

The University of Chicago

Office of the President

Martin Plan

Medicine

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

March 24, 1915.

Mr. David A. Robertson,
Office of the President,
The University of Chicago, Chicago, Ill.

My dear Mr. Robertson:

I have your letter concerninf President Judson and his wishes concerning the committee of which he and I are members. I am very sorry President Judson is ill and hope he may return home entirely restored to health. In the meantime I doubt if the committee will do very much. I have sent to Dr. Franklin Martin, who is the promoter of the subject for which the committee was formed, a letter making the statement that I did not desire to serve on the committee with a certain Dr. John Dill Robertson, who has been named a member of the committee as a representative of Loyola University.

I do not know whether President Judson knows the man, but I am sure that when he learns of his character he would act as I have in demanding the removal of the gentleman from the committee.

Very truly yours,

Frank Billings

FRANK BILLINGS
PROFESSOR OF CHEMISTRY
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

March 24, 1915.

Mr. David A. Robertson,

Office of the President,

The University of Chicago, Chicago, Ill.

My dear Mr. Robertson:

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University.

I do not know whether President Judson knows this, but I am sure that when he learns of his character he would not as I have in demanding the removal of the gentleman from the committee.

Very truly yours,

Frank Billings

Chicago, March 26, 1915

My dear Dr. Billings:-

I have forwarded your letter of March 24th to President Judson who, although he probably knows the man in question only through his newspaper notoriety, will, I am sure, approve your action.

Very truly yours,

Secretary to the President.

D.A.R.-D.

Dr. Frank Billings
122 South Michigan Boulevard
Chicago.

Chicago, March 26, 1915

My dear Dr. Billings:-

I have forwarded your letter of March 24th to President Johnson who, although he probably knows the man in question only through his newspaper notoriety, will, I am sure, approve your action.

Very truly yours,

Secretary to the President.

D.A.R.-D.

Dr. Frank Billings
122 South Michigan Boulevard
Chicago.

Rush

Chicago, April 26, 1915

Dear Dr. Billings:-

I shall not be at the meeting of the Medical Committee Thursday night. It is my understanding that you will have from Mr. Dickerson official copy of the action of the Board of Trustees of the Rush Medical College, and will also notify the Committee that substantially the same action has been recommended to the Board of Trustees of the University of Chicago. The latter Board will not meet until the second week in May.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

Dr. Frank Billings,
Peoples Gas Bldg., Chicago.

Frank

Chicago, April 26, 1912

Dear Dr. Billings:-

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Dr. Frank Billings,
Peoples Gas Bldg., Chicago.

53

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

Aug. 2, 1915.

President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.

Dear Mr. Judson:

At the last meeting of the joint committee of the several universities and the Chicago Graduate School, Dr. Martin, the secretary, stated he had sent the original agreement with an additional statement of the proposed agreement in reference to the conduct of a graduate school under the auspices of the four universities, to the presidents of the universities. I did not see the draft of the final agreement as passed upon by the joint committee which Dr. Martin was to send out to each university president. He read what purported to be the draft as he had sent it to you and to the other presidents of the universities and I found fault with the final statement which made the joint committee already formed the committee to investigate the conditions in Chicago which may be utilized for graduate instruction. I contended that the president of each university had the right under the agreement as we had discussed it, to appoint the members of a new joint committee and that the members of that committee could be any number. I told Dr. Martin it would be impossible for me to serve on a committee of investigation because I have not the time and I told him I did not think that you personally could look into the condition of hospitals, laboratories and elsewhere to learn what the possibilities of an adequate graduate instruction may be.

After talking the matter over pro and con, I finally made this statement: that I believed the joint committee was going too fast in matters relating to the graduate work. Of course, the universities have done nothing and it has all been done by the so-called Universities Graduate School.

FRANK MILLER
122 SOUTH MICHIGAN AVENUE
CHICAGO, ILL.

Aug. 2, 1915

President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.

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several universities and the Chicago Graduate School, Dr. Martin, the
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made this statement: that I believed the joint committee was going too fast
in matters relating to the graduate work. Of course, the universities have done
nothing and it has all been done by the so-called Universities Graduate School.

#2. President Judson.

That what had been done was proper enough in scheduling a lot of clinics at Cook County and other hospitals in Chicago with various teachers of all ^{kind of} character for the entertainment of visiting physicians, but that real graduate instruction would have to be carried out in a different way. For this purpose it ^{would} ~~will~~ be necessary to have an inventory made of what could be done in the laboratories and in lecture courses of all of the universities with their present facilities and in the various hospitals so that an individual coming here could register to take up specific work either laboratory or clinical, and have a definite knowledge of just what he could do. That it would be necessary to know the character of the candidates who desired to take up ^{work} ~~this~~ and they would necessarily be obliged to take definite courses of three, six or twelve months or even two or three years.

They could not get around this sort of argument and statement of fact and consequently you will have a letter from Dr. Martin asking you to appoint the members of a joint committee to investigate graduate work and its possibilities in Chicago.

I would suggest that you appoint on that committee to investigate conditions, Dr. Hektoen, Dr. J. L. Miller, someone like Prof. Steglitz of the University and anyone else you may deem proper. As I understand it and doubtless as you do also, this committee is to investigate as a subcommittee appointed by the original Committee of Fifteen, the conditions in Chicago in relation to possible graduate instruction and to report back to the original committee and if you desire, your committee to report back to you and the board of trustees.

I am writing this letter that you may understand conditions up to date and that you may have a still further idea of what is going on. I enclose herewith, the two letters I have received from Franklin Martin which I wish you would return to me for my files.

Very sincerely yours,

Frank Billings

Chicago, Illinois.

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Very sincerely yours,
Frank B. King

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

Rush +67
August 5, 1915.

President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.

Dear Mr. Judson:

Your letter of August fourth came today and I am very glad to have your opinion of the situation in reference to the proosed graduate work in Chicago. I am also glad to know just what the resolution ^{is which} was passed by the Board of Trustees of the University of Chicago, for it coincides exactly with the propositions agreed upon by the Committee of Fifteen and which Dr. Martin was instructed to forward to the presidents of the universities. Instead of presenting the matter to the universities in that form, he presented it in a statement of his own as shown in the whole of proposition fifth and especially in the last full paragraph of that proposition. The proposition as he presented it, as you will see in that last paragraph, agrees to the formation of a joint committee on graduate medical teaching and includes in it representatives of the present Graduate School of Medicine. It does not call for any investigation of the conditions which would enable the Committee of Fifteen to formulate a schedule of graduate work or to plan upon any definite sort of work. It does plan for the immediate establishment of the graduate medical teaching in Chicago by these various branches. It is this haste which I criticized and the apparent attempt on the part of some of the members of the Committee of Fifteen to "put over" a half baked proposition upon the universities.

Dr. Bevan is out of town today and as soon as I can confer with him I will get in touch with you by telephone and I think you and he and I can get together to decide upon some line of action.

Very sincerely yours,

Frank Billings

See next page

FRANK HILLING
PROFESSOR OF MEDICINE
133 SOUTH MICHIGAN BOULEVARD
CHICAGO

August 5, 1915.

President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.

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Very sincerely yours,

Frank Hilling

cc. with page

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

#2. President Harry Pratt Judson.

P. S. Will you please return to me the Martin letters which I forwarded
to you. I would like to keep Dr. Martin's letter^s to you until I shall
^{have} an opportunity to show them to Dr. Bevan and then I will return them.

FRANK HILLING
FRODO'S GAS BUILDING
122 SOUTH MICHIGAN HONOLULU
HAWAII

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P. S. Will you please return to me the Martin letters which I forwarded
to you. I would like to keep Dr. Martin's letter to you until I shall
have an opportunity to show them to Dr. Bevan and then I will return them.

Chicago, August 6, 1915

My dear Dr. Billings:-

Your favor of the 5th inst. is received. I am returning to you Dr. Martin's letters and also his letter of the 23d of July to me, with his "Summary of the Organization of the Graduate School of Medicine of Chicago". I daresay you have a copy of this. Such of this material as you think best may be returned for my files. I am leaving town next Wednesday the eleventh, to be gone until about the beginning of September. Perhaps we can have a little chat before I go.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

Dr. Frank Billings,
Peoples Gas Bldg., Chicago.

Chicago, August 6, 1918

My dear Dr. Billings:-

Your favor of the 5th inst. is received. I am returning to you Dr. Martin's letters and also his letter of the 23d of July to me, with his "Summary of the Organization of the Graduate School of Medicine of Chicago". I dare say you have a copy of this. Such of this material as you think best may be returned for my files. I am leaving town next Wednesday the eleventh, to be gone until about the beginning of September. Perhaps we can have a little chat before I go. With best wishes, I am,
Very truly yours,

H.P.J. - L.

Dr. Frank Billings,
Peoples Gas Bldg., Chicago.

Chicago, August 4, 1915

Dear Dr. Billings:-

Your favor of the 2d inst. with enclosures is at hand.

The situation will be made plain perhaps if I send to you: (1) A copy of the document sent to me in June by Dr. Martin; (2) The action of the Board of Trustees of the University of Chicago on the same.

The document is herewith enclosed. Perhaps at your convenience you will return it for my files.

A transcript from the minutes of the meeting of the Board of Trustees June 8, 1915, is as follows:

"President Judson presented a communication from the so-called 'Universities' Committee on Medical Education", recommending that the Board of Trustees of the University adopt certain resolutions with regard to that subject. After a statement by President Judson,

It was moved and seconded that the Board of Trustees consent to the appointment of a Committee to confer with the committees on behalf of other institutions named with reference to the discussion of a plan for the establishment of graduate medical teaching in Chicago; it being understood that this Committee has no power further than to consider the matter and to report back recommendations, and, a vote having been taken, the motion was declared adopted."

having been taken, the motion was declared adopted." that this Committee has no power further than to consider the matter and to report back recommendations, and, a vote of graduate medical teaching in Chicago; it being understood reference to the discussion of a plan for the establishment of committees on behalf of other institutions named with consent to the appointment of a Committee to confer with the It was moved and seconded that the Board of Trustees After a statement by President Judson, adopt certain resolutions with regard to that subject, recommending that the Board of Trustees of the University called "Universities' Committee on Medical Education". "President Judson presented a communication from the no-

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Dear Dr. Billings:-

Chicago, August 4, 1915

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The Com
University of
University.
Dr. Frank B.
surgery in t

The Committee as named was, the President of the University, the Professor of Medicine in the University, Dr. Frank Billings, and the Professorial Lecturer on Surgery in the University, Dr. Arthur Dean Bevan.

You will notice that this Committee was authorized merely to confer with the committees on behalf of other institutions with reference to the discussion of a plan for the establishment of graduate medical teaching in Chicago. This Committee will report through the President of the University to the Board of Trustees. It is not a part of the so-called "Committee of Fifteen". Of course no one of the three in our Committee could give the time to an investigation of the clinical possibilities in Chicago. I see that the so-called "Graduate School of Medicine of Chicago" has already established an organization, a faculty, and a series of clinics. Do I understand that that has the approval of the other three universities? I am quite willing to ask Dr. Hektoen and others to look into the matter if it be desirable, and I have had a letter from Dr. Martin urging me to appoint such a committee. But I confess frankly I don't quite see what there is to investigate. If the University of Chicago and Rush Medical College are

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Medicine of
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The Committee as named was, the President of the University, the Professor of Medicine in the University, Dr. Frank Billings, and the Professorial Lecturer on Surgery in the University, Dr. Arthur Dean Bowen.

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to cooperate in the work of this "Graduate School of
Medicine of Chicago" our Committee already had before us
sufficient material, it seems to me, to form an opinion.
Could not you and Bevan, if he is in town, meet me some
day this week to talk this matter over, so that we can
know where we stand and what is possible?

Cordially yours,

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Dr. Frank Billings,
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Cordially yours,

H.P.J. - L.

Dr. Frank Billings,
Peoples Gas Bldg., Chicago.

242 East Walton Place ✓

Chicago.

June 15/16

Dear President Jackson: Thank
you for your note and
a copy of the important
resolution adopted by
the Educational Board.

It is good news
and I rejoice that the
University will have soon
a complete medical
department at the Midway.

Does this not demand
an early meeting of the
Joint Committee of the
Boards of Trustees of the
University and of Rush,
that a final decision may

be made concerning the
Million dollar endowment
for Clinical Medicine
at the University^{for} which
a good deal has been
already contributed?

I think the Joint Committee
should meet very soon.

Will you call a meeting
at the University or Chicago
club for luncheon at
12.30 on Monday, Wednesday
or Friday of next week?

Very truly yours

Frank Billings
President Harry Pratt Judson
University of Chicago.

Chicago, January 11, 1917

My dear Mr. Billings:

Dr. Frank Billings reported yesterday the splendid gift of the Billings family, of which you have given so large and generous a share. On behalf of the University I wish to express most sincere appreciation. This great gift practically secures the fund which we are seeking, as the remainder is now so small that we are sure to secure it in no long time in the future. I believe that the Hospital will be a very worthy memorial, and one which will stand through many ages doing its beneficent work, and keeping green the name of your father as well as the names of other members of the family.

With sincere regards, I am,

Very truly yours,

H.P.J. - L.

Mr. C. K. G. Billings
Santa Barbara, California

Chicago, January 11, 1917

My dear Mr. Billings:

Dr. Frank Billings reported

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With sincere regards, I am,

Very truly yours,

H. P. J. - L.

Mr. G. K. Billings
Santa Barbara, California

Chicago, January 11, 1917

My dear Dr. Billings:

On behalf of the University I want to express to you, and also personally, my very sincere appreciation of the magnificent gift on behalf of the Billings family. The Hospital I think is an especially fine memorial, and I hardly need to add how much gratified I am personally to have your name connected with it, for reasons which it is wholly unnecessary to detail.

With sincere regards and cordial appreciation, I am,

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
Peoples Gas Bldg., Chicago

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With sincere regards and cordial appreciation, I am,

Very truly yours,

H.P.L. - L.

Dr. Frank Billings
Peoples Gas Bldg., Chicago

Chicago, January 22, 1917

My dear Dr. Billings:

Just as I am leaving for New York I have yours of the 11th inst. with complete statement as to the subscriptions on behalf of the Billings family. This I am sure will be entirely satisfactory to the Board of Trustees. I shall lay it before that body at the February meeting.

I hope that you will have a thorough rest, and come back in good spirits. I want to take this occasion to express in writing, as I have tried to do personally, my appreciation of the splendid work you have done toward securing the funds for the medical school, and, further, and still more important, in the high standards of medical work which you have advocated. I am sure that we shall have a very interesting time the coming year, and in coming years.

With best regards,

H.P.J. - L.

Yours,

Dr. Frank Billings
% Mr. C. K. G. Billings, Curlesneck, Virginia (via Richmond)

Dr. Frank Billings
& Mr. C. K. Billings, Carlisle, Pa. (via Richmond)

Yours,

H.P.J. - L.

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Chicago, January 22, 1917

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My dear Mr. Billings:

Your two favors of the 17th and 18th instant received. I understand by your second note that you intend to pay the remaining \$300,000 in four annual instalments. The entire plan is perfectly satisfactory to the University.

With cordial best wishes, I am,

Very truly yours,

H.P.J. - L.

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Santa Barbara, California

Chicago, January 22, 1917

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Mr. G. K. G. Billings
Belosergio
Santa Barbara, California

The proposition of the members of the Billings family is that \$1,000,000 will be furnished to the University of Chicago for the erection of a Hospital, of approximately 250 beds, for the purpose of teaching and research in medicine. It is understood by the donors that the Hospital will be erected upon ground furnished by the University of Chicago; and that it is the intention of the Board of Trustees of the University to ^{use the income from} ~~set aside~~ an endowment fund of \$1,500,000, to provide for the maintenance of said Hospital; and that it is further the intention of the Trustees of the University to ^{use the income from} ~~set~~ ^{an} endowment fund of \$1,500,000, for the purpose of providing salaries for full-time teachers in the medical school, who will be themselves the Hospital staff. It is also understood by the donors that this gift for a Hospital will be in perpetuity.

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school, who will be themselves the Hospital staff. It is
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Chicago, February 17, 1917

My dear Dr. Billings:

I beg to acknowledge your note of the 15th inst. with formal pledge of \$100,000 toward the Albert M. Billings Hospital, together with terms of payment of same. This is in every way satisfactory, and will be duly accepted by the Board of Trustees.

I hope that your recovery is proceeding rapidly, and that you will now begin to forget all about our medical campaign, and to think of nothing but the good time you are going to have in California. I don't want you bothered with any business matters until you get back from that wonderland.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
Peoples Gas Bldg., Chicago

Dr. Frank Billings
Peoples Gas Bldg., Chicago

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My dear Dr. Billings:

Chicago, February 17, 1917

POSTAL TELEGRAPH-CABLE COMPANY



NIGHT LETTERGRAM

THE POSTAL TELEGRAPH-CABLE COMPANY (INCORPORATED) TRANSMITS AND DELIVERS THIS NIGHT LETTERGRAM SUBJECT TO THE TERMS AND CONDITIONS PRINTED ON THE BACK OF THIS BLANK.

Received at

MAIN OFFICE, POSTAL TELEGRAPH BUILDING
Cor. La Salle, Van Buren and Sherman Sts., CHICAGO
Telephones: Bell, Wabash 2970, Automatic 589-209

DELIVERY No.

Always Open

INDEPENDENT

COMPETITIVE

PROGRESSIVE

4-31077

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SANTABARBARA CAL MAR 22-17

PRES. HARLEY PRATT JUDSON

UNIVERSITY OF CHGO, CHICAGO, ILL

CHANCELLOR WILL HELP WITH MATTISON JONES WILL DECIDE HOW MUCH
THEY WILL SUBSCRIBE ON OR BEFORE APRIL FIRST I GO
TO LOSANGELES MARCH TWENTY SEVENTH FOR A WEEK LEAVE HERE
FOR CHICAGO APRIL TENTH.

FRANK BILLINGS

1487

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- (a) NIGHT LETTERGRAMS may at the option of the Telegraph Company be mailed at destination to the addressees and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such NIGHT LETTERGRAMS at destination, postage prepaid.

CHARLES P. BRUCH,
VICE-PRESIDENT.

THE FASTEST TELEGRAPH SERVICE IN THE WORLD

Chicago, March 21, 1917

My dear Dr. Billings:

I sent you a night letter last night with regard to Mr. F. W. Matthiessen. Mr. Matthiessen is upwards of eighty years old. I understand that he is interested in medical work, and that he is now considering helping to build an isolation hospital in conjunction with a hospital at LaSalle. I think he will join with others for that purpose, but will probably not do it all himself. I understand that he had three daughters. One is married, and lives in Irvington, New York. The second married Captain Blow, who makes his home at LaSalle and helps Mr. Matthiessen look after his affairs. Another daughter married Dr. Chancellor, of whom I telegraphed you. Mrs. Chancellor died some time ago, but left one son. Dr. Chancellor I am informed is at Santa Barbara. He was a close friend of Dr. Murphy, and I think he went to Europe with the medical unit which Dr. Murphy organized. I am

Chicago, March 21, 1917

My dear Dr. Billings:

I sent you a night letter last night with regard to Mr. F. W. Matthiessen. Mr. Matthiessen is upwards of eighty years old. I understand that he is interested in medical work, and that he is now considering helping to build an isolation hospital in conjunction with a hospital at LaSalle. I think he will join with others for that purpose, but will probably not do it all himself. I understand that he had three daughters. One is married, and lives in Irvington, New York. The second married Captain Blow, who makes his home at LaSalle and helps Mr. Matthiessen look after his affairs. Another daughter married Dr. Chancellor, of whom I telegraphed you. Mrs. Chancellor died some time ago, but left one son. Dr. Chancellor I am informed is at Santa Barbara. He was a close friend of Dr. Murphy, and I think he went to Europe with the medical unit which Dr. Murphy organized. I am

advised that anything Dr. Chancellor recommends will be given great consideration.

Our fund is now \$5,193,500. I hope that you are thriving like the green bay tree.

Cordially yours,

H.P.J. - L.

Dr. Frank Billings
% Mr. C. K. G. Billings
Santa Barbara, California

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given great consideration.
Our fund is now \$5,125,500. I hope that you are
thriving like the green bay tree.
Cordially yours,

H.P.J. - L.

Dr. Frank Billings
& Mr. C. K. G. Billings
Santa Barbara, California

Chicago, May 3, 1917

Dear Dr. Billings:

Herewith I am sending a copy of the
rough plan suggested for a possible basis of contract
between Sprague Institute and the University.

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
Peoples Gas Bldg., Chicago

Dr. Frank Billings
Peoples Gas Bldg., Chicago

H.P.J. - L.

Very truly yours,

between Sprague Institute and the University.

rough plan suggested for a possible basis of contract

Herewith I am sending a copy of the

Dear Dr. Billings:

Chicago, May 3, 1917

Chicago, May 11, 1917

My dear Doctor:

Yours of the 10th inst. relating to the gifts of Messrs. Shedd, D. B. Jones, and T. D. Jones is received, and will be placed before the Board of Trustees with my own recommendation accompanying it.

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
242 E. Walton Place, Chicago

Chicago, May 11, 1917

My dear Doctor:

Yours of the 10th inst. relating to the
gifts of Messrs. Shedd, D. B. Jones, and T. D. Jones is
received, and will be placed before the Board of Trustees
with my own recommendation accompanying it.
Very truly yours,

H. P. L. - L.

Dr. Frank Billings
242 E. Walton Place, Chicago

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

May 12, 1917.

President Harry Pratt Judson,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

I enclose herewith, a note from Mrs. George M. Pullman with her check for \$10,000 contributed to the University for its medical school. While I have acknowledged Mrs. Pullman's letter and gift, you will, of course, have an official acknowledgment sent to her from the Board of Trustees.

I will find it impossible to go upon the committee to canvass the medical schools of the city for the Red Cross Campaign. As a member of the State Council of Defense my work has been cut out and the outlook is serious as to my time.

I would suggest that Dean of students, Dr. Dodson, or Dr. J. B. Herrick or Dr. B. W. Sippy undertake the proposed work on the part of our medical school.

I will endeavor to see Mr. Armour and get his written statement for his gift and have it in your hands before Tuesday afternoon next.

Very sincerely yours,

Frank Billings

2 enclosures.

FRANK BILLINGS
PROCTOR CAR BUILDING
125 SOUTH MICHIGAN, NORTHWEST
CHICAGO

May 12, 1917

President Harry Pratt Judson,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

I enclose herewith, a note from Mrs. George
M. Pullman with her check for \$10,000 contributed to the University for
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written statement for his gift and have it in your hands before Tuesday after-
noon next.

Very sincerely yours,

Frank Billings

2 enclosures.

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

April 24, 1917.

Harry Pratt Judson, President,
The University of Chicago,
Chicago, Illinois.

My dear Mr. Judson:

I have talked to Dr. Bevan and suggested a form of letter to be signed by Mr. Hardy in reference to the \$10,000 already in your hands. I expected that Dr. Bevan would act upon that today, but he is not in the office and I will try to finish the matter tomorrow.

Very sincerely yours,

Frank Billings

FRANK HILLING
PROCTOR GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

April 24, 1917.

Harry Pratt Judson, President,
The University of Chicago,
Chicago, Illinois.

My dear Mr. Judson:

I have talked to Dr. Baver and suggested a
form of letter to be signed by Mr. Hardy in reference to the \$10,000
already in your hands. I expected that Dr. Baver would not open
that today, but he is not in the office and I will try to finish the

matter tomorrow.

Very sincerely yours,

Frank Hilling

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO

April 30, 1917.

Harry Pratt Judson, President,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

I have carefully read Prof. Stieglitz' letter to you concerning the need of more teaching of public sanitation to our medical students.

I think it would be a good plan to present this letter to the Faculty at its meeting next Thursday night, and if you do not object I will keep the letter and have it read then. The matter can then be referred to our Committee on Curriculum to work out a scheme for more instruction if that is possible, in public sanitation for our juniors and seniors.

I have just received a letter from Mr. Hardy indicating his desire to make his gift of \$10,000 an endowment such as may be used by the University of Chicago in its big medical scheme.

Very sincerely yours,

Frank Billings

I shall arrive in Chicago
on Sunday Feb. 29th. I
shall therefore soon be able
to enjoy conferences with
you, in regard to all
medical matters of the
University, in which you may
desire my aid.

My daughter has been
seriously ill with influenza.
I'm glad to say she is convalescent.

With kindest regards
Very sincerely yours
Frank Billings

To President
Harry Pratt Johnson
University of Chicago
Chicago

ASOMBROSO
SANTA BARBARA
CALIFORNIA

schools. On the other hand
the Vice Chairman of the
Administration Board of
Medical Affairs, ^(or the Dean of medical affairs) could
rationally act in an
advisory capacity in
all medical affairs of the
University.

In regard to the
appointment of the Professor
of Medicine at the University
I have this to say: My
choice lies with two men,

namely, R. J. Woodgatt and Francis Peabody. I consider them the best two young medical teachers and investigators of the country. I know and respect both of them. Years of association with Dr. Woodgatt has made me love him as a son. It would have been a great gratification to me to have had him appointed Prof. of medicine at the University of Chicago.

If Dr. Peabody receives the appointment, because of reasons I do not understand, I shall be perfectly satisfied and shall lend him every aid within my command to develop the Dept. of medicine at the University.

While on this subject permit me to suggest that the University needs quite as big a man for Prof. of medicine of the Graduate School and that Dr. Woodgatt will fill that requirement most eminently.

the scope of the schools,
In other words I desire to
continue such constructive work
as I may be able to do
rather than to drop out, now
that the primary goal has
been attained.

I quite humbly agree
with you that the Prof. of Medicine
at the University should be
Dean of the Univ. Med. School.
Also that there should be
a Dean of the Graduate Medical
School. No one man
could efficiently serve as
Dean of the two medical

ASOMBROSO
SANTA BARBARA
CALIFORNIA

M2
Feb 17, 1920

Dear President Judson: Today
I returned here from San Diego
and found your letter dated
Feb. 11th.

I am delighted to learn
of the decision of the General
Education Board. It is a
most generous decision
and I'm sure will result
in an ideal organization
at an early date.

I have had no
misunderstanding as to your

statement to me in Washington
of my future relations with
the medical schools of the University.
A year or more ago you asked
me at Washington if I would
be willing to serve, at the
proper time, as Dean of Medical
Affairs at the University. You
will recall that I said
I would be glad to serve in
that position if you and the
Trustees desired it. Now
inasmuch as an Administrative
Board of Medical Affairs is
to be appointed I shall be
most pleased to serve

as Vice Chairman of that
Board. Let me say to you
and to the Board of Trustees
of the University that I
have no personal ambition
to occupy a position of
title and salary. My great
desire is to retain some
official connection with
the medical affairs of the
University which will
enable me to aid others
in the organization of the
medical schools at an
early date and afterward
to aid in broadening

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO
1550 North State Parkway

December 11, 1920.

+119
+66
190

Mr. Harry Pratt Judson,
Office of the President,
The University of Chicago, Chicago, Ill.

Dear Mr. Judson:

At the November meeting of the Faculty of Rush Medical College, Dr. Bevan offered a resolution which was seconded and carried that the President of the University appoint a committee of five to formulate plans for the organization of the Graduate School at Rush Medical College.

In your note to me with the attached letter from Dr. Ormsby, Secretary of Rush Faculty, you apparently interpret the motion to be one for the appointment of a committee to formulate plans for the Undergraduate School at the University.

I think Dr. Bevan had in view the planning of the organization of the Graduate School on the West side at this time that this work might be utilized in the formulation of a big plan of organization of graduate schools all over the country. This bigger program is now under way under the jurisdiction of the Council on Medical Education and Hospitals of the American Medical Association. Subcommittees have been appointed representing various regions of the United States for the departments of surgery, medicine and all of the medical and surgical specialties.

I think Dr. Bevan understands that such a committee appointed from the Faculty of Rush Medical College could not very well become the official committee of the Trustees of the University of Chicago to make plans which would be approved when the University is

Nov

ready to be
some member
members of

FRANK BILLING
PROFESSOR OF SURGERY
AND SURGEON IN CHARGE
CHICAGO
1750 North State Parkway
December 11, 1920.

Mr. Harry Pratt Johnson,
Office of the President,
The University of Chicago, Chicago, Ill.

Dear Mr. Johnson:

At the November meeting of the Faculty of Rush
Medical College, Dr. Bevan offered a resolution which was seconded
and carried that the President of the University appoint a committee
of five to formulate plans for the organization of the Graduate School
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In your note to me with the attached letter from
Dr. Otisby, Secretary of Rush Faculty, you apparently interpret the
motion to be one for the appointment of a committee to formulate
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program is now under way under the jurisdiction of the Council on
Medical Education and Hospitals of the American Medical Association.
Subcommittees have been appointed representing various regions of the
United States for the departments of surgery, medicine and all of the
medical and surgical specialties.

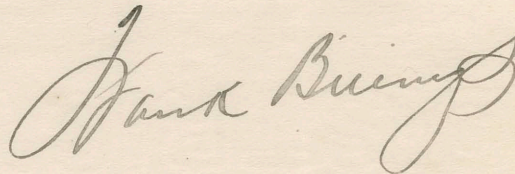
I think Dr. Bevan understands that such a committee
appointed from the Faculty of Rush Medical College could not very well
become the official committee of the Trustees of the University of
Chicago to take plans which would be approved when the University is

ready to begin graduate medical work on the West side.

I think the formation of such a committee composed of some members of the medical Faculty of the University as well as some members of Rush Medical College could do some useful work in a consideration of the plans and organization of a graduate school in medicine. The work of this committee could be utilized by the Trustees of the University at a later date, that is, when the Trustees shall find it necessary to consider the organization of the Graduate School on the West side.

Should you contemplate appointing the committee as asked for in the resolution, I would suggest Dr. George E. Shambaugh, Dr. Oliver S. Ormsby, Dr. Ludwig Hektoen and Dr. E. E. Irons as good men to serve on such a committee. Dr. Bevan as the author of the resolution would also probably receive your consideration.

Very sincerely yours,



Enclosures.

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I think the formation of such a committee composed of
some members of the medical faculty of the University as well as some
members of Rush Medical College would be some useful work in a consider-
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versity at a later date, that is, when the Trustees shall find it necessary
to consider the organization of the Graduate School on the West side.
Should you contemplate appointing the committee as asked
for in the resolution, I would suggest Dr. George W. Thompson, Dr. Oliver
S. Grimes, Dr. Andrew McFadden and Dr. E. H. Frost as good men to serve on
such a committee. Dr. Betts as the author of the resolution would also
probably receive your consideration.

James H. Thompson

Enclosures.

M 2

December 14, 1920

Dear Dr. Billings:

Yours of the 11th is received. What I suppose the Committee had in mind was the formation of a plan which might be submitted to the Board for the new organization of the Graduate School to take place ultimately on the West Side. Of course members of the Medical Staff and affiliated subjects on the South Side would be interested in the plans. I should not suppose it advisable to organize a graduate medical school in connection with Rush Medical College in advance of the new plan to be carried out later by the University. Perhaps before appointing such a committee it would be well for us to have a chat on the matter.

Very truly yours,

Dr. Frank Billings,
1550 North State Parkway,
Chicago.

HPJ:JN

M 2

December 14, 1920

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Yours of the 11th is received. What I suppose the Committee had in mind was the formation of a plan which might be submitted to the Board for the new organization of the Graduate School to take place ultimately on the West Side. Of course members of the Medical Staff and affiliated subjects on the South Side would be interested in the plans. I should not suppose it advisable to organize a Graduate medical school in connection with Rush Medical College in advance of the new plan to be carried out later by the University. Perhaps before appointing such a committee it would be well for us to have a chat on the matter.

Very truly yours,

Dr. Frank Billings,
1550 North State Parkway,
Chicago.

HPJ:JN

15
January 17, 1921

Dear Dr. Billings:

With further reference to yours of the 11th of December relating to the committee of the Rush Medical College Faculty on the organization of graduate work, I beg to say first:

There was a slip which I overlooked in the letter which I sent Dr. Ormsby on December 9,-- the word "undergraduate" which I used instead of "graduate". Of course I had no thought of the work at the University being involved. Second:

When the graduate school on the West side is organized it will be under the Board of Trustees of the University and on the basis of recommendations made to that Board by the President with the aid of the medical staff of the University. Obviously the Rush Faculty are not in that position. It would not therefore be appropriate for the Rush Faculty to take any official action with regard to the organization of the school in question. However, any opinions which they might have on the organization of graduate medical work would of course be entitled to all respect and would undoubtedly be valuable. I would therefore suggest that such a committee should understand its functions to be to draft a plan which might be approved by the Rush Medical Faculty and which in their opinion would be proper for graduate schools in medicine and

M2

January 17, 1931

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With further reference to yours of the 11th of December relating to the committee of the Rush Medical College Faculty on the organization of graduate work, I beg to say first:

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work at the University being involved. Second:

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surgery. This would be
authoritative basis of
organization which the

surgery. This would not be intended in other words as the authoritative basis of legislation relating to the future organization which the University has in mind, although it would be quite proper for the University authorities to avail themselves of it with such other recommendations as may seem desirable.

I note your suggestions as to membership on the committee. My only objection to that list is that it does not contain your own name. Doubtless Dr. Bevan should serve on the committee, but I should rather have you act as Chairman.

Very truly yours,

Dr. Frank Billings,
1550 N. State Parkway,
Chicago.

HPJ:JN

Dear Dr. Billings:
With further r

-2-

Very truly yours,
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surgery. This would not be intended in other words as the

Dr. Frank Billings,
1550 N. State Parkway,
Chicago.

WPJ:JH

FRANK BILLINGS
PEOPLES GAS BUILDING
122 SOUTH MICHIGAN BOULEVARD
CHICAGO
1550 North State Parkway

M5

January 19, 1921.

President Harry Pratt Judson,
Office of the President,
The University of Chicago, Chicago, Illinois.

Dear Dr. Judson:

I have your letter of January 17th in regard to
the committee of Rush Medical College faculty on the organization of
graduate work.

Your point of view as to the jurisdiction of the
faculty of Rush Medical College in the organization of graduate work
at the Graduate School when the medical schools of the University
shall have been organized, is a just one. This is my point of view
in conversation with members of the faculty of Rush College before
the resolution was offered at the faculty meeting.

I also agree with your point of view that ^acommittee
of the faculty of Rush Medical College may be able to present some good
ideas on graduate teaching which will be useful to the trustees of the
University and to you when the time arrives for organization of the
Graduate School of the University. Therefore, I would recommend to you
the appointment of such a committee, and if you desire, I should be glad
to serve on it.

Very truly yours,

Frank Billings

4/8

FRANK BILLINGS
1550 North State Parkway
CHICAGO

January 18, 1931

President Harry Pratt Johnson,
Office of the President,
The University of Chicago, Chicago, Illinois.

Dear Dr. Johnson:

I have your letter of January 17th in regard to
the committee of Rush Medical College Faculty on the organization of
graduate work.

Your point of view as to the jurisdiction of the
Faculty of Rush Medical College in the organization of graduate work
at the Graduate School when the medical schools of the University
shall have been organized, is a just one. This is my point of view
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ideas on graduate teaching which will be useful to the trustees of the
University and to you when the time arrives for organization of the
graduate school of the University. Therefore, I would recommend to you
the appointment of such a committee, and if you desire, I should be glad
to serve on it.

Very truly yours,

Frank Billings

Dear Dr. Billings:
Yours of the 19th
of the Rush Medical College
received. I am enclosing

January

January 20, 1921

Dear Dr. Billings:

Yours of the 19th with regard to the Committee of the Rush Medical College Faculty on graduate work is received. I am enclosing the copy of my letter to Dr. Ormsby.

Very truly yours,

Dr. Frank Billings,
1550 North State Parkway,
Chicago.

HPJ:JN
encl.

January 20, 1921

Dear Dr. Billings:

Yours of the 19th with regard to the Committee
of the Rush Medical College Faculty on Graduate work is
received. I am enclosing the copy of my letter to Dr.

Ormsby.

Very truly yours,

Dr. Frank Billings,
1550 North State Parkway,
Chicago.

WJL:JH
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DR. DANIEL R. BROWER,

RESIDENCE:
597 JACKSON BOULEVARD.

OFFICE:

SUITE 1214-1218, 34 & 36 WASHINGTON STREET,

10:30 A. M. TO 2:30 P. M.

CHICAGO,

Dec: 11th

189

9

Dr. Brower
*See original
Kings read
and return
to M.R.*
William R. Harper Ph.D., LL.D.,
President Rush Medical College
Chicago, Ill.

In reply to yours of the 5th
inst. asking me to send you "a statement
which will express in substance the
results reached in our last Conference"
I submit the following:

1st That "Preventive Medicine" be
made a separate department under
Prof. Favell, and that the scope of
the work be enlarged (as proposed
by the late Prof John B. Hamilton
so as to include an elective and
advanced course in Sanitary Science

2nd That Mental Diseases be added to
Nervous Disease and made a separate
department,

3rd That the remaining topics of the
present department be made the
department of Maternal Medicine, Therapeutics
and Medical Jurisprudence.

OFFICE:
SUITE 1214-1215, 24 & 26 WASHINGTON STREET,
CHICAGO, ILL. 60601

DR. DANIEL R. BROWER,
RESIDENCE:
807 JACKSON BOULEVARD,
CHICAGO, ILL. 60601

Dec. 11, 1897

My dear Mr. Brower,
I have just received your letter of the 10th inst. regarding the matter of the Department of Materia Medica, Therapeutics and Medical Jurisprudence.

William R. Brower, M.D.,
Professor of Materia Medica,
University of Chicago, Chicago, Ill.

My dear Sir:

In reply to yours of the 8th inst. asking me to send you a statement of what will be done in substance the "Council" reached in our last conference I submit the following:

1st That "Preventive Medicine" be made a separate department under Prof. Thayer, and that the scope of the work be enlarged (as proposed by the late Prof. John B. Thayer) so as to include an elective and advanced course in Forensic Science.

2d That Mental Diseases be added to Nervous Diseases and made a department.

3d That the remaining topics of the present department be made the department of Materia Medica, Therapeutics and Medical Jurisprudence.

4 Since our conference I have examined the announcements of the leading medical colleges in the U.S., and find that with three or four exceptions, they each have a department of Mental and Nervous diseases. In the Johns Hopkins, Dr. Hurd is the Prof. of Mental Diseases and the Superintendent of the Hospital, and an assistant teaches Nervous Diseases. In the Univ of Penna. Dr. Wood has the Chair of Materia Medica and Therapeutics with Nervous Diseases attached, and an assistant teaches Mental Diseases. The Universities of Vienna, Berlin and Paris each have a department of Mental and Nervous diseases.

5 The plan of teaching medical Jurisprudence already agreed upon should be continued, that is a course by Judge H. V. Foreman, supplemented by special lectures by the heads of the several departments on the Jurisprudence of their departments.

I have the honor to be

Yours truly,
D R Brower

1891

CHICAGO

2

4
After our conference of some two weeks the
management of the leading medical
colleges in the U.S., and find that each
thinks in four or five years, they each have
a department of mental and nervous diseases,
in the Johns Hopkins, Dr. Hurd is the Prof. of
Mental Diseases and the Superintendent of the
Hospital, and an assistant teaches nervous
diseases. In the Univ. of Vienna, Dr. Wood
has the Chair of Mental Medicine and Therapeutics
with nervous diseases attached, and an
assistant teaches Mental Diseases,
the University of Vienna, Berlin and
Paris each have a department of
Mental and Nervous Diseases,
The Chair of Lectures and Therapeutics
Therapeutics already appears upon studies
be continued, that is a course by bridge
H.V. Johnson, Superintendent of the
lecture by the head of the Vienna department
on the same grounds of their departments
I have the honor to be
Yours truly,
D. R. Brower

With the signing of the new contract between the Rush Medical College and the University of Chicago yesterday, the consolidation of Rush with the University is finally effected and the way opened to the immediate realization of their enlarged medical program. President Ernest D. Burton of the University states, that the reorganization of medical work made possible by the signing of this contract, will enable the University of Chicago to take the fullest advantage of recent progress in medical science. The work will be organized under three schools :

- (1) The Rush Medical College of the University, which will continue to prepare students for the M.D. degree on its old site on the West Side, until the Graduate School of Medicine of the University is fully organized on the Quadrangles on the Midway.
- (2) The Rush Post Graduate School of Medicine, to be housed in the new Rawson Laboratory on the West Side, which will train persons already holding the M.D. degree in medical research.
- (3) The Graduate School of Medicine of the University of Chicago, to be housed in the new Medical Buildings at the University of Chicago, and to prepare students for the M.D. degree, which is now being organized by Dr. Franklin C. Mc Lean, Professor of Medicine, in conference with local medical authorities. As soon as this School is in full operation, it will absorb the work of the Rush Medical College described above, and the two permanent institutions *will be* the Rush Post Graduate School of Medicine on the West Side and the Graduate School of Medicine at the University.

The University will proceed at once with the erection of the necessary buildings. For the Rush Post Graduate School of Medicine there will be erected on the site of the Rush Medical College at Harrison and Wood Streets, at a \$500,000. Laboratory to be known as the Rawson Clinical Laboratory.

With the signing of the new contract between the Rush Medical College and the University of Chicago yesterday, the consolidation of Rush with the University is finally effected and the way opened to the immediate realization of their enlarged medical program. President Ernest D. Burton of the University states, that the reorganization of medical work made possible by the signing of this contract, will enable the University of Chicago to take the fullest advantage of recent progress in medical science. The work will be organized under three schools:

- (1) The Rush Medical College of the University, which will continue to prepare students for the M.D. degree on its old site on the West Side, until the Graduate School of Medicine of the University is fully organized on the Quadrangles on the Midway.
- (2) The Rush Post Graduate School of Medicine, to be housed in the new Rawson Laboratory on the West Side, which will train persons already holding the M.D. degree in medical research.
- (3) The Graduate School of Medicine of the University of Chicago, to be housed in the new Medical Buildings at the University of Chicago, and to prepare students for the M.D. degree, which is now being organized by Dr. Franklin G. McLean, Professor of Medicine, in conference with local medical authorities. As soon as this School is in full operation, it will absorb the work of the Rush Medical College described above, and the two permanent institutions, the Rush Post Graduate School of Medicine on the West Side and the Graduate School of Medicine at the University.

The University will proceed at once with the erection of the necessary buildings. For the Rush Post Graduate School of Medicine there will be erected on the site of the Rush Medical College at Harrison and Wood Streets, at a \$500,000. Laboratory to be known as the Rawson Clinical Laboratory.

THE RAWSON CLINICAL LABORATORY BUILDING

← This building is to be erected at the northwestern corner of South Wood and Harrison Streets on the ground now occupied by the old Rush Medical College Building. It will cover an area approximately 90 X 100 feet and will be five stories in height. Connections will be made with Senn Hall on all floors, and with the Presbyterian Hospital. The building will house the administration offices of the College and the large medical library and special faculty rooms on the first floor. The Departments of Occupational Therapy, Hydrotherapy, locker rooms and rest rooms and the library work room will be in the basement.

It is planned that the Occupational Therapy will establish contact with the industries of Chicago and vicinity for the purpose of training and placing in positions of employment persons suffering from various physical handicaps.

The second, third and fourth floors will be devoted to various departments of the Central Free Dispensary, classrooms and laboratories.

On the fifth floor will be the Department of Pathology, which will be called the Norman Bridge Laboratories of Pathology. Dr. and Mrs. Norman Bridge of Los Angeles contributed \$100,000 in order to enable the University to build the fifth story of this building.

The building was originally made possible through the generous gift of \$300,000 by Mr. Frederick H. Rawson, President of the Union Trust Company.

The Building will be so constructed that ~~seven stories~~ may eventually be added to it to meet the increasing needs of the Rush Post Graduate School.

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~~The building will be connected to the existing building by a bridge over the street. It is to be used for the instruction of the students of the University of Chicago.~~

The new Medical Buildings for the Graduate School of Medicine on the Midway will occupy the two blocks directly west of Cobb Hall and the Classics Building, and will cost more than \$3,000,000., toward which the Billings family has given a million dollars for the Billings Hospital, and Mr. and Mrs. Max Epstein one hundred thousand dollars for the Epstein Dispensary.

The new Medical Buildings for the Graduate School of Medicine on the Midway will occupy the two blocks directly west of Cobb Hall and the Old Science Building, and will cost more than \$3,000,000. Toward which the Billings family has given a million dollars for the Billings Hospital, and Mr. and Mrs. Max Epstein one hundred thousand dollars for the Epstein Dispensary.