

PRESIDENT
CHAS. E. HERRICK
CHICAGO

TREASURER
JOHN T. AGAR
CHICAGO

INSTITUTE OF AMERICAN MEAT PACKERS

509 SOUTH WABASH AVENUE

CHICAGO

EASTERN OFFICE
46 CEDAR ST., NEW YORK
PENDLETON DUDLEY, DIRECTOR

WASHINGTON OFFICE
MUNSEY BLDG., WASHINGTON, D. C.
NORMAN DRAPER
REPRESENTATIVE IN CHARGE

OFFICERS 1922-1923

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FRE GUGGENHEIM
CHICAGO

MYRON MCMILLAN
ST. PAUL

August 16, 1924.

Mr. James Hayden Tufts, Esq.,
Vice President and Dean of Faculties,
University of Chicago,
Chicago, Illinois.

My dear Dean Tufts:

In confirmation of our conversation of yesterday, please let me say that our understanding of the several details discussed is as follows:

The Vice President and Dean of Faculties of the University of Chicago has written personally to Presidents Angell, Burton and McVey, and will extend an invitation to Mr. Harold H. Swift. He also has sent forward an invitation to Mr. Hoover, and has written to Mr. Hoover and Mr. Hughes that the writer will call on them next week on behalf of the two institutions participating in arranging A Public Conference on Education and Industry. The purpose of calling on Mr. Hughes is to enlist his good offices with respect to those who will be invited from the United Kingdom.

In addition to the foregoing action, the Vice President and Dean of Faculties has written to Mr. Raymond Fosdick to inquire whether an invitation to address A Public Conference on Education and Industry would be welcomed by Mr. John D. Rockefeller, Junior.

It is also our understanding that an invitation is going forward to the Ambassador from China at Washington, whose subject will be "The Economic Outlook for Asia."

The name of the French Ambassador has been dismissed from consideration.

A letter, preceded by a cable, has been sent by the Vice President and Dean of Faculties to the President of the University of Chicago in England, asking him to call on the American Ambassador at the Court of St. James and the American Consul General at London to request their good offices in connection with the foreign invitations and asking him also, if it seems advisable, to present personally the invitation to the Right Honorable J. Ramsay MacDonald and his colleagues.

CABLE ADDRESS-INSAMPAC

INSTITUTE OF AMERICAN MEAT PACKERS

202 SOUTH WABASH AVENUE

CHICAGO

WASHINGTON OFFICE
MUNSEY BLDG., WASHINGTON, D. C.
NORMAN DRAHER
REPRESENTATIVE IN CHARGE

EASTERN OFFICE
48 CHURCH ST., NEW YORK
FREDERICK DUDLEY, DIRECTOR

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J. COHEN ARNOVITZ
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T. DAVIS HILL
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(TERM EXPIRING 1923)

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CHICAGO

MYRON MCNILLAN
ST. PAUL

August 16, 1924.

Mr. James Heyden Tuttle, Esq.,
Vice President and Dean of Faculties,
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yesterday, please let me say that our understanding of the
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of the University of Chicago has written personally to
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the invitation to the Right Honorable J. Ramsey MacDonald and
his colleagues.

The Dean of the School of Commerce and Administration at the University of Chicago is arranging with the Dean of the School of Law for appropriate personal representations to Chief Justice Taft.

The Vice President of the Institute of American Meat Packers, in Charge of the Department of Education and Research, is calling, under proper introduction, on the Acting Secretary of the Treasury to try to arrange for the good offices of Mr. Mellon in support of the invitations to be sent abroad. He also is calling on Mr. Hughes and Mr. Hoover, as noted previously, and is having a conference in New York with Mr. Ivy Lee regarding proper approaches to several individuals in the industrial group, and with Mr. George L. Franklin, in Pittsburgh, concerning the proper approach to Mr. Gary. He also will see some of the leading eastern bankers with a view to enlisting their tactful co-operation.

A committee of traffic managers from the packing industry will call on Mr. Hale Holden and other officials of the Association of American Railway Executives and obtain counsel and help concerning the best approach to Sir Henry Worth Thornton.

The results of these informational conferences will be reported to the Vice President and Dean of Faculties for his consideration and possible action.

The foregoing statement embodies our understanding of the situation to date and is the understanding on which we are proceeding.

With appreciation of the courtesies of you and your associates,

Very truly yours,

DEPARTMENT OF EDUCATION AND RESEARCH

W. W. Wood

Vice President in Charge.

Copy to Dean W. H. Spencer.
Copy to Dean E. T. Filbey.

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DEPARTMENT OF EDUCATION AND RESEARCH

W. W. Wood

Vice President in Charge.

Copy to Dean W. H. Spencer.
Copy to Dean E. T. Filbey.

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

August 16, 1924

Misc 3
meal Packer

My dear President Burton:

Mr. Woods of the Packer's Institute is very anxious that an effort be made to secure the attendance of Mr. Sidney Webb at the conference on October 21. I do not myself think it likely that Mr. Webb could leave his government duties, but Mr. Wood thinks it quite possible that while nominally coming to attend this conference, he might think it a favorable opportunity to make other addresses also in this country which would promote the better understanding between the present government of Great Britain and the people of this country. At Mr. Woods' request I have written Secretary Hughes asking that if it seems proper to him he would indicate to our State representative in London that the conference will be of a dignified character, hence that it would be appropriate for a representative of the British government to attend. If this meets your approval, perhaps you will yourself call upon Mr. Webb or upon the American Ambassador (or consul), and extend an invitation.

Others to be invited are Presidents Angell, Burton of Michigan, McVey of Kentucky, and leading business men.

A somewhat delicate point is that the Packers do not propose to offer any compensation, even traveling expenses to their speakers. I do not think Mr. Webb is in a position to spend \$1000 from his own pocket for such a conference. If the British Government thinks it worth while to send him for some broader purpose, that of course is

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

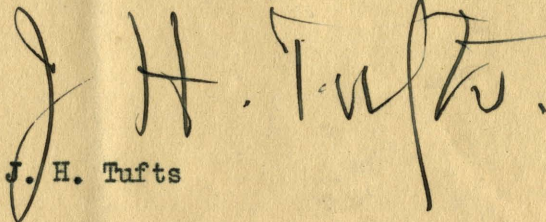
President Burton, #2

its responsibility.

Dr. Sippy died suddenly yesterday at his Michigan summer home of heart failure. Have offered the family Mandel Hall for funeral services.

Dr. McLean is now cheerful as to progress in view of agreement that Dr. Phemister shall work on the hospital plans.

Very truly yours,

A handwritten signature in dark ink, appearing to read "J. H. Tufts". The signature is fluid and cursive, with the first letters of each word being capitalized and prominent.

J. H. Tufts

JHT-A

President Ernest D. Burton,
c/o Swift and Company, Ltd.,
London, England.

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

President Burton, 42

its responsibility.

Dr. Cline died suddenly yesterday at his Michigan summer home of heart failure. Have offered the family Memorial Hall for funeral services. Dr. Nelson is now checking on to program in view of agreement that Dr. Knudsen shall work on the hospital plans.

Very truly yours,

J. H. White

THE-A

President Ernest B. Burton,
c/o Swift and Company, Ltd.,
London, England.

August 21, 1924

My dear President McVey:

I am writing on behalf of the University to invite you to take part in the conference to be held at the University of Chicago on October 21 on the general subject of cooperation between science and education on the one hand and industry on the other.

The particular occasion for this conference is this. During the past year the University of Chicago has entered upon a joint arrangement with the Institute of Meat Packers under which certain courses of study have been worked out under the auspices of the School of Commerce and Administration and of our University Colleges, which are intended to serve as preparation for those in the industry or proposing to enter the industry of meat packing. This coming year it is proposed to carry this further and to begin a four year course of study in preparation for positions in this industry. It is further proposed that there shall be cooperation in certain lines of research for the study of the fundamental scientific problems connected with the industry.

It is expected that the audience will be made up very largely of representatives of the meat packing industry who are to hold a general meeting in the city at the time mentioned.

Your own close contact with the agricultural Northwest as well as with the conditions in your location would I am sure make your presence very helpful to the program. If it should be possible for you to accept, the exact subject could be arranged a little later.

With very pleasant recollections of my visit to Lexington, I am

Very sincerely,

JHT-A

J. H. Tufts.

President Frank L. McVey,
University of Kentucky,
Lexington, Ky.

August 21, 1934

My dear President McVey:

I am writing on behalf of the University to invite you to take part in the conference to be held at the University of Chicago on October 21 on the general subject of cooperation between science and education on the one hand and industry on the other.

The particular occasion for this conference is this. During the past year the University of Chicago has entered upon a joint arrangement with the Institute of West Packings under which certain courses of study have been worked out under the auspices of the School of Commerce and Administration and of our University Colleges, which are intended to serve as preparation for those in the industry or proposing to enter the industry of meat packing. This coming year it is proposed to carry this further and to begin a four year course of study in preparation for positions in this industry. It is further proposed that there shall be cooperation in certain lines of research for the study of the fundamental scientific problems connected with the industry.

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Very sincerely,

J. H. Tufts.

JHT-A

President Frank L. McVey,
University of Kentucky,
Lexington, Ky.

UNIVERSITY OF MICHIGAN
ANN ARBOR
PRESIDENT'S OFFICE

FRANK EGLESTON ROBBINS
ASSISTANT TO THE PRESIDENT

August, 22, 1924.

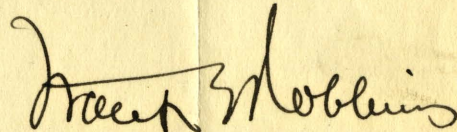
Dean James H. Tufts,
University of Chicago,
Chicago, Illinois.

My dear Dean Tufts:

I am snwering your letter of August 21, on behalf of President Burton who is still absent from Ann Arbor on his vacation. He will, I am sure, be deeply interested in the proposed conference and will, at the earliest moment, tell you whether he will find it possible to attend it. Please let me thank you on his behalf for your courtesy.

The University of Michigan has, as you note, in your letter, had some experience along these lines. Of course the Meat Packers do not flourish in Michigan as they do in Illinois and our problems are, therefore, somewhat different. The industries with which we are most closely associated are manufacturers of one sort or another, very largely those engaged in metal working. We have in our Engineering College, a department called the department of Engineering Research to which the University contributes a certain amount toward the salary budget, the actual expenses of research being paid by the industries which are served. Questions have arisen in this connection which no doubt would be interesting to discuss at such a conference as you propose.

Very sincerely yours,



FER/C.

UNIVERSITY OF MICHIGAN
ANN ARBOR
PRESIDENT'S OFFICE

FRANK ELLERTON MORRIS
ASSISTANT TO THE PRESIDENT

August 22, 1924.

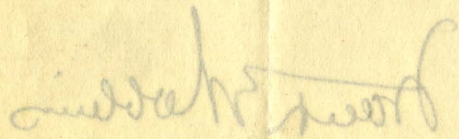
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Very sincerely yours,



FER/C.

August 21, 1924

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I am writing on behalf of the University to invite you to take part in the conference to be held at the University of Chicago on October 21 on the general subject of cooperation between science and education on the one hand and industry on the other.

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It is expected that the audience will be made up very largely of representatives of the meat packing industry who are to hold a general meeting in the city at the time mentioned.

I understand that the University of Michigan has given attention to some of the problems connected with cooperation with industry, and we should feel honored if you would consent to be present and take part. The exact subject could be arranged a little later if you thought it possible to be present.

Sincerely yours,

JHT-A

J. H. Tufts.

President Marion LeRoy Burton,
University of Michigan,
Ann Arbor, Michigan.

August 21, 1934

My dear President Burton:

I am writing on behalf of the University to invite you to take part in the conference to be held at the University of Chicago on October 21 on the general subject of cooperation between science and education on the one hand and industry on the other.

The particular occasion for this conference is this. During the past year the University of Chicago has entered upon a joint arrangement with the Institute of West Packers under which certain courses of study have been worked out under the auspices of the School of Commerce and Administration and of our University Colleges, which are intended to serve as preparation for those in the industry or proposing to enter the industry of meat packing. This coming year it is proposed to carry this further and to begin a four year course of study in preparation for positions in this industry. It is further proposed that there shall be cooperation in certain lines of research for the study of the fundamental scientific problems connected with the industry.

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Sincerely yours,

J. H. Thurston.

JHT-A

President Marion J. Burton,
University of Michigan,
Ann Arbor, Michigan.

Copy to Dean Spencer

President Marion LeRoy Burton,
University of Michigan,
Ann Arbor, Michigan

My dear President Burton:

Under date of August 21 I wrote inviting you to participate in a conference to be held at the University of Chicago on October the twenty-second (in my letter of August 21 this date was incorrectly given as October 21). Mr. Robbins wrote me on your behalf that you were absent from Ann Arbor on vacation. I wonder if at the present time you could let us know whether it would be possible for you to attend and take part in the conference?

Since the date of my former letter we have received acceptances from President McVey of the University of Kentucky, from Vice President J. J. Carty of the American Telephone and Telegraph Company, from Mr. Bradfute of the American Farm Bureau Federation, from Sir Henry Thornton of the Canadian National Railways and from Mr. White, President of Armour and Company. President Burton of the University of Chicago will preside at the morning session at which it was hoped that you might be present.

A subject on which the Conference would be very glad to hear from you is that of industrial museums, or if this is not a topic which has come particularly within your own problems, I am sure that the conference would be glad to hear from you on any of the problems which have come to your attention in connection with the work of the University of Michigan.

For your convenience I am enclosing a copy of my former letter.

Sincerely yours,

James H. Tufts

JHT:H



THE SECRETARY OF STATE

WASHINGTON

August 23, 1924.

My dear Mr. Tufts:

I have received your letter of August sixteenth with respect to the proposed conference in October in cooperation with the Institute of Meat Packers. You stated that Mr. Wood would be in Washington and would call at the Department of State to explain the nature and scope of the conference. I have not seen Mr. Wood, but Mr. Faulkner did call and I had an opportunity of discussing the matter with him. I assume that he has made a report to you.

With high regard, I am,

Very sincerely yours,

Mr. James H. Tufts,
Vice President, Board of Trustees,
The University of Chicago,
Chicago, Illinois.

August 16, 1924

Dear Mr. Hughes:

The University of Chicago in cooperation with the Institute of Meat Packers is arranging a conference for October 21 at which it is hoped to have eminent representatives of education, government, commerce and industry. It is possible that in this connection we may be able to secure the attendance of some representative of the British government, and I am venturing to ask that if it seems to you proper, you would perhaps indicate to the representative of our government in London that participation in such a conference would be a dignified procedure in view of the standing of the University and of the importance of the Industry which is cooperating with the University in this matter.

Mr. Wood of the National Institute of Meat Packers is to be in Washington next week and will call at the Department of State and explain more fully the nature and scope of the conference in question.

With high esteem, I am

Very respectfully yours,

JHT-A

J. H. Tufts, Vice President.

Honorable Charles E. Hughes,
Secretary of State,
Washington, D. C.

August 16, 1934

Dear Mr. Hughes:

The University of Chicago in cooperation with the Institute of West
Fackners is arranging a conference for October 31 at which it is hoped to
have eminent representatives of education, government, commerce and
industry. It is possible that in this connection we may be able to
secure the attendance of some representative of the British Government,
and I am venturing to ask that if it seems to you proper, you would
perhaps indicate to the representative of our government in London that
participation in such a conference would be a dignified procedure in
view of the standing of the University and of the importance of the
industry which is cooperating with the University in this matter.
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Very respectfully yours,

J. H. Tupper, Vice President.

JHT-A

Honorable Charles E. Hughes,
Secretary of State,
Washington, D. C.

m. B. D.

YALE UNIVERSITY
NEW HAVEN CONNECTICUT

OFFICE OF THE PRESIDENT

August 25, 1924.

Dean James H. Tufts,
University of Chicago,
Chicago, Ill.

Dear Sir:-

Your two letters of August 20th addressed to President Angell reach the office in the absence of his secretary. Miss Chatfield will return to the office next week and can tell you whether the President's other engagements, as well as his health, will permit of his being present at the University of Chicago on October 21st.

Your personal note will be forwarded to Mr. Angell. He does not expect to return to New Haven until late in September.

Very truly yours,

N. C. Keenahan

NCK/

YALE UNIVERSITY
NEW HAVEN CONNECTICUT

August 25, 1924.

OFFICE OF THE PRESIDENT

Dean James H. Tuttle,
University of Chicago,
Chicago, Ill.

Dear Sir:-

Your two letters of August 20th addressed to President Angell reach the office in the absence of his secretary. Miss Chaffield will return to the office next week and can tell you whether the President's other engagements as well as his health, will permit of his being present at the University of Chicago on October 21st.

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Very truly yours,

R. C. Mendenhall

WCH

Copy of letter from President Angell, to Dean Tufts.

YALE UNIVERSITY
NEW HAVEN CONNECTICUT

August 30, 1924

My dear Tufts:

Your kind invitation to participate in the conference of Oct. 21 has just reached me, having been delayed, I fear, in New Haven.

It would give me great pleasure if I could see my way clear to join with you in your interesting program on that date. But I am not yet wholly recovered from my operation (the wound has been very obstinate about healing) and I do not dare to make any engagements until I am more sure of myself. I am none the less appreciative of the invitation.

.

Faithfully yours,

James R. Angell

Copy of letter from President Angell, to Dean Tuttle.

YALE UNIVERSITY

NEW HAVEN CONNECTICUT

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Faithfully yours,

James R. Angell

August 30, 1934

Dear President Angell:

The University of Chicago in cooperation with the American Institute of Meat Packers is to hold a conference on October 21 upon the general subject of cooperation between science and education on one hand, and industry on the other. Knowing that you have given a good deal of attention to this subject, I am writing to ask whether it would be possible for you to address the conference on the date mentioned.

The conference will be held at Mandel Hall and the audience will be made up to a considerable extent of representatives of the industry of meat packing who are holding a three day meeting in the city, and devoting this particular day to the joint conference. It is expected that several hundred of such representatives will be in attendance.

The particular occasion for the conference is the inauguration of courses in the College of Commerce and Administration designed to lead especially toward positions in the above industry. Invitations to participate in the program are being sent to people of standing in the field of education and in that of industry, and the University would feel honored if it is possible for you to be present.

Very truly yours,

J. H. Tufts,

JHT-A
President James Roland Angell,
Yale University,
New Haven, Conn.

August 30, 1934

Dear President Angell:

The University of Chicago in cooperation with the American Institute of
Nest Factors is to hold a conference on October 21 upon the general subject
of cooperation between science and education on one hand, and industry on
the other. Knowing that you have given a good deal of attention to this
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Very truly yours,

J. H. Tuttle

JH-A
President James Roland Angell,
Yale University,
New Haven, Conn.

INSTITUTE OF AMERICAN
MEAT PACKERS.
509 South Wabash Avenue.
Chicago.

August 28, 1924

C O P Y

Dean E. T. Filbey,
University of Chicago,
Chicago, Illinois

Dear Dean Filbey:

We have sent the list of addresses needed for the two letters and the revised programme outlines as agreed.

If convenient and in taste, may I have, for Mr. Wilson's information and our own, copies of the letters that have gone forward, in order that we may coordinate our efforts intelligently?

May I know, please, as soon as an invitation actually has been sent or presented to any of the following men:

Mr. Booth, Mr. Carty, Mr. Stone, Mr. Bradfute, Mr. Webb, Mr. Rockefeller, Mr. Hoover, Mr. Gary, Mr. Bedford and Mr. Thornton and Mr. Young.

In the case of Sidney Webb and Sir Henry we are particularly anxious to have word, if we may, as soon as the invitations have gone forward.

Very sincerely yours,

DEPARTMENT OF EDUCATION AND RESEARCH

(Signed) W. W. Woods

WWW

Vice President.

INSTITUTE OF AMERICAN
MEAT PACKERS.
509 South Wabash Avenue.
Chicago.

August 28, 1934

C O P Y

Dean E. T. Wilbey,
University of Chicago,
Chicago, Illinois

Dear Dean Wilbey:

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two letters and the revised programme outlines as agreed.
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Wilson's information and our own, copies of the letters that
have gone forward, in order that we may coordinate our ef-
forts intelligently?

May I know, please, as soon as an invitation actu-
ally has been sent or presented to any of the following men:
Mr. Booth, Mr. Gerty, Mr. Stone, Mr. Bradute, Mr.
Webb, Mr. Rockefeller, Mr. Hoover, Mr. Gery, Mr. Bedford and
Mr. Thornton and Mr. Young.

In the case of Sidney Webb and Sir Henry we are
particularly anxious to have word, if we may, as soon as the
invitations have gone forward.

Very sincerely yours,

DEPARTMENT OF EDUCATION AND RESEARCH

(Signed) W. W. Woods

Vice President.

WWW

September 2, 1924

Mr. W. W. Woods,
Institute of American Meat Packers,
509 So. Wabash Avenue,
Chicago, Illinois.

Dear Mr. Woods:

The enclosed form was used for letters to the following, which were mailed August 30)

Sir Henry Thornton, Mr. Owen D. Young, Mr. Oscar E. Bradfute, Mr. Willis H. Booth, Mr. John J. Carty, Rt. Hon. W. L. Mackenzie King, Mr. Elbert Gary, Mr. A. C. Bedford.

A slightly modified letter referring to a previous correspondence concerning a lecture last winter was sent to the Chinese ambassador.

It was understood that Dean Spencer would undertake correspondence with Attorney General Stone. No letter was sent to Mr. Webb because it was understood that President Burton would ascertain whether there was any possibility of Mr. Webb's coming. No letter was sent to Mr. Rockefeller because the understanding was that Mr. Fosdick would advise me whether it would be agreeable to Mr. Rockefeller to receive such an invitation. A letter will be sent to Mr. White in accordance with the suggestion. Invitations had been sent to Presidents Angell, Burton and McVey, but no reply has yet been received. A letter from the Assistant to Mr. Hoover has just been received in which it is stated that it now seems probable that important public business in Washington will prevent Mr. Hoover from being absent from the city at the time of our conference.

Very truly yours,

James H. Tufts

T:W

