

, June 8, 1901.

Mrs. Alice Freeman Palmer,

Boxford, Massachusetts.

My Dear Mrs. Palmer:-

I am writing again to tell you how glad we all are that you are coming. I am especially glad to hear from Miss Talbot this evening that you will stay over Sunday, Monday, and Tuesday. This is superb. I am writing to ask whether there are any persons in Chicago whom you would like to have us invite to the luncheon on Saturday at Nancy Foster Hall to meet you and our other guests. Mr. Hale has told me that they are to have the pleasure of entertaining you. This is very nice.

Yours very sincerely,

W. R. Harper

June 8, 1901.

Mrs. Alice Freeman Palmer,

Box 10, Boston, Massachusetts.

My Dear Mrs. Palmer:-

I am writing again to tell you how glad we all are that you are coming. I am especially glad to hear from Miss Talbot this evening that you will stay over Sunday, Monday, and Tuesday. This is superb. I am writing to ask whether there are any persons in Chicago whom you would like to have us invite to the luncheon on Saturday at Nancy Foster Hall to meet you and our other guests. Mr. Hale has told me that they are to have the pleasure of entertaining you. This is very nice.

Yours very sincerely,

W. R. Harper

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Dated Dorford Mass 28

To Pres Wm R. Harper

U of C

I think Can Come for June fifteenth am making arrangements
Alice Freeman Palmer

THE NEW YORK PUBLIC LIBRARY
ASTOR LENOX TILDEN FOUNDATION
500 FIFTH AVENUE, NEW YORK

12 June 1880
Dear Mr. H. P. Lovejoy

I have just received
your letter of the 10th inst.
and am glad to hear
that you are interested
in the subject.

I am writing you in haste
to answer the query
in your letter of the 10th inst.
and am sorry that I cannot
give you a more complete
answer at present.

Palmer, AF

Requests

June twelfth, 1901.

My dear Mrs. Palmer:

Will you kindly come over to the President's house at a quarter before eleven Saturday morning, June fifteenth, and go from there, with Mrs. Rockefeller and other ladies, in a carriage, to points from which you will be able to hear the addresses in connection with the corner-stone ceremonies? The carriage will take you to Foster Hall. A stand has been erected, from which your speech will be given. Mr. Small has been asked to escort you from the carriage to the stand and to attend you during the luncheon which follows.

Hoping that this arrangement will be satisfactory, I remain

Very truly yours,

W. R. Harper

To

Mrs. Alice Freeman Palmer,
Care of Prof. W. G. Hale,
5757 Lexington Avenue.

June twelfth, 1901.

My dear Mrs. Palmer:

Will you kindly come over to the President's house at a quarter before eleven Saturday morning, June fifteenth, and go from there, with Mrs. Rockefeller and other ladies, in a carriage, to points from which you will be able to hear the addresses in connection with the corner-stone ceremonies? The carriage will take you to Foster Hall. A stand has been erected, from which your speech will be given. Mr. Small has been asked to escort you from the carriage to the stand and to attend you during the luncheon which follows. Hoping that this arrangement will be satisfactory, I remain

Very truly yours,

W. R. Harper

To

Mrs. Alice Freeman Palmer,
Care of Prof. W. G. Hale,
5757 Lexington Avenue.

, June 1, 1901.

Mrs. Alice Freeman Palmer,
Boxford, Massachusetts.

My Dear Mrs. Palmer:-

Your kind note of May 28th has come to hand. I cannot tell you how delighted we all were when we received the telegram and again when the letter presented itself. It is very good of you to do this, and I assure you we shall appreciate it. I know how much it means to you, and I can assure you that it means a great deal to us. The immediate occasion as I have said is the formal opening or dedication of the new Foster Hall. You will yourself be surprised when you see how beautiful it is. Just before this we are to lay one or two corner stones. A platform will be erected in front of Foster. There will of course be a large number of people seated and standing. The exercises, if the day is pleasant, will be on the green in front of Foster, and immediately after there will be a luncheon. You must use your own judgment as to the length of the address. I am sure that an address an hour long would seem only thirty minutes. Perhaps in view of the fact that many will have to stand you would better speak twenty-five or thirty minutes. Use your own judgment and we are sure that it will be the most satisfactory thing.

June 1, 1901.

Mrs. Alice Freeman Palmer,
Boxford, Massachusetts.

My Dear Mrs. Palmer:-

Your kind note of May 28th has come to hand. I cannot tell you how delighted we all were when we received the telegram and again when the letter presented itself. It is very good of you to do this, and I assure you we shall appreciate it. I know how much it means to you, and I can assure you that it means a great deal to us. The immediate occasion as I have said is the formal opening or dedication of the new Foster Hall. You will yourself be surprised when you see how beautiful it is. Just before this we are to lay one or two corner stones. A platform will be erected in front of Foster. There will of course be a large number of people seated and standing. The exercises, if the day is pleasant, will be on the green in front of Foster, and immediately after there will be a luncheon. You must use your own judgment as to the length of the address. I am sure that an address an hour long would seem only thirty minutes. Perhaps in view of the fact that many will have to stand you would better speak twenty-five or thirty minutes. Use your own judgment and we are sure that it will be the most satisfactory thing.

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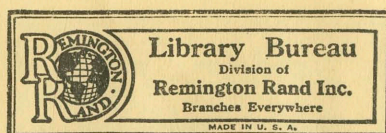
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Name or Subject

Date

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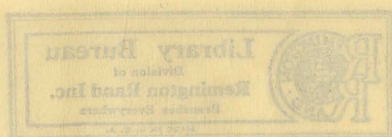
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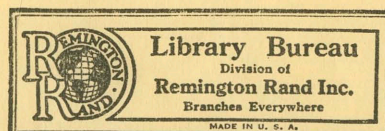
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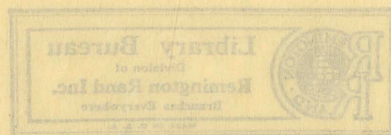
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"SEE"
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If I can see you a few minutes in the morning, perhaps I can see Mr. Palmer afterwards.

~~no date~~

Helen Hall. *Palmer*
Sunday Night.

My dear Dr. Harper,
I do not know whether you have yet received certain letters of mine answering two questions you had put me, and asking, I am afraid, too many of my own in return. Mr. Lott said you had not heard, and if you have not, may I see you for a few min.

into my room, as all
my plans depend on
decisions that must be
made today and tomorrow.

I particularly wish to
know about the invitation
I suggested to Mrs. Follen
Palmer, and the meeting
of the Trustees and their
wives with Mrs. Richards.
If I do these little pieces
of work the invitations
should go out at once.

But I will not write
out the other matters
now. Sincerely yours,
Alice F. Palmer.

Then, I have great faith
in what you can do
if you can see him
personally. Did Mr.
Palmer ever tell you
that he wished you
could get Mr. Leland,
as Prof. of the History of
Philosophy. That would
place you at the head
in that field. - If Mr.
Marsh would go, I should
think Mr. Kistredge
would, if you wanted him.
They are great friends,
and work together.
Sincerely yours,
Alice F. Palmer.

Monday Evening
3 Mason St.
CAMBRIDGE.
My dear Mr. Harper,
I hope to leave
here Tuesday afternoon
for Chicago. I had hoped
to get off Monday, but
it does not now seem
possible, owing to a
heavy cold. I hope you
did not take one in
the storm you encoun-
tered in Boston. It seems
like a dream that you
have been here. So many

things Mr. Palmer and
I had planned for
your coming! He can
not be satisfied until
you really do settle
down with us a little
while. Early Friday
morning Mr. Palmer
came, and could not
believe you had gone.
If he had believed you
would be back in
the storm & the Colby
dinner, he would have
gone in to see you.
Friday night came you
after announcing your

coming!

Mr. Palmer says he is sure

that blacking had always gone
to the Colby dinner & at
church. - & did not leave your
room after thinking of Mr. Clark,
and I was so sorry you
missed him! You & sister
I try & visit him & write
and see the train in place
when Mr. Palmer and I are

of our going or staying.

The question of Mrs Palmer's giving you aid this year we will reserve for the present. You will come & stay with us soon, & we can talk over this & many other things. But you will understand that both you & I are now set entirely free. I strongly advise you to get another man - say President Hyde - in my place, & to drop all thoughts of us. We can give you no assurance that we would come at the close of another year.

Cambridge -

July 5, 1892.

Dear Dr Harper:

I cannot let this formal note of refusal go to you without a personal word to accompany it. You have been so generous & frank with me in all our dealings that I cannot content myself with the mere official form in bringing our negotiations to a close.

I telegraphed you this afternoon that I felt myself obliged to make some announcement here on Saturday. You will believe that I wd gladly put myself

to any inconvenience of further delay
if by doing so I could strengthen
your hands. But I find that
by waiting longer I put not only
myself but Harvard into great
inconvenience. My Department
cannot be left in longer uncertainty
without sustaining permanent damage.
I must decide at once, & I must
let my decision be known. Mrs
Palmer's return takes away my
last excuse & I cannot put the
matter off until your coming.
I believe too that for your own
university it would be better that

my decision should be announced
before the return of Pres. Eliot
on Sunday. It is well to remove
all possibility of suggestion that
he has been outbidding you in
offer to me. I shall accordingly
on Saturday morning send a brief
note to the College paper stating
that I have decided to remain here,
but adding some expression of my
confidence in the strength of
your undertaking. That will
stop all this hideous newspaper
controversy about the prospect

But you will do as you please.
Whatever aid we can at any time
give you, consistently with other
duties, shall always be given.
You cannot know, I think, how
great a pleasure we sh^d have
felt in working with a man of
your spirit & purposes, & one
so agreeable to us personally.
I sincerely hope your advances
to us have in no way injured
your university & am glad to
think that our long acquaintance
with its noble plan may help

to make it more accurately under-
stood in this part of the country.

Thanking you for all the kindness
& forbearance you have shown

us both,

Sincerely & regretfully yours,

S. W. Palmer.

3 MASON ST.

CAMBRIDGE.

May 28th 1892.

My dear Dr. Harper:

We are both very
sorry that you find it
impossible to come east.

It would have been a
great pleasure to see you
here, and particularly of
the greatest consequence to
discuss possible plans
of organizing the Roman
Department.

I am sure you know how
very gladly I would
assist you in your work
next year, if I could see
any feasible way of doing

it. which would be likely to
render both the University
and myself any sort of
justice. But I have no right
for your sake or my own, to
rush into an arrangement
which I cannot see through.
Even though my sympathies
are as deeply engaged, as
in this case. I have had the
matter in mind ever since
you broached it on May
2nd, and I wish now
that I had written you
from time to time instead
of waiting to talk at so late
a date. But you are necessarily
so overworked that I hesitate
even now to discuss the
matter on paper. Still I can

too much about your work
to be willing to decline taking
a share in it without stating
the main difficulties which
stand in my way.

1. The plan is, of course, a mere
make-shift for you, for
which you ought not to
pay heavily or sacrifice
much; to be entered into only
until you can find suitable
hands to take the fuller
guidance of the girls' lives.
Now if you wish me to come
out occasionally to help
in planning the Women's
Buildings, to advise about
various problems of admission,
training and arrangement,
with no responsibility when
in absence, that is one thing.

But I understood that I
would be called "The Dean".
That it would be under-
stood that I was responsible
under the President, & the
public for the policy, the
administration of the life,
the management of the
details, of the Woman's Dept.,
whether I was in Chicago
or in Cambridge at any
given time. You must
have some one who is entirely
responsible, or the burden
falls upon you and other
officers. - To do this with any
degree of satisfaction, I
must keep myself posted, and
in touch with the girls' life,
and any needs for advice
or consultation. They share

2
to bring to me, at every moment
by letter; I must be leaving
from my assistant - in-
charge, and be ready to
take up the University life
precisely where it is the
hour I arrive in Chicago;
in short I must be dealing
all the time, with the diffi-
culties of absence two thirds
of the time at least, & war-
come as best I may by
writing. You know that
Mr. Salomon is very conservative
about taking work without
around ability to do it well.
He begs me not to undertake
it, unless I resign my
other work, and give your
problems my best attention.

En can I do this, and I think
he is right, I must resign
my income, from other
sources. I writing and
speaking, because with so
many absent from home. The
time in Cambridge would
be wholly occupied in
domestic and social life.
And this, with the financial
obligations which we have
taken upon ourselves for
next year, I can hardly
afford to do. If I were in
Chicago two or three weeks,
it would be much more
advantageous to you than
our three or four times
for two or three weeks,
scattered through the
year; and this would be to

expression a mode of carrying
on the work either for me &
must out of a salary of about
\$16 00 at the most, or for you
& pay. with all your other
demands. For neither you
nor I want to enter upon
this work unless we do it
well, and add by it to the
strength of the University.

And this brings me to the
question of assistance.

2. I do not know how proper
people can be secured to carry
out the plan I should be
responsible for inaugurating.

I mentioned certain Professors
to you, but I have no idea
whether they could be drawn
from their present positions.
It would be disastrous for me
to try this plan without any

able women on the ground,
and these women are so
much prized that they
will not be allowed to go to
Chicago if it can possibly
be prevented. Mrs. Irvine is
soon to go abroad for the
summer, - about June 10. -
and it is late for Miss
Coman to leave her impor-
tant work for next year in
Wellesley. Miss Talbot, who could
carry the details better than
any one I know, has promised
to return to Wellesley, I suppose.

You know we have never
discussed the positions and
salaries. The other women
should hear, and I can form
no judgment about the
probability of their taking
office, especially with a Dean

as much in advance.

3

I write at great length, but I do wish you to feel the situation in ^{my} mind. It is not that I am reluctant to help you in this work, or that I find it hard to trust you to make suitable provision. But I know from my whole experience among the different types of woman's education, and in organizing a great college, how splendid is your opportunity, and how complicated your problem, and, hence, how sadly inadequate my work must be at its best, under this arrangement. And we do not see how you can offer large enough salaries to get the two or ~~three~~ women who ought to be there from the beginning to give the standing to the Dept. which would be com-

Tails. Naturally Mr. Palmer
is sensitive about having
my name connected to an
enterprise unless he is prac-
tically certain that both I and
my friends ^{who must support us there} could make it a
worth success, and he distrusts
the possibility of getting them
to go. We are both very reluctant
to make in upon our home
life so seriously, as of course
we must, and as we only
could consent to do except
with the conviction that I
could powerfully increase
ability for usefulness, and
could really accomplish
what you need in Chicago
We may be wrong, but it
seems to us that taking
any thing into consideration,
I ought not to accept the
very tempting and honorable

proposition which you make
me. Of course we may be
dividing under misapprehension
which a fuller personal discussion
of the possibilities for this
department could have re-
minded, but you should have
an immediate answer and
we are both too much occu-
pied to meet at present.

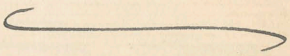
I hope you know how
gladly I will render you
any aid in my power
at any time. I hope you
will freely call upon me
if you find any unofficial
help I can give. It will be
a tremendous loss to us
all if your Romanis Dept. is
not the best anywhere.

Next Saturday I go to
Cleveland, and shall be in
Ohio and Kentucky for a

work. After that I shall be
among the schools & colleges
of this vicinity. Yet even
in the commencement
season I shall be ready
to help you persuade the
best people I know to go
to you if you want any
word I can say.

Faithfully yours.

Miss Frances Palmer.



find any time or way
of helping you out
myself. I have explained
before my difficulties but
possibly we could arrange
something until you
could get competent
women to come into
the work. I wish you
were here for a quiet
day, and could meet
Mrs. Irvine, Miss Talbot
and others. Mrs. Irvine
is to be at Coleridge until
July 9th when she leaves
for a summer in Alaska.
Miss Talbot will go to Hal-
darness. N. H. July 2nd but
could easily come down.

Ans'd
m. l. l.

3 MASON ST.

CAMBRIDGE.

June 25th 1892.

Palmer

My dear Dr. Harper.

Your letter of

June 22nd has reached me
today. I agree with you
entirely that something
must be done without delay
to provide leadership for
the girls. You have so
superb a chance for them
it must not be lost for
lack of suitable guidance.
From time to time I have
heard of the growing funds
for the Women's buildings

with great satisfaction, and
I had hoped you were
on the track of a good
Dean. It is now so very late
in the year that I do not
see how you can take
a professor from her present
position, for ^{your} next year's
work. In the summer
Trustees cannot meet, and
College Presidents are away.
Thus the women who are
important enough for
your position are too
much involved in plans
for next year when they
are to make their leaving
during the summer va-
cation an honorable

thing to do. It would surprise me very
much if any of these & mentioned
to you would consider anything before
Sept. 23. I wish I could tell you how
much I wish you, and Alice possible
days and never and brother, at some
length, for you are certainly in a very
hard place. Are you intending to
come east soon? I saw a part of the
Advertiser when Chicago and Boston
I am wondering if it would be going
on the whole present condition.

on the ground next year
in some capacity, as
lecturer, reader, fellow or
secretary. I know her so
well that I am sure she
could be of great assist-
ance as adviser to the
young women.

But I will not write more
fully tonight. I hope with
all my heart you can
find some one suitable.

Miss Coman's address I
enclose. You can see her
personally, and can judge
whether she has enough of
the qualities which you
should have. I cannot decide
myself about her for this partic-
ular work. Very sincerely,

Allen F. Salmon.

if needed. Next Saturday
Mr. Salmon and I go to
our country home in
*Boxford, Mass. on the
Boston and Maine R. R.
an hour's ride from
Boston. Then we shall
be all summer except
from July 18 to August 3,
when we are to be at
Martha's Vineyard.

I do not know that it is
right to even suggest
that I might help out
a little this first year.
for I do not see myself how
to carry out the suggestion,
and you know Mr. Salmon's
hesitation and my many

* There is no telegraph to Boxford & only one mail a day.

obligations here. But I am
too much interested in your
work, without doubt, to see
your need without wishing
to lend a hand. If I could
arrange to spend October
with you, I might do a
little. But it would be
necessary for some one
else to be on hand during
and after my stay. And
when can you now secure?
Did you ever hear of Mrs.
Martha Foote Crow, Ph. D. (Agr.
course) now in Oxford, Eng.?
She has many rare quali-
fications for University Ex-
tension work. Her field
would be English and
Comparative Literature.

She is personally a beauti-
ful and interesting woman
of nearly forty, and is a
marvelously magnetic speaker.
She resigned an instructor-
ship in history ^{in Illinois} & married
Prof. Crow of Grinnell College,
where she was Lady Princi-
pal until her husband's
death. I do not know whether
you intend to employ
women in your Extension
work, and I should not
advise you to appoint
Mrs. Crow to a chairship
without seeing her, and
knowing well how you
and she could agree
in methods and spirit
of work. If she could be

from a distance. With-
out even such ex-
perience and wisdom
and special ability
on the ground I
could not venture.

If she accepts this
special leadership of
Nathan Cottage she
cannot be taken from
Millsbury this year. I
know her so well that
I can be sure she
will not change plans
once made as late as
this before College opens.

Now are I am afraid

Boxford, Mass. ^{Palmer}
July 6th 1892.
My dear Dr. Harper.
I wrote you
from Cambridge upon
receiving your letter
of June 22nd, mentioning
to you Mrs. Martha
Frost Crow as a possi-
ble helper in various
fields and of service
the first year to the
young women. I
have just had a note
from her written.

from Oxford, England.
99 Weymouth St. where she
is probably still to be
found by letter. Her
permanent address
is Care of Brown, Shipley
& Co. London. She writes
that she has two posi-
tions offered her for
next year, and that
she must soon come
to some decision. This
makes me feel that
you should know
the situation, though
I know you may

not wish to make any overtures
to her. I hope I am not violating
any confidence if I enclose her
note which I received from
Miss Talcott last night. You know
I had thought that perhaps she
might be interested & come out
to Chicago this year, and help
organize. If she can see the
ground & choose to come
making & try some provisions

the finest women I know
will be out of your
reach for your first
year when so much
depends upon your
having them. And even
with Wellslage's interests
so close to my heart
I can't help wanting
you to get some
of them for your
Chicago girls.

The money is all
raised before this I
trust, so that that
anxiety is a thing of

the past. You must
be thoroughly tired
with all the strain.

Mr. Hall was with
us two days last
week and spoke
admirably for the
University of Chicago
at the Phi Beta Kappa
dinner Thursday. He
tells me you have
engaged some rooms
for girls the first
year.

Sincerely yours.

Miss F. Palmer.

the Scientific studies, with
Political Economy, and Acad.
app. You will have ample
room in the new Scientific
Laboratories for a laboratory
for investigations of hygiene
and sanitation like that
in the Institute of Technology
over which Mrs. Ellen H. Rich-
ardson presides, with a national
reputation. She, Miss Talbot,
and Mrs. Mary Hinman
Able, whose husband is a
Professor at Amherst, are
the three best equipped women
in the country in this field.
Some time you will want
Mrs. Able for lecture. She
is near enough, and most
attractive, as well as learned,
with her many years of
study in Vienna, while
her husband was at work

I hope you will return an emphatic no to my wife's entire suggestion -
J.H.P.

Roxford, Mass. ^{Palmer}
July 16. 1892.

My dear Dr. Harper.

Your letter of
the twelfth, from Chautauque,
has just reached me here.
By this same mail I send
a note to Miss Talbot, begging
her to delay her ~~lecture~~ de-
cision a few days if she
has not already sent it in,
in order that she may hear
from you. I know that she
is pressed for an answer then,
and I am only afraid she
will decide before your propo-
sition reaches her. - and then
she cannot be secured for
your work this year.

About a suitable and effective
proposition to make to her. I
am in some doubt myself.
and, of course, with so many
uncertainties, I have not felt
free to discuss any possible
thing with her. How often I
have wished that in Chicago, I
had gone over many details
with you. - The salaries you
could offer to women. The
hours. The living, &c. &c.!

But knowing her position,
her work, and opportunities
in the East, I should say
that anything less than an
act. Professorship and 2000.
would fail to touch her. And
I am in the greatest doubt
whether that would induce
her to come. I maintain this
however in your interest,
as you could make her this offer, would.

She gives now me course, three hours weekly.
throughout the year, at \$1000 per year. She
lives at home in Boston, she has many other
tastes & lectures on her subjects in various
forms and cities. She is just 37 years for her
activity, so well, and increasing so much in
popularity and in power. For the sake of
knowledge in American science and
education I wish the new University could
afford to make her a Professor, and assign
the great common house making work of
woman to some place as a Professor
of the scientific seminar and especially
with learning, and laborious and diligent
work of it. This work would fit in with all

long talks Mr. Palmer and I
have had over this subject
during the last fortnight. He is
hardly less reluctant than before
and makes some very strict
conditions. But he will not
actually refuse consent if these
conditions can be met. You
know already. How satisfactory
for you I regard any such
arrangement as I am able
to make, and how much afraid
I am that you will regret it.
And how I trust you to tell
me frankly that you do not
think it wise to make the
arrangement in case it proves
~~disadvantageous~~ ^{disadvantageous} to you. You know you
will be conferring a great
favor upon Mr. Palmer by
refusing to take me away
from him so much this year.
But we do can do much to help
you start your work that
he agrees to submit the following.

in the Hospital. Perhaps²
some time you may want
both these people. At present
there is no full Professorship
of Domestic Science, and
there is as yet spreading
an interest both for the
sake of homes, and work
among the poor. That it
would be a capital thing
for you to take the lead
if you can afford to do it.
If you have taken apart-
ment house, and begun
domitory life for women
this fall, you will wish
Miss Talbot in live "in hall"
will you not? And to take
general charge of the halls,
and their management?
She is far better adapted to stand

as the resident authority in
hall than Mrs. Crow. I am
now speaking of general
housekeeping. Direction of
housekeeping. (But one must
be at hand to know if the
table is too extravagant or
too meagre in this or that
line, and to judge of a
thousand other things
from the point of view of
a lady's comfort and
convenience, as well as for
the economy of the Univer-
sity. ~~Travelling~~

I do not know how you
plan to carry on the domi-
tion for women this first
year, whether people will
have charge of the boarding
and lodging of the women
at their own prices and

make for which the University has no respon-
sibility, or whether the authorities will charge
as in the halls for young men, in the
latter case, who will manage housekeeping.
Arrangements and appointments should have;

How can I see my purchase for & know
how much of the success of our undertaking
as the stock depends upon the suitable arrange-
ments for the society like of a great company
of young people. It is for the management
of details that this factor has a very high
order of talent. I am almost sure, please.

How in regard to my own, I will not
worry you with the pros and cons of the

possible in direction of under
officer and student in absence
in fact to help in any way in
my power, in my own Dept. or
out of it.

Second, in regard to compensation.

I wish this were a time when we
could afford to be generous to the
point of extravagance, but it
is a very bad time for us, on
the contrary, when we cannot
afford to add to our expenses, or
cut down our income, if we
must incur obligations which
we have assumed, involving
many others. That is my chief
point of reluctance, as I cannot
afford to make all the changes
necessary to taking this new
responsibility of an offer
for anything like what I should
be worth to you. You must
give a great deal for what
you get, and I must come
back far more than I ought
in order to be even. Mr. Talbot
makes his ultimatum of com.

3
First in regard to my title. That
I should be called Temporary Dean,
and that it should be under-
stood that I was assisting only
in the organization of the
Romanic Dept. If you prefer
calling me "Advisory Dean in
Non-residence". I should not
object, and that describes the
situation very well.

Second, in regard to length of residence,
that it should not be less than
two weeks or more than two,
and that the times should
be decided upon before we
with this understanding, there
should be two longer periods
and either one or two shorter
as the exigencies of the
University seemed to demand.
That the longer should be
the month of October, or if pre-
ferred the last week in September.

be, and the first time in
October, and the month of February
or possibly the last week in
January, and the first time
in February. (I do not know
yet when your short vacation
falls.) If the break between
the fall and the winter re-
sidence proved too long, I
would come out for a week
in December, and I would
come out also sometime
in the spring or early
summer as seemed best.

I choose the month of October
because, of course, that time
is essential to you, and I
take mid winter for the second
long term of absence from Cam-
bridge because as the examina-
tions at Harvard occur at
that time, Dr. Palmer can be
with me in Chicago for

a fortnight or more then. When I am not in
Chicago I will hold myself in readiness to
attend to any business of the University by
letter, placing her interests first, and if necessary
my supervising a meeting, & seeing me, & will
then officiate, and put up lecture and writing
which will in any way interfere with the
attendance of the University and its workings.
I plan then for the whole of the first year because
I take it for granted that you will make acquaint-
ance with the fact that some or your course
will take the place in the middle of the year,
and you would not want a break in the
measurement. Of course in this case, all matters
pertaining to the Alumni Dept. would be referred
to me, and I would conduct the same as usually as

penetration for me \$3000. and
travelling expenses. If I can
practically finish my part
of the work on the Childi Fair
Commission this summer -
a non-paid service - so that
I need not resign my post -
as they are very anxious I
should not do, even if I render
no more service, it is probable
that twice during the coming
year I should come to Chica.
go at the expense of the State.
Those times might be made
to also serve the University,
and so save some expense to
you.

But you see, dear Dr. Harper,
the unhappy situation I am
in. You ought not to pay me
a Professor's salary. I am afraid
for such help as I can give
you under the circumstances.
unless you can afford to be
more extravagant than we can.

If with your money, and
your needs, both of which you
understand better than I, you
think this had better be done,
I will accept the work, and
do all I can for you, ^{next year,} present
or absent, but my judgment
for you is against it, and
I shall think you sensible
and prudent if you answer
that you can do better than
this, or think another plan
wiser for you to adopt.

I think we could begin, in
case I come, with Miss Talbot
and Mrs. Crow. - I see I did
not answer that question, and
I have not said with what
eagerness and pleasure I have
watched for and welcomed the
news of your growing well.
I congratulate you on the
much with all my heart.

Mr. Palmer sends his congratu-
lations and warm regards with mine.
Yours faithfully, Alice F. Palmer

Boxford,

July 17, 1892.

Palmer
Hyde

Dear Dr. Harper:

Did I not once recommend to you President Hyde to fill the place you so trustfully offered me ? Possibly enough you have in mind somebody better than he for the place. But if not, and you are thinking at all seriously of him, you ought to know that he has just been called to the presidency of the University of California. He loves study, and in his letter to me seems to be hesitating about accepting the place through fear that Philosophy would be interfered with. This makes me think you might get him. But I cannot say. He has no suspicion that I am writing you. But as he intends to go to California in August and look up the matter, I think you have no time to lose if you want him.

Very truly yours,

S. H. Palmer

Dear Dr. Harper:

Unrecd
Mr. H. P.

July 17, 1892

Boston

Did I not once recommend to your President Hyde to fill the place you so
trustfully offered me? Possibly enough you have in mind somebody better than me
for the place. But if not, and you are thinking at all seriously of him, you ought
to know that he has just been called to the presidency of the University of Cali-
fornia. He loves study, and in his letter to me seems to be hesitating about accept-
ing the place through fear that Philosophy would be interfered with. This makes me
think you might get him, but I cannot say. He has no suspicion that I am writing you.
But as he intends to go to California in August and look up the matter, I think you
have no time to lose if you want him.

Very truly yours,

W. H. Holmes

~~with~~ for this engagement
I should almost decide
to get Miss Talbot and
come to Chautauqua
where, between Henry
persons, we could
soon settle all these
perplexing questions.

I hope they can soon
be decided in any case.

Faithfully yours.

Alice F. Palmer.

Palmer
Worcester
Boxford, Mass.
July 16. 1892.
My dear Dr. Saenger.

I have sent
you a long letter to your
office in Chicago, not
knowing whether you were
to be in Chautauqua
long enough to receive it,
and not daring to delay
my answer by letting it
follow you about, as
there is great need of haste
in writing Miss Talbot.
I advised not offering her
less than an Am. Professor.
ships, with a salary of \$2000.

in order to induce her
to go. I hope she would
accept it. Though I am
not sur. As Asst. Prof.
of Domestic Science &
Economy she could also
under large advice in
charge of halls and
details of management
which would be of great
value and importance
and save other expenses
to the University.

But I will not repeat
my letter, which I have
made much too long
already. I am sorry
to write out so much

I may misjudge and miscalculate
to be busy a moment. But this is your
business for not coming to see
us. about settling things on
Friday, as our last progress
has many other things at my side
I say that we go Tuesday morning
to West Chapel. Martha's birthday,
to the Sea Shore Normal Association.
When you can reach us at any
time will be great & if it were

will be a growing
obligation.

Very truly yours,
Alice F. Palmer.

Buxford, Palmer
Aug. 27, 97.

Dear Dr. Harper.

Miss ~~Palmer~~ ⁴³

writes - "I have had a
most kind and
satisfactory letter
from Dr. Harper."
She is delighted to belong
to Prof. Quacci's Dept.
and every thing
promises well.

I am receiving letters
from many prom-
inent people, con-
gratulating Chicago
on receiving Miss

Talbot. The Reading College
women are much
impressed by her
going.

I ought to say that I
am refusing all invi-
tations to lecture next
winter, and they are
coming in now from
the west.. my time be-
longing to the Universi-
ty. But if there is any
special thing of that
sort you wish me
to do for the sake of the
University, when her

interests may be served in your
presence. I hope you will let
me know. You will know if I
can be useful to you, when
I may not see the connection.

Mr. Bradford, our new minister,
to whom we already look, here
in Portland. Charles of you so
kindly that we feel as if we
are him to you, and that

every opportunity to
render you and
your great new
University every
service in my
power.

Faithfully yours.

Alice Truman Palmer.

(Amsd)

Palmer
July 30th, 1892.

President E. R. Harper.

My dear Sir,

Your letter

of July 25th is received,
notifying me of my
appointment by the
Board of Trustees of the
University of Chicago
as "Temporary, or advisory,
or acting Dean of women
in the University College
and Graduate School."

I will accept this appointment, according to the terms of my letter sent you the middle of July. in case Miss Talbot, and Mrs. Crow or some one else equally acceptable can be secured & discharge the active and resident duties of care and oversight throughout the year under my direction. My preference is

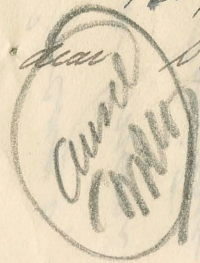
for the title of Advisory Board but I wish your advice & advice in this matter.

I await the further letter from Charles Wagner before discussing any further. but, I am ever, I need not repeat what you already know, that having been asked to examine the Philadelphia & State Trust and other trust

finally, whether Miss Talbot
or Mr. Crowe should
take charge of the building
with our hundred girls.
I should rather discuss
the matter with Miss Talbot.

I will plan to be in
Chicago Sept. 20th and attend
to the details. In my note
last week, I expressed a
preference for "Advisory
Dean" as my title, - the
first of those you named,
but if you have any
special reason for pre-
ferring "Acting Dean", I
will not be strenuous.
I only reflected that in my

Buxford, Aug. 1892.
My dear Dr. Harper,



I sent you a
letter by return mail upon
receiving your note from
Chicago, formally accepting
the appointment of the
Trustees of Chicago, in case
we can secure Miss
Talbot to be in residence
and carry out my
plans. The note was sent
to your office there, as I
did not know how
long you would be
absent, & I did not in.

that Miss Talbot's address
for which I am very
sorry, as there is so much
need of haste. Since leaving
from you, I have taken
the liberty to write her
that she must post some
formulating her winter's
plans a few days longer.
that she surely would hear
from you. I telegraphed you
at Chautaugus. Address
Marion Talbot, The Poplars,
Holderness, New Hampshire,
and I only hope the word
reached you with no delay.
for on reaching Roxford
again this evening I

find a letter begging me to silence any
more concerning her career with
Chicago, as she felt herself placed in
a most unfortunate and embarrassing
position in regard to "Mellie". It
contains that the letter should not be
sent. I am so glad Chicago & I are
cleared in any degree. The movement she
has made from your dependency, I wish
to send her to some new ground
fully with me, & that to all I honestly
care to forward her to go, before deciding.

absent from the University
the other women must
nearly be "Acting Deans"
and that title had
possibly better be
held in reserve.

By the way what is
your plan for the girls
in the Academic College?
Who is ~~to~~ be in charge
especially of them? That
is to be Miss Peckley's
field, on her return
from Europe I suppose,
but who is ^{to} train them the
first year?

I do not object to your

announcing my being
at the University - Tutor
marks, if it will be
understood that they
are not Tutor courses,
unlike university. If I am
called Professor of History
and Tutor marks are
named, will there not
be raised expectations
that I am to give a
more than the course
of lectures? I only wish
to protect the University
in truth, and have no
room for disappointment
now to later. You can
judge about this question.

These I will also write to Mr. Board
regarding the university of your
proposition to the university. It will be a
most a theoretical and characteristic
university, especially for the university
of the university, a modern university,
and a modern university.

Very sincerely yours,
Miss F. Johnson.

Will you wish to see a university
with your university of the university, and
the university, as a university for my university.

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RECEIVED at 10 a Aug 3 1892

Dated Old Orchard ME 3

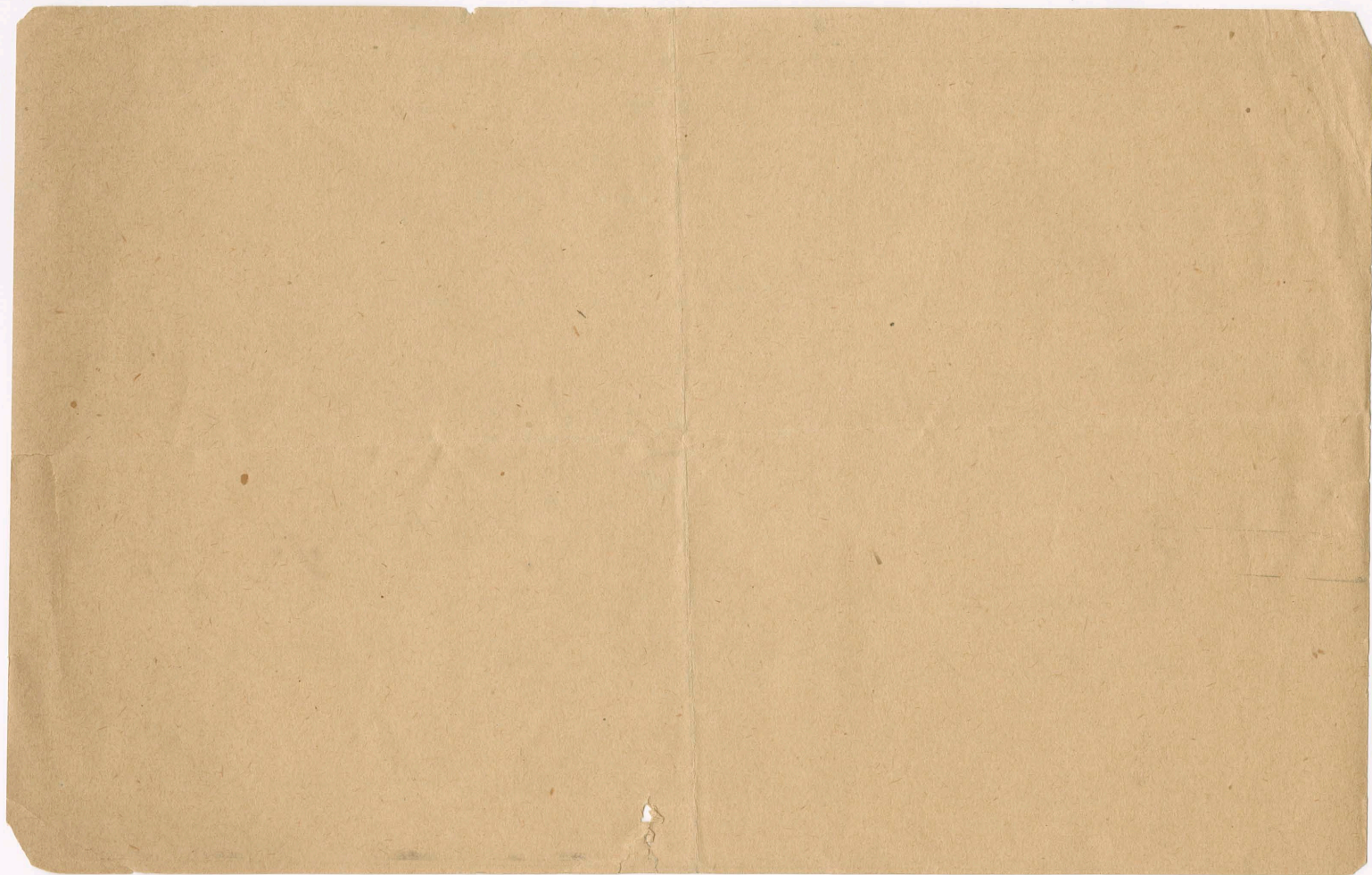
To Post Mr R Harper

Chaut. N.Y.

address Miss Marion Talbot

The paplans Halderness New Hampshire

Alice J Palmer



hesitant. Can you & I
return two firms for
Miss Talbot has a
thousand reasons for
staying in Boston.

and Mr. Palmer says
I shall not undertake
this work, unless she
will go too! With such
a condition of things I
long to see her case well
settled. You must let
me know how I can
help you before Sept. 20.

Yours sincerely,

Miss F. Palmer

If you tell me just what you can offer her in
the way of salary & little I will offer for
her, and get
in & accept it
if possible.

Boxford. Mass.
Aug. 6th 1892.

Dr. Harper.

A note from

Miss Talbot just received
leads me to think that
you may have expected
me to write to her
more definitely than
I have done. I have
only told her that I
divided you would
invite her to Chicago,
and that I hoped she

would go, and begged
her not to tie herself
up irrevocably in
the east for next year.
to stop making lecture
engagements, collecting
plans, &c. But I have
not felt at liberty to
go any further, and
have not broached the
subject of title, salary,
or specific duties, not
knowing your intention,
and not wishing to
press or counsel you
to any thing. Now she

writes me a pretty good note, about
expressing herself as much interested,
but suddenly in the dark, as to what
you want & want, or propose definitely.
By. Now draw cases & help you
in the matter? That is what I
wish & so, if I can, in any way.
I am sorry to write so often
when I know how crowded you
are, but this is a question so vital
and so difficult that I dare not

Boxford. Mass. ^{Palmer}
① Oar Aug. 10th, 1892.
Mrs
Dear Dr. Harper.

If you
have not written me
about Miss Talbot yet,
don't take the trouble
to remind your
second letter Monday
night, came here
yesterday, and we
go to Millislay today
to do what can be
done. (Millislay opens
just four weeks from

Today, and she is pledged
there.) I think she
will join us in
Chicago, in spite of
all the obstacles, but
they must be man-
aged.

I had written you
for instructions, and
by this note only want
to say you a letter.

Have not just
before leaving Chautauque
has come.

Sincerely yours,
Alice F. Talman.

in History?" "How many are
I to give?" &c. And again.

"Can an announced &
inside for a time of at
least three months." Which
three months? And will
your course run six weeks
or twelve?" &c. All this will
injure the University
quite as much as it
will hurt me, and both
will be greatly embarrassed
by constantly repeated ex-
planations. I am to have
accepted positions which I
have no intention of filling
and the University
wishes to promise what
it cannot give. I am eager

Boxford, Mass. ^{Palm}
August 13th, 1892.
My dear Dr. Harper.

You have
failed to receive a letter
from me, and have missed
your answer, and
some grave misunder-
standings have arisen.
Long as I am to write. I
am forced to end you
the situation, and beg
you to order the correc-
tion necessary.

I wrote you July 25th.
You were elected temporary,
or advisory, or acting Dean

of Women in the University
College and Graduate School.
It can decide upon the
exact title later. I replied
at once, asking that I
might be named "Advis-
ory Dean." I had no
objection, and I therefore
have acted as that under-
standing, and announced
that title. I also explained
my objection to being
announced as Professor
of History.

To night I received a
Calendar "The Divinity
School Edition, No. 1." and
find myself announced
as "Acting Dean and

Professor of History," with no mention
that I am not to be or fully responsible
in residence or any other appointments,
The only other persons named is
"about in Europe" and I am to be
taking her place in "Chicago." How at
the very moment when I am most
eager to learn myself and grow
wiser, I am being sent off to
travel to a point against the entire
objection. It is quite an un-
pleasant thing to be named in, as the
university. What are the consequences

To whom shall I write
for various items of
information, for which
I am asked? I must
not trouble you, when
that can be helped.

Come splendidly
equipped women are
writing me about work
for a Ph. D. One letter I
must send you as she
is about starting for
Europe. Miss Calkins is
one of the ablest teachers
I have ever known. Mr.
Palmer says we could have
no better candidate. Tell
me what to say.
Love - G. F. Palmer,

to do any thing I can²
to aid your work but
I am in the position
where I must constantly
say that I am to do
what everyone infers
from the Chicago reports,
and even then I ^{am} placed
in my home life in a
very unfortunate light.

Now I know you
cannot control the
Chicago press, and its
exaggerations of my
statement, but I know
you care and will
right this in the office
and in the University

Calendars and circulars.

Do give me a first note or a correction so that I shall ^{not} be placed in the position of either having deserted my home and my husband, or of being utterly unscrupulous toward the Ministry, and to your appointment.

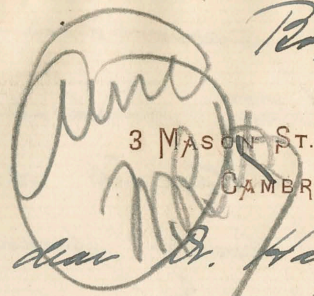
And you know, I am sure, how keenly I feel the importance of being all that I can to the new work. Though I am humble to make clean snow in the beginning when the difficulties lie.

I hope that before this you have heard from Miss Tuckot, and can learn her views in the most convincing, & will carry great weight among all things women the full cause and degree are: Miss Maria Tuckot, A. F. S. Boston University; ¹⁸⁶⁵ A. M. S. & A. F. S. Mass. Society of Technology. Workers in various branches, 18-92. and superintendents in domestic economy in Philosophy Society, 92-92. We have discussed the work with her. at great length, and most satisfactorily.

applying for a Fellowship
this year. so late.

She wants me to find
her a cheaper place to
live than "the Rectory".
Do you think I can do
this for women anxious
to economize? I should be
glad to manage this
matter, as she is worth
securing for our Gradu-
ate School. How promising
the circular is!

I hope you have heard
from Miss Talbot, and
like her "Public Health"
plan. She will enter into it
with enthusiasm. She
writes me that she sug-
gests, for the sake of the



Roxford, *Mass.*
Palmer
Aug. 24, 1892

My dear Dr. Harper.

In Boston &

day I have met by
appointment Miss Alice
E. Pratt, B.A. of the Universi-
ty of California, class of '82,
who wrote me for advice
about getting her Ph. D.
She came east to attend
the summer school at
Clark University, and go
to Fall afterward for a
year or two. Mrs. Stanley
Hall has invited her to
stay at Clark to study

Psychology, promising to
try to get the trustees to
regularly admit her.
He must have found
her ability good, if he is
willing to make his ex-
ceptional request on her
case. But she wants
comparative literature,
and she reads only
French and German
beside English. I think
she will come to Chicago,
but I have suggested
applying for an M.A.
have said that a Ph.D.
in Comp. literature
would necessitate ab-
solute knowledge of

The Modern European
languages as a basis,
and probably a longer
residence than she has
money for now. I take
it for granted that Chicago
requires more for the Ph.D.
will be strenuous.

She can make a begin-
ning on her own accoun-
tulated savings, not large,
and, perhaps, be found
worthy a Fellowship
some time and a Third
degree. Tell her if you
would put the case
differently. Of course
I told her there would
probably be no use in

Department and its im-
portance. That the title
should be Associate
Professor. I do not know
how she stated the case
to you, but I under-
stood her to say that
she would accept
the Act. Professorship.
and I hope you are
not troubled by this
added request. You
will find Miss Talbot
full of the dignity
and consequence of
her work, and urging
its recognition as

proper times, but
more grasping for
power, or small or
poor. She will heartily
enter into the life of the
Bible, and will grow
in usefulness.

I am most sorry about
my delayed letter, and
so sorry to have written
you so often when you
are full of many great
matters. When we are
all on the ground, how
interestingly and swiftly
work will take its ad-
justment.

Sincerely yours,

Miss F. Palmer.

previous attainment.
Miss Calkins, whose
letter I sent, is In-
structor in Psychology
at Wellesley. Last
year she took the
advanced primary
work with Profs. James
and Royce, by
special vote of the
Harvard Corporation.
The first instance
of the kind. The Profs.
say she was superior
to the men, in the
same work by far.

Beyford. Mass.
Aug. 17th, 1892.
Dear Dr. Harper.

The College
and Graduate Catalogs
have come tonight
and we thank them
superb documents.
Mr. Palmer wants
to send his congrat-
ulations, and you
have mine on

such an achievement.
I find much in-
formation & interest
for my letter writing
particularly to gradu-
ates. To night Miss
Rayward writes me
that she has applied
for a Fellowship. I
know nothing of her
except through (Clayton)
Hall. but is not forty
six a too advanced
age to make it well
to give Fellowships?

We cannot expect that a woman
so advanced in life, unless she
already has achieved success in
some line, will ever accomplish
the results which young or
retarded can hope for. Perhaps
Miss Rayward could mention
some names there & possibly
say her very words. We
can talk her down and

She has studied
in Leipzig & Athens.
has had all Greek
Philosophy in the
Greek, knows French
& German as English.
in short is a
very unusual
young woman.
I wish she would
come to Chicago. It
would be a good
thing for us among
Smith and Wellerby.

Students.

See only game.

Alice F. Parker.

same fate as Miss
Talbot. If you have
not mind question
as to my little, Miss
Calkins letter about a
Chicago Ph.D. - Miss
Talbot letter for the
Sept. Calendar. Please
let me repeat them.

And do let me
know whenever I can
do any thing for you.

A large correspondence
is coming in already
about the University.
and I am sending
out many calendars
and notes of advice.

Faithfully yours
Alice F. Palmer.

No two are asking me about who will
be in charge of girls in the University
College.

1900 Boxford. Mass.
Aug. 22nd 1892.

Dear Dr. Harper.

Your letter

of Aug. 19th comes tonight

and gives me great
anxiety. A telegram will

go to you from Boston
at 9 A. M. tomorrow

saying, "Miss Talbot and I
wrote you two days ago

fully, accepting, giving
plaus." I did not even

in letter, but know

that she gave you

a full notice of plaus
for her work, which

she wished you to write
and tell her how much
you thought well to
do this first year.

She left me Aug. 11th
obtained her release from
Dullesday that day, con-
sulted fully with Profs.
Brown and Richards,
experts in her Dept.
in the Institute of Technol.
ogy, and would you
at once. By this mail

I write her to repeat
her last letter to you.

In my two days' con-
ference with her, I was

greatly pleased by her
good judgment and
the steady power she
will surely throw into
her work with us.

Can you write from Mr.
Craw is a great relief
to me. He and Miss
Talbot will supplement
each other very well
indeed.

I have written you
several notes touching
matters of more or less
immediate importance,
but they may have
been involved in the

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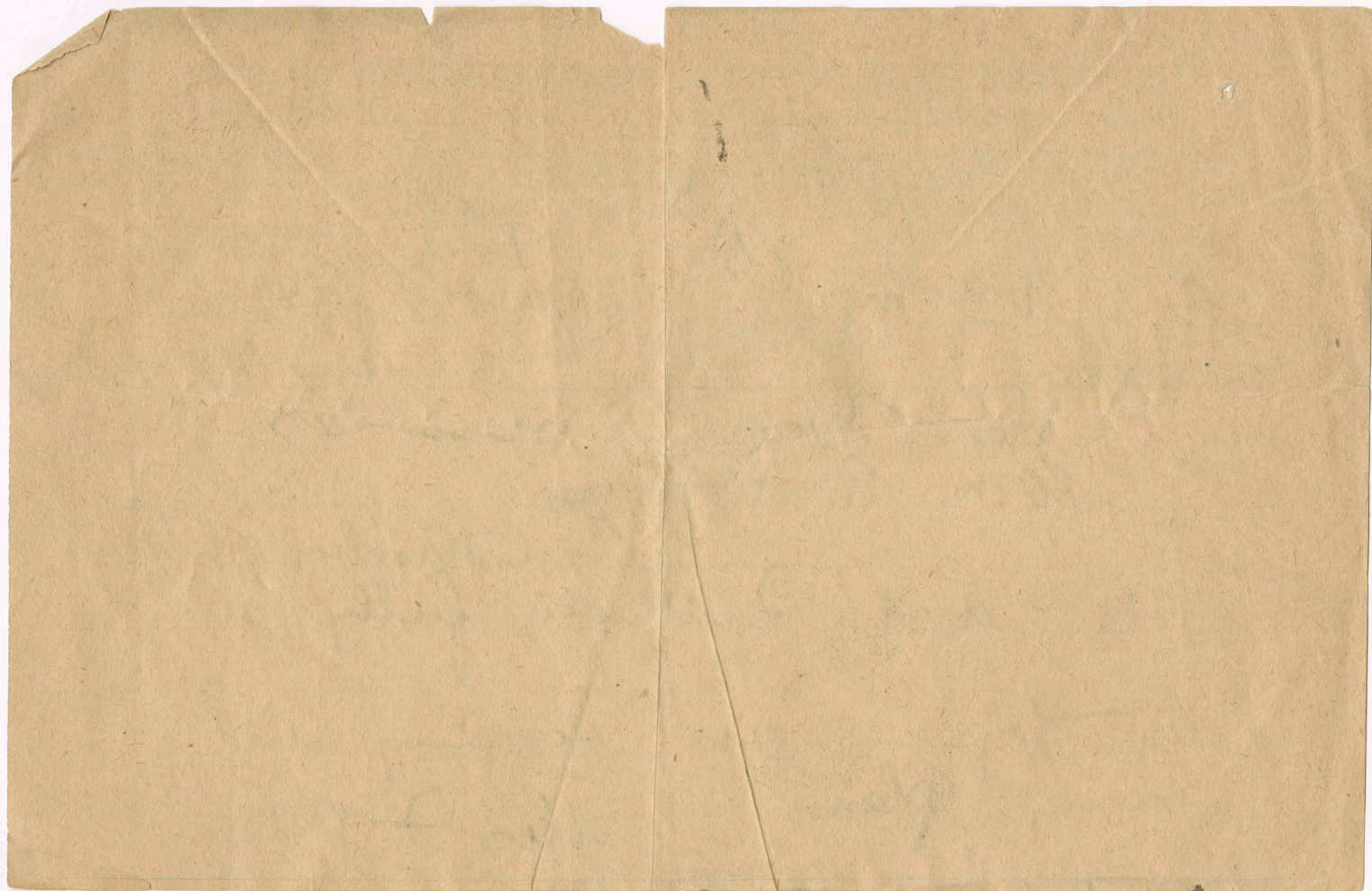
Ho Boston Mass

To

Wm R Harper

1212 Chamber of Com
Talbot and I wrote fully

ten days ago accepting and
giving plans Alice F Palmer



who are writing to me
for positions in the
University and its read-
ings are stopped here
and do not trouble you.

I am telling them all
that no more positions
are open to women at
present. Am I right? You
intend to begin with Miss
Talbot, Mr. Crow and
myself, beside the Fellows,
Librarians, Dr. Foster and
the Readers?

I have a plan for mak-
ing use of the Fellows
as advisers to the young-
er girls in friendly
ways, very good for

(6)

Boxford. Mass. ^{Palmer}
August 26th 1892.
My dear Dr. Harper:--

Your letter of
August 22nd has just
come.

Yesterday I wrote
you of Miss Foote's
case, and spoke of Miss
Talbot's suggestion of an
Associate Professorship.
She will accept your
first offer I am confi-
dent. She could not have
meant to make a con-
dition, - only to express
a wish. She will feel

as I do that you are quite right in your position in regard to standing by the first arrangement for the present. He will want to have his course in the Calendar, and there will be time for enlargement later on. I am very glad that you approve his plan. They open up a leading work to the University.

About Miss Calkins, I have not heard from her again. I am glad to hear you say residence will be required for the Ph.D.

We cannot afford nothing less. We want a work in a fully equipped psychology-laboratory. We have already done something in experimental work. We insist by invitation. You may have noticed we have laboratory facilities next year. However Mr. James is coming here in physiological psychology. The Calendar does not say. Still it will decide to go ahead. Perhaps she will come out in the summer.

I hope that the members of our

name suspect force. Main-
ly under that title I
earn to claim when I
cannot give corresponding.
I, and I don't like to hold
an empty title. I thought
this first calendar's announce-
ment on page 17 under
Part II would make a
change simple and natural.
However, you, Dr. Harper,
have the responsibility,
and you know my
reasons. I leave it with
you, who, I know, will be
as careful of my individ-
ual as of the University
position. and we all
stand together now.
Sincerely yours,
Miss F. Palmer.

both. of which I want to
talk with you when I
come. I see you have
provided for calling
upon the Fellows for
service.

This covers all the points
I must speak of today
except the unhappy
title question, which I
am most sorry about.
It is all my fault.
For I ought to have
been more specific. But
it was occurred to me
that a foot note would
not go in, and so I

said nothing about it,
which I ought to have
done. Of course, you
know that permanency, it
is pleasant ^{and} to have as
close relations with the
University as possible,
and to be in a position
to do everything I can
for its highest advance-
ment. To that end, I do
wish to be in the rank
of Professors, and to be as
active a Dean as any-
body ^{in another way}. And of course, I am
glad to have you wish
to make my work as
influential as may be.
Perhaps I should have
left the matter there

reflecting that this is your responsibility,
not mine, and if you are willing
to call me Acting Dean and Prof. of
History, under the necessary conditions
of my serving, I should be willing
to let you do not wish to intrude
my official, and my Reg. & better
not do it. I do, but I feel and feel
that from the University point of
view, I cannot regard the matter, rather
than move away of this. I wish I could
look history this year, but the danger
fact is, it would do, and you have
need it from me. I do wish, with

quarter of the salary
in hand when the
name is brought
forward for appoint-
ment. I can arrange
that, I am sure. But
I am not in this state
ment at all, think-
ing it very desirable
that the appointment
should be made as
early as possible,
and supposing
there may be a
Trustees' meeting
next Tuesday. You
have two hundred

I am for making the letter that we can
have \$200 in advance

Boxford. Mass. ^{Palmer}

Aug. 31st 1893.

My dear President ~~Overton~~
Your letter of
Aug. 26th is recd. and I
am glad enough to hear
you say that things
are looking brighter.
I too, have good news
for you. You can go
to the Trustees with Mr.
Lunt's name as soon
as you like, for a
friend has sent his note
guaranteeing the
amount in quarterly

payments beginning
October 1st. I am not
at liberty to send his
name yet, but Mr.
Gale and I can
guarantee his ability
to meet this obligation.
What we wish, if you
are no objection, is
that the matter should
be stated about thus:

"Three friends of the
University of Chicago
guarantee the pay-
ment of twelve hun-
dred dollars in

quarterly amounts
beginning October
1st 1893. It is used
for the salary of an
additional instructor
in English, Mr. R.
M. Lovett, in said
University, during
the Academic year
1893-94."

I hope sincerely that
this guarantee will
meet your approval
and I may add
further that if you
think it more desired,
we do have the wish

greatest service to her
as a laboratory assist-
ant.

Do you think there
will be any chance,
or can we make
one by interesting
some one able to
give it to her?

If you think it the
least better that I
should be at the
Practice, of course you
will tell me.

Looking forward to the
opening with pleasure.

Faithfully yours,

Allice F. Palmer.

Palmer
Boxford. Mass.

Sept. 16th. 1892.

My dear Dr. Harper.

Yours very kind

letter of the 13th has
come. I had made
no arrangement
for living in Chicago,
as I wished for that
place most convenient
and where I could
be most useful, and
I did not know
where it was. Thank

you for your suggestion.
Miss Talbot and I
leave Boston at 2 P. M.
Monday, reaching Chi-
cago Tuesday P. M.

Mr. Hall will be on
the same train. He and
Mrs. Hall spent yester-
day here, and my
room was full of the
Ministry. We shall
report them as early
as possible.

I want to consult you
at once about the possi-
bility of finding a
scholarship for Miss

Carney who was a Junior at Wellesley
last year. She is an able girl, who
writes very much & sometimes
has work with Miss Talbot. She
would be a fine Quaker ^{thus} ~~at~~ 1892-3
year at Wellesley, but would not be
able to leave without a fine
scholarship. Miss Talbot writes
her very much, for she has al-
ready taken all her regular
courses, and would be of the

and learn to discriminate and choose.

I also send the new Harvard Directory, in which every person connected with the University is to be found alphabetically, within two weeks, generally, of the opening, and proves the greatest convenience. Some time we shall want something like it. But don't be bothered by all the documents I shall send. You know you need it read them!

Wife

Cambridge, ^{Palmer} Mass.
Oct. 26, 1894.

My dear President,

My husband sends back his thanks to you for returning him a wife in as good condition as he finds me! The home-coming has been a simple delight, and none the less simple that all our thoughts and talk are on Chicago. Every hour I wonder

how you are all going
on, and what a Mass
and details are now!

Here is a clipping from
the Boston Advertiser
you will want to see,
and I have already
mailed you some
Harvard Calendars.

Mr. Hudson told me
he was still at work
on the form of ^{Pulletin} ~~survey~~
and you may get
some suggestions
from this long ex peri.
succ. in which the results

have every year been
better than the last.

The announcement of
churches, and of full
course of lecture and
concert, has proved very
useful. Students ought
not to try to attend
all lectures, or belong
to many clubs and so-
cieties, as they are in
great danger of scatter-
ing their forces, already,
and failing of the
best scholarly work.
But they can look over
the whole field soon.

rooms are vacated?
But don't ask any
one to go away with
out consulting Miss
Talbot, Mr. Judson
or Mr. Laughlin on
all of them. They have
good ideas, and
also sense and judg-
ment, and they can
manage that
company, or know
when it ought to
change. I did not
mean to mention the
house keeping to you
in my first letter.

2.
I had much good
talk en route with
Mr. Richards and
Miss Cushing in regard
to their supervision
of our beginning. I
wish you could have
had it all, for it
would have given you
solid ground for
comfort in regard
to the Practise, our
lack of re. mentioned
anxiety. They have
both had wide ex-
perience, in providing

meals for students,
and they desire
that they regard the
Recreation table as "a
markedly good
and well-cooked and
served for \$3.00 a week."
that "they were sur-
prised at its quality."

They are experts in
this matter too! But
things can be im-
proved, and will be
even yet.

I know you think I
am over-anxious to

have the Professors
stay and be happy.

But the rooms ought
to be suited, all of them
on every account, and
this is only temporary
discomfort. Six months
and Rea's experience
are all over! General
people not connected
with the University,
women teachers and
others, want to come
there, for room and
board. Should that be
considered, if any

often so fully and
frankly in difference
and agreement,
in fun and business,
as that night together
showed? I was
simply happy
and proud - and
am always.

Yours faithfully,

Alice F. Palmer.

3.
but I came away
with a headache
that you were still
anxious, and I wanted
you to share the
comfort my friends
gave me. They
thought it simply
astounding that
so much order
and comfort had
been wrought out
for so large a
family so soon.
They know what

it is to furnish a
great house, four
dish bowls & pianos
and afternoon recep-
tion, with all the
thousands details
and they don't see
how it has been done
in the midst of all
the other work. So you
will take heart, would
you?

Give my warm love
to Mrs. Harper. Do
tell her what a

channing success
her dinner party
was. We all kept
paying to each
other the next day
that we had never
been at a pleasant
dinner. And do you
know how much it
means, and will
mean, that your
Daughters have such
confidence in you
and in one another,
and trust each

enthusiasm for you!
I hope if you call
Mr. Mauley, he will
take an interest
in this side of the
English Dept., and
not merely in Philology.

But you are too
tired to read all I
did not have time
to say, and I shall
soon be in Chicago.

I wish you success
with all my heart
tomorrow morning.

I shall long to hear
the result. Sincerely,
A. F. Q.

Palmer
Waver 5 P. M. Thursday.
3 MASON ST.
CAMBRIDGE.

Dear Dr. Harper,

I find this
telegram on the table,
and as the cook's
brother is going into
Boston I send it
to you at the hotel
on the chance of
your seeing it.

I am so glad for

this little visit, and
only long for mon.

If you would
see people enough,
you could make
them do anything!

Mr. Hill told me at
the door that he thought
he would go to Chicago.

I know they want
to keep him here. They
regard him as the
ablest and most
promising young
man coming into

the field, and have been recommending
a full basis. But you have proved
yourself! And Mr. Hewitt
says he wants to write
you! He would gladly take
the organization of the National
and Conference for the World,
graduates, and see that they
learn to write well, with every
an individual standing for the
state of the new world. There is

THE UNIVERSITY OF CHICAGO.

Palmer

Cambridge, Mass.

Nov. 1st 1892.

(88)

My dear President,

Is it really only one month
today since we had our fair beginning
in the University? Then it has been a
great month's work and I hope you
are as cheerful as you have a right
to be! It would surely touch and
surprise & you to see the deep and
friendly interest on all sides here in
Cambridge in all our work. They agree
that there has been no such important
movement in education in this
country before and watch every step
with the keenest attention. I wish I
could have an hour with you now
and then to report on all I see
and hear! But I have just sent
a most valuable document &

Mr. Crow, and have asked her to hand
it to you. - the report of the official
Committee on the English Dept. at
Harvard. This is one of the Committees of
which I told you, and you will see
what a tonic to the Secondary Schools
such a report as this will be, and
how it will rouse the teachers. If you
can make use of any more copies
in any way, let me know and I will
try to get them for you. I thought
the English teachers would like to see
what efforts are being put forth here
to teach College students to use their
own tongue clearly and effectively
and how deficient the schools now when
are.

I hear that our friend Miss Mason is
still all nervous. Don't let them disturb
you. She won't be happy in Heaven,
and no one claims those possessions
for the Peabodys. I hope Miss Hayward is
away. My love to all the family.
Love as always, Alice F. Calver.

THE COLLEGES

Head Dean
HARRY PRATT JUDSON
The College of Liberal Arts
ALBION W. SMALL, Dean
The College of Literature
WILLIAM D. McCLINTOCK, Dean
The College of Science
THOMAS CHROWDER CHAMBERLIN, Dean
Dean (of Women) in the Graduate School and
the Colleges
ALICE FREEMAN PALMER
Dean (of Women) in the University Colleges
MARION TALBOT

THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

Cambridge, Mass.
Nov. 4th, 1892.

Please
return to
M.H.

My dear Dr. Harper.

Received

This is an uncomfortable
situation! I received the letter
to which Mr. Brown refers, and
answered him at once, not at
length, but expressing interest in
his plan, saying that you had
spoken of it to me, and that I
should be very glad to know more
about it. That it seemed admirable
on first reflection, and that I
hoped he would call at the
University or the President and
see me for further explanation
and discussion. I have only
a brief memorandum of the

letter I wrote him here, but I think
I also suggested two or three times
when I might more surely be found,
and asked a question or two. I ex-
pected to see him or hear from him
again, but heard nothing more
whatsoever from him or about the
place, and supposed that for
some reason the matter had been
dropped. I am very sorry I did
not speak to you of it at the time,
for you might have had a solution
of the mystery while I was still in
Chicago. It is a most unhappy acci-
dent, and shakes my faith in the
safety of Letter Pack mail. What can
I do now to remedy this catastrophe?
Is it too late? Of course I shall
send a note to Mr. Brown, telling
him that I replied to his first letter,
and did not receive his second, but
can I assist him now? I hope
that all public service is improved
since the Dedication Month is over!

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THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

CHICAGO

2,
Your Reaction must make me
long to take the first train to Chicago,
go. I have written Miss Talbot freely,
begging her not to go on with
Miss Maddocks if she can find
any one to do the work better.
That everything possible should be
done under the circumstances is
the immediate necessity. Who shall
do it is a secondary matter, and
the fact that Miss Maddocks is
there must not stand in the way
of the result. I am sure Miss Talbot
will know what can be done, and
what cannot with the means pro-
vided, and will act firmly. But I
wish I could take this burden from
you all. I write hastily to catch

The evening mails. I hope soon to
hear Miss Talbot's plans.

Always faithfully yours,

Miss Freeman Palmer

By the way, this failure to reach Mr.
Brown makes me wonder if Miss
Harrison ever heard from me or from
Prof. Knapp. Mr. Ellis telephoned your
message to her, - the third sent her on
the subject of the Old Spanish.

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THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

Palmer

116

Cambridge, Mass.
Nov. 22nd, 1892.
CHICAGO

My dear Dr. Harper.

Your letter concerning the
first University Convocation came last
night. I went in town to see Mr. Brooks,
this morning, but found him out of
the city, and not to return until next
Thursday. I write him tonight, and
shall also try to see him, and will
say all I can to persuade him to
come. This, I am sure, he will be
glad to do unless his engagements
as Bishop among the churches
forbid his leaving. This is what I
fear.

And do you think it important
that I should be in Chicago then?
If so, I must try to come. Of course
you know well that I shall want

to them badly enough. Mr. Palmer
cannot join me there until (probably)
the last week in January. The mid-year
examinations always begin about that
time. He can stay two or three weeks.

I had thought of coming on perhaps
a fortnight before him. Now that
you tell me of a Convocation I am
puzzled. What do you think is best?
How can I serve you most?

I am having a great deal of
pleasant news from and about
Chicago. I invited the students your
Friday night talk to them. They evi-
dently took advice admirably, and
our position on West Society has
made a great impression here. Some
of the strangest men express their
joy at such an attitude.

I hope the reception Friday night
was all you could wish, and that
all goes well.

Faithfully yours,

Miss Freeman Palmer.

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THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

Carol

December 1st 1892.

CHICAGO - Cambridge.

My dear Dr. Harper.

How I wish I had been consid-
erately in refraining from writing you so
much lately? I suddenly reflect how often
I was taking your precious time by my
long letters, and have been upbraided, but
I must send an anniversary greeting!
Two splendid months! How thankful we
are for every day of them!

I was, and am, most disappointed that
Dr. Brooks could not come. There is nothing
I would not have done to accomplish it.
Mr. Laughlin wrote begging me to get
his prominent friends interested, and secure
their influence, - and one of his College class-
mates, for whom he would do anything possi-
ble, eagerly took the matter up. But it
was not necessary to urge him. He could
not help himself, at we saw at once.
In replying to Mr. Laughlin, I mentioned
several men who are making the best
addresses on such occasions here,
among President Eliot, Gilman, Stanley Hall,
Lester of Amherst, Hyde of Bowdoin, Francis
Walker, &c. Of course they are not brilliant

orators like Dr. Brooks, but they speak with dignity,
and power and expert educational knowledge.
Among Professors here Francis Peabody & W. H. Good,
win. have lately made my strong addressee.
Prof. Tucker of Andover is always noble and
impressive, and has much to say. At
Milledale we often have prominent ministers,
but they are not likely to accept an invita-
tion which takes them out of their pulpit
the first Sunday of the year, and much of
the week of Prayer. Now I wish I could do
something for you about it! Command me
to any extent.

I tried to do Chicago and you some
service last night at a great gathering
in Boston, of which I read the programme,
and some newspaper remarks. Of
course the reporters got nothing right or
clear. Chicago's work in Sociology was
greatly applauded, and the remark in-
stant taken in all the new University is
doing.

By the way, I hope you are not too un-
happy over the gossiping article some lady-
wrote from Chicago in October - the 22nd. I
think about the women students, Prudential
matters, &c. I lately saw it, & my horror
and indignation. I may be very unjust in
my suspicion, but when I return &

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THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

CHICAGO

Chicago. I shall investigate quietly, and hope
I have that thing stopped.

I hope all the good news in the papers
about gift to the University is true. It
is nothing more than Mr. Fielder, Mr.
Reynolds and every body else ought to do.

The letters from the Peabody are
really happy and gay. Things must
be going better. I trust, dear Dr. Harper,
it will all be a cake-walk and piece of
your room.

I myself am proud of The University.
It coming is like a greeting from a friend,
and its spirit is excellent. How well
the students seem to follow your guidance,
with what activity and sympathy they
spring to meet suggestions! I long to be
in the midst of it. At least give me
more to do for you!

Can nothing more be done to
secure room for the Educational
Exhibit at the World's Fair? Mr. Horny

of our Commission has just been
sent, distressed, ^{and} our private information
that the Liberal Arts Building which had
been promised us is not likely to be
forthcoming. He starts at once for Chicago
to make a final plea. Can you give any
advice about it, or is the case hopeless?
The space for Education in the great
building is now cut down below that
given in '76, and is impossible. Many
churches, and, I am told, many other
states will withdraw unless something
can be provided at once. That seems
to be a general misfortune. I have told
Mr. Kony that you will have more in-
fluence upon the Directors than any
one else. Many of them know you
and the position of the University
should be considered by them.

But of course, you will have said
and done what you think best.

Give my love to Mrs. Harper
and the children, and know that I am

Always faithfully yours.

Oliver F. Palmer.

Cambridge about Jan 21st
and be absent until Feb
13th probably. He has
been looking forward with
great anticipation to this
visit to Chicago, and he
wishes me to tell you
that he will be glad to
be of any service to you
if in any way he can
help you at all. I had
meant to come on a week
or ten days before he
does, or stay afterward
later in February, just
as you thought best.
but I make my stay
about as long as before.

I can't get hold of that article yet, but
will send it to you if I can.

I am delighted

that Prof. Van Hook

speaks at Convention.

Nothing could be

better not possible.

Marion St. ^{Palmer}
Cambridge, Mass.
Dec. 20th 1892.
President,
I am out of
my room again after a
temporary illness, and
the first thing I think
of doing is to send a
message to you. I
must take a solemn
pledge of you, however,
that you will never
write me a word, simply
in reply to my notes.
You know well enough
how glad I am to hear

from you, but I know
how busy you are, and
I shall not wait for
answers, or expect them.
If I have anything to
say, I shall simply
say it, and leave it
there.

Before I was ill, I was
on the point of writing
you rather a personal
letter, and asking your
advice, and an expression
of your wishes in the
circumstances.

It is in regard to my
residence in Chicago
the remainder of the year.

It may be early to discuss
the matter fully now, and
when I come on, we can
go over the ground. but
it has occurred to me that
possibly I could be of
some special service for
a longer stay in April
when we must leave the
Prairie, and get established,
I hope, in the new hall.

I had planned a
full month's stay with
you this winter as you
know, and am still look-
ing forward to it, if that
seems best to you.

Mr. Palmer can leave

the latter just now, for
an added reason. Mr.
Palmer's brother's wife is
at the point of death in
Boston, - near the end
of a long distressing illness,
and in the midst of
our anxiety about her,
our cousin in Roxford,
a man in the prime
of life, is stricken down,
and will probably not
live a fortnight longer.

You will see that I
shrink from leaving home
for a great length of
time in this crisis, - and
still I wish to come

to you at the time which
promises to be of most
service to you. I am
sure you will speak
quite frankly about it.

Last night Stanley
Hall was here, and we
had a long talk about
the University of Chicago.
His enthusiasm is bound-
less. He declares your
work "far and away
the greatest educational
force this country has
ever seen." Says John
Hopkins does not come
near in power to what
Chicago will do, and become.

To how many people do
I have to tell the story
of this great beginning!
Ten days ago I went
to Newark, N. J. to speak
to a great campaign on
Higher Education, and,
of course, Chicago had
a large place.

I wish I knew in how
what way I can serve you
most when I come. Shall
I accept these invitations
that come for lectures
near Chicago, or shall
I stay all the time on
the ground with the
students? I do so wish
to help on your work.

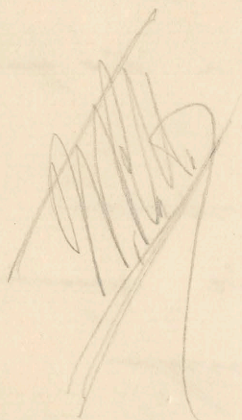
When your letter came
suggesting that I
should come on for
Convocation, Jan. 2nd,
I began to re-arrange
my plans, but I am
still in much difficulty.
I could come on simply
for Jan. 2nd, and return, still
keeping the plan of spend-
ing a month at work
with you later, or I
could take my full
month together in
January, and Mr.
Palmer could post-pone
his visit to come later
than. I hesitate to plan

that I certainly shall
talk of nothing but
education. - but do you
need that?

Oh! I have written
too much! Give my
love and a Merry
Christmas to Mr. Harper
and to the children.

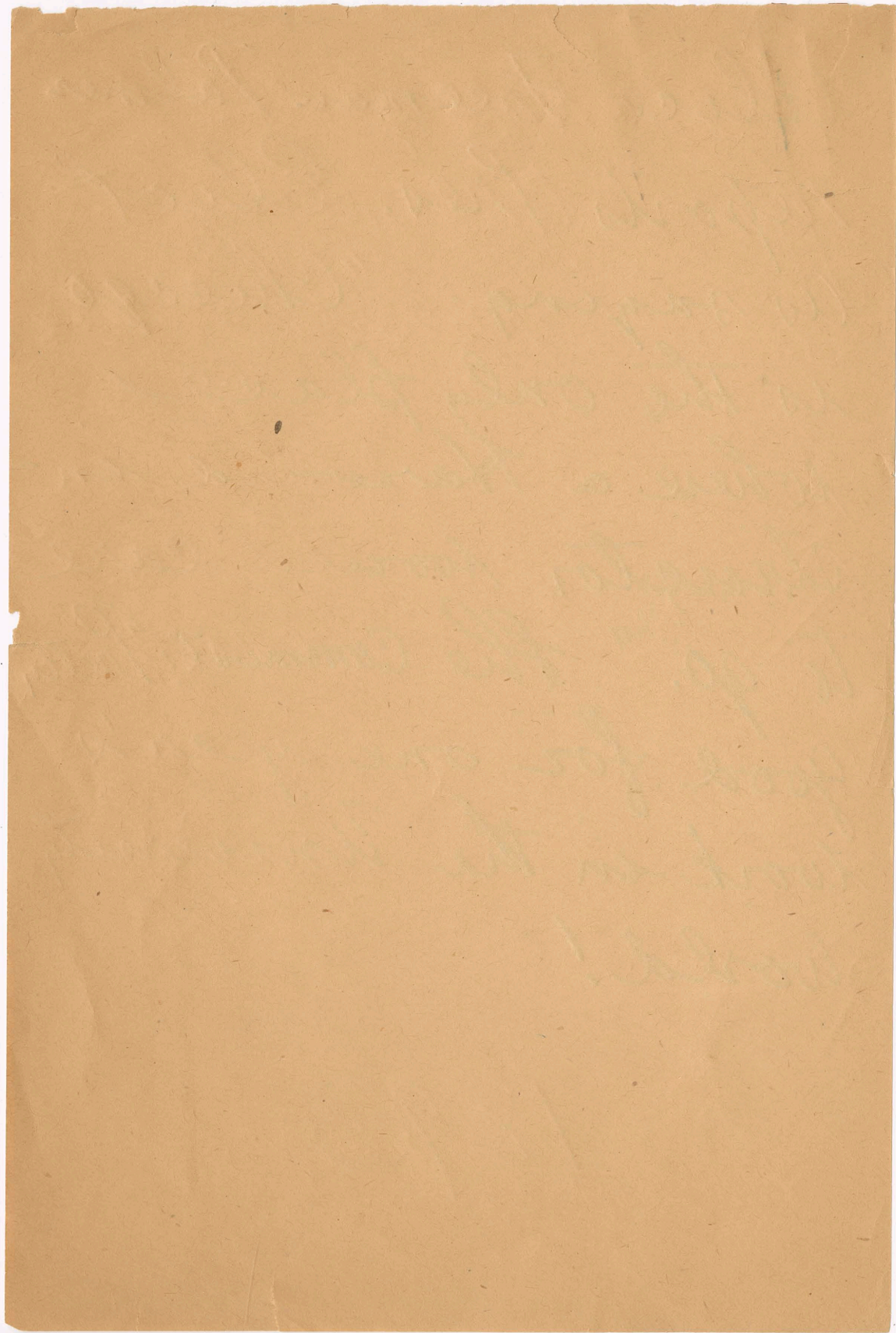
I read every word
in the News about your
receptions, and am sure
they must be delightful.
If I only could help you
in them!

With every good Christmas
wish, Faithfully yours,
Alice F. Palmer.



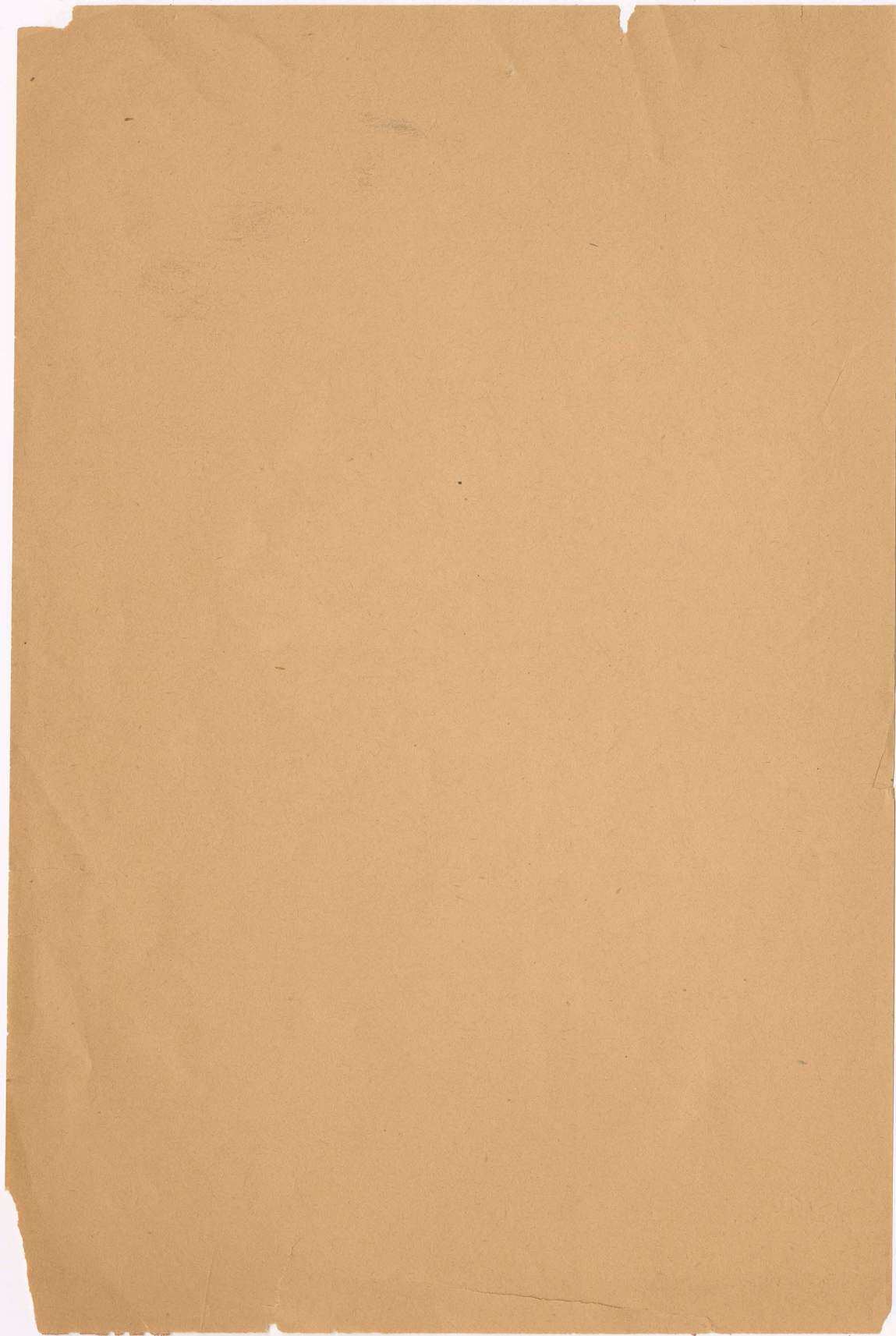
Alice Freeman Palmer
reports Pres. Eliot
as saying: "Chicago
is the only place
where a Harvard in-
structor would care
to go." She comments: "Pretty
good for one year's
work in the University
world!"

1893



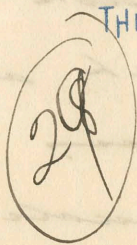
Selected letters from
Alice Freeman Palmer,

1893



THE COLLEGES

Head Dean
HARRY PRATT JUDSON
The College of Liberal Arts
ALBION W. SMALL, Dean
The College of Literature
WILLIAM D. MCCLINTOCK, Dean
The College of Science
THOMAS CHROWDER CHAMBERLIN, Dean
Dean (of Women) in the Graduate School and
the Colleges
ALICE FREEMAN PALMER
Dean (of Women) in the University Colleges
MARION TALBOT



THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

Palmer

Cambridge
CHICAGO March 10th, 1893.

My dear President:

I am sorry to be com-
pelled to answer to another heavy cold
which has incapacitated me for a few
days; but now I can reply to your
question which came yesterday concern-
ing Mrs. Crow.

I should think it would be very
proper to offer Mrs. Crow room and
not board in return for her duties as
Racial Head of a Hall. The position of Proctor in
the University here may offer some
analogy, and room rent is the compensa-
tion for proctorship. Of course her
interruptions and obligations would
be probably many more than the
Proctor's, but that is in the nature of
the case. Of course the Dean's duties
would be thoroughly done by others,
and the housekeeping well attended to
independently, so that her actual spec-
ial duties would be few.

The other day I wrote you that if The Woman's
Memorial Hall were not done in October
we could probably get on without em-
ploying another woman. If we should
hear of a perfect candidate, however, for
some department in need of more
instruction it would be well to have
one more, but certainly not unless
she is just the woman and scholar
to have great influence in all the University.

I telegraphed you that the plasterer
had better go on in the basement of Keely
and Beecher Hall. My data did not
arrive until last night, and even
now the foreman says the plans for
the steam pipes are not made! This
was a necessary item for us. From
the sketches I brought, Mr. Richards
and I think we can fairly well
adapt our plans to these divisions of
the space, and had better do it than
have any delay on the ground.

We are working out the most careful
estimates of the necessary cost of living.
If you can get a minute out
Miss Talbot about them. We are

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THE UNIVERSITY OF CHICAGO

WILLIAM R. HARPER, President

CHICAGO

sending me copies for criticism,
and we hope become interesting and
valuable reads. When you come on
they will be in shape, and will en-
courage you, I know. — On this
subject, I send you today copies
of an interesting pamphlet just
out. Throwing some light on our
problem of student self-help. I am
anxious, but Mr. Ryerson should
not come, and so many things
are waiting to be talked over.

We are saddened by the death of
our dear old Dr. Peabody last night.
He died by my own hearth. This is a
very lonely neighborhood now! May
Chicago long be spared such losses
among her officers and supporters
as this winter has brought us here.
I do hope you and all the family
are keeping well.

Mr. Palmer sends his warmest regards.
Faithfully yours. Alice F. Palmer

the housekeeping is as
bad as possible, and
the condition of the
building lamentable.
They cannot imagine
how students can
live there next year
with any degree of
comfort, or how a
well-built new build-
ing could have got
into such a condi-
tion in one year.
That it must have
been very badly used,
and shockingly cared
for. Certainly such

127 Palmer
Boston. Mass.
July 31st 1893.
My dear Mr. Harper
I send you
Today the two publica-
tions of Clark Minori-
ty of which we spoke.
The President's report,
and the Fifth Annual
Register. They make
very interesting reading,
full of suggestions.
It is now a week since
we left beautiful
Chautauqua. full of

delightful memories.

I hope you are all
as well and happy
as possible.

Since I came home
I have had a letter
from the Collegiate Alum-
nal Association, formally
asking me to accept
the place on the Jury
on Higher Education
offered me, "urging it
in behalf of important
interests," &c. &c. It is
all very embarrassing
to me, and my refusal

goes with many in-
word complications.

We have had two
friends passing
Sunday with us, who
have just returned
from the World's Fair.
Mr. Lane, Head Librarian
of the Boston
Athenaeum, and his
mother. They were there
more than a week,
staying in the South
Divinity Hall, and their
report gives me great
anxiety. They say that

lives in the middle of
college dormitories
and know the good
from the bad. To be
sure they went to
Chicago University
expecting perfection!

I do wish we could
have the buildings
condo for by strong
servit. women under
Mr. Parker's direction.
Their labor is much
cheaper than men's,
in the first place, and
much more thorough.
Irish and German

impursions taken ^{2.}
away by hundreds
of people from all
parts of the country
will hurt the Univer-
sity very much.

It seems that their
rooms were simply
over run with vermin,
cock roaches in such
numbers that, with
the mice, they were
kept from sleep.

Of course if those
new buildings get
infested with rats
and mice they

and the valuable
things in them
will be seriously
and permanently
injured.

They report also a
pile of garbage just
behind Divinity Hall
of a very unsightly
and disagreeable
character.

I am sorry to send
a mention of such
unsightly subjects
into your sunny
Chautauqua days.

but I know you will
want me to tell you
since I have no
knowledge of how to
reach the matter
otherwise. I have
repeatedly heard Mr.
pleasant references
to the management of
the University building.
This time I knew the
friends well enough
to ask them to be
explicit, and I know
they are not unfriend-
ly critics, or censorious.
They have lived their

women past middle
life are the best. They
are very strong, and
well looked after, do
a great amount of
good work. No stu-
dent should be
allowed in the
building who does not
have his room kept
thoroughly clean, not
more for his own
sake than for the
sake of others, and
the future of the build-
ings themselves.

If service is charged
in the rent of the
room, we can in-
sist that he allow
thorough care of the
room, and take care
of it himself. As for
the students who pay
no rent, it certainly
is hard that they
should be so careless.

Ah! well, you will
feel that you are
a "hotel-keeper" again.
I am afraid. But
I shall reply - "Even
the mice wait his

edict of banishment
before they will be
expelled from the New
University! Such a
responsibility is it
to be the cause of
all authority."

I wish you might
share the peace and
beauty of this still
place with us.

Our greetings to you
and the wife and
children whom you see
there. Sincerely yours
Alice F. Salomon

World's Columbian Exposition.
Massachusetts Board of Managers.
309 Sears Building.

Gen. John W. Cresson, Chairman.
Mrs. Alice Freeman Palmer.
Miss Anna L. Dawes.
Hon. Edward Burnett
E. C. Kerry, Secretary.

Palmer

Cambridge, Mass
Boston, May 3rd 1893.

My dear President,

I think you will
like to glance simply at
the discussions going on
in the Harvard Union
in regard to the new dining
hall. The Corporation has
now decided to build a
new hall, and there is the
greatest interest among
the students in having it
available for men of every
different means so that
rich and poor can alike
be accommodated.

I think I gave you

the pamphlet in "Student Expenses"
just published by Mr. Palmer,
in the early part of which
he discusses ways of economy
at Harvard, and on page 4
gives the price list of the
Foxcroft Club. That is the
sort of arrangement I
wish we might have in
the present Commons as
soon as the Rust Commons
are opened, - an a la carte
system, whereby students
could use their own judg-
ment, and fix their food
to their purses. In this way
we could ^{also} furnish lunches
to any number of students
from the city, and with
our new cooking place
could be sure that all

Students had nourishing
food at small prices.

Mr. Marsh was here last
night and asked me
if you had yet appointed
a Head Professor in English.
I told him I did not know.
I wished him I had spoken
more fully with you on
the subject. I find that
he urged Lott's going to
Chicago very eagerly. How
I wish you were here now
to talk with him your-
self, for he enters into our
minds and hopes as if he
were one of us, and
wants us to have the best
men who are sure to make
great teachers."

I hope your cold is better,
and the skies are better
to you than to us.

We are in the midst of
pouring rains.

My love to your wife. I
trust you had as pleasant
a dinner party as the
last one I remember
at your house.

Sincerely yours,

Alice F. Palmer.

has told already an Mr. Lortie
as an Mr. Hill. (You should
see how glad Mr. Tanning
is because you have cap-
tured Mr. Hill against his
advice.) Perhaps I ought not
to even say it,; but Mr.
Palmer and I think that
Mr. Marsh might be won
for Chicago. His interest
in it all is so keen, he
has done as much as any
one in getting both Hill
and Lortie for us against
my great opposition, and
his wife wishes it so much
that certainly it does seem
hopeful. Can't you come
earlier than June? In
case you do not appoint a
head Prof. of English now,
he, as Prof. of Composition

29

Cambridge, May 1, 1893.
The University of Chicago. Palmer

My dear Dr. Harper.

I packed home
safely last night, and I
only wish you were here
to share the pleasure I
feel at the way Chicago's
interests are progressing
here!

In the first place Mr.
Herrick is full of enthusias-
tic plans for his work
next year, and Prof. Hill
and Chubbuck with whom
he has talked about his
intended arrangements
of work, are delighted with
it all, and are sure you
have won a man who

would have been of the
greatest service here. They
would have been generous
in sparing you one
man. but at two from
English they say out. As
Mr. Palmer means to the
struggle there has been
over Mr. Lott, I am
both amused and delighted,
and frightened, but some-
thing hinder us now.

I did not at all realize
how highly he was
regarded by the English
Dept. or how rapidly
they meant to promote
him. On the one hand they
promise him a sum and
a speedy promotion, offering
him \$600. in the College
and the Annex for next

year. On the other hand
Mr. Palmer, Mr. Marsh and
Mr. Herrick all join in
urging Chicago, until
now he wants to keep
build up a noble rhetoric
dept. for you more than
anything else in the
world. & live right among
the students and devote
himself to their interests.

Mr. Lott's most intimate
friend is Mr. Morse, Secretary
of the Y. M. C. A. here. He
has been in this morning
very gloomy over the
possibility of losing
Lott. He says Lott's influ-
ence among the students
is incalculable for good.
"as great as any Professor."
You have won Mr. Herrick's
heart completely, and it

I wonder if each College President agrees with that
sentiment for his own college. - Conn. A. F. D.
can come to her power it.
She has had so much
tragedy in her life, we
must not let her walk
into another! We can do
us the greatest service in
extension. Do appeal to her
to do it for us, and save
her other best chances
and from a sense of
failure. That was the
object of my talk with
her, and I hoped she
would consent. I am
most anxious for Mr.
Lott will have to give
a final answer to Har-
vard in a few days at
the earliest.
Among other things, Prof. Eliot
said to Lott. "Chicago is
the only place where a
Harvard instructor would
care to go. Truly good for

the University work in the

2

Literature could be of the
greatest service to us, with
the advanced students in
English as well as in
the other modern litera-
tures, as he is so widely
read in them all.

But to come back to our
English problem, I hope
Mr. Brown will willingly
consent to the change
at once & half year
time in University ex-
tension. On Friday both
Mr. Judson and Mr. Mc-
Clintock spoke of the im-
provement her work had
made in the University
and I felt more strong-
ly than ever that she
must change now
before any unhappiness

I want to add a word
about a Dayton conversation.

The University of Chicago.

I spent a few hours Sat-
urday at Prof. Roberts.
He was formerly at Boston
and is a prominent Rep-
resentative of his section. He asked
me many questions
about the members of
the Faculty in Chicago,
and ^{told me} that Prof.
Herrick ^{in Biology} had given him
and others all through
Ohio the impression
that the Chicago Faculty
were materialists, agnos-
tics, godless men, in
great numbers. He had
very plain talk on
the subject, he quoting
Prof. Herrick's speech at

Granville making these
charges very distinct
as the reason he did not go to Chicago,
I going over the matter
in detail, and showing
him how absurd these
"circumstantial" charges were.
He said he quite under-
stood the situation now,
and certainly seemed
very clear in defense
of our position. He was
so sure that Prof. Kenick
had done us great injury
all through Ohio that I
simply wanted to report
to you. Though you may
know all this already.
I shall have opportunities
again, as I did in my
address, to make our
position clear, without
referring to him.

Faithfully,
A. F. Palmer.

willingness to enter a
new arrangement.

Her failure to respond
to your wishes is not
only a serious thing
in crippling the English
work, but it involves
a complicated question
concerning the Women's
Hall, to which we must
attend at the earliest
possible time conve-
nient.

Now that Barnard
College is making such
determined efforts to
take Miss Talbot away
from us, and offering
her brilliant prospects

May 23rd 1893.

Palmer

3 MASON ST.

CAMBRIDGE.

My dear Dr. Harper.

I am wondering
very much whether you
are going to be able
to come east before
June 1st as you were
suggested you might
do. As I wrote you
a few days ago, there
is to be a general exodus
from Cambridge to
Chicago early in June,
and I should be more
sorry than I can
say to have you miss

the people whom you want
to see. Mr. Palmer and I
must leave the evening
of June 1st to speak
at a Commencement in
Poughkeepsie, and I at
one in New York June
2nd from which we
proceed at once to
Chicago, reaching there
late Saturday night
probably.

Mr. Mart and his
party leave a week
from today, reaching
Chicago June 1st late
in the evening. They have
engaged rooms of Mr.
Crary at The University.

The President and his colleagues of the
Professors are to leave the first week
in June. Probably Mr. Lusk of whom
we were speaking will also be there

there.

As the time passes, I am not less
anxious, but more, about Mr.

Cross's position. Academic matters
of the work in the University have
come to me, since writing a few
night ago. I am still surprised
at the attitude, as I distinctly
understand her attitude has

advanced. I hope the
hard work of money
raising goes hopefully.
and that you keep
well. You must let
me help you all I
can in June.

My love to Mrs. Harper
and the children.

Faithfully yours.

Miss F. Palmer.

If you are on your way
east, or are coming, do
let me know. If you
can come, and would
rather have me here
than there, do say so.
I am at your service!

so near her own home,
she must not feel any
hopelessness or one strain
about next year's plans.
We must keep her! I
know you will feel
this as strongly as I
do, and she must have
some most rally share
the care of so many
buildings and details
with her. I have heard
nothing from Mrs.
Crow, and know only
what you reported.
Do you think Mrs.
Crow will take care
of the hall, and rally
take charge? Will she

be there enough to be of
substantial service, or
will the essential re-
sponsibility fall upon
Miss Talbot in all pro-
viding quarters, and
in emergencies? I can
not judge from your
letter what her spirit
is, or how heartily she
will enter upon other
duties beside teaching
next year. But unless
she does change her
attitude, I should much
prefer that she should
not live in the Women's
hall at all. It would
be of no advantage

whether I undertake as last year's
mistress at the Theatre.

Don't trouble yourself, unless there
is something I can do or plan
before coming, for I know you are
too busy, and I must not bother
you by talking and my necessities
now. We must see that everything
comes out well, no matter about
present perplexities.

Of course you know how glad
I am to see Mr. Rockefeller's gift

said in the summer
he would subscribe
a hundred. I will
write him at once,
to see if his bank is
sound enough for
him to fulfill his
promise, and I will
also write to ~~him~~
immediately.

Now, my dear friend,
I put you not to
object to my sub-
scription, as you
did before. I wish to
do this, and I do not
want any one to know
it. You alone need.

Palmer
Boston, Mass.

Aug. 14th 1892.

My dear President,

Your letter

has just come, and

I am full of anxiety.

If I saw any thing
to do by coming at
once to Chicago, I

would start tomorrow;

and we are so long

and disappointed

not to have you

here! You would carry

the rest of a week of

these peaceful days

through the whole year.
But sometimes let us
hope to see you!

Now about the business.
When my salary did
not cover this month,
I saw things must
be worse than you
anticipated when we
parted in Cham-tungqua
or were you so cheer-
ful simply out of
principle? I trust you
to let me know when
we I can help much
or little. Now I shall
see what I can do
immediately about

Tomato's salary. I had put it off, as
well as the Black and Red Towns, made
September thinking that would be
a better time for success, and that
there would be success in having
Spring the first four months' salary;
for I shall now be certainly
frank with you & have always
indicated I would have furnished
and fifty dollars, or a month's
salary toward it, and a third

must be made early
in order to have
things in working
order that they need
to know early.

I intend now to be
in Chicago by the
middle of September.
Do you need me
earlier? Have you
seen Mr. Kellogg?
We must do more
for her Hall.

Mr. Palmer sends his
greetings. You must
know that he joins
me very heartily in
the money matters, and

know any thing about
this extra fund for
the English Dept. this
year. I only mention
it because you prom-
ised a little you can-
not table when we
talked of it, and you
must not. Please
don't refer to it, or
think of it again.

In a few days I
hope to report progress.

I will write Mr.
Carrance at once.

I have not heard
from Mr. Hale, and
did not know that

Miss Van Vliet had
been accepted. If she
has been, I suppose
Mrs. Penruan can
send the money
at an early date.
But you shall
have details.

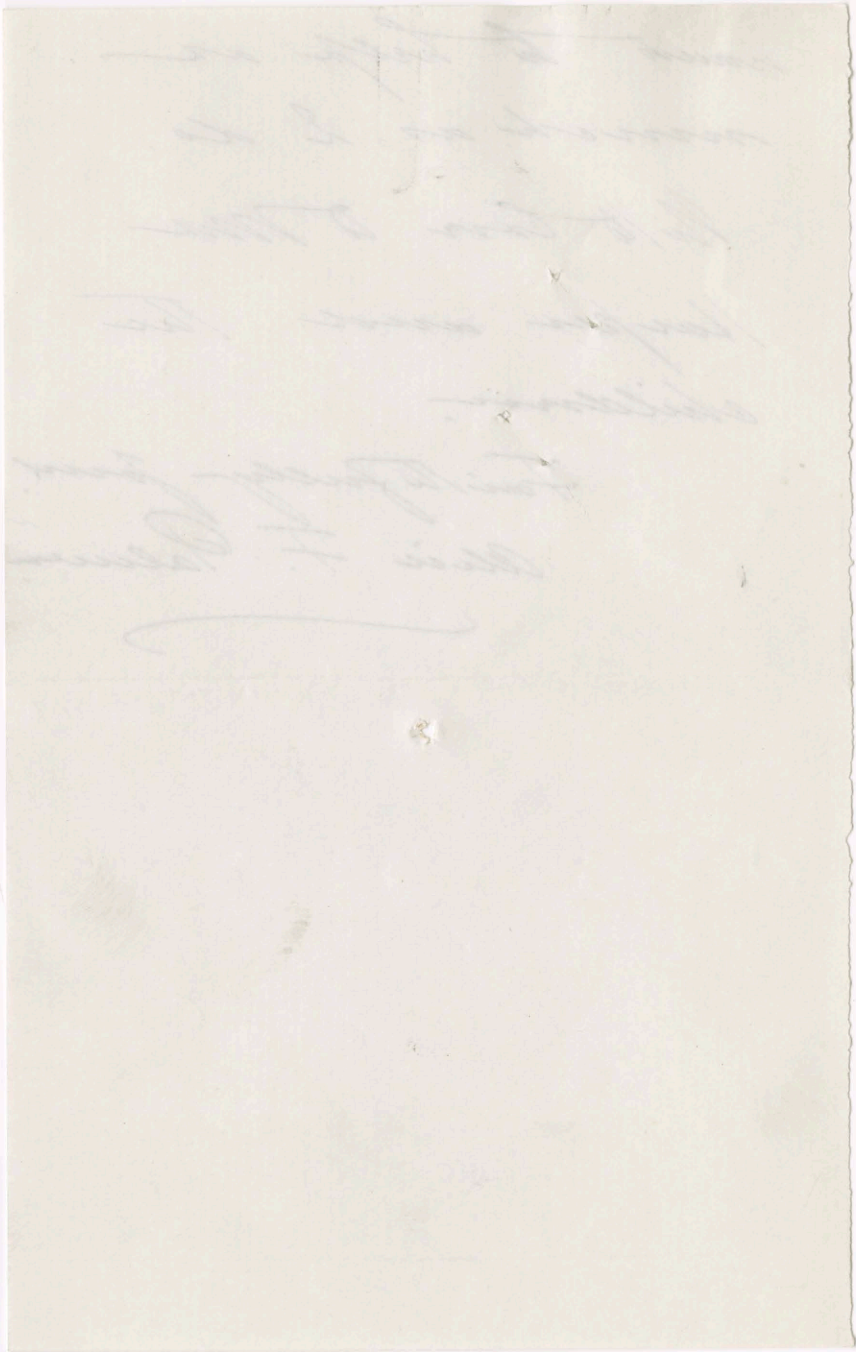
Are you going to
be able to carry out
the plan with Mrs.
Richards and Miss
Daniel? Or does the
money fail? Mr.
Richards says that

she has not heard from the
Ministry, and has perhaps
it not because of the necessary
restitution, and she might not
be needed. I could only say that
I understand from your last the
matter was not settled, and they
were to come, but I could
not. So much has the plan
before Dec. 1. in the way of details,
and so many arrangements.

want to help as
much as I do.

With love to Mrs.
Harper and the
children.

Faithfully yours.
Alice F. Palmer



Miss Wallace & Mr.
Mrs. Beecher? Can
know she is at the
Mass. State Building
and would gladly
call on Mrs. Beecher
if that will help.

With love to Mrs. Harper.

Faithfully yours,

Miss F. Palmer.

we know. She intended
to drive over here &
report, and the very
bad weather may
account for the delay.

I also talked with
her about the Children's
aid Fund, and
she will help us
get subscribers.

She thinks we shall
succeed, given this
fact.

I shall reach Chicago
the evening of the 14th
& hope, and will let
you know at once.

I am sure we can
get money for the
students. You know
the new ones must
all pay their first
quarter tuition and
we can surely pro-
vide for last year's
poor and first
class ones. As soon
as I arrive I will
go to work for sub-
mit. and I have good
confidence.

I saw Mr. Richards
this week and he is
in good spirits over

The University. He
wants to know how
much her man-
ments & directions
for fitting up the
kitchens, as soon as
possible. Perhaps
Miss Talbot has written
you, as every thing
depends on getting
that work through
in time.

I will let you know
the moment I hear
from Mrs. Walker.

Do you think it
would be well for

to Beverly & our
Mrs. W. B. Walker,
I ask whether her
aunt, Mrs. Beecher,
would not help
us about fitting
up Beecher Hall.
She was most cordial
said she would
subscribe, would
write to her aunt
and others of the
family, would
talk with her hus-
band on his return
and would let

and fifty dollars in²
hand, whenever you
choose to call for it
toward the salary;
so I hope your trouble
on that score is
past, and you will
not have any added
anxieties. I am very
happy, and when I
see you I hope to
ask to talk it over
fully.

I have not seen Mr.
L. but some time
ago when Mr. Hemick
spoke to me. I told

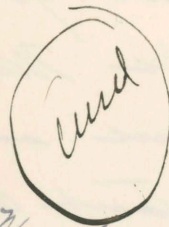
him that L.C. telegram
did not reach you
in time for the
Trustees' meeting the
Tuesday when it was
expected, and he would
have to wait for the
formal action. I do
not think he has
been troubled about
it, as here, Trustees
do not meet during
the summer, and
appointments are often
made ^{formal} early in
September. I suppose

he will expect it
soon. No one suspects
any trouble or delay,
and the matter may
sett. I only hope you
will enjoy and be
proud of the English
work next year.

Now for a second
piece of news, unless
Miss Talbot has
written. I have waited
two weeks hoping for
something definite,
which has not come.
Miss Talbot and I
went on Aug. 16th

was entrusted with drawing up the plan of organization, wrote me, and at the same time Mr. Sprague sent word of his distress that they were so late in starting, but promising immediate action. I personally know of four hundred dollars now sent in, and I have written Mr. Sprague suggesting that this sum should be utilized at once. If I were well enough I would come out at once, and try to hurry matters.

Very sincerely yours
Alice F. Palmer.



New York City, *Palmer*
Nov. 26. 1893.
3 MASON ST.
CAMBRIDGE.

My dear Dr. Harper,

Your letter reached me here, forwarded to me when I am unfortunately laid up in the hands of a doctor, with a bad cold. You will, I am sure, be forgiving if my report is not as coherent as it will be when I am out again.

I don't know whether you have heard that Mrs. Otto Sprague came to Boston a few days after I left Chicago

and has been very ill for
more than two weeks. Mrs.
Albert Sprague came in,
and was able to start back
with her only a few days
ago. - a note reaches me
today saying that they
have reached home. In
the meantime Mr. Otto Sprague
has been sick in bed,
and Mr. Albert Sprague's
daughter, and Mrs. Norman
Williamson - so they have
all delayed getting organ-
ized? and the ladies who
are simply waiting to
raise the money, until
they can have the circulation

stating the main facts.

Believe me. I have left
nothing undone, which it
seemed to me wise to do.
If I had not tried to organ-
ize at all, I could have
personally raised a
little money now more
expediently. But I am con-
fident that in the end
this movement will be
infinitely more effective,
and will result in large
things.

I have been more busy
than I can say to hear
absolutely nothing about
it until within a week
when Mr. Williamson who