

Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago  
Chicago.

*Rush Medical  
Board*

Chicago, Jan. 4, 1899.

My Dear Doctor Harper:-

I herewith enclose letter from Prof. Lyman regarding payment to Dr. Capps. Dr. Capps comes under the head of those who are giving their first year's work at Rush, therefore was not entitled to any salary. From Prof. Lyman's statement I conclude that he has done a good deal of work and the bill that I saw is for only a limited amount; I think the same as that paid others who were giving recitation work. I have told Dr. Lyman that I would place this before you and ask you to submit it to the Board of Trustees. I am,

Yours very truly,

Dictated.

*E. H. Huntington*



Chicago, Jan. 4, 1893.

*Frank M. Johnson*

My Dear Doctor:

I herewith enclose letter from Prof. Wyman regarding payment to Dr. Cappa. Dr. Cappa comes under the head of those who are giving their first year's work at such, therefore was not entitled to any salary. From Prof. Wyman's statement I conclude that he has done a good deal of work and the bill that I saw is for only a limited amount. I think the same as that paid others who were giving recitation work. I have told Dr. Wyman that I would place this before you and ask you to submit it to the Board of

Trusting, I am,

Yours very truly,

*Frank M. Johnson*

Dictated.



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago  
Chicago.

Chicago, Jan. 3, 1899.

Dr. E. Fletcher Ingals,

#34 Washington St., City.

Dear Dr. Ingals:-

Will you kindly use your influence to secure a permit for the payment of Dr. Capps for his services as Instructor in Medicine, and Chief of the Laboratory of Clinical Diagnosis?

He is an exceptionally valuable man and has given nearly half a day every week day to his work. The only payment that he has received has been a theft by the students of fifty dollars worth of his microscopical property. I think it is no more than fair that the ordinary rules for payment of assistants should be waved in his case.

Truly yours,

Henry M. Lyman,  
Dean.



University of Chicago  
Chicago

Chicago, Jan. 3, 1892.

Dr. E. Fletcher Ingals,  
#34 Washington St., City.

Dear Dr. Ingals:-

Will you kindly use your influence to secure a permit  
for the payment of Dr. Capps for his services as instructor in Medicine,  
and Chief of the Laboratory of Clinical Diagnosis?  
He is an exceptionally valuable man and has given nearly half  
a day every week day to his work. The only payment that he has received  
has been a theft by the students of fifty dollars worth of his microscop-  
ical property. I think it is no more than fair that the ordinary rules  
for payment of assistants should be waived in his case.

Truly yours,

Dean.







2

superior to the large majority of physicians. I may be wrong in my judgment. I think he has not proven a brilliant success as a teacher.

Dr. Tyler ought to resign

Dr. Emil Ries is a very bright man and is considered by some of the recent graduates who took his quiz for county Hospital as a very superior teacher.

I concur in the suggestions about Drs Wade & Vandenberg

I concur in the statement about Dr. Reynolds. Dr. McArthur is a good man but he told me that he is not interested in teaching

Dr. Olesner is an excellent surgeon & thoroughly posted, well qualified to teach classes of ten or a dozen men.

Dr. Harris would be an acquisition

I can see nothing to be gained & much to be lost by dropping Dr. Philip Adolphus from the faculty list, when he holds merely an honorary title, he does no work in the college but is the superintendent of the dispensary and in that position can do us much harm or much good.

As we cannot in any way modify his connection with the dispensary we ought to keep his good will as far as possible.

Yours sincerely  
E. Hittner



E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

Wm

CHICAGO.

Jan 27/99

My Dear Doctor Harper

I enclose copy of letter for your information in order that we may have the benefit of your advice.

I had a letter from Prof Hyde this evening in which he told me he had returned galley proof to printers & hoped to have circular of information ready to mail early week after next. I think we ought to get it off quickly but not until you have revised the faculty list. I hope this is not going to overburden you so soon after your sickness. Hope you may be able to put off something else until this is attended to.

Yours sincerely

E. Fletcher Ingals.







My Dear Doctor Harper

Serious complaint has come to me about Dr Rudolph Holmes one of the instructors in obstetrics. He cannot keep order, wastes time in enumerating what the boys consider rare exceptions and in other ways seems to fail miserably in his task. They speak of it as a disgrace. He is the son of Dr E L Holmes & all of us would be glad to aid him, but not at the expense of the college or the students.

Jan 27/99 Yours Truly  
W. Hatcher Ingham



Waiter No.

30

# Chicago Athletic Association

Date.....

[illegible]

Signed \_\_\_\_\_



75  
Chicago, Jan. 26, 1899.

My Dear Doctor Harper:-

In the circular of information which is to be sent out presently, I notice that in the Faculty list, Prof. Graham is put down as Associate Clinical Professor of Surgery instead of Clinical Assistant Professor of Surgery. I do not know whether this if done with your knowledge or not, ~~and~~ <sup>will</sup> I do not know that it ~~does~~ any harm. In my own department there are two or three men who have been doing good work the past year whose names I would like to have inserted if you can have it attended to in time. I should think it would be necessary for you to bring all of these proposed changes before the Trustees or at least, before their Executive Committee. The men referred to are Jos. F. Dolamore who was put in last year as Clinical Assistant. I would like his title made Associate. Geo. A. Torrison who was not in last year but who has been doing excellent work, I would like his title Associate. Wm. R. Parkes was put in last year as Associate in Surgery and if he is continued in that department, would like to be the same in the coming announcement, but I ~~have~~ understood that Prof. Senn expected to put some one else in his place. In that case I would like him in my department as he is an excellent man. He was formerly in my department. Of course the list ought to be revised if possible before this goes to press. I have already corrected the first proof. I am,

Yours very truly,

Dictated.

*E. H. Huntington*



Chicago, Jan. 26, 1892.

My Dear Doctor Harper:-

In the circular of information which is to be

sent out presently, I notice that in the Faculty list, Prof. Graham

is put down as Associate Clinical Professor of Surgery instead of

Clinical Assistant Professor of Surgery. I do not know whether this

is done with your knowledge or not, <sup>will</sup> and I do not know that it does any

harm. In my own department there are two or three men who have been

doing good work the past year whose names I would like to have inserted

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who was not in last year but who has been doing excellent work. I

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In that case I would like him in my department as he is an excellent

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Yours very truly,

Distated.



E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

(61)

CHICAGO.

Jan 18-99

My Dear Doctor Harpin

Prof Hains expects to go away in a few days to be gone I think until May. In view of his recommendation of an appropriation of \$1200. to pay Dr Salisbury possibly you would like to see him before he goes. Dr S. would undoubtedly be a good person to aid him in his chemical work if he could have some one else do the teaching.

Prof Hains takes a very warm benevolent interest in Dr S. — and I think his kindness of heart influences his judgment. He is really



one of the most lovable men I ever met, a man who would be ~~what he considered~~ kind considerate and just to the lowest man or beast. You may judge something of his character from the fact (confidential) that after his father's financial losses some 20 yrs ago he was the main stay of his father & mother, and that he has been (I think) the only support of a sister and her three or four daughters for many years. He is a man who will not hunt or fish because he is unwilling to cause needless pain yet he never intrudes his opinions upon others. He is kindly to all and his heart goes out to the unfortunate and poor until his judgment is sometimes affected by it.

Dr. S. — taught in the Woman's Medical School for many years on a salary of about \$500 & was finally displaced by Henry Wade Rogers because he considered him incompetent. I think Dr. Rogers made a mistake in the change as the man he put in knew nothing of medical chemistry & was not at all satisfactory to the students, though they had never been satisfied with Dr. S.

Yours sincerely  
E. Fletcher Ingalls



E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

OK

CHICAGO.

June 2nd 99

My Dear Doctor Harper

The Dean has evidently forgotten about the ascent given one evening at the meeting of the Council of administration.

Of course he will feel badly to have a man dropped whom he considered such a "very valuable" man as Dr Salisbury

Yours Sincerely

E. Fletcher Ingals

If left to the decision of the Dean and Head of a department it would be next to impossible to get rid of inefficient men.







E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, Jan. 25, 1899.

Pres. Wm. R. Harper,

University of Chicago, City.

My Dear Doctor:-

My attention was called to the fact that Mrs. Farlan  
a widow living on the north side, whose <sup>late</sup> brother-in-law, Dr. Ross,  
was for many years one of our Professors, might possibly be interested  
in the college. I do not know her, and unfortunately do not know any  
one that does. I understand that she is a very ardent Presbyterian.  
She has one daughter and one son, and a million of money. Her  
daughter, I understand, is married and well to do. The son is a  
good for nothing fellow who is wasting his money as rapidly as possi-  
ble. Possibly Mr. Kohisaat or some of your other acquaintance  
on the North side might be able to give you an introduction.

Yours very truly,

Dictated.

*E. Fletcher Ingals*

*P.S. Mrs. Farlan was the trustee for our bonds.*



E. PLETCHER HOBBS, M. D.  
JOHN EDWIN HOBBS, M. D.  
24 & 26 WASHINGTON STREET,  
HOUSTON, TEXAS.

CHICAGO, Jan. 25, 1899.

Pres. Wm. R. Harper,

University of Chicago, City.

My Dear Doctor:-

My attention was called to the fact that Mrs. F. L. H. was a widow living on the north side, whose brother-in-law, Dr. Ross, was for many years one of our professors, might possibly be interested in the college. I do not know her and unfortunately do not know any one that does. I understand that she is a very ardent Presbyterian. She has one daughter and one son, and a million of money. Her daughter, I understand, is married and well to do. The son is a good for nothing fellow who is wasting his money as rapidly as possible. Possibly Mr. Kohlman or some of your other acquaintances on the North side might be able to give you an introduction.

Yours very truly,

Dictated.

*E. Pletcher Hobbs*

*P.S. Mrs. F. L. H. was the hunter for our books.*



E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, Feb. 11: 1899.

My Dear Doctor Harper:-

I have just received a letter from Henry Wade Rogers from which I quote the following:-

"I think it very desirable that action approving the bill (Curtis Educational Bill) be taken by Rush Faculty. Do you not think it of sufficient importance to justify calling a special meeting of the Faculty? We may be called to Springfield any time, and when we go we want as much backing as possible."

I am inclined to think Pres. Rogers is correct, but it occurs to me that if the Faculty could get together tomorrow for just two minutes, we could take action sufficiently <sup>formal</sup> to justify the writing of a strong letter <sup>on</sup> in support of the bill. Will you kindly attend to it tomorrow if it meets your approval?

Yours very truly,

Dictated.

*E. Fletcher Ingals*







*Rush*

Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. Feb. 14: 1899.

My Dear Doctor Harper:-

The Committee on announcements and advertising consisted of Drs. Etheridge, Lyman, Hyde, Linnell and Patton. The announcements were given over to Drs. Dodson, Hyde and myself. The work of the Dean is sufficient to fully occupy Dr. Lyman's attention. The Secretary's work is as much as should be demanded of Dr. Hyde. Drs. Linnell and Patton are not suited to the advertising. I believe of all the men in the Faculty, there is no one so well calculated to attend to this properly as Dr. Brower. For several years he was the publisher of the Chicago Medical Journal and Examiner, and in that capacity learned a great deal about advertising which would be valuable to the college. Therefore, if there is nothing *invidious* to other members of the Committee in appointing a Chairman, who is not now on the Committee, I think it would be desirable to consider him. I find that he is Chairman of the Committee on Hospitals, and ~~Chairman~~ *Secretary* and he ought to remain Chairman of that Committee, but I cannot see that this would interfere with his attending to the other work.

I am getting in statements of the exact number of hours which the various men are putting in at the college this year, and in two or three days more will have the figures so that we can estimate the salaries intelligently. I am,

Yours very truly,

Dictated.

*E. H. Hatcher*



Rocky Mountain College  
University of Chicago

W. C. C. 100

Chicago Feb. 14: 1922.

My Dear Doctor Harper:-

The Committee on announcements and advertising consisted of Drs. Etheridge, Lyman, Hyde, Linnell and Patton. The announcements were given over to Dr. Dodson, Hyde and myself. The work of the Dean is sufficient to fully occupy Dr. Lyman's attention. The Secretary's work is as much as should be demanded of Dr. Hyde. Drs. Linnell and Patton are not suited to the advertising. I believe of all the men in the Faculty, there is no one so well calculated to attend to this properly as Dr. Brower. For several years he was the publisher of the Chicago Medical Journal and Examiner, and in that capacity learned a great deal about advertising which would be valuable to the college. Therefore, if there is nothing necessary to other members of the Committee in appointing a Chairman, who is not now on the Committee, I think it would be desirable to consider him. I find that he is Chairman of the Committee on Hospitals, and wishes and he ought to remain Chairman of that Committee, but I cannot see that this would interfere with his attending to the other work.

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Yours very truly,

*W. C. C. 100*

Dictated.



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

I have the following Chicago. Feb 25-99  
Reports from our Orderlies  
Instruction in childrens department in dispensary incompetent.  
Dispensary work in gynaecology again complained of.  
Sophomore chemistry by Prof Salisbury greatly  
complained about boys wish Prof Patton could  
take his place. Boys have no respect for his  
authority or manner.

*Rushed*







Rush Medical

Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. Feb 22 99

My dear Doctor Harper

Enclosed find the objections as  
they come to me to some of the candidates  
for Prof of Gynecology

Yours Truly

G. M. D. D. D.

I go out of city tonight for a couple of days &  
you will be gone when I return so I enclose  
salary list which I have not had time to report  
for verification.



THE UNIVERSITY OF CHICAGO  
LIBRARY

Handwritten signature or name, possibly "John M. ..."

Chicago, Nov 25 1892

My dear Mr. ...  
I have just received your letter of the 23rd inst. and am  
glad to hear that you are interested in the ...  
of the ...  
I am sure that you will find the ...  
of the ...  
I am, Sir, very respectfully,  
Your obedient servant,  
...



Huntin Too coarse grained, not a very good teacher, drinks too much

---

Dradow Lewis Too many scandals, not a teacher, drinks too much.

---

Dudley Not as good by 25% as former occupant of chair

---

Martin Too much of a hustler; lacks the confidence of many of the profession especially for integrity

---

Byford A very poor talker Though a clean man and good operator. Complete failure as teacher when he tried it before

---

Byron F Robinson No culture almost vulgar in lecturing, full of hobbies. Now in a disreputable school

---

Emil Reis (A young man bright & well educated. good assistant professor I think) Has German ways to some extent likely to make enemies; a few to which some object; some slight scandal I have heard but never obtained the stories.

---

E. P. Davis of Phila Obstetrician & gynaecologist - fear he would neglect the former. Not sure he would come

---

Bacon for Obstetrician Slow hesitating speaker, lack of energy, think he would not impress well either the class or the public. Apparently not much ~~excitement~~ force.



Heavenly Father  
The Church

Almighty God, who createst the human mind, with a faculty, which is boundless, but as yet by such as possess it, is almost wholly unimproved. Thou Creator of a human race, bestow the gifts of wisdom and knowledge upon all men, that they may be able to serve Thee with a pure heart and a clear conscience.

Thy Son, Jesus Christ, who hastenest the coming of Thy Kingdom, grant that we may be able to do Thy will, and to be faithful to Thy commandments. Give us grace to resist the temptations of the world, the flesh, and the devil, and to remain steadfast in Thy love.

Thou who art the Father, the Son, and the Holy Spirit, God over all, praise be to Thee forever. Amen.



CHICAGO, Feb. 25, 1899.

My Dear Doctor Harper:-

In addition to the information already sent I have the following observations from a man in whom I know you would have great confidence with reference to Dr. Byford. First, He has consequently very poor delivery, <sup>^</sup> fails to hold attention of even small classes. Second, does not use notes. Third, subject matter poorly arranged. Fourth, seems often at a loss for a word or phrase. Fifth, gives impression of a man making a recitation as distinguished from lecture. The following points were obtained by conversation with student in the P. & S. college. First, fairly well liked by students. Second, has reputation of being very good operator but not good clinical teacher. *Operates only about once in 4 to 6 weeks.* Third, men do not take notes or pay any attention because lectures are digest including quotation marks of book. I had a conference with Dr. E. Rics which gave me a much better impression of him than I have had before. I think it would be ~~rather~~ worth while for you to talk with him. He is a man of about 32 years of age, unmarried, but expects to be married soon; he has studied widely abroad and while in the old country had 6000 or 7000 cases of Obstetrics and did all of the operations that could come to a man in that department. He taught Obstetrics and Gynecology for four years in some of the Universities abroad. (I presume as a *dozent*) He is now teaching Gynecology in one of the Post Graduate Schools. His appearance is excellent. He is a man of superior attainments, medically. I find that his preliminary education was that of the Gymnasea in Germany; after that, <sup>he</sup> had ~~h~~ 5 years in the University in his medical course. I am under the impression that he would make an



CHICAGO, Feb. 25, 1899.

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CHICAGO,

excellent man for both Obstetrics and Gynecology with the rank of Assistant Professor. If he proved to be a strong man it would be easy to promote him. I have heard from one or two sources that there <sup>are</sup> disagreeable stories about this gentleman. I have not been able to ascertain what they are. Dr. Herrick says that he has no character. Prof. Dodson thinks this must be a mistake.

I have another letter today from Dr. Howard A. Kelly in which he speaks highly of Dr. Henrotin of this city. <sup>for gynecologist</sup> He says that he hopes we may pay a good salary so that the man can give up a part of his practice and do scientific work. From this expressed hope I fear that the Johns Hopkins man might want a large salary which would be impracticable for us in this department. The department is one of the most lucrative of the practical chairs. I am,

Yours sincerely,

Dictated.

*E. Fletcher Ingals*

*Prof Lyman hopes we may get E.P. Davis of Phila as  
Obstetrician and gynecologist. He would do well most of  
us think.*



Yours sincerely,

Dictated.



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. Feb 20/99

My dear doctor Harper

I think that the Trustees remembering the old adage "The Lord helps them who help themselves" should make it their policy to save 15% to 20% of the earnings of the college every year. Of course in case of a small class they might not be able to do it but with such classes as this year about 20% ought to be saved for future needs. I wish you would get them to take some action of this nature. Yours sincerely  
It would be very amicable in checking my colleagues.

E. Fletcher Dugels







Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. Feb. 9, 1899.

My Dear Doctor Harper:-

The plan proposed by you for the payment of Professors was as follows:- First, seven old Professors with one-half full salary. Second, Men whose time is wholly or in <sup>part</sup> given to the college paid in ~~appropriation~~ on a basis of \$3000.; namely: Haines whole time \$3000. Hektoen whole time, \$3000. Dodson two-thirds time \$2000. Anatomy, \$3000. Third, all others receive salary according to rank and schedule as follows:- Professors, six majors, \$3000. Associate Professors, six majors, \$2400. (I think both of these ought to be changed to 9 majors). Assistant Professors, nine majors, \$1800. Instructors nine majors, \$1200. Associates, nine majors, \$900. Assistants, ~~nine~~ majors \$600. I think that this plan will work out admirably, providing we make a uniform deduction of from 10 to 20% if found necessary. This proposition appears to increase the sum of all the salaries from \$2000 to \$5000. per year, but when we consider that the term will be lengthened 1/5th, it is none too much, providing the earnings are sufficient to pay it. I think it would be better, as already suggested, to make 9 majors the year's work for the Professors and Associate Professors. Class second really put in about 9 majors and class one will on an average put in sufficiently near 4 1/2 majors to make this appear equitable.

Your suggestion with reference to the Junior Dean and the Professor of Pathology, I think, can also be carried out satisfactorily. If we could get a superior anatomist who could put in about half of his time at the University we could afford to pay our share of the \$5000. which you said would be a necessary salary. This matter of salaries will of course, have to be settled by the Board of Trustees, but as there will be some objection to it, I think it would be desirable if you <sup>could</sup> get the Council to recommend it. However, if there should be any doubt in your mind about the outcome of such an undertaking, it might be unwise to bring it before the Council. I have talked over the matter a little with Prof. Dodson. He does not fully understand it, ~~and~~ urged some objections. When I explained it to him partially, he admitted that the principal was right. I did not tell him anything about your figures, but talked merely upon the principal.

There are certain Assistant Professors, whose salaries would be equitably arranged under this plan, that are apt to make objections, either directly or through the heads of their departments, on account of not getting as large salary as they had desired for short time. If the Trustees should adopt this plan, I think it would be well on account of the necessity of providing for ~~another~~ another new building in the near future, that they should also adopt a resolution that the salaries for three <sup>quarters</sup> ~~quarters~~ of next year <sup>(a full year work)</sup> should not exceed those paid this present year, and that if in order to keep them down to that limit it was necessary to



The University of Chicago  
IN CONNECTION WITH  
The Medical College

Chicago, Feb. 2, 1893.

My Dear Doctor Harper:-

The plan proposed by you for the payment of Professors was as follows:- First, seven old Professors with one-half full salary. Second, Men whose time is wholly or in part given to the college paid in proportion on a basis of \$3000; namely: Haines whole time \$3000. Hektoen whole time, \$3000. Dodson two-thirds time \$2000. Anatomy, \$3000. Third, all others receive salary according to rank and schedule as follows:- Professors, six majors, \$3000. Associate Professors, six majors, \$2400. (I think both of these ought to be changed to 9 majors). Assistant Professors, nine majors, \$1800. Instructors nine majors, \$1200. Associates, nine majors, \$900. Assistant nine majors \$600. I think that this plan will work out admirably, providing we make a uniform deduction of from 10 to 20% if found necessary. This proposition appears to increase the sum of all the salaries from \$2000 to \$5000 per year, but when we consider that the term will be lengthened 1/5th, it is none too much, providing the earnings are sufficient to pay it. I think it would be better, as already suggested, to make 9 majors the year's work for the Professors and Associate Professors. Class second really put in about 9 majors and class one will on an average put in sufficiently near 4 1/2 majors to make this appear equitable.

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Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago.

reduce salaries, there should be a uniform percentage deducted from each; further they should direct the Comptroller to pay out only 80% of the salaries from month to month until the close of the year when the whole salary would be paid up if there was sufficient money for it. If this was done, when the Secretary informed the various teachers interested in salaries, he should also inform them of the resolution that they should be paid only 80% until the close of the term on account of the possible necessity of making a deduction.

I find from the bookkeepers figures, that the amount appropriated for office and salaries will be exhausted this month so that we shall have to have an additional appropriation for this purpose of \$700. <sup>#</sup> The amount appropriated for general expense, \$2500. is nearly exhausted. I do not know how much it will require to carry us to the end of the term, but think \$700. should be appropriated.

- 2 The amount appropriated for general repairs \$1500. fell short of what was desired last summer by \$3000 <sup>but the 1500</sup> ~~it~~ has been overdrawn <sup>only</sup> \$48.38.

In connection with the Library we are fitting up two <sup>additional</sup> recitation rooms, the cost of which should come out of the appropriation for general repairs. The cost of this improvement with furniture that should be borne by the general repairs fund will be about \$600. \$1000. was appropriated for fuel of which \$744. have been expended. I think the \$256. remaining will be too small, unless we have an early spring. The appropriation for Janitors, \$2160. has a balance of \$1285.

- ~~which~~ which will leave a surplus of about \$450. It was expected that this surplus would be sufficient to pay the increased cost of office salaries, but as you will observe by these figures, it falls short of about \$250. These figures do not take into consideration the student help by men who are unable to pay their fees. In the final reckoning, these men will be credited for paying full fees and the amount allowed them will be charged up to the various accounts of office salary <sup>to</sup>, janitors and instruction. With reference to the appropriation for fitting up the Library
- 2 { room and rent, I told you that it would fall short, but I did not recollect at the time that fully half of the expense, that is, for fitting up the recitation rooms, should come out of the general repairs account, as I have indicated above.

I have a note today calling my attention to a bill presented by Dr. Capps for services, O.K'd. by Prof. Lyman. Dr. Capps was one of the men employed the first time this year, and under the rule was not entitled to any pay; however, a large part of his work <sup>has been</sup> ~~was~~ of a special character, for which he should receive a remuneration. I think that at a former meeting of the Trustees an appropriation, requested by Prof. Lyman, <sup>\$100</sup> ~~was~~ made to cover this expense. I wish the Trustees would authorize the Comptroller to pay Dr. Capps' bill.



The University of Chicago  
The Board of Trustees  
The Committee on Finance

reduce salaries, there should be a uniform percentage deducted from each; further they should direct the Comptroller to pay out only 80% of the salaries from month to month until the close of the year when the whole salary would be paid up if there was sufficient money for it. If this was done, when the Secretary informed the various teachers interested in salaries, he should also inform them of the resolution that they should be paid only 80% until the close of the term on account of the possible necessity of making a deduction.

I find from the bookkeepers figures, that the amount appropriated for office

and salaries will be exhausted this month so that we shall have to have an additional appropriation for this purpose of \$700. The amount appropriated for

general expense, \$2500, is nearly exhausted. I do not know how much it will require to carry us to the end of the term, but think \$700, should be appropriated.

The amount appropriated for general repairs \$1500, fell short of what was desired last summer by \$3000. It has been overdrawn \$48.38.

In connection with the library we are fitting up two recitation rooms, the cost of which should come out of the appropriation for general repairs. The cost of this improvement with furniture that should be borne by the general repairs fund will be about \$800. \$1000, was appropriated for fuel of which \$744, have been expended. I think the \$256, remaining will be too small, unless we have an early spring. The appropriation for janitors, \$2180, has a balance of \$1283.

which will leave a surplus of about \$450. It was expected that this surplus would be sufficient to pay the increase cost of office salaries, but as you will observe by these figures, it falls short of about \$250. These figures do not take into consideration the student help by men who are unable to pay their fees. In the final reckoning, these men will be credited for paying full fees and the amount allowed them will be charged up to the various accounts of office salary, janitors and instruction. With reference to the appropriation for fitting up the library room and rent, I told you that it would fall short, but I did not recollect at the time that fully half of the expense, that is, for fitting up the recitation rooms, should come out of the general repairs account, as I have indicated above.

I have a note today calling my attention to a bill presented by Dr. Gappa for services, O.K'd. by Prof. Lyman. Dr. Gappa was one of the men employed the first time this year, and under the rule was not entitled to any pay; however, a large part of his work was of a special character, for which he should receive a remuneration. I think that at a former meeting of the Trustees an appropriation, requested by Prof. Lyman, was made to cover this expense. I wish the Trustees would authorize the Comptroller to pay Dr. Gappa's bill.



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago.

Referring to the memorandum presented by the Chairman of the Committee on Student Organizations and Athletics, Prof. Bevan, - I hope that the Trustees may see their way clear to paying such part of it as is not provided for by contributions from the students. Subscriptions for nearly \$200.00 have been made by the students, to be deducted from their breakage fees, which I am under the impression should come out of this bill, though I have not been able to obtain positive information upon this point. The fact that there was a Committee on Athletics seems to indicate that this department was to receive some kind of support from the Trustees. Heretofore, when the Faculty absorbed all of the earnings of the college, they were accustomed to pay out from \$200. to \$300. per year, generally as a personal subscription for these purposes. I think that at present it would not be a good policy to ask them to make a personal subscription for any part of this bill. Until I heard your statements of the value of Athletics in promoting better conduct in colleges, I was heartily in favor of dropping this department for the future. I still think it would be better if it could be in some way merged with the Athletic sports of the University, but I do not know that this is practicable. I believe it would be better for the Trustees to pay up old scores and <sup>then</sup> announce their policy for the future, so that no unauthorized debts would be incurred.

I have asked Professors Etheridge and Hyde to send you any items that they have for the Board of Trustees. Prof. Etheridge tells me that he thinks there is nothing from the general Faculty meetings. Prof. Hyde promised to look the matter up and if he found anything from the Council to send it to you at the Union League Club in time for the meeting. In addition to the above, the attention of the Trustees should be called to the circular of information, the cost of which should be deducted from next year's expenses.

The only other items that occur to me now, are the report of the Committee on a new building, the Faculty list, the quarterly system and keeping the college open for the ~~summer~~ whole year, the manner of the payment of fees at the beginning of each quarter and the proposition to have some of our students sent to the University next year for their first year in medicine. I do not know that you will wish to bring all of these matters before the Trustees. I simply suggest them to aid you in making out your list.

Yours sincerely,

*E. F. I.*

Dictated.

P.S. The matter of the Surgical and Anatomical Chairs possibly you had designed to bring up, though I think not at this time.

E. F. I.



University of Chicago  
Chicago, Illinois

Chicago

Referring to the memorandum presented by the Chairman of the Committee on Student Organizations and Athletics, Prof. Haven, - I hope that the Trustees may see their way clear to paying such part of it as is not provided for by contributions from the students. Subscriptions for nearly \$200.00 have been made by the students, to be deducted from their prepayment fees, which I am under the impression should come out of this bill, though I have not been able to obtain positive information upon this point. The fact that there was a Committee on Athletics seems to indicate that this department was to receive some kind of support from the Trustees. Heretofore when the Faculty absorbed all of the earnings of the college they were accustomed to pay out from \$200. to \$300. per year, generally as a personal subscription for these purposes. I think that at present it would not be a good policy to ask them to make a personal subscription for any part of this bill. Until I heard your statement of the value of Athletics in promoting better conduct in colleges, I was heartily in favor of dropping this department for the future. I still think it would be better if it could be in some way merged with the Athletic sports of the University, but I do not know that this is practicable. I believe it would be better for the Trustees to pay up old scores and announce their policy for the future, so that no unauthorized debts would be incurred.

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Yours sincerely,

Dictated.

P.S. The matter of the Surgical and Anatomical Chairs possibly you had designed to bring up, though I think not at this time.  
E.F.I.



April 30th 99

Dear Doctor Harper.

The subdepartment of Diseases of Children at Rush is in a deplorable condition and I am sure it will never be mended without your intervention.

It is offered as follows

- a Associate Prof Cotton
- b Associate instructors F. S. Churchill
- c Chas A Wade
- d J W Vanderslice, &
- e R. W. Holmes
- f Butler (I understand is now recommended)

a Has the reputation of being tardy at most lectures whether clinical or didactic from 15 to 20 minutes - (is lazy)  
I know nothing of his didactic lectures







Regallo.

445-7 Grand Blvd  
Chicago Nov 13<sup>th</sup> 99

My Dear Doctor Harper

In your final effort  
to get the \$1000000. needed  
before Jan 1<sup>st</sup> you will not  
forget the value of land;  
buildings, equipment, cash  
on hand and charter of  
Rush, provided that Mr  
Rockefeller is willing to  
consider them at all.

Our charter which enables  
us to hold 160 acres of land  
here or elsewhere, if we can  
get it, free from taxation



might be <sup>valuable</sup>. My attorney  
made a careful search  
and Mr Smith (our trustee)  
once gave me his opinion  
- from both, I conclude that  
the property could not be legally  
transferred, but that it could  
be ruled for 500 or 1000 years,  
at the end of which time I  
think no one would question  
the title.

I am

Yours Very Truly  
E. Fletcher Ingals.

No answer needed to this



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago.

Mar 6th 99

My Dear Doctor Harper

I enclose letter from Prof. E. P. Davis of Jefferson Medical College who has been considered by my colleagues a superior man. I negotiated with him some years ago therefore took the liberty of writing him again to ascertain his views.

I wrote first asking his views of other men stating that I feared he would not care to consider the matter. He evidently is considering it but his ties in Philadelphia are so strong that he is doubtful about the wisdom of leaving. From all I can learn I think Dr. Williams would be far preferable; again I doubt the wisdom of transplanting a man of Dr. Davis' age, fearing he would not get into practice soon enough & would therefore be disappointed. I have told him that my communications are in no sense official.

Yours sincerely  
E. Fletcher Ingalls



The University of Chicago  
Theological Library

Chicago, Nov. 1st 99

My dear Mr. Brewster

I received your letter of the 27th

of October and was glad to hear

from you. I am glad to hear

that you are still in the

field of work. I am glad to

hear of your success. I am

glad to hear that you are

still in the field of work.

I am glad to hear of your

success. I am glad to hear

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field of work. I am glad to

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hear of your success. I am



E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, March 29, 1899.

Dr. Wm. R. Harper,

University of Chicago, City.

My Dear Doctor:-

I have just learned from Dr. Williams that he had already written you that he would not be able to come here. Mr. Cyrus McCormick expects to see you shortly after you return in the interests of Dr. Davis. I have not been able to ascertain certainly whether Dr. Davis would come here or not, but it is our belief that he would come if Mr. McCormick would urge it and I am under the impression that he is the best man that could be secured. This impression prevails I think, quite generally among my colleagues.

Yours very truly,

Dictated.

*E. Fletcher Ingals,*







The University of Chicago

FOUNDED BY JOHN D. ROCKEFELLER

CHICAGO

Mar. 8th, 1899.

My dear Dr. Ingalls:

I enclose herewith a letter which is being sent out as an advertising sheet, from New York City. I object to the professors in Rush Medical College using such a letter head for an advertisement. This is one of the commercial sides of the situation that I think is altogether wrong. I shall be glad to have you return this to me.

Yours very truly

William Harper

I think your objection well taken and I believe it will so appear to these gentlemen and other members of our faculty when the matter is placed before them. Professors in the past have often been entrapped into this sort of thing, but the great majority of the profession are opposed to it and I am sure that your point in ethics is right. Yours sincerely  
W. H. Ingalls



The University of Chicago

OFFICE OF THE PRESIDENT

CHICAGO

Nov. 8/91, 1892.

My dear Dr. Ingalls:

I enclose herewith a letter which I have just sent out  
as an advertising sheet, from New York City. I object to the profes-  
sors in Rush Medical College using such a letter head for an advertise-  
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is altogether wrong. I shall be glad to have you return this to me.

Yours very truly

I think your objection well taken and I  
think it will be proper to this gentleman and  
other members of our faculty in the matter  
is placed before them. I am in the fact here  
after have understood into this sort of thing, but  
the great majority of the professors are opposed to  
it and I am sure that your point is well  
is right. I am, however,  
W. D. Howells



EDWARD P. DAVIS, M. D.,  
250 SOUTH 21ST STREET,  
PHILADELPHIA.

BELL TELEPHONE, LONG DISTANCE  
1-37-68.

HOURS:  
8.30 TO 11 A. M.

Philadelphia, March 1st, 1899.

Dr. E. Fletcher Ingals,  
34 Washington Street,  
Chicago, Ill.

My dear Doctor:--

I am in receipt of yours of the 27th of February and in reply will say that I shall be greatly obliged to you if you will inform me when the College definitely decides what it will do. I understand that Dr. Stehman is taking temporary charge of the work. Would he have full control of a new maternity hospital, or would the chief of the department have that also under his supervision. The more I think of the matter the more I am convinced that the best interests of the college will be met by making the obstetric department the chief and the gynaecological an adjunct.

Very truly yours,

*Edward P. Davis*



EDWARD P. DAVIS, M.D.,  
220 SOUTH 21ST STREET,  
PHILADELPHIA.

HOURS:  
8:30 TO 11:30 A.M.

Philadelphia, March 1st, 1939.

Dr. E. Fletcher Ingalls,  
34 Washington Street,  
Chicago, Ill.

My dear Doctor:-

I am in receipt of yours of the 27th of February  
and in reply will say that I shall be greatly obliged to you if  
you will inform me when the College definitely decides what it  
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Very truly yours,

*Edward P. Davis*



EDWARD P. DAVIS, M. D.,  
250 SOUTH 21ST STREET,  
PHILADELPHIA.

BELL TELEPHONE, LONG DISTANCE  
1-37-68.

HOURS:  
8.30 TO 11 A. M.

Philadelphia, February 24, 1899.

My dear Dr. Ingals,

In reply to yours of the 18th, I may say that the tendency at present in a number of our large cities where medicine is taught is to make obstetrics the leading branch with medical students. Harvard is really without a professor of gynaecology, while at New York the stress is laid largely upon obstetrics. It is probable that we shall more and more assume the custom of Europe in this matter, making one head to a department of obstetrics and gynaecology and letting gynaecology be taught not only by the chief professor, but to ward classes by adjunct professors and assistants and in post-graduates for those who propose to operate extensively upon women.

If Rush College will take such action, fixing a definite salary and giving the chief position to a man skilled in obstetrics and gynaecology, the place would be as you say a valuable and interesting one. As you say, there are a number of men competent to perform operations in gynaecology and to demonstrate them to small classes of students, but I do not know of many men competent to teach obstetrics and gynaecology upon truly broad lines, who



EDWARD F. DAVIS, M. D.,  
280 SOUTH 21ST STREET,  
PHILADELPHIA.

HOOPER:  
2 2370 11 A. M.

Philadelphia, February 24, 1892.

My dear Dr. Ingers,

In reply to yours of the 18th, I may say that the  
tendency at present in a number of our large cities where medicine  
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small classes of students, but I do not know of many men competent  
to teach obstetrics and gynecology upon truly broad lines, who



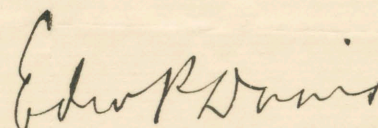
EDWARD P. DAVIS, M. D.,  
250 SOUTH 21ST STREET,  
PHILADELPHIA.

BELL TELEPHONE, LONG DISTANCE  
1-37-68.

HOURS:  
8.30 TO 11 A. M.

have had experience in organizing a successful obstetric service.  
Will you kindly let me hear further from you as indications  
develop.

Very truly yours,

A handwritten signature in cursive script, reading "Edward P. Davis". The signature is written in dark ink and is positioned to the right of the typed closing "Very truly yours,".



WEST TELEPHONE, LONG DISTANCE  
1-27-55

EDWARD F. DAVIS, M. D.  
220 SOUTH 21ST STREET,  
PHILADELPHIA

NOV 22 1955  
2 30 PM A. M.

have had experience in organizing a successful obstetric service.  
Will you kindly let me hear further from you as indications  
develop.

Very truly yours,

*Edward F. Davis*



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

*Argals*

Chicago. Dec. 4, 1899.

Prof. E. O. Jordan,

University of Chicago, City.

(64)

My Dear Sir:-

I have had some talk and some correspondence with President Harper about your salary and the other day was told by the Registrar that you had shown him a letter from me and wished to know if half of your salary could be paid at present. I understand that you are giving only 24 hours instead of 60 hours (a full major). You are to be paid upon the basis of a full Professor. There are none of our full Professors excepting those having fixed salaries who receive more than \$333.33 per major of 60 hours; this makes \$5.56 per hour and as you are doing 24 hours work, this should amount to \$133.33. We expect to keep any contract with you that has been made by President Harper, but from your letter to Dean Dodson of September 10, 1899, I infer that you accepted the proposition to do the work upon the same terms as our full Professors. Your letter of that date reads as follows:-

My Dear Dr. Dodson:-

The statement regarding the courses in Bacteriology is entirely satisfactory so far as I am concerned.

I understand that the compensation I am to receive for these courses is two-thirds of five hundred dollars or \$333.33. Am I correct in my interpretation on this point?

Yours very truly,

(Signed) Edwin O. Jordan.

*Yours truly  
Edwin O. Jordan*



East Main Building  
University of Chicago

Chicago, Dec. 4, 1898.

164

Prof. E. D. Jordan,

University of Chicago, City.

My Dear Sir:-

I have had some talk and some correspondence with

President Harper about your salary and the other day was told by

the Registrar that you had shown him a letter from me and wished to

know a bit of your salary could be paid at present. I understand

that you are giving only 24 hours instead of 60 hours a full salary.

You are to be paid upon the basis of a full professor. There are

none of our full professors excepting those having fixed salaries

who receive more than \$12,000 a year. It is not fair to ask more than

\$12,000 per year and as you are doing 24 hours work, this should amount

to \$12,000. We expect to keep any contract with you that has been

made by President Harper, but from your letter he has been of

September 10, 1898. I infer that you accepted the proposition to

do the work upon the same terms as our full professors. Your letter

of that date reads as follows:-

My Dear Dr. Bodson:-

The statement regarding the course in history

history is entirely satisfactory so far as I am concerned.

I understand that the compensation I am to receive for these

courses is two-thirds of five hundred dollars or \$500.00. As I

correct in my interpretation on this point.

Yours very truly,

(Signed) E. D. Jordan.



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. March 29th, '99

Dr. William R. Harper,

University of Chicago.

My dear Dr. Harper:-

I am sending the enclosed letter to each of our faculty and I hope that you will get as many of your University men down to the meeting as possible. I think that we cannot attach too much importance to this measure, and Dr. Rogers assures me that if we make a good turn out at this time we are likely to succeed. Everyone has some influence.

I am,

Yours very truly,

*E. Fletcher Rogers*

P.S. I enclose revised copy of budget. I think we had better have this acted on next week. If the number of students next October does not appear E. F. D. sufficient to justify these expenses the budget may be revised at that time.



THE UNIVERSITY OF CHICAGO  
HARVEY HARRISON HALL  
CHICAGO, ILLINOIS

Chicago, March 28th, 1922

Dr. William E. Harper,

University of Chicago.

My dear Dr. Harper:-

I am sending the enclosed letter to each of our faculty and I hope that you will get as many of your University men down to the meeting as possible. I think that we cannot attach too much importance to this measure, and Dr. Rogers assures me that if we make a good turn out at this time we are likely to succeed. Everyone has some influence.

I am,

Yours very truly,

*Ed. C. Hughes received copy of letter. I think we had better have this acted on right away. I estimate that 100-150 men will be present to justify these expenses. The budget has not yet been received at that time.*



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago.

MAR 29 1899

*Mr. Ingals  
will go + take  
him  
called off*

Dear Doctor:-

It is reported to us from Springfield that if we can get the support of the Cook County members, the bill introduced by Dr. Rogers for the prevention of the sale of fraudulent diplomas can be passed.

Dr. Rogers has arranged for a meeting of the Cook County members of the legislature at the Palmer House, Friday evening of this week, at eight o'clock. Inquire at the hotel office for the room in which the meeting is to be held.

We are very anxious to have a large audience of teachers in order to impress these legislators. We wish every member of our faculty present, all of the professors prepared to make short speeches if necessary.

The letters which have been sent out by our corps of teachers in response to my previous note, appeared to have a good deal of influence. I hope you will re-inforce the work already done by being present at this meeting. Dr. Rogers will endeavor to get the faculties of various other schools, and we will endeavor to get as many of the University men as possible. I am,

Yours very truly,

R. Fletcher Ingals.



Rocky Mountain College  
The University of Chicago

Chicago  
MAR 29 1933

Dear Doctor:-

It is reported to us from Springfield that it we can  
get the support of the Cook County members, the bill introduced by  
Mr. Rogers for the prevention of the sale of fraudulent diplomas can  
be passed.

Dr. Rogers has arranged for a meeting of the Cook County  
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We are very anxious to have a large audience of teachers  
in order to impress these legislators. We wish every member of  
our faculty present, all of the professors prepared to make short  
speeches if necessary.

The letters which have been sent out by our committee  
teachers in response to my previous note, appeared to have a good  
deal of influence. I hope you will re-inforce the work already  
done by being present at this meeting. Dr. Rogers will endeavor to  
get the facilities of various other schools, and we will endeavor to  
get an army of the University men as possible. I hope to see you  
Yours very truly,

W. F. Fisher, Indiana



E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

CHICAGO, April 24, 1899.

My Dear Doctor Harper:-

I think we should ask Dr. J. C. Webster to come here as Professor of Obstetrics and Gynecology at a salary of \$3000.00 per annum, 9 majors constituting the year's work. Request him to have his year begin the first of July, but his active work need not commence until the Autumn quarter. I explained to him the salary list and told him of the reservation of 25% made from certain salaries. We agreed that in case he came here this reservation should not be made from his salary for two or three years. He told me that if he came here he should want to go to Europe during the summer to gather up material for teaching. He thought he could do so at no very large expense, though I presume that about a thousand dollars extra would be required for the department, and the department certainly needs it very greatly. He is to understand that he is the head of the department and that at the next meeting of the Faculty he will be nominated to the staff of the Presbyterian Hospital as Obstetrician and also as Gynecologist. I think he understands that







E. FLETCHER INGALS, M. D.

JOHN EDWIN RHODES, M. D.

34 & 36 WASHINGTON STREET.

HOURS: 10 A. M. TO 2 P. M.

CHICAGO.

we believe about three fourths of the work should be devoted to Obstetrics. I think it would be well for him to come on for a week or two, if possible, before the beginning of the Summer quarter in order to arrange for some work at that time. I sincerely hope nothing will prevent him from accepting this call. I am,

Yours truly,

Dictated.

*E. Fletcher Ingals,*







Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. April 27/99

My dear Doctor Harper

The following named gentlemen I would like  
to have added to the list in my department as

Assistant Instructors

doctors J. F. Dolamore, Geo. A. Lorrison and  
Glen M. Hammon all of whom have been working  
this year.

Dr C J Habegger and J. E. Raycraft

new men.

Yours Truly  
E. Fletcher Ingals.



Kean Medical College  
The University of Chicago

Chicago, April 27, 1892

My dear Doctor Hager  
The following account of the  
to be added to the list in my department as

Assistant Librarian

Doctor J. F. Holman, No. 4 Harrison and  
from the University all of whom have been working

this year  
Dr. C. F. Holman and J. E. Reynolds

Yours truly

John Hager  
C. F. Holman



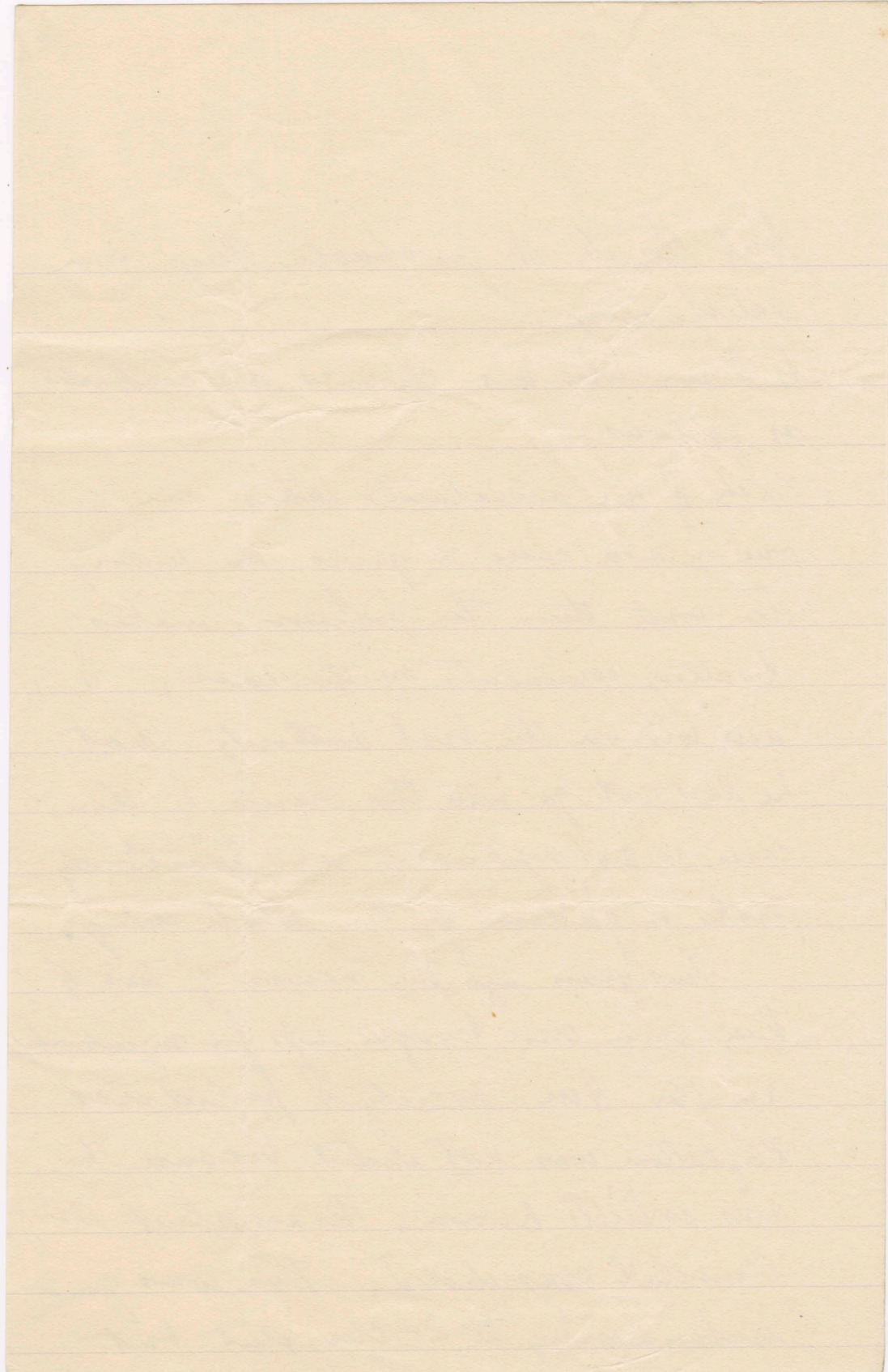
but think it probable they are satisfactory.

As I am told his clinics are conducted as follows,

Each of his assistants takes in one or more cases & gives the history etc and then the professor makes desultory comments on the case. I am told on the best authority that he does not go into the merits of the cases, is not systematic and practically makes a failure of the whole thing.

Two years ago the names of two of these men were brought up for membership in the Am Society of Pediatrics Prof Cotton was not elected because he was so little known. His assistant Dr Churchill was elected. This was quite embarrassing to Dr Churchill but







last year Prof Cotton was taken in.

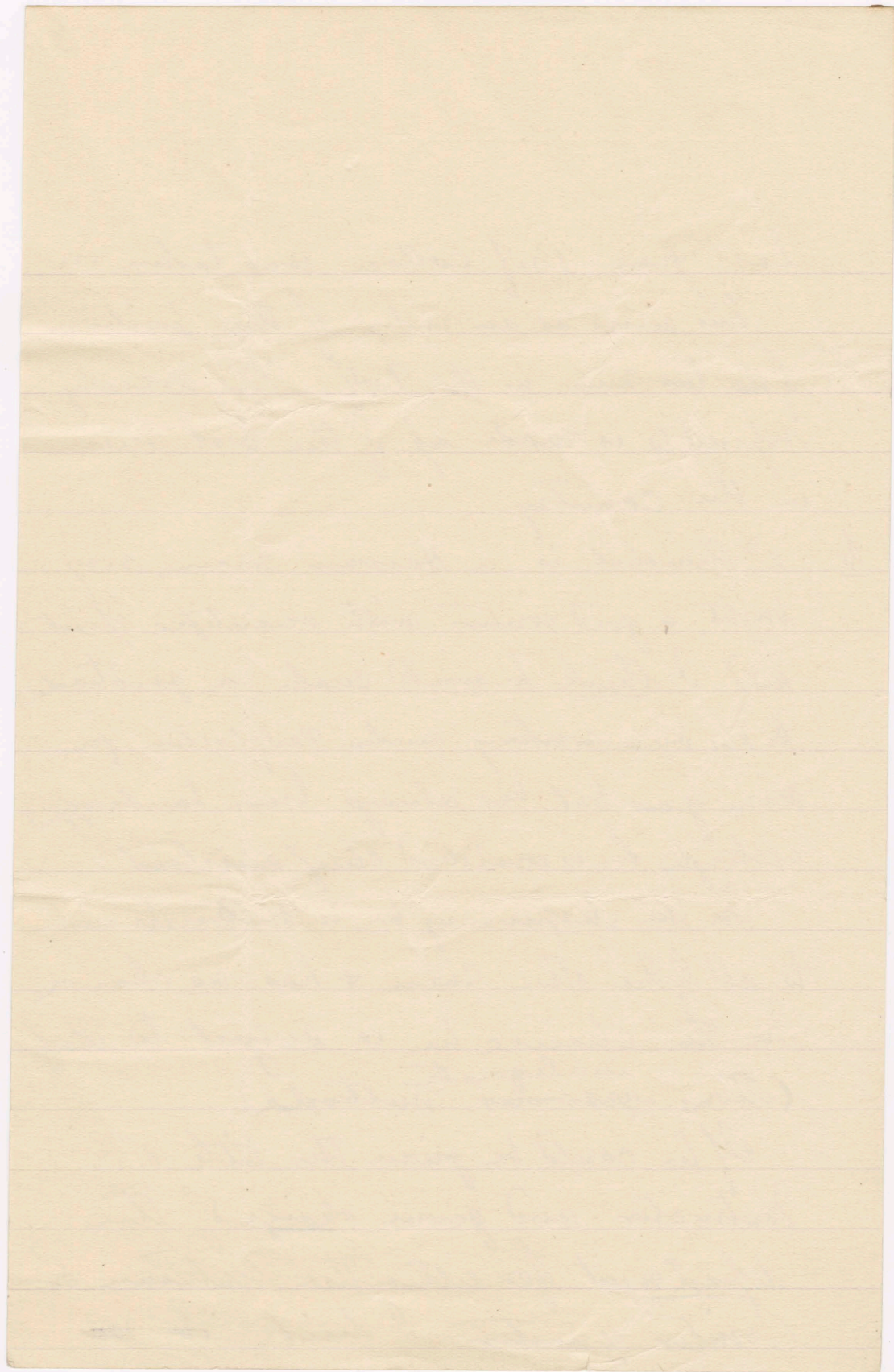
This serves as an index of the position of the two men in the Prof. The society referred to is made up of the best men in the country.

16 Dr Churchill is a Harvard man, very bright, a good writer with scientific spirit and I think he would make a good teacher. He has been working under Prof Cotton for seven years but has always been handicapped although he is considered chief assistant.

In the dispensary he is subordinate to all of the other men & has no chance. In the clinic he is subject to Prof Cotton's <sup>inadequate</sup> ~~poor~~ methods.

If he could be given the title of Instructor and given charge of the department for either the Autumn or Winter quarter I think it ~~was~~







we would get good results, at least we would have an opportunity to learn ~~whether~~ he is the kind of man that he appears and we would have an object lesson to Prof Cotton that might stimulate him to greater exertion. This could be done without change of title.

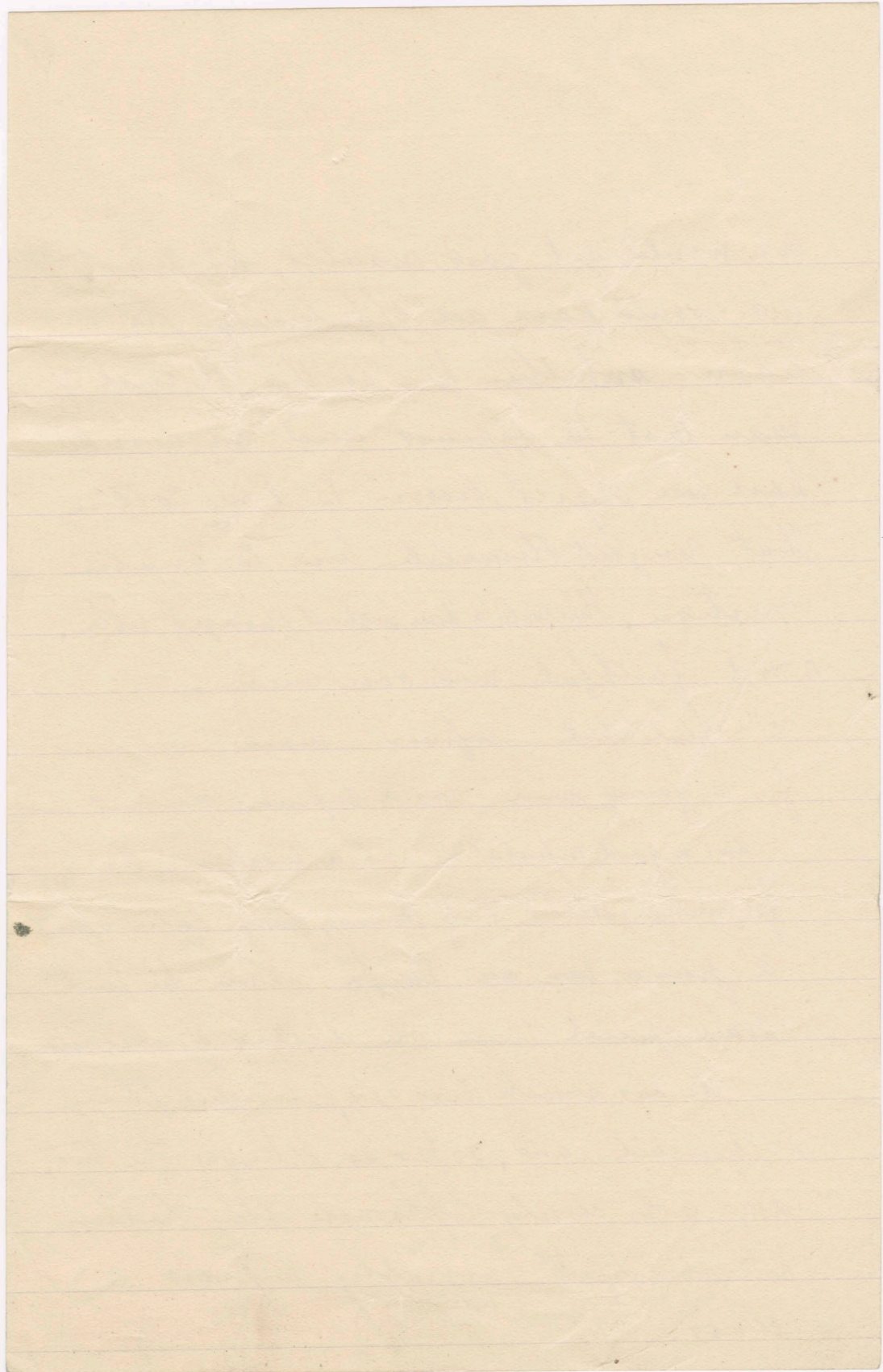
c & d faithful mediocre men.

e faithful inferior man.

f a young man - was a superior student and has a good reputation as a teacher. He formerly assisted Prof Haines, and later spent a year or two in Europe where he put some special time on diseases of children.

He has much less experience than Dr Churchill and, so far as I know the two, does not closely approach the latter in ability to favorably impress a class.







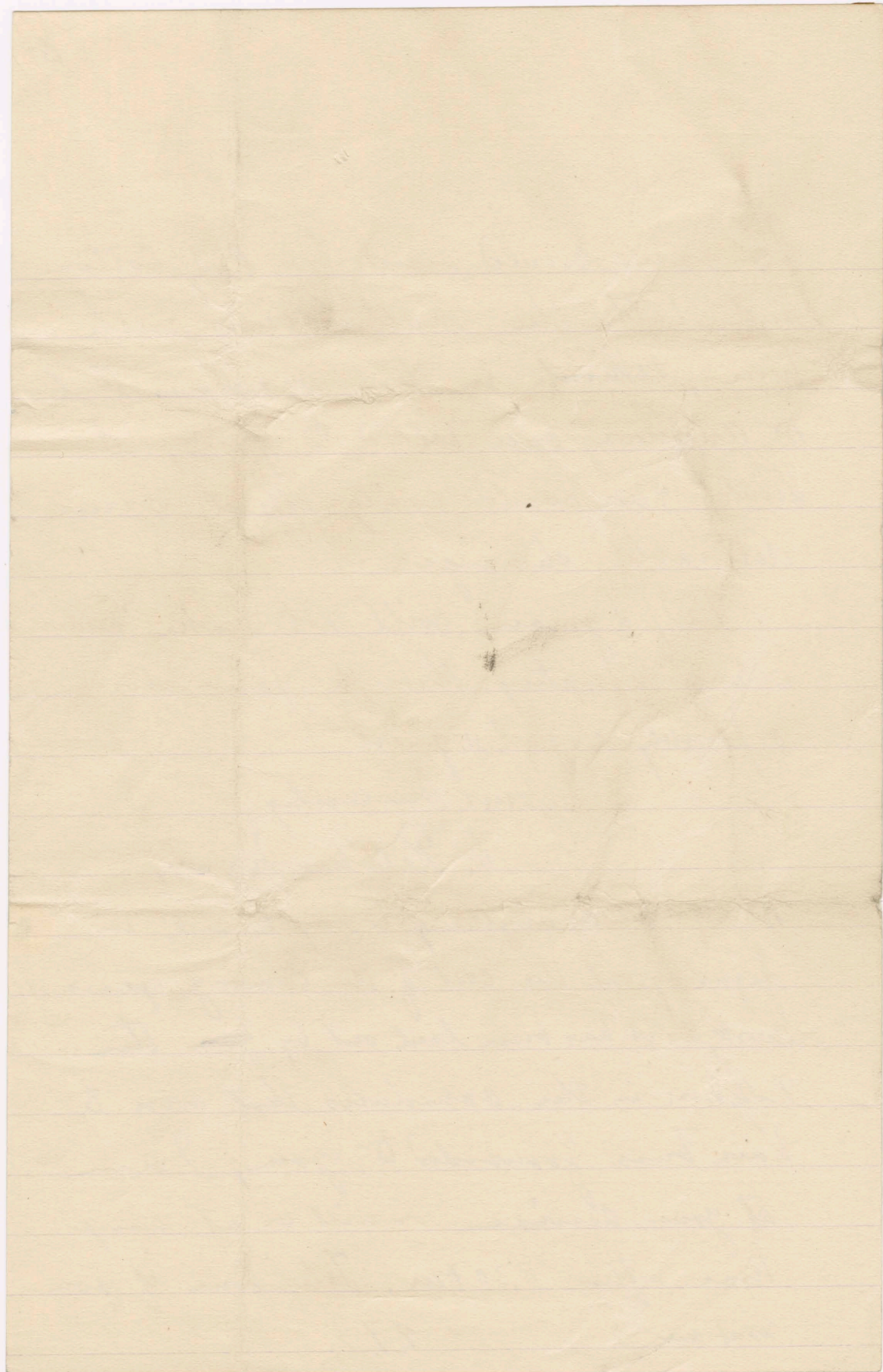
If you would send for Prof Cotton and talk the matter over with him, ~~I think~~ in the manner that Dr Andrews once talked to you, I think you could easily effect some desirable change.

Prof Lyman will not make needed changes excepting through your advice or possibly urgent request.

Yours sincerely  
E. Fitcher Ingals,

P.S. If I can do anything today to aid in figuring out the cost of the coming year's work, as it has been laid out by ~~you~~ the Professors in the schedules that were to have been forwarded to you, I am at your service or will be at any time after 3.30 P.M. Telephone if you want me.  
E. F. I.







Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

*Rush Medical*

*Legal*

Chicago. April 27, 1899.

My Dear Doctor Harper:-

The fact that our Junior course will be given over ~~so~~ largely to instructors, has rendered me ~~so~~ extremely anxious about the negligence of these men in attending to their duties, and I think that by far the greatest amount of complaints we have had during the past winter has come from this very thing, added to which of course has been the objection to certain men who are not qualified for the work. I have been thinking the matter over since the meeting last night and I believe that I have found a solution of the difficulties. Young men, like their seniors usually render cheerful service for adequate remuneration, but I do not think any one will long continue to do good work when he feels that it is a constant expense to him, especially if he feels that he is doing it for some one else. We have two means of remunerating our instructors; one, is by giving them a rank where their prestige will increase their practice and yield them more money, and the other is by paying them in cash. Young men are often unable to realize the value of rank, therefore, as soon as they become able to earn more money per hour than we pay them, they are likely to lose interest in their work and before long they will neglect it. We must therefore, increase the remuneration in order to obtain good service. Being unable to increase the amount of money per hour that we can pay for their work, we must increase the value of their positions. The amount of prestige or honor is practically as great for the man who puts in only one hour per week as for the man who puts in half a dozen; so that the



Trusts and  
University of Chicago

Chicago, April 27, 1893.

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The fact that our Junior course will be given over so largely to instructors, has rendered me so extremely anxious about the negligence of these men in attending to their duties, and I think that by far the greatest amount of complaint we have had during the past winter has come from this very thing, added to which of course has been the objection to certain men who are not qualified for the work. I have been thinking the matter over since the meeting last night and I believe that I have found a solution of the difficulties. Young men like their seniors usually render cheerful service or adequate remuneration, but I do not think any one will long continue to do good work when he feels that it is a constant expense to him, especially if he feels that he is doing it for some one else. We have two means of remunerating our instructors; one, is by giving them a rank where their prestige will increase their practice and yield them more money, and the other is by paying them in cash. Young men are often unable to realize the value of rank, therefore, as soon as they become able to earn more money per hour than we pay them, they are likely to lose interest in their work and before long they will neglect it. We must therefore, increase the remuneration in order to obtain good service. Being unable to increase the amount of money per hour that we can pay for their work, we must increase the value of their position. The amount of prestige or honor is practically as great for the man who puts in only one hour per week as for the man who puts in half a dozen; so that the



Rush Medical College  
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Chicago.

only way to increase the value of the position is to diminish the work. Not long ago several superior men were glad to do recitation work, but as soon as they <sup>became more</sup> ~~were~~ busy it was dropped for more lucrative employment, and this <sup>I think</sup> ~~is the condition~~ <sup>trouble</sup> with several of our young men at the present time. The remedy for absenteeism is to make the positions so valuable that they will be highly appreciated, and then as soon as one neglects his duties he may be ~~effectively~~ <sup>be obtained to</sup> remonstrated with and if this is not sufficient another can <sup>be obtained to</sup> take his place. The only way it seems to me to make these places more valuable to the young men is to demand less of them. I believe that we should never require more than one recitation per week from any of these men unless they ask for it. *This will give* each ~~one~~ of them <sup>time</sup> to do the best work he is capable of. In addition to this each instructor should be made to feel it <sup>incumbent</sup> on himself to send a substitute to fill the hour in case he is absolutely unable to be present; and he should understand that the Faculty does not wish the services of any one who will not make the college work paramount. A register should be kept of the attendance of the instructors and ~~a~~ reports should be frequently sent to the Junior Dean and head of the department in case of lapses. If we had a large number of instructors, it would be easy for one of them to call upon another in case he ~~was suddenly called away shortly before his exercises~~ found it impossible <sup>present</sup> ~~for him~~ to be <sup>at</sup> his coming exercise. I believe that ~~are~~ there are many young men who would be very valuable for this work who would be more than pleased to do a limited amount of it.







Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago.

If these suggestions should meet with your approval, I hope that you will bring them before Dean Lyman in a way to secure his cooperation, but to do this it would be ~~important~~<sup>important</sup> that you should not let him know that the suggestions came from me. In my own department there has been no complaint whatever during the past winter on this score, excepting <sup>about</sup> one man. He was absent twice and I allowed him to resign and filled his place by some one who has always been punctual. In Medicine and Surgery the absenteeism has been a crying evil, for the reason as I believe, largely, that too much is demanded of each individual. I am,

Yours very truly,

Dictated.

*E. Hunter Ingalls.*



Keck Medical College  
IN ASSOCIATION WITH  
The University of Chicago

Chicago

If these suggestions should meet with your approval, I hope that you will bring them before Dean Lyman in a way to secure his cooperation, but to do this it would be impossible that you should not let him know that the suggestions came from me. In my own department there has been no complaint whatever during the past winter on this score, excepting one man. He was absent twice and I allowed him to resign and filled his place by some one who has always been punctual. In Medicine and Surgery the absenteeism has been a crying evil, for the reason as I believe, largely, that too much is demanded of each individual. I am,

Yours very truly,

*Walter Dill*

Dictated.



**FOURTH EDITION: DECEMBER FIRST.**  
**PROVISIONAL SCHEDULE OF LECTURES AND CLINICS.**  
**RUSH MEDICAL COLLEGE,**  
**Session 1898-'99.**  
CLINICS ARE PRINTED IN RED.

**FRESHMAN COURSE.**

Hour.	MONDAY.	TUESDAY.	WEDNESDAY.	THURSDAY.	FRIDAY.	SATURDAY.
8 TO 10	LABORATORY. —:— Histology. SECTION No. 1.	LABORATORY. —:— Histology. SECTION No. 2. Physiology. SECTION No. 1.	LABORATORY. —:— Physiology. SECTION No. 2.	LABORATORY. —:— Physiology. SECTION No. 3.	LABORATORY. —:— Histology. SECTION No. 3.	LECTURE. Medical Pharmacy. Prof. PATTON.
10	LECTURE. Physiology. Prof. DODSON.	LECTURE. Chemistry. Prof. HAINES.	LECTURE OF RECITATION. Chemistry.	LECTURE. Chemistry. Prof. HAINES.	LECTURE. Physiology. Prof. DODSON.	RECITATION. Physiology.
11	RECITATION. Anatomy.	LECTURE. Anatomy. Prof. BEVAN.	LECTURE OR RECITATION. Medical Physics.	RECITATION. Anatomy.	RECITATION. Chemistry.	LECTURE. Anatomy. Prof. BEVAN.
1		LABORATORY. Chemistry.	LABORATORY. Chemistry.			
2	BONE ROOM.	SECTIONS A & B.	SECTIONS C & D.	BONE ROOM.	BONE ROOM.	BONE ROOM.
3	Demonstrations in Anatomy.			Demonstrations in Anatomy.	Demonstrations in Anatomy.	Demonstrations in Anatomy.

Dissecting Room open from 1 to 4 o'clock each day.

Practical Bacteriology will be given to the Freshman Class, after January 1st.

**SOPHOMORE COURSE.**

8	LECTURE. Pathology. Prof. HEKTOEN.	LECTURE. Physiology. Prof. DODSON.	RECITATION. Materia Medica.	LECTURE. Materia Medica. Prof. PATTON.	LECTURE. Pathology. Prof. HEKTOEN.	LECTURE. Materia Medica. Prof. PATTON.
9	LECTURE. Anatomy. Prof. BEVAN.	RECITATION. Chemistry.	LECTURE. Anatomy. Prof. BEVAN.	LECTURE. Physiology. Prof. DODSON.	LECTURE. Chemistry. Prof. HAINES.	RECITATION. Physiology.
10	RECITATION. Anatomy.	LABORATORY. Bacteriology.	LABORATORY. Bacteriology. Each Sec. 7 weeks.	LABORATORY. Bacteriology.	LABORATORY. Bacteriology. Each Sec. 7 weeks.	LECTURE. Chemistry. Prof. HAINES.
11	LABORATORY. Physiology. SECTION No. 3.	EACH SECTION. 7 WEEKS.	Physiology. SECTION No. 1.	EACH SECTION. 7 WEEKS.	Physiology. SECTION No. 2.	RECITATION. Anatomy.
1 to 3	LABORATORY. Pathology. SECTION A.	LABORATORY. Pathology. SECTION C.	LABORATORY. Pathology. SECTION B.	LABORATORY. Chemistry. SECTIONS A & B.	LABORATORY. Chemistry. SECTIONS C & D.	LABORATORY. Pathology. SECTION D.
3 to 5	LABORATORY. Materia Medica. SECTION A.	LABORATORY. Materia Medica. SECTION C.	LABORATORY. Materia Medica. SECTION B.	LABORATORY. Materia Medica. SECTION D.		

Dissecting Room open from 1 to 4 o'clock each day.

**JUNIOR COURSE.**

8	RECITATION. Chest, Throat & Nose.	LECTURE. Therapeutics. Prof. BROWER.	Post-Mortem Examinations. Prof. HEKTOEN.	LECTURE. Dental Path. & Surg. *Prof. BROPHY.	RECITATION. Obstetrics.	LECTURE. Therapeutics. Prof. BROWER.
9	LECTURE. Bacteriology. Prof. BELFIELD.	LECTURE. Chest, Throat & Nose. Prof. INGALS.	RECITATION. Medicine.	LECTURE. Medicine. Prof. BILLINGS.	Topographical Anatomy. Prof. BEVAN.	RECITATION. Medicine.
10	Medicine. Prof. LYMAN or Prof. BRIDGE.	RECITATION. Principles of Surgery	Gynecology. Prof. ETHERIDGE.	Medicine. Prof. BILLINGS or Prof. BRIDGE.		LECTURE. Obstetrics. Prof. ETHERIDGE.
11	RECITATION. Medicine.	LABORATORY. Pathology.			LABORATORY. Pathology.	LECTURE. Morbid Anatomy. Prof. HEKTOEN.
12						
1	Post-Mortem Examinations. Prof. HEKTOEN.	Practical lessons in Auscultation and Percussion. Practical Course in Obstetrical Manipulations.				
2	LABORATORY. Pathology.	Surgery. Prof. SENN	Chest, Throat & Nose Prof. INGALS.	Surgery. Prof. SENN.	Diseases of Children Prof. COTTON.	Surgery.
3	Skin and Venereal. Prof. HYDE.				Skin and Venereal. Prof. HYDE.	Prof. HAMILTON
4		LECTURE. Principles of Surgery Prof. HAMILTON.	LABORATORY.	Practical	LECTURE. Principles of Surgery Prof. HAMILTON.	
5			Pathology.	Therapeutics.	Practical Therapeutics.	Practical Therapeutics.

\*Prof. Brown will fill this hour after Jan. 1 on Medical Jurisprudence and Hygiene.

**SENIOR COURSE.**

8	LECTURE. Preventive Medicine †Prof. FAVILL.	RECITATION. Medicine.	Post-Mortem Examinations. Prof. HEKTOEN.	RECITATION. Skin and Venereal.	RECITATION. Obstetrics.	RECITATION. Gynecology.
9	RECITATION. Chest, Throat & Nose	LECTURE. Chest, Throat & Nose Prof. INGALS.			RECITATION. Surgery.	LECTURE. Medicine. Prof. LYMAN.
10	Medicine. Prof. LYMAN.	LECTURE. Diseases of Children. Prof. COTTON.	Gynecology. Prof. ETHERIDGE.	Medicine. Prof. BILLINGS.	LECTURE. Gynecology. Prof. ETHERIDGE.	Medicine. Prof. BILLINGS.
11		BEDSIDE CLINICS. Prof. HERRICK. Prof. BOUFFLEUR.	Medicine. Prof. HERRICK.		BEDSIDE CLINICS. Prof. HERRICK. Prof. BOUFFLEUR.	BEDSIDE CLINICS. Prof. HERRICK. Prof. BOUFFLEUR.
1	Clinical Instruction in Dispensary to small classes. Practical Lessons in Laryngoscopy.					
2	Eye and Ear. Prof. HOTZ.	Surgery. Prof. SENN.	Chest, Throat & Nose Prof. INGALS.	Surgery.	Diseases of Children Prof. COTTON.	Surgery.
3	Skin and Venereal. Prof. HYDE.		LECTURE. Eye and Ear. Prof. HOTZ.	Prof. SENN.	Skin and Venereal. Prof. HYDE.	Prof. HAMILTON
4	LECTURE. Surgery. Prof. SENN.	LECTURE. General Pathology. Prof. KLEBS.	LECTURE. Surgery. Prof. SENN.			
5	Practical lessons in use of ophthalmoscope and otoscope, and in fitting glasses.					

Courses in Emergency Surgery will be given to classes of ten.

†Prof. Brower will fill this hour after Jan. 1, on Mental Diseases.



WILLIAM RAINY HARPER, Ph. D., D. D., LL. D.,  
President of the University of Chicago.

## FACULTY.

HENRY M. LYMAN, A. M., M. D., *Senior Dean*,  
Professor of the Principles and Practice of Medicine,  
100 State St.

JAMES H. ETHERIDGE, A. M., M. D., *Secretary*,  
Professor of Obstetrics and Gynecology,  
31 Washington St.

WALTER S. HAINES, A. M., M. D.,  
Professor of Chemistry, Pharmacy, and Toxicology,  
Rush Medical College.

JAMES NEVINS HYDE, A. M., M. D.,  
Professor of Skin, Genito-Urinary, and Venereal Diseases,  
100 State St.

NORMAN BRIDGE, A. M., M. D.,  
Professor of Medicine,  
Rush Medical College.

ARTHUR DEAN BEVAN, M. D.,  
Professor of Descriptive and Surgical Anatomy,  
100 State St.

NICHOLAS SENN, M. D., Ph. D., LL. D.,  
*Nicholas Senn* Professor of Surgery,  
532 Dearborn Ave.

E. FLETCHER INGALS, A. M., M. D., *Comptroller*,  
Professor of Diseases of the Chest, Throat, and Nose,  
34 Washington St.

DANIEL ROBERTS BROWER, A. M., M. D., LL. D.,  
Professor of Mental Diseases, Materia Medica, and Therapeutics,  
34 Washington St.

JOHN B. HAMILTON, M. D., LL. D.,  
Professor of Surgery,  
100 State St.

JOHN MILTON DODSON, A. M., M. D., *Junior Dean*,  
Professor of Physiology and Histology,  
34 Washington St.

WM. T. BELFIELD, M. D.,  
Professor of Bacteriology,  
112 Clark St.

LUDWIG HEKTOEN, M. D.,  
Professor of Pathology,  
Rush Medical College.

EDWIN KLEBS, M. D.,  
Professor of Pathology,  
96 State St.

FERDINAND C. HOTZ, M. D.,  
Professor of Ophthalmology and Otolaryngology,  
34 Washington St.

HENRY BAIRD FAVILL, A. B., M. D.,  
*Ingals* Professor of Therapeutics and Preventive Medicine,  
138 Pine St.

FRANK BILLINGS, M. S., M. D.,  
Professor of Medicine,  
100 State St.

SANGER BROWN, M. D.,  
Associate Professor of Hygiene and Medical Jurisprudence,  
100 State St.

TRUMAN W. BROPHY, M. D., D. D., LL. D.,  
Associate Professor of Dental Surgery and Pathology,  
126 State St.

ALFRED C. COTTON, A. M., M. D.,  
Associate Professor of the Diseases of Children,  
677 Jackson Boul.

JAMES B. HERRICK, A. B., M. D.,  
Associate Professor of Medicine,  
103 State St.

HENRY B. STEHMAN, A. M., M. D.,  
Assistant Professor of Gynecology,  
Presbyterian Hospital.

JEROME H. SALISBURY, A. M., M. D.,  
Assistant Professor of Medicine and of Chemistry,  
982 W. Adams St.

JOHN A. ROBISON, A. M., M. D.,  
Assistant Professor of Medicine,  
297 Ashland Boul.

HAROLD N. MOYER, M. D.,  
Assistant Professor of Medicine,  
103 State St.

ALBERT L. ROUFFEUR, M. D.,  
Assistant Professor of Emergency Operations,  
1178 Washington Boul.

FRANK HUGH MONTGOMERY, M. D.,  
Assistant Professor of Skin, Genito-Urinary, and Venereal Diseases,  
100 State St.

JOHN EDWIN RHODES, A. M., M. D., *College Historian*,  
Assistant Professor of Diseases of the Chest, Throat, and Nose,  
34 Washington St.

FREDERIC S. COOLIDGE, A. B., M. D., *Examiner*,  
Assistant Professor of Orthopedic Surgery,  
103 State St.

GEORGE H. WEAVER, M. D.,  
Assistant Professor of Pathology,  
535 Washington Boul.

EDWIN R. LE COUNT, M. D.,  
Assistant Professor of Histology and Pathology,  
1413 W. Madison St.

B. Mc PHERSON LINNELL, A. B., M. D.,  
Assistant Professor of Physiology,  
100 State St.

JACOB ALLEN PATTON, B. S., M. D.,  
Assistant Professor of Materia Medica and Therapeutics,  
and of Chemistry,  
2082 W. Congress St.

JAMES H. HARPER, *Registrar*,  
Rush Medical College.

## COLLEGE RULES.

1. Gentlemanly conduct, sobriety, and strict attention to studies are expected of all students.
2. Smoking is not allowed in the college buildings, except in the dissecting room. Chewing tobacco and spitting on the floors is also prohibited in the college buildings.
3. Disorderly conduct, such as "passing up," scuffling, making undue noise, or other rudeness, is not allowed in the college.
4. The buildings, furniture, and appliances of the college must not be defaced.
5. Overcoats and umbrellas must not be taken into the laboratories or the dissecting room.
6. The College Registrar, except by special request of some member of the faculty, is not allowed to call students from any of the college exercises. The use of the college telephone can not be allowed to students.
7. Absolute honesty is demanded in recitations and examinations.

## PROVISIONAL

## Schedule of Lectures and Clinics.

— 1898-99. —

# Rush Medical College

IN AFFILIATION WITH

# The University of Chicago.

CORNER OF WOOD AND HARRISON STREETS.

TERM BEGINS TUESDAY, SEPTEMBER 27, 1898.

1899, Sunday, May 21, Doctorate Sermon.

1899, Monday, May 22, Exercises of Class Day.

## COMMENCEMENT EXERCISES.

Wednesday, May 24, 1899, at 2 P. M.

The Annual Meeting of the Alumni Association  
will be held on Commencement Day.

The Annual Banquet of the Alumni will occur  
on the evening of Commencement Day.



DR. F. C. HOTZ,  
VENETIAN BUILDING,  
CHICAGO.

*note to  
Inquies read  
of note W  
M.H.*

Chicago, April 11, 1899.

Prof. W.R. Harper,

Dear Sir:-

[Yesterday] I had a conference with Prof. Lyman in regard to arranging the clinics; but it seems we are as far from a solution of the difficulties as we were two months ago. As you are one of the committee which has this matter in charge I should like to meet you at the College to point out the impossibility of my using the rooms suggested for my clinics. I shall not be in town Wednesday or Thursday, but if you could spare an hour Friday or Saturday at two or three o'clock, please send me word and I shall be glad to meet you at the appointed hour.

Yours very truly,

*F. C. Hotz*



DR. F. C. HOLT,  
VENETIAN BUILDING,  
CHICAGO.

Prof. W.R. Harper.

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Yours very truly,

Chicago. April 11. 1899.

*Mr. F. C. Holt  
Venetian Bldg.  
Chicago*

*F. C. Holt*



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

H. H. Rush

Chicago. April 13, 1899.

My Dear Doctor Harper:-

Replying to Dr. Hotz' letter it appears to me that the best solution of this question would be to change either Dr. Cotton's or Dr. Hyde's clinics, Dr. Cotton's clinic being a part of the medical department, might properly go in the morning. For example, he might have from 10 to 12 Tuesday morning as shown in the enclosed schedule. The bedside clinics are given at the County Hospital so that they would not interfere with this work. It does not appear to me that 2 clinics are necessary for Prof. Hyde's department. He might concentrate all of his work into two hours one day, either Monday or Friday and Prof. Hotz could have the other day. If Prof. Hyde wished a didactic or recitation hours they could be found at other times of the day. Of course Prof. Hyde will not feel like changing his clinic, but it seems to me the most reasonable thing to do. If this cannot be done, Prof. Cotton's clinic might simply be moved to the morning and Prof. Hotz could take that hour for a lecture. Of course Prof. Hyde would urge that I might change my clinic as easily as he could his, but I have only the one clinic during the week and my department is certainly of as great importance as Prof. Hyde's. Prof. Hyde has thought it best to make his whole course clinical, and he has not been in favor of two hours together, but he could certainly make <sup>some</sup> ~~slight~~ modification of his plans and I think he would do so if you were to urge it upon him.

Yours very truly,

E. Fletcher Ingalls

Dictated.



University of Toronto  
Department of Medicine  
Toronto, Ontario

Chicago, April 12, 1892

My Dear Doctor Harper:-

Replying to Dr. Hottel's letter it appears to me that the best solution of this question would be to change either Dr. Cotton's or Dr. Hyde's clinic, the latter's clinic being a part of the medical department, might properly go in the morning. For example, he might have from 10 to 12 Tuesday morning as shown in the enclosed schedule. The bedside clinics are given at the County Hospital so that they would not interfere with this work. It does not appear to me that 2 clinics are necessary for Prof. Hyde's department. He might concentrate all of his work into two hours one day, either Monday or Friday and Prof. Hottel could have the other day. If Prof. Hyde wished a didactic or recitation hour they could be found at other times of the day. Of course Prof. Hyde will not feel like changing his clinic, but it seems to me the most reasonable thing to do. If this cannot be done, Prof. Cotton's clinic might simply be moved to the morning and Prof. Hottel could take that hour for a lecture. Of course Prof. Hyde would urge that I might change my clinic as easily as he could his, but I have only the one clinic during the week and my department is certainly of as great importance as Prof. Hyde's. Prof. Hyde has thought it best to make his whole course clinical, and he has not been in favor of two hours together, but he could certainly make slight modification of his plans and I think he would do so if you were to urge it upon him.

Yours very truly,

Dictated.



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. April 5, 1899.

My Dear Dr. Harper:-

Dr. Williams writes me that he has recommended, Dr. Dobbin who has been his assistant for the past 5 years, as Obstetrician. I think it probable that it is a good recommendation. As I have already told you we would be very glad to get Davis; but I doubt very much whether he will be willing to come. I have been told by Dr. Bevan who had a talk with Dr. Davis that if Mr. Cyrus McCormick should recommend him to come here he would do it. Mr. McCormick expects to see you regarding Dr. Davis. I am inclined to think that Dr. Davis, who must be about 42 years old, is too far along in life to be transplanted. I have many doubts as to his willingness to take up the drudgery which this department demands in the immediate future. Dr. Williams suggests that Dr. Dobbin has had a large part in the building up of that department at Hopkins and that he is thoroughly conversant with the work. He is a young man who would doubtless have the energy to put into the work in building up the department here. Dr. Williams thinks he would come here for a salary of from \$1500. to \$2000. as Associate Professor. I should think if he came here he ought to come as Assistant Professor at a salary of \$1500. I am,

Yours very truly,

Dictated.

P.S. As soon as you get around to it I will be glad to see your Committee with reference to my department. I would also be glad to have the Trustees fix up the budget. Some of the items of increased



THE UNIVERSITY OF CHICAGO  
IN CONNECTION WITH  
THE MEDICAL COLLEGE

*W. W. W.*

Chicago, April 5, 1893.

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Yours very truly,

*W. W. W.*

Disputed.

P.S. As soon as you get around to it I will be glad to see you. Committee with reference to my department. I would also be glad to have the trustees fix up the budget. Some of the items of increased



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago.

expense in the budget for next year are the increased salaries to the Obstetrician and Anatomist. If we get an Obstetrician for \$1500. the salary for that department would be cut down by that amount. If we do not get an anatomist who will give his whole time to the subject, that item ought to be cut down at least \$1500.

The item of Insurance amounts to about \$1000. for next year; special assesement for paving has been put down as \$800. The office salaries have been increased by about \$600., but I believe this will be necessary to carry on the work properly; furthermore, we shall be able to save \$250. of this amount by having the office force do some of the work that was formerly done by the Secretary and I think at least \$100. on the Examiner's work can be saved in the same way. E.F.I.



Keaney Medical College  
IN CONNECTION WITH  
The University of Chicago

Chicago

expense in the budget for next year are the increased salaries to the Christian and Anatomist. If we get an Anatomist for \$1500. the salary for that department would be cut down by that amount. If we do not get an anatomist who will give his whole time to the subject, that item ought to be cut down at least \$1500. The item of Insurance amounts to about \$1000. for next year; special assessment for paving has been put down as \$800. The office salaries have been increased by about \$600., but I believe this will be necessary to carry on the work properly; furthermore, we shall be able to save \$250. of this amount by having the office force do some of the work that was formerly done by the Secretary and I think at least \$100. on the Examiner's work can be saved in the same way. E.F.E.



Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

Chicago. March 10, 1899.

My Dear Doctor Harper:-

If we can get Williams, I do not think we wish to import a gynecologist. The choice then for a second man would rest between Henrotin and Ries. You are in the best position to judge between them. I think the latter would make the better teacher, but personally, I would prefer Dr. Henrotin who has a host influential friends and who has an excellent reputation as an operator. He is withal a man well liked by the profession. If your judgement favors his appointment, I shall be very much pleased. With 12 months work per year, it is possible Williams would like an assistant and possibly he might be pleased with Ries who has had a very large experience in Obstetrics. I am,

Yours very truly,

Dictated.

*C. Fletcher Ingalls*



Northwestern College  
The University of Chicago

Chicago, March 15, 1902

My Dear Doctor Harper:-

If we can get Williams, I do not think we wish to import a gynecologist. The choice then for a second man would rest between Hentochin and Ries. You are in the best position to judge between them. I think the latter would make the better teacher, but personally, I would prefer Dr. Hentochin who has a host influential friends and who has an excellent reputation as an operator. He is without a man well liked by the profession. If your judgment favors his appointment, I shall be very much pleased. With 12 months work per year, it is possible Williams would like an assistant and possibly he might be pleased with Ries who has had a very large experience in Obstetrics. I am,

Yours very truly,

Disited.



E. FLETCHER INGALS, M. D.  
JOHN EDWIN RHODES, M. D.  
34 & 36 WASHINGTON STREET.  
HOURS: 10 A. M. TO 2 P. M.

*check for  
\$1.50 taken  
out & deposited  
J.E.R.*

*Misch.*

CHICAGO, April 19, 1899.

My Dear Doctor Harper:-

I enclose check for the dinner last evening  
This is \$1.50 short. Prof. Favill left before we had collected of  
him and I have written him for the amount. I will have his check  
within a day or two and will forward it to you. I sent word to  
Prof. Hyde about the meeting of the Council. I am,

Yours very truly,

Dictated.

*E. Fletcher Ingals*

*I have never received Dr Davis letter which you  
supposed had been sent too me,*

*oM*







Rush Medical College  
IN AFFILIATION WITH  
The University of Chicago

*Hyde*

66

Chicago. April, 30th 1899

My dear Mr. President:-

I lately submitted to you, at your request, a copy of the hastily taken notes of the action of the Council at its last meeting. Since then the Examiner and I have carefully gone over these, and made several corrections in the meaning of the rules, as it appeared to both of us to have been the sense of the Council.

I hand you with this a corrected copy of such rules. Will you kindly destroy or cancel that part of the mss. already sent you covered by the enclosed?

The students have called on me again to ask whether you will kindly sit to them for a picture to be placed with that of the professors of the College in their class-book- these souvenirs of their student life, as you well know, are life-long treasures with them. Kindly let me know when you can place yourself at the disposal of their photographer.

Also they wish to know whether you will be able to be among those present at their class-day exercises on Monday, May 22nd at 4p. m. in the upper amphitheatre. If you can give your presence to this occasion, they will be glad. As it is possible you may not wish so soon before Commencement to speak in public, I will guarantee if you wish it, that you will not be called on. I regret to add that they have captured me for an address.

Do not fail to respond as to the picture.

Yours sincerely,

*James Edmund Hyde*



University of Chicago  
The University of Chicago

Chicago, April 1, 1908

66

My dear Mr. President:-

I have just received from you, at your request, a copy of the  
minutes of the meeting of the Council of the University at the last meeting.  
I have then the minutes and I have carefully gone over them. And I have  
several corrections in the meaning of the rules, as it appeared to  
both of us to have been the sense of the Council.

I have then with this a corrected copy of such rules. Will  
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to this occasion, they will be glad. As it is possible you may not  
wish to appear before commencement to speak in public, I will mention  
if you wish it, that you will not be called on. I regret to add that  
they have captured me for an address.

Do not fail to respond as to the picture.

Yours sincerely,

James C. Thompson



1418 EUTAW PLACE

Dear Dr. Ingham: let me  
know when you find time have  
you like a Webster: I will send  
you his book anytime you want  
it. I send you some of  
Clark's work he is the wisest.  
and the best of you ecologists I



known of. He is thoroughly  
trained in the lab, as you can  
see & is a magnificent  
surfer. He had a large  
following here and warm  
friends everywhere

Sincerely  
Howard A. Kelly

30. IV. 99