

The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

CHICAGO

May 7, 1898.

My dear Dr. Ingals:-

How much would the Rush Medical College pay the University for a page of advertising on the University circular or a special page to be inserted in our circular of information?

Yours truly,

William R. Harper



The Committee on advertising would be glad to get it very cheaply. What circulation would it have? The Committee has a limited appropriation with which to advertise this year. What would said page cost?

J. H. Ethington

Chicago. 5/10/98

Refund to Prof Ethington
E. J. D.

~~Dr. Goodspeed~~
~~Why should we~~
~~not do this for say~~
~~a return of \$250~~
~~MLH~~

~~Correspondence~~

~~10,000~~
~~1/24~~
~~\$10.00~~

~~thousand~~

Ingals.

The University of Chicago

CHICAGO

MAY 7, 1898

[Handwritten signature]

[Handwritten notes: 1/2 X 10,000]

[Handwritten notes: To Mr. W. B. ...]

My dear Dr. ...

How much would the Rush Medical College pay
the University for a page of advertising on the University circu-
lar or a special page to be inserted in our circular of information?

Yours truly,

[Handwritten signature]



[Faint handwritten text, possibly bleed-through from the reverse side]

[Handwritten signature]

Chicago, 5/1/98

[Handwritten notes: Prof. ...]

Venetian Building.
36 Washington Street.

Chicago. May 2/98

My Dear Doctor Hayner
You, Dr E Ingels &
Mr W H Kohlman were a
committee appointed
to draft appropriate
resolutions concerning
the resignation of
Dr Holmes which took
effect Feb 5/98. Dr I
handed me the enclosed

for you to use as you
see fit in making
your report, which should
be spread upon the
minutes & perhaps
engrossed & sent to Dr
Holmes.

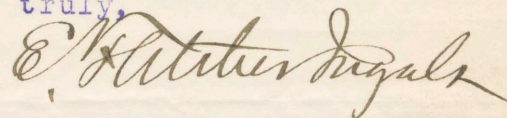
Yours Sincerely
E. Dutton

CHICAGO, May 2, 1898.

My Dear Dr. Harper:-

I called on Dr. Hyde this morning to be sure of the minutes for the last meeting. He told me that he had sent you an abstract of them which would enable you to bring up all the matters if Dr. Etheridge's copy should not meet you. He handed me also one of the enclosed lists of committees which he said he had written out for me to look over. I made a number of alterations in it, but afterward concluded to make out another list. He thought it was a good idea to work all the younger men in in the same way. In making out my list, I went upon his proposition and consequently have a long list of committees. Perhaps you will think it best to condense them or to do away with some of them entirely. I think, however, that for the work required, the men I have selected especially for chairman, are all fitted for the places. I am,

Yours very truly,



Dictated.

P. S. I find there will have to be some changes in the titles of two or three members of the Faculty list which you now have. Daniel R. Brower should be put in as Professor of Mental Diseases, Materia Medica and Therapeutics. Henry B. Favill should come in the list following Prof. Hektoen, with the title Ingals' Professor of Therapeutics and Preventive Medicine. Sanger Brown's title should be Associate Professor of Hygiene and Medical Jurisprudence. I do not know but this is the same upon your list, though Dr. Brower thought it was not. Dr. Salisbury's title should be Assistant Professor of

Chicago, May 2, 1893.

My Dear Dr. Harper:-

I called on Dr. Hyde this morning to be sure of the minutes for the last meeting. He told me that he had sent you an abstract of them which would enable you to bring up all the matters if Dr. Etheridge's copy should not meet you. He handed me also one of the enclosed lists of committees which he said he had written out for me to look over. I made a number of alterations in it, but afterward concluded to make out another list. He thought it was a good idea to work all the younger men in the same way. In making out my list, I went upon his proposition and consequently have a long list of committees. Perhaps you will think it best to condense them or to do away with some of them entirely. I think, however, that for the work required, the men I have selected especially for chairman, are all fitted for the places. I am,

Yours very truly,

Dictated.

P. S. I find there will have to be some changes in the titles of two or three members of the Faculty list which you now have. Daniel R. Brower should be put in as Professor of Mental Diseases, Materials and Therapeutics. Henry B. Favill should come in the list following Prof. Harkness, with the title Ingals' Professor of Therapeutics and Preventive Medicine. Sanger Brown's title should be Associate Professor of Hygiene and Medical Jurisprudence. I do not know but this is the same upon your list, though Dr. Brower thought it was not. Dr. Salisbury's title should be Assistant Professor of

Medicine and of Chemistry. Dr. Patton's ^{CHICAGO,} title should be Assistant Professor of Materia Medica and Therapeutics, and of Chemistry.

(I am not certain whether Therapeutics should be in this title or not, but it can be crossed out if we find it ought not to go in)

There are two men doing work in the County Hospital that we should recognize. Dr. Oliver M. Huff as Clinical Assistant Professor of Medicine in the County Hospital and Dr. E. L. Moorhead Clinical Assistant Professor of Surgery in the Cook County Hospital. There are several men in the Dispensary that we ought to recognize as Clinical Assistants in the Central Free Dispensary. I think I sent you the names some time ago, but I have no copy of them with me.

E.F.I.

P. S. I have found the list of Doctors in the Dispensary who should be recognized. It is as follows:-

Drx. Effa V. Davis,

Drx. P. McPherson,

Clinical Assistant in _____ in the Dispensary.

Dr. A. C. Bertling,

Clinical Assistant in _____ in the Dispensary.

Dr. Wm. C. Cox,

Clinical Assistant in .. _____ in the Dispensary.

Dr. B. Dorr Colby,

Clinical Assistant in _____ in the Dispensary.

Dr. C. W. Evans,

Clinical Assistant in _____ in the Dispensary.

Dr. Jas. G. McCurdy,

Clinical Assistant in _____ in the Dispensary.

Medicine and of Chemistry. Dr. Patton's title should be Assistant Professor of Materia Medica and Therapeutics, and of Chemistry. (I am not certain whether Therapeutics should be in this title or not, but it can be crossed out if we find it ought not to go in.) There are two men doing work in the County Hospital that we should recognize. Dr. Oliver M. Huff as Clinical Assistant Professor of Medicine in the County Hospital and Dr. A. M. Morrison as Clinical Assistant Professor of Surgery in the Cook County Hospital. There are several men in the Dispensary that we ought to recognize as Clinical Assistants in the Central Free Dispensary. I think I sent you the names some time ago, but I have no copy of them with me.

A.F.I.

P. S. I have found the list of Doctors in the Dispensary who should be recognized. It is as follows:-

Dr. Ellis V. Davis, _____
Clinical Assistant in _____ in the Dispensary.
Dr. A. C. Berling, _____
Clinical Assistant in _____ in the Dispensary.
Dr. Wm. C. Cox, _____
Clinical Assistant in _____ in the Dispensary.
Dr. B. Dorr Colby, _____
Clinical Assistant in _____ in the Dispensary.
Dr. C. W. Evans, _____
Clinical Assistant in _____ in the Dispensary.
Dr. Jas. G. McCurdy, _____
Clinical Assistant in _____ in the Dispensary.

CHICAGO,

Dr. P. McPherson,

Clinical Assistant in _____ in the Dispensary.

Dr. A. R. Martin,

Clinical Assistant in _____ in the Dispensary.

Dr. W. A. Quinn,

Clinical Assistant in _____ in the Dispensary.

Dr. W. P. Schoen,

Clinical Assistant in _____ in the Dispensary.

Dr. J. H. Thomas,

Clinical Assistant in _____ in the Dispensary.

Dr. F. J. Watson,

Clinical Assistant in _____ in the Dispensary.

Edmunds
 Lyman
 Hyde
 Webb
 Holt
 Belchley
 Billings-
 Le Count
 Henick
 Hekorn
 Bwan
 Coolidge
 Brown
 Fairill
 Brown
 Bonplum
 Rhodes
 Robinson
 Alchman
 Patton
 Hanes
 Dobson

Linnell
 Colton
 Salisbury

Denton
 Jofferson
 Tyler
 Alderson

CHICAGO

Clinical Assistant in _____ in the Dispensary.
 Dr. F. J. Watson,
 Clinical Assistant in _____ in the Dispensary.
 Dr. J. H. Thomas,
 Clinical Assistant in _____ in the Dispensary.
 Dr. W. P. Schoen,
 Clinical Assistant in _____ in the Dispensary.
 Dr. W. A. Quinn,
 Clinical Assistant in _____ in the Dispensary.
 Dr. A. R. Martin,
 Clinical Assistant in _____ in the Dispensary.
 Dr. F. McPherson,

E. FLETCHER HIGGINS, M.D.
 JOHN EDWIN HIGGINS, M.D.
 222 N. WASHINGTON STREET
 CHICAGO, ILL.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

Rush Bond

CHICAGO. May 11, 1898.

My Dear Dr. Harper:-

At a meeting of the Committee on announcements last evening, Professors Dodson, Hyde, Lyman, Etheridge and myself being present, I was requested to ask the Trustees to drop the name of Daniel T. Nelson from our list of Emeritus Professors. There appears to be no very good reason why his name should be carried; indeed there was never a very good reason for putting it on at all. At the time it was done, he was broken down in health and was obliged to give up the work, and there had been some misunderstanding, that made it seem desirable to make his retirement from the teaching faculty as easy as possible. It is a good time now to make a change if one is to be made at all, and as the space for names on the diplomas will be limited, I think it is better that he be dropped.

Yours very truly,

Dictated

*P.S. Unless Mr Hutchinson will
beat home it will be necessary for the trustees to authorize
me to borrow what may be necessary to run through the
summer. It may be \$5000. The summer is a part of next year
but no income will come until October E.F.I.*

E. Fletcher Ingals

E. FLETCHER INGRAM, M.D.
JOHN EDWIN RHODES, M.D.
24 & 26 WASHINGTON STREET.
BOSTON 10, U.S.A. 1017 N.

CHICAGO, May 11, 1898.

My Dear Dr. Harper:-

At a meeting of the Committee on announcements last evening, Professors Dodson, Hyde, Lyman, Etheridge and myself being present, I was requested to ask the Trustees to drop the name of Daniel T. Nelson from our list of American Professors. There appears to be no very good reason why his name should be carried; indeed there was never a very good reason for putting it on at all. At the time it was done, he was broken down in health and was obliged to give up the work, and there had been some misunderstanding, that made it seem desirable to make his retirement from the teaching faculty as easy as possible. It is a good time now to make a change if one is to be made at all, and as the space for names on the diplomas will be limited, I think it is better that he be dropped.

Yours very truly,

Dictated

Handwritten notes at bottom of page, including a signature and additional text.

Venetian Building.
36 Washington Street.

Ingals

Chicago. May 8th 99

My Dear Doctor Harper

I return plan for RMC
Students who wish B.S. degree
with a suggestion that
provides for students who
begin their work in RMC
or come there after their
first year elsewhere.

Will you kindly
let me know by telephone
this evening or tomorrow
if convenient how we

Representing the University
Wm R Harper President.

Prof. Abner W Small director of Applications

Faculty

May place your name
and that of Prof Small
on our catalogue.

Dran Dodson and I
thought the plan shown
on preceding page
would be right

Yours Truly

E. Hatcher Ingels,

P.S. I have not yet learned your
decision about your name
on the diploma, but hope you
see no objection to it. I will
come or send for this paper if you can decide
today.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

Ingals

CHICAGO, June 29, 1898.

Pres. Wm. R. Harper,

Chicago University, Chicago.

My Dear Doctor:-

While we were in Denver, some one asked Prof. Etheridge how \$100,000. ⁰⁰ could be given to Rush College for building purposes, so that it would be permanent. Will you kindly give me a definite answer which I may transmit? It seems to me ~~now~~ that it would be ^{now} best [^] in such a case for the money to be given to the University of Chicago for the use of Rush Medical College. We do not want anything to interfere with the final turning over of the property, and we certainly do not wish to let any donations go by.

Do you know whether the date of the beginning of terms at the Manual Training School is to be altered to correspond with those of the University. I hope it is so. I am satisfied that the early part of September is too early for many boys, and it is absolutely impracticable for mine. I am,

Yours very truly,

dictated.

E. Fletcher Ingals

DR. PETERSON HIGGINS, M. D.
JOHN BOWEN HIGGINS, M. D.
21 & 22 WASHINGTON STREET.
BOSTON, MASS. U. S. A.

Chicago, June 20, 1888.

30

Pres. Wm. R. Harper,
Chicago University, Chicago.

My Dear Doctor:-

While we were in Denver, some one asked Prof. Eberhardt how \$100,000 would be given to Rush College for building purposes, so that it would be permanent. Will you kindly give me a definite answer which I may transmit? It seems to me now that it would be best in such a case for the money to be given to the University of Chicago for the use of Rush Medical College. We do not want anything to interfere with the final turning over of the property, and we certainly do not wish to let any donations go by.

Do you know whether the date of the beginning of terms at the Manual Training School is to be altered to correspond with those of the University. I hope it is so. I am satisfied that the early part of September is too early for many boys, and it is absolutely impracticable for mine. I am,

Yours very truly,

Wm. R. Harper

Dictated

Venetian Building.
36 Washington Street.

Chicago.

June 21/98

57
My dear Doctor Harper

As Dr Sanger Brown
was in Prof Brown's department
I presume the latter should
know of his resignation, in
order to be considering other
persons. I will not say
anything to him until I
hear further from you, as
I know the matter should be
left entirely in your hands,
but I am subject to
your wishes. ~~Command me.~~
Yours truly
E Hitchcock Regals.

Venetian Building.
36 Washington Street.

32

Chicago.

June 20/78

My Dear Doctor Harper

I am surprised at
this resignation but I find
that several of the men are
dissatisfied with their new
titles. It would be fortunate
if several of them would
resign. They do not
seem able to appreciate
the difference between Rush
affiliated with the H.C.
and Rush as it was.

Rush was formerly in
a commanding position

of some complications. I met many
Greek men in the West and they
seemed much pleased with the
affiliation. I will say nothing of
this resignation for the present or will
be careful to give no opportunity for
misleading the resignation.

Yours sincerely
O. Kitchen-Ingalls,

but it is now much more
or & I believe the title of
Instructor in this college
is now worth more than
that of Professor in many
others. Dr Graham was
in Saturday very angry
because of his change of
title. said he would not
stand it etc etc, I tried
to explain the matter
but he would not hear of
it. If he would follow
Dr Brown's example it
would be an easy way out

Rush Medical College
IN AFFILIATION WITH
The University of Chicago

Chicago, June 29, 1898.

Dr. T. W. Goodspeed,

Secy. University of Chicago, City.

OK

My Dear Doctor Goodspeed:-

I enclose a list of the salaries to be paid to the various members of the Faculty of Rush Medical College, which is slightly altered from that which the Trustees adopted, because that contained certain errors. Will you kindly have this ratified?

I enclose also the old list which you sent me, which will give you an idea of the changes that have been made. Please hand one of these lists to President Harper.

Yours very truly,

(Dictated .)

E. Hittner Inguls,
Comptroller.

Enclosures.

Revised Medical Catalogue
IN PREPARATION
The University of Chicago

Chicago, June 29, 1898.

W

Dr. T. W. Goodspeed,
Secy. University of Chicago, City.

My Dear Doctor Goodspeed:-

I enclose a list of the salaries to be paid to
the various members of the Faculty of Rush Medical College, which is
slightly altered from that which the Trustees adopted, because that
contained certain errors. Will you kindly have this rectified?

I enclose also the old list which you sent me, which will give
you an idea of the changes that have been made. Please hand one of these
lists to President Harper.

Yours very truly,

E. H. Huntington
Comptroller.

(Dictated.)

Enclosures.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, July 2, 1898.

Dr. W. R. Harper,

Chicago University, Chicago.

My Dear Doctor:-

Mr. Baldwin suggested to me that the Trustees ought to have a report of the condition of our books the first of June or July from some expert accountant. The bookkeeper from the University has been over to look over the books with J. H. and it is possible that their report will be sufficient, but if you think desirable to have a different report from an expert, I will hire a bookkeeper for about \$15.00 to make it.

I am gratified today to find the first fruits of the arrangement for the B.S. degree to Rush Medical College students. Professor Brower has taken his son from Harvard and entered him both at Rush and at the University. He designs to have him do some work at the University while taking his medical course, to an extent that will give him Bachelor of Science degree some time before he gets the degree of Doctor of Medicine. I am,

Yours very truly,

Dictated.

E. Fletcher Ingals
W. R. Harper

E. FLETCHER HENRI, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET
HOURS: 10 A. M. TO 5 P. M.

Chicago, July 2, 1898.

Dr. W. R. Harper,

Chicago University, Chicago.

My Dear Doctor:-

Mr. Baldwin suggested to me that the Trustees ought to have a report of the condition of our books the first of June or July from some expert accountant. The bookkeeper from the University has been over to look over the books with J. H. and it is possible that their report will be sufficient, but if you think desirable to have a different report from an expert, I will hire a bookkeeper for about \$15.00 to make it.

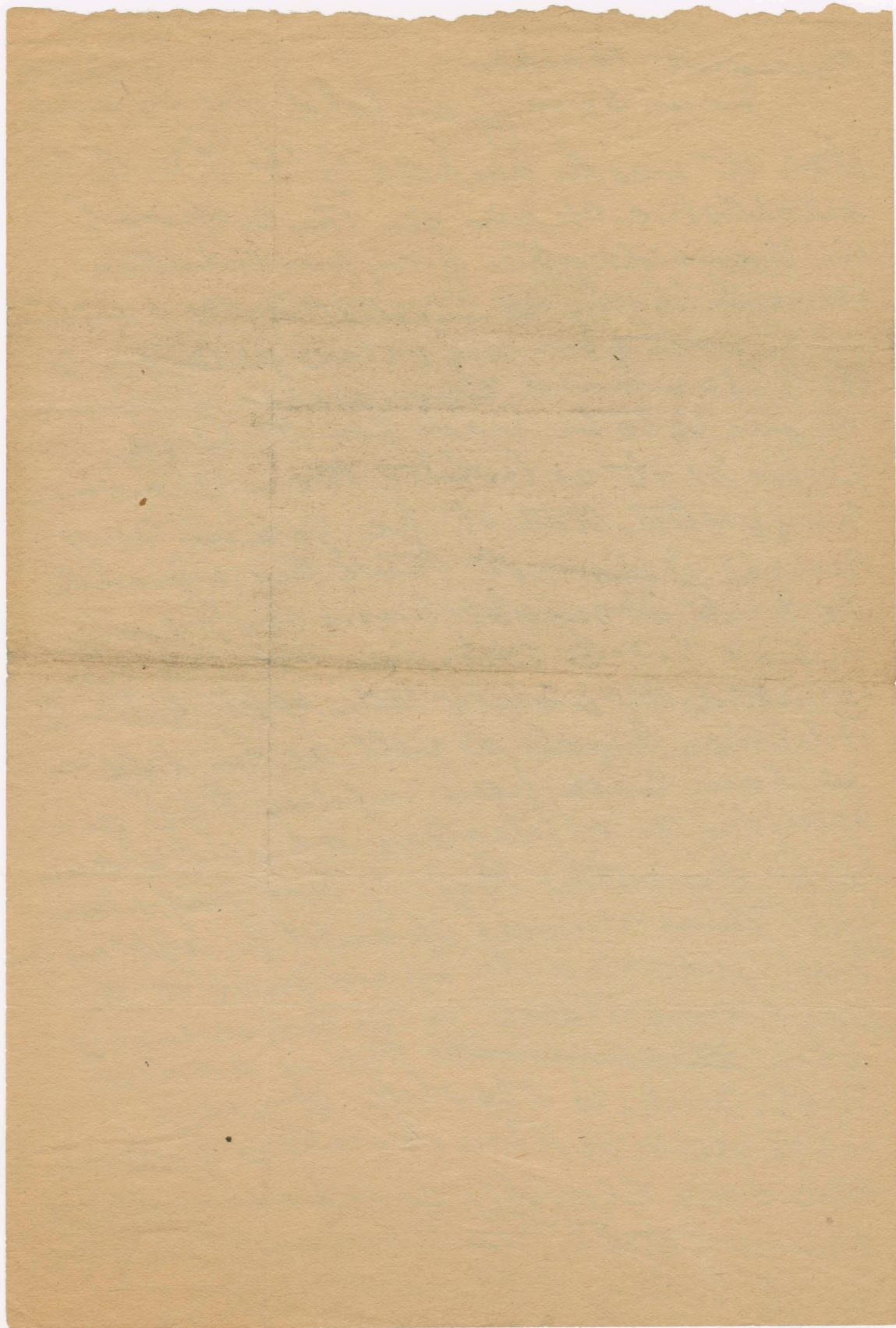
I am gratified today to find the first fruits of the arrangement for the B.S. degree to Rush Medical College students. Professor Brewer has taken his son from Harvard and entered him both at Rush and at the University. He designs to have him do some work at the University while taking his medical course to an extent that will give him Bachelor of Science degree some time before he gets the degree of Doctor of Medicine. I am,

Yours very truly,

Dictated.

President - Washburn

Dear Sir You told me by ^{phone} ~~mail~~
that it was the purpose of the R. M. C. to
establish a chair in the school
in consideration of my contribution
towards having ~~the~~ ^{the} ~~institutedness~~ & asked
me to write you my views relating to
it. This would seem proper inasmuch
as one is to be made for Dr. Senn.
Perhaps it is better too. You
suggested that it be given my
name. I do not think this would
be best. It might have my family
name but the Ephraim should be
omitted. It would then apply to Dr. E.
Fletcher Ingals as well as myself &
we have both been influential in
bringing the affiliation about. I am
now Emeritus Prof. of Mat. Med. & Med.
Jur. These names should be left out
Med. Jur. should be assigned to the
legal department of the University
when ~~it is established~~ this is added -
Mat. Med. is obsolete. It was
introduced when Directors gathered
their own ^{such} ~~simply~~ ^{comprehended} &
approved them. ~~This~~ ^{Such} teaching should
go to Botany & Chemistry



I am not satisfied wth that—
the name of the chair should
be. These have occurred to me
Therapeutics & Sanitary Science

~~1 - + Sanitation~~

12 + Preventive Medicine

~~+ Pathology~~

~~Any~~ ^{Some} of these ~~would~~ ^{should} ~~also~~ embrace
the instruction relating to medicine
& their uses for the cure & prevention
of disease. Properly presented it would
be perhaps the most important branch
taught in the school & would require
a gifted & devoted man to fill the
place properly. I should be glad
for suggestions from you.

E. P. Dugals

Per E. P. D.

Apr 10th 1898

Epitaph
P. 2. 11.

1/2 x 10 or 12 1/2

have to be gone over with
Prof Hektoen before any
one there could have known
what to do I think you
must have received a
wrong impression. I

think it very desirable
to get your scientists
at work in the college
whenever practicable
and hope the right
places may be found.

Prof Hyder's notes will
doubtless show the

action of the council
but he is out of the
city. Shall I send him
your letter and ask
him to look it up?

Yours sincerely
J. H. H. H. H.

Venetian Building.
36 Washington Street.

Chicago.

July 22/98

My dear Doctor Harper (115)

My recollection is not
the same as yours concerning
the bacteriological work.

I know that you spoke of
it but I do not recollect
about the \$500. and it seems
to me that the council
took no action. Perhaps
some of them said it
would be a good thing
if it could be arranged
but as the matter would

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

*Indorsed
per Mr. Rhodes
to Mr. H.*

OK

CHICAGO, July 2, 1898.

Dear Dr. Harper:-

I have just received the announcement of the Cornell University Medical College. One paragraph of which I think will be of interest to you.

"While it is not necessary, it is highly advantageous that students entering upon the study of medicine should have a college or university training in the liberal arts and sciences; and for the benefit of such it has been arranged that students in the Academic Department of Cornell University may elect in the Medical College certain studies, thereby materially shortening the time required for taking both the A.B. and M.D. degrees." I am,

Yours very truly,

Dictated.

E. Fletcher Ingals

E. FITCHER INGLE, M. D.
JOHN EDWIN RHODES, M. D.
32 & 33 WASHINGTON STREET.
HOURS: 10 A. M. TO 3 P. M.

CHICAGO, JULY 2, 1893.

Dear Dr. Harper:-

I have just received the announcement of the
Cornell University Medical College. One paragraph of which I think
will be of interest to you.
"While it is not necessary, it is highly advantageous that
students entering upon the study of medicine should have a college
or university training in the liberal arts and sciences; and for the
benefit of such it has been arranged that students in the Academic
Department of Cornell University may elect in the Medical College
certain studies, thereby materially shortening the time required
for taking both the A.B. and M.D. degrees."

Yours very truly,

Dictated.

Wm. H. Wood

CHICAGO, July 8, 1898.

My Dear Dr. Harper:-

Dr. Brower was recently talking with me about the lectures on Medical Jurisprudence in Rush for the coming winter. Dr. Sanger Brown, I think, would like to continue but he is somewhat like the *S*panish, feeling that his dignity has been compromised. I have explained the situation to him, as I think you would have done it yourself, but have not urged him to reconsider his resignation. Prof. Brower has heard from him since I saw him, and at that time Dr. Brown said he wished to consult with the Deans and would see Prof. Brower later, but he has not yet made this second call. Prof. Brower was suggesting this morning that if Dr. Brown's resignation is accepted, it might be a good plan to get a lawyer to give the lectures. The names that presented themselves to us were Judge Freeman, John M. Harlan and Jesse A. Baldwin. The latter of course, could not be a Professor on salary. I think we might find some lawyer of ability who would be willing to give the lectures without salary as Dr. Brown has done. It would bring him a large acquaintance that might be of much value. It has occurred to me if you could easily find the time, it would be a good plan if you could give the students about four lectures during the winter upon any subject that was agreeable to you. I am,

Yours very truly,

Dictated.

E. Fletcher Ingals,

E. FLETCHER INGRAM, M. D.
JOHN EDWIN RHOADS, M. D.
24 E 22 WASHINGTON STREET
CHICAGO, ILL. U. S. A.

Chicago, July 8, 1898.

My Dear Dr. Harper:-

Dr. Brower was recently talking with me about the

lectures on Medical Jurisprudence in Rush for the coming winter.
Dr. Sanger Brown, I think, would like to continue but he is somewhat
like the Spaniard, feeling that his dignity has been compromised.
I have explained the situation to him, as I think you would have done
it yourself, but have not urged him to reconsider his resignation.
Prof. Brower has heard from him since I saw him, and at that time
Dr. Brown said he wished to consult with the Deans and would see
Prof. Brower later, but he has not yet made this second call.
Prof. Brower was suggesting this morning that if Dr. Brown's resig-
nation is accepted, it might be a good plan to get a lawyer to give
the lectures. The names that presented themselves to us were Judge
Freeman, John M. Hallan and Jesse A. Baldwin. The latter of course,
could not be a Professor on salary. I think we might find some
lawyer of ability who would be willing to give the lectures without
salary as Dr. Brown has done. It would bring him a large acquaintance
that might be of much value. It has occurred to me if you could
easily find the time, it would be a good plan if you could give the
students about four lectures during the winter upon any subject

that was agreeable to you. I am,

Yours very truly,

E. Fletcher Ingram

Dictated.

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

Chicago, July 27, 1898.

My Dear Dr. Harper:-

Some of our Professors are writing text books or articles for text books, and others are writing articles for medical journals to which it is customary to attach all of the titles. I have been asked by two or three of them how their titles should go in; as Professor of ^{etc} Rush Medical College - University of Chicago, or must it be written Rush Medical College in affiliation with the University of Chicago. The former would be desirable if it is satisfactory to you. Kindly instruct me in the matter that I may inform my colleagues. I am,

Yours very truly,

Dictated.

E. H. Hatcher

(91)

Kenneth H. Ragsdale
The University of Chicago
Chicago

Chicago, July 17, 1922.

My Dear Dr. Harper:-

Some of our professors are writing text books
or articles for text books, and others are writing articles for
medical journals to which it is customary to attach all of the
titles. I have been asked by two or three of them how their titles
should go in; as Professor of ^{the} ~~the~~ Medical College - University of
Chicago, or must it be written when Medical College in affiliation
with the University of Chicago. The former would be desirable if
it is satisfactory to you. Kindly instruct me in the matter and I
may inform my colleagues. I am,

Yours very truly,

Respectfully,
Kenneth H. Ragsdale

Kenneth H. Ragsdale

(11)

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

Legal.

Chicago, Aug. 24, 1898.

My Dear Dr. Harper:

W Yours of the 20th received. I should be heartily in favor of the suggestion that Rush should recognize the University scholarships for an equal number to be given by the University to Rush Medical College. I suppose the matter would have to go before the Trustees of the two Institutions, but if recommended by you, I have no doubt it would be adopted. In the meantime, if the Des Moines college wish to send their student here, I think we might safely accept him on this understanding. I am,

Yours very truly,

Dictated.

E. Fletcher Ingals,
Comptroller.

THE UNIVERSITY OF CHICAGO
CHICAGO, ILL.

Chicago, Ill. May 15, 1922.

My dear Mr. [unclear]:
I have just received your letter of the 10th inst. and am glad to hear that you are interested in the suggestion that I should be permitted to lecture for an hour or so at the University of Chicago. I am sorry that I cannot do so at the present time, but I am sure that I should be glad to do so at some future date. I am sure that I should be glad to do so at some future date. I am sure that I should be glad to do so at some future date.

Very truly,
[Signature]

Enclosed

it would be a good thing
for the students.

Probably the afternoon
would be the sanest
time for you. From
personal schedule you
may judge when would
be the best place

Yours sincerely,
E. Fletcher Ingalls,

No enclosure

Venetian Building.
36 Washington Street.

Wear
Chicago. Aug 6/98

My Dear Doctor Harper
Thou of the faculty
I have spoken to about
it an anxious that
you give a short course
of lectures on the
History of medicine
next winter. If it
could be given Friday
Evenings I think some
physicians would like
to attend. I know

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, Aug. 1, 1898.

Dr. Wm. R. Harper,

Chicago University, Chicago.

My Dear Doctor:-

Referring to the title of teachers in Rush College,
your idea appears to me accurate. The dash, as suggested in *my letter* of the 27th
would perhaps ~~avoid~~ any actual misstatement, but I fear, as you
suggest, that it would be misleading.

With reference to the Insurance on Rush College, a letter which
I wrote to the Board of Trustees has been supplemented by a letter
from Major Rust, which I understand he forwarded to the Assistant
Secretary. I presume it would not now be possible to have a meeting
of the Executive Committee before September, as several of them
must be out of town. However, if there are enough of them here, I
would be glad if this matter could be settled up together with that
of the resignation of which we have already spoken. I know that
Mr. Tobey is out of town. I presume that Mr. Freer is away and
Dr. Goodspeed is also away. I think Dr. Miller is in town. I am,

Yours very truly,

Dictated.

E. Fletcher Ingals,

P.S. Under separate cover I send you a part of the London Times
which was forwarded to me by Prof. Haines. He asked that after
reading it, I hand it to you. I have marked the paragraphs that I
think will be of interest.

E.F.I.

E. FLETCHER INGRAM, M. D.
JOHN EDWIN HODGES, M. D.
222 N. WASHINGTON STREET
CHICAGO, ILL. 60610

CHICAGO, AUG. 1, 1898.

Dr. Wm. R. Harper,

Chicago University, Chicago.

My Dear Doctor:-

Referring to the title of teachers in Rush College,
appears to me accurate. The dash as suggested in mine of the 27th
would perhaps involve any actual misstatement, but I fear, as you
suggest, that it would be misleading.
With reference to the Insurance on Rush College, a letter which
I wrote to the Board of Trustees has been supplemented by a letter
from Major Knaf, which I understand he forwarded to the Assistant
Secretary. I presume it would not now be possible to have a meeting
of the Executive Committee before September, as several of them
must be out of town. However, if there are enough of them here, I
would be glad if this matter could be settled up together with that
of the resignation of which we have already spoken. I know that
Mr. Tobey is out of town. I presume that Mr. Freer is away and
Mr. Goodspeed is also away. I think Dr. Miller is in town. I am,
Yours very truly,



Dictated.

P.S. Under separate cover I send you a part of the London Times
which was forwarded to me by Prof. Haines. He asked that after
reading it, I hand it to you. I have marked the paragraphs that I

think will be of interest.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

W.D. # 1
asked
Ingals

13

CHICAGO.

Aug 27-98 PM

My Dear Doctor Harper

Since writing you this morning I have seen Dr Hyde. He agrees with me ^{in the opinion} providing it is impossible to get the Trustees to give the reception. I agree with both of you that if the Trustees would give the reception it would be a great thing for the college to have it on opening night. He says that "If you can get a person to give money for some object he will be surely interested in it". He asked me to urge you to see what the Trustees would do and to let me know by Wednesday noon. He proposes to have a meeting of the Committee in his office 2:30 PM Wednesday the 31st inst. Will you kindly see what can be done about the matter and greatly oblige

Yours Sincerely
E. Fletcher Ingals,

E. FLETCHER INGRAM, M. D.
JOHN EDWIN RHODES, M. D.
34 & 35 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

(2)

My dear Boston Harbor

CHICAGO

Since writing you this morning I have been in
Hale. He agrees with me ^{in the question} ~~in the question~~ it is impossible to
get the Committee to give the Professor. I agree with both
of you that if the Trustees would give the Professor it
would be a great thing for the college. I have it in
mind to say that "if you can get
opening right."

a person to give money for some spirit he will be
very interested in it." He asked me to say you
to see what the Trustees would do and to let me know
by telegraph or word, the Professor to have a meeting
of the Committee in his office 230 Pine Street
the 31st inst. Will you kindly see what can
be done about the matter and greatly oblige

Yours sincerely
E. Fletcher Ingram

Aug 27-28 PM

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

Chicago, Aug. 5, 1898.

19

My Dear Dr. Harper:-

I herewith return statement received with your letter of yesterday. I think we can let the Executive Committee meeting go over until September or October. I shall be out of town during the greater part of September. I expect to go the 3rd and to return the morning of the 26th, the day before the opening of the College. The lectures on Medical Jurisprudence do not come in until after Christmas so that there will be no particular hurry about that matter. The delay of a few weeks in the matter of reducing our Insurance will not be of much importance.

For several weeks I have been at work on the specifications and estimates for the repairs at the College. I found that what we would like to do would cost \$4500. while we have appropriated only \$1500. I think this small appropriation was judicious for the present year. I have crossed out a sufficient number of the items that do not seem to me absolutely necessary to bring the estimate within our appropriation and I expect the repairs to begin next Tuesday. It has been my policy to do whatever is done well, and to put the money where its results will be seen by those visiting the college. Many of the things that would have been pleasing to the various Professors are not very essential, for example, redressing the tops of various laboratory tables; we will now have them scrubbed off and made clean, but by omitting this item from the estimates we shall be able to save several hundred dollars. I remember that you once said you would like to go through the college with me to see what should be done. With your numerous engagements, I found it impossible to find a date

Chicago, Aug. 2, 1888.

My Dear Dr. Harper:-

I herewith return statement received with your

letter of yesterday. I think we can let the Executive Committee

meeting go over until September or October. I shall be out of town

during the greater part of September. I expect to go the end and to

return the morning of the 20th, the day before the opening of the

College. The lecture on Medical Jurisprudence do not come in until

after Christmas so that there will be no particular hurry about that

matter. The delay of a few weeks in the matter of reducing our

insurance will not be of much importance.

For several weeks I have been at work on the specifications and

estimates for the repairs at the College. I found that what we would

like to do would cost \$4500, while we have appropriated only \$1500.

I think this small appropriation was judicious for the present year.

I have crossed out a sufficient number of the items that do not seem

to me absolutely necessary to bring the estimate within our appropriation

tion and I expect the repairs to begin next Tuesday. It has been

my policy to do whatever is done well, and to let the money where

its results will be seen by those visiting the college. Many of the

things that would have been pressing to the various professors are

not very essential, for example, retouching the tops of various

laboratory tables; we will now have them scrubbed off and made clean.

but by omitting this item from the estimates we shall be able to save

several hundred dollars. I remember that you once said you would

like to go through the college with me to see what should be done.

With your numerous engagements, I found it impossible to find a date

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

for such inspection, but as I have had the advise of all of the members of the committee on buildings and grounds together with the suggestions of the Registrar, the Architects and the Junior Dean, I believe that you will be well pleased with the results.

If it should seem to you practicable to spend even a week in the solitude of the lake region of Northern Wisconsin, I will let you know how the fishing is when I get there and will arrange to have you come up. Unfortunately, the regions that offer good facilities for fishing or hunting, do not possess Grand Pacific Hotels, but they afford the very best opportunities for rest. I am,

Yours very truly,

dictat ed.

E. D. Hughes,

for such inspection, but as I have had the advice of all of the
members of the committee on buildings and grounds together with the
suggestions of the Registrar, the Architect and the Engineer Board,
I believe that you will be well pleased with the results.
If it should seem to you practicable to spend even a week in
the solitude of the lake region of Northern Wisconsin, I will see
you know how the fishing is when I get there and will arrange to have
you come up. Unfortunately, the regions that offer good facilities
for fishing or hunting, do not possess grand Pacific Hotels, but
they afford the very best opportunities for rest. I am,

Yours very truly,

G. W. [Signature]

Enclosed.

Venetian Building.
36 Washington Street.

Chicago.

Sept 26/91

My Dear Doctor Harper

I was much
embarrassed to find that
when the driver sent
the fish by exp he
omitted to pay the
charges, which I now
enclose. Reached
home yesterday.

I did not catch
many fish but

Yours sincerely
 Peter B. Reynolds,

Plutarchus Regulus,

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

~~No~~
~~on Oct. 11.~~
Full
CHICAGO, Sept. 30, 1898.

My Dear Dr. Harper:-

I wrote you some time ago with reference to recognizing in some way the relation of Rush Medical College to the University when the Professors have occasion to have their titles published as in Journals and Books. At that time we did not think of any plan that would be satisfactory excepting to write out in full, In affiliation with the University of Chicago after the words Rush Medical College. This makes the title so long that it would be better as a rule to leave off all reference to the University, but still this is not pleasing to any of us. I write again to ascertain if in your opinion there would be any objection to allowing the Professors to sign their names as follows: Daniel R. Brower, Prof. etc Rush Medical College - University of Chicago." It seems to me that the dash would indicate that something had been left out and that it would not be misleading. I am,

Yours truly,

Dictated.

E. Fletcher Ingals

E. FLETCHER INGRAM, M. D.
JOHN EDWIN INGRAM, M. D.
32 & 34 WASHINGTON STREET.
HOUSTON, TEXAS, U. S. A.

CHICAGO, Sept. 30, 1908.

My Dear Dr. Harper:-

I wrote you some time ago with reference to
recognizing in some way the relation of Rush Medical College to the
University when the Professors have occasion to have their titles
published as in Journals and Books. At that time we did not think
of any plan that would be satisfactory excepting to write out in
full, in affiliation with the University of Chicago after the words
Rush Medical College. This makes the titles so long that it would be
better as a rule to leave off all reference to the University, but
still this is not pleasing to any of us. I write again to ascertain
if in your opinion there would be any objection to allowing the
Professors to sign their names as follows: Daniel A. Brown, Prof. etc
Rush Medical College - University of Chicago. It seems to me that
the dash would indicate that something had been left out and that
it would not be misleading. I am,

Yours truly,

Disfaded.

4757 Grand Boulevard.

~~Wm~~

Sep 29th 98

My dear Doctor Harper

I was glad to find that the Rush boys played foot ball yesterday, for I believe that whatever the cause of contention (of which I know nothing) and in every thing we must be for and with the University right or wrong.

I regret to see that some one has been

indiscreet about the L.L.D.
degree. It is hard to keep
large bodies in line

Yours Sincerely
E. Fletcher Ingals

PS
I found that Dr Etheridge
would be out of the city
next Wednesday. I told him
you suggested that night
for faculty meeting & asked
him to arrange it with
you

E. F. I.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

IM
CHICAGO, Oct 16/98

My dear Doctor Haper

This slip came from Times-Herald today. The same was published in Journal of the Med Assn with about 10000 circulation among physicians, and I think it has been published by other papers

Yours sincerely
E. Fletcher Ingals,

700 STUDENTS ARE ENROLLED.

Rush Medical College Opens With an Unusually Big Class.

In the first year of its affiliation with the University of Chicago Rush Medical College strats out with a class of over 700 students. This is especially gratifying to the faculty, as it shows that physicians and students throughout the country favor higher medical education and appreciate the rigid requirements that are being enforced.

As a result of the demands for ample preliminary education, many men have been shut out of the freshman class, and the policy of sifting out the poorer men from the other classes has elevated the grade of those already in the college. After the examinations at the close of the last term eighty men were notified that they could not advance to the higher classes unless their scholarship could be brought up during the summer months. Many of these have dropped out of the college.

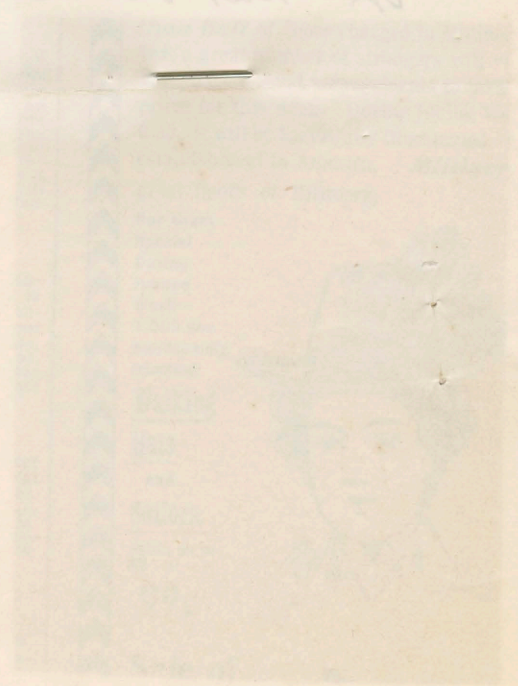
Thirty have been required to take the work of the previous years over again, and the remainder have been given until the 15th of November to try to make up their deficiencies, at which time, unless they can remove the conditions, they too will be remanded to the lower classes.

CICERO TOWN BOARD MEETS

E. FLETCHER WEALE, M. D.
JOHN EDWIN WOODS, M. D.
32 & 33 WASHINGTON STREET.
BOSTON: 1874.

Oct 16/97
CHICAGO

My dear doctor
This copy came from
Herald today. The cover was published in
Journal of the and their with about 10000
circulation. It has been published by other papers
and has been published by other papers
and has been published by other papers
and has been published by other papers



E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO.

Oct 31st 1898

My Dear Doctor Harper

Herewith I send you duplicate copy of
Rush M C Budget. I am quite certain you
will find another among your papers.

I think that about \$2500. was added to this but
I cannot give you the items now. I remember the
following only, - Advertising + 300. Medium + 400. Fellow in
Materna Medium + 400. Office ^{work} will have to have added about \$600.
but janitor service will be reduced to more than cover it.

There will appear an additional expense for office
amounting to about \$600. for janitors & firemen amounting to about
1500. & for some laboratory work amounting to \$600 of \$600, allowed
poor students for work but balanced by fees which they
could not have paid in money.

Yours Truly
E. Fletcher Ingals,

W

Oct 31st 1892

CHICAGO.

My dear Doctor Hopkin
Herewith I send you duplicate copy of
Book No 2. Budget. I am quite certain you
will find another among your papers.
I think that about \$2500.00 added to this but
I cannot give you the items now. I remember the
following only: - Advertising + 800. Station + 400. Yellow in
Western District + 400. Office rent has to have with about \$500.
But further notice will be required to cover them some of.
Then will appear an additional expense for office
amounting to about \$500. for printer & printer amounting to about
1500. & for some laboratory work amounting to \$500.00, all and
for station for work but balance of four which they
could not have paid in money.
Yours truly
E. Fletcher Ingle.

CHICAGO, Oct. 31, 1898.

My Dear Doctor Harper:-

I enclose to you quotations from two reports that ~~I have received~~ and were handed to me today by J.H.H. One of these is dated October 11th and the gentleman states that it is rendered according to my request, which is quite true. First, "Many of the boys did not know that they were to register for physical diagnosis, obstetrics or laryngoscopy". Two of these you see refer to my department. It was something that I had left to my assistants and it has not been properly attended to. I will see to it at once. Second, "When they had registered many failed to see notices of meetings of the sections until said meetings were over, notices excepting diagnosis, not being in a regular place". This seems to me to apply to all of us. It is something that has never before been called to our attention. ~~He~~ ^{also} says, "Times of meeting being irregular are confusing and are often set when they conflict not only with other clinics but with each other". This illustrates the necessity of a more systematic arrangement of our small classes. It appears to me that it would be well to divide our classes into sections, say of 10, and have them the same for all work in the college, then when more than one section was to be called up the numbers of each could be placed upon the bulletin. It is impossible to make all of this work absolutely regular because occasionally we cannot secure the patient that is necessary for the illustration. Another suggestion "There is a great deal of confusion in regard to recitations in Gynecology; nothing has been announced in regard to them." This was dated October 31.

Yours very truly,

E. Fletcher Ingals,

E. F. FORTNER, M.D.
JOHN EDWIN FORTNER, M.D.
22 S. 20th STREET
CHICAGO, ILL.

CHICAGO, Oct. 31, 1898.

My Dear Doctor Harper:-

I enclose to you quotations from two reports that I have received and were handed to me today by J.H.H. One of these is dated October 15th and the gentleman states that it is rendered according to my request, which is quite true. First, "Many of the boys did not know that they were to register for physical diagnosis, obstetrics or laryngoscopy". Two of these you see refer to my department. It was something that I had left to my assistants and it has not been properly attended to. I will see to it at once. Second, "When they had registered many failed to see notices of meetings of the sections until said meetings were over, notices excepting diagnosis, not being in a regular place". This seems to me to apply to all of us. It is something that has never before been called to our attention. The "times of meeting being irregular are confusing and are often set when they conflict not only with other clinics but with each other". This illustrates the necessity of a more systematic arrangement of our small classes. It appears to me that it would be well to divide our classes into sections, say of 10, and have them the same for all work in the college, then when more than one section was to be called up the numbers of each could be placed upon the bulletin. It is impossible to make all of this work absolutely regular because occasionally we cannot secure the patient that is necessary for the illustration. Another suggestion "There is a great deal of confusion in regard to recitations in gynecology; nothing has been announced in regard to them." This was dated October 31.

Yours very truly,

John Edwin Fortner

CHICAGO, Oct. 31, 1898.

My Dear Doctor Harper:-

The enclosed report is the one that I propose to make for my committee. If any changes in it seem to you desirable, I would be glad if you will inform me. I find that the laboratory of Materia Medica and Therapeutics which contains about 1200 or 1300 square feet could be given up for library purposes if the work now done in it could be transferred to the Chemical Laboratory and it would require very slight changes in the desks of the latter to accommodate the work of Prof. Brower's department. Upon further reflection, it appears to me that in each of our departments some considerable change might be made in the way of electives. I believe that our required course should be to fit men simply for firstclass general practitioners, giving electives for those who wish to take up the special work. For example, in my department every one should know how to treat pneumonia, pleurisy, an ordinary cold and tonsillitis, but for the great majority of physicians there is no need that they should be able to resect a rib for empyema, to operate for abscess of the lung or to remove nasal polypi or laryngeal tumors. In Surgery every one should know how to treat a fractured arm or ~~to~~ amputate a leg, but there is no necessity for the general practitioner to know how to do a laparotomy or resect the knee joint; and thus we might go through the whole field.

I find that the committee that is to report on a revision of the schedule were unanimously in favor of ~~x~~ continuing the work right through the summer. This is a great surprise to me but I am glad that they felt in that way about it. I find their objection

Chicago, Oct. 31, 1898.

My Dear Doctor Harper:-

The enclosed report is the one that I propose to make for my committee. If any changes in it seem to you desirable, I would be glad if you will inform me. I find that the laboratory of Materia Medica and Therapeutics which contains about 1200 or 1300 square feet could be given up for library purposes if the work now done in it could be transferred to the Chemical Laboratory and it would require very slight changes in the desks of the latter to accommodate the work of Prof. Brower's department. Upon further reflection, it appears to me that in each of our departments some considerable change might be made in the way of electives. I believe that our required course should be so fit men simply for first-class general practitioners, giving electives for those who wish to take up the special work. For example, in my department every one should know how to treat pneumonia, pleurisy, an ordinary cold and tonsillitis, but for the great majority of physicians there is no need that they should be able to resect a rib for empyema, to operate for abscess of the lung or to remove nasal polyp or laryngeal tumors. In surgery every one should know how to treat a fractured arm or amputate a leg, but there is no necessity for the general practitioner to know how to do a laparotomy or resect the knee joint; and thus we might go through the whole field.

I find that the committee that is to report on a revision of the schedule were unanimously in favor of continuing the work right through the summer. This is a great surprise to me but I am glad that they felt in that way about it. I find their objection

E. FLETCHER INGALS, M. D.

JOHN EDWIN RHODES, M. D.

34 & 36 WASHINGTON STREET.

HOURS: 10 A. M. TO 2 P. M.

CHICAGO,

to the quarterly system was based upon their belief that it could
not be worked out. I have no doubt you will be able to show them
that it can be satisfactorily arranged. I am,

Yours truly,

Dictated.

E. Fletcher Ingals,

E. FLETCHER SMITH, M. D.
JOHN EDWIN RHOADS, M. D.
302 E. WASHINGTON STREET
CHICAGO, ILL. 60601

Chicago

to the quarterly system was based upon their belief that it could
not be worked out. I have no doubt you will be able to show them
that it can be satisfactorily arranged. I am,
Yours truly,

Dictated.

W. H. Smith

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

(20)
Chicago, Nov. 8, 1898.

My Dear Doctor Harper:-

I enclose to you certain reports with which I am sorry to bur~~den~~en you, though I believe that you desired~~d~~ them.

The Dispensary matter and the matter about greater publicity of the college rules I have had attended to. The matter of changing hours so as to give the boys a little easier work on Monday morning, I will try to adjust. I think the other things will explain themselves. Some of these reports that I send do not need any special attention, but all of them together will give you an idea how things are going and I think they will call for some suggestions that will improve matters. The report from Mr. John J. Herron seems to me especially valuable. Will you kindly return to me those reports that speak of the time that has been put in. I am,

Yours very truly,

Dictated.

J. H. H. H. H. H.

Chicago, Nov. 8, 1898.

My Dear Doctor Harper:-

I enclose to you certain reports with which I am sorry to burden you, though I believe that you desired them. The Dispersary matter and the matter about greater publicity of the college rules I have had attended to. The matter of changing hours so as to give the boys a little easier work on Monday morning, I will try to adjust. I think the other things will explain themselves. Some of these reports that I send do not need any special attention, but all of them together will give you an idea how things are going and I think they will call for some suggestions that will improve matters. The report from Mr. John J. Heron seems to me especially valuable. Will you kindly return to me those reports that speak of the time that has been put in. I am,

Yours very truly,

Dictated.

4757 Grand Boulevard.

Nov 6th 1898

My dear Doctor Harper

Please do not commit
yourself about Senior Drums work
until after I have a chance to
talk with you. I think some
changes in the duties of the
examiners and Junior Drums can
be made that will accomplish the
desired end without heartache.

Yours sincerely

E. Hutter Nagels,

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

Confidential

CHICAGO.

Nov 20 /98

File
My Dear Doctor Harper

I enclose list that will show you the estimate placed upon many of our teachers by some of our best alumni. The opinion is so common that I think there must be some reason for it. Of course every one would not hold these views regarding all the men, but it would be very rarely that we would find a dissenting voice in the cases marked P or P.P.

Yours Truly

E. N. Fletcher Ingals

P.S. The newer men at the end of the list are not well known to alumni and they naturally refrain from talking to one of the older men.

JOHN EDWIN HUGHES, M. D.
21 & 23 WASHINGTON STREET
NEW YORK

Confidential

My dear Doctor Harker

I enclose list that will show you the
estimate placed upon many of our patients
by some of our best observers. The figures
in no manner that I think are much to
be relied upon for it. Of course any one
not able to see things as they are, but
it would be very easy that we would find a
discrepancy even in the case marked P-77.

Yours truly
John Harker

P.S. The names are at the end of the
list and will know to whom and they
appear from talking to me of the other cases.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

BR
CHICAGO, Nov. 10, 1898.

My Dear Doctor Harper:-

The tickets for the football came today and
I thank you very much for your trouble in the matter. I enclose
check for the price. I am,

Yours very truly,

Dictated.

E. Fletcher Ingals,

P.S. We learn through the students that at the time of the reception
for President McKinley there were mixed in with our students some
persons from neighboring schools. These persons or others
in their colleges have been heard on several occasions to insult
ladies passing on the street; but such things have not been
heard from even those of our men who loaf on the
side walk; although our men may at times have
been less considerate than they should have been. We
cannot help thinking that our students were above such
conduct as that you referred to.
Yours sincerely
E. F. I.

"Quite recently I have had many complaints about the way the college men are set aside in the dissecting room. These men are mostly College Graduates - "three year" men who in their Junior year have Sophomore dissection and Sophomore Anatomy to make up. No particular provision seems to be made for them in the making of the general schedule and rather than having them encouraged to come to our school, it would appear as if they were not wanted. In the dissecting room Saturday last, no adequate provision was made for these men, numbering about forty, and places were even assigned to Freshmen. This is not right and unless these College men are favored and given preference, they will discourage their friends in College from coming here and thus a very desirable body of men, in fact the most desirable class will not enter our College*.

in fact the most desirable class will not enter our College.
College from coming here and thus a very desirable body of men,
favored and given preference, they will discourage their friends in
to Freshmen. This is not right and unless these College men are
for these men, numbering about forty, and places were even assigned
the dissecting room Saturday last, no adequate provision was made
come to our school, it would appear as if they were not wanted. In
of the general schedule and rather than having them encouraged to
up. No particular provision seems to be made for them in the making
Junior year have Sophomore dissection and Sophomore Anatomy to make
men are mostly College graduates - "three year" men who in their
the way the college men are set aside in the dissecting room. These
"Quite recently I have had many complaints about

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

B

CHICAGO, Nov. 11, 1898.

My Dear Doctor Harper:-

I enclose copy of another memmoranum. I have
written Prof. Bevan about it and think he will be able to adjust
it properly. I am,

Yours very truly,

Dictated.

E. Fletcher Ingals,

M. FLETCHER (M.D.), M. D.
JOHN EDWIN RHOADS, M. D.
34 & 35 WASHINGTON STREET
BOSTON, U. S. A.

CHICAGO. Nov. 11, 1898.

My Dear Doctor Harper:-

I enclose copy of another memorandum. I have

written Prof. Bevan about it and think he will be able to adjust

it properly. I am,

Yours very truly,

Dictated.

John Edwin Rhoads

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

Howe
Chicago, Nov. 17, 1898.

Dr. Wm. R. Harper,

Chicago University, Chicago.

MY Dear Doctor:-

I have received this week two notes that are of interest of which I give you copies.

"I have observed that there is considerable dissatisfaction amongst the juniors in that they have to get a second lesson in Principles of Surgery nearly every week, on short notice. In order to learn this lesson, usually consisting of 30 to 50 pages, clinics etc. are sacrificed, otherwise a flunk."

Upon inquiring into this, I find that Prof. Hamilton has been away frequently of late and I think he ~~has~~ is away now for a period of perhaps three weeks. It seems that whenever he is absent he has a notice put upon the board for the students to prepare an extra lesson. They tell me that it takes them 8 or 10 hours to get over the lesson because they are so long and that the work has to be done very superficially. This is especially the case when an extra lesson is put in on account of his being absent. Prof. Hamilton has been absent from his lectures a great many times during the past few years and he ought in some way be impressed with the necessity of keeping his appointments. From remarks that he has made I am under the impression that he thinks the students like these one hour vacations. Of course the present plan is much better than giving them nothing to do, but there seems to be sufficient ground for complaint.

The second report is as follows: " There has been a change

Booth Memorial College
The University of Chicago
Chicago

Chicago, Nov. 17, 1898.

Dr. Wm. H. Harper,
Chicago University, Chicago.

My Dear Doctor:-

I have received this week two notes that are of
interest at which I give you copies.
"I have observed that there is considerable dissatisfaction
amongst the juniors in that they have to get a second lesson in
principles of surgery nearly every week, on short notice. In order
to learn this lesson, usually consisting of 30 to 50 pages, clinics
etc. are sacrificed, otherwise a flank."

Upon inquiring into this, I find that Prof. Hamilton has been
away frequently of late and I think he is away now for a period
of perhaps three weeks. It seems that whenever he is absent he has
a notice put upon the board for the students to prepare an extra
lesson. They tell me that it takes them 8 or 10 hours to get over
the lesson because they are so long and that the work has to be
done very superficially. This is especially the case when an extra
lesson is put in on account of his being absent. Prof. Hamilton has
been absent from his lectures a great many times during the past few
years and he ought in some way be impressed with the necessity of
keeping his appointments. From remarks that he has made I am under
the impression that he takes his students like these one hour
vacations. Of course the present plan is much better than giving
them nothing to do, but there seems to be sufficient ground for
complaint.

The second report is as follows: "There has been a change

in regard to the recitation in Medicine on Wednesdays which I think is rather unfortunate for those who are obliged to take it. The recitation referred to is a special one for those Juniors who are taking Sophomore Anatomy so that they can attend the lecture in Anatomy at the regular hour. The result is the class is made up of men from the different sections of the class, and since the lessons assigned in these sections are not the same it necessitates more or less confusion and at the same time compells the men to lose the points brought out in the quiz of their own sections. To make clear what I refer to, Section D's lesson for next Wednesday begins with "Treatment of Small pox" and finishes the chapter on that disease while the lesson in the special section is on Hydrophobia which means that we must miss many valuable points on the treatment of Small Pox."

I do not understand why the different instructors should give different lessons for the various sections. I am under the impression however that the matter is left entirely to them, that they lack uniformity, but there may be some good reason for it. I am,

Yours very truly,

Dictated.

E. H. Hatcher, M.D.

Journal of the
Society of the
Physicians
Chicago

in regard to the resolution in Medicine on Wednesday which I think
is rather unfortunate for those who are obliged to take it. The
resolution referred to is a special one for those students who are
taking sophomore anatomy so that they can attend the lecture in
anatomy at the regular hour. The result is the class is made up
of men from the different sections of the class, and since the
lessons assigned in these sections are not the same it necessitates
more or less confusion and at the same time compels the men to lose
the points brought out in the parts of their own sections. To make
clear what I refer to, Section D's lesson for next Wednesday begins
with "Treatment of Small Pox" and finishes the chapter on that
disease while the lesson in the special section is on Hydrophobia
which means that we must give many valuable points on the treatment
of Small Pox."

I do not understand why the different instructors should give
different lessons for the various sections. I am under the impression
however that the matter is left entirely to them, that they lack
uniformity, but there may be some good reason for it. I am,

Yours very truly,

Wm. H. Wood

Disseminated

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

Chicago, Dec. 9, 1898.

My Dear Dr. Harper:-

I think it would be well for you as soon as practicable after your return to notify the various heads of departments of the days that you would like to meet them at the college next week. You will remember that the arrangement we made was to be there Tuesday, Wednesday, Friday and Saturday afternoons at 4 o'clock in the Registrar's rooms in the Laboratory building.

I enclose to you in this letter ^{Trial} ~~sample~~ sheets of the way that I propose to make out the new budget. If it is in harmony with your views or what you said to me about it, I think this is what you desire. Please notify me at once whether or not they are ^{in principle} correct ^{or what changes you may desire} as I wish to have a sufficient number of them ready to have the figures put in when we meet the heads of departments.

Yours very truly,

Dictated.

E. H. Hutton

Respectfully,
J. H. Thompson
Chicago

Chicago, Dec. 2, 1898.

My Dear Dr. Harper:-

I think it would be well for you as soon as possible after your return to notify the various heads of departments of the day that you would like to meet them at the college next week. You will remember that the arrangement we made was to be there Tuesday, Wednesday, Friday and Saturday afternoon at 4 o'clock in the Registrar's room in the Laboratory building. I enclose to you in this letter sample sheets of the way that I propose to make out the new budget. If it is in harmony with your views or what you said to me about it, I think this is what you desire. Please notify me at once whether or not they are correct as I wish to have a sufficient number of them ready to have the figures put in when we meet the heads of departments.

Yours very truly,

J. H. Thompson

Dictated.

*Please return
£79*

*Capeto
Rush Medical
to say*

Chicago, Jan. 1, 1899.

RUSH MEDICAL COLLEGE.

RECEIPTS.

Tuition and other fees
Rent from Dispensary,
Interest from Phillips Fund,
Freer Prize,
Money Borrowed,
Total Receipts,

Appropriated
for
June 1, 1898
to " 1, 1899.

June 1, 1899
to " 1, 1900.

DISBURSEMENTS.

I. 1. Administration Expense,

2. General Expense,

Instruction,

II. ~~XXXXXXXXXXXXXXXXXXXX~~
Contingent Salaries for practical branches

III. 1. Supplies and Expense,

2. Equipment,

IV. Buildings and Grounds,

Total,

~~Contingent Salaries for~~
~~Practical Branches,~~

*Prizes
Interest
Borrowed money
Fund*

Handwritten: 2/19/1900
RF

Handwritten: Robert M. Wilson
Chicago, Jan. 1, 1893.

RUSH MEDICAL COLLEGE.

RECEIPTS.

- Tuition and other fees
- Rent from Dispensary,
- Interest from Phillips Fund,
- Free Prize,
- Money Borrowed,
- Total Receipts,

DISBURSEMENTS.

- I. Administration Expense,
- II. General Expense, *Instruction*
- III. 1. Supplies and Expense,
- 2. Equipment,
- IV. Buildings and Grounds,
- Total,

Handwritten: Paid to
Robert M. Wilson
for
Jan. 1, 1893.

Contingent Salaries for
Practical Branches,

Appropriated
for
June 1, 1893
to " 1, 1893.

June 1, 1893
to " 1, 1900.

RUSH MEDICAL COLLEGE.

DISBURSEMENTS.

June 1, 1898
to " 1, 1899

June 1, 1899
to " 1, 1900.

I. 1. Administration Expense,

Advertising,
Postage,
Announcements,
Diplomas,
Printing and Stationery,
Office Help,
Student Help-those earning fees
Commencement,
Opening Exercises and
other Entertainments,
Examiner,

Total

2. GENERAL EXPENSE.

Interest,
Presbyterian Hospital,
Faculty Meetings,
Gen'l Expense Acct't,
Total,

II. Instruction.

~~XXXXXXXX~~

CHEMISTRY.

Instruction.

Prof. Walter S. Haines

Assistant Professors,

J. A. Patton

Jerome H. Salisbury

Instructors.

W. J. Butler

Associate Instructors.

Fellow

Skilled student assistant who would
otherwise pay their fee at \$100. each

Unskilled student assistants, financially
unable to pay fees at \$100. each

Supplies and Expense

Equipment

Total

*This should have
gone on a separate sheet*

Is Jo T

TJOI 12

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

My Dear Doctor Harper ^{room} CHICAGO, Dec 19/98

I have all the estimates for next year from the various departments excepting those of Medicine & Surgery.

I learn this PM that Prof Hamilton is seriously ill at Elgin & that Prof Seun has gone out to operate on him; also that Prof Seun thinks the prognosis very grave. Professors Lyman & Etheridge are both much better.

P.S. I think I can get the room in Dental College suitable for library & 2 recitation rooms for \$1000. per annum. It is on the 4th floor.
E.F.I.

Yours sincerely,
E. Fletcher Ingals,

E. PLETCHER IMAGE, N. D.
JOHN EDWIN RHODES, N. D.
31 & 33 WASHINGTON STREET.
HOURS: 10 A.M. TO 5 P.M.

CHICAGO

My dear doctor
I have all the information for
next year from the various departments
respecting those of Medicine & Surgery.
I have this for that Prof Hamilton
is generally all at Elgin & that Prof
Green has gone out to operate on him
also that Prof Green thinks the program
very good. Professor Lyman & Stetson
are both much better.
I think I can get the
green in about 10 days. I will
for 10 days & 2 operations more.
for food, for summer. It is on the
1st.

W
Chicago, Dec. 29, 1898.

My Dear Doctor Harper:-

In considering the matter of Librarian for the college, I have thought of a young woman who has been working for several years cataloguing in the Newberry Library. She is acknowledged to be the best one there for that purpose and she feels confident that she could do any part of a Librarian's work and do it satisfactorily, though she has not had experience in all of the Departments of the Library. She is a superior typewriter, very accurate and has had a large experience in cataloguing. One of the gentlemen in the Newberry Library promises to show her anything that is necessary about Library work. From the recommendations and from what I know of the young woman, I believe she would be firstclass. She has been getting for some time \$600. a year and would not want to go to work at less than \$60.00 per month; she would expect to have her salary raised from time to time as she became more valuable. It may be that you know some one whom you could highly recommend that would be better suited for the position, but I am confident that the young lady I speak of could not be excelled for accuracy in her cataloguing and in such writing as we wish her to do. She was for several years employed by a business firm here where she wrote many of the letters without dictation.

I have not yet been able to get a final answer about the room in the Dental College. Dr. Brophy is now out of town. I am,

Yours truly,

Dictated.

Kindly advise me

E. H. Hutton

Chicago, Dec. 29, 1898.

My Dear Doctor Harper:-

In considering the matter of librarian for

the college, I have thought of a young woman who has been working for several years cataloging in the Newberry library. She is acknowledged to be the best one there for that purpose and she feels confident that she could do any part of a librarian's work and do it satisfactorily.

Though she has not had experience in all of the departments of the library. She is a superior typewriter, very accurate and has had

a large experience in cataloging. One of the gentlemen in the

Newberry library promises to show her anything that is necessary about

library work. From the recommendations and from what I know of the

young woman, I believe she would be first-class. She has been getting

for some time \$500. a year and would not want to go to work at less

than \$600.00 per month; she would expect to have her salary raised

from time to time as she became more valuable. It may be that you

know some one whom you could highly recommend that would be better

suited for the position, but I am confident that the young lady I

speak of could not be excelled for accuracy in her cataloging and

in such writing as we wish her to do. She was for several years

employed by business firms here where she wrote many of the letters

without dictation.

I have not yet been able to get a final answer about the room

in the Dental College. Dr. Brophy is now out of town. I am,

Yours truly,

Dictated.

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

Chicago, Dec. 9, 1898.

My Dear Doctor Harper:-

I have today received a note from one of the orderlies from which I quote the substance.

"In my last report I spoke of our very unsatisfactory quiz in Obstetrics in Section C. I got no reply and have seen no change in our treatment. By his methods the students are learning nothing and I can assure you were you to ask any member of the section you would get a similar statement."

Yours very truly,

Dictated.

E. Hutter Ingals

Wheaton College
University of Chicago
Chicago

Chicago, Dec. 9, 1898.

My Dear Doctor Harper:-

I have today received a note from one of the

ordinaries from which I quote the substance.

"In my last report I spoke of our very unsatisfactory data in

Statistics in Section C. I got no reply and have seen no change in

our treatment. By his methods the students are learning nothing and

I can assure you were you to ask any member of the section you would

get a similar statement."

Yours very truly,

Dictated.

Chicago, Dec. 31, 1898.

Dr. Wm. R. Harper,

University of Chicago, City.

My Dear Doctor:-

After writing you about the Librarian, I chanced to speak to my wife's sister of the matter and found that she had a friend who would be very glad to get the position. This friend is a young lady of good family, a graduate of Cornell, well up in German, French and Latin and has had over a year's work in the Albany school for Librarians. I have met the young lady and know her to be peculiarly bright and am inclined to think she would be an acquisition. I have asked our sister to write her and therefore will ask that you say nothing to any one else about it until I hear from Albany. The young lady is still in the school there, but I understand that she has taken the greater portion of the work already.

Upon trying to figure out the hours and salary as suggested by you, I find that your original estimate of 10 majors at \$7000. for the heads of practical departments was about right. Your estimate for the same amount of work for the heads of the *Pure Science* departments I think is also right, but when we get below this rank I am afraid that we cannot follow the University plan, as our Assistant Professors are really doing such work as is done by your instructors, and some of our instructors are doing the same work as the Assistant Professors. I am getting together all the data so that I think you will be able to fix it up speedily when we have a conference. I am,

Dictated.

Yours very truly,

E. H. Hatcher

Harvard College
University of Chicago
Chicago

Chicago, Dec. 31, 1923.

Dr. Wm. A. Harper,

University of Chicago, City.

My Dear Doctor:-

After writing you about the librarian, I changed to

ask to my wife's sister of the matter and found that she had a

friend who would be very glad to get the position. This friend is

a young lady of good family, a graduate of Cornell, well up in German,

French and Latin and has had over a year's work in the Albany school

for librarians. I have met the young lady and know her to be peculiar-

ly bright and am inclined to think she would be an acquisition. I

have asked our sister to write her and therefore will ask that you

say nothing to any one else about it until I hear from Albany. The

young lady is still in the school there, but I understand that she

has taken the greater portion of the work already.

Upon trying to figure out the hours and salary as suggested by

you, I find that your original estimate of 10 months at \$7000. for

the heads of practical departments was about right. Your estimate

for the same amount of work for the heads of the Pure Science

departments I think is also right, but when we get below this rank

I am afraid that we cannot follow the University plan, as our

Assistant Professors are really doing much work as is done by your

instructors, and some of our instructors are doing the same work

as the Assistant Professors. I am getting together all the data so

that I think you will be able to fix it up speedily when we have a

conference. I am,

Respectfully,

Yours very truly,

Wm. A. Harper

Chicago, Dec. 21, 1898.

President Wm. R. Harper,

University of Chicago, City.

My Dear Doctor:-

I enclose memmoranda for appropriations and an extra slip upon which I wish you would have the appropriation for surgery put down and return it to me. I think that the whole appropriation for that department should go under one head. In studying these various requests, you will observe that for Assistant Prof. J. A. Patton-is recommended a salary in Chemistry ~~of~~ \$600. ~~X~~ in Materia Medica and Therapeutics ~~of~~ \$1200. In addition to his other salary he has been paid for extra instruction a sum amounting to perhaps \$125. per year. I do not know whether it is intended to include this in the \$1200. or not. For Assistant Professor Jerome H. Salisbury in Chemistry-is recommended a salary ~~of~~ \$1000. and in Medicine a salary of \$500.

I lunched with Mr. Hutchinson today and he showed me the plans for the Presbyterian Hospital. He thought it would be a good idea if we were to build to employ the same architect in order that a uniform front might be made for the whole block on Harrison St. He thinks that Mr. Coolidge would be an excellent man and I quite agree with him. He suggested that we ought to get some one to give the money for the building. He furthermore suggested that after our committee meets it might be well to get plans for the completed structure with the elevation which he says are a great help in going to a person to secure money. We will have a meeting of the Committee on buildings and grounds Friday evening and I would like to call

Chicago, Dec. 21, 1893.

Joseph H. Thompson
University of Chicago
Chicago

President Wm. R. Harper,

University of Chicago, City.

My Dear Professor:-

I enclose memoranda for appropriations and an extra slip upon which I wish you would have the appropriation for surgery put down and return it to me. I think that the whole appropriation for that department should go under one head. In studying these various requests, you will observe that for Assistant Prof. J. A. Patton is recommended a salary in Chemistry of \$3000. in Materia Medica and Therapeutics \$1200. In addition to his other salary he has been paid for extra instruction a sum amounting to perhaps \$125. per year. I do not know whether it is intended to include this in the \$1200. or not. For Assistant Professor Jerome M. Salisbury in Chemistry is recommended a salary of \$1000. and in Medicine a salary of \$800.

I lunched with Mr. Hutchinson today and he showed me the plans for the Presbyterian Hospital. He thought it would be a good idea if we were to build to employ the same architect in order that a uniform front might be made for the whole block on Harrison St. He thinks that Mr. Goeldge would be an excellent man and I quite agree with him. He suggested that we ought to get some one to give the money for the building. He furthermore suggested that after our committee meets it might be well to get plans for the completed structure with the elevation which he says are a great help in going to a person to secure money. We will have a meeting of the committee on buildings and grounds Friday evening and I would like to call

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

*Tuesday
luncheon*

together the Committee of the Board of Trustees the first day next week when it will be convenient for you. If you will indicate the time I will arrange with the other members if practicable. I am,

Yours very truly,

Dictated.

E. Fletcher Lynds

Frederick L. ...

Rocky Mountain College
The University of Chicago
Chicago

together the Committee of the Board of Trustees the first day next
week when it will be convenient for you. If you will indicate the
time I will arrange with the other members if practicable. I am,

Yours very truly,

Frederick L. ...

Dictated.

Rush Medical College
IN AFFILIATION WITH
The University of Chicago
Chicago.

Chicago, Dec. 22, 1898.

Pres. Wm. R. Harper,

University of Chicago, City.

My Dear Sir:-

The copy of the memorandum for my department I return to you in order that you may place it with the batch I sent you last night. The two items for the Sophomore class amounting to \$700. as you will perceive are entirely new and will not be necessary if Dean Lyman succeeds in getting some one else to do the work. Prof. Dodson adds to his estimate on the budget for 1898-99, \$300. to be paid to unskilled student assistants. Kindly insert it in the memorandum mailed last night and oblige,

Yours very truly,

Dictated.

E. H. Hatcher

W.R. Harper copy

Rel. D. J. Hughes

DISEASES OF THE CHEST THROAT AND NOSE.

July 1, 1898

July 1, 1899

to

to

July 1, 1899

July 1, 1900.

Instruction.

Prof. E. Fletcher Ingals

1500

1500

00

Assistant Professor

John Edwin Rhodes (doing instructors work)

—

75

Instructors

AM. Corwin

approximately

305

335

00

C. J. Whalen

approximately

300

330

00

Other instructors

G. W. Hall

176

Associate Instructors for Juniors

T. Freer

—

100

00

Associate Instructors for Seniors

Associates

100

00

Joseph F. Dolamore

—

Associate Instructors for Sophomores

J. Z. Bergeron

000 00

300

00

G. A. Torrison

—

Fellow

Unskilled student assistants who would

otherwise pay their fee at \$100. each

Unskilled student assistants, finan-

cially unable to pay fees 4 at \$100. each

for Sophomores

400

00

Supplies and Expense (75) for Sophomores

35

85

00

" " "

775

75

00

Equipment

3091 00

3800 00

Total.

The 400 to be paid for unskilled student help will really cost the college nothing, as it will offset just as we otherwise would have to get

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, Dec. 24, 1898.

Board of Trustees

Pres. W. R. Harper,

University of Chicago, City.

My Dear Sir:-

My attention has been called to the works of art in the college building and the desirability of having them insured. There are several oil paintings and two or three busts which all together, cost several thousand dollars. I think that it would require at least \$5000 to replace them if it could be done. Dr. Holmes suggests that these be insured. I think it a good suggestion. Will you kindly bring the matter up at the next meeting of the Board of Trustees. There are also a number of tablets put up by the various classes at a cost usually of about \$5.00 to \$8.00; there must be 30 or 40 of these. They ought to be included in the insurance covering the works of art. Dr. Holmes makes some suggestions about decorating the new amphitheatre, which I think should be taken into consideration if we build. I will present them when desired. I am,

Yours truly,

Dictated.

E. Fletcher Ingals,

E. FLETCHER, M. D.
JOHN EDWIN ROGERS, M. D.
32 & 34 WASHINGTON STREET
BOSTON 18, U. S. A.

Chicago, Dec. 24, 1891.

Dear Mr. Rogers

Pres. W. R. Harper,

University of Chicago, City.

My Dear Sir:-

My attention has been called to the works of art in the college building and the desirability of having them insured. There are several oil paintings and two or three bronzes which all together cost several thousand dollars. I think that it would require at least \$5000 to replace them if it could be done. Dr. Holmes suggests that these be insured. I think it a good suggestion. Will you kindly bring the matter up at the next meeting of the Board of Trustees. There are also a number of tablets put up by the various classes at a cost nearly of about \$8.00 to \$8.50; these must be so of the of these. They ought to be included in the insurance covering the works of art. Dr. Holmes makes some suggestions about insuring the new amphitheatre, which I think should be taken into consideration if we build. I will present them when desired. I am,

Yours truly,

E. Fletcher

Dictated.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, DEC 16 98

My dear Doctor Harper

I herewith hand you estimate of the expenses of my department for the year 1899 & 1900. The name of Wm R Parkes should be dropped from my list of associates and the names of J. F. Dolanow, J. G. Bergeron and G. A. Gorrisson should be added. Dr H. L. Lewis remains as clinical

Assistant. At the last Faculty meeting it was voted that I give a course to the Sophomores of 30 hours on Physical examinations; owing to the size of the class this would require about 300 hours work which according to our custom is paid for at the rate of 1.50 to 2.00 per hour. It would also require the payment of expenses of patients to be used in the demonstrations and of some extra equipments. I cannot see the need of more than 15 hours of this work, but on the larger calculation it might cost \$1000. ie about \$3.50 per hour. The nature of the expense I will explain verbally.

Yours Truly

E. Fletcher Ingals

Wm

Jim tells me that several of the best students who happened to hear him say that Prof Gunn directed that Dr Graham take the clinic ~~for~~ Saturday afternoon, protested vigorously & they say there will be strong protests & petitions from the class if it is done.

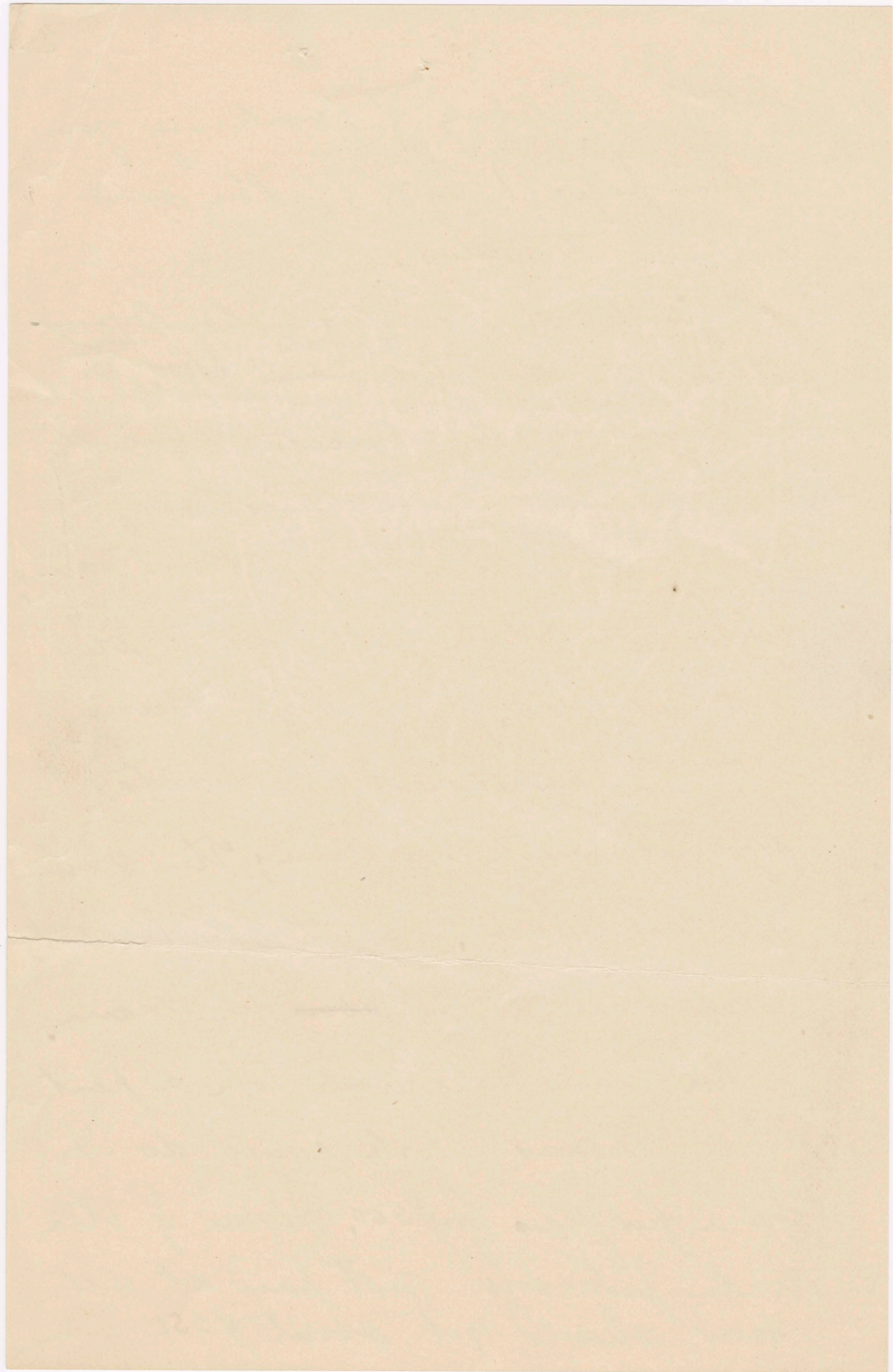
He told Dr. Lyman & the latter requested him to tell Prof Gunn, but he naturally hesitated to do so & asked my advice about it. I told him I did not think it would be wise for him to send such word to Prof Gunn. Prof Lyman thought it would be too bad to have such a thing happen & hoped that by sending such word it might be averted. Possibly this is the easiest way to let Gunn know & perhaps it is as easy as any way to convince Graham that he is not wanted, though it will necessarily hurt.

E. F. J.

I took the liberty of marking your paper pages 1, 2 & 3. The notes explain themselves.

I think our Trustees should carry out the old resolution ^{to pay only} ~~about~~ \$1,000 ^{salary} to the members of the ^{old} Executive faculty who have practical chairs, until we have more money. Prof's Haines, Hektoen & Dodson will have to be paid as now. If Prof Brown gets the assignment he wants \$1,000. is enough for him; the same for Prof Brown. A Prof of Obstetrics would have to get ~~about~~ the same.

The man who would take a part of Prof Brown's work could do it for a few years for \$500. Some of the under professors not paid at all now should get about \$250 per annum.



this would include ~~those~~ such
as Cotton, Brown and Belfield.

I think other salaries to instructors
may stand as they are for
the present. Janitors can be
cut down enough to make up
for the assistant Registrar ~~is~~
~~also~~ including the amt we now
pay out of the clerks. We can
save something on student help
and I think our collections
will be better

Yours Truly
A. H. H. H. H. H.

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, Dec 7th 98

My Dear Doctor Harper

The Junior Dean told me that the instructors in the Principles of Surgery and their chief are very careless about filling their hours. I told him to report this to you.

This is a delicate matter but no one else beside yourself can handle it.

You understand that Prof Hamilton is the head of that department

Yours Sincerely

E. Fletcher Ingals,

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO.

I would recommend that Professors Holz, Billings
and Farill be paid at the rate of \$10 per hour
for schedule work ^{in the college}, two hours of clinical work however
counting only as one hour, but neither of them to be paid
for clinics in hospitals outside or ^{in the} dispensary.

Most of the Assistant Professors are doing
only instructors work hence the
small salaries

Yours Truly
E. Fletcher Ingals,

CHICAGO, Dec 17 98

My Dear Doctor Harper

For the short elective courses, each of which is only to a few students I would recommend that for the coming year we pay the teacher no salary. All of them will be glad to do the work without if they realize the opportunity that it opens to them, as I think they will.

It would be impossible for us to estimate salaries for such work beforehand with any accuracy. I would recommend that we follow the same plan as this year, paying assistants, below the grade of associate instructors, nothing and paying associate instructors nothing the first year they teach.

CHICAGO.

My dear brother
For the last lecture course, each of which
is only a few students I would recommend
that for the coming year we pay the lecture
as salary. All of them will be glad to do the work
without if they realize the opportunity that is
before them, as I think they will.
It would be impossible for me to return
to the service for such work without with any
recommendation. I would recommend that we
follow the same plan as this year, paying
assistants, when the grade of associate is reached, nothing
and paying associate assistants nothing the
first year they teach.

CHICAGO.

I have been wondering whether we could pay him what he will need; and whether an adequate salary to him will necessitate adequate salaries to all, or whether in the event the money cannot be provided it would create an amount of discontent that would be disastrous to harmony.

I conclude from all he said that his ultimate expectation would be about \$7000. or possibly \$10000. for which he would give his whole time.

Dr Bellings is getting about \$400. Prof Hutton thinks he should have \$5000. and all the younger men would want increased salaries. I cannot decide in my own mind what would be the outcome.

If we send our Freshmen & Sophomores to the University it will cost us about \$55000. per annum and will save us in expense about \$30000, however if the higher classes continue as large as

CHICAGO.

I have been wondering whether we could
pay him what he will want; and whether
we should have to him with our
requisite salaries to all, or whether in the
event the money cannot be furnished it
would create an amount of discontent that
would be disastrous to harmony.
I concluded from all he said that his
present reputation would be about \$100,000, a fairly
\$100,000.00 for what he would give his whole time.
To this is adding about \$400,000 Prof. H. H.
thinks he should have \$200,000 and all the expenses
over would amount to \$600,000. I cannot
decide in my own mind what would be the outcome.
If we send our Professor a difference to
the University it will cost us about \$200,000 in
salaries and will save us in expenses about \$80,000
because if the higher classes continue as large as

E. FLETCHER INGALS, M. D.
JOHN EDWIN RHODES, M. D.
34 & 36 WASHINGTON STREET.
HOURS: 10 A. M. TO 2 P. M.

CHICAGO.

now, on incense with our requirements in
spite of larger fees, we may be able to get what
money is necessary

I will figure this out as nearly
as I can before we go East. I think we
will collect between \$101,000, and \$102,000.00 this year.

We will send Dr. Barker a check

Yours Sincerely

E. Fletcher Ingals

E. FLETCHER JESSE, M. D.
JOHN EDWIN THOMAS, M. D.
24 & 25 WASHINGTON STREET.
BOSTON, U. S. A.

CHICAGO.

There, or wherever
of large size, are cheap to get what
needed is necessary

I will figure this out as much
as I can before we go East. I think we
will collect between \$10,000 and \$15,000. This year
(We will send Dr. Doster a check

Yours sincerely
E. Fletcher