

January 30th, 1907.

Honorable James A. Tawney,

U.S. House of Representatives, Washington, D.C.

My dear Sir:-

I am writing in the interests of the appropriation for carrying out the provisions of Senate Bill 3469 for the investigation by the Department of Commerce and Labor of the conditions of labor of woman and child workers in the United States. The fact that the bill in question has been passed and signed by the President is enough to indicate the undoubted intention of Congress to see to it that the investigation is made, and I have no doubt that your committee has this fact fully in mind. At the same time I wish to assure you of the interest of others outside of Congress in the success of the undertaking.

Trusting that an adequate appropriation may be

possible, I am

Very truly yours,

H. R. Hudson

THE AMERICAN SABBATH UNION.

ORGANIZED DECEMBER 12, 1888, AT WASHINGTON, D. C.
INCORPORATED UNDER THE LAWS OF THE STATE OF NEW YORK, DECEMBER, 1890.

OFFICERS.

Hon. DARWIN R. JAMES, President,
23 Broadway, N. Y.
Mr. JAMES YEREAUX,
Chairman of Executive Committee,
128 Broadway, N. Y.

FREDERICK J. STANLEY, D. D., Gen'l Secretary,
203 Broadway, N. Y.
Col. ALEX. S. BACON, Treasurer,
27 Liberty Street, N. Y.

BOARD OF MANAGERS.

TERM EXPIRES, December 1st, 1906.
H. K. Carroll, LL. D. Alfred E. Myers.
Joachim Elmendorf, D. D. A. B. Sargent, D. D.
Jesse W. Brooks, D. D. Hon. Darwin R. James.
James Marshall Stuart.

TERM EXPIRES, December 1st, 1908.
R. S. MacArthur, D. D. James Yereaux.
Bishop Wm. F. Sahine. John P. Carson, D. D.
John H. Willey, D. D. Edward F. Cragin.
A. A. Robbins.

TERM EXPIRES, December 1st, 1909.
David J. Burdett, D. D. Bishop J. H. Darlington, D. D.
Charles W. Rowland. Rev. George B. Young, D. D.
Bishop Chas. C. McCabe, D. D.

January 31st, 1907

Telephone, 7773 Cortlandt.

203 BROADWAY, NEW YORK.

January 15, 1907

Mr. Frederick J. Stanley,
Pres. Harry P. Judson,
University 203 Broadway, New York.
Chicago, Illinois.

My dear Sir:-
My Dear Sir:

Your favor of the 15th inst. is received. Perhaps your attention has not been called to the fact that the University of Chicago has no exercises to attend recitations early Monday morning. The result is that many of the students on Saturday and begins the work again on Monday morning.

Inasmuch as the student has the full time on Saturday to prepare his Monday lessons, it seems to me a little artificial to attempt to divert him from using Sunday by other means.

The American Sabbath Union has been asked by a number of our institutions of learning to see if it is possible to have such adjustments made that the students in all our institutions of learning may as a day of rest and worship, with no impulse to spend that day or any portion of it in preparation for early lessons on Monday. A number of educational institutions have no recitations on Monday at all, using a portion of Saturday instead.

Will you kindly let us know what your Institution is doing in this regard? We shall welcome your co-operation if you can, in any manner, assist us in bringing about this much desired change in the interest of Sabbath Observance.

Very sincerely yours,

Frederick J. Stanley
General Secretary.

January 31st, 1907.

Handwritten signature

Mr. Frederick J. Stanley,
303 Broadway, New York.

My dear Sir:-

Your favor of the 18th inst. is received. The University of Chicago has no exercises for students on Saturday and begins the work again on Monday morning. Inasmuch as the student has the full time on Saturday to prepare his Monday lessons, it seems to me a little artificial to attempt to divert him from using Sunday by other means.

Very truly yours,

HE

INCORPORATED

Hon. DARWIN R. JAMES
233 Broadway,
Mr. JAMES YERGEN
Chairman of Executive
128 Broad
Term Expires, December 1st, 1907.
Alfred E. Meyer
A. K. Carroll, L.L.D.
Joachim Elmendorf, D.D.
Jesse W. Brooks, D.D.
A. E. S.
James
Teleph

THE AMERICAN SABBATH UNION.

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INCORPORATED UNDER THE LAWS OF THE STATE OF NEW YORK, DECEMBER, 1890.

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David J. Burrell, D. D. Bishop J. H. Darlington, D. D.
Col. A. S. Bacon. H. Edwards Rowland.
Charles F. Darlington Rev. George B. Young, D. D.
Bishop Chas. C. McCabe, D. D.

Telephone, 7773 Cortlandt.

203 BROADWAY, NEW YORK.

January 15, 1907

Pres. Harry P. Judson,
University of Chicago,
Chicago, Illinois.

My Dear Sir:

Perhaps your attention has not been called to the fact that students in many Universities and Colleges are required to attend recitations early Monday morning. The result is that many of them feel obliged to spend a portion of Sunday in preparing for the Monday recitations.

In the last few months a number of Institutions have changed their hours of recitations, so that none occur until the afternoon on Monday, thus making a half holiday on that day.

The American Sabbath Union has been asked by a number of parents and students to take up this matter and see if it is not possible to have such adjustments made that the students in all our Institutions of Learning may have Sunday as a day of rest and worship, with no impulse to spend that day or any portion of it in preparation for early lessons on Monday. A number of educational Institutions have no recitations on Monday at all, using a portion of Saturday instead.

Will you kindly let us know what your Institution is doing in this regard? We shall welcome your co-operation if you can, in any manner, assist us in bringing about this much desired change in the interest of Sabbath Observance.

Very sincerely yours,

Frederick J. Stanley

General Secretary.

31 January, 1907.

President Harry Pratt Judson, February 4th, 1907.
University of Chicago,
Chicago, Illinois,

Dear President Johnson:-

President Jesse, regard to my own addresses and papers
the most forgetful of men. When the ad-
dress is gone, it is gone utterly so far as I am concerned.

My dear President Jesse:-
Our friend J. McK. Cattell sent me last fall a list of
papers and addresses which I had made, asking me to correct
it. Your favor of the 31st of
January is at hand. When the secretion of your brain
is put in the shape of an address, whether on paper or
possible that I have written an address or delivered a paper
otherwise, you ought not to allow it to escape. It
on the Influence of the University of Chicago on Education
should be crystallized right away in your intellectual
in the Mississippi Valley, because I have thought about the
museum. I am sure you will pardon the didactic tone of
subject many times; but I am powerless to recall it. So
these remarks. They are inspired by my regret that not
it is with all other things also.
having the matter which I want.

Very truly yours,
Trusting that you are steadily gaining in every
way, and with sincere regards to Mrs. Jesse as well as
yourself, I am

Very truly yours,

February 4th, 1907.

President R. H. Jesse,
Columbia, Mo.

My dear President Jesse:-

Your favor of the 31st of

January is at hand. When the secretion of your brain
is put in the shape of an address, whether on paper or
otherwise, you ought not to allow it to escape. It
should be crystallized right away in your intellectual
museum. I am sure you will pardon the didactic tone of
these remarks. They are inspired by the desire not
having the matter which I want.

Trusting that you are steadily gaining in every
way, and with sincere regards to Mrs. Jesse as well as

yourself, I am

Very truly yours,

31 January, 1907.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois,

Dear President Johnson:--

I am in regard to my own addresses and papers the most forgetful and neglectful of men. When the address is gone, it is gone utterly so far as I am concerned. Our friend J. McK. Cattell sent me last fall a list of papers and addresses which I had made, asking me to correct it. I could not do it to save my life. It is very possible that I have written an address or delivered a paper on the Influence of the University of Chicago on Education in the Mississippi Valley, because I have thought about the subject many times; but I am powerless to recall it. So it is with all other things also.

Very truly yours,

R. H. Jesse

31 January, 1907.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

Dear President Johnson:-

I am in regard to my own addresses and papers
the most forgetful and neglectful of men. When the ad-
dress is gone, it is gone utterly so far as I am concerned.
Our friend W. M. C. Ostell sent me last fall a list of
papers and addresses which I had made, asking me to correct
it. I could not do it to save my life. It is very
possible that I have written an address or delivered a paper
on the influence of the University of Chicago on education
in the Mississippi Valley, because I have thought about the
subject many times; but I am powerless to recall it. So
it is with all other things also.

Very truly yours,

*Judson
made U of C
President*

February 6th, 1907.

President David Starr Jordan,
Stanford University, California.

My dear President Jordan:-

I have a vague impression
that some time not long since in one of your public
addresses you made some reference to the influence
which the establishment of the University of Chicago has
had on education in the Mississippi Valley. I cannot
locate the time or the occasion. If I am right in my
impression I should be much gratified if you could send me
a copy of the address in question.

Trusting that this is not trespassing too much upon
your time, and with sincere regards, I am

Very truly yours,

My dear President Jordan:-

February 6th, 1907.

President David Starr Jordan,
Stanford University, California.

My dear President Jordan:-

I have a vague impression
that some time not long since in one of your public
addresses you made some reference to the influence
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impression I should be much gratified if you could send me
a copy of the address in question.
Trusting that this is not trespassing too much upon
your time, and with sincere regards, I am
Very truly yours,

Judson

February 14th, 1907.

My dear Mr. Heckman:-

I want herewith to thank you for the share which I know you had in expediting my admission to the Union League Club. I was surprised to receive the notification the other day and am very much gratified that I shall be able to share in the Washington Birthday festivities.

With sincere regards,

Yours,

February 14th, 1907.

My dear Mr. Heckman:-

I want herewith to thank
you for the share which I know you had in expediting
my admission to the Union League Club. I was surprised
to receive the notification the other day and am very
much gratified that I shall be able to share in the
Washington Birthday festivities.

With sincere regards,

Yours,

OFFICE OF THE PRESIDENT

Stanford University, Cal.,

Feb. 12, 1907.

February 18th, 1907.

Dr. Harry Pratt Wilson,
University of Chicago,
Chicago, Ill.

Dear Dr. Wilson:

President David Starr Jordan, of the University of Chicago a number of times in public addresses, now and then that I write out one of these addresses and that usually on the train on my way home.

My dear President Jordan:-

I am not just now able to lay my hand on any one of the printed addresses Your favor of the 12th

in which Chicago University is mentioned. As soon as I find one, however, inst. is received. I am obliged for the trouble you

I will let you know. I suspect that in the little volume called have taken in the matter. It was a vague impression

"The Voice of the Scholar," fortunately or unfortunately destroyed by only which I had on the subject and doubtless a mistaken the earthquake, there is such a reference. one.

Very truly yours,

With sincere regards and best wishes, I am

Very truly yours,

D. S. Jordan

The only reference I find is in
the Voice of the Scholar - the
need of great values for
universities and their civic
affairs -

February 18th, 1907.

President David Starr Jordan,
Stanford University, Cal.

My dear President Jordan:-

Your favor of the 12th
inst. is received. I am obliged for the trouble you
have taken in the matter. It was a vague impression
only which I had on the subject and doubtless a mistaken
one.

With sincere regards and best wishes, I am
Very truly yours,

Dr. Harry Pratt Judson,
University of Chicago,
Chicago, Ill.
Dear Dr. Judson.

Stanford University, Cal.,

Feb. 12, 1907.

Dr. Harry Pratt Judson,
University of Chicago,
Chicago, Ill.

Dear Dr. Judson:

I have said good things of the University of Chicago a number of times in public addresses. It is only now and then that I write out one of these addresses and that usually on the train on my way home. I am not just now able to lay my hand on any one of the printed addresses in which Chicago University is mentioned. As soon as I find one, however, I will let you know. I suspect that in the little volume called "The Voice of the Scholar," fortunately or unfortunately destroyed by the earthquake, there is such a reference.

Very truly yours,

David S. Jordan

The only reference I find is in
the Voice of the Scholar - the
need of great cities for
universities in their civic
affairs -

173

LELAND STANFORD JUNIOR UNIVERSITY

OFFICE OF THE PRESIDENT

Stanford University, Cal.

Feb. 12, 1907.

Dr. Henry Pratt Judson,
University of Chicago,
Chicago, Ill.

Dear Dr. Judson:

I have said good things of the University of Chicago a number of times in public addresses. It is only now and then that I write out one of these addresses and that usually on the train on my way home. I am not just now able to lay my hand on any one of the printed addresses in which Chicago University is mentioned. As soon as I find one, however, I will let you know. I suspect that in the little volume called "The Voice of the Scholar," fortunately or unfortunately destroyed by the earthquake, there is such a reference.

Very truly yours,

Leland S. Judson

the reference I find in
the Voice of the Scholar -
which I quoted earlier for
university in their
affairs -

TEACHERS COLLEGE
COLUMBIA UNIVERSITY
NEW YORK

HISTORY AND PHILOSOPHY OF EDUCATION

PAUL MONROE, PH.D., PROFESSOR OF THE HISTORY OF EDUCATION
JOHN DEWEY, LL.D., PROFESSOR OF PHILOSOPHY
JOHN A. MACVANNELL, PH.D., ADJUNCT PROFESSOR OF PHILOSOPHY OF EDUCATION
WILLYSTINE GOODSSELL, B.S., INSTRUCTOR IN EDUCATION

February 21st, 1907.

President Harry Pratt Judson,
University of Chicago,
Chicago, Ill.

My dear President Judson:

I desire to be among the many friends of the University and of yourself personally to congratulate you upon your election to the presidency of the University. It is a matter for felicitation to all friends of the University that its direction is given into the hands of one familiar with its history, its interests and its life from the first, and one, consequently, able to direct its development all the more effectively in the future.

We are looking forward now to a most enthusiastic meeting of the Eastern Alumni Association and with great pleasure to your presence with us at that time. While the matter of the presidency was left uncertain, it was very difficult to arouse any definite enthusiasm among the Eastern Alumni. All this will now be changed.

Will you speak to us on that occasion of the future of the University? If Professor Vincent or any other repre-

sentative o
glad to have

TEACHERS COLLEGE
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HISTORY AND PHILOSOPHY OF EDUCATION

February 21st, 1907.

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JOHN SEELY, Ph.D., PROFESSOR OF PHILOSOPHY
JOHN A. MACMURRAY, Ph.D., ASSISTANT PROFESSOR OF PHILOSOPHY OF EDUCATION
WILLIAM DOUGLASS, M.A., INSTRUCTOR IN EDUCATION

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Chicago, Ill.

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pleasure to your presence with us at that time. While the
matter of the presidency was left uncertain, it was very
difficult to arouse any definite enthusiasm among the
Eastern Alumni. All this will now be changed.
Will you speak to us on that occasion of the future
of the University? If Professor Vincent or any other repre-

representative of the University will be present, we would be very glad to have them speak on the present of the University or upon whatever topic they may desire to select. Also will you suggest any among the members of the eastern institutions whom you would care to invite at that time, say President Taylor or President Faunce. We had already invited President Butler, but his absence on the Pacific Coast at that time will prevent his attendance. We have made no provision for the representation of any other university, and in the past have always deferred to President Harper suggestions in this respect.

With kindest regards personally, I am,

Sincerely yours,

Paul Monroe

representative of the University will be present, we would be very
glad to have them speak on the present of the University or
upon whatever topic they may desire to select. Also will
you suggest any among the members of the eastern institutions
whom you would care to invite at that time, say President
Taylor or President Farness. We had already invited Presi-
dent Butler, but his absence on the Pacific Coast at that
time will prevent his attendance. We have made no pro-
vision for the representation of any other university, and
in the past have always deferred to President Harper sugges-
tions in this respect.

Very sincerely yours, I am,

Sincerely yours,

Paul Monroe

from Williams College, either a member of the faculty
or one of the local alumni in New York City. The
New York City Williams Alumni Association through its
president or secretary might make ^{February 27th, 1907} the
subject.

With sincere regards, I am

Very truly yours,

Mr. Paul Monroe,

Teachers College, Columbia University, N. Y.

My dear Mr. Monroe:-

Your kind favor of the 21st
inst. is received. I thank you cordially for your
friendly words. I was glad to have the meeting of
the Eastern Alumni Association delayed until March for
reasons which are now obvious. It will give me great
pleasure to be there at that time and I hope that there
will be a good attendance. Miss Breckinridge was
planning to go as representing the women of the Univer-
sity. Whether Professor Vincent will be there at that
time I do not now know. I shall be exceedingly glad if
he can be with us then and will consult him on the
subject.

As to eastern ~~representatives~~ ^{representatives} will give me
personal pleasure if President Faunce might be there,
and I should also be glad if someone might be present

From William College, either a member of the faculty
or one of the local alumni in New York City. The
New York City William College Association through its
February 27th, 1907.
president or secretary might make a suggestion on the
subject.

With sincere regards, I am

Very truly yours,

Mr. Paul Monroe,

Teachers College, Columbia University, N. Y.

My dear Mr. Monroe:-

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inst. is received. I thank you cordially for your
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planning to go as representing the women of the Univer-
sity. Whether Professor Vincent will be there at that
time I do not now know. I shall be exceedingly glad if
he can be with us then and will consult him on the
subject.

As to eastern representation I will give me
personal pleasure if President Haines might be there,
and I should also be glad if someone might be present

from Williams College, either a member of the faculty
or one of the local alumni in New York City. The
New York City Williams Alumni Association through its
president or secretary might make a suggestion on the
subject. February 27th, 1907.

With sincere regards, I am

Very truly yours,

Mr. Paul Monroe,

Teachers College, Columbia University, N. Y.

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sity. Whether Professor Vincent will be there at that
time I do not now know. I shall be exceedingly glad if
he can be with us then and will consult him on the
subject.

As to eastern representation, I will give me
personal pleasure if President Faunce might be there,
and I should also be glad if someone might be present

from Williams College, either a member of the faculty
or one of the local alumni in New York City. The
New York City Williams Alumni Association through its
president or secretary might make a suggestion on the
subject.

With sincere regards, I am
Very truly yours,

Mr. Paul Monroe,

Teachers College, Columbia University, N. Y.

My dear Mr. Monroe:-

Your kind favor of the 21st
inst. is received. I thank you cordially for your
friendly words. I was glad to have the meeting of
the Eastern Alumni Association delayed until March for
reasons which are now obvious. It will give me great
pleasure to be there at that time and I hope that there
will be a good attendance. Miss Brockbridge was
planning to go as representing the women of the Univer-
sity. Whether Professor Vincent will be there at that
time I do not now know. I shall be exceedingly glad if
he can be with us then and will consult him on the
subject.

As to eastern representation, I give no
personal pleasure if President Benson might be there,
and I should also be glad if someone might be present

Sheldon
Mr. Matthews
Department of Commerce and Labor

El Paso Tex Feb 23, 1907.

Harry Pratt Judson,

President University of Chicago,
Chicago, Ill.

March 13th, 1907.

Dear brother Judson:—With my family I beg
to tender you our most hearty congratulations
upon your election of the

University to succeed our late beloved Harper, and our prayer is that Almighty God
Your favor of the 23rd of
February is duly received. I thank you very much for
your kind congratulations. The responsibility which
will bless you in your great work, and that
I undertook is not a small one and I shall hope to be
the University able to do a useful work.

the years to come. With regard to the suggestion you make I have
I am glad asked Dr. Matthews of the Divinity School to write to
Chicago Baptists and I think he has done so.

our social gatherings at the old Second
Hoping that you will succeed in finding just the
man you want, I am
I was for quite a period in the old Second
church, serving as one of the deacons. Very truly yours,
may say that they were the happiest days of
my life.

Mr. Peter A. Rowe,

P.O. Box 413, El Paso, Texas.

March 13th, 1907.

My dear Mr. Rowe:-

Your favor of the 23rd of February is duly received. I thank you very much for your kind congratulations. The responsibility which I undertake is not a small one and I shall hope to be able to do a useful work.

With regard to the suggestion you make I have asked Dr. Mathews of the Divinity School to write to you and I think he has done so. Hoping that you will succeed in finding just the

man you want, I am

Very truly yours,

Mr. Peter A. Rowe,

P.O. Box 413, El Paso, Texas.

El Paso
my Pratt Jud
President Univ
brother Judson:-

Department of Commerce and Labor

El Paso Tex Feb 23, 1907.

My Pratt Judson,

President University of Chicago,
Chicago, Ill.

Dear brother Judson:- With my family I beg
to tender you our most hearty congratulations
upon your election to the presidency of the
University to succeed our late beloved President
Harper, and our prayer is that almighty God
will bless you in your great work, and that
the University may stand for Him throughout
the years to come.

I am glad to remember the dear old faces of
Chicago Baptists both in worship and in
our social gatherings at the Social Union.
I was for quite a period in the old Second
church, serving as one of the deacons, and I
may say that they were the happiest days of
my life.

Department of Commerce and Labor

Department of Commerce and Labor

Being an Immigrant Inspector I am subject to transfer orders at any time, but have been located at this point for the past two and a half years. El Paso is a rapidly growing place and lately we have established a new church organization in the most thickly settled portion on the North Side selecting the name of the "Calvary Baptist Church of El Paso, Texas." This makes the third organization of Baptist churches in this city and Dr Gambrell, who visited here recently, says that on account of the way the city is laid out it will be necessary for the Baptists to have churches in the five different sections. There is some opposition to our organization on the part of the pastor ^{of the 1st ch.} and a few members closely allied to him, but Dr Gambrell has advised us to go right ahead and believes in our success and that everything will come out all right finally. Now we are looking for a pastor. He must be a man

Department of Commerce and Labor

of God, full of the Spirit and one who will not be afraid to give spiritual advice and offer up a prayer in the homes visited by him. Our members feel that they can offer a salary of \$1,500 a year to such a man. A number of names have been considered but there seems to be something lacking in each case and we think it would be better to go outside of the State in making a selection. The field is a splendid one for the right man. Our membership is composed of spiritually developed brethren and some few are people of large means and devoted to the cause. At present we are conducting our own services and they are full of spiritual nourishment, but we do need a pastor. There is no healthier climate in the world I believe, but we do not wish to encourage an invalid to come because the work will be too hard.

Department of Commerce and Labor

Department of Commerce and Labor

If you do not know of some man whom you think would be fitted for such a pastorate could I ask of you the favor of referring the matter to Dr Henderson who is one of our old Second Church members and in whose judgment we all place great reliance?

With all good wishes,

Most cordially yours

Peter A. Rowe

P.O. Box 413

El Paso, Texas.

Department of Commerce and Labor

1914

[Faint, illegible handwritten text, likely bleed-through from the reverse side of the page.]

February 21st, 1907.

let each one be ready at all times to lend a hand
wherever needed. Let our spirit be that of the old
To the Editor of the Maroon:
 motto "each for all and all for each".

With sincere thanks and cordial best wishes
May I send a word of greeting in recog-
nition of the generous words of the Maroon and by
way of partial response to the many kind words
which have come to me in the last few hours from
faculty and students alike.

The honor conferred upon me by the Board of
Trustees I appreciate deeply. It is, however, most
of all an as opportunity for large and useful work
that I prize the appointment. To share in any ca-
pacity in the up-building of a great university is
a privilege. Such a task, however, can be wrought
out successfully only by many hands cooperating to
a common end. Nothing can contribute more power-
fully to the result which we seek than the loyalty
of the students to the best ideals of their Alma
Mater. Let each one so far as his own action goes
keep the honor of the University of Chicago stainless.

February 21st, 1907.

Each one be ready at all times to lend a hand
whenever needed. Let our spirit be that of the old

To the Editor of the Haroon: "For each."

May I send a word of greeting in recog-
nition of the generous words of the Haroon and by
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fully to the result which we seek than the loyalty
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Mater. Let each one so far as his own action goes
keep the honor of the University of Chicago steadfast.

February 21st, 1907.

Let each one be ready at all times to lend a hand wherever needed. Let our spirit be that of the old motto "Each for all and all for each".

With sincere thanks and cordial best wishes for the prosperity of the Maroon, May I send a word of greeting in recognition of the generous words of the Maroon and by way of partial response to the many kind words which have come to me in the last few hours from faculty and students alike.

The honor conferred upon me by the Board of Trustees I appreciate deeply. It is, however, most of all an opportunity for large and useful work that I prize the appointment. To share in any capacity in the up-building of a great university is a privilege. Such a task, however, can be wrought out successfully only by many hands cooperating to a common end. Nothing can contribute more powerfully to the result which we seek than the loyalty of the students to the best ideals of their Alma Mater. Let each one so far as his own action goes keep the honor of the University of Chicago stainless.

February 21st, 1907.

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wherever needed. Let our spirit be that of the old

Motto "Each for all and all for each".

With sincere thanks and cordial best wishes
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might require. The president should never, for instance, be able to accumulate vacation credit. I make these suggestions, I think, February 27th, 1907, as of the work of administration.

Very truly yours,

My dear Mr. MacLeish:-

In responding to your request of yesterday afternoon I beg to say-

1) I shall wish to retain the headship of the Department of Political Science with the general superintendence of work in that department.

2) I do not think that the president should be expected to give full work of instruction. I should wish to feel free to give as much work of instruction or as little work as I might think proper. In fact I should always give some instruction in the department, but never the full work of a professor.

3) Per contra I do not think that the president should be entitled to any specific amount of vacation. A professor is entitled to three months in a year. The president could never depend on taking a specified amount or at a specified time, but should take his vacation at such times and to such extent as the interests of the University might warrant, or as his own personal needs

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any reason, be able to accumulate vacation credits.
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Very truly yours,

My dear Mr. Macdonald:-

In responding to your
request of yesterday afternoon I beg to say-
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Department of Political Science with the general
superintendence of work in that department.
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University might warrant, or as his own personal needs

might require. The president should never, for instance, be able to accumulate vacation credit. I make these suggestions, I think, in the best interests of the work of administration.

Very truly yours,

My dear Mr. MacLeish:-

In responding to your
Mrs. Andrew MacLeish, afternoon I beg to say-

1) Chicago wish to retain the headship of the Department of Political Science with the general superintendence of work in that department.

2) I do not think that the president should be expected to give full work of instruction. I should wish to feel free to give as much work of instruction or as little work as I might think proper. In fact I should always give some instruction in the department, but never the full work of a professor.

3) Per contra I do not think that the president should be entitled to any specific amount of vacation. A professor is entitled to three months in a year. The president could never depend on taking a specified amount or at a specified time, but should take his vacation at such times and to such extent as the interests of the University might warrant, or as his own personal needs

might require. The president should never, for instance, be able to accumulate vacation credit. I make these suggestions, I think, in the best interests of the work of administration.

Very truly yours,

My dear Mr. MacLellan:-

In responding to your letter of the 15th, I beg to say -

1) Chicago. I wish to retain the leadership of the Department of Political Science with the general superintendence of work in that department.

2) I do not think that the president should be expected to give full work of instruction. I should wish to feel free to give as much work of instruction or as little work as I might think proper. In fact, I should always give some instruction in the department, but never the full work of a professor.

3) For contra I do not think that the president should be entitled to any specific amount of vacation. A professor is entitled to three months in a year. The president could never depend on taking a specific amount or at a specified time, but should take his vacation at such times and to such extent as the interests of the University might warrant, or as his own personal needs

MIDDLETOWN, CONN.,

March 12, 1907,

Dear Dr. Judson -

I am sure it cannot be unpleasant to have me express, even after some delay, the gratification I feel, in common with all the alumni of the University, at the action of the Board of Trustees in electing you to the presidency. During a day's visit at the University last summer I tried to find out why that step had not already been taken; but discovered no reason except the usual delay in such matters. This gave me hope that it would be done, and I am happy to learn that that hope has been realized. I am sure the choice was a wise one, - indeed, the only wise one, and I wish for you continued success in the administration of the University. I am proud to call my second Alma Mater.

I hope to attend the banquet in New York on the 23^d instant and join with the rest in welcoming you in person as the official head of the University.

Very sincerely yours,

W. A. Heidel

President Harry Pratt Judson,
The University of Chicago.

MIDDLEBURY COLLEGE

March 15, 1901

Dear Mr. Johnson

I am sure it cannot be surprising to you on reflection,
even after some delay, the gratification I feel, in connection with all the
chances of the University, at the action of the Board of Trustees in electing you
to the presidency. During a long visit to the University last summer I tried
to find out why this step had not been taken; but discovered no reason
except the usual delay in such matters. This gave me hope that it would be
done and I am happy to learn that this hope has been realized. I am
sure the choice was a wise one, and I wish to say that I will do my
utmost to assist in the administration of the University. I am proud to
call my name this trustee.
I hope to attend the Congress in New York on the 28th inst. and you
will be glad in returning you in person on the official business of the University.

Very sincerely yours
W. B. Keith

President Henry Pratt Johnson
The University of Chicago

Andrew Mac Leish

141 State St.
Chicago

March 14,

1907.

To the Board of Trustees,

The University of Chicago.

Gentlemen:

The undersigned, appointed as your committee to ^{consider} ~~investigate~~ and report upon the matter of the president's salary, the date of its commencement, and the time and character of his installation respectfully submit the following:

(1st) As to salary, your committee recommends that President Judson's total compensation from the time of his election be fixed at \$10,000 a year, \$5,000 of which should be charged as salary for his position as head of the department of political science and \$5,000 to be charged as salary of the president. In addition thereto, it is recommended that he receive the free use of the president's house from and after the time he enters upon its occupancy.

You will notice from the above recommendation that Dr. Judson wishes to retain the headship of department of political science with the general superintendence of work in that department. He does not think, however, that the president should be expected to give full work of instruction, but only as much or as little of it as he thinks proper, and never the full work of a professor. In this view your committee concurs and so recommends to the board.

He also thinks that in the matter of vacation for the president no specified time or amount need be named, but that he should take his vacation at such times and to such extent as the interests of the university might warrant or his own personal needs might require, acting therein with the knowledge and consent of the board; and that the president should never be able to accumulate vacation credit. This also your committee recommends.

In the matter of installation services, upon Dr. Judson's request your committee recommends that no special service or ceremony be appointed, but that in place thereof a simple statement be made by the president of the board at the next convocation, announcing his election by the board and his installation to the duties, powers and privileges of president of the university.

Andrew Mac Leish
Alfred S. Bartlett
F. W. Smith

Answer Mr. [illegible]

141 [illegible]
[illegible]

1907

March 14

To the Board of Trustees,

The University of Chicago.

Gentlemen:

The undersigned, appointed as your committee to investigate and report upon the matter of the President's salary, the date of its commencement, and the time and character of his installation respectfully submit the following:

(1st) As to salary, your committee recommends that President Johnson's total compensation from the time of his election be fixed at \$10,000 a year, \$5,000 of which should be charged as salary for his position as head of the department of political science and \$5,000 to be charged as salary of the President. In addition thereto, it is recommended that he receive the use of the President's house from and after the time he enters upon his occupancy.

You will notice from the above recommendation that Dr. Johnson wishes to retain the headship of department of political science with the general superintendence of work in that department. He does not think, however, that the President should be expected to give full work of installation, but only as much or as little of it as he thinks proper, and never the full work of a professor. In this view your committee concurs and so recommends to the Board.

He also thinks that in the matter of vacation for the President no specified time or amount need be named, but that he should take his vacation at such times and to such extent as the interests of the university might warrant or his own personal needs might require, acting therein with the knowledge and consent of the Board; and that the President should never be able to accumulate vacation credit. This also your committee recommends.

In the matter of installation services, upon Dr. Johnson's request your committee recommends that no special service or ceremony be appointed, but that in place thereof a simple statement be made by the President of the Board at the next convocation, announcing his election by the Board and his installation to the duties, powers and privileges of President of the University.

[Handwritten signature]
Trustees

Judson

March 20, 1907.

Mr. George Jacob Meyer,
University of Chicago.

Dear Mr. Meyer:

I regret that I am not able at this time to recommend the advancement which you request. I herewith, in justice to yourself, state the plain facts.

Dr. Harper, in the last year of his life, was about to recommend that you should be dropped. He did not question your scholarship, but felt that your teaching ability was not adequate. It seemed, when I took over affairs, rather harsh to drop you entirely from the faculty., and I consented to make a transfer to the German Department in order to avoid that necessity. Whether, in point of fact, you prove the kind of teacher wanted in that particular place, can hardly be tested by a single year's work. I am willing to recommend a second year in order that the matter should be fully tested, but while it is in the present status, I would not be warranted in recommending a promotion. I thought that a frank statement of the matter was better for all concerned.

Trusting that in the end there will be entire success, I am

Very truly yours,

March 20, 1907.

Mr. George Jacob Meyer,

University of Chicago.

Dear Mr. Meyer:

I regret that I am not able at this time to recommend the advancement which you request. I herewith, in justice to yourself, state the plain facts. Dr. Harper, in the last year of his life, was about to recommend that you should be dropped. He did not question your scholarship, but felt that your teaching ability was not adequate. It seemed, when I took over affairs, rather harsh to drop you entirely from the faculty, and I consented to make a transfer to the German Department in order to avoid that necessity. Whether, in point of fact, you prove the kind of teacher wanted in that particular place, can hardly be tested by a single year's work. I am willing to recommend a second year in order that the matter should be fully tested, but while it is in the present status, I would not be warranted in recommending a promotion. I thought that a frank statement of the matter was better for all concerned. Trusting that in the end there will be entire suc-

cess, I am

Very truly yours,

Judson

March 21, 1907.

Mr. James H. Canfield,

Columbia University, New York.

My dear Canfield:

I am heart broken that I did not send you a letter in time to greet you on the 18th. I had you in mind and it was my intention to be represented that day. Some matters assumed unexpected shape which took my entire time and attention. That is, I know, in fact a pretty poor apology.

I am glad that you retain your early freshness of spirit although you are now entering on the youth of old age. I decline to think of you as more than about twenty-five. I think you reached that age early and I doubt if you have passed it or in point of fact if you will ever pass it.

With cordial regards and best wishes for many more years of usefulness for you, I am

Very truly yours,