COMPTROLLER'S OFFICE

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago

Copy for Dr. Henry Pratt Judson

Chicago, Dec. 13, 1906.

The Council of Administration,

Rush Medical College.

Gentlemen:-

The budget for the year June 30,1905 to June 30,1906 estimated that we would receive from tuition and other fees $28000 and from various funds enough more to make a total receipt of $29328. The appropriations called for by the various departments and the fixed charges of administration amount to $53280. The Comptroller's statement made out at the end of the year for the same period ahows that we actually collected from all sources, not including donations from the Faculty, $31572.76 making an increase of $2390.76 over our estimate. Our expenditures for the same period were estimated at $53668. but on account of the economy practiced in the various departments this was reduced so that our actual expenses were only $45208.36 being $8459.64 less than anticipated. This however, left us with a deficit for the fiscal year of $13635.60. Dr. Billings secured from Norman B. Ream a donation of $10000 which reduced our deficit to $3635.60.

For the year June 30, 1906 to June 30,1907 we estimate that we will have 75 seniors and 70 juniors paying tuition for three Quarters which will yield $26475. Our receipts from other sources should increase our receipts to $29778. Our disbursements for this coming year are estimated at $51699. instead of $53439. as for last year, but the estimating has been closer for this coming year so that we cannot expect to reduce the estimated expense by $8459. as we did the year just past. The probabilities are that at the close of the coming year

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The Council of Administration,

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Gentlemen:-

The budget for the year June 30,1906 to June 30,1906 estimated that we would receive from tuition and other fees $28000 and from various funds enough more to make a total receipt of $29328. The appropriations called for by the various departments and the fixed charges of administration amount to $53280. The Comptroller's statement made out at the end of the year for the same period shows that we actually collected from all sources, not including donations from the Faculty, $31572.76 making an increase of $2390.76 over our estimate. Our expenditures for the same period were estimated at $53808. but on account of the economy practiced in the various departments this was reduced so that our actual expenses were only $48208.36 being $4859.64 less than anticipated. This however, left us with a deficit for the fiscal year of $13836.60. Dr. Billings secured from Norman B. Ream a donation of $10000 which reduced our deficit to $3836.60.

For the year June 30, 1906 to June 30,1907 we estimate that we will have 76 seniors and 70 juniors paying tuition for three quarters which will yield $28476. Our receipts from other sources should increase our receipts to $29778. Our disbursements for this coming year are estimated at $51898. instead of $53439. as for last year, but the estimating has been closer for this coming year so that we cannot expect to reduce the estimated expense by $4859. as we did the year just past. The probabilities are that at the close of the coming year

we will have a deficit of about $14000. for the year; however, we had in the treasury cash and available securities at the beginning of this year amounting to $5137.92. This, provided we can run as closely as we did last year, would place us $9000 in debt at the close of this year with nothing in the Treasury to start upon the next College year. It is notsafe to run an Institution of this size on such a close margin and we ought to secure about $15000 to make us safe.

During the past two years we have spent about $30000. more than our income and now we have not enough money in sight to run the Institution more than three or four months. We must have $9000. - we should have $14000. to carry us to the end of the present year. Our relations with the University prevent us from securing any income from the Freshman and Sophomore classes and the most strenuous efforts to enlarge these classes could not help us at all for two years. Our present standard makes it nearly impossible to increase the number of students from other colleges and thus we shall be forced to face a large yearly deficit until the classes at the University become about 75% larger than now or until Providence intervenes in our behalf. I think that three years more will bring us again to a paying basis although we sadly need for proper work, about $25000. per year more than we are able to spend on the economical basis on which we have been running the past two years.

How shall we obtain the money absolutely needed to enable us to meet our fixed charges? Three ways appear open:

1st, Let the various members of the Faculty donate the necessary funds.

2nd, Let the Trustees mortgage the property to secure the needed

we will have a deficit of about $14000. for the year; however, we had in the treasury cash and available securities at the beginning of this year amounting to $8137.82. This, provided we can run as closely as we did last year, would place us $8000 in debt at the close of this year with nothing in the Treasury to start upon the next College year. It is noteafe to run an Institution of this size on such a close margin and we ought to secure about $15000 to make us safe.

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How shall we obtain the money absolutely needed to enable us to meet our fixed charges? Three ways appear open:

1st, Let the various members of the Faculty donate the necessary funds.

2nd, Let the Trustees mortgage the property to secure the needed

money and pay it when they can.

3rd, Let the members of the Faculty or the Trustees go out and get the money from public spirited men.

I am not in favor of the first plan and I would not be willing to appeal to the Faculty for such a donation.

The second plan would place us in a deplorable condition with a debt that would have to be removed before the College could become a part of the University.

The third plan seems the one that should be thoroughly tried. Our budget for this year has been approved by the Trustees, only to Jan. 1st,1907. Who can get the money? Some think the Trustees should get it, but I know that they have given much time and thought to this Institution at the personal request of Dr. Harper and I do not think any one of them should feel under any obligation to carry the College burdens. I do not know of any one from whom I could secure anything. As Dr. Billings has helped us out twice by securing donations, all naturally turn to him again, but it is not fair to ask him to stand all the discredit that is apt to attach itself to the one seeking such aid.

I have several times asked wealthy patrons for money for the College with the effect of driving them entirely away from me and I think others have had similar experiences; but something must be done and that at once.

If worse comes to worst I have thought of a 4th plan to take the place of No.1,viz. let the College issue notes at 5% payable as soon as possible from the earnings of the College, the interest to be paid annually, and let the various members of the Faculty, each according to his ability, take these notes and furnish the money with a hope of getting it back some time.

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hope of getting it back some time.

May 8, 1908

Hon. J. Joyce

My dear Sir:-

In accordance with the conditions of agreement between the University and yourself I herewith submit reports relating to the administration of the Fund for Experimental Therapeutics. The report of Professor Matthews indicates the work which has been carried on. I would invite attention to the extremely interesting investigation by Dr. H. T. Ricketts with reference to the Rocky Mountain spotted fever. This has been aided in part by the Fund, and bids fair to make an important contribution to medical science. The Auditor's report gives a statement of receipts and disbursements.

The investigations which have been made possible by the gift impress me as distinctly important, and as indicating the kind of thing which medical research can do for human benefit. There is no larger or more important field to be developed by the joint activities of scientific experts on the one hand, and of those who are willing to further such investigations by material support on

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in the

York

May 8, 1908

the other, and I am very much gratified that we have been enabled in the last year to make a beginning in this great work.

I am wondering, by the way, if when you have been in New York you have ever examined the Rockefeller Institute of Medical Research. If not, sometime when we happen to be in New York together -and I am there nearly every month- I should like to take you up there, so that we could together see what is going on. As you doubtless know, the subject of cerebro-spinal meningitis has received particular attention in their investigations with important results.

Very truly yours,

H. P. Judson

Mr. William T. Joyce,
501- 234 La Salle St., Chicago.

Aug 8, 1908

-2-

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Mr. William T. Joyce,
501- 234 La Salle St., Chicago.

DR. E. J. SENN
100 STATE ST.
CHICAGO

Rush

Rush

85
7

President H. S. Judson,

My dear Sir: In a letter from the secretary of Rush Med. College I understand that my resignation as Associate Prof of Surgery has been accepted. Enclosed is a copy of a letter written to Dr. Bevan which explains my reason for the step. As you personally know my father was the strength in the College during his brilliant career making

very truly yours,

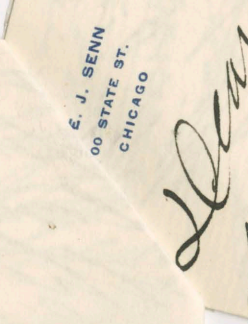
little short of a crime; as attested to by a great majority of the members of the faculty and the profession at large. I fear that if Bush continues the policy of allowing the head of a department absolute power and dictatorship, the founders of the institution must crumble in time

Sincerely yours.

C. J. Lynn

Nov. 4.

for it a world wide reputation, besides liberal donations. I had given the best years of my life to the College and in my old age I had hoped that I had done my work well, due to a great measure to the unusual opportunities afforded under the training of my father. Hadley says advised me to work hard for the College, telling me that the fruits of labor would come. What would he say if he were here now? The injustice done me is


E. J. SENN
00 STATE ST.
CHICAGO

Copy

E. J. SENN
00 STATE ST.
CHICAGO

Dear Sir. Brown: In
reply to your letter would
say that my resig-
nation is final. If
I did not misconstrue
your letter you appear
to imply mine was
accepted and I will be
more explicit. When
I wrote that "circum-
stances compelled me
to resign" I had reference
not to my circumstances
but the circumstances
of three in charge at
the college. It was
certainly a humiliation
to have the service
of my late father
at the Presbyterian
Hospital taken from

very truly yours,

less it affords me great satisfaction to have at least the sympathy of the out-side world, even if I have been the subject of such injustice and lack of appreciation from my Alma Mater.

Very sincerely
E. J. Finn

me before he was cold in the ground, even practically anticipating such a blow a few days before his death. I had done fifteen years of faithful work in the interest of the college and I deserve for common decency on the part of the college demanded at least a few months time for such action provided it was deemed necessary. This is not my opinion alone but also of many members of the profession who know the situation, never the

very truly yours,

November 9, 1908

My dear Dr. Senn:-

Your favor of the 4th inst. with enclosure came duly to hand. It is the policy of the University invariably to accept any resignation which is presented, and I should suppose that the same policy would be applied in Rush Medical College. So far as your particular grievances are concerned, of course I never had them presented to me, and do not know therefore what they are. At all events, I must assume that you have used every proper means of having any such matters righted before reaching the conclusion to withdraw from the institution.

Regretting that matters are not satisfactory to you, especially as I remember the great work done for the College by your father, I am,

Very truly yours,

Dr. E. J. Senn,
100 State St., Chicago.

November 9, 1908

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100 State St., Chicago.

1911

AGREEMENT

BETWEEN

THE HOME FOR DESTITUTE CRIPPLED CHILDREN

AND

RUSH MEDICAL COLLEGE.

AGREEMENT, entered into this _____ day of _____, A.D.1911, between THE HOME FOR DESTITUTE CRIPPLED CHILDREN AND RUSH MEDICAL COLLEGE, both of Chicago, Illinois.

WHEREAS, Said Home desires to place the entire medical and surgical work of the Home under the care and direction of said College, and said College is prepared and willing to assume entire responsibility for such medical and surgical work;

NOW, THEREFORE, To effectuate such wishes, the parties hereto agree as follows:

1. The Faculty of said College shall nominate to the Board of Directors of said Home all members of the medical and surgical staffs of said Home. Such nominees shall be members of the Faculty of said College. If said Board of Directors shall decline to appoint any person or persons so nominated, it shall notify said Faculty of its determination in the matter, and said Faculty shall thereupon nominate other persons, until nominees satisfactory to said Board shall have been nominated. If any person so appointed a member of said staff of said Home shall thereafter cease to be a member of said Faculty, such person shall thereupon be deemed to have resigned his ap-

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pointment to said staff and shall cease to be a member thereof. Any vacancies so caused shall be filled by nominayion and appointment in the manner hereinabove set forth. Said College shall notify all persons nominated as members of said staff that all appointments to said staff shall be made subject to this Agreement.

2. The medical staff of said Home so constituted shall have entire charge of all medical and surgical treatment and care of patients at said Home, and will render all services necessary to proper treatment and care of such patients, and will give such instruction as may be necessary to nurses who may be under instruction and training at said Home.

3. As soon as the medical and surgical staffs of said Home are constituted, as herein provided, said College will assume entire responsibility of the medical and surgical work of said Home, and for the medical instruction of nurses under training at said Home.

4. Nothing herein contained shall affect or modify the power of said Board of said Home and of its executive committee to remove for any cause which said Board or said executive committee shall deem sufficient

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4. Nothing herein contained shall affect or modify the power of said Board of said Home and of its executive committee to remove for any cause which said Board or said executive committee shall deem sufficient

any member of the medical or surgical staff of said Home; but in case of any such removal, the Home shall promptly notify said Faculty of such removal and said Faculty shall thereupon nominate suitable person or persons for appointment to fill any vacancy or vacancies so caused.

5. The internes and members of the house staff of said Home shall be appointed from graduates of said college or from graduates of other colleges recommended by the Faculty of said College.

6. Said Home shall furnish means for research work by providing adequate laboratory facilities for the proper conduct of this work.

7. The medical and surgical staffs of said Home shall be furnished such facilities for teaching in the Home as the means of the Home will from time to time permit. Regular courses of instruction will be given to students and practitioners, as outlined by the Faculty of the College.

8. This Agreement shall become operative on the _____ day of _____, 1911, and shall continue in force until terminated by one or both of the

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8. This Agreement shall become operative on the _____ day of _____, 1911, and shall continue in force until terminated by one or both of the

parties thereto, but neither party shall terminate this contract except upon one year's written notice, served upon the other party, stating that the party giving such notice desires to terminate this agreement.

THE HOME FOR DESTITUTE CRIPPLED CHILDREN.

By_____
Its President.

Attest:_____
Its Secretary.

RUSH MEDICAL COLLEGE.

By_____
Its President.

Attest:_____
Its Secretary.

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By_____
Its President.

Attest:_____
Its Secretary.

RUSH MEDICAL COLLEGE.

By_____
Its President.

Attest:_____
Its Secretary.

Reliance Building, Chicago,

July 15, 1911.

My dear President Judson: under separate cover

I am enclosing an agreement for your consideration, which has been tentatively accepted by the Home for Destitute Crippled Children and Rush Medical College. It is proposed that Rush Medical College assume the same control of this institution as it now has of the Presbyterian and Children's Memorial Hospitals. After a considerable amount of study on the part of the members of Rush Medical College Faculty and the members of the Board of Directors of the Home, this matter has been developed to this stage. The Council of Administration and the Faculty both have approved of this agreement as forwarded to you. Three Articles in this agreement are slightly different from those presented by the Board of the Home, but we believe the changes are not sufficient to cause difficulty.

As I understand it, this agreement has to be signed by the President and Secretary of the Board of Trustees. Within a day or two Dr. Dodson will see you personally and will be able to give you any additional information concerning this matter.

Reliance Building, Chicago,

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HPJ--2.

Thanking you and with kindest personal regards, I am,

Yours sincerely,

President Harry Pratt Judson,
University of Chicago,
Chicago.

OSO-MEB.

(Enclosure)

HPJ--S.

Thanking you and with kindest personal

regards, I am,

Yours sincerely,

President Harry Pratt Judson,
University of Chicago,
Chicago.

OSO-MMD.

(Enclosure)

THE UNIVERSITY OF CHICAGO
FOUNDED BY JOHN D. ROCKEFELLER
OFFICE OF THE PRESIDENT

Chicago, July 19, 1911

Dear Mr. Smith:-

The enclosed is a proposed agreement between the Board of Trustees of the Rush Medical College and the Trustees of the Home for Destitute Crippled Children. It is difficult to get a quorum of the Trustees of Rush together. This agreement has the approval of the Council and Faculty of Rush Medical College, and of the President of the University. Does it meet your approval? If there is general agreement in favor of it the matter can be put in operation, and formally ratified in the autumn.

Very truly yours,
Harry Pratt Judson
L.

Hon. Frederick A. Smith,
7th Floor, 59 Clark St., Chicago.

I approve the agreement—
Frederick A. Smith

AGREEMENT, entered into this _____ day of _____, A.D. 1911, between THE HOME FOR DESTITUTE CRIPPLED CHILDREN AND RUSH MEDICAL COLLEGE, both of Chicago, Illinois.

WHEREAS, Said Home desires to place the entire medical and surgical work of the Home under the care and direction of said College, and said College is prepared and willing to assume entire responsibility for such medical and surgical work;

NOW, THEREFORE, To effectuate such wishes, the parties hereto agree as follows:

1. The Faculty of said College shall nominate to the Board of Directors of said Home all members of the medical and surgical staffs of said Home. Such nominees shall be members of the Faculty of said College. If said Board of Directors shall decline to appoint any person or persons so nominated, it shall notify said Faculty of its determination in the matter, and said Faculty shall thereupon nominate other persons, until nominees satisfactory to said Board shall have been nominated. If any person so appointed a member of said staff of said Home shall thereafter cease to be a member of said Faculty, such person shall thereupon be deemed to have resigned his appointment to said staff and shall cease to be a member thereof.

Any vacancies so caused shall be filled by nomination and appointment in the manner hereinabove set forth. Said College shall notify all persons nominated as members of said staff that all appointments to said staff shall be made subject to this Agreement.

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8. This Agreement shall become operative on the _____ day of _____, 1911, and shall continue in force until terminated by one or both of the parties thereto, but neither party shall terminate this contract except upon one year's written notice, served upon the other party, stating that the party giving such notice desires to terminate this agreement.

THE HOME FOR DESTITUTE CRIPPLED CHILDREN.

By _____
Its President.

Attest: _____
Its Secretary.

RUSH MEDICAL COLLEGE.

By _____
Its President.

Attest: _____
Its Secretary.

Andrew Mac Leish

1 So. State St.
Chicago July 20, 1901.

Dear President Judson:

Replying to yours of 19th inst., concerning the proposed agreement between Rush Medical College and the Home For Destitute Crippled Children, I wish to state that after reading the same I can think of no reason against entering into such an arrangement, and believe it to be properly within the scope of the work of Rush Medical College. I, therefore, wish to express my approval of such an arrangement, and remain

Cordially yours,

And'w Mac Leish

Pres. H. P. Judson,

The University of Chicago,

Chicago.

Andrew Mac Leish,

1 Sojan Stair St.
Chicago July 20, 1911.

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your of 19th inst., concerning
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proval of such an arrangement, and
remain

Cordially yours,

Pres. H. P. Judson,

The University of Chicago,

Chicago.

MARSHALL FIELD & COMPANY
CHICAGO

EXECUTIVE OFFICES

July 20th, 1911

Dear Mr. Judson:—

Replying to yours of the 19th inst., wish to advise that I approve of the proposed agreement between the Board of Trustees of the Rush Medical College, and the Trustees of the Home for Crippled Children, and believe that, unless some serious objection is brought out, the agreement can be put in operation at once, as you suggest, and formally ratified in the autumn.

Very truly yours,

James Simpson

Mr. Harry Pratt Judson,

President - University of Chicago,

CHICAGO.

Chicago, July 19, 1911

Dear Mr. Simpson:-

The enclosed is a proposed agreement between the Board of Trustees of the Rush Medical College and the Trustees of the Home for Destitute Crippled Children. It is difficult to get a quorum of the Trustees of Rush together. This agreement has the approval of the Council and Faculty of Rush Medical College, and of the President of the University. Does it meet your approval? If there is general agreement in favor of it the matter can be put in operation, and formally ratified in the autumn.

Very truly yours,

H. P. J.

Mr. James Simpson,
Marshall Field & Company, Chicago.

Chicago, July 19, 1911

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Very truly yours,

J. T. F.

Mr. James Simpson,
Marshall Field & Company, Chicago.

Chicago, July 25, 1911

My dear Dr. Dodson:-

In accordance with the conversation which I have just had with you over the telephone, I am sending you herewith one copy of the proposed contract between the Home for Destitute Crippled Children and Rush Medical College. I am retaining for President Judson a duplicate of this agreement. I was authorized by President Judson before he left yesterday to say that enough Trustees have been heard from to warrant proceeding under this agreement, formal ratification of it to follow in the autumn.

Very truly yours,

E. D. B.

Acting President

Dr. John M. Dodson,
1109 Venetian Bldg., Chicago.

Chicago, July 25, 1911

My dear Dr. Dodson:-

In accordance with the conversation which I have just had with you over the telephone, I am sending you herewith one copy of the proposed contract between the Home for Destitute Crippled Children and Rush Medical College. I am retaining for President Judson a duplicate of this agreement. I was authorized by President Judson before he left yesterday to say that enough Trustees have been heard from to warrant proceeding under this agreement, formal ratification of it to follow in the autumn.

Very truly yours,

Acting President

Dr. John M. Dodson,
1109 Venetian Bldg., Chicago.

ERNEST A. HAMILL, President
CHARLES L. HUTCHINSON, Vice President
CHAUNCEY J. BLAIR, Vice President

D. A. MOULTON, Vice President
B. C. SAMMONS, Vice President
JOHN C. NEELY, Secretary

FRANK W. SMITH, Cashier
J. EDWARD MAASS, Asst. Cashier
JAMES G. WAKEFIELD, Asst. Cashier

NO. 5106

THE CORN EXCHANGE NATIONAL BANK
OF CHICAGO
CAPITAL $3.000.000.
SURPLUS $5.000.000.

CHICAGO. July 22, 1911.

Mr. Harry Pratt Judson,
President, University of Chicago,
C h i c a g o.

Dear Mr. Judson:-

I hardly know what to say regarding the proposed agreement between the Board of Trustees of Rush Medical College and the Trustees of the Home for Destitute Crippled Children. If it is something desired by the faculty of Rush Medical, I will vote in favor of it. Generally speaking, I think it well not to make such alliances, but if it is distinctly to the interest of the College, it may be well. I think the members of the faculty are better judges than the Trustees. The Home for Destitute Crippled Children is not large, and would not offer many facilities for laboratory work.

Yours very truly,

C. L. Hutchinson

25

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

Office of the President

29. Rush Medical College and Home for Destitute Children.

Chicago, September 22, 1911

Memorandum to President Judson:-

In the matter of an agreement between the Home for Destitute Crippled Children and Rush Medical College Dr. Dodson expressed the wish almost immediately after your departure that the agreement should immediately be signed. Doubtful, however, of my right to represent you to this extent I sent him my letter of July 25th hereto attached. This will explain the absence from the papers transmitted of one copy of the contract. Though I have no written reply from Dr. Dodson I understand that he was able to satisfy the representatives of the Home for Destitute Crippled Children in the matter.

E D Burton

Billings

M11

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

Feb. 9, 1914.

Harry Pratt Judson, President,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

The subscribers to the medical fund are Dr. Norman Bridge $100,000.; Martin Ryerson $100,000.; Charles R. Crane $100,000.; C. K. G. Billings $100,000.; Charles H. Ruddock $50,000. to $100,000. Extension of time has been secured from all except C. K. G. Billings who has not responded, but I will see him soon. Recently I saw Mr. Ruddock and from what he said I have no doubt that his contribution will be $100,000.

When I am in the east either on my out journey or as I come home I shall try to see Mr. Ream and perhaps others in New York. I note what you say about the time extension to 1915.

I hope that you will continue to be well during my absence.

With kind regards

Believe me

Sincerely yours,

Frank Billings

LEANDER MCCORMICK
PRESIDENT OF INTERNATIONAL HARVESTER COMPANY
154 SOUTH MICHIGAN BOULEVARD
CHICAGO

Feb. 9, 1914.

Harry Pratt Judson, President,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

The subscriptions to the medical fund are Dr. Norman Bridge $100,000.; Martin Ryerson $100,000.; Charles R. Crane $100,000.; C. K. G. Billings $100,000.; Charles H. Hudnut $50,000. to $100,000. Extension of time has been secured from all except C. K. G. Billings who has not responded, but I will see him soon. Recently I saw Mr. Hudnut and from what he said I have no doubt that his contribution will be $100,000.

When I am in the east either on my out journey or as I come home I shall try to see Mr. Rosenwald and perhaps others in New York. I note what you say about the time extension to 1915.

I hope that you will continue to be well during my absence.

With kind regards

Believe me

Sincerely yours,

Rush 10

E. FLETCHER INGALS, M.D.

Chicago, Mar.2, 1914.

Mr. J. Spencer Dickerson,
Secy.Board of Trustees R.M.C.
University of Chicago.

My Dear Sir:-

A cabal of the Faculty is endeavoring to break up the affiliation of Rush Medical College with the University of Chicago and have the College taken over as the Medical Department of the University of Illinois, hoping thereby to obtain the financial assistance which we sadly need, but also, as I am informed, to make a big College with large classes which would be a misfortune.

If the University of Chicago had definitely decided that it did not want Rush Medical College as its Medical Department, it would be a good move to get into the University of Illinois,

but under present conditions, the activities of the cabal appear to me untimely and unwise; and I assure you that they do not represent the judgement or desires of those who did most of the work in effecting the affiliation with the University of Chicago; or of most of those who have borne the brunt of raising the College to its present high state of efficiency in scientific work. The movement appears to me mischievous in a high degree, but I do not think it can do any harm if it is not encouraged by the Trustees of the College. Personally, I have no fear that this movement would be encouraged by the Trustees, but I am going out of the city tomorrow to be gone for six weeks and do not know what may come to your ears before my return. I regret that I have not the time to see you personally, but hope this letter may be sufficient. I am sending a similar letter to each of the Trustees.

Yours sincerely,

E. Peterson Ingals

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

Dr. Billings' original resolutions.

Items to which the University of Chicago and Rush Medical College agree to as fundamental in consideration of the standardization of medical teaching in Chicago and Illinois by the University of Chicago, Northwestern University, Layola University and the University of Illinois.

First: that the minimum requirement for admission of students to the medical school beginning with the academic year 1915 shall be first, a standard four year high school course or its equivalent and two years of work which shall include one year's study each of Chemistry, Physics and Biology as agreed to by the American Medical Association and the Association of American Medical Colleges.

The University of Chicago and Rush Medical College agree that Layola University be allowed one year of college work for 1915 with a definite understanding that the high school followed by the two years of university requirement will be adopted by Layola University beginning with the college year of 1916.

Second: the University of Chicago and Rush Medical College agree to the adoption of the four year medical curriculum, each year to consist of mot less than thirty-two weeks and that the curriculum be divided as to hours of study by the various departments upon the plan adopted by the American Medical Association and the Association of American Medical Colleges.

Third: The University of Chicago and Rush Medical College agree to unite with Northwestern University, Layola University and the University of Illinois in an effort to make the ~~suggestion~~ requirement of one year as a hospital interne in the medical course a mandatory factor in the

eligibility of the candidate for medical license to practice in Illinois after 1920.

Fourth: t The University of Chicago and Rush Medical College agree to unite with Northwestern University, Layola University and the University of Illinois in a concerted attempt to secure legislation which will authorize the State Board of Health to make a standard of license to practice in Illinois.in conformity with the standards adopted by the above named universities.

It is understood by the University of Chicago and by Rush Medical College that no effort shall be made by the associated universities to induce the state legislature to appropriate money for medical education not conducted by the University of Illinois.

eligibility of the candidate for medical license to practice in Illinois after 1920.

Fourth: The University of Chicago and Rush Medical College agree to unite with Northwestern University, Loyola University and the University of Illinois in a concerted attempt to secure legislation which will authorize the State Board of Health to make a standard of license to practice in Illinois in conformity with the standards adopted by the above named universities.

It is understood by the University of Chicago and by Rush Medical College that no effort shall be made by the associated universities to induce the state legislature to appropriate money for medical education not conducted by the University of Illinois.

no date

The University of Chicago and Rush Medical College agree to the following items as being fundamental, in considering the standardization of medical teaching in the City of Chicago and in the State of Illinois, by the University of Chicago, Northwestern University, Loyola University and the University of Illinois:

First - Beginning with the academic year of 1915-16, the minimum requirement for admission of students to medical schools shall be a standard four years' high school course, or its equivalent, two years of college work, which shall include one year's study each of Chemistry, Physics and Biology; provided, that during the school year of 1915-16 only, the Loyola University may accept one year of college work instead of two years as a prerequisite to admission, but upon the hope and expectation that thereafter the Loyola University, also, will insist upon the two years' requirement.

Second - The University of Chicago and Rush Medical College agree to the adoption of the four-year medical curriculum, each year to consist of not less than thirty-two weeks, or a minimum of four thousand hours of resident study.

Third - The University of Chicago and Rush Medical College agree to unite, in a lawful and legal manner, with Northwestern University, Loyola University and the University of Illinois in an effort to make the requirement, after the year1920, of one year as a hospital interne in the medical course a mandatory requirement in the eligibility of a candidate for medical license to practice in Illinois.

Fourth - The University of Chicago and Rush Medical College agree to unite with Northwestern University, Loyola University and the University of Illinois in a concerted attempt to secure, in a lawful and legal manner, legislation which will authorize the State Board of Health to make a standard of license to practice in Illinois which shall conform with the standards adopted by the above named universities.

THIRD - The University of Chicago and Rush Medical College

-ter's degree in medical technology, and the Loyola University

of Chicago Stritch School of Medicine, each year of the four-

year course leading to the degree of Doctor of Medicine.

SECOND - The University of Chicago and Rush Medical College

will jointly offer two years' instruction in the basic medical

sciences. Upon the successful completion of the Loyola University

program, a student will be admitted to the third year of the

University of Chicago or Rush Medical College.

FIRST - The University of Chicago and Rush Medical College

will offer two years' instruction in the basic medical sciences.

Upon the successful completion of this program, a student will be

admitted to the third year of the University of Chicago or Rush

Medical College.

Loyola University of Chicago and the University of Illinois:

First - Beginning with the academic year 1-2-, the

University of Illinois will offer two years' instruction in the

basic medical sciences to students of Loyola University of Chicago

who have completed two years' pre-medical work, which must include

Chemistry, Physics and Biology. Provided, that during the school

year 1-2-, Loyola University may accept one year of college

work and upon the successful completion of such year's work, be

admitted to the University of Illinois College of Medicine as a

third year student.

Second - The University of Illinois will offer two years'

instruction in the basic medical sciences to students of Loyola

University of Chicago who have completed two years' pre-medical

work, which must include Chemistry, Physics and Biology. Provided,

that during the school year 1-2-, Loyola University may accept

one year of college work and upon the successful completion of such

year's work, be admitted to the University of Illinois College of

Medicine as a third year student.

Third - The University of Chicago and Rush Medical College

will jointly offer two years' instruction in the basic medical

sciences. Upon the successful completion of this program, a student

will be admitted to the third year of the University of Chicago or

Rush Medical College.

Fourth - The University of Chicago and Rush Medical College

will offer two years' instruction in the basic medical sciences.

Upon the successful completion of this program, a student will be

admitted to the third year of the University of Illinois College

of Medicine.

It is understood by the University of Chicago and by Rush Medical College that no effort shall be made by the associated universities to induce the State Legislature to appropriate any money for medical education other than that furnished by the University of Illinois.

Fifth - The University of Chicago and Rush Medical College recognize the great need of graduate medical teaching in Chicago and elsewhere in America. The standard of the graduate teaching should be similar and equal to that adopted in undergraduate medical work. We refer as an example to the plans and standards of graduate medical teaching now conducted at Harvard University as a method of graduate medical teaching to be adopted by the Universities of Chicago engaged in medical teaching.

The University of Chicago and Rush Medical College agree to unite with Northwestern University, Loyola University, the University of Illinois and The Graduate School of Medicine of Chicago in the formation of a joint committee on graduate medical teaching, consisting of the President and the Dean of the medical department, and one other member of the faculty of each of the universities, and the President and two other members of the faculty of The Graduate School of Medicine of Chicago, with the recommendation that this joint committee formulate, in a lawful and legal manner, plans and means for the establishment of graduate medical teaching in Chicago, said organization to be chartered, not for pecuniary gain, under the name of THE UNIVERSITIES GRADUATE SCHOOL OF MEDICINE OF CHICAGO.

It is understood by the University of Chicago and Rush Medical College that no mention shall be made by the Associa-
tion of the name of the State Legislature or Department
for the purpose of implying the State's endorsement
of Rush Medical College in connection with graduate medical
education after the University of Chicago and Rush Medical College
have been recognized by the Graduate Medical Council in Chicago and
approved by the Council on Medical Education and Hospitals.

The University of Chicago and Rush Medical College agree to
appoint a joint committee on graduate medical teaching, consisting of the
President and the Dean of the Medical Department, and one other member
of the faculty of each of the universities, and the President and two
other members of the faculty of the Graduate School of Medicine of Chicago,
with the recommendation that this joint committee formulate, if & when
and legal manner, plans and means for the establishment of graduate medical
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CHICAGO."

ETF
7/38

Officers of the Board

Frederick T. Gates
Chairman
Wallace Buttrick
Secretary
E. C. Sage
Abraham Flexner
Assistant Secretaries
L. G. Myers
Treasurer
L M. Dashiell
Assistant Treasurer

General Education Board

17 BATTERY PLACE
NEW YORK

THE JOHN D. ROCKEFELLER FUND

AFTER FEBRUARY 15, 1915
OUR ADDRESS WILL BE
61 BROADWAY.

Members of the Board

Frederick T. Gates
Walter H. Page
J. D. Rockefeller, Jr.
Albert Shaw
Wallace Buttrick
Starr J. Murphy
Edwin A. Alderman
Hollis B. Frissell
Harry Pratt Judson
Charles W. Eliot
Andrew Carnegie
Edgar L. Marston
Wickliffe Rose
Jerome D. Greene
Anson Phelps Stokes
Abraham Flexner
George E. Vincent

January 11, 1915.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:-

Thank you very much for letting me see Bevan's letter. Before discussing Dr. Bevan's proposition it will, of course, be necessary to see the report to be presented at the conference February 16th. I should like to know what answer Bevan makes to the last sentence of your reply.

I return Dr. Bevan's letter of which I have ventured to keep a copy, subject, of course, to your consent.

Very sincerely yours,

Abraham Flexner

DR. ARTHUR
PEOPLES
MICHIGAN BLVD
CHI

January 11, 1915.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

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Very sincerely yours,

DR. ARTHUR DEAN BEVAN
PEOPLES GAS BLDG
MICHIGAN BLVD AND ADAMS ST
CHICAGO

55

January 6, 1915

President Harry Pratt Judson,
University of Chicago,
Chicago, Ill.

My dear President Judson:

I received your letter of January 4th. The committee on the reorganization of clinical teaching will bring in a preliminary report at the Conference on Medical Education February 16th. I hope you will be able to attend the Conference and take part in the discussion.

Would it not be possible that the General Education Board might be willing to provide an endowment to develop clinical teaching in some one school along the lines of the report of this committee of the American Medical Association? Our own clinical department has, I believe, developed into one of the strongest clinical departments in the United States, in some respects, definitely the strongest. From my considerable experience of inspecting medical schools in this country, I believe that it compares very favorably with Hopkins, and on the whole is stronger than Harvard. We need some money and a reorganization. It would be possible for the General Education Board with a million and a half dollars and a reorganization along accepted lines to develop our clinical department into the strongest clinical school in the country. Could we not present this matter to them for consideration? Should be very glad to take this up more in detail at your convenience.

With best wishes, I am,

Very truly yours,

Arthur Dean Bevan

Abraham Flexner
Assistant Secretary
L. G. Myers

Chicago, January 4, 1915.

Dear Dr. Buttrick:-

Herewith I am enclosing letter from Dr. Bevan which will explain itself, together with the copy of my reply. Mr. Flexner wrote me at length on the Harvard matter. I am glad to be informed, so as not to be taken at a disadvantage in any discussion which may come up.

Very truly yours,

H.P.J. - L.

Mr. Wallace Buttrick,
% General Education Board,
17 Battery Place, New York City.

Chicago, January 4, 1915.

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Very truly yours,

H.P.J. - L.

Mr. Wallace Buttrick,
% General Education Board,
17 Battery Place, New York City.

Chicago, February 18, 1915

Dear Mr. Ryerson:-

Herewith I am enclosing copy of the charter of which I spoke to you the other day.

At the dinner last night there were present representatives of the four universities, Northwestern, Illinois State, Loyola, and the University of Chicago. Mr. Pritchett was also present. There was a general discussion of the possibility of coöperation for clinical work among the four institutions, and finally a committee was appointed, consisting of the President of each, the Dean of the Medical Faculty in each and another member of the clinical staff, besides three representing the newly organized Graduate Medical School, so-called. This committee was instructed to consider whether coöperation is possible, and if so on what basis. Mr. Pritchett expressed himself quite earnestly in favor of the coöperative plan, but naturally

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made no suggestion as to anything tangible. The idea as presented was for each institution to retain its autonomy in every respect, but that there should be a common agreement on such things as: (1) Standards of admission; (2) standards required for graduation; (3) united efforts to secure legislation; (4) the control of the so-called graduate work, which by the way involves all the public institutions in the city, and is supported by President Reinberg and the County Board. You can see without discussion some of the implications, especially as bearing on appropriate legislation for the State University's benefit, and the interest in that connection of Loyola University. What may come out of it remains to be seen.

Doubtless before you left Tuesday night you heard of the sudden death that afternoon of Mr. Hamilton, of the Board of Trustees. Mr. Heckman, Judge Smith and I are asked to act this afternoon at the funeral as honorary pall-bearers.

With cordial regards, and greetings for the rest of the party, I am,

Very truly yours,

H.P.J. - L.

Mr. Martin A. Ryerson,
"The Huntington", Pasadena, California.

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With cordial regards, and greetings for the rest of the party, I am,

Very truly yours,

M.P.J. - L.

Mr. Martin A. Hyerson,
"The Huntington", Pasadena, California.

+ 49

The Huntington
Pasadena
California

Feb 28 / 15

My dear Dr Judson:

I was very much interested in your account of what took place at the medical dinner and shall be glad to learn what comes of the committee's deliberations.

We have been here a little over a week and find it a delightful spot notwithstanding the unsettled condition of the weather. I came away rather tired and have not yet reached a point where long excursions or golf appeal to me. Mr Hutchinson has also acquired a cold so we have been very quiet. There are many Chicago people here and enough from other places to fill the hotels up to their capacity.

Mrs Ryerson joins me in sending kindest regards to Mrs Judson and yourself. Very sincerely yours

Martin A Ryerson

Franklin H. Martin, M.D.
30 North Michigan Avenue
Chicago

+27

March 2, 1915.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

Dear Sir: -

At an informal conference of the Presidents of the four universities of Illinois (Chicago, Northwestern, Illinois and Loyola) with Dr. J. B. Murphy, Dr. Maximilian Herzog, Dr. A. D. Bevan, Dr. A. J. Ochsner, Dr. Franklin H. Martin, and President Pritchett of the Carnegie Foundation for the purpose of discussing the practicability of effecting a working agreement which would harmonize the graduate and under-graduate schools of medicine of Illinois, and to gain a closer coöperation between the under-graduate and graduate schools of Chicago, it was decided to appoint a committee consisting of the President and two members of the faculty of each of the four universities, and the President and two members of the new contemplated Graduate School of Medicine of Chicago, said committee to meet in conference and formulate a plan of coöperation between these five units and present the same to each of the five organizations for consideration and adoption.

The committee appointed at the conference is as follows:

President Judson of the University of Chicago,
President Harris of the Northwestern University,
President Spalding of the Loyola University,
President James of the University of Illinois,
Dr. Maximilian Herzog,
Dr. D. A. K. Steele,
Dr. J. D. Robertson,
Dr. A. J. Ochsner,
Dr. E. Wyllys Andrews,
Dr. W. A. Evans,
Dr. Arthur Edwards,
Dr. Frank Billings,
Dr. Arthur Dean Bevan,
Dr. John B. Murphy and
Dr. Franklin H. Martin.

This committee will be called together at an early date, as soon as several members of the committee who are now away have returned to the city.

BY ORDER OF THE COMMITTEE.

Franklin H. Martin

Chicago, March 6, 1915

Dear Mr. Ryerson:-

I was glad to receive yours of the 28th of February, and to learn that you are beginning to get rested. Rumors have come to me of rain in California. Still, California is a big country, and rain in Palo Alto may be coexistent with sunshine in Pasadena. Mr. Robertson and his wife are back. He looks very much refreshed by his vacation, and seems ready for work in the spring.

A committee was appointed at the conference of which I wrote to you, but will not have its first meeting until several who are out of town are back. Dr. Billings is one of those. Meanwhile I have planned for a conference with Harris of Northwestern, and James writes suggesting that we three have a preliminary talk before the general meeting of the committee. I shall keep you informed.

Our plans for the Convocation are proceeding

smoothly.

Rosenwald

for invite

exercises

smoothly. We are expecting to have the dedication of Rosenwald Hall at half-past ten in the morning, a luncheon for invited guests at one o'clock, and the Convocation exercises in the afternoon. The cornerstone of the Ida Noyes Hall will be laid on the 16th or 17th of April. Mr. Noyes will be back at that time, and a committee of the faculty is in charge of the plans. We shall hope to have an interesting time. I hope Mr. Hutchinson received the photographs of the Classics Building, and that he found them useful. I am anxious to hear the result.

Too bad Mr. Hutchinson accumulated a cold. His banking habits, I suppose, lead to the acquisition of everything in sight. I had a cold myself a week ago, but my habits, quite the reverse of those of the banker, lead rapidly to the dissipation of anything accumulated, so that mine has long since passed away among things forgotten.

With cordial greeting for all the party, in which Mrs. Judson joins, I am,

Very truly yours,

H.P.J. - L.

Mr. Martin A. Ryerson,
"The Huntington",
Pasadena, California.

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Very truly yours,

H.P.J. - L.

Mr. Martin A. Hyerson,
"The Huntington",
Pasadena, California.

Franklin H. Martin, M.D.
30 North Michigan Avenue
Chicago

April 9, 1915.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois

Dear Sir:

We, the undersigned Executive Committee of the Universities Committee on Medical Education, respectfully submit the enclosed material for the consideration of your organization.

The points upon which the various organizations are asked to agree are contained in Formal Resolutions I, II, III, IV and V. We are including, however, the minutes of the preliminary conference at which the Universities Committee was suggested, and also the first meeting of the authorized Universities Committee of fifteen members.

Will you kindly obtain early consideration of these resolutions, and submit your reply to the Secretary, Dr. Franklin H. Martin, Room 1308, 30 North Michigan Avenue, in order that it may be considered at the next meeting of the Committee to be held on April 29, 1915.

It will be desirable, too, that formal action on the part of your Board be obtained in approving the personnel of the men appointed by your President to represent you on the Universities Committee of fifteen.

Respectfully submitted,

Frank Billings
Chairman.

Arthur Dean Bevan

W A Evans

A J Ochsner

Franklin H Martin
Secretary.

MINUTES OF THE FIRST MEETING

OF THE

UNIVERSITIES COMMITTEE ON MEDICAL EDUCATION

HELD IN CHICAGO ON APRIL 7TH, 1915.

The meeting was called to order by the Secretary pro tem. - the following members of the Committee being present:

Dr. W. A. Evans
Dr. E. Wyllys Andrews
Dr. Robert Bruce Preble
Dr. Arthur R. Edwards
Dr. John B. Murphy
Dr. Arthur Dean Bevan
Dr. Frank Billings
Dr. A. J. Ochsner
Dr. Franklin H. Martin
President Harry Pratt Judson
Rev. Father Spalding

A telegram from President Edward James, of the University of Illinois, regretting his inability to be present on account of a severe attack la grippe, was read. President W. A. Harris, of the Northwestern University, was unable to attend on account of illness, and had asked Dr. Preble to act in his place.

Thereupon nominations for chairman of the committee were requested. Dr. Billings was nominated by Dr. Murphy, the nomination was seconded, and by unanimous vote he was chosen chairman of the meeting.

In order to facilitate business, the following order of business was adopted:

1. Call meeting to order.
2. Elect chairman.
3. Read minutes of previous conference.
4. Presentation of an outline form of resolution of agreement.
5. Presentation of definite resolutions on preliminary entrance requirements for under-graduates.
6. Presentation of definite resolutions on standard of curriculum.
7. Presentation of resolution of agreement on legislation.

8. Presentation of resolution on relationship of the universities to graduate teaching.

9. Miscellaneous business.

The Secretary then read the minutes of the informal conference held on February 17, 1915, as follows:

"MINUTES OF FIRST INFORMAL CONFERENCE

UNIVERSITIES COMMITTEE.

On February 17, 1915 an informal conference was called by Dr. Franklin H. Martin, consisting of President Judson, of the University of Chicago, President Harris, of the Northwestern University, President James, of the University of Illinois, President Spalding, of the Loyola University, Dr. Murphy, Dr. Bevan, Dr. Herzog and Dr. Ochsner, to meet, at dinner at the Blackstone Hotel, Dr. Pritchett, President of the Carnegie Foundation, for the purpose of discussing ways and means of effecting a working agreement of uniform action in medical under-graduate teaching between the four universities of Illinois controlling medical departments, and of establishing a method of university control of the graduate medical teaching of Chicago.

Dr. Martin called the meeting to order and asked that Dr. Murphy act as chairman for the evening.

Dr. Martin then presented, informally, a picture of the status of medical education as it exists in Chicago today, as it appears to him, and the relation of this condition to the Medical Practice Act of Illinois. His conclusions were:

First:- that it is obvious that a get-together of the universities of Illinois controlling medical departments, on some basis of agreement that would afford a uniform plan of action, is most desirable;

Second - that judging from past experience in this line of effort, some plan of co-operation must be adopted that will not interfere with the entrenched rights and administrative independence of the four universities under consideration, but which will enable them to control by co-operation the minimum standard of medical teaching of Illinois, and the requirements of admission to practice in the State;

Third - that a great advance in bringing about this condition of affairs will be accomplished if the four universities will agree at once, and create

8. Presentation of report on relationship of Kindergarten Association
   and University.
9. Miscellaneous business.

The Secretary read the minutes of the annual Alumni conference
held on February 14, 1918, as follows:

"ANNUAL ALUMNI CONFERENCE OF KINDERGARTEN TRAINING SCHOOL"

An Alumni Conference was called by Dr. Benjamin H. Hinman, consisting of President Judson, of the University of Chicago, President Hatton, of the Northwestern University, President Gamble, of the University of Illinois, President Edmonds, of the Lewis Institute, Dr. Hinman, Dr. Heaton and Dr. Coleman, of each of the Normal Schools, Dr. Bryant, Hotel, Dr. Kirchwey, President Harper, of the Chicago Normal School, for the purpose of discussing some plan whereby the Alumni of the Kindergarten-Primary Training School may be organized in such a way as to be of the greatest service to the University, to the Normal Schools and to the Kindergarten Association.

Miss Hatton - Stated that the Council had been asked to consider the question of the relationship of the Alumni Association to the University, and that the Council had appointed a committee consisting of Miss Hatton, Miss Bryant and Miss Coleman to confer with the Alumni Association and report at once. Miss Coleman stated that the committee had met and had considered

the machinery to make their agreement effective on

(a) the minimum educational requirement of admission to the medical department;

(b) a minimum and uniform requirement of medical school curriculum;

(c) the control of State, County and City legislation, particularly on its action toward the influence and control of medical education, and the State Board of Health requirements of admission to practice; and

(d) on direct control of the graduate medical teaching of Chicago and Cook County.

It was explained at length the work that is on foot to organize in a comprehensive way the graduate medical teaching forces of Chicago. How President Reinberg had favored such an organized effort and had freely promised the co-operation of the Cook County Hospital staff in the movement so far as it interested them, and how he promised his co-operation in making it possible to utilize the teaching facilities of Cook County Hospital for both graduate and under-graduate work. A committee appointed by President Reinberg had proceeded with a plan of organizing the graduate forces of Cook County on a three unit basis, viz: one unit, the attending staff of Cook County Hospital; one unit, the clinical teachers in all other hospitals and laboratories of Cook County who could teach, desired to teach, and who could arrange for a control of their clinics sufficiently to make their clinics attractive for graduates in medicine; the third unit, for the teaching of public health, which would utilize the facilities of the City Health Department, the Sanitary District laboratories, the City Food Inspection Department, the Meat Inspection laboratories of the Stock Yards, and other County and State departments dealing with public hygiene and public health.

These plans had proceeded with great rapidity, and the co-operation of the various factors in the three units had been such as to give great encouragement to the organization committee. With one or two unimportant exceptions, the co-operation with the plans had been so enthusiastic and definite that the graduate situation promised to solve the problem of getting together all factions of medicine in Chicago. The committee realized, however, that to make a real graduate foundation of value, this organization should be under the

educational influence of the four universities of Illinois, and therefore would seek such an affiliation with the universities.

It was finally advised that the conference committee discuss, at this first session,

First - the advisability of the universities getting together;

Second - with an affirmative vote on this first proposition, to proceed to discuss points of fundamental importance upon which each of the parties of the conference can agree, and thus effect an important basis of co-operation.

A full discussion, in which everyone present indulged, was continued with genuine animation, and the following points were developed as a consensus of opinion:

1st - Chicago possesses medical educational facilities second to none in the country;

2nd - to make it the recognized medical center of the country, it is only necessary for those controlling its teaching facilities to get together on some broad, co-operative basis and make it possible to utilize its facilities;

3rd - with the Cook County Hospital opened for the first time to all the requirements of a true university hospital, and the other clinical facilities for graduate teaching utilized, Chicago should easily take first rank as the graduate medical center of the country;

4th - the four universities possessing under-graduate departments of medicine should attempt to effect a working agreement on -

(a) preliminary educational admittance requirements;

(b) length of curriculum and clinical and laboratory requirements;

(c) legislative influence pertaining to medical education and State Board of Health regulations; and

(d) direct co-operation and affiliation with the Graduate School of Medicine.

With all these facilities for graduate and under-graduate co-operation in a comprehensive, educational working unit, there would be no question about its being adequately supported by endowments.

A motion was then made by President Harris, and seconded by President Spalding, that a committee of fifteen, to be known as a Universities Organization Committee, be appointed in the following manner:

The four presidents of the four universities and the president of the Graduate School of Medicine shall constitute five members of the committee. Each of these five shall appoint two additional men to be chosen from his medical faculties to serve with him. The motion was unanimously passed.

The committee was appointed as follows:

(Dr. Kinley, Vice President of the University of Illinois, acting for President James, and Dr. Murphy acting for Dr. E. Wyllys Andrews).

President Judson, of the University of Chicago;
Dr. Billings;
Dr. Bevan.

President Harris, of Northwestern University;
Dr. Edwards;
Dr. Murphy.

President Spalding, for Loyola University;
(Appointment of two other members for Loyola University temporarily deferred).

President James, of the University of Illinois;
Dr. Steele;
Dr. Ochsner.

President Andrews, of the Graduate School of Medicine;
Dr. Evans;
Dr. Martin.

The conference adjourned, after authorizing Dr. Martin to act as Secretary in calling the full Universities Committee at some convenient time in the near future."

The minutes were approved.

The following resolution was presented as a form of agreement that should form a basis of discussion for the Committee:

"FORMAL RESOLUTION I.

UNIVERSITIES COMMITTEE ON MEDICAL EDUCATION.

A G R E E M E N T .

RESOLUTION.

WHEREAS, a committee consisting of the Presidents of the University of Chicago, Loyola University, Northwestern University and the University of

A motion was then made by President Pitts, and seconded by President Bruns, that a committee of fifteen, to be known as Auxiliary Co-operating Committee, be appointed by the following gentlemen:

The vice presidents of the various auxiliary societies and the presidents of the state medical societies, together with the secretary of the Council on Medical Education, ex officio, and the president, vice president, secretary and treasurer of the Association, ex officio, making a committee of fifty members.

The motion was carried.

A motion was made by President Pitts, and seconded by President Bruns, that a committee of three be appointed by the chair to draft resolutions on the death of Dr. Martin Dewey, late professor of medicine in the University of Michigan, and report at the next session of the Association.

The motion was carried.

The chair appointed as such committee:

Dr. Alfred Stengel, Chairman, Philadelphia, Pa.
Dr. Frederick Peterson, New York City.
Dr. Charles Wardner Stiles, Washington, D. C.

The committee retired and after a short absence reported the following resolutions:

"WHEREAS, It has pleased Almighty God to remove by death our beloved colleague, Dr. Martin Dewey, professor of medicine in the University of Michigan, and

WHEREAS, The Association of American Physicians desires to express its appreciation of the eminent services rendered by Dr. Dewey to the cause of medical education in this country, therefore be it

RESOLVED, That the Association of American Physicians hereby records its sense of the loss sustained by the profession of medicine in the death of Dr. Dewey, and be it further

RESOLVED, That a copy of these resolutions be sent to the family of Dr. Dewey."

Dr. Frederick Peterson, of the University of Michigan, moved that the resolutions be adopted by a rising vote.

Dr. Peterson seconded the motion.

Dr. Stengel, of the University of Pennsylvania, moved that the resolutions be amended by striking out the word "Martin" before the word "Dewey" in the first resolution.

Dr. Peterson accepted the amendment as a friendly one.

Dr. Stengel then put the motion to adopt the resolutions as amended, which was carried unanimously.

Dr. Peterson moved that the Association proceed to the election of officers for the ensuing year.

Dr. Stengel seconded the motion.

Dr. Peterson moved that the Secretary be instructed to cast the ballot of the Association for the following officers:

President, Dr. Frederick Peterson, of the University of Michigan, Ann Arbor, Mich.
Vice-Presidents, Dr. Stengel, Dr. Conner, Dr. Mayo.
President-elect, Dr. Martin Dewey, of the University of Michigan, Ann Arbor, Mich.
Secretary, Dr. Simon Flexner, of the Rockefeller Institute for Medical Research, New York City.
Treasurer, Dr. Christian R. Holmes, of the Cincinnati Society for Medical Research, Cincinnati, Ohio.
Librarian, Dr. Billings, Dr. Reed.
Executive Council, Dr. Thayer, Dr. Osler, Dr. Flexner, Dr. Meltzer, Dr. Mayo.

The motion was carried, and the Secretary cast the ballot of the Association for the above officers.

The President declared the following committees appointed:

"COUNCIL RESOLUTION I.

"WHEREAS, The Council on Medical Education of the American Medical Association, at its meeting held in Chicago, April 30, 1904, adopted the following resolution, now presented, as a plan to be recommended for the consideration of the Association:

"Resolved, That a committee of fifteen be appointed by the President of the Association, to be known as the Committee on Medical Education, whose duty it shall be to confer with the Council on Medical Education of the American Medical Association, and to report to the Association at its next meeting, with such recommendations as may seem to them proper, and

"Resolved, That the Secretary be instructed to communicate this action to the Council on Medical Education of the American Medical Association, and request its cooperation in the matter."

Dr. Martin Dewey, of the University of Michigan, moved that the resolutions be adopted.

Dr. Peterson seconded the motion.

Dr. Stengel, of the University of Pennsylvania, moved that the resolutions be amended by striking out the word "Martin" before the word "Dewey" in the first resolution.

Dr. Peterson accepted the amendment as a friendly one.

Dr. Stengel then put the motion to adopt the resolutions as amended, which was carried unanimously.

Dr. Peterson moved that the Association proceed to the election of officers for the ensuing year.

Dr. Stengel seconded the motion.

Dr. Peterson moved that the Secretary be instructed to cast the ballot of the Association for the following officers:

President, Dr. Frederick Peterson, of the University of Michigan, Ann Arbor, Mich.
Vice-Presidents, Dr. Stengel, Dr. Conner, Dr. Mayo.
President-elect, Dr. Martin Dewey, of the University of Michigan, Ann Arbor, Mich.
Secretary, Dr. Simon Flexner, of the Rockefeller Institute for Medical Research, New York City.
Treasurer, Dr. Christian R. Holmes, of the Cincinnati Society for Medical Research, Cincinnati, Ohio.
Librarian, Dr. Billings, Dr. Reed.
Executive Council, Dr. Thayer, Dr. Osler, Dr. Flexner, Dr. Meltzer, Dr. Mayo.

The motion was carried, and the Secretary cast the ballot of the Association for the above officers.

The President declared the following committees appointed:

"COUNCIL RESOLUTION I.

"WHEREAS, The Council on Medical Education of the American Medical Association, at its meeting held in Chicago, April 30, 1904, adopted the following resolution, now presented, as a plan to be recommended for the consideration of the Association:

"Resolved, That a committee of fifteen be appointed by the President of the Association, to be known as the Committee on Medical Education, whose duty it shall be to confer with the Council on Medical Education of the American Medical Association, and to report to the Association at its next meeting, with such recommendations as may seem to them proper, and

"Resolved, That the Secretary be instructed to communicate this action to the Council on Medical Education of the American Medical Association, and request its cooperation in the matter."

Illinois, and certain members of each of their medical faculties have conferred on the advisability of establishing a working agreement of uniform action on certain fundamental educational requirements for the teaching of medicine in Chicago; and

WHEREAS, this committee, as the result of its deliberations, recommends that each university agrees to act in unison with the other three universities on fixing a minimum standard to be maintained by each of the universities on the following items:

1. Preliminary educational requirements for admission to the Medical Department;
(See Formal Resolution II).

2. Standard of educational curriculum and number of years required for graduation;
(See Formal Resolution III).

and further that they agree on uniform action on each of the following items:

(a) to influence the State Legislature to authorize the State Board of Health to maintain a standard of admittance to practice, in conformity with the standards of the universities;
(See Formal Resolution IV).

(b) to co-operate in directing the graduate teaching of Cook County, that it may be under the educational influence and control of the universities.
(See Formal Resolution V).

THEREFORE, BE IT RESOLVED, that the president of the University of Chicago, Loyola University, Northwestern University and the University of Illinois, in their official capacities and also as members of this committee, present to their respective university authorities, this and accompanying resolutions pertaining to this matter, for discussion, revision and ratification, and report back the results to this committee on Thursday evening, April 29, 1915."

This resolution was formally presented by Dr. Martin for adoption, and the motion for its adoption was seconded by Dr. Ochsner, and passed.

The following formal resolution was presented by Dr. Bevan to cover the point of preliminary educational requirements:

Alabama, and contain membership of some of their most distinguished graduates and members of the University Extension Conference.

Be it further

RESOLVED, that the Secretary of this Association be instructed to send a copy of these resolutions to the Governor of Alabama, the President of the University of Alabama, the Superintendent of Education of Alabama, and the Secretary of the Alabama Extension Conference.

Respectfully submitted,

Committee on Resolutions.

Mr. Chairman, I move the adoption of the resolutions.

The motion was seconded by Mr. Ochsner, and the question being put, the motion was carried unanimously.

Mr. Chairman, I move that the Association do now adjourn.

The motion was seconded by Mr. Ochsner, and the question being put, the motion was carried unanimously.

The Association then adjourned.

Attest:

Secretary.

Dr. Arthur Dean Bevan then presented the following resolution:

"FORMAL RESOLUTION II.

RESOLVED, that this Committee recommend for adoption by the medical departments of the four universities represented that the minimum requirement for admission to each of their respective medical departments, beginning with the academic year 1915, shall be, first, a standard four year high school course, or its equivalent; second, two years of college work, which shall include one year's study each of Chemistry, Physica and Biology, as agreed to by the American Medical Association and the Association of American Medical Colleges."

Dr. Bevan then moved the adoption of this resolution, the motion being seconded by Father Spalding. In the discussion that followed, it was agreed that the Loyola University, should it desire the concession after careful,consideration, should be allowed one year of college work for 1915, with a definite understanding that they adopt the two year requirement beginning with 1916. This concession was acceded to by representatives of the other three schools, and the resolution was then unanimously adopted.

Dr. Bevan then presented the following resolution:

"FORMAL RESOLUTION III.

RESOLVED, that this Committee recommend to the four universities represented, first, that each agree upon the four year medical curriculum for their medical departments, beginning with the academic year 1915, as agreed to by the American Medical Association and the Association of American Medical Colleges; and, second, that the universities agree to unite in an effort to secure one year as a hospital interne as a requirement of the State Board of Health for license to practice in Illinois after 1920."

The motion of Dr. Bevan for passage of this resolution was seconded by Dr. Edwards. After considerable discussion, the motion was unanimously passed.

Dr. Beaven then presented the following resolution:

"RESOLVED, that the Committee recommend to the Town Authorities that Medical Inspection be established in the Public Schools of the Town."

Dr. Beaven moved that the following resolution be added to the above resolution:

"RESOLVED, that this Committee recommend to the Town Authorities that Medical Inspection be established in the Public Schools of the Town, and that the Medical Health Officer be appointed Medical Inspector of Schools."

Dr. Beaven moved that the following resolution be added to the above resolution:

"RESOLVED, that this Committee recommend to the Town Authorities that Medical Inspection be established in the Public Schools of the Town, and that the Medical Health Officer be appointed Medical Inspector of Schools, at a salary of $1000 per annum."

Dr. Beaven moved that the following resolution be added to the above resolution:

"RESOLVED, that this Committee recommend to the Town Authorities that Medical Inspection be established in the Public Schools of the Town, and that the Medical Health Officer be appointed Medical Inspector of Schools, at a salary of $1000 per annum, and that the Medical Inspector be required to devote his whole time to the duties of his office."

Dr. Beaven moved that the following resolution be added to the above resolution:

"RESOLVED, that this Committee recommend to the Town Authorities that Medical Inspection be established in the Public Schools of the Town, and that the Medical Health Officer be appointed Medical Inspector of Schools, at a salary of $1000 per annum, and that the Medical Inspector be required to devote his whole time to the duties of his office, and that he be not allowed to engage in private practice."

Dr. Beaven moved that the following resolution be added to the above resolution:

"RESOLVED, that this Committee recommend to the Town Authorities that Medical Inspection be established in the Public Schools of the Town, and that the Medical Health Officer be appointed Medical Inspector of Schools, at a salary of $1000 per annum, and that the Medical Inspector be required to devote his whole time to the duties of his office, and that he be not allowed to engage in private practice, except in consultation with other Medical Practitioners."

Dr. Ochsner then presented the following resolution on the position the Committee should take in favor of influencing State legislation:

"FORMAL RESOLUTION IV.

RESOLVED, (a) that the universities, through their conference committees, shall attempt to secure legislation which will authorize the State Board of Health to make a standard of license to practice in Illinois which shall be in conformity with the standards adopted by the universities;

(b) it is understood that no efforts shall be made by this Committee to induce the State Legislature to appropriate money for medical education not conducted by the State University."

Dr. Ochsner, after presenting the resolution, moved its adoption. This motion was seconded by President Judson.

Dr. Ochsner then explained that the second portion of his resolution was to eliminate any possibility of doubt of the position of the four universities in regard to the State support of the University of Illinois. President Judson, of the University of Chicago, stated that it was very wise for the universities to place themselves definitely on record in regard to that one item. He called attention to the fact that the University of Chicago, through its charter, could not receive money from the State for educational purposes, should it desire to do so. Strong expressions of approval of the resolution were made by Father Spalding and by Dr. E. Wyllys Andrews. The motion was unanimously passed.

Dr. Evans then presented the following resolution:

"FORMAL RESOLUTION V.

GRADUATE RESOLUTION.

The Universities Graduate School of Medicine of Chicago agrees to co-operate with and to ask the co-operation of the under-graduate department of medicine in each and all of the universities, in the closest possible manner in the matter of -

(a) Standard of requirments of its courses;

(b) Method of conducting its courses;

(c) Requirement of standard of its teachers; and

(d) Amount of fees to be exacted from graduate students.

It further agrees to employ a competent, trained educator as a Dean, whose whole time shall be at the disposal of the Graduate School in maintaining an equitable and mutually profitable relationship between its teaching body and the under-graduate faculties, and who shall act as the executive officer of the School, and report from time to time as may be required, to the Universities Committee."

Motion to adopt the above resolution was seconded by Dr. Edwards.

An animated discussion was then precipitated by a demand that the Universities Graduate School should be under the absolute control of the universities. It was pointed out by Dr. Murphy, Dr. Andrews and Dr. Martin that it was the desire of the incorporators of the Graduate School of Medicine to make an alliance with the universities that would be as close as would be possible, dealing with four organizations. It was pointed out that a charter had already been obtained to make such an affiliation possible as soon as the universities, through their conference committees, should approve of such action, and that as soon as such approval had been granted, the incorporators would welcome the opportunity to make the close alliance desired. It was pointed out that there would be no difficulty in making the board of trustees or board of control of the Universities School conform to the wishes of the Committee.

The resolution was finally unanimously adopted.

It was then moved that an executive committee consisting of the chairman, Dr. Billings - Dr. Bevan - Dr. Ochsner - Dr. Evans and Dr. Martin be authorized to present the result of the deliberations of this meeting to the proper authorities of the four universities and the Graduate School, with the request that each organization consider the propositions and return a reply to the Secretary of the Committee, through their respective committees, at the meeting to be called on Thursday evening, April 29, 1915.

Dr. John B. Murphy then presented the following resolution, which was seconded by Dr. Bevan, and unanimously passed:

RESOLVED, that it is the sense of this meeting that the universities ought to accept, eventually, the responsibility for and assume control of, the post graduate work of Chicago, as soon as it is formulated and prepared for presentation.

After which the meeting adjourned.

Dr. John B. Murphy then presented the following resolution,

which was seconded by Dr. Bevan, and unanimously passed:

RESOLVED, that it is the sense

universities ought to accept, eventually, the

assume control of, the post graduate work of

formulated and prepared for presentation.

After which the meeting adjourned.

Rush & St Joseph

M16

From the Minutes of the Board of Trustees of Rush Medical College, April 24, 1915.

Contract

Memoranda of agreement, made and entered into this ____ day of _____ A.D., 1914, by and between the Sisters of Charity of St. Joseph, State of Illinois, a corporation conducting St. Joseph's Hospital of Chicago, party of the first part, and Rush Medical College of Chicago, Illinois, party of the second part, witnesseth:

Whereas it is the desire of the parties hereto that the entire medical and surgical staff of the first party be placed under the care and direction of said second party, and said second party is prepared to assume the responsibility of directing such medical and surgical work, and in order to carry out the wishes and desires of the parties hereto, it is agreed as follows:

First: That the medical and surgical staff of said hospital be divided into three classes, namely: active, associate and consulting members, and that none but active members shall have a voice in the management of the medical or surgical work of said hospital.

The active staff shall not exceed eighteen (18) members, and the service shall be divided as follows: Surgery three; Obstetrics and Gynecology three; Medicine three; Ear, nose and throat, three; Eye, one; Pathology, one; Genito-urinary, one; Dermatology, one; Pediatrics, two.

All charity cases shall be assigned by the Sister Superior of the first party, and such assignment shall be made only to active members of the staff.

The appointment of associate members shall be for one year.

Second: All appointments of members of the medical and surgical staffs and internes shall be made by the first party and such appointments shall be made upon the recommendation of the second party only, except as herein otherwise provided; and all active members of the staff shall be members of the faculty of the second party. Should the first party decline to appoint any applicant or applicants so recommended, the second party shall upon being advised of that fact, and within a reasonable time thereafter, recommend another applicant or applicants until all vacancies on the staffs shall have been filled. Should any person so appointed as an active member of the staff cease to be a member of the faculty of the second party, he shall thereby cease to be a member of said staff without any action on the part of the parties hereto, or either of them, and vacancies so occasioned shall be filled in the manner above provided. It shall be the duty of the second party to inform the members of said staffs that all appointments are made subject to the terms of this agreement.

Third: That one of the active members of said staff shall be nominated as president of the staff and appointed by the Sister Superintendent.

Fourth: That there shall be a senior member of each department in said hospital who shall have general supervision of the work of the department.

Fifth: That active members of said staff, constituted as aforesaid, shall have charge of the matters relating to the medical and surgical departments and the treatment of patients in said hospital,

and shall and will render all service which may be necessary to the proper treatment and care of patients and will give such instructions as may be necessary to nurses who may from time to time be under training and instruction therein.

The active staff shall formulate rules and regulations for the conduct of the medical and surgical work of the hospital and define the duties of the medical staff and the internes, such rules and regulations to meet with the approval of the sister superintendent.

Sixth: That internes, or members of the house staff of the first party, shall be appointed by the first party upon the recommendation of the second party from graduates of the second party, and all such appointments shall be made only upon a thorough examination satisfactory to the first party.

Seventh: The first party will afford facilities for research work by establishing and equipping such laboratory or laboratories, and the staff shall be provided with such facilities for teaching in said hospital as the financial condition of the hospital of the first party may permit.

Eighth: That nothing herein contained shall be construed to vacate or modify the power of the Board of Managers of the first party to remove for any cause said Board shall deem sufficient, any member of the medical or surgical staff or interne; but before final action is taken the facts are to be submitted to the medical staff and in case of such removal the first party shall promptly notify the second party of the vacancy occasioned by said removal, and such vacancy shall be filled in the manner hereinbefore provided.

Ninth: This agreement shall be in force on and after the ___ day of _____, A.D., and continue until terminated by the mutual consent of the parties of the first part and second part, or by one of said parties giving to the other one year's notice in writing of its election to terminate same.

In Witness Whereof, the parties hereto have, pursuant to the action of their respective Boards of Managers and Directors, caused their respective corporate names and seals to be hereto affixed by their respective presidents and secretaries, the day and year first above written.

Sisters of Charity of St. Joseph,
State of Illinois

By_____
President

Attest:

_____
Secretary

Rush Medical College

By_____
President

Attest:

_____
Secretary.

Franklin H. Martin, M.D.
30 North Michigan Avenue
Chicago

July 23, 1915.

Pres. H. P. Judson,
University of Chicago,
Chicago

My dear Sir:

At a meeting of the Universities Committee on Medical Education, the secretary was instructed to send to each member of the Committee a summarized report of the organization of the Graduate School of Medicine of Chicago. Enclosed with this letter is such a report.

It is particularly desirable that each member of the Committee examine very carefully the tentative schedule of clinics that has been prepared by the Committee on Organization in co-operation with the clinicians of Chicago who have signified their willingness to aid in this graduate movement.

As the School develops the work done under Division 5 of the schedule should be materially strengthened. Aid in this direction will be afforded as soon as the undergraduate faculties of the four universities have had an opportunity to bulletin their work.

It is desirable that the organization be completed under the charter - THE UNIVERSITIES GRADUATE SCHOOL OF MEDICINE OF CHICAGO - as soon as possible. The enormous amount of material furnished by the clinicians of Chicago for this work is such that it is extremely desirable that we secure as early as possible a trained educator who can devote his entire time to whipping this large mass of material into shape for practical use.

The next meeting of the Committee will be for the purpose of discussing definite plans of organization and the wherewithal to carry on the work until such time as the institution will command an endowment. This work will be so important that it is to be hoped that each committeeman will plan to be present, and in case this is impossible that he will ask the president of his organization to suggest a substitute.

With kind regards,

Yours very truly,

Franklin H. Martin

Secretary pro tem.

+15

Franklin H. Martin, M.D.
30 North Michigan Avenue
Chicago

June 2, 1915.

Pres. Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

My dear Sir, -

At a meeting of the Universities Committee of medical education in Chicago, held at 30 North Michigan Avenue at eight o'clock on Tuesday, June first, the enclosed resolutions - representing in a modified form those adopted at a recent meeting by the University of Chicago and Rush Medical College - were unanimously accepted as the uniform form of resolution to be presented to each of the four universities and the graduate school of Chicago for consideration and adoption, and the Secretary was instructed to send a copy to each of these organizations. The Secretary was also requested to urge upon the various universities prompt consideration of these resolutions.

Trusting that you will bring this matter before your proper authorities and that an early reply may be returned to the Secretary, I am

Yours very truly,

Franklin H. Martin

Secretary pro tem.

P.S.--At the suggestion of Dr. Billings, I have mailed a copy of this resolution to ~~Colonel~~ Dickerson.

Dec.

June 3, 1915.

Judge Jesse A. Baldwin,
705 County Bldg., Chicago.

Dear Judge Baldwin:

President Judson presented to the Committee on Instruction and Equipment at a meeting held today the enclosed resolutions adopted by the Universities Committee on Medical Education. Quite a number of the members of the Committee on Instruction and Equipment are also members of the Committee of the Board of Trustees on Medical Policy. This latter committee is that which recommended the adoption of the resolutions which were acted upon by the Board of Trustees at the meeting held May 11, as you will recall.

The Committee on Instruction and Equipment voted to recommend the adoption by the Board of the University of the revised resolutions as transmitted by Dr. Martin, and which I enclose herewith, with the distinct understanding that action thereon does not commit the University to any policy with reference to a graduate school of medicine except the appointment of a committee to investigate and to report.

President Judson requested me to submit these resolutions to you and to ask your approval of the action taken by the Committee on Instruction and Equipment if that action meets with your approval.

Will you kindly return to me Dr. Martin's letter and the copy of the resolutions with your decision thereon.

Very truly yours,

JSD

Enclosures.

June 3, 1915.

Judge Jesse A. Baldwin,
705 County Bldg., Chicago.

Dear Judge Baldwin:

President Judson presented to the Committee on Instruction and Equipment at a meeting held today the enclosed resolutions adopted by the Universities Committee on Medical Education. Quite a number of the members of the Committee on Instruction and Equipment are also members of the Committee of the Board of Trustees on Medical Policy. This latter committee is that which recommended the adoption of the resolutions which were acted upon by the Board of Trustees at the meeting held May 11, as you will recall.

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President Judson requested me to submit these resolutions to you and to ask your approval of the action taken by the Committee on Instruction and Equipment if that action meets with your approval.

Will you kindly return to me Dr. Martin's letter and the copy of the resolutions with your decision thereon.

Very truly yours,

Enclosures.

Chicago, May 12, 1915

My dear President Pritchett:-

I have requested the Secretary of the Board of Trustees to send you a copy of the action taken by the Board of Trustees of the University and by the Board of Trustees of Rush Medical College jointly on the matters involving co-operation in medical work. President James writes me that the Attorney General of the State has rendered an opinion that the Regents could not make an agreement with another institution, for certain legal reasons. At the same time, of course the State University, so long as President James is in authority, will continue to act in the spirit of the understanding. The three institutions remaining I think will probably unite in taking such action as that of our own Board. In other words, we will agree to work together for high standards of admission and of college work in medicine, and for the securing from the State of suitable action with regard to the

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standards of admission to practice. You will observe also that we were not prepared to unite with the so-called "Graduate Medical School". For many reasons this did not meet the approval of our medical men, and our two Boards of Trustees quite agreed with the medical men themselves. Graduate work in medicine is a desirable thing. When the different universities are prepared to cooperate in carrying on such work they will be glad to do so, but in order to make it effective it ought to be established and controlled absolutely by the universities themselves, and not by an outside agency more or less complicated with various influences which are unreliable, and which may be altogether undesirable.

Very truly yours,

H.P.J. - L.

President Henry S. Pritchett,
The Carnegie Foundation for the Advancement of Teaching,
576 Fifth Avenue, New York City.

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576 Fifth Avenue, New York City.

Franklin H. Martin, M.D.
30 North Michigan Avenue
Chicago

July 14, 1915.

Pres. H. P. Judson,
University of Chicago,
Chicago, Illinois

My dear Sir:

There will be a meeting of the Universities Committee on Medical Education held at Room 1308, 30 North Michigan Avenue, Chicago, on Tuesday evening, July 20th, at eight oclock.

Favorable replies to our recent communications have been received from four of the institutions representing the five units of the plan agreed upon by the Universities Committee.

It is most important that a full attendance be present. Please reply.

Yours very truly,

Franklin H. Martin

Secretary pro tem.

Chicago, August 11, 1915

My dear President James:-

Aside from all questions as to existing plans or organizations with regard to so-called graduate medical instruction in Chicago I am wondering whether it would not be well for the four universities conducting medical work in that city to make an investigation with regard to the possibilities of conducting graduate teaching in Chicago on the basis of that which is done at Harvard. I have asked a committee of five gentlemen to represent the University of Chicago in such an investigation. If you would kindly consent to appoint a similar committee on behalf of your institution it seems to me that the combined committee might be able to make a report which would set the facts before us, in order that we might consider the advisability of joint action. As I am leaving the city

Chicago, August 13, 1918

My dear President James:-

Aside from all questions as to existing plans or organizations with regard to so-called graduate medical instruction in Chicago I am wondering whether it would not be well for the four universities conducting medical work in that city to make an investigation with regard to the possibilities of conducting graduate teaching in Chicago on the basis of that which is done at Harvard. I have asked a committee of five gentlemen to represent the University of Chicago in such an investigation. If you would kindly consent to appoint a similar committee on behalf of your institution it seems to me that the combined committee might be able to make a report which would set the facts before us, in order that we might consider the advisability of joint action. As I am leaving the city

for a few weeks, may I ask you kindly to write on this matter to Dr. Frank Billings, Chicago, who is empowered to conduct the whole matter for me?

Very truly yours,

H.P.J. - L.

President Edmund J. James,
The University of Illinois,
Urbana-Champaign, Illinois.

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Very truly yours,

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President Edmund J. James.
The University of Illinois.
Urbana-Champaign, Illinois.

Chicago, August 11, 1915

My dear President Mathery:-

Aside from all questions as to existing plans or organizations with regard to so-called graduate medical instruction in Chicago I am wondering whether it would not be well for the four universities conducting medical work in that city to make an investigation with regard to the possibilities of conducting graduate teaching in Chicago on the basis of that which is done at Harvard. I have asked a committee of five gentlemen to represent the University of Chicago in such an investigation. If you would kindly consent to appoint a similar committee on behalf of your institution it seems to me that the combined committee might be able to make a report which would set the facts before us, in order that we might consider the advisability of joint action. As I am leaving the city for a few weeks, may I ask you kindly to write on this

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Very truly yours,

H.P.J. - L.

President J. L. Mathery, S.J.,
Loyola University, Chicago.

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Very truly yours,

H.P.J. - L.

President L. L. Mathery, S.J.,
Loyola University, Chicago.

Chicago, August 11, 1915

My dear President Harris:-

Aside from all questions as to existing plans or organizations with regard to so-called graduate medical instruction in Chicago I am wondering whether it would not be well for the four universities conducting medical work in that city to make an investigation with regard to the possibilities of conducting graduate teaching in Chicago on the basis of that which is done at Harvard. I have asked a committee of five gentlemen to represent the University of Chicago in such an investigation. If you would kindly consent to appoint a similar committee on behalf of your institution it seems to me that the combined committee might be able to make a report which would set the facts before us, in order that we might consider the advisability of joint action. As I am leaving the city for a few weeks, may I ask you kindly to write on this

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Chicago, August 11, 1918

My dear President Harris:-

Aside from all questions as to existing plans or organizations with regard to so-called graduate medical instruction in Chicago I am wondering whether it would not be well for the four universities concerned to conduct medical work in that city to make an investigation with regard to the possibilities of conducting graduate teaching in Chicago on the basis of that which is done at Harvard. I have asked a committee of five gentlemen to represent the University of Chicago in such an investigation. If you would kindly consent to appoint a similar committee on behalf of your institution it seems to me that the combined committee might be able to make a report which would set the facts before us, in order that we might consider the advisability of joint action. As I am leaving the city for a few weeks, may I ask you kindly to write on this

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President Abram W. Harris,
Northwestern University,
Evanston-Chicago, Illinois.

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Very truly yours,

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President Abram W. Harris.
Northwestern University.
Evanston-Chicago, Illinois.

Chicago, August 11, 1915

My dear Dr. Martin:-

In further reference to your communication to Dr. Billings and to our chat over the telephone, I understand that the following is the present situation:

Your letter and statement of June 2d were laid before the Board of Trustees of the University at a meeting held June 8th. Herewith follows a transcript of the minutes of that meeting:

"President Judson presented a communication from the so-called "Universities' Committee on Medical Education", recommending that the Board of Trustees of the University adopt certain resolutions with regard to that subject. After a statement by President Judson,

It was moved and seconded that the Board of Trustees consent to the appointment of a Committee to confer with the committees on behalf of other institutions named with reference to the discussion of a plan for the establishment of graduate medical teaching in Chicago; it being understood that this Committee has no power further than to consider the matter and to report back recommendations, and, a vote having been taken, the motion was declared adopted."

You will notice that the Board authorized a Committee

Professor Abraham Flexner,
the Commonwealth Fund,
empowered

Chicago, August 11, 1913

My dear Dr. Martin:-

In further reference to your communication to Dr. Billings and to our chat over the telephone, I understand that the following is the present situation:

Your letter and statement of June 24 were laid before the Board of Trustees of the University at a meeting held June 6th. Herewith follows a transcript of the minutes of that meeting:

"President Judson presented a communication from the so-called "Universities' Committee on Medical Education", recommending that the Board of Trustees of the University adopt certain resolutions with regard to that subject. After a statement by President Judson,

It was moved and seconded that the Board of Trustees consent to the appointment of a Committee to confer with the committees on behalf of other institutions named with reference to the discussion of a plan for the establishment of graduate medical teaching in Chicago; it being understood that this Committee has no power further than to consider the matter and to report back recommendations, and, a vote having been taken, the motion was declared adopted."

You will notice that the Board authorized a Committee

empowered simply to investigate and report. The members of the Committee were, the President of the University, the Professor of Medicine in the University, Dr. Frank Billings, and the Professorial Lecturer on Surgery in the University, Dr. Arthur Dean Bevan. We are not authorized to take any steps toward the formation of a graduate medical school. We are authorized to make an inquiry as to the possibility of conducting graduate medical work in Chicago under the auspices of the four universities which are conducting medical schools in this city. As none of us three is able to give the time to the investigation in question I have asked five gentlemen connected with the Rush Medical faculty to undertake the work, in cooperation with such committees as may be appointed by the Presidents of the other three universities. I have written to the Presidents in question, with a statement of the case. As I am leaving the city for a few weeks matters will be conducted for the University of Chicago by Dr. Frank Billings, the next member of our Committee.

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