

January 22nd, 1902.

My dear Mr. Judson:

Will you confer with Dean Tufts concerning Mr. Fleming? I think that it would be best, under all the circumstances, to ~~keep him~~ until the case is investigated; but I leave the matter to you. His statement this morning was an entire perversion of the facts, was a misrepresentation from beginning to end, and was made after he had consulted with officers of the University who informed him that there was no basis for it. Will you take the matter up and let me hear from you soon?

Very truly yours,

W. R. Harper

CHICAGO.

To the Rector of St. Paul's Church

JAN 24 1902

January 22nd, 1902.

My dear Mr. Johnson:

Will you confer with Dean Tutts

concerning Mr. Fleming? I think that it would be
best, under all the circumstances, to suspend him un-
til the case is investigated; but I leave the matter
to you. His statement this morning was an entire
perversion of the facts, was a misrepresentation from
beginning to end, and was made after he had consulted
with officers of the University who informed him
that there was no basis for it. Will you take the
matter up and let me hear from you soon?

Very truly yours,

W. R. Harper

Chicago.

To the Rector of St. Paul's Church,

January 21st, 1902.

Jan. 8th, 1902.

My dear Mr. Judson:-

I have spent some time in a study of the Summer Quarter schedule, which I return to you. As I figure it out the following states the situation: Unless some active work is done in the near future, I am afraid we shall be even later than usual. I have myself written to all the departments in the second and third columns, asking them to take up the matter at once with you. Will you take up the matter from your end of the line? The situation is very bad. What makes it still worse is the fact that in so many cases there is no indication as to the terms on which a professor is to do his work. Will you not get such extra assistance as you may need, to be charged to a special appropriation which I shall arrange for you, and get this particular matter into shape at once?

Yours very truly,

W. R. Harper

Jan. 8th, 1902.

My dear Mr. Johnson:-

I have spent some time in a study of the Summer Quarter schedule, which I return to you. As I figure it out the following states the situation: Unassessable active work is done in the near future, I am afraid we shall be even later than usual. I have myself written to all the departments in the second and third columns, asking them to take up the matter at once with you. Will you take up the matter from your end of the line? The situation is very bad. What makes it still worse is the fact that in so many cases there is no indication as to the terms on which a professor is to do his work. Will you not get such extra assistance as you may need, to be charged to a special appropriation which I shall arrange for you, and get this particular matter into shape at once?

Yours very truly,

W. R. Harper

Jan. 24th, 1902.

My dear Mr. Judson:-

About April first the present bookroom of the Press will be vacated. I think it would be wise to use this for deans' offices. Let us understand that it is not to be assigned to anyone until we have fully discussed the needs of the deans. I feel that they have the first claim.

Yours very truly,

W. R. Harper

Jan. 1903.

My dear Mr. Jackson:-

About April first the present bookroom of
the Press will be vacated. I think it would be wise to use this for
deans' offices. Let us understand that it is not to be assigned
to anyone until we have fully discussed the needs of the deans.
I feel that they have the first claim.

Yours very truly,

W. R. Harper

January 15th, 1902.

My dear Mr. Judson:

I am planning for the next few months to relieve myself of some executive details, and am asking certain deans to take my place in connection with certain boards. I am writing to ask you to consent to conduct the executive work in connection with the Board of Student Organizations. I should like to feel that you will take the responsibility of the affairs of this Board entirely off my hands; that you will preside at the meetings; that you will see to the execution of the actions of the Board. I shall understand that in matters of importance you will consult me, if possible, before the matters are presented to the Board. I desire to keep in close touch with the work of the Board, but only through you.

Hoping that you will consent to take this responsibility, I remain

Very truly yours,

W. R. Harper

W. R. Harper

Very truly yours,

responsibility, I remain

Hoping that you will consent to take this

but only through you.

to keep in close touch with the work of the Board,

the matters are presented to the Board. I desire

portance you will consult me, if possible, before

Board. I shall understand that in matters of im-

you will see to the execution of the actions of the

hands; that you will preside at the meetings; that

bility of the affairs of this Board entirely off my

should like to feel that you will take the responsi-

nection with the Board of Student Organizations. I

you to consent to conduct the executive work in con-

nection with certain boards. I am writing to ask

and am asking certain boards to take my place in con-

months to relieve myself of some executive details,

I am planning for the next few

My dear Mr. Johnson:

January 15th, 1902.

Jan, 8th, 1902.

My dear Mr. Judson:-

Can you suggest some one whom you would like to have come to the University during the first term to do work in Political Science, corresponding to James' work in the second term?

I understand that we are to publish the preliminary program on the first of February. It should not be a day later.

Yours very truly,

W. R. Harper

Jan. 8th, 1902.

My dear Mr. Lodge:-

Can you suggest some one whom you would
like to have come to the University during the first term to do work
in Political Science, corresponding to James' work in the second term?
I understand that we are to publish the preliminary program on
the first of February. It should not be a day later.

Yours very truly,

W. R. Harper

Jan. 16th, 1902.

My dear Mr. Judson:-

I have returned the manuscript of the Summer Quarter. Will you not consult with Mr. Shepardson and see what is best to be done? I myself think it would be better to get out a preliminary statement to be mailed to those who are making inquiries, and not to announce the courses until we can get them into good shape. I am afraid we are going to lose seriously.

Yours very truly,

W. R. Harper

Jan. 16th, 1902.

My dear Mr. Judson:-

I have returned the manuscript of the
Summer Quarter. Will you not consult with Mr. Shepley and see
what is best to be done? I myself think it would be better to get
out a preliminary statement to be mailed to those who are making
inquiries, and not to announce the courses until we can get them into
good shape. I am afraid we are going to lose seriously.

Yours very truly,

W. R. Harper

Dec. 28th, 1901.

My dear Mr. Judson:-

We have spent a large amount of time during the recess in restating and verifying the statistics. The more we study the subject the more unreliable we find the statistics we have received from Miss Tobias. Something ought to be done at once to make it possible to secure accurate and satisfactory statistics of the quarter in time for the Convocation statement and without the abnormal amount of labor which the last statistics have cost us. Will you be kind enough to take this question up?

Yours very truly,

W. R. Harper

Dec. 28th, 1901.

My dear Mr. Johnson:-

We have spent a large amount of time during the recess in restating and verifying the statistics. The more we study the subject the more unreliable we find the statistics we have received from Miss Tobias. Something ought to be done at once to make it possible to secure accurate and satisfactory statistics of the quarter in time for the Convocation statement and without the abnormal amount of labor which the last statistics have cost us. Will you be kind enough to take this question up?

Yours very truly,

W. R. Harper

Nov. 18th, 1901.

My dear Mr. Judson:-

Would it be a good thing to make a campaign in the matter of getting graduate students who have been on hand some time finish their arrangements for acceptance as candidates?

Yours very truly,

W. R. Harper

Nov. 18th, 1901.

My dear Mr. Judson:-

Would it be a good thing to make a
campaign in the matter of getting graduate students who have been
on hand some time finish their arrangements for acceptance as
candidates?

Yours very truly,

W. R. Harper

Nov. 13th, 1901.

My dear Mr. Judson:-

The annual announcements of the Semitic department are turning on one or two arrangements which have not yet been completed. Will you kindly let me know the latest hour at which you can receive material, and I will see that you have the copy promptly.

Yours very truly,

W. R. Harper

N. O. 1342, 1901.

My dear Mr. Jackson:-

The annual announcements of the
Scientific department are turning on one or two arrangements
which have not yet been completed. Will you kindly let me
know the latest hour at which you can receive material, and
I will see that you have the copy promptly.

Yours very truly,

W. R. Harper

Nov. 15th, 1901.

My dear Mr. Judson:-

In accordance with a letter received from Mr. Carman, Secretary of the Commission on Accredited Schools, I desire to say that the University of Chicago will accept a membership in the Commission, and will be represented by the President of the said University, or in his absence by Mr. George E. Vincent, the Dean of the Junior Colleges. It is understood that the University of Chicago will assume its share of the expense of the Commission.

Yours very truly,

W. R. Harper

Nov. 15th, 1901.

My dear Mr. Lusk:-

In accordance with a letter received from Mr. Garman, Secretary of the Commission on Accredited Schools, I desire to say that the University of Chicago will accept a membership in the Commission, and will be represented by the President of the said University, or in his absence by Mr. George E. Vincent, the Dean of the Junior Colleges. It is understood that the University of Chicago will assume its share of the expense of the Commission.

Yours very truly,

W. R. Harper

November 20, 1901.

My dear Mr. Judson:

Will you not find out exactly what the English Department want to be done in the case of Flint, and let us try to do it?

Yours truly,

W. R. Harper

November 20, 1901.

My dear Mr. Judson:

Will you not find out exactly what the English Department
want to be done in the case of Flint, and let us try to do it?

Yours truly,

W. R. Harper

November 21, 1901.

Mr. H. P. Judson,

My dear Mr. Judson:

We are now ready to go ahead with the President's report, and I should be glad to have from you as soon as possible a report for 1899-1900, and a distinct one for 1900-1901, covering the same ground as the matter on pages 52 to 71 of the President's report for 1898-9. The general discussion such as is found on pages 50 and 51, and also in another portion of this book under your signature may include material furnished during the two years, and in a measure retrospective since 1892, but the statistics in every case should be in two distinct sets.

Yours truly,

W. R. Harper

November 21, 1901.

Mr. H. P. Judson,

My dear Mr. Judson:

We are now ready to go ahead with the President's report, and I should be glad to have from you as soon as possible a report for 1899-1900, and a distinct one for 1900-1901, covering the same ground as the matter on pages 52 to 51 of the President's report for 1898-9. The general discussion such as is found on pages 50 and 51, and also in another portion of this book under your signature may include material furnished during the two years, and in a measure retrospective since 1898, but the statistics in every case should be in two distinct sets.

Yours truly,

W. R. Harper

November 21, 1901.

My dear Mr. Judson:

In the President's report for 1898-9, pages 16 to 26 represent the work of collaboration between yourself and Dean Salisbury. Will you please look these pages over, and have prepared as soon as convenient the material suitable for publication in the forthcoming President's report, covering the two years, 1899-1900, 1900-1901?

Yours truly,

W. R. Harper

November 21, 1901.

My dear Mr. Judson:

In the President's report for 1898-9, pages 16 to 26 represent the work of collaboration between yourself and Dean Salisbury. Will you please look these pages over, and have prepared as soon as convenient the material suitable for publication in the forthcoming President's report, covering the two years, 1899-1900, 1900-1901?

Yours truly,

W. R. Harper

Nov. 26th, 1901.

My dear Mr. Judson:-

Jameson is to give the Convocation address.

The Congregation Committee decided this morning to ask Adams or Turner to introduce him with a five or six minutes speech. It is proposed to make the Congregation dinner turn on History, etc. We should like to have suggestions from you as to ways of making the meeting a successful one.

Yours very truly,

W. R. Harper

Nov. 28th, 1901.

My dear Mr. Jackson:-

Jameson is to give the Convocation address.

The Congregation Committee decided this morning to ask Adams or
Turner to introduce him with a five or six minutes speech. It is
proposed to make the Congregation dinner turn on History, etc.
We should like to have suggestions from you as to ways of making the
meeting a successful one.

Yours very truly,

W. R. Harper

Dec. 3rd, 1901.

My dear Mr. Judson:-

Will you kindly prepare a report of the work of your division which may be presented at the last Chapel Assembly of the Quarter, in accordance with the custom instituted last summer? This report might contain the more important matters- numbers, particular events, things that have been done and have not been done, etc., etc. A statement which would be of interest not only to students but to the public. It perhaps should not exceed twelve to fifteen minutes. May I also ask you to consider with me the question of division lectures next quarter at as early a date as possible?

Yours very truly,

W. R. Harper

Dec. 3rd, 1901.

My dear Mr. Judson:-

Will you kindly prepare a report of the work

of your division which may be presented at the last Chapel Assembly

of the Quarter, in accordance with the custom instituted last summer?

This report might contain the more important matters - numbers, particular

events, things that have been done and have not been done, etc., etc.

A statement which would be of interest not only to students but to the

public. It perhaps should not exceed twelve to fifteen minutes. May

I also ask you to consider with me the question of division lectures

next quarter at as early a date as possible?

Yours very truly,

W. R. Harper

Dec.2d, 1901.

My dear Mr. Judson:-

I wish to propose that we join hands to make a special occasion of the Annual University Debate. You will have in mind the fact that this henceforth is to be an annual event, and I propose that we use every effort to make it successful from the social as well as from the general University point of view. Will you not consent to keep Friday, December thirteenth free from other engagements, and will you not take such steps as may occur to you to assist in making the event a successful one?

Yours very truly,

W. R. Harper

Letter sent to the following names:

Salisbury

James

Tufts

Vincent

Dec. 24, 1901.

My dear Mr. Judson:-

I wish to propose that we join hands to make a special occasion of the Annual University Debate. You will have in mind the fact that this heretofore is to be an annual event, and I propose that we use every effort to make it successful from the social as well as from the general University point of view. Will you not consent to keep Friday, December thirteenth free from other engagements, and will you not take such steps as may occur to you to assist in making the event a successful one?

Yours very truly,

W. R. Harper

Letter sent to the following names:

Salisbury

James

Tuft

Vincent

Oct.30th, 1901.

My dear Mr. Judson:-

Will you kindly have prepared for me a statement of the registration of students in Greek subjects during the last three years, including the present quarter? I shall be glad to have this put in comparative form. I should like to know- and I am sure you would like to know- whether the work in the Department of Greek is growing or falling off. Would it be a good thing to have some such statement as this prepared for all departments in order that we might locate changes of one kind and another.

Yours very truly,

W. R. Harper

Oct. 30th, 1901.

My dear Mr. Johnson:-

Will you kindly have prepared

for me a statement of the registration of students in
Greek subjects during the last three years, including
the present quarter? I shall be glad to have this
put in comparative form. I should like to know- and I
am sure you would like to know- whether the work in the
Department of Greek is growing or falling off. Would
it be a good thing to have some such statement as this
prepared for all departments in order that we might
locate changes of one kind and another.

Yours very truly,

W. R. Harper

October 19th, 1901.

My dear Mr. Judson:

I am returning your letter with the names of five persons suggested for the chairmanship of the graduate council. Any one of them except that of Fesler would be entirely satisfactory. He has enough work to do. Will you communicate with these men and find out which one would be willing to give some attention to the matter? This, it seems to me, is an important point. Let us get a pledge from him beforehand. On the whole, I imagine that either Kirtley or Atwood would be best.

Very truly yours,

W. R. Harper

Oct ber 19th, 1901.

My dear Mr. Judson:

I am returning your letter with the names of five persons suggested for the chairmanship of the Graduate Council. Any one of them except that of Fessler would be entirely satisfactory. He has enough work to do. Will you communicate with these men and find out which one would be willing to give some attention to the matter? This, it seems to me, is an important point. Let us get a pledge from him beforehand. On the whole, I imagine that either Kirtley or Atwood would be best.

Very truly yours,

W. R. Harper

October 17th, 1901.

Dear Mr. Judson:

Ever since Miss Tobias came to the University I have made monthly requisitions for her salary, this being done even after she began to work in your office. It occurs to me that it would be desirable in every way if you were to arrange to have her name placed on the regular payroll.

Very truly yours,

W. R. Harper

October 17th, 1901.

Dear Mr. Johnson:

Ever since Miss Tobias came to the University I have made monthly remittances for her salary, this being done even after she began to work in your office. It occurs to me that it would be desirable in every way if you were to arrange to have her name placed on the regular payroll.

Very truly yours,

W. R. Harper

Sept. 30, 1901.

Prof. Harry Pratt Judson

Head of Department of Political Science.

My dear Prof. Judson:-

I am writing to call your attention to two points:

First, in considering the Classical and Modern Language Conference the question occurs to me whether they have not adopted a principle which might be applied with advantage in other groups. In a word, they have agreed that all candidates for the Dr's degree shall be required to take certain courses which seem to represent the main subjects included in the group. Will you not consider with a view to discussion at an early date in the group conference, whether it would not be wise for the Historical group to adopt a similar rule?

I think you will agree with me that while the reasons for our minute division into departments are good and sufficient, there are also grave dangers connected with that division. It may permit and even encourage a degree of specialization which in the case of a majority of our graduate students will prove to be unfortunate. In the case of the Historical group, no one, I suppose, questions that the division is purely an academic convenience. The subjects

Sept. 20, 1901.

Prof. Harry Pratt Jenson

Head of Department of Political Science.

My dear Prof. Jenson:-

I am writing to call your attention to

two points:

First, in considering the Classical and Modern Language Conference the question occurs to me whether they have not adopted a principle which might be applied with advantage in other groups. In a word, they have agreed that all candidates for the Dr's degree shall be required to take certain courses which seem to represent the main subjects included in the group. Will you not consider with a view to discussion at an early date in the group conference, whether it would not be wise for the Historical group to adopt a similar rule?

I think you will agree with me that while the reasons for our minute division into departments are good and sufficient, there are also grave dangers connected with that division. It may permit and even encourage a degree of specialization which in the case of a majority of our graduate students will prove to be unfortunate. In the case of the Historical group, no one, I suppose, questions that the division is purely an academic convenience. The subjects

2. H. P. I.

dealt with by the four departments, and the methods of thought peculiar to them, are so related that one cannot do the best grade of work in either without a good degree of familiarity with the standpoint and methods of all. There are some very important practical reasons for asking whether there is a sufficient degree of attention to this fact. We know that the majority of our Dr's intend to teach. The time is not far distant, if indeed it is not already here, when they will have to take places in secondary schools oftener than in college. Even if they get college positions, they are likely to be made responsible for work that falls within each of the four departments of our Historical group. Is it not true that students get the Dr's degree with one of the four subjects as principal, and another, or possibly one from another group as secondary, with practically no work in two or possibly three of the departments of the group? If this is the case, are we fitting our men to do the kind of work which they need to be prepared? Will not institutions in which the instructing force is much weaker than ours, and the differentiation for that reason much less minute, graduate men better fitted for the general work of the majority of teachers, while of course less finely trained for the investigating work which the minority will have opportunities to carry on?

234.2

dealt with by the four departments, and the methods of
thought peculiar to them, we so related that one cannot do
the best grade of work in either without a good degree of
familiarity with the standpoint and methods of all. There
are some very important practical reasons for asking whether
there is a sufficient degree of attention to this fact. We
know that the majority of our Dr's intend to teach. The
time is not far distant, it indeed is not already here, when
they will have to take places in secondary schools often
than in college. Even if they get college positions, they
are likely to be made responsible for work that falls within
each of the four departments of our Historical Group. Is it
not true that students get the Dr's degree with one of the four
subjects as principal, and another, or possibly one from
another group as secondary, with practically no work in two or
possibly three of the departments of the Group? If this is
the case, are we fitting our minds to the kind of work which
they need to be prepared? Will not institutions in which the
instructing force is much weaker than ours, and the differ-
entiation for that reason much less minute, graduate a man
better fitted for the general work of the majority of teach-
ers, while of course less finely trained for the investigating
work which the minority will have opportunities to carry on?

8-M. P. J.

Is it not possible for us, without sacrificing more on the side of special training than we gain in breadth of view, to insure a somewhat better balance of attention to the different subjects included in the group? As a basis for discussion I would suggest that each candidate for the Dr's degree in the group be held responsible for a minimum of three majors in three of the departments, and eighteen in the fourth, principal, department.

Second, I have noticed that there was considerable duplication of courses during the past year. As an example, I may cite as a conspicuous instance of duplication the fact that in the Spring Quarter there were offered three courses dealing with municipal subjects:

Municipal Administration by Mr. James.

Urban Committees by Dr. Henderson.

Municipal Sociology by Dr. Zueblin.

This seems to me to be very unwise and to indicate that the heads of the Historical departments do not confer sufficiently together with reference to distribution of courses in their departments. The least thing to be asked would be that such courses be distributed in different quarters, but even this seems to me to be wrong. In this connection I wish also to raise the question whether advanced courses of

8-11-22

Is it not possible for us, without sacrificing more on the side of special training than we gain in breadth of view, to insure a somewhat better balance of attention to the different subjects included in the group? As a basis for discussion I would suggest that each candidate for the Dr's degree in the group be held responsible for a minimum of three majors in three of the departments, and eighteen in the fourth, principal, department.

Second, I have noticed that there was considerable duplication of courses during the past year. As an example, I may cite as a conspicuous instance of duplication the fact that in the Spring Quarter there were offered three courses dealing with municipal subjects:

Municipal Administration by Mr. James A.
Urban Communities by Dr. Henderson.
Municipal Sociology by Dr. Neelkin.

This seems to me to be very unwise and to indicate that the heads of the Historical departments do not confer sufficiently together with reference to distribution of courses in their departments. The least thing to be asked would be that each course be distributed in different quarters, but even this seems to me to be wrong. In this connection I wish also to raise the question whether advanced courses of

H. H. P. J.

a highly special character are not being repeated too frequently. In other words, I wish to raise the inquiry whether any considerable number of courses given for graduate students should be repeated from year to year. Can not the programme be arranged by alternating every other year or indeed, in some cases, in offering a particular course once in three years? I understand that this is done in many cases. My question is whether this plan is as largely adopted as would be wise.

I am sending this letter to the Heads of the Departments of Political Economy, Political ~~Economy~~^{Science}, Social Science and History.

I shall be glad to confer with you personally before the matters are discussed in the Conference.

I remain

Yours very truly

W. R. Harper

4-22-28

a highly special character are not being repeated too frequently. In other words, I wish to feel as the inquiry whether or any considerable number of courses given for five years students should be repeated from year to year. Can not the programme be arranged by alternating every other year of indeed, in some cases, in offering a particular course once in three years? I understand that this is done in many cases. My question is whether this plan is as largely adopted as would be wise.

I am sending this letter to the Heads of the Departments of Political Economy, Political Science, Social Science and History.

I shall be glad to confer with you personally before the matters are discussed in the Conference.

I remain

Yours very truly

W. R. Harper

January 5th, 1904.

My dear Mr. Judson:-

I suggest that you make an investigation in the matter of the conditions of last quarter. I notice that French 1 and Political Economy 1 seem to be the important subjects aside from English 1. Would it not be well for you to ascertain why so large a proportion of Davenport's students have been conditioned? I shall be glad to have you take up this matter and report at your convenience. Perhaps it would be well to have a list made of the classes with more than 20% failures.

I should like to call your attention also to the fact that a large number of courses have made no report by January 4th. These are Philosophy, Political Economy, Sociology, Greek, Latin, English Mathematics and Zoology. You will see the list at the end of Mr. Gurney's report. Will you kindly take up this matter also in order that we may get this into proper shape?

Yours very truly,

January 25th, 1904.

My dear Mr. Johnson:-

I suggest that you make an investigation in the matter of the conditions of last quarter. I notice that French I and Political Economy I seem to be the important subjects aside from English I. Would it not be well for you to ascertain why so large a proportion of Davenport's students have been conditioned? I shall be glad to have you take up this matter and report at your conference. Perhaps it would be well to have a list made of the classes with, or, than 20% failures.

I should like to call your attention also to the fact that a large number of courses have made no report by January 4th. These are Philosophy, Political Economy, Sociology, Greek, Latin, English Mathematics and Zoology. You will see the list at the end of Mr. Gurney's report. Will you kindly take up this matter also in order that we may get this into proper shape?

Yours very truly,

January 11, 1904.

My dear Mr. Judson:-

I propose that you and I fix upon an hour and a day, for example, Thursday, at 4:30 P. M. for the proposed talks on college administration; that we select also a place, for example, Haskell Hall if not otherwise occupied, or perhaps the Lecture Room of Cobb Hall; that you allow me to begin and work on as many Thursdays as I can until I am through, then you will follow me; that if during my turn I am compelled to be away some Thursday and am able to give you sufficient notice you take my place. Still further, I suggest that we announce this course quite largely among the fellows and graduate students, preparing a special card to be mailed to each fellow and graduate student, and that we use this for an opportunity to become personally acquainted with these students; still further that we arrange if possible to have tea served at the beginning or close of the talk, this also being announced on the card,- in other words that we try to secure a rally of the graduate students and fellows at this hour each week, and that to this end we plan for eight lectures or talks instead of twelve, you taking four and I taking four. All of these suggestions I submit for your consideration, and we will talk them over at your convenience and agree upon them.

At the same time I raise the question whether we might not try

January 11, 1904.

My dear Mr. Judson:-

I propose that you and I fix upon an hour and a day, for example, Thursday, at 4:30 P. M. for the proposed talks on college administration; that we select also a place, for example, Haskell Hall if not otherwise occupied, or perhaps the Lecture Room of Cobb Hall; that you allow me to begin and work on as many Thursdays as I can until I am through, then you will follow me; that if during my turn I am compelled to be away some Thursday and am able to give you sufficient notice you take my place. Still further, I suggest that we announce this course quite largely among the fellows and graduate students, preparing a special card to be mailed to each fellow and graduate student, and that we use this for an opportunity to become personally acquainted with these students; still further that we arrange if possible to have tea served at the beginning or close of the talk, this also being announced on the card, - in other words that we try to secure a rally of the graduate students and fellows at this hour each week, and that to this end we plan for eight lectures or talks instead of twelve, you taking four and I taking four. All of these suggestions I submit for your consideration, and we will talk them over at your convenience and agree upon them.

At the same time I raise the question whether we might not try

H. P. J. #2.

to get all of the graduate students, including women, to dine together at the Commons some evening, each paying for his own dinner, a few speeches being provided for. The most dangerous part about this point is in having the women, but I see no objection if we reserve the Commons for this purpose, the regular students taking their dinner in the cafe. There is also a question of a reception some evening to the graduate students and fellows. You know we have in the Commons a private room which will seat 30 or 40 people comfortably. I have wondered if it would not be a good thing to have the fellows in the departments of the Humanities dine together, you and I being present with some of the professors, and again have the fellows of the Scientific Departments dine together, Dean Salisbury being present and some of the scientific men, each paying for his own dinner, or, the price would be so small we could easily arrange that matter. If we wished a better dinner than the ordinary one, we could secure two additional courses by paying 50¢ for the dinner. On the whole I think this would be better, and I should be glad to provide the dinner if you think it would be a good thing. Let us get this fixed as early as possible.

Yours very truly,

H. P. J. #2.

to get all of the graduate students, including women, to dine together at the Commons some evening, each paying for his own dinner, a few speeches being provided for. The most dangerous part about this point is in having the women, but I see no objection if we reserve the Commons for this purpose, the regular students taking their dinner in the cafe. There is also a question of a reception some evening to the graduate students and fellows. You know we have in the Commons a private room which will seat 30 or 40 people comfortably. I have wondered if it would not be a good thing to have the fellows in the departments of the Humanities dine together, you and I being present with some of the professors, and again have the fellows of the Scientific Departments dine together, Dean Salisbury being present and some of the scientific men, each paying for his own dinner, or, the price would be so small we could easily arrange that matter. If we wished a better dinner than the ordinary one, we could secure two additional courses by paying 50¢ for the dinner. On the whole I think this would be better, and I should be glad to provide the dinner if you think it would be a good thing. Let us get this fixed as early as possible.

Yours very truly,

January 12th, 1904.

My dear Mr. Judson:-

I have prepared a letter to be sent to the foreigners asking them to lecture during the summer quarter. I am enclosing a copy of the same and I desire to request that you with Mr. Salisbury and Mr. Small serve as a committee to go over the names recommended by departments and the names of those coming to the St. Louis Exhibit, and to select a list of fifteen. I think that it is safe to ask fifteen if we wish ten. We will then forward these letters at once.

Hoping that you will give me the names within the next twenty-four or thirty-six hours, I remain

Yours very truly,

January 18th, 1904.

My dear Mr. Tinsley:-

I have prepared a letter to be sent to the Foresters asking them to lecture during the summer quarter. I am enclosing a copy of the same and I desire to request that you with Mr. Salisbury and Mr. Small serve as a committee to go over the names recommended by departments and the names of those coming to the St. Louis Exhibit, and to select a list of fifteen. I think that it is safe to ask fifteen. I wish ten. We will then forward these letters at once.

Hoping that you will give me the names within the next

twenty-four or thirty-six hours, I remain

Yours very truly,

January 23rd, 1904.

My dear Mr. Judson:-

The junior College petition that a course be offered in Parliamentary Practice for which a credit of a minor be given. The Council say that there is considerable sentiment among the students regarding this matter. This will be a practical addition to the curriculum, and not only be of value in college activities, but of great assistance to those students who, we trust, will be the leaders in later life.

Yours very truly,

January 23rd, 1904.

My dear Mr. Judson:-

The Junior College petition that a course be

offered in Parliamentary Practice for which a credit of a minor be
given. The Council say that there is considerable sentiment among
the students regarding this matter. This will be a practical
addition to the curriculum, and not only be of value in college
activities, but of great assistance to those students who, we trust,
will be the leaders in later life.

Yours very truly,

January 25th, 1904.

My dear Mr. Judson:-

Will you be good enough to take up the list of persons teaching in the departments of humanities, including mathematics, and to select from that list the names of those who, in your opinion are not doing any considerable amount of original work? What I desire to have is a list of men from whom perhaps we may not expect great things in research, and on whom therefore we may draw more strongly for instruction and administrative work. I should like to have the list as exhaustive as you can make it.

Yours very truly,

January 25th, 1904.

My dear Mr. Johnson:-

Will you be good enough to take up the list

of persons teaching in the departments of humanities, including
mathematics, and to select from that list the names of those who,
in your opinion are not doing any considerable amount of original work?
What I desire to have is a list of men from whom perhaps we may not
expect great things in research, and on whom therefore we may draw more
strongly for instruction and administrative work. I should like to
have the list as exhaustive as you can make it.

Yours very truly,

February 1st, 1904.

My dear Mr. Judson:-

I am writing to suggest that at your convenience you go over the regulations of the University as they are codified and check those which, of your own knowledge, are not being observed. I mean those which we as executive officers are not executing. I should like very much to have your opinion in this matter.

Yours very truly

February 1st, 1904.

My dear Mr. Johnson:-

I am writing to suggest that at your convenience you go over the regulations of the University as they are codified and check those which, of your own knowledge, are not being observed. I mean those which we as executive officers are not executing. I should like very much to have your opinion in this matter.

Yours very truly

February 9, 1904.

My dear Mr. Judson:

I am sending to you, and through you to Mr. Vincent, Mr. Dewey's statement, the outcome of which is a proposal that the work in philosophy shall be made elective. What the result of the work of the Junior College commission may be I do not know, but one of the things on which my mind is most firmly set is the requirement in the subject of philosophy for the Junior College certificate or for the Bachelor's degree. I am wondering, under all the circumstances, whether we would not better let this matter rest until the Junior College commission works out its problems. Please allow this letter to go forward to Mr. Vincent with the documents.

Very truly yours,

February 9, 1904.

My dear Mr. Johnson:

I am sending to you, and through you to Mr. Vincent, Mr. Dewey's statement, the outcome of which is a proposal that the work in philosophy shall be made elective. What the result of the work of the Junior College commission may be I do not know, but one of the things on which my mind is most firmly set is the requirement in the subject of philosophy for the Junior College certificate or for the Bachelor's degree. I am wondering, under all the circumstances, whether we would not better let this matter rest until the Junior College commission works out its problems. Please allow this letter to go forward to Mr. Vincent with the documents.

Very truly yours,

February 10, 1904.

My dear Mr. Judson:

I am writing to notify you that there has been created within the Department of Chemistry a Directorship of General and Physical Chemistry, and that it is understood that this Director has the initiative in regard to everything affecting the interests of the work, coming under his direction, in consultation with the Head of the department, Mr. Nef. As you know, Mr. Alexander Smith has been promoted to the professorship and to this particular directorship.

Yours very truly,

February 10, 1904.

My dear Mr. Judson:

I am writing to notify you that there has been created within the Department of Chemistry a Directorship of General and Physical Chemistry, and that it is understood that this Director has the initiative in regard to everything affecting the interests of the work, coming under his direction, in consultation with the Head of the department, Mr. Nett. As you know, Mr. Alexander Smith has been promoted to the professorship and to this particular directorship.

Yours very truly,

February 13th, 1904.

My dear Mr. Judson:-

The University is full of clubs, but it seems to me that there is another class besides those which we have which could be organized with success. I have in mind the students of particular institutions or cities outside of Chicago which have in the University ten or more students. This is suggested to me by the request which has just come from some of the Bradley Institute for the organization of a club made up of Bradley Institute students who come to the University of Chicago. Such a club would have great influence in securing other students. This same thing would be true of the University of Michigan Club and the University of Wisconsin. I understand perfectly that such a ~~club~~ can be carried too far, but is there not something here for us to consider?

Yours very truly,

February 18th, 1904.

My dear Mr. Johnson:-

The University is full of clubs,

but it seems to me that there is another class besides those

which we have which could be organized with success.

I have in mind the students of particular institutions or

cities outside of Chicago which have in the University

ten or more students. This is suggested to me by the

request which has just come from some of the Bradley

Institute for the organization of a club made up of

Bradley Institute students who come to the University of

Chicago. Such a club would have great influence in

securing other students. This same thing would be true

of the University of Michigan Club and the University of

Wisconsin. I understand perfectly that such a thing

can be carried too far, but is there not something here

for us to consider?

Yours very truly,

Feb. 17, 1904.

My dear Mr. Judson:-

I am returning the matter for the Alliance Francaise. I think this could be condensed a little. It certainly ought not to occupy more than three or four pages of our Circular, but in substance it seems to approve itself to me personally.

I am ready to accept Mr. Ingres' recommendations in reference to the instructors.

Yours very truly,

Feb. 17, 1904.

My dear Mr. Judson:-

I am returning the matter for the Alliance
Francaise. I think this could be condensed a little. It certainly
ought not to occupy more than three or four pages of our Circular,
but in substance it seems to approve itself to me personally.
I am ready to accept Mr. Ingres' recommendations in reference
to the instructors.

Yours very truly,

February 27th, 1904

My dear Mr. Judson:-

I have the statistics. Are you sure that all of the fellows are registered? Is such a case as that of Samuel included? He is supposed to be registered for each quarter as a foreign fellow.

I am very anxious to have you overcome the net loss of 49. This would be a great victory in view of the loss in the University College and in Medicine. Are you sure that we have all of the University College people in? Let us scour the country to bring up this loss. It is very vital not to have to show a falling off in average. If necessary let us strain the situation.

Yours very truly,

February 27th, 1904

My dear Mr. Judson:-

I have the statistics. Are you
sure that all of the fellows are registered? Is such a
case as that of Samuel included? He is supposed to be
registered for each quarter as a foreign fellow.
I am very anxious to have you overcome the net loss of
49. This would be a great victory in view of the loss
in the University College and in Medicine. Are you sure
that we have all of the University College people in?
Let us scour the country to bring up this loss. It is
very vital not to have to show a falling off in average.
If necessary let us strain the situation.
Yours very truly,

April 7th, 1904.

My dear Mr. Judson:-

I am writing to ask whether you can suggest any special work to be done immediately in securing students for the faculties of Arts, Literature and Science for the summer quarter. Perhaps you can give us ten, fifteen or twenty-five suggestions which we can carry into effect.

Yours very truly,

April 7th, 1904.

My dear Mr. Jackson:-

I am writing to ask whether you can suggest

any special work to be done immediately in securing students for the

faculties of Arts, Literature and Science for the summer quarter.

Perhaps you can give us ten, fifteen or twenty-five suggestions which

we can carry into effect.

Yours very truly,

July 6th, 1904.

My dear Mr. Judson:-

Will you criticise the calendar which I
am sending to you, especially the items beginning August 29th, Monday?
Will you consult with Mr. Coulter in reference to having the celebrated
Botanist, Devries, give the Convocation address?

Will you call a meeting of the Senate to consider the recommendation
of the Botany department that the degree of L. L. D. be conferred upon
Devries? I would like to get the details of the calendar settled at
an early date.

Yours very truly,

April 7th, 1904.

My dear Mr. Jackson:-

I am writing to ask whether you can suggest

any special work to be done immediately in securing students for the

faculties of Arts, Literature and Science for the summer quarter.

Perhaps you can give us ten, fifteen or twenty-five suggestions which

we can carry into effect.

Yours very truly,

August 2nd, 1904.

My dear President:-

We have been planning for the transfer of the Departmental Libraries of the Historical Group to the law building. It was our understanding, given us either by Mr. Hall or Mr. Freund, that there were enough funds in the building appropriation for that building to complete the stacks such completion of stacks is essential to the transfer. Mr. Heckman notifies me this morning that the work in question will take about \$4700. ----- that to the credit of that fund there are only about \$3000.-----and that various things yet remain undone which will consume a part of this sum. What can we do?

Yours very truly,

Judson

August 2nd, 1904.

My dear President:-

We have been planning for the transfer of

of the Departmental Libraries of the Historical Group to the
law building. It was our understanding, given us either by

Mr. Hall or Mr. Freund, that there were enough funds in the
building appropriation for that building to complete the stacks
such completion of stacks is essential to the transfer. Mr.
Heckman notifies me this morning that the work in question will
take about \$4700. ---- that to the credit of that fund there
are only about \$3000. ---- and that various things yet remain
undone which will consume a part of this sum. What can

we do?

Yours very truly,
Freund

CHICAGO NEW CHARTER CONVENTION⁷

COMPOSED OF DELEGATES FROM

APPOMATTOX CLUB.
 BOARD OF TRADE.
 CHICAGO FED. OF LABOR.
 CIVIC FEDERATION.
 COMMERCIAL CLUB.
 HAMILTON CLUB.
 INDUS'L ART LEAGUE.
 ILL. MFR'S ASS'N.
 LINCOLN CLUB.
 MERCHANTS' CLUB.
 MUN. VOTERS' LEAGUE.
 STANDARD CLUB.
 UNION LEAGUE CLUB.
 CHICAGO BAR ASS'N.
 CITIZENS' ASS'N.
 CHICAGO CITY GOV'T.
 COOK COUNTY GOV'T.
 COUNTRY TOWNS ASS'N.
 ILLINOIS CLUB.
 IROQUOIS CLUB.
 LAKESIDE CLUB.
 MARQUETTE CLUB.
 MUN. ART LEAGUE.
 REAL ESTATE BOARD.

AND DELEGATES AT LARGE.

EXECUTIVE COMMITTEE.

JOHN M. CLARK, Chairman.
 W. W. BAIRD.
 B. A. ECKHART.
 E. ALLEN FROST.
 ELBRIDGE HANEY.
 CARTER H. HARRISON.
 T. N. JAMISON.
 HARRY PRATT JUDSON.
 E. G. KRITH.
 THOMAS A. MORAN.
 JOHN S. MILLER.
 LA VERNE W. NOYES.
 L. A. SEEBERGER.
 B. E. SUNNY.
 GEORGE J. THOMPSON.
 MURRAY F. TULEY.

520 THE TEMPLE, La Salle and Monroe Streets.

Telephone Main 3365.

ELBRIDGE G. KEITH, Chairman.

Vice-Chairmen: B. A. ECKHART, W. D. KERFOOT, EDWARD F. DUNNE, A. F. GARTZ.
 W. H. BROWN, Secretary. CHARLES L. HUTCHINSON, Treasurer.

CAMPAIGN COMMITTEE.

B. E. SUNNY, Chairman.
 MILTON J. FOREMAN.
 T. N. JAMISON.
 ROBT R. MCCORMICK.
 J. C. PATTERSON.

A. H. REVELL.
 L. A. SEEBERGER.
 GEO. J. THOMPSON.
 FRED'K W. UPHAM.

Chicago, Sept. 9, 1904.

Prof. Harry Pratt Judson,
 University of Chicago,
 City.

My dear Sir:

The Campaign committee wants to get the young men at
 the colleges and universities of Illinois in line for the
 Amendment to the Constitution. Their votes will be needed and
 should be easily secured through a little effort to inform the
 youthful electors as to its purpose.

As you are a member of the executive committee it is
 thought you may be relied on to attend to this at the University
 of Chicago. Can't you get them all together on some special
 occasion and deliver an address to them on the subject? Either
 this or any other way you may consider the most effective. Will
 you kindly advise me if the campaign committee may count upon your
 valuable aid in this direction. Everything possible is being done
 to arouse interest in the movement throughout the state. The
 situation appears promising.

Yours sincerely,

Secretary.

October 5, 1904

My dear Mr. Judson:

Your cooperation Your attention is called to certain important considerations regarding the official publications of the University.

Yours very truly

1. It is of great importance that in the coming year we should adhere strictly to the schedule of the date of publication as fixed by the action of the University Council. You will be informed by the Recorder's Office of the particular date set for the publication of the material for which you are responsible. Deviation from this schedule will be made only when urgent reasons require it and the same are approved by the Council or the President.

2. Kindly use such care in the preparation of your copy that it may go to the Recorder's Office legibly written and in order for the printer. The Recorder has been authorized to return copy that does not meet these requirements and to advise with you if the material sent exceeds the limit set for this particular publication. Time has been lost and needless vexation occasioned in the past by the necessity laid upon the Recorder of editing illegible and slovenly copy.

3. In every case proofs will be sent to you from the Recorder's office and you are asked to give your immediate attention to their correction.

October 5, 1904

Dear Mr. Johnson:

Your attention is called to certain important considerations regarding the official publications of the University.

1. It is of great importance that in the coming year we should adhere strictly to the schedule of the date of publication as fixed by the action of the University Council. You will be informed by the Recorder's Office of the particular date set for the publication of the material for which you are responsible. Deviation from this schedule will be made only when urgent reasons require it and the same are approved by the Council or the President.

2. Kindly use such care in the preparation of your copy that it may go to the Recorder's Office legibly written and in order for the printer. The Recorder has been authorized to return copy that does not meet these requirements and to advise with you if the material sent exceeds the limit set for this particular publication. Time has been lost and needless vexation occasioned in the past by the necessity laid upon the Recorder of editing illegible and slovenly copy.

3. In every case proofs will be sent to you from the Recorder's office and you are asked to give your immediate attention to their correction.

October 5, 1904

Your cooperation with the Recorder in these matters will be greatly appreciated. Regarding the official publications of the

Yours very truly

It is of great importance that in the coming year we should adhere strictly to the schedule of the date of publication as fixed by the action of the University Council. You will be informed by the Recorder's Office of the particular date set for the publication of the material for which you are responsible. Deviation from this schedule will be made only when urgent reasons require it and the same are approved by the Council or the President.

2. Kindly use such care in the preparation of your copy that it may go to the Recorder's Office legibly written and in order for the printer. The Recorder has been authorized to return copy that does not meet these requirements and to advise you if the material sent exceeds the limit set for this particular publication. Time has been lost and needless vexation occasioned in the past by the necessity laid upon the Recorder of editing illegible and slovenly copy.

3. In every case proofs will be sent to you from the Recorder's office and are asked to give your immediate attention to their correction.

October 3, 1904

My dear Mr. Johnson:

Your cooperation with the Recorder in these matters will be greatly appreciated regarding the official publications of the

University.

Yours very truly

1. It is of great importance that in the coming year

we should adhere strictly to the schedule of the date of publi-

cation as fixed by the action of the University Council. You

will be informed by the Recorder's Office of the particular

date set for the publication of the material for which you are

responsible. Deviation from this schedule will be made only

when urgent reasons require it and the same are approved by

the Council or the President.

2. Kindly use such care in the preparation of your copy

that it may go to the Recorder's Office legibly written and in

order for the printer. The Recorder has been authorized to

return copy that does not meet these requirements and to advise

with you if the material sent exceeds the limit set for this

particular publication. You may have lost and needless

variation occasioned by the loss of the necessary labor.

the Recorder at writing this is not strictly copy.

3. In every case your copy will be sent to you from the

Recorder's office. It is also to give your immediate

attention to their correction.

Oct. 7, 1904.

My dear Mr. Judson:-

I am interested in the statement you made concerning the cancellation of fees in the case of athletic students. I have thought over the point made by Foster that this should be handled by the Board of Physical Culture. I am convinced that he is entirely wrong. This is the last thing in the world that we ought to think of. You, Shepardson and I are a committee which should have this matter in charge, as you and the Deans in every case have in charge other scholarships.

Yours very truly,

Oct. 7, 1904.

My dear Mr. Judson:-

I am interested in the statement you made concerning the cancellation of fees in the case of athletic students. I have thought over the point made by Foster that this should be handled by the Board of Physical Culture. I am convinced that he is entirely wrong. This is the last thing in the world that we ought to think of. You, Shepardson and I are a committee which should have this matter in charge, as you and the Deans in every case have in charge other scholarships.

Yours very truly,

Oct. 7, 1904.

My dear Mr. Judson:-

In accordance with the Statute relating to the Graduate Council, will you take the necessary steps either directly or through Professor Small for the election of a Council, and will you kindly report to me at your early convenience the names of the Council and the Chairman for the present year.

Yours very truly,

Oct. 7, 1904.

My dear Mr. Judson:-

In accordance with the Statute relating to the Graduate Council, will you take the necessary steps either directly or through Professor Small for the election of a Council, and will you kindly report to me at your early convenience the names of the Council and the Chairman for the present year.

Yours very truly,

Oct. 7, 1904.

My dear Mr. Judson:-

The following is the list of days on which public exercises are held, or might be held. This list does not include Convocation days. Would it not be well to get a definite formulation for each of these dates: July 4th, Lake Geneva day, October 1st, Autumn Conference day, Thanksgiving day, February 12th and 22nd, Junior College day, Alumni day, Class day, Founder's day. Ought not the whole subject to be considered? Can we not improve the matter by getting definite arrangements longer in advance?

Yours very truly,

Oct. 7, 1904.

My dear Mr. Hudson:-

The following is the list of days on which
public exercises are held, or might be held. This list does
not include Convocation days. Would it not be well to get a
definite formulation for each of these dates: July 4th, Lake
Geneva day, October 1st, Autumn Conference day, Thanksgiving
day, February 12th and 22nd, Junior College day, Alumni day,
Class day, Founder's day. Ought not the whole subject to
be considered? Can we not improve the matter by getting
definite arrangements longer in advance?

Yours very truly,

The University of Chicago

Founded by John D. Rockefeller

Office of the President

Chicago October 12th, 1904.

My dear Mr. Judson:-

I am afraid we have not dealt promptly enough with the matter of translating the matter of the various business firms. I am afraid we will lose the contract if we do not get it into shape soon. Will you kindly report?

Will you please see that the notice is sent out from the Recorder's Office calling off the meeting of the Board of University Relations?

Yours very truly,

William R. Harper

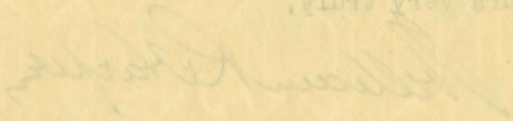
The University of Chicago
Founded by John D. Rockefeller
Office of the President

Chicago, October 15th, 1908.

My dear Mr. Johnson:-

I am afraid we have not dealt promptly enough with the matter of translating the matter of the various business firms. I am afraid we will lose the contract if we do not get it into shape soon. Will you kindly report? Will you please see that the notice is sent out from the Recorder's Office calling off the meeting of the Board of University Relations?

Yours very truly,



October 15, 1904

My dear Mr. Judson:

At a meeting of the Council held October 8th it was voted that the President should appoint from time to time committees of inspection to report to him privately on the condition of the Commons.

I am writing to ask you to serve on such a committee for the present quarter. Will you kindly "nose" about as much as you can and let me have the results?

Yours very truly,

October 15, 1904

My dear Mr. Johnson:

At a meeting of the Council held
October 8th it was voted that the President should appoint
from time to time committees of inspection to report to him
privately on the condition of the Commons.
I am writing to ask you to serve on such a committee
for the present quarter. Will you kindly "nose" about as
much as you can and let me have the results?
Yours very truly,

October 25th, 1904

My dear Mr. Judson:-

Is Samuel registered as a graduate student, travelling fellow, this year as last? Are there other travelling fellows who should be registered?

Would it be a good thing to study the list of students whose names were published in the Register as candidates for the Doctor's degree, to see how many of these are fellows who are not registered? Have you verified the list of registrations to see how many fellows have not been registered up to date? On account of the uncertainty of my being present I have told Mr. Chandler not to go forward with the official reception of fellows. I think we can have it a little later. I am very anxious to see the graduate list rounded out. Can we get definite information concerning the medical students? I should like to have this information as soon as possible.

Yours very truly,

October 25th, 1904

My dear Mr. Judson:-

Is Samuel registered as a graduate student, travelling fellow, this year as last? Are there other travelling fellows who should be registered? Would it be a good thing to study the list of students whose names were published in the Register as candidates for the Doctor's degree, to see how many of them were registered? Have you verified the list of registrations to see how many fellows have not been registered up to date? On account of the uncertainty of my being present I have told Mr. Chandler not to go forward with the official reception of fellows. I think we can have it a little later. I am very anxious to see the graduate list rounded out. Can we get definite information concerning the medical students? I should like to have this information as soon as possible.

Yours very truly,

Oct. 27, 1904.

My dear Mr. Judson:-

I understand that the matter of tickets for the Thomas Concerts is going slowly. I am wondering whether you would not use your personal influence to start things up a little. It may be tardiness, but it would be bad if we all did not take a large interest in the matter.

Yours very truly,

Oct. 27, 1904.

My dear Mr. Judson:-

I understand that the matter of tickets for the Thomas Concerts is going slowly. I am wondering whether you would not use your personal influence to start things up a little. It may be tardiness, but it would be bad if we all did not take a large interest in the matter.

Yours very truly,

October 28th, 1904

My dear Mr. Judson:-

I understand that you will
take in hand the question of arranging for the presentation
of Wever, Dennis and any other persons of professorial rank
to the Congregation next Thursday afternoon.

Yours very truly,

October 28th, 1904

My dear Mr. Judson:-

I understand that you will

take in hand the question of arranging for the presentation
of Weyer, Dennis and any other persons of professorial rank
to the Congregation next Thursday afternoon.

Yours very truly,

November 1, 1904

My dear Mr. Judson:

I hope that you will get the recommendation of the Committee on the Historical Museum which suggests the appointment of a curator through the Historical Group Conference. I think we can arrange for the appointment of a curator; in fact the whole matter is arranged, but it would be best to have it arranged through the Conference. This is confidential.

Yours very truly,

November 1, 1904

My dear Mr. Johnson:

I hope that you will get the recommendation of the Committee on the Historical Museum which suggests the appointment of a curator through the Historical Group Conference. I think we can arrange for the appointment of a curator; in fact the whole matter is arranged, but it would be best to have it arranged through the Conference. This is confidential.

Yours very truly,

The University of Chicago
Founded by John D. Rockefeller
Office of the President

The President

Chicago November 25, 1904

My dear Mr. Judson:

I should like to have you consider in reference to the question of stenographic rules whether there is not great danger, in allowing each office to make its own ruling, of introducing elements of confusion and trouble. I can not help believing that Mr. Salisbury is right in thinking that we ought to have a general basis for our work.

Yours very truly,

William Brewster

The Ministry of Education
London W.C.2
Office of the Secretary

Chicago
November 25, 1904

My dear Mr. Johnson:

I should like to have you consider
in reference to the question of stenographic rules whether
there is not great danger, in allowing each office to make
its own ruling, of introducing elements of confusion and
trouble. I can not help believing that Mr. Salisbury is right
in thinking that we ought to have a general basis for our

work.

Yours very truly,

William B. Ewald

December 7, 1904.

My dear Mr. Judson:-

Our attention has been called to the last number of the Monthly Maroon. I am told that the first article is hardly a respectable article. Will you be good enough to look into the matter and see if anything should be done.

Yours very truly,

December 7, 1904.

My dear Mr. Jackson:-

Our attention has been called to the last

number of the Monthly Maroon. I am told that the first ar-

ticle is hardly a respectable article. Will you be good

enough to look into the matter and see if anything should be

done.

Yours very truly,

December 28, 1904

My dear Mr. Judson:

I should like very much to have you give the material which I am enclosing on the subject of the Art departments your careful consideration. Possibly you would be willing to analyze it as you have done other departments of work. I think if we could find out just what is the minimum to be done in this matter, we ought to do it, and further than that, we ought to do it right away. It is important, it seems to me, to get this matter into shape.

Yours very truly,

December 28, 1904

My dear Mr. Hudson:

I should like very much to have you

give the material which I am enclosing on the subject of
the Art department your careful consideration. Possibly
you would be willing to analyze it as you have done other
departments of work. I think if we could find out just what
is the minimum to be done in this matter, we ought to do it,
and further than that, we ought to do it right away. If
is important, it seems to me, to get this matter into shape.
Yours very truly,

The University of Chicago
Ryerson Physical Laboratory

Chicago Dec. 30, 1902.

Dean Judson,

University of Chicago.

My dear Mr. Judson,

In reply to your request for an estimate of the cost of the equipment necessary for the junior college work in physics I would say that we submitted such an estimate to the President last summer. It was as follows:

For courses 1 and 2, which are laboratory courses, assuming a room with tables, chairs, desk, blackboard, gas, water, and electricity, etc. \$2000.

For course 3, which is a lecture-demonstration course, assuming a room with lecture table, with gas, water, electricity, and with dark blinds on the windows, \$2000.

For courses 0, for students conditioned in entrance physics, assuming that this course is to be retained, and that there will be a room, separate from the room in which the other courses are given, to be used for this course alone, \$2000.

While the department is perfectly willing to give separate instruction if suitable equipment can be provided, we yet believe that, with the present number of students, it would not be an economical arrangement. Thus last quarter there were only six women in a class of thirty. As pointed out in the statement to the president, it will not be economical till the number in a class is greater than sixty. Yours truly, C. R. Mann.

Chicago Dec. 30, 1902.

Dean Judson,

University of Chicago.

My dear Mr. Judson,

In reply to your request for an estimate

of the cost of the equipment necessary for the junior college work

in physics I would say that we submitted such an estimate to the

President last summer. It was as follows:

For courses 1 and 2, which are laboratory courses, assuming

a room with tables, chairs, desk, blackboard, gas, water, and

electricity, etc. \$2000.

For course 3, which is a lecture-demonstration course, assuming

ing a room with lecture table with gas, water, electricity, and

with dark blinds on the windows, \$2000.

For courses 4, for students conditioned in entrance physics,

assuming that this course is to be retained, and that there will be

a room separate from the room in which the other courses are given,

to be used for this course alone, \$2000.

While the department is perfectly willing to give separate
instruction if suitable equipment can be provided, we yet believe

that, with the present number of students, it would not be an

economical arrangement. Thus last quarter there were only six

women in a class of thirty. As pointed out in the statement to

the president, it will not be economical till the number in a class

is greater than sixty. Yours truly,

The University of Chicago

Founded by John D. Rockefeller

Office of the President

Chicago July 30th, 1904.

My dear Mr. Judson:-

Professor Turner and wife will come down to the University Tuesday morning reaching the city about 9:30. Will you kindly arrange through Mr. Chandler for their headquarters at one of the hotels, and notify Miss Cobb in order that she may inform them?

Yours very truly,

William R. Harper

The University of Chicago
Founded by John D. Rockefeller
Office of the President

Chicago July 30th, 1904.

My dear Mr. Judson:-

Professor Turner and wife will come down to
the University Tuesday morning reaching the city about 9:30. Will
you kindly arrange through Mr. Chandler for their headquarters at one
of the hotels, and notify Miss Cobb in order that she may inform them?

Yours very truly,

William Brewster

Judson
March 25th, 1904.

President David Starr Jordan,
Leland Stanford, California.

My dear President Jordan:-

I have learned incidentally that our Professor Judson would like very much to visit California this spring during his vacation, provided there were some way of earning money enough to cover a portion of his expenses; and I have thought that I knew you well enough to write the fact, so that if you really cared to have him give two or three lectures at a small compensation the opportunity would be before you. You will, of course, understand that he is entirely unaware of any action on my part.

Hoping that you are well, I remain

Yours very truly,

W. R. Harper

March 25th, 1904.

President David Starr Jordan,
Island Stanford, California.

My dear President Jordan:-

I have learned incidentally

that our Professor Johnson would like very much to visit
California this spring during his vacation, provided
there were some way of earning money enough to cover a
portion of his expenses; and I have thought that I knew
you well enough to write the fact, so that if you really
cared to have him give two or three lectures at a small
compensation the opportunity would be before you. You
will, of course, understand that he is entirely unaware
of any action on my part.

Hoping that you are well, I remain

Yours very truly,

W. R. Harper

H.P.J.

Suggestions as to New Faculties.

I. The Faculty of ^{the} Senior Colleges and the two faculties of the Graduate Schools to be discontinued.

II. The following new faculties to be established:

1st. The Faculty of Philosophy and ^{the} Social Sciences (including departments, I, II, III, IV and VI).

2nd. The Faculty of ^{the} Ancient Languages and Literatures (including departments: V, VII (?) VIII, IX, X, XI and XII).

3rd. The Faculty of ^{the} Modern Languages and Literatures (including departments, XIII, XIV, XV and XVI (?)).

4th. The Faculty of ^{the} Pure Sciences (including the Faculty of the Ogden Graduate School) and (comprising departments XVII to XXVIII inclusive).

III.

1. Each of these Faculties acts on matters relating to the Senior Colleges and Graduate Schools in so far as their respective departments are concerned.

2. Each of these Faculties has jurisdiction over students working primarily in their respective departments and especially ~~on~~ those who are candidates for degrees as follows:

(a) The Faculty of Philosophy etc.: over students who are candidates for the degree of Bachelor of Philosophy in the College of Commerce and Administration and those who are candidates for the master's and doctor's degrees in the departments included.

(b) The Faculty of Ancient Languages etc.: over students who are candidates for the degree of bachelor of arts, and over students who are candidates for the master's and doctor's degrees in the departments included.

(c) The Faculty of Modern Languages etc.: over students who are candidates for the degree of bachelor of Philosophy in the college of Literature, and students who are candidates for the degree of master or doctor in the departments included.

(d) The Faculty of Pure sciences: over students who are candidates for the degree of bachelor of science, and students who are candidates for the degree of master, ~~and~~ doctor in the departments included.

Suggestions as to New Faculties.

I. The Faculty of Senior Colleges and the two faculties

of the Graduate Schools to be discontinued.

II. The following new faculties to be established:

1st. The Faculty of Philosophy and Social Sciences
including departments: I, II, III, IV and VI.

2nd. The Faculty of Ancient Languages and Literatures
(including departments: V, VII (?) VIII, IX, X,
XI and XII).

3rd. The Faculty of Modern Languages and Literatures
(including departments: XIII, XIV, XV and XVI (?)).

4th. The Faculty of Pure Sciences (including the
Faculty of the Oden Graduate School) and comprising
departments XVII to XXVIII inclusive.

III.

1. Each of these faculties acts on matters relating

to the Senior Colleges and Graduate Schools in so far as their re-

spective departments are concerned.

2. Each of these faculties has jurisdiction over stu-

dents working primarily in their respective departments and espec-

ally on those who are candidates for degrees as follows:

(a) The Faculty of Philosophy etc.: over students who
are candidates for the degree of Bachelor of Philoso-
phy in the College of Commerce and Administration and
those who are candidates for the master's and doctor's
degrees in the departments included.

(b) The Faculty of Ancient Languages etc.: over stu-
dents who are candidates for the degree of Bachelor
of Arts and over students who are candidates for the
master's and doctor's degrees in the departments in-
cluded.

(c) The Faculty of Modern Languages etc.: over stu-
dents who are candidates for the degree of Bachelor
of Philosophy in the College of Literature and Ar-
dents who are candidates for the degree of master
or doctor in the departments included.

(d)

The Faculty of Pure Sciences: over students who
are candidates for the degree of Bachelor of Science
and students who are candidates for the degree of
master and doctor in the departments included.

26 BROADWAY,
NEW YORK.

June 6, 1903.

Dear Dr. Harper:

This morning I received a letter from Dr. Judson, indicating that he was about to spend a year in Europe. It immediately occurred to me that Dr. Judson would be the best man in the United States for Professor of Homiletics in the University of Chicago. The considerations which occurred to me in his favor are as follows:

1. He knows how to preach; he is one of the best, if not the best, of the preachers in the Baptist denomination, and his preaching has the peculiar quality of being equally adapted in its simplicity and force to the highest intelligence and the best culture, and, on the other hand, to the needs of the uneducated masses. I know of no man who combines the two qualities in so high a degree.

2. Dr. Judson is a scholar. You remember that he was for many years a professor.

3. Dr. Judson is a gentleman.

4. Dr. Judson has had personal experience in all the typical varieties of preaching and pastoral work, as pastor of the church at Orange, New Jersey, which may be said to stand at one extreme, and as pastor of the Judson Memorial Church of New York, which stands at the other extreme.

5. Dr. Judson is a man, while conserving the best and most valuable portions of orthodoxy, of broadest and most liberal private views, and is adapted (as well as any man I know, not excepting Dr. Bradford) to preserve and carry forward evangelistic forces into the liberal theology.

26 BROADWAY
NEW YORK

June 6, 1903.

Dear Dr. Harper:

This morning I received a letter from Dr. Judson, indicating that he was about to spend a year in Europe. It immediately occurred to me that Dr. Judson would be the best man in the United States for Professor of Homiletics in the University of Chicago. The considerations which occurred to me in his favor are as follows:

1. He knows how to preach; he is one of the best, if not the best, of the preachers in the Baptist denomination, and his preaching has the peculiar quality of being equally adapted in its simplicity and force to the highest intelligence and the best culture, and, on the other hand, to the needs of the uneducated masses. I know of no man who combines the two qualities in so high a degree.
2. Dr. Judson is a scholar. You remember that he was for many years a professor.
3. Dr. Judson is a gentleman.
4. Dr. Judson has had personal experience in all the typical varieties of preaching and pastoral work, as pastor of the church at Orange, New Jersey, which may be said to stand at one extreme, and as pastor of the Judson Memorial Church of New York, which stands at the other extreme.
5. Dr. Judson is a man, while conserving the best and most valuable portions of orthodoxy, of broadest and most liberal private views, and is adapted (as well as any man I know, not excepting Dr. Briggs) to preserve and carry forward evangelistic forces into the liberal theology.

WRH, 2.

6. Dr. Judson is a man known to the Baptist denomination, to say nothing of other denominations, and would be approved by the denomination at large from the Atlantic to the Pacific, and his personality would do much toward holding the Baptist constituency of the University of Chicago faithful to the institution.

I took the liberty of calling up Dr. Judson on the telephone this morning. I stated to him that I had not conferred with you or with anybody, but that his suggestion about going to Europe for a year had immediately raised the question in my mind of his availability for the vacant professorship of homiletics in the University of Chicago. Dr. Judson's response was altogether favorable, in the following particulars:

1. He did not regard himself as under obligation to remain longer with his church.

2. He would consider the matter, and while holding me absolutely free, and recognizing the fact that my talk with him was absolutely informal and unofficial, he would let me know in a few days whether a suggestion of the kind, if it were to come to him officially, would be acceptable.

3. Such a position would be extremely congenial to him.

Let me conclude with the statement that, so far from your being in the smallest degree committed by what I said to Dr. Judson, I took particular pains to say that the subject had not even been discussed between you and me, and I had absolutely no knowledge as to whether the suggestion would be approved or not; and furthermore that Dr. Judson does not even know that I am writing this letter.

Finally, I want to say that I think that Dr. Judson is so much superior to any names which you have mentioned to me as to

Dr. Judson is a man known to the Baptist denomination, to say nothing of other denominations, and would be approved by the denomination at large from the Atlantic to the Pacific, and his personality would do much toward holding the Baptist constituency of the University of Chicago faithful to the institution.

I took the liberty of calling up Dr. Judson on the telephone this morning. I stated to him that I had not conferred with you or with anybody, but that his suggestion about going to Europe for a year had immediately raised the question in my mind of his availability for the vacant professorship of Homiletics in the University of Chicago. Dr. Judson's response was altogether favorable, in the

following particulars:

1. He did not regard himself as under obligation to remain longer with his church.
2. He would consider the matter, and while holding me absolutely free, and recognizing the fact that my talk with him was absolutely informal and unofficial, he would let me know in a few days whether a suggestion of the kind, if it were to come to him officially, would be acceptable.

3. Such a position would be extremely congenial to him.
- Let me conclude with the statement that, so far from your being in the smallest degree committed by what I said to Dr. Judson, I took particular pains to say that the subject had not even been discussed between you and me, and I had absolutely no knowledge as to whether the suggestion would be approved or not; and furthermore that Dr. Judson does not even know that I am writing this letter.

Finally, I want to say that I think that Dr. Judson is so much superior to any names which you have mentioned to me as to

WRH, 3.

leave the mentioned names out of the question, so long as there is a possibility of securing him. There is no particular in which the three can be compared, in which Dr. Judson is not easily superior, and I know of no standpoint in which the subject could be viewed, in which Dr. Judson would not be an ideal selection.

Yours very truly,

F. J. Gates

President William R. Harper,
University of Chicago,
Chicago, Ill.

WRA, 3.

leave the mentioned names out of the question, so long as there
is a possibility of securing him. There is no particular in which
the three can be compared, in which Dr. Judson is not easily supe-
rior, and I know of no standpoint in which the subject could be
viewed, in which Dr. Judson would not be an ideal selection.

Yours very truly,

W. D. Judson

President William H. Harper,
University of Chicago,
Chicago, Ill.