Trustees -

A. C. Bartlett

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO,

May 20, 1901.

My dear Doctor, -

I have spent a portion of the afternoon going over the plans of the gymnasium, hoping to find a way out of the present dilemma, but fear I have discovered none that is practicable except the one of abandoning the entire project, -which would be as distasteful to me as it would be disappointing to you.

You will recall that in the outset, I proposed to build a gymnasium in memory of my son, if one suitable to the purpose and in harmony with the other buildings could be erected for $100,000. Later it was determined that the sum of $125,000 would be required, and with some hesitation (because I felt that the former was as large a sum of money as I could well afford) I promised the addition of $25,000 to my original subscription.

It transpires that the architect was misled by the estimates submitted by contractors, and that the requirements of the University grew with a careful study of the situation, so that when the plans are fully completed, the lowest bid is $243,000.

From the information I can gather regarding the present and prospective requirements, the building should be built after the plans which were submitted to the contractors, but how can it be done?

It will be very unfortunate to have the building cut down in size and fixed equipment to correspond with the length of my purse. if by

May 20, 1901

so doing it would not be such a gymnasium as the University needs. On the other hand, I should dislike to have a building to which my son's name was attached completed from any fund not furnished by me, -although I understand that plan is sometimes adopted.

Can the difficulty be partially overcome through either of the following suggestions, viz.,

First;--Abandon the idea for the present; that is, until someone is found who will erect a corresponding building, the two combined meeting the demand.

Second;--Erect as large and as good a building as can be paid for with the $125,000 subscribed.

Third;--Drop the gymnasium idea altogether and erect some other building that will cost the original sum named, -$100,000.

Fourth;--Disregard my desire to complete the building and erect the gymnasium as planned at a cost of $243,000, and I take upon myself an additional load to raise my gift to $150,000, the balance being paid out of some other fund.

I wish you would consider these various suggestions (they are not propositions) and tell me whether or no you think either is worth entertaining, and greatly oblige

Very sincerely yours,

A C Barlett

To Prest. Wm. R. Harper,

University of Chicago.

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO.

September 3rd, 1900.

Dr. Wm. R. Harper,

President University of Chicago, City.

My dear Doctor:-

I omitted one item in my letter, which, however, has been fully understood between us. Inasmuch as Frederic wishes to do considerable work upon the Gymnasium, if it is built, I feel that he should be recognized in the gift.

Will you kindly substitute the enclosed letter for the one I sent on Saturday, and oblige,

Yours truly,

J.

A. H. Bartlett

January 3rd, 1901.

My dear Mr. Bartlett:

Will you do me the favor, confidentially, to secure information as to the age of Mrs. Hitchcock? A very important estimate in connection with her gift is to be determined on the annuity basis, and to thus end we should know exactly what her expectation of life is. I have a great hesitation in asking her directly, and should be very much obliged to you if, in some indirect way, you could get the information for me.

We are also anxious to have the same information concerning Mrs. Kelly, your neighbor. It is possible that you are already in possession of the facts.

Mr. Ryerson has placed upon my shoulders the responsibility of securing this information, and I am hoping that I may have your assistance.

Very truly yours,

Mr. A. C. Bartlett.

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Very truly yours,

Mr. A. C. Bartlett.

Feb. 21, 1905.

Mr. A. C. Bartlett,

Phoenix, Arizona.

My dear Mr. Bartlett:-

Your long telegram came to hand and has been read more than once. I appreciate your continued interest and friendship. The story will have been finished one way or another within twenty-four hours from the time I am dictating this letter. I want you to know that I am in good condition physically and mentally, that the affairs of the University are in the best shape that they have been in, all the budgets fixed for next year, and fixed on estimates that are much more conservative than anything we have yet presented.

I want you to know that I am going into this operation with the fairly clear conscience with reference to the University and the associated institutions. I have done my level best, and I cannot make myself believe that more than that can be expected. But I want most of all to

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have you know how greatly in these last years your presence has strengthened me, and what a great satisfaction I have received from your friendship. No one factor has entered into my life more strongly or more rigidly. I am sure that whatever may happen to me you will stand by the University through thick and thin. If the worst should come, I hope you will keep an eye on my boys and let them talk to you once in a while. I am not despondent, and am going to try to win out.

Yours with great love,

W. R. Harper

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Yours with great love,

W. R. Harper

Chicago, June 1, 1915

My dear Mr. Bartlett:-

Your good letter of the 22d of May gave me a great deal of pleasure. I am rejoiced that you are coming out of the woods, and that neuritis and all the other diabolical inflictions which fate can entangle with that particular form of bodily disability are vanishing. If you are "as good as new" you will be in fine fettle for golf this summer, and I hope to have the opportunity of testing that fact. My own particular brand of golf is I think just about qualified to come in competition with that of a late neuritis patient. We have had a May which I don't believe residents of the Salt River Valley would approve. It has been cold; it has been wet. Nevertheless life has been very much worth living, and things are going on here very pleasantly. We have had sunshine indoors if not out, and June opens with

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sunshine everywhere. We are to dedicate our beautiful new Classics Building on the corner of Ellis and Fifty-ninth Street, on Monday the 14th. Work on the Ida Noyes Hall is proceeding, although it has been somewhat delayed by a strike. This of course is a part of the regular order in our good city of Chicago. I am thoroughly convinced from the paper which you sent me that you are indeed in the Garden of Eden. Which person you claim to be of course I cannot undertake to say. To the best of my recollection there were three there. Presumably you are not Eve. You can take your choice between the other two.

The China trip was exceedingly interesting, and I think profitable. The Rockefeller Foundation last winter established a special board, the China Medical Board, instructed to carry out the plans recommended by the Commission. The work is proceeding rapidly, the first being a definite organization of the medical school in Peking. Others will follow, and I am confident that in the long future the benefit to China and to the world will be very material.

With cordial regards, in which Mrs. Judson joins, and looking forward with interest to seeing you here, I am,

Very truly yours,

H.P.J. - L.

Mr. A. C. Bartlett,
Phoenix, Arizona.

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Very truly yours,

H.J. - L.

Mr. C. Bartlett,
Phoenix, Arizona.

7 8

Phoenix May 22/15

My dear Doctor:

In the early days of the present century you wrote me a very kind and interesting letter, from the other side of the globe, and to this time I have received no acknowledgment of your thoughtfulness. This seeming negligence was not due to a lack of appreciation upon my part; but to a

possible delay I hope to grasp the hands of my good friends — the Judsons.

At the moment, I am visiting my children at Phoenix Arizona

Next week I shall run back to California to give the doctors an opportunity to put a few finishing touches upon my renewed health, and a little later, shall invest my few remaining dollars in a ticket to Chicago

The climate in the Salt River Valley, at present, is

superseen of activities. I have been afflicted with neuritis and nearly every form of ailment up and down that particular line of distresses.

I am now "resuming" quite rapidly and the doctors assure me that I shall, shortly, be "as good as new".

Perhaps you know what that means — If do not. Anyway, I expect to be back among my neighbors and friends, and frequenting my old haunts in time to enjoy a Lake Geneva July, with the least

Salubrious beyond description. The sun shines. Except during a few hours in the middle of the night, but has not yet warmed up to real summer business.

A large percentage of the climate seekers have fled in anticipation of what may naturally happen almost any day. If there is any doubt in your mind regarding this being the veritable Garden of Eden, in its perfection, please glance through the Arizona Republican which I am mailing you herewith. The

picture, really, is not overdrawn.

I feel sure that you had an enjoyable and profitable trip around the world — the results of which we shall see later on.

I am sending you this little word of thanks, preliminary to our personal interview.

With warmest regards to Mrs Judson and yourself

Very sincerely yours

A. C. Bartlett

A. C. BARTLETT
STATE STREET BRIDGE
CHICAGO

Trustees

H

Christmas,
Nineteen hundred twelve.

My dear Mrs. Harper,

Last Christmas, I received through my daughter, Florence, four volumes, containing letters from my friends and well-wishers,-- letters so arranged that I might unseal and read one each day during the year. It is the most valuable and by far the most highly prized gift which it is my good fortune to possess.

The daily joy which comes to me, as I begin the morning by listening, in thought, to the kind expressions of a friend, cannot be described in words.

You cannot know how much real pleasure and genuine happiness have been given me the past year, and will be given me throughout all time, by the contents of these four volumes, and I heartily thank you for the generous share you have contributed toward that end.

In the outset, I acknowledged each letter on the day it was read, but, on account of traveling, I was obliged, later, to discontinue my responses. I am resuming them as a whole at this late day,-- for which I beg your pardon.

Wishing you a very Merry Christmas and an equally Happy New Year, I am

Very sincerely yours,

A C Bartlett

Mrs. Wm. R. Harper,
5728 Woodlawn,Ave.,
Chicago.

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO Nov. 4, 1908.

OFFICE OF THE PRESIDENT

Harry Pratt Judson, Pres.,
University of Chicago.
Chicago.

My dear Doctor:--

I am glad that you recognize the broadening influence of trade and are willing to have a member of the faculty receive direct, and the University indirect, benefit from a personal contact with the Commercial gentlemen who are about to make the Southern tour.

I wish that I might go, if for no other reason than to work off on the innocent and unsuspecting manufacturers and merchants some of those jokes you mention.

However, as you doubtless realize, my duty as a member of the board of trustees of the University of Chicago prevents my ever leaving the city for more than a day at a time.

Yours very truly,

A C Bartlett

C

Trustees

322

February 26,1909.

My dear Madam:--

I am in receipt of your favor of the 25th inst.

I am taking the liberty of sending letter and enclosures to President Judson, of the University of Chicago, with the hope that the perusal may result in curtailing the number of "little charmers" (that looks like a reference to Cupid) which the young ladies of the institution surreptitiously receive and use.

I agree pretty well with Dr. Billings, for I must do so to be consistent. I smoke cigarets myself and enjoy them immensely. I presume my consumption of the vile weed in that form averages five cigarets per week. Unlike Dr. Billings, I smoke cigars. But you see, I am not a "growing" boy. So far as I can discern, there has been no increase in my stature for several years. Possibly this fact is due to my smoking habit. I hope to gradually overcome it.

May you succeed in entirely doing away with the use of tobacco in any form.

Yours truly,

A. C. Bartlett

Miss Lucy Page Gaston,
Chicago.

My dear Judson, I think this is self-explanatory. Yours truly ACB

Mr. A. C. Bartlett,
1 State St., Chicago.

H. P. Judson

ry 27, 1909

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P. J.

February 27, 1909

Dear Mr. Bartlett:-

Your interesting correspondence with Miss Gaston is at hand. I am much obliged. When I was a student in Williams College my mother used to send me about three times a quarter an anti-tobacco tract, which I always regarded as edifying. I may say that those tracts had no effect whatever in preventing the tobacco habit in me, as I never smoked until I was about fifty years old. By that time I suppose I had ceased to be a growing boy, and while it would please me if I had many more inches than nature has given me, I cannot really charge the lack to cigarettes. I wish Miss Gaston all success in an impossible attempt to do an impossible thing. At the same time I wish also that our young people would consume less tobacco, and more science.

Very truly yours,

H. P. Judson H.P.J.

Mr. A. C. Bartlett,
1 State St., Chicago.

H. P. Judson

February 27, 1909

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H. P. Judson

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1 State St., Chicago.

H. P. Judson

As late as Dec. 16, 1905
(3 weeks before the end)
Pres Harper writes A. C.
Bartlett that he is feeling
better and is looking forward
to seeing him again. Had a
pleasant visit with him last
Sunday.

1905

December 16th, 1905.

Mr. A. C. Bartlett,

2720 Prairie Ave., Chicago.

My dear Mr. Bartlett:-

At your suggestion I have had Mr. Eaton prepare deed of t e plot of land at Asheville, leaving the amount of compensation entirely open. You were good enough to say that you would see whether somebody down there would not like to purchase. I leave the matter thus in your hands. It is properly signed and I think everything is in good shape.

I am glad to report that I am feeling very much better the last three or four days and I am looking forward with pleasure to seeing you again. It was a very pleasant visit on Sunday.

Yours very truly,

W. R. Harper

Trustees

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Yours very truly,

W. R. Harper

Transcribe

5-1

Pres. Harper has so far recovered that he has been able to attend a dinner at the Chicago Club, at which many prominent men were present.

May 1905

Is going to New York for treatment and expects to take matters up with Gates and J.D. Jr.

May 1st, 1905.

Trustees

My dear Mr. Bartlett:-

I am writing to tell you that the trustees have taken some important actions in these last days, and I suppose that the minutes are in your hands. If I did not think you had them I would write you in detail.

Further, you will be pleased to know that Dr. Billings, after examining me a week ago yesterday, said that my progress was marvelous during the last few days. Last week I went to a dinner given by Mr. Earling at the Chicago Club, at which Mr. Marshall Field, Mr. Ogden Armour were present and several of your friends were present. It was in honor of some English railroad gentleman. You will see that I am getting back into my old ways. I am going east this week to receive a continuation of the New York treatment and at the same time to take up matters with Mr. Gates and Mr. J.D.Jr. who returns from abroad. Mr. Hutchinson is to land Tuesday. We are looking forward with great interest to your return.

Yours very truly,

W. R. Harper

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Yours very truly,

W. R. Harper

4/17

Pres. Harper reports on progress of his illness. Samuel has gone back to Paris.

Apr. 1905

Pres. Harper negotiates
with Franz Boas

April 19th, 1905.

Freedlers

Mr. A. C. Bartlett,

C/o Mr. O.S.A.Sprague, Pasadena, Calif.

My dear Mr. Bartlett:-

Your very kind letter of April 8th has been received. It was good of you to write me so fully and so kindly. I have been at home a week and the doctor, after an examination yesterday, pronounced the tumor still further reduced in comparison with what it was in the examination in New York City a week ago. This is certainly encouraging.

We have had a bad week here in view of Mr. Walker's death. The regular Board meeting was held yesterday. Samuel has gone back to Paris and matters are moving along in the even tenor of their way. You can easily see how greatly encouraged I am in view of the present situation, and I appreciate that you have had a hard time this winter instead of a good time. There may be some consolation to you in what they tell me every day, that in any case I have had rest. It isn't just the kind of rest that you and I enjoy, but perhaps we shall have to put up with what comes.

Please give my regards to Florence and Mr. Sprague, and believe me to be

Yours very cordially,

W. R. Harper

April 29th, 1905.

Bartlett

Mr. A. C. Bartlett,

C/o Mr. O.S.A.Sprague, Pasadena, Calif.

My dear Mr. Bartlett:-

Your very kind letter of April 8th has been received. It was good of you to write me so fully and so kindly. I have been at home a week and the doctor, after an examination yesterday, pronounced the tumor still further reduced in comparison with what it was in the examination in New York City a week ago. This is certainly encouraging.

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Yours very cordially,

W. R. Harper

March 4th, 1905.

Mr. A. C. Bartlett,

Phoenix, Arizona.

My dear Mr. Bartlett:-

They brought me back last night in the amubulance and I had a very good night- the ninth night after the operation. I am not allowed to sit up in bed until Tuesday or Wednesday of next week, and I am not allowed to stand on my feet until twenty days after the operation, ten days from to-day.

I am planning to go to Lakewood on the earliest possible date after I am able to move around on my feet. Billings and Bevan have outlined the situation pretty clearly. There is one chance in five that I may get well. This chance rests wholly upon the question whether the X Ray treatment can be used to advantage in my case. We are losing no time and a very excellent X Ray apparatus has been installed in my room. I have already begun the treatment and an expert at the Presbyterian Hospital on this subject, Dr. Smith, will go with me to Lakewood. If the X Ray does not take hold of me, they told me yesterday I might live six months to three years, according to the power of resistance which I might show. This is the whole matter in a nut shell.

W. R. Harper

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W. E. Hooper

There are a few things that I am anxious to see settled within these six months or three years, whatever may come to me. One of these, as I have said to you before, is the pension system. I feel that this must be established, and I feel this all the more strongly because it seems to be so simple a matter, and to involve so small an amount of money. I believe that the plan can be adopted and introduced practically without additional money. Of course I know the difficulties that will be presented in a matter of so much importance, but I am going to hope that you as chairman of the Finance Committee will help me carry this through within the next three or four months whatever difficulties may present themselves. We cannot do anything that will give more stability to the University, and we can, at all events, adopt this principle, that we will cut down the present pay roll by whatever amount is necessary from time to time to carry out the pension system.

It has not been explained to you that we have cut out of the budget this year 283,000., and it has been done without anybody feeling it very seriously. Things were never I think in so compact and clean a shape as they are to-day. I hope that you are having a very nice vacation. I thank you for the kind words which you have sent me from time to time. I wish beyond all expression that I could be with you in Arizona for two or three weeks, but I suppose that I must keep close to the X Ray now since this is my only hope for the future.

Yours very sincerely,

W. R. Harper

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Yours very sincerely,

W. R. Harper

G. E. A. SPRAGUE,
PASADENA, CALIFORNIA.

March 2d 1904

My dear Doctor:

I appreciate your thoughtfulness in visiting me under such adverse conditions, and am delighted to receive your cheerful letter. I have watched your physical down-goings and up-comings as seen through the eyes of a Chicago reporter, and this morning read in a California paper of the successful operation. I am now telegraphing Mr Whipple to obtain reliable information and

used mes. In this country the surgeons are so skilled in this disease that I suppose there is little real danger in an operation. I hope you will recover rapidly, and sincerely wish that you might convalesce in Phoenix, where I shall be when you receive this note.

Mr Otto Sprague is unusually ~~strong~~ and is enduring our visit remarkably well. – We spent Monday and yesterday at Catalina Island, and he is as fresh as a daisy today. I wish that Mrs Harper and you could have been with us on the Island – skipping the sail to and from. Friday evening Prof and Mrs Hale dine here and Saturday I leave for Arizona. Write me and wish them I can be so fortunate.

Yours sincerely yours
H. G. Bartlett

The whole family join.

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO,

May 23, 1901.

Dear

My dear Doctor;--

You must have thought me very unappreciative and indifferent in not acknowledging the great compliment paid me by the "Cap and Gown". I had callers after you left Sunday evening, was engaged Monday night, and did not pick up the volume you brought me until after dinner on Tuesday. Judge of my surprise when I found it dedicated to my unworthy self.

The photograph was secured during my absence, and I had no intimation that I was to be so honored.

I am deeply grateful to the man who is, or the men who are, responsible for the crime. I shall make my pen and ink bow to the editors.

I have some good news for you. The Dearborn Seminary matter has been presented to Mr. Hibbard both by Mr. Gregory and myself, and he has raised his guaranty from one to five thousand dollars. This is, of course, based upon the full twenty thousand being subscribed.

Mr. Gregory suggests that if, on your return, you would call upon Nelson Morris (who has had two daughters in the institution) he would undoubtedly appreciate the compliment to the extent of two to five thousand dollars. I think he would be flattered, and he has millions that should be expended. A call from you upon Mrs. John B. Drake ought to result in something more than was pledged by Helen, particularly after Mr. Hibbard's generous subscription.

If you can get them for good, large sums I think you and I might go out in company for a half day's raid and finish the list.

What I have said to Mr. Hibbard is that we should probably make a 40% assessment at once, and we hoped that would put the school on its feet for the entire future.

Later, when the Seminary begins to be remunerative, there would be a reimbursement of these payments. I think that is the way we should present this matter to all subscribers.

Would it not be well to do this business at once? People will begin to go away.

Yours very sincerely,

A C Barlett

J

October 17th, 1903.

Mr. A. C. Bartlett,

2720 Prairie Ave., Chicago.

My dear Mr. Bartlett:-

I have your letter of October 13th in which you suggest that we do not have a formal opening of the gymnasium. I am a little surprised to receive this, at the same time I think I appreciate thoroughly your feeling. Of course, if you think it best, we will go no further, but this would be the first building which we had not formally opened, and to fail to do this would be a great disappointment to the departments concerned and the students in general. You will, perhaps, allow me the opportunity of taking the matter up with you some time soon.

Yours very truly,

Mr. A. C. Bartlett.

2720 Prairie Ave., Chicago.

My dear Mr. Bartlett:-

I have your letter of October 12th in which you suggest that we do not have a formal opening of the gymnasium. I am a little surprised to receive this, but the same time I think I appreciate thoroughly your feeling. Of course, if you think it best, we will go no further, but this would be the first building which we had not formally opened, and to fail to do this would be a great disappointment to the departments concerned and the students in general. You will, perhaps, allow me the opportunity of taking the matter up with you some time soon.

Yours very truly,

2720 Prairie Avenue.

My dear Doctor:

Thinking you were absent from the city I have neglected replying to your letter with reference to the formal opening of the gymnasium.

I have hoped, and am still hoping, that you will not consider such exercises positively necessary. I remember the strain of the

October 17th, 1903.

r letter of October 13th in
a formal opening of the
o receive this, at the same
our feeling. Of course, if you
but this would be the first
ned, and to fail to do this would
tments concerned and the
ps, allow me the opportunity
time soon.

Yours very truly,

corner stone laying and would gladly have the opening of the building, in a formal way avoided.

The gymnasium, I trust, will be in use long before Thanksgiving Day, and I cannot see what benefit it would be to the cause of education at the University to have it again dedicated to the use of the students.

Would it not be well to pass this by?

Very truly yours

A. C. Barlett

Chicago Oct 13/03

October 17th, 1903.

ur letter of October 13th in
a formal opening of the
o receive this, but the same
our feeling. Of course, if you
but this would be the first
ned, and to fail to do this would
tments concerned and the
up, allow me the opportunity
time soon.

Yours very truly,

October 6th, 1903.

Mr. A. C. Bartlett,

C/o Hibbard, Spencer, Bartlett & Co., Chicago.

My dear Mr. Bartlett:-

Good progress has been made on the gymnasium the last few days and I think we shall have everything in shape by the first of November. I am proposing that we celebrate the opening of the gymnasium on Thanksgiving Day. Will you kindly consider the matter and be good enough to give me such suggestions as are in your mind concerning it?

Yours very truly,

October 6th, 1903.

Mr. A. C. Bartlett,

C/o Hibbard, Spencer, Bartlett & Co., Chicago.

My dear Mr. Bartlett:-

Good progress has been made on the gymnasium the last few days and I think we shall have everything in shape by the first of November. I am proposing that we celebrate the opening of the gymnasium on Thanksgiving Day. Will you kindly consider the matter and be good enough to give me such suggestions as are in your mind concerning it?

Yours very truly,

Form No. 260.

THE WESTERN UNION TELEGRAPH COMPANY.

INCORPORATED

21,000 OFFICES IN AMERICA. CABLE SERVICE TO ALL THE WORLD.

THOS. T. ECKERT, President and General Manager.

Receiver's No.	Time Filed	Check
		Trustees Bartlett

SEND the following message subject to the terms on back hereof, which are hereby agreed to.

February 25th, 1903.

Mr. A. C. Bartlett,

C/o Mr. O.S.A.Sprague, Pasadena, Calif.

Orders received. Always obey my superiors. Will take train designated Saturday night.

William R. Harper.

Prepay and charge to President's office.

READ THE NOTICE AND AGREEMENT ON BACK.

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THOS. T. ECKERT, President and General Manager.

Freeleer

CASA BLANCA,
PHOENIX, ARIZONA.

February 18th 1903

My dear Doctor: I am very much disappointed, although I have learned that the rising and setting of the sun can be figured upon with greater assurance than your half-promised visits—and vacations. It seems to me that two or more weeks spent—here in this land of sunshine, and of perfect rest—

the purpose of visiting Otto, and shall leave there Monday March 2d, reaching here Tuesday morning. Should you leave Chicago Saturday night, Feb 28th we should meet at Maricopa and come to Phoenix together. If you cannot come for a day or two later I will meet you at the train in Phoenix — Buy a RSRR round trip ticket to this place (Phoenix). If you do not come our friendship ceases, and I shall pass you by, on the street, without recognition. — Please write me (care O S A Sprague Pasadena) next Saturday or Sunday so that I may be positive of the day you

so far as constant mutual well permit would be of great benefit to you both in the immediate and distant future. My dear Doctor, you cannot keep up full steam without cessation, and not gentually. — Coming the full tilt, — coming pay is simply a matter of away. I dare Coming away. — fifty — three miles yesterday and enjoyed every word of it; — my enjoyment would have been increased had you been the fourth man in the carriage; — Now, I have a plan which must work out; — Friday & go to California direct for

will reach Arizona
Mr & Mrs Heard are very anxious
that you come
With kind regards to
your family
Very sincerely yours
A C Bartlett

HIBBARD, SPENCER, BARTLETT & CO.

February 11th, 1903.

CHICAGO,

Feb.9,1903.

27

My dear Mr. Bartlett:-

It is very kind of you to say that if necessary you will be one of the contributors. I will see whether it is really necessary and if so will count you in.

Regretting that you cannot be with us on this important occasion, I remain

Yours very truly,

Mr. A. C. Bartlett,
C/o Hibbard, Spencer, Bartlett & Co.,
Chicago.

T

February 11th, 1908.

My dear Mr. Bartlett:-

It is very kind of you to say that if necessary you will be one of the contributors. I will see whether it is really necessary and if so will count you in.

Regretting that you cannot be with us on this important occasion, I remain

Yours very truly,

Mr. A. C. Bartlett,

c/o Hibbard, Spencer, Bartlett & Co.,

Chicago.

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO.

Feb.9,1903.

(27)

Pres. Wm. R. Harper,

University of Chicago.

Note

My dear Doctor:--

I am in receipt of your favor of the 7th.

Nothing would give me greater pleasure than to accept your invitation to be one of the ten. Unfortunately for me, the city is going to rid itself of my presence Wednesday night, one day before the representative of the Cecil Rhodes Scholarship Trust will be entertained by the University.

If necessary, you may consider me one of the contributors.

Yours very sincerely,

A C Bartlett

T

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO, July 30, 1902. Aug. 1st, 1902.

Pres. W. R. Harper,

Chicago University,

Mr. A. C. Bartlett, City.

Lake Geneva, Wis.

(1)

My dear Dr.-

I intend to see you after the meeting last night relative to Hitchcock Hall.

I received a note from Mrs. Hitchcock the other day in which she said she had learned that you had rented the special end of Hitchcock Hall to the football team, which she very much deplored. This being the end of the building in which the library is to be going, she felt very badly about it.

The reports that I hear from Snell Hall were not encouraging. She wrote me that you had been so exceedingly nice and kind to her that she disliked to mention the matter, and I suppose she expects me to do it in a diplomatic sort of way, but as usual, I have blurted it all out as awkwardly as possible.

I presume that Mrs. Hitchcock's anxiety is due to some misapprehension upon her part, or some misinformation that she has received. I would be glad if you will tell me about it and I will either see or write Mrs. Hitchcock.

I regretted exceedingly that I was obliged to leave the meeting yesterday afternoon. So far as I was concerned personally, I was ready to vote at that meeting, but I thought it advisable to smooth Mr. Walker's ruffled feathers a little if possible. So far as I can learn the votes, with the exception of Mr. Walker's, will be

---

It is very good of you to write me under date of July 30th. I appreciate Mrs. Hitchcock's anxiety, but I am sure there is no basis. I have written her a full letter and I think there will be no trouble in the case.

I think everything came out right at the Board meeting. The case looks very satisfactory. On the whole it was better to postpone action.

Yours very truly,

Aug.1st, 1902.

Mr. A. C. Bartlett,

Lake Geneva, Wis.

My dear Mr. Bartlett:-

It is very good of you to write me under date of July 30th. I appreciate Mrs. Hitchcock's anxiety, but I am sure there is no basis. I have written her a full letter and I think there will be no trouble in the case.

I think everything came out right at the Board meeting. The case looks very satisfactory. On the whole it was better to postpone action.

Yours very truly,

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO, July 30/1902.

Pres. W. R. Harper,

Chicago University,

City.

(1)

My dear Dr.-

I intended to see you after the meeting last night relative to Hitchcock Hall.

I received a note from Mrs. Hitchcock the other day in which she said she had learned that you had rented the memorial end of Hitchcock Hall to the foot-ball team, which she very much deplored. This being the end of the building in which the library, etc. was going, she felt very badly about it.

The reports that came to her from Snell Hall were not encouraging. She wrote me that you had been so exceedingly nice and kind to her that she disliked to mention the matter, and I suppose she expects me to do it in a diplomatic sort of way, but as usual, I have blurted it all out as awkwardly as possible.

I presume that Mrs. Hitchcock's anxiety is due to some misapprehension upon her part, or some misinformation that she has received. I would be glad if you will tell me about it and I will either see or write Mrs. Hitchcock.

I regretted exceedingly that I was obliged to leave the meeting yesterday afternoon. So far as I was concerned personally, I was ready to vote at that meeting, but I thought it advisable to smooth Mr. Walker's ruffled feathers a little if possible. So far as I can learn the votes, with the exception of Mr. Walker's, will be

unanimous.

We got started from Mr. Ayres' a little too late Sunday afternoon to see you. You had just left the Ryerson mansion when our boat crossed the lake. I feel sure that you had a delightful visit at Lake Geneva.

Yours very sincerely,

A C Barlett

BF

Pasadena, California,

March 27, 1901.

Dr. Wm. R. Harper,

Prest. University of Chicago,

Chicago, Illinois.

My dear Doctor:

Your favor of March 8th was duly received, since which time I have been tagging the Commercial Club all over the Pacific Coast. When I return to Chicago, I will try to give you some idea of the good time we have had.

I am very sorry that you were not more successful in raising the Dearborn Seminary guaranty. I cannot myself see any other way out of our present dilemma. I hope, since your return from New Orleans, you have consulted with Mr. Hibbard, for I know he takes great interest in the Seminary and may make some valuable suggestion. I fear that we shall get deeper into the hole unless some plan can be promptly devised for putting the School on a good financial basis.

I hope you are well and not trying to work yourself to death. From my present standpoint of golf, driving and loafing, I pity any man who works at all.

With kindest regards, I am,

Yours very sincerely,

A C Bartlett

Pasadena, California,

March 27, 1901.

Dr. Wm. R. Harper,

Pres. University of Chicago,

Chicago, Illinois.

My dear Doctor:

Your favor of March 8th was duly received, since which time I have been tugging the Commercial Club all over the Pacific Coast. When I return to Chicago, I will try to give you some idea of the good time we have had.

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I hope you are well and not trying to work yourself to death. From my present standpoint of golf, driving and loafing, I pity any man who works at all.

With kindest regards, I am,

Yours very sincerely,

H. G. Gunsaulus

Form No. 260.

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INCORPORATED

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THOS. T. ECKERT, President and General Manager.

Receiver's No.	Time Filed	Check

SEND the following message subject to the terms on back hereof, which are hereby agreed to.

April 5th, 1901.

189

To

Mr. A C. Bartlett,

Care O.S.A.Sprague, Pasadena, California.

Coolbaugh house offered at twenty-six hundred. Trustees absent. Very important. ~~Will xxx~~ Under the circumstances, will you join me in responsibility for lease?

William R. Harper

(D)

Charge.

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THOS. T. ECKERT, President and General Manager.

March 8th, 1901.

Mr. A. C. Bartlett,

Care of Mr. O. S. A. Sprague,

Pasadena, California.

My dear Mr. Bartlett:

I have received your kind letter of February twenty-sixth. It is, of course, impossible to close the school,--for many reasons. At the same time, I am afraid the proposed plan of a guaranty fund is not going to work out. I have made several personal visits, but withoutsuccess. As a matter of fact, I have been greatly crowded during these weeks, and it is true that I have not made as many visits on this subject as I ought to have made; but those I have made have been so discouraging that I have rather lost confidence in myself and in the plan.

I have arranged to have the notes at the bank carried overuntilyou come back, and then we will discuss the subject. We must do something. I shall go to see Mr. Hibbard as soon as I return from a trip to New Orleans upon which I start this

March 8th, 1902.

Mr. A. C. Bartlett,
care of Mr. Wm. A. Spreckels,
Pasadena, California.

My dear Mr. Bartlett:

I have received your kind letter of February twenty-sixth. It is, of course, impossible to close the school,--for many reasons. At the same time, I am afraid the proposed plan of a guaranty fund is not going to work out. I have made several personal visits, but without success. As a matter of fact, I have been greatly crowded during these weeks, and it is true that I have not made as many visits on this subject as I ought to have made; but those I have made have been so discouraging that I have rather lost confidence in myself and in the plan.

I have arranged to have the notes at the bank carried overnight,you come back, and then we will discuss the subject. We must do something. I shall go to see Mr. Hibbard as soon as I return from a trip to New Orleans upon which I start this

Phoenix Feb 26th 01

My dear Doctor:

I am in receipt of your Dearborn Seminary letter and am sorry to learn that the venerable institution seems to be up against a stone wall of no inconsiderable thickness.

Under the new regime the school gives so much

possible to close the school,--for many reasons.

named in your letter, and present the necessities of the case in your "fetching way" the deed would be done. I know that you dislike to do this, but the life of the School I believe depends upon your taking the matter in hand. — Mr. Hubbard has had, and still has, such large interests in Dearborn that I suggest you consult him regarding present conditions. He may be able to give you some helpful advice. I wish I could be there to lend a hand. You have

promise of success that it would "seem a pity to discontinue it, on its own account;" and it would be the University's first failure with an affiliated School:— back of which are substantial reasons for renewed efforts. I can see but one plan — the one we adopted of securing a guaranty fund. Your want of "home" is all that stands in the way of filling the bed. If you could call on person upon the parties

perhaps learned, on this, that my son Frederic is down with pneumonia in both lungs.

He has been very apprehensive of the outcome, but the great danger seems to be passed and he is mending.

My future movements will depend somewhat upon Freds condition

I wish you could be here enjoying the quiet restfulness and charming climate of the Valley.

With kindest regards and best wishes

Very sincerely yours

A C Barlow

At the same time, I am afraid the proposed plan of a quarterly trip is not going to work out. I have made several personal visits, but without success. As a matter of fact, I have been greatly crowded during those weeks, and it is true that I have not made as many visits on this account as I might to have made; but those I have made have been no disappointing that I have rather lost confidence in myself and in the plan.

I have arranged to have the notes at the bank carried overnight, and then we will discuss the subject. We must do something.

I shall go to see Mr. Hibbard as soon as I return from a trip to New Orleans upon which I start this

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO, January 28th, 1901.

Jones

Dr. Wm. R. Harper,
C/o University of Chicago,
City.

My dear Doctor;

I am off for Phoenix tomorrow, and am sorry not to see you before going. I have been busy night and day since returning from Asheville. Weather was charming down there.

Please do not close the University on account of my absence.

When the Dearborn Seminary Guaranty (the Lord prosper you!) is full, may I suggest a 25% assessment, and state that Mr. Whipple will pay mine?

I wish you were going with me. With best wishes,

Yours very sincerely,

J.

A C Bartlett

FORM No 28 200M 5 3 1900

WM. G. HIBBARD, Pres & Treas. A. C. BARTLETT, Vice Pres. CHARLES H. CONOVER, Sec'y. E. G. CLARK, Cashier.

Hibbard, Spencer, Bartlett & Co.

HARDWARE.

16 TO 32 LAKE ST.

CHICAGO,

1/11/1901

DIRECTORS:
WM. G. HIBBARD, A. C BARTLETT, CHARLES H. CONOVER,
E. G. CLARK, H. J. SAWE, J. J. CHARLES,
A. M. GRAVES.

Dr. Wm. R. Harper,

C/o University of Chicago,

City.

File

Dear Sir;

I am in receipt of your favor of the 3rd inst. Mrs. Kelly was born in August, 1828. 72 I have not seen the other lady.

Yours very truly,

J.

A. C. Bartlett

Hibbard, Spencer, Bartlett & Co.

HARDWARE

16 TO 32 LAKE ST.

CHICAGO.

1/11/1901

DIRECTORS

WM. G. HIBBARD, A. C. BARTLETT, CHARLES H. CONOVER
E. C. CLARK, H. J. BAWS, J. J. CHARLES
A. M. CRAVES

Dr. Wm. R. Harper,

C/o University of Chicago,

City.

Dear Sir:

I am in receipt of your favor of this 3rd inst.

Was totally one down on August, 1898. I have not seen the other lady.

Yours very truly,

J.

C. L. Bartlett

2720 Prairie Avenue.

Dear Doctor:

I understand that you are "out" tonight.

For the one o'clock (Mr Field asked for that hour) lunch on Thursday, there have accepted

Mrs Warner, Sprague, Eckels, Macbeagh and Field, Then you and yourself.

Bartlett

7) James

8) Harper

9) Ryerson

10) Hutchinson

11) Ch. Blair

12) Ireland

13) Kohlsaat ✓

14) ~~Houghton~~ Walker

15) ~~John B Clark~~ Cy McC

16) ~~A. Frasling~~ C.R. Crane

Mr Ireland and myself will make right. Will you kindly suggest (or write as you prefer) balance of the dozen or fifteen obliging

Sincerely yours

A C Bartlett

12/17/[illegible]

2720 Prairie Avenue.

Note

My dear Doctor:

I have had a prolonged chat with Mr Rew. and he is as far from presenting his residence to Dearborn Seminary, as I am from disposing of my home in the same manner.

Yrs

children are opposed,
his son would not be
willing to serve upon the
board, and he, himself,
takes no interest in the
schemes — I did my
prettiest, but wasted my
breath. — There isn't
the ghost of a chance
for securing that
property. I think something
must be done, immediately,
for the Seminary's finances.
I am sorry to make
such a "Rueful" report.

Very sincerely yours

A. C. Bartlett

12/21/00

2720 Prairie Avenue.

Monday

My dear Doctor:

I have heard it suggested that if Dearborn Seminary had pressed the matter of the New gift a little harder, the Prairie Ave house would have been

received. You know that Mrs Rew who was offered has since died. Do you not think that a communication from you to Mr Rew (or perhaps better an interview with him) might reach the desired result?

I am wondering if you have met with success in your efforts – Election Schedule. I hope you are well and not worrying.

Your ever sincerely

H.G. Bartlett

Nov 22/00

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO, November 26th, 1900.

35

Dr. Wm. R. Harper,

C/o The University of Chicago,

City.

My dear Doctor:-

I send you herewith the book handed Mr. Wilson. He promises $500., but I think if in the end there is real necessity for $1,000. we can induce him.

Very truly yours,

J.

A. C. Bartlett

HIBBARD, SPENCER, BARTLETT & CO.

CHICAGO, October 18th, 1900.

Dr. Wm. R. Harper,

C/o The University of Chicago,

City.

Rowes

My dear Doctor:-

I hope you are making progress on the Dearborn Seminary list. Can I be of service?

Yours very truly,

J.

A. C. Bartlett

Ans. Mr. Bartlett 9-12-1900.

September 3rd, 1900.

My dear Mr. Bartlett:

By some accident the Sunday mail came to me yesterday. Ordinarily I do not get it.

You will understand how greatly delighted I was to receive your letter and to note its contents. For myself, for the boys, for the University, and for the Trustees, I wish to express most hearty appreciation of what you have done, and our sincere thanks for the same.

I think that we have a serious piece of work before us to comply with your terms; namely, "To erect a building of the size designed, which will correspond with the present buildings at the University, and which will be in all respects creditable to the institution", for the sum you indicate. But we will make a noble effort, and we will then see where we come out. I shall take up the matter at once with the architect, and lay before you the result at the earliest possible moment.

September 3rd, 1900.

My dear Mr. Hartlett:

By some accident the Sunday mail came to me yesterday. Ordinarily I do not get it.

You will understand how greatly delighted I was to receive your letter and to note its contents. For myself, for the boys, for the University, and for the Trustees, I wish to express most hearty appreciation of what you have done, and our sincere thanks for the same.

I think that we have a serious piece of work before us to comply with your terms; namely, "To erect a building of the size designed, which will correspond with the present buildings at the University, and which will be in all respects creditable to the institution", for the sum you indicate. But we will make a <u>noble effort</u>, and we will then see where we come out. I shall take up the matter at once with the architect, and lay before you the result at the earliest possible moment.

September 3rd, 1900.

Meanwhile, I shall hope soon to see you.

I am going east Tuesday afternoon. It is a splendid piece of news to carry with me to New York. I will not be able to lay the matter before the Trustees until my return.

Hoping that everything will turn out to your complete satisfaction, and that of the other members of your family, I remain

Very truly yours,

Mr. A. C. Bartlett,

Chicago.

Meanwhile, I shall hope soon to see you.

I am going east Tuesday afternoon. It is a splendid piece of news to carry with me to New York. I will not be able to lay the matter before the Trustees until my return.

Hoping that everything will turn out to your complete satisfaction, and that of the other members of your family, I remain

Very truly yours,

Mr. A. C. Bartlett,
Chicago.

Phoenix Mch 18 '90

My dear Doctor:

While answering your kind letter I am seated among the palms and hesitating as to whether the date at the top of this sheet should not read July instead of March.

A week ago the mercury ranged from 96° to 102° in the shade, but during the past few days it has fallen to the vicinity of 70° or 80°. I have

A telegram from A A Sprague, last evening, invited me to a "private car" trip to the Grand Canon of the Colorado, and I shall join the party at Ash Fork Tuesday morning. I may return with the Spragues to Pasadena — if not I shall go there a few days later, at which time I shall have a definite talk with Otis upon the partnership question. I could not, consistently, adopt your suggestion regarding the erection of a handsome building at the present time, without a partner, and I naturally shrink from breaking my old rule of never mortgaging the future for such a purpose. I am afraid that the prospect in this direction is not quite so encouraging as you might wish. I will write you after I reach Pasadena.

P.S. Some evenings I'd so the street — which I sincerely wish you could have later with me. One hardly feels the heat in this marvelously dry climate, and certainly does not realize its intensity until he actually sees the thermometer. Had you packed your bag when I packed mine you would have avoided everything bothering upon Illinois. I am glad to know that your health has improved. Last week I visited the "Bridge" section of Arizona in which Mr White owns half a dozen, and from which very few have been hauled,

The more I think of it, the more I question whether my connection with the University as a trustee would be to the best interests of the institution, and would not spread me out too thin for my own good. — I thought Mr Hutchinson had sailed or was about sailing. —

I have all along expected to reach Chicago by April 1st but it now seems exceedingly doubtful. I will let you as soon as I strike that town.

I am building a stable and henhouse on my new ranch, so am quite busy

Hoping that the entire Harper family is well and happy,

Very sincerely yours

A C Bartlett

FORM No 28-200 M-12-19-98.

WM. G. HIBBARD, Pres. & Treas. A. C. BARTLETT, Vice Pres. C. H. CONOVER, Secy. E. G. CLARK, Cashier.

Bartlett

Hibbard, Spencer, Bartlett & Co.

HARDWARE.

16 TO 32 LAKE ST.

CHICAGO, 6/14/99

DIRECTORS:
WM. G. HIBBARD, A. C. BARTLETT, C. H. CONOVER,
E. G. CLARK, H. J. SAWE, J. J. CHARLES,
A. M. GRAVES.

Dr. Wm. R. Harper,

C/o University of Chicago, City.

(10)

My dear Doctor:-

I know how much you are interested in North Carolina, and I feel that you should know something of the literature of the State. I have therefore asked Mr. Shepherd M. Dugger to send you a copy of "The Balsam Grove of Grandfather Mountain", which I trust will reach you some time next week.

Trusting that you will not become so facinated with the story that you will forget your duties at the University, I am,

Yours truly,

J. A C Bartlett

The speeches at the McPherson dinner were fine.

Dr. Wm. R. Harper,

C/o University of Chicago, City.

My dear Doctor:-

I know how much you are interested in North Carolina, and I feel that you should know something of the literature of the State. I have therefore asked Mr. Shepherd M. Dugger to send you a copy of "The Balsam Grove of Grandfather Mountain", which I trust will reach you some time next week.

Trusting that you will not become so fascinated with the story that you will forget your duties at the University, I am,

Yours truly,

J.

FORM No 28-200 M-12-19-98.
WM. G. HIBBARD, Pres. & Treas. A. C. BARTLETT, Vice Pres. C. H. CONOVER, Secy. E. G. CLARK, Cashier.

Bartlett

Hibbard, Spencer, Bartlett & Co.
HARDWARE.

16 TO 32 LAKE ST.

CHICAGO, 6/7/99

Dr. Wm. R. Harper,

C/o University of Chicago,

City.

OK

My dear Doctor:-

If you do not wish Mr. Sprague and myself to take liberties with you and your name you must remain in the city. We have arranged for the Dr. McPherson dinner to be given at the Chicago Club next Tuesday evening, at seven o'clock. The invitations are to be extended by:

Dr. Wm. R. Harper,
A. A. Sprague,
Byron L. Smith,
A. C. Bartlett,
Marvin Hughitt,
Chas. L. Hutchinson,
Cyrus H. McCormick,
Marshall Field,
A. C. McClurg.
Franklin MacVeagh.

Those who are to be invited are those named in the foregoing list, and-

Dr. F. W. Gunsaulus,
Martin A. Ryerson,
E. G. Keith,
Prof. Coulter,
Prof. Judson,
Librarian C.N.Andrews,
Frank O. Lowden,
John M. Clark,
Chas. S. Holt,
~~Franklin~~ MacVeagh,
Ernest A. Hammill,
Chas. R. Corwith,
J. Vance Cheney,
T. B. Blackstone,
Thos. Murdoch,
H. N. Higinbotham,

Dr. Wm. R. Harper,

C/o University of Chicago,

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Cyrus H. McCormick,
Marshall Field,
A. C. McClurg.

Those who are to be invited are those named in the foregoing list, and-

Dr. T. W. Gunsaulus,
Martin A. Ryerson,
R. R. Keith,
Prof. Coulter,
Prof. Judson,
Librarian C. L. Andrews,
Frank O. Lowden,
John M. Clark,
Chas. S. Holt,
Franklin MacVeagh,
Ernest A. Hamill,
Chas. H. Corwith,
J. Vance Cheney,
T. E. Blackstone,
Thos. Murdoch,
R. M. Hightbottom,

Wm. A. Fuller,

Robert T. Lincoln,

Dr. McClure,

Asst. Pastor Lippincott,

John J. Mitchell.

The balance of the arrangements are that Dr. Harper is to preside, and that he is to do what talking he chooses and call upon any one that he may like to have speak.

Would not short speeches by yourself and Dr. Gunsaulus be all that would be necessary? The matter of speeches is left altogether with you. No one has spoken to Dr. Gunsaulus about it.

Trusting that the arrangement made will be satisfactory to you, I am,

Yours truly,

J. A. Barton

Wm. A. Butler,

Robert T. Lincoln,

Dr. McGuire,

Asst. Pastor Lippincott,

John J. Mitchell.

The balance of the arrangements are that Dr. Harper is to preside, and that he is to do what talking he chooses and call upon any one that he may like to have speak.

Would not short speeches by yourself and Dr. Gunsaulus be all that would be necessary? The matter of speeches is left altogether with you. No one has spoken to Dr. Gunsaulus about it.

Trusting that the arrangement made will be satisfactory to you, I am,

Yours truly,

J.

Bartlett

2720 Prairie Avenue.

Dear Doctor:

Mr Sprague and I have talked the McPherson matter over and think a gentlemens dinner at the Club at some date between June 10th and 15th (before the Church, the clergy and others begin making demonstrations)

would be as complimentary and agreeable to the Doctor as any entertainment he could desire. What do you think of it?

There would be Gunsaulus (who doesn't count, for such an occasion, among the clergy) Hutchinson, Hewitt, Harrill, Col Jackson and others of his intimate Second Church friends.

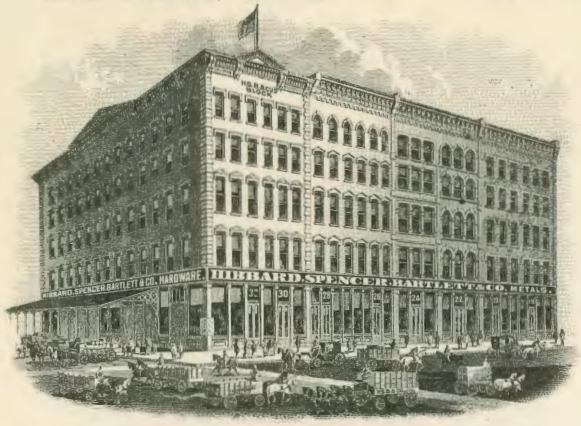
You, perhaps know better than does either Morgan or I who are close to Dr McPherson. If the general plan meets with your approval, kindly send me a line of manner that may occur to you and oblige

Respectfully yours
H. O. Santee

J 28/99

FORM No 28-200M-1-1-98

WM. G. HIBBARD, Pres. & Treas. A. C. BARTLETT, Vice Pres. C. H. CONOVER, Secy. E. G. CLARK, Cashier.



Bartlett

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18 TO 32 LAKE ST.

CHICAGO, Mch. 16-(98.

DIRECTORS:
WM. G. HIBBARD, A. C. BARTLETT, C. H. CONOVER,
E. G. CLARK, H. J. SAWE, J. J. CHARLES,
A. M. GRAVES.

(12)

Dr. Wm. R. Harper,

Care of The University of Chicago,

My dear Doctor ;-

Your letter of the 4th, reached me in New Orleans. I was coming home so soon that I did not reply. I herewith enclose you my check for $ 1500,00, with a note filled out, except as to the date of payment. Please fill this in and return the note addressed to me at my office.

I leave town to-morrow morning for Asheville, to be gone a little time. Can I be of service to you down there ? I am very glad indeed that you have closed the matter up.

I wish you were going to Asheville with me. I saw Dr. Barrows this morning. He says that you are not in a firstclass condition. Oughtn't you to have a little vacation ?

Very truly yours,

A C Bartlett

Dr. Wm. R. Harper,

Care of The University of Chicago,

My dear Doctor :-

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I wish you were going to Asheville with me. I saw Dr. Barrows this morning. He says that you are not in a fitted-less condition. Oughtn't you to have a little vacation ?

Very truly yours,

J. D. Rockefeller

FORM NO. 53

WM. G HIBBARD Pres. & Treas. A C BARTLETT, Vice Pres. C. H. CONOVER, Secy. E. G. CLARK, Cashier.

Bartlett

Hibbard, Spencer, Bartlett & Co.

HARDWARE.

LAKE AND WABASH,

DIRECTORS:
WM G HIBBARD A C BARTLETT, C. H CONOVER,
E G CLARK H. J. SAWE, J. J. CHARLES,
A M. GRAVES.

Chicago, June 4th 1896

OR

My dear Doctor:

From a conversation Mrs Bartlett had with Mrs Kelley, last week, I am inclined to think the present an unfavorable time to approach the latter with a charity proposition.

Mrs Kelley has decided to do something for the Cortland N.Y. people, and is saving her dollars for that purpose. I will call with you on Friday evening if you deem it advisable, but my own impression is that a more auspicious season can be selected. I am off for France on Saturday, & wish you were going with us.

Very sincerely yours A C Bartlett

September 30th, 1903.

Mr. A. C. Bartlett,

C/o Hibbard, Spencer, Bartlett & Co., Chicago.

My dear Mr. Bartlett:-

I wish to express my appreciation of the letter from an employer of labor. I have read it with great interest. I am sure that this letter will accomplish good. The spirit is ideal.

Yours very truly,

September 30th, 1923.

Mr. A. C. Bartlett,

c/o Hibbard, Spencer, Bartlett & Co., Chicago.

My dear Mr. Bartlett:-

I wish to express my appreciation of the letter from an employer of labor. I have read it with great interest. I am sure that this letter will accomplish good. The spirit is ideal.

Yours very truly,

FORM No 50.

WM. G. HIBBARD, Pres. & Treas. A. C. BARTLETT, Vice Pres. C. H. CONOVER, Secy. E. G. CLARK, Cashier.

Trustee

Bartlett

Hibbard, Spencer, Bartlett & Co.

HARDWARE.

18 TO 32 LAKE ST.

CHICAGO, 1/31/96

DIRECTORS:
WM. G. HIBBARD, A. C. BARTLETT, C. H. CONOVER,
E. G. CLARK, H. J. SAWE, J. J. CHARLES,
A. M. GRAVES.

(H)

Dr. Wm. R. Harper,

University of Chicago, City.

My dear Doctor:--

I am grieved to receive your letter of the 30th inst., because I had hoped for better things. Will you excuse me for reading you a short lecture ? I have, as you perhaps know, had some experience in the consequences of overworking. A few years ago I thought it impossible to have too many duties crowded upon me and I accepted all that came. I did the detail work upon our "Summer Quarter Announcements", when I had men in my employ who were capable, if I had only realized it. I wrote "Commentaries" when I should have been sleeping or dancing. I preached in the "Old South Church, Boston" when I should have been floating down the Mississippi River with my friends. As a consequence, I got within hearing distance of the next world, and came very near being of no value to myself or any one else so long as I remained in this one.

I tell you, my dear Doctor, no man can do all there is to be done on this earth and you had best not undertake the job; or rather, having undertaken it, you had best relinquish a part of the task.

A gentleman said to me last week, "Dr. Harper is committing a crime, but he doesn't know it."

I do not feel that my acquaintance with you justifies this letter, but I have written it and can only hope that you will grant

Dr. Wm. R. Harper,

University of Chicago, City.

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I do not feel that my acquaintance with you justifies this letter, but I have written it and can only hope that you will grant

your pardon.

Very truly yours,

A C Bartlett

W.

letter, but I have written it and can only hope that you will grant

Dr. Harper

letter, but I have written it and can only hope that you will grant your pardon.

Very truly yours,

W.

R.G. Smith

Barthell

2720 Prairie Avenue.

45

My dear Doctor: If the work incident to your vacation has not made you oblivious to everything past, present, and future, you will, perhaps, recall the suggestion that I made with reference to you and Mrs Harper accompanying us on our Southern trip.

I regretted that Mrs Harper

thought it would not be consistent for her to leave her family, but rather with pleasure that she approved of your going.

We have decided to leave here for St Louis Feb 7th (in the evening) and take the boat for New Orleans on the 8th, reaching the latter city on the 17th just in time for Mardi Gras. Spending a few days at Pass Christian we will start west for Phoenix to remain there as long as inclinations dictate and circumstances permit. The trip down the River will be one continuous rest; made up of eating, dunning(!?) sleeping reading, chatting, and hearing in the lower and back in the country when weather will allow.

Mrs Bartlett joins me in a cordial invitation to be our guest for the entire trip, or in much of it as your time and pleasure will permit.

May I ask for an early (and favorable) reply on account of season but accommodations greatly astray

Very truly yours

A C Bartlett

1/22/96

no date

2720 Prairie Avenue.

My dear Doctor;

I learn from the papers that Mr Earling is absent from the city, and not having seen Mr Wright for some days presum

her is wandering.

I take it for granted that you are writing over the telephone and do know about these gentlemen.

I have no preference as to who shall fill any vacancies. There are numerous names which will occur to you, and you will oblige your friends by giving them thought of

Such as Cyrus H McCormick
Byron L Smith
J J Pleasants
Mrs J Chalmers
Mrs B Walker

Respectfully yours
H C Bartlett

Form No. 168.

THE WESTERN UNION TELEGRAPH COMPANY.

INCORPORATED

21,000 OFFICES IN AMERICA. CABLE SERVICE TO ALL THE WORLD.

This Company **TRANSMITS and DELIVERS** messages only on conditions limiting its liability, which have been assented to by the sender of the following message. Errors can be guarded against only by repeating a message back to the sending station for comparison, and the Company will not hold itself liable for errors or delays in transmission or delivery of **Unrepeated Messages**, beyond the amount of tolls paid thereon, nor in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

This is an **UNREPEATED MESSAGE**, and is delivered by request of the sender, under the conditions named above.

THOS. T. ECKERT, President and General Manager.

RECEIVED at ILLINOIS CENTRAL DEPOT, HYDE PARK, CHICAGO

64 CH LC RF 14 Paid

Pasadena Calif Mar 30-1900

President William R.Harper,

University Of Chicago.

Regret that as a syndicate or as individuals We are not prepared to act.

A.C.Bartlett.

6 50 PM.

Form No. 1.

THE WESTERN UNION TELEGRAPH COMPANY.

INCORPORATED

21,000 OFFICES IN AMERICA. CABLE SERVICE TO ALL THE WORLD.

This Company **TRANSMITS** and **DELIVERS** messages only on conditions limiting its liability, which have been assented to by the sender of the following **message**. Errors can be guarded against only by repeating a message back to the sending station for comparison, and the Company will not hold itself liable for errors or **delays** in transmission or delivery of **Unrepeated Messages**, beyond the amount of tolls paid thereon, nor in any case where the claim is not presented in writing within **sixty days** after the message is filed with the Company for transmission.

This is an **UNREPEATED MESSAGE**, and is delivered by request of the sender, under the conditions named above.

THOS. T. ECKERT, President and General Manager.

4.23 P.M.

NUMBER	SENT BY	REC'D BY	CHECK
4	HW.	CR	38 DH

RECEIVED at _____ 189

Dated Los Angeles Calif 3

To Dr William R Harper Prest.

Warmest congratulations upon your success. The gates may never again be wide open but possibly will be left ajar. Sorry that I cannot accept your very kind invitation. Will be home in time to wish you pleasant voyage

A.C. Bartlett.

CROSS REFERENCE SHEET

Name or Subject A. C. Bartlett File No.

Regarding Date

SEE

Name or Subject File No.

Harper 1900,1901

Gifts

Hospital School for Abnormal Children

Trustees

File cross reference form under name or subject at top of the sheet and by the latest date of papers. Describe matter for identification purposes. The papers, themselves should be filed under name or subject after "SEE."

CROSS REFERENCE SHEET

Name or Subject A. C. Bertlett File No.

Regarding Date

SEE

Name or Subject File No.

Harper 1900,1901

Gifts

Hospital School for Abnormal Children

Trustees

File cross reference form under name or subject at top of the sheet and by the latest date of papers. Describe matter for identification purposes. The papers themselves should be filed under name or subject after "SEE."

CROSS REFERENCE SHEET

Name or Subject Bartlett A.C. File No.

Regarding University News Date

SEE

Name or Subject Harper Letters, June 17, 1899 / Jan 25, 1900 / Mch. 13, 1900 / " 24 " File No.

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CROSS REFERENCE SHEET

Name or Subject *Remington C.C.* File No.

Regarding *Universal Issue* Date

SEE

Name or Subject *Employee Letters, June 17, 1929* File No.
" 25, 1930
" 26, 1930

File cross reference form under name or subject at top of the sheet and by the latest date of papers. Describe matter for identification purposes. The papers, themselves should be filed under name or subject after "SEE."

A LETTER

TO

HIS FELLOW CITIZENS

FROM

AN EMPLOYER OF LABOR

CHICAGO, September 25th, 1903.

Dear Sir:

Has not the day arrived when Employer and Employe can together calmly review the past, study "The Signs of the Times," and reach the same conclusion regarding the results of the war now being waged, in our city, between Capital and Labor, should it be long continued?

As Money Capital and Labor Capital are unquestionably dependent upon each other, is it wise to continue a conflict which must necessarily score severe losses to both?

For the purposes of this letter, we need only to casually review the various steps which have led to present conditions.

It is generally acknowledged that, in the human greed for money, the rapid growth of business, the formation of corporations, and the great consolidations which have occurred during the past few years, the interests of Labor Capital did not receive all the consideration to which they were entitled.

Workmen, individually, could not command the attention which their requests or demands merited, and they felt compelled to form Unions for the purpose of making themselves heard, and of asserting their rights, which they intended to do by just and legal means. The purpose was a laudable one, and the outcome has, in many instances, justified the hopes of the organizers by placing Labor upon its rightful basis, increasing wages, shortening hours of work, and improving sanitary and other conditions.

In Union there is strength, but in Unions there may exist elements of weakness, which will eventually neutralize much of the good that has been accomplished, undermine the Unions themselves, and jeopardize their very existence.

In the outset, the leaders were, as a rule, thoughtful, fair-minded men (fortunately many of these men are still leaders), and the rank and file was composed of those who earnestly and consistently sought to formulate and execute plans which should improve their own condition and that of their fellow members, without injustice to others, either workmen or employers.

Unfortunately, as Time went on, and as both Unions and their membership greatly increased in numbers, the official control of affairs, the making of rules, and the general legislation too frequently came under the control of men who wanted to display an authority to which they were unaccustomed; to add to their personal income; to increase their political influence; or, having lost their heads, to viciously injure Capital (Money Capital) with little reference to the effect upon Labor. They are the men who have, not infrequently, encouraged and even insisted upon enforcing unreasonable demands by legal or illegal means. They are the unthinking men who do not realize that an effective blow aimed at Capital always cripples Labor.

With increased numbers, drawn from all classes of workmen; with too little attention paid to qualifications; the adoption of rules which ignored the differences in capability, but compelled all men to be classed with the lower grade workmen, thus stifling ambition and necessarily making the quality of workmanship inferior; the reducing of intelligent and efficient workmen to the level of machines by fixing their maximum output at a point below their natural producing power; the petty quarrels of Unions among themselves over the right to do special small bits of work in a large job, the Unions are losing and must more and more lose the sympathy and support of the general public. What is of vastly more importance to every citizen of Chicago is the fact that while the better class of Union men stand for law, order, and the rights of their fellow men, the irresponsible and ignorant court the assistance of hoodlums and criminals in defying the law and in denying the rights of others, and at the same time bring disgrace upon the organizations to which they belong. It should not be disputed by the most radical that a body of men, either legally or not legally constituted, has no more right to say what disposition any law-abiding fellow citizen, not a member, shall make of his time, labor, or money than it has to say how he shall vote. Still farther than this, when that body undertakes by force to compel obedience to its dictation, it must do so illegally or criminally.

We all learn from experience, and it is to be hoped that the Unions will go back to early principles and depend upon their moral influence in securing the personal rights of their members rather than upon coercion of either Employer or Employe in a manner not sanctioned by law, or endorsed by the public.

The foregoing all leads to the questions:

Haven't Employers been taught that the rights of every Employe *should* be recognized before asked for or demanded? Haven't they learned that in the long run such rights *must* be recognized?

Do not all Employes realize that ultimately every man, Union and Non-union alike, must be protected by the executive branch of our Government, without reference to political effect, or we shall cease to have a real Government? That our courts as rapidly as called upon to render decisions, will do so in accordance with the laws upon the statute books, regardless of whether verdicts favor Employer or Employe, individually or in organization?

In the efforts of Unions to secure for their members a greater share of present prosperity (too much of which will be found to exist only upon paper), are they not liable to go to an extreme which will result in future misery and distress? If wages are forced to an unnaturally high level, will not the panic which will, as a consequence, be precipitated in the labor world on the advent of "Hard Times" (and they are bound to come) be not only disastrous to workmen, but more disastrous to Unions? What is so certainly assuring and hastening the coming of "Hard Times" as the radical and unwarranted action of the extremists upon both sides of the labor question?

When the demand shall be for work and not for workmen, what power can hold together in organization willing and unwilling members: those who have joined from principle and those who have joined from fear; good workmen and poor workmen; those who want to do an honest day's work for a full day's pay and those who want a full day's pay for the least work they can do; the thrifty and the thriftless? Is not this the proper time to stop and consider which is better for Unionism, strength in numbers, or strength of members?

Is it not true that the United States, to keep its present position as a manufacturing country among the nations, must hold its foreign trade, and that this trade is liable to be lost on account of inability to compete in price at cost of production?

Is it not true that in order to maintain a fair rate of wages in every department of industry (not alone in manufacturing) there must be no great influx of foreigners, and that they are coming in large numbers, attracted by the present wage scale?

Is it not a fact that the increase in the cost of living because of the high price of labor in manufacturing the commodities in daily use nearly counterbalances the increase in the wages secured by workmen?

Are you aware that no manufacturers are starting new enterprises in Chicago; that building is now confined to actual necessity, and will probably be insignificant in amount during the coming year?

Do you know that in other cities in this country, which have gained less reputation for labor agitations than has Chicago, the growth is much more rapid?

Have those employers who have been trying to get, at all hazards, the most possible work for the least possible expenditure of money in wages and improved conditions, figured to see just how much they have actually saved by pursuing such a course?

Have those employes who have been crying for strikes to enforce demands, whether reasonable or unreasonable, made a careful calculation to learn how much larger their Savings Bank balances are than they would have been had they adopted the plans advised by conservative leaders?

Is it not the duty and for the interest of every man who gives thought to the future to consider what he may do towards averting calamities which are sure to befall this community if there is not a change in the feeling and relationship existing between Employer and Employe and between fellow workmen?

Should each employer evince a willingness to pay full prices for honest labor done in days of reasonable length and in suitable environment, with extra pay for extra quality or greater production; and should each employe strive to increase his wages by doing better and more work during those "reasonable hours;"—should he as a Union man endeavor to eliminate from the manual of his organization all the petty rules which detract from his own efficiency and which belittle his manhood; should he always vote and act with those members who work for permanent good and not for momentary advantage; should he labor to make his Union attractive to the best citizens from among the best workmen, and repulsive to the indolent, the ignorant, and the vicious;—should he as a Non-union man make his services so valuable that they would always, in "Good Times" and in "Bad Times," insure him employment, and in due time ample protection, should he by his course and influence convince any and every Union that men of his character and caliber never become members except when the Union is outspoken in word and convincing in act that it stands for law and order and the rights of every man, and that it is not the football of blatant agitators or self-seeking organizers—in other words, should every honest, conscientious citizen, employer or employe, do his manifest duty at this critical period, Chicago would be known for its rapid growth in business, the abundance of its labor at good wages, and its general prosperity.

Very truly yours,

A. B. Bartlett

P. S.—Kindly hand this to a neighbor whose address has not been obtained.