of the three gentlement messed above will bring to the these at anot, bittee the case of an insert the committee or open. It a committee to the contribution of an insert the contribution of the contribution of the physical of the selected of the contribution of this physical or the institutes to ablances from men outside of the revisent start of the institutes as this direct the contributes of the programme case the contribute of the programme case.

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Mr. James S. Curtus. 7.7. and Death of Capalities. Enn University of Chicago.

February 3, 1925.

Mr. James H. Tufts, Vice President and Dean of Faculties, The University of Chicago, Chicago, Illinois.

My dear Mr. Tufts:

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Very truly yours,
INSTITUTE PLAN COMMISSION

Chairman

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Very truly yours, INSTITUTE PLAN COMMISSION

Chairman

February 3, 1925.

Mr. James H. Tufts, Vice President and Dean of Faculties, The University of Chicago, Chicago, Illinois.

My dear Mr. Tufts:

Institute of Meat Packing is now constituted of seven men representing the University of Chicago, and four men representing the Institute of American Meat Packers. There are one or two other men associated with this industry who could give us a good deal of support in connection with this project if they were in position to do so. For obvious reasons we should like to identify such men with the work.

the representation of the Institute of American Meat Packers be increased to five men, and that the representation of the University be increased to any number it wishes in order to protect fully its working majority on the Committee. Perhaps the University may welcome an opportunity to broaden its delegation so as to make the Committee representative of additional divisions of the University's activities; but whether this be the case or not, it would be a distinct advantage if the representation of the Institute, and therefore that of the University, may be extended to accommodate the necessities which I have mentioned above. Will you please let me know

Mr. James H. Tufts, Vice President and Dean of Faculties, The University of Chicago, Chicago, Illinois.

My dear Mr. Tufts:

The Joint Administrative Committee of the Institute of Meat Packing is now constituted of seven men representing the University of Chicago, and four men representing the Institute of American Meat Packers. There are one or two other men associated with this industry who could give us a good deal of support in connection with this project if they were in position to do so. For obvious reasons we should like to identify such men with the work.

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the representation of the Institute of American Meat Packers
be increased to five men, and that the representation of the
University be increased to any number it wishes in order to
protect fully its working majority on the Committee. Perhaps the University may welcome an opportunity to broaden its
delegation so as to make the Committee representative of additional divisions of the University's activities; but whether
this be the case or not, it would be a distinct advantage if
the representation of the Institute, and therefore that of the
University, may be extended to accommodate the necessities
which I have mentioned above. Will you please let me know

whether this suggestion is agreeable to you, so that if it is we may appoint an additional representative on the Joint Administrative Committee.

Very truly yours,
INSTITUTE PLAN COMMISSION

Chairman.

whether this suggestion is agreeable to you, so that if it is we may appoint an additional representative on the Joint Administrative Committee.

Very truly yours.

INSTITUTE PEAN COMMISSION

Chairman.



OFFICE OF THE PRESIDENT

February 26th, 1925.

James H. Tufts, Esquire, Vice President and Dean of Faculties, The University of Chicago, Chicago, Illinois.

My dear Mr. Tufts:

I enclose copies of two letters sent to you in the early part of this month. In one of these, I suggested an increase in the number of members of the Joint Administrative Committee of the Institute of Meat Packing; and in the other, I furnished the names of the Institute's three representatives on the Programme Committee for the Public Conference on Education and Industry.

Our proposal that the number of men on the Joint Administrative Committee be increased is not absolutely in need of urgent action, but it does seem that a meeting of the Programme Committee for the Public Conference on Education and Industry is urgently needed if we are not to be cramped for time as we were last year. You recall, of course, that the Programme Committee is to meet at your call. The Institute ventures respectfully to suggest that a meeting at an early date would be desirable.

Yours very truly,

INSTITUTE PLAN COMMISSION

Chairman.

March 2, 1925.

My dear Mr. Wilson:

This is in acknowledgment of your letter of February 26th.

We had hoped to have the matters of which you speak definitely concluded before Mr. Tufts' return. Your letters were referred to Dean Spencer, in Mr. Tufts' absence, for decision. Mr. Spencer has hesitated to make the recommendations necessary, so that I fear that there may be a few days longer delay.

Very truly yours,

Secretary to the President.

Mr. Thomas E. Wilson, Wilson & Company, Chicago, Illinois.

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THE RESERVE AND ADDRESS NAME AND ADDRESS OF A PARTY OF TANDED TO THE SAME AND ASSOCIATED AND ASSOCIATION ASSO THE REPORT OF THE PARTY AND THE PARTY OF THE PARTY AND THE THE THE THE PERSON OF THE PERS

March 31, 1925 Mr. Thomas E. Wilson. Wilson and Company. Chicago, Illinois Dear Mr. Wilson: The matter of appointing an additional member of the Board of the Institute was delayed in my absence. I have conferred with Lean Spencer and we see no objection to making such an addition. Inssauch as the number upon the Board was originally brought to the attention of the Trustees, however, I think it is desirable that this change should be reported to them at their meeting on Thursday of next week, April 9. If there is no objection raised at that time, we shall be prepared to revise the membership of the Board in accordance with your suggestions. We shall probably wish to add Professor John Norton, who is in the Department of Hygiene and Bacteriology and has been associated with certain work for the institute on the scientific side. Dean Spencer and I also conferred as to the reorganization of the Committee to arrange for the industrial conference, and as soon as we secure the acceptances of those whom we decided ap appoint we will notify you. The details for this are in the hands of Dean Spencer. Sincerely yours, James H. Tufts JHT: H

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Department of Chemistry

February 24, 1925

Mr. E. T. Filbey Office of the President

Dear Mr. Filbey:

Would you kindly take up with President Burton the following suggestion?

The members of the Sprague Institute are nominated by the Director of the Institute, Dr. Wells, to the President for confirmation of the appointment as members of the University faculty. Professor Norton and myself would like to propose that we follow the same plan in connection with the appointments of the Institute of American Meat Packers. We would like to suggest that Dr. W. Lee Lewis be confirmed as Director of Research of the Institute of American Meat Packers, and be listed as a member of the Department of Chemistry under the list of the regular members of the Department, and separated from these names by a suitable space or line. (This is the method followed by the Department of Pathology). See the Lewis Registral.

We would further recommend that the research men working under Dr. Lewis be appointed as research associates in the University, and that their names be listed in the above way under the names of the regular members of the Department of Chemistry and Bacteriology, according to the field of research in which a given member is engaged.

The University would have no financial responsibility, but would thus have a closer working relation with the Institute as in the case of the Sprague Institute. It would involve, to the right of the research associates to take special courses at the University without payment of tuition fees, as is the case with appointees of the Sprague Institute. If the President approves the general principle of these recommendations, we will send you the names of the proposed research associates. The whole purpose of the recommendation is to incorporate the Institute of American Meat Packers, as far as possible, into the work of the University.

It may be added that in return for the privilege of free tuition mentioned above, the Departments of Chemistry and Bactèriology could have some of their Ph.D. candidates work under Dr. Lewis without any special remuneration for the latter from the University.

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He should be appointed the appointed from the properson of the state o

yar.

Yours sincerely, falus Skeply

JS/MS

Department of Chemistry

Pebruary 24. 1925

Mr. E. T. Kiber Office of he Frasident

Dear Mr. Filbsy:

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We said further recovered that the records men working under Dr. terms to exposite as respected in the specially in the University and their names by listed in the above may under the manes of the Department of Chemistry and Dectoriology, scoording to the field of research in which a given asmber is engaged.

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Yours aincorpay,

EES BE.

University College

OFFICE OF THE DEAN

March 2 1 9 2 5

Mr. W. E. Scott President's Office

My dear Mr. Scott:

Attached are letters which should be held in your files. They refer to the laboratory arrangement made with the Institute of American Meat Packers.

Very truly yours,

Dean

EF/EL

Berch 2

Mr. W. S. Scott Freeldent's Office

My dear Mr. Scott:

Altenhed and letters which should be held in your files. They refer to the laboratory arrangement made with the Thatitute of American Magi Packers.

Tery truly yours.

10/10

Department of Chemistry

February 21, 1925

Mr. E. T. Filbey Office of the President

Dear Mr. Filbey:

Thanks for the opportunity to see the letter of Vice President Arnett in regard to the arrangements for the laboratory of the Institute of American Meat Packers. It is, of course, entirely satisfactory.

I am

Yours sincerely,

JS/MS

Department of Chemistry

February 21, 1925

Mr. E. T. Filbey Office of the President

Dear Mr. Pilbey:

Thanks for the opportunity to see the latter of Vice Fresident Arnett in regard to the arrangements for the laboratory of the Institute of American Meet Packers. It is, of course, entirely satisfactory.

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Yours sincerely,

81/81

Office of the Vice=President and Business Manager

ROOM 1838, 230 S. CLARK ST. TELEPHONE DEARBORN 9312

February Twelve
1 9 2 5

My dear Mr. Filbey:

In answer to your letter of February 6th, regarding the suggested charge for laboratory supplies and overhead in connection with the work of the Institute of American Meat Packers: I notice that the contract states that the University shall furnish suitable laboratory quarters and other facilities without cost, but that the Institute shall pay for all laboratory supplies and materials used during the course of such work and shall pay such an additional fixed periodic fee as shall be agreed upon to cover overhead expenses for gas, water, light and janitor service. Therefore, the fee of \$15 per quarter for the use of space, gas, water, janitor service, etc., should be for the items mentioned with the exception of space.

fee as fixed by Dr. Stieglitz.

dence. I am returning herewith the correspon-

Very truly yours.

Trevor Arnett

Mr. Emery T. Filbey Office of the President The University of Chicago

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Office of the Wice-President and Musiness Sannager

RODWINSS. 230 S. CLARK ST.

February Twelve

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I am returning herewith the correspon-

dence.

Very truly yours,

Trevor Armstr

Mr. Emery T. Filbey of the c. c. ton President. The University of Chicago

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March 2 1 9 2 5

Mr. W: E. Scott President's Office

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Very truly yours,

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EF/EL

10

March 2 1925

Mr. W. E. Scott

My dear Mr. Scott:

Attached are letters which should be held in your files. They refer to the laboratory arrangement made with the Institute of American Meat Packers.

very truly yours,

Dean

TE/SE

Institute of American Meat Packers

509 So. Wabash Avenue CHICAGO

March 3, 1925.

Dr. Ernest D. Burton, President, The University of Chicago, Chicago, Illinois.

My dear Dr. Burton:

The fifth paragraph of the covenant made between the University of Chicago and the Institute of American Meat Packers on February 5, 1925, in connection with

The Research Laboratory of the Institute of American Meat Packers
Founded by Thomas E. Wilson

at

The University of Chicago

reads as follows:

"The staff of the Research Laboratory of the Institute of American Meat Packers shall be appointed by the Institute of American Meat Packers subject to approval by the University of Chicago."

The Institute of American Meat Packers at the present time wishes to appoint the following staff:

Director: Dr. W. Lee Lewis

Research Chemist: Dr. C. S. Palmer

Research Chemist: Dr. R. S. Vose

will you please say whether these appointments have the approval of the University so that we may know whether to proceed with them?

Cordially yours,

Executive Vice President.

Also recommended for approximation of Properous Singering as the minimum of the party and and the standard of the standard of

Institute of American Meat Packers 509 So. Wabash Avenue CHICAGO

March 5, 1926.

br. Brosst D. Burton, President, The University of Chicago, Chicago, Hillnois.

My dear Dr. Burton;

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Director: Dr. W. Lee Lewis

Research Chemist: Dr. C. B. Palmer

Research Chemics: Dr. E. E. Vose

Torque ent see interministrate these appointments have the appropriate to proceed with them?

Cordially yours,

dreemtive Vice President

Department of Chemistry

March 14, 1925

Mr. E. T. Filbey University of Chicago

Dear Mr. Filbey:

Dr. W. Lee Lewis has informed me that the following men will work under his direction at the University:

Charles Shattuck Palmer
S.B. 1917 University of Illinois
S.M. 1920
Ph.D.1922

Richard Shepard Vose S.B. 1920 Rutgers College Ph.D. 1923 Cornell University

I am inclosing a detailed statement concerning each of the men in case you wish to have further information.

Dr. Lewis recommends that instead of giving these men any University titles, they be appointed by the University with the same title that they hold in the Institute, namely, that of "Research Chemist."

Dr. Lewis himself should also be appointed with the same title that he holds in the Institute, namely, "Director of Scientific Research, Institute of American Meat Packers".

Please let me know when official action has been taken so that we can have these names enrolled with the departmental staff in the way we had previously discussed.

J. Steyly

135 WY

JS/MS

The University of Chicago
Department of Chemistry

Mary 11

March 14, 1925

Mr. E. T. Filbey University of Chicago

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Please let me know when official action has been taken so that we can have these names enrolled with the departmental staff in the way we had previously discussed.

J. Steeply

EM/52

Richard Shepard Vose.

Born January 16, 1898 at Somerville, Massachusetts.

B. S. in Chemistry, 1920, Rutgers College.

U. S. Army, 1917. 2nd Leiut. Infantry.

Acheson Graphite Company, Niagara Fall, N. Y., as chemist, 1920.

Solvay Process Company, Syracuse, N. Y., as chemist, 1922.

Ph. D., 1923, Cornell University.

Major - Organic Chemistry with W. R. Orndorff. Minor - Inorganic Chemistry, with L. M. Dennis Minor - Physical Chemistry, with W. B. Bancroft.

Thesis: W. R. Orndorff and R. S. Vose; Sulfonefluorescein and 2 - 4 - Dihydroxybenzoylbenzine - o - sulfonic acid, and some of their Derivatives. (See J. Am. Chem. Soc. 46, 1896 - 1912(1924)).

Cook Paint and Varnish Company, Kansas City, Mo., as chemist, 1923.

Mellon Institute of Industrial Research, Pittsburgh, Pa., as industrial fellow., 1924.

Richard Shepard Vose. Born January 16, 1898

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Cook Paint and Vinian Company, Manage Olty, Mr., as diemist, 1026.
Mellor institute of Industrial Research, Pitusburgh, Fa., as industrial frigit follows, 1926.

Return to Streply

Charles Shattuck Palmer.

Born November 11, 1895 at Champaign, Illinois.

Son of A.W. Palmer, former head of chemistry department in the University of Illinois.

B.S., 1917, course in chemistry, University of Illinois Professor of Chemistry, Greenville College, 17 - 18.

U. S. Army 18 - 19. Army experience included chemical and bacteriological instruction at Rockefeller Institute for Medical Research and Yale Army Laboratory School. Also seven months practice in Columbia University War Hospital including some research.

Graduate School, University of Illinois, Sept. 1919 - February 1922.

Major - Organic Chemistry
First minor - Physics
Second minor - Mathematics

Studied chemistry with Professor Noyes, Adams, Washburns, Derick, Kamm, Balke, H. B. Lewis; physics with Professors, Carman, and Knipp; mathematics with Professors Townsend and Emch.

M.S. 1920; Ph.D., February 1922, University of Illinois.

National Research Fellow in Chemistry, working on independent researches at Illinois, 1922, and at Yale 1922 - 24.

Since February, 1924, Assistant Professor of Organic Chemistry, Northwestern University, on temporary appointment as substitute for Professor W. Lee Lewis.

Publications:

Roger Adams and C. S. Palmer: "Reactions of the Arsines. Preliminary Paper. Condensation of Primary Arsines with Aldehydes." J. Am. Chem. Soc. 42, 2375 - 78(1920).

Charles T. Knipp and C. S. Palmer: "Preliminary Note on the Electromagnetic Inductive Properties of a Cathode Ray Solenoid." Trans.

Ill. State Acad. Sci. 14, 306 - 308 (1920)

Charles T. Knipp and C. S. Palmer: "Efficiency Tests of the Cenco-Hyvac Oil Vacuum Pumps." Trans. Ill. State Aca. Sci. 14, 309-313 (1921)

Charles T. Knipp and C. S. Palmer: "Efficiency Tests of the New Cenco-Hyvac Oil Vacuum Pumps." School Sci. and Math. 21, 617-620 (1921) C. S. Palmer with Roger Adams: "Reactions of the Arsines II. Conden-

C. S. Palmer with Roger Adams: "Reactions of the Arsines II. Condensation of Aromatic Primary Arsines with Aldehydes." J. Am. Chem. Soc. 44, 1356 - 82 (1922)

C. S. Palmer: "Aliphatic Arseno Compounds. I. Arseno-Acetic Acid. J. Am. Chem. Soc. 45, 3023 - 29 (1923)

The greater part of the work as national research fellow is as yet unpublished but will appear during 1924.

C. S. Palmer: Book review: Raiziss and Gavron, "Organic Arsenical Compounds", J. Am. Chem. Soc. 46, August, 1924.

U. S. Army 18 - 18; Army experience included objected backerlologi-Kimm, Balko, A. B. Lewis physics with Profesors, Corman, and Knipar mathematics with Professors Tourson, and Each.
L.S. 1920; Ph. D., Jebruary 1822, Chiversity of It incis. M.S. 1320; Ph.D., Seprency 1820, Oniversity of M. Independent researched at Illinois, 1922, and at Yale 1922 - 24.
Sinos February, 1934, Assistant Feofessor of Organic Chemistry, North-western University, on temporary appointment as substitute for Cham. soc. 42, 2575 - 78(1920). charles I. anipo Adi O. S. Palmary Wirelindson List on the Flectual ic. 2. I Simerica "All Indiation traces Communication in the imputation of the communication SMP April 8, 1925 Mr. W. W. Woods Institute of American Meat Packers 509 So. Wabash Avenue Chicago, Illinois My dear Mr. Woods: Your inquiry relative to appointments of Dr. Lewis and his research assistants to faculty positions in the University has been referred to Mr. Scott, Secretary to the President, for detailed information. These appointments were well under way some weeks ago and I had assumed they had been completed. Definite information should be available within a day or two. Very truly yours. Dean EF/EL

April 8, 1925 Mr. W. Woods Institute of American Mest Packers 509 So. Wabash Avehue Chicago, Illinois My dear Mr. Woods: Your inquiry relative to appointments of Dr. Lewis and his anoliteog viluost of aimstaleas doraceer in the University has been referred to Mr. Scott, Secretary to the President, for detailed information. These appointments were well under way some had yeds becomes bed I bus one alleew been completed. Definite information should be eveliable within a day or two. Very truly yours. Dean EF/EL

CHICAGO, ILLINOIS

Office of the President

April 10, 1925.

My dear Mr. Filbey:

to you. The two research chemists are appointed in due order, but through some slip between this Office and Mr. Tufts' Office, Dr. Lewis' appointment did not go before the Board at the meeting yesterday. However, it will be presented at the May meeting. I am sorry that this delay has occurred. I trust that it is of no serious consequence.

Very truly yours,

Secretary to the President.

Mr. E. T. Filbey, Faculty Exchange.

Day

April 14, 1925

Mr. W. E. Scott Secretary to the President.

My dear Mr. Scott:

Thank you for your note relative to the appointment of Dr. Lewis and his associates. The information which you have given will satisfy Mr. Woods.

Very truly yours,

Dean

EF/EL

Institute of American Meat Packers 509 So. Wabash Avenue Chicago

April 7, 1925.

Mr. E. T. Filbey, Dean University College,
The University of Chicago, Chicago, Illinois.

Dear Mr. Filbey:

Permit me to refer to your letter of March 6 concerning certain appointments.

We assume that this matter is moving forward satisfactorily through regular channels.

Very truly yours,

7171)000 Executive Vice President.

Executive Vice P.

Executive Vice P.

Mr. Sooth of few search production of the product of the p

Institute of Americ soo So. Wabash Avenue April 7, 1985. April 14, 1925 Mr. E. T. Filbey. The University of Chicago, Mr. W. W. Woods Institute of American Meat Packers 1980 (1980) 509 So. Wabash Avenue Chicago, Illinois My dear Mr. Woods: Attached is copy of a note I have just received from Mr. W. E. Scott, Secretary to the President. This draws attention to the present status of the appointment of Dr. Lewis and his associates. I regret that Dr. Lewis' appointment was overlooked at the recent board meeting. I am sure they will close up on this whole matter at the next session. Very truly yours.

Institute of Meat Packing

THE UNIVERSITY OF CHICAGO AND THE

INSTITUTE OF AMERICAN MEAT PACKERS IN CO-OPERATION

May 21, 1925

OFFICE OF THE DIRECTOR

Mr. Nathaniel Butler, Faculty Exchange.

My dear Mr. Butler:

Mr. Spencer has asked me to reply to your letter of May 8 in which you ask for information in regard to scholarships in the University of Chicago for graduate students in the Institute of Meat Packing.

In order to attract high grade graduate, students into the specialized courses planned in the Institute National Provisioner has offered two scholarships of \$500 each, tuition and fees to be paid out of this amount, and the Institute of American Meat Packers have offered six additional scholarships at \$500 each for graduate study.

In addition to the scholarships mentioned above the Institute of American Meat Packers have granted us additional funds which may be used either for research or applied on scholarships for graduate students capable of doing a certain amount of research work.

The control of these scholarships is in the hands of the University, we presume to be handled by the Dean of the School of Commerce.

I regret that I am not quite sure what you want, under the term "application". I shall be glad to furnish the information by telephone. We have no record of awards at present but hope to make the awards within the next two or three days.

Will you kindly call me for any additional information that I may have overlocked, and I shall be glad to furnish it.

Very sincerely yours,

Assistant Director

ELR: C

Institute of Micai Dacking

THE UNIVERSITY OF CRICAGO
AND THE
INSTITUTE OF AMERICAN MEAT PACKERS
IN CO-OFERATION

May 21, 1925

SPRICE OF THE DIRECTOR

Mr. Nathaniel Butler, Faculty Exchange.

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