

MARTIN A. RYERSON,
204 DEARBORN STREET,
CHICAGO.

November 1st, 1905.

President W. R. Harper, ✓
The University of Chicago.

My dear Dr. Harper:-

I am very glad to
have your account of Mr. Gates' visit.

We expect to move to the city
Saturday next. I shall then have more
time to devote to University matters
and can take up the consideration of
the budget for next year.

It gives me the greatest pleasure
to learn of your improvement. I shall
call upon you soon.

Very sincerely yours,

Martin A. Ryerson

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to learn of your improvement. I shall
call upon you soon.

Very sincerely yours,

Martin A. Ryerson

October 31st, 1905.

Mr. Martin A. Ryerson,

Marquette Building, Chicago.

My dear Mr. Ryerson:-

Mr. Gates came out and spent Friday and Saturday with us. He did not seem to wish to see anybody and since this was a visit to see his son and look in upon myself. We had several conversations in which he repeated the position taken in the spring. It is understood further that 1) Mr. Murphy will come out sometime in the month of November, 2) that Mr. Gates himself will come out again and if possible bring J.D.Jr. with him. This visit will not be later than December first and earlier if we are ready. At this visit the questions which we wish to propose will be fully considered. This relieves us of the necessity of going to New York. He is convinced that it is better from all points of view to have the conference here in Chicago.

He was quite encouraging in his talk and is particularly interested in seeing that part of the

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He was quite encouraging in his talk and is particularly interested in seeing that part of the

next gift of Mr. Rockefeller for endowment shall be invested in dormitories for women and for men. This is in view of the fact that the University could have filled two or three halls at least if there had been additional rooms this autumn.

I am able to report that I am making progress, that I am now feeling much better than even a week ago. Dr. Murphy informed me last night that we might proceed to the next operation within three weeks at the least. In this case I should like to have these matters settled before the operation, ^{that} ~~which~~ is before November 21st.

Yours very truly,

W. R. Harper

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invested in dormitories for women and for men. This
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W. R. Harper

November 6th, 1905.

Mr. Martin A. Ryerson,

Marquette Building, Chicago.

My dear Mr. Ryerson:-

Letters received from Mr. Gates and Mr. Murphy this morning inform me that Mr. Murphy will reach Chicago on the morning of the 15th of November as requested, and that Mr. Gates will come a little later. I suppose therefore that we ought to be taking up the questions of the budget as early as possible. I may say that we have all been working on the subject now for some time and that a portion of the work has already been performed.

I am happy to report that in the last three days I have made good progress.

Yours very truly,

W. R. Harper

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Yours very truly,

W. R. Harper

The University of Chicago

Founded by John D. Rockefeller

Office of the President

Copy

Chicago,

November 21st, 1905.

My dear Mrs. Ryerson:-

I am writing to present the request that yourself and Mr. Ryerson consent to receive at the Convocation reception which is to be held in Hutchinson Commons Monday evening, December 18th. The only other members of the receiving party will be Ambassador Jusserand and his wife, with Mrs. Harper and myself or someone to represent us.

Sincerely hoping that this will be agreeable to you and thanking you in advance for the favor which will thus be shown to all of us, I remain

Yours very cordially,

W. R. Harper

Mrs. Martian A. Ryerson

The Ministry of Agriculture

Ministry of Agriculture

Office of the Secretary

Copy

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request that yourself and Mr. Ryerson consent to
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you and thanking you in advance for the favor which will
thus be shown to all of us, I remain
Yours very cordially.

W. H. Harper

Mrs. Harriet A. Ryerson

December 5th, 1908.

Mr. Martin A. Ryerson,

Marquette Building, Chicago.

My dear Mr. Ryerson:-

Professor Laughlin and the other members of the staff of the Department of Political Economy who are editors of the Journal of Political Economy, desire to change the form of publication from a quarterly to a monthly, that is, issuing ten numbers in the year. This will omit the issues of July and August. This will, by the estimate of Mr. Miller, Director of the Press, increase the cost of publication by less than \$50. (exactly, he figures it, at \$42.89). On the other hand all are convinced that this form of publication will be much more likely to increase the number of subscribers and to increase receipts from advertising. The

The President agrees that the change is wise and wishes me to recommend it to you. The matter would have been considered before but has been held on account of the President's illness. At the same time

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Harvard Building, Chicago.

Mr. Martin A. Ryerson,

December 5th, 1905.

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if the change is to be made it is necessary to know at once as otherwise the December number under the existing form of publication must be provided for. The President is wondering whether under the circumstances you will authorize the change without waiting for action by the Board.

Very truly yours,

W. R. Harper

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at once as otherwise the December number under the
existing form of publication must be provided for. The
President is wondering whether under the circumstances
you will authorize the change without waiting for
action by the Board.

Very truly yours,

W. R. Harper

Dec. 7, 1905.

Mr. Martin A. Ryerson,
204 Dearborn Street,
Chicago.

Dear Mr. Ryerson:-

Your favor of the 6th inst.
is received. I have instructed the Press accordingly
with reference to the Journal of Political Economy.

If there are members of the Board of Trustees
who could be asked to be hosts at the Jussarand
dinner, I am sure that it is still not too late to
send them invitations if you think best.

Very truly yours,

Dec. 7, 1905.

Mr. Martin A. Ryerson,
204 Dearborn Street,
Chicago.

Dear Mr. Ryerson:-

Your favor of the 6th inst.
is received. I have instructed the Press accordingly
ly with reference to the Journal of Political Economy.
If there are members of the Board of Trustees
who would be asked to be hosts at the Thanksgiving
dinner, I am sure that it is still not too late to
send them invitations if you think best.
Very truly yours,

Dec. 9, 1905.

Mr. Martin A. Ryerson,
204 Dearborn Street,
Chicago.

Dear Mr. Ryerson:-

The Department of Botany has for several years been recommending that provision be made so that in time the University may have such greenhouses and gardens as are indispensable for advanced work of investigation. As a statement of this matter I enclose herewith Mr. Coulter's letter of February, 1903, which I infer was laid before you at the time. Whatever may be done with regard to this larger plan, the Department recommends that for the present a temporary plan, as embodied in the letter, paragraph 2 on page 3, be adopted at an early date. I enclose herewith copy of the recommendations of Professor Barnes (Acting-Head in the absence of Professor Coulter) for the budget of 1906-07:

VII. Botanic Garden and Houses.

In connection with the preparation of the budget estimate I have sent letters to each member of the staff asking among other questions this: "What general need of the Department do you regard as most pressing?" Without exception the reply is "Greenhouses". I call attention again to the recommendation made in my letter of February 21, 1903, repeated in the budget estimate of the same year,

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repeated in the budget estimate of the same year,

advisable to ask that this be considered at this again emphasized by Professor Coulter in the budget letter of 1904, and in his report to the President in June, 1905. If the University is not ready to begin building plant houses, it should at least make provision for one or two temporary houses 100 x 20 feet, which could be constructed complete for \$1250 to \$2500. These would be sufficient for the practical needs of the Department in the growing of living material and for experimental work in morphology and physiology. They would not suffice for collections of plants such as ought to be at hand, nor for the houses needed in connection with a small botanic garden. The lack of greenhouses hampers work in various directions and absolutely forbids it in others. Courses in Plant Physiology have never been satisfactory on account of the impossibility of growing adequate material. No research work in our present conservatory is reliable.

The above contemplates an immediate outlay for one or two greenhouses 100 x 20 feet each and estimated to cost about \$1250 each. What Mr. Barnes wants is two of these, if possible, at present. His idea is that the superstructure should be so made as to be removable so that in case the ground in the block indicated should be needed for buildings the greenhouses can be placed elsewhere. The only part of the structure not removable would be the brick foundations.

Of course the initial cost of such greenhouses as the Department requests would have to be supplemented by an additional charge for operating the houses. This would be not less than \$1000 a year for labor, heat, and incidentals. Whether it is

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advisable to ask that this be considered at this time you will, of course, decide. There is no doubt of the considerable value of such a plant to the investigating work of the Department and sooner or later, if the Department is to do the work which it is capable of doing and which we can expect from it, some such provision must be made. I should add that in my opinion the personnel of our department has no superior.

Very truly yours,

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I should add that in my opinion the personnel of our
department has no superior.

Very truly yours,

W. R. Harper

December 16th, 1905.

My dear Mr. Ryerson:-

As I telegraphed you this morning, on consultation with the Ambassador it seems better, upon the whole, that he should remain at the Annex throughout his visit here. He appreciates the courtesy of your invitation. As you know, it was Dr. Harper's suggestion that he be brought to the house for Monday and Tuesday, but doubtless it would cause less complexity by staying at one place. As I wrote you the other day, and I am sending you this note to avoid the possibility of a mistake, I am to have a few gentlemen to meet the Ambassador at supper at my house Sunday night at seven o'clock. They are all University men. It is to be entirely informal (frock coat) and I am hoping that you will be able to be one of us.

Very truly yours,

W. R. Harper

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to be one of us.

Very truly yours,

W. R. Harper

December 20th, 1905.

Mr. Martin A. Ryerson,

The Marquette Building, Chicago.

My dear Mr. Ryerson:-

I have suggested to Mr. Judson and to Mr. Arnett that the statement of total expense of Mr. Rockefeller's last special gift might well be accompanied in each case with two or three lines of explanation. This would give to each item a significance which it might not otherwise possess. It will require only a short time to prepare this and they have set about it immediately. Otherwise some of the items would be quite inexplicable.

Hoping that this will meet your approval, I remain

Yours very truly,

W. R. Harper

N.B. I hear good words concerning the Convocation yesterday and wish to express my personal appreciation of the time and care which you have been willing to give to the affairs during this season.

December 20th, 1905.

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Dec.23rd, 1905.

Mr. Martin A. Ryerson,

~~1180~~ Building, Chicago.

My dear Mr. Ryerson:-

The enclosed memorandum indicates the attendance which you requested sometime ago.. I have been holding it to secure the report of the High School. Their records, I regret to say, have not been in a satisfactory shape and Mr. Owen a cannot give me as yet any figures which seem reliable. I have taken steps to see that the records of the school shall be kept hereafter in intelligible condition.

Very truly yours,

One enclosure.

Dec. 23rd, 1905.

Mr. Martin A. Ryerson,
Kappa Alpha Building, Chicago.

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Very truly yours,

One enclosure.

January 5th, 1906.

My dear Mr. Ryerson:-

President Harper directs me to ask whether you and Mr. Hutchinson will not take the responsibility for the whole matter of Mrs. Bogue's letter. I have acknowledged her letter and send you herewith the original.

Yours very truly,

H. P. Judson

Mr. Martin A. Ryerson,

The Marquette Building, Chicago.

January 8th, 1906.

My dear Mr. Ryerson:-

President Harper directs me

to ask whether you and Mr. Hutchinson will not take
the responsibility for the whole matter of Mrs. Rogers's
letter. I have acknowledged her letter and send you
herewith the original.

Yours very truly,

H. P. Judson

Mr. Martin A. Ryerson,
The Marquette Building, Chicago.

MARTIN A. RYERSON,
204 DEARBORN STREET,
CHICAGO.

January 3rd, 1906.

My dear Dr. Harper:-

I have considered the generous proposition made by Mrs. Lillian Bell Bogue contained in the copy of her letter received with your favor of the 23rd and I have consulted Mr. Hutchinson concerning it. We think that with proper reservations concerning our being consulted as to the subject and place of installation of the painting, we should accept the offer. Mr. Sewell is an able artist and will probably give us something worthy of a prominent place in one of our buildings.

Very sincerely yours,

Martin A. Ryerson

President W. R. Harper,

The University of Chicago.

MARTIN A. BYERSON,
304 DEARBORN STREET,
CHICAGO.

January 3rd, 1908.

My dear Dr. Harper:-

I have considered the generous proposition made by Mrs. William Bell Howe contained in the copy of her letter received with your favor of the 23rd and I have consulted Mr. Hutchinson concerning it. We think that with proper reservations concerning our being consulted as to the subject and place of installation of the painting we should accept the offer. Mr. Sewell is an able artist and will probably give us something worthy of a prominent place in one of our buildings.

Very sincerely yours,

Martin A. Byerson

President W. R. Harper,

The University of Chicago.

April 26th, 1906.

Mr. Martin A. Ryerson,
204 Dearborn Street,
Chicago.

Dear Mr. Ryerson:-

Dr. Goodspeed informs me of the report as to the status of the Hall collection with reference to the Museum and also of the suggestion of a special meeting of the Board of Trustees. I am inclined to think that we shall not suffer by waiting for the regular meeting of the Board. The New York Legislature is now in session and is expected to adjourn May 3rd. If the item for the purchase of the collection is on the appropriation bill it is not likely that we can secure it anyway. I do not myself think it is likely that such an appropriation would be made this winter, but of course have not definite information. On the other hand, if we should make a move at this time which had come to the knowledge of Mr. Draper

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no doubt that would stimulate action by the Legislation and make it all the more likely to secure the appropriation. On the other hand, if the Legislation adjourns without having made the appropriation (which I can easily learn from Albany) the way will then be clear for us and we can act at the regular session of the Board. If this does not meet your judgment perhaps you will kindly telephone and we can talk over the question.

Very truly yours,

H. P. Judson

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Very truly yours,

H. P. Judson

May 7th, 1906.

My dear Mr. Ryerson:-

My conference with Mr.

Kennard of Tarrytown was quite interesting. After careful consideration there was little in his plans which seemed definitely practicable at the present time. He is going back to Italy this week and I made certain suggestions which may or may not take shape later. At all events there is nothing for us to do now. It may be, however, that in the future something will result from it. Meanwhile, Professor Hale is going to be in Rome for a year and it will be quite easy for him to get in touch with what is going on, and being one of our own men on the ground, we can easily be posted.

I had a conference with President Pritchett in New York with regard to the Carnegie Foundation pension system, and have since had a letter from him on the same subject. This letter I enclose herewith. By the terms of the gift which frame the charter of the foundation, no institution is entitled to share in its benefits if its Board of Trustees or officers, or a majority of the same, are

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Gift which forms the charter of the foundation, no institu-

tion is entitled to share in its benefits if its Board of

Trustees or officers, or a majority of the same, are

required to be of any one religious denomination. This is so explicit as obviously to exclude us. It was Dr. Harper's hope that after all this might be interpreted in another way, because while it is true that the majority of our trustees are required to be of one religious faith, at the same time there is no control over the institution of any church organization without.

Mr. Pritchett told me that the trustees carefully considered this suggestion of Dr. Harper's at their meeting last year which Dr. Harper was not able to attend, but that they were unable to see how that interpretation could be made in the light of the very explicit condition in the terms of the gift. I did not myself see how we can in any way be entitled to its benefits. Whether Mr. Carnegie will be inclined to modify the terms of the charter I seriously doubt, although of course I do not know. The trustees of the Foundation much prefer that we should modify our charter.

After leaving New York I went on to Lexington, Ky. and attended the meeting of the Conference on Southern Education. It was very well attended and exceedingly interesting. Our relations to the South are quite close but I was glad to get into touch as I did with many of the leading educational people of that section. Of course you are familiar with the work which the General Education Board is doing in the southern states. It is very promising

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and presents many matters of decided interest.

Mr. Crane is anxious that Earl Grey, Governor General of Canada, should be the guest of the University, at the Winter Convocation. Of course you see the implication. Earl Grey has carried on a consistent policy of furthering the good relations between the Mother Country and the Republic, and certainly we can afford to help in that. He is a statesman who has made admirable record as an administrator and would be eminently worthy of our honors. I should like to confer with you on this subject at your convenience.

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at your convenience.

Very truly yours,

H. P. Judson

September 28th, 1906.

Mr. Martin A. Ryerson,

Marquette Building, Chicago.

My dear Mr. Ryerson:-

If you have a copy made of your figures on the matter of pensions, I should be grateful to have one sent to me. I am studying the matter from perhaps another point of view.

In about a fortnight after the autumn quarter is well in hand, I should like to arrange for an hour with you sometime at your convenience, to go over various things on which I should like to have your judgment, or on which I should like to make reports. There are several other matters, of course, which must be handled this fall on which I should like this preliminary conference with the President of the Board.

With the most charming recollections of "Bonnie Brae" and of the pleasant hours which Mrs. Judson and I enjoyed, and with sincere regards for Mrs. Ryerson, I am

Very truly yours,

H. P. Judson

September 28th, 1906.

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with the President of the Board.

With the most charming recollections of "Bonnie Bess"

and of the pleasant hours which Mrs. Judson and I enjoyed,

and with sincere regards for Mrs. Ryerson, I am

Very truly yours,

H. P. Judson

Justice

November 15th, 1906.

Mr. Martin A. Ryerson,
Marquette Building, Chicago.

My dear Mr. Ryerson:-

I dropped in at Thurber's Tuesday and inspected Mr. Parker's miracle. Of course I am not a competent judge as to the portrait side of his work, but my wife, who claims to be a judge in that particular field, declares the portrait to be excellent. Certainly as a piece of art I think that Mr. Parker has achieved a decided triumph.

May I now express to you personally my sincere appreciation of the honor which you and Mr. Hutchinson have done me in having this portrait made? I really feel greatly relieved in the outcome on Mrs. Ryerson's account.

With sincere regards,

Yours,

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With sincere regards,

Yours,

H. P. Judson

MARTIN A. RYERSON,
204 DEARBORN STREET,
CHICAGO.

7

October 1st, 1906.

My dear Mr. Judson:-

I have your letter of the 28th Sept. and shall be glad to send you the pension figures as soon as I can revise them and have them copied. Kindly let me know when you are ready to take up the other matters referred to so that we may arrange a meeting.

Very truly yours,

Martin A. Ryerson

Prof. H. P. Judson,

The University of Chicago,

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222 DEARBORN STREET,
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Prof. H. F. Judson,
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Trustee

July 2nd, 1907.

My dear Mr. Ryerson:-

I have heard from time to time of the various adventures and misadventures which you and Mrs. Ryerson have met during from your hospital experience in Paris to your attempt to destroy a railroad. We know something in this country of the arrogance of the automobilist, but I am free to say that that transcends anything within the limits of my own observation. I am glad, however, that it was the automobile that suffered and not the automobilists. We are looking forward to seeing you here in a few weeks now and shall be glad to welcome you back home again. I trust that you will return both in good health and with a sense of achievement in spite of all disasters.

Matters here in your absence have been going on quietly and I think prosperously. In the matter of the Harper Memorial, Mr. Rockefeller has intimated his willingness to consider a proposition of giving us \$3 for every dollar we raise up to \$600,000 from him. In accordance with that suggestion the Board last week voted

July 2nd, 1907.

Private

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I have heard from time to time of the various adventures and misadventures which you and Mrs. Ryerson have met during from your hospital experience in Paris to your attempt to destroy a railroad. We know something in this country of the arrogance of the automobilist, but I am free to say that that transcends anything within the limits of my own observation. I am glad, however, that it was the automobile that suffered and not the automobilists. We are looking forward to seeing you here in a few weeks now and shall be glad to welcome you back home again. I trust that you will return both in good health and with a sense of achievement in spite of all disasters. Matters here in your absence have been going on quietly and I think prosperously. In the matter of the Harper Memorial, Mr. Rockefeller has intimated his willingness to consider a proposition of giving us \$2 for every dollar we raise up to \$500,000 from him. In accordance with that suggestion the Board last week voted

instructing the Vice President to send a letter to New York on that basis. We shall doubtless shortly receive the proposition. If we can raise that amount (and really we ought to accomplish that) it seems pretty clear that we can have a useful and dignified building. Mr. Hutchinson has doubtless written you of Mr. Coolidge's sketch. It seems to me that he has come pretty near to solving the problem.

We had a very interesting Convocation. Bishop Anderson preached the Convocation Sermon and it was admirable. Ambassador Brice was here on Monday and Tuesday. Senator Hopkins gave him a luncheon at Aurora on Monday, carrying out a party of about twenty guests in a private car. Speaker Cannon, Mayor Busse, Robert T. Lincoln, Judge Tree and others, including the President of the University, were in the party. The Convocation reception that evening was the largest we have had. I am sure that Mrs. Ryerson will feel happy to realize her distance of several thousand miles from the innumerable hands and the accompanying names which went down the line. The Ambassador had intended to be excused early in the proceedings because, as he said, an American reception was rather alarming and fatiguing entertainment. He stayed, however, until the last person had disappeared and seemed to get out of it all fresh and smiling. We held the Convocation exercises in Bartlett Gymnasium and

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filled it, there being over two thousand persons present. The address was a good one and in all respects I think the occasion was worthy.

Many of our faculty have received calls in the last three months. Mr. Capps is going to Princeton at a salary of \$5000 and Mr. Hendrickson to Yale at a salary of not much less. Some half dozen others have declined their calls, however, staying by us.

The work on the house is just drawing to a close and we are expecting to undergo the ordeal of moving in a day or two. The work of Cowan has proven very satisfactory and I think on the whole that you will be pleased with the result. We have tried in our furnishings not to be extravagant, but so far as possible tried to have the whole thing becoming. Mrs. Judson finds herself pretty tired after the rather arduous work of the last two or three months and I shall try, after the house is in running order, to ship her away somewhere to get a rest. A week ago she and I spent Sunday at Wychewood. The spring has been so wet and cool that the country is unusually lovely and Wychewood was in its prime. Mrs. Hutchinson seems to be gaining every day. The birds and squirrels were as busy and as friendly as ever. I am sure that you will find Bonnie Brae as lovely as you can imagine.

Miss Wallace is back at her duties dispensing her

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Miss Wallace is back at her duties dispensing her

accustomed smiles among the numerous southern seekers after knowledge, and Miss Cobb is sedately employed writing this letter for me and doing a number of other very useful things. I am sure that both enjoyed their stay abroad and came back wiser as well as happier.

With sincere regards to Mrs. Ryerson as well as yourself, I am

Cordially yours,

H. P. Judson

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Everything is going pleasantly at the University. There has been quite a bit of delay on the Library since the accident, but work has been resumed. We do not anticipate the completion of the building of course so early as we had hoped. However, that is not a serious matter. The important thing is to insure the satisfactory nature of the work. I daresay Mr. Hutchinson has written you about the action of the Board in the matter of the investigation of the building. Mr. Medjeski was appointed by the Board to undertake the investigation. He has been very busily at work, checking up the figures on the plans, and as soon as he and the architects can agree they will proceed with the test of the remaining parts of the building. We are hoping for an early report.

For the coming Convocation we expect to have the German Ambassador, Count von Bernstorff, as guest of the University and Convocation orator. The Board has voted him the honorary degree of Doctor of Laws. This of course is in line with our previous precedents with regard to ambassadors.

Mr. Arnett's tentative reports for the fiscal year are completed, and show a net surplus of some five or six thousand dollars. In the light of the many special expenses this year that is as good a showing I think as we could expect. I think you will be interested in the report of the University College for the current year. You will remember that under the old system, which we abandoned some years ago, there was a net cost to the University of \$6000 more or less.

The largest attendance under that system was 515, in the year 1901-2. The new plan contemplated financing the College from fees, as you will remember, and the attendance has under that system progressively increased, from 150, 1907-8 to 429, 1908-9; 573, 1909-10 to 817, 1910-11. The net cost to the University is somewhat less than \$200.

We are expecting a large attendance this summer, judging at least from the correspondence on hand. The plans are in complete shape, and I think are quite satisfactory.

Last evening I was at dinner at Mr. Sprague's with my friend, Dr. Franklin Carter, former President of Williams College and a Yale classmate of Mr. Sprague and Messrs. Hutchinson and Bartlett. The latter two are extremely enthusiastic about the appearance of Lake Geneva in the opening springtime. I fancy you will return to Bonny Brae with expectations of rest from the fatigue which you must have acquired by your long travels.

Tuesday, June 6th -- Letters just received from Mrs. Judson indicate her arrival in Paris in good order aside from a shaking-up received on shipboard by a stiff gale, or, as the official report from the log of the ship records it, "a moderate gale". My daughter described it as a violent storm; there was great difference in the point of view.

With cordial regards for Mrs. Ryerson as well as yourself, I am,

Very truly yours,

H. P. G.

Mr. Martin A. Ryerson,
Messrs. Munroe & Company,
7 Rue Scribe,
Paris, France.

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February 11th, 1908.

My dear Mr. Ryerson:-

We were greatly pleased to receive letters from Mrs. Ryerson and one addressed to me from Mr. Hutchinson reporting your successful voyage. Progress certainly is being made in matters relating to the sea. Those who go down to the sea in ships, judging only by my experience, are lacking in the ordinary attributes of human prudence, but if one can cross the Atlantic on a floating island on somewhat the dimensions of Long Island, and somewhat within its stability, there is more to be said for trusting one's self to the ocean. I hope that you will be able to return as safely and as comfortably, and in any event we shall be glad to see you all back in Chicago.

I was in New York on the 28th of January to attend a meeting of the General Education Board, and on the preceding day took luncheon with Mr. John D. Rockefeller, Jr. to discuss a variety of matters of importance. Their attitude with regard to the pension matter is this: They approve the plan and definitely agree to finance it. There

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was some difference of opinion as to whether it is better to set the plan on foot and for friends in the east to provide from year to year what is needed until experience shall show the amount required for capitalization, or on the other hand to begin with a definite gift of perhaps half a million for the purpose, adding to that later as circumstances may warrant. I recommended the latter of the two plans as affording on the whole a more tangible basis. Further, Mr. Rockefeller wants a supplementary report on some matters of detail which I can easily gather and furnish some time in March. They will then proceed perhaps however not making the definite gift until next winter. I pointed out the desirability of putting the plan into operation at the close of the current fiscal year for two or three men who have reached the retiring age. Mr. Rockefeller suggested that they should adopt the plan this spring and that they will provide the special funds needed for these individual cases. This therefore settles the question of retiring allowances so far as the assurance of endowing it is concerned. All that remains is to secure the details. I feel very much gratified to reach this conclusion.

The winter is moving pleasantly. I have not heard yet from Mr. Abbott although he seems inclined to look at the Princeton offer favorably. The two alternatives of which we spoke I offered him so that he can act in the light of all the circumstances. It may easily be that the Princeton matter will be attractive as offering rather

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We shall adopt the final budget at the meeting next week. I met yesterday the gentlemen interested in the course in Applied Agriculture. That matter will be ready to lay before the Board next Tuesday with formal guarantee.

Some time ago you will remember my speaking with you about some problems relating to China and education in the far East in general. In a few weeks I shall be able, I think, to write you in some detail about some matters in that connection which I am sure will interest you.

I trust that you will not be detained in Paris by any of the ills to which flesh may be heir, or in a quixotic attempt to destroy a railway embankment by means of an automobile.

Trusting that you are in every respect having a charming and refreshing sojourn abroad, and with sincere regards from Mrs. Judson to all the party, I am

Cordially yours,

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Mrs. Hudson to all the party, I am
Cordially yours,

H. P. Hudson

August 15, 1908

My dear Mr. Ryerson:-

I am called east suddenly to attend the funeral of a relative, and shall not, therefore, be able to see you as I hoped at the meeting of the Board on Tuesday. The Convocation Orator this quarter is the Brazilian Ambassador, Senhor Joa quim Nabuco. I am reluctant to ask yourself and Mrs. Ryerson to come in from the Lake for the Reception, although of course I should be greatly gratified if you could see your way to do it, as I wish to show the Ambassador all honor. Sra. Nabuco is not to be here, although the Ambassador will have his young son with him. For certain reasons, however, I should be very much gratified if you would see your way to being here Thursday evening, the twenty-seventh, at a little dinner which I shall give to the Ambassador at my house at seven o'clock. I meant to talk with you in detail,

August 12, 1908

My dear Mr. Ryerson:-

I am called away suddenly to attend the funeral of a relative, and shall not, therefore, be able to see you as I hoped at the meeting of the Board on Friday. The Convocation Quarter this quarter is the Brazilian Ambassador, Senhor Joaquin Nabuco. I am reluctant to ask yourself and Mrs. Ryerson to come in from the lake for the Reception, although of course I should be greatly gratified if you could see your way to do it, as I wish to show the Ambassador all honor. Sr. Nabuco is not to be here, although the Ambassador will have his young son with him. For certain reasons, however, I should be very much gratified if you would see your way to being here Thursday evening, the twenty-seventh, at a little dinner which I shall give to the Ambassador at my house at seven o'clock. I meant to talk with you in detail,

and will try to see you after my return anyway, but am writing in order to get the matter before you as early as possible.

Mr. Arnett will present the business which I have for the Board. I had intended to ask for a meeting of the Committee on Instruction and Equipment to consider the new plan of organization of the Faculties, but as it is unlikely that I shall get back by Tuesday that may as well go over. I think that we might have the Committee meet sometime before the September meeting of the Board, so as to have the matter acted on by the Board at that time. A printed copy of the report I ordered sent to you some time ago, and I presume you received it. I want to say in that connection that the Committee was appointed by the President, in accordance with the vote of the General Faculty, which vote was taken only after consultation between the President and some prominent members of the Faculty; that in the work of the Committee the President was consulted at every step, and the conclusion reached was unanimous. The principal change consists in the alteration of the structure and powers of the Senate, and when I see you sometime I should like to go over that matter with you, and give the detailed reasons for the recommended change.

I have come back from Montana thoroughly rested, having had a pleasant time among the mountains. The only deleterious part of the trip consisted in the fact that I have invested in a fruit

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-3-

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H. P. Judson

Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

-3-

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Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

MARTIN A. RYERSON
206 LA SALLE STREET
CHICAGO

My dear Mr. Judson:

I regret very much that I cannot accept your kind invitation for a week from Thursday; nor can I be present at the Convocation Reception. We have invited a number of guests for the Golf Tournament which takes place that week and I cannot well be away from them for two days. I hope however to run in Friday for the Convocation, returning to Lake Geneva that afternoon which may

MARTIN A. RYERSON
202 LA SALLE STREET
CHICAGO

necessitate my slipping away before
the exercises are finished.

Very sincerely yours

Martin A. Ryerson

Aug 19/08.

President H. P. Judson

The University of Chicago

October 7, 1908

My dear Mr. Ryerson:-

The reports received to-day indicate a total of 2120 paid registrations, as against 1890 at the same time last year, showing a gain of 230. This is a very good percentage. It is so early in the quarter that I do not feel at all sure that that percentage of gain will hold throughout; at the same time, the receipts at the Registrar's Office are about ten percent. in advance of receipts up to this date last year. The Graduate Schools show a gain of 61; the Senior Colleges, a loss of 19; the Junior Colleges, a gain of 65; and unclassified students, of 17. The shrinkage in the Senior Colleges would seem to show that they are practically stationary, because somewhat more than that number would be accounted for as part of the 70 cut off last year. The Divinity School registers 105, as against 70 at the same time last year; the Medical students, 127, as against 79; the Law School, 172, as against 152; and the College of Education, 139, as against 136. In this last

October 7, 1908

My dear Mr. Ryerson:-

The reports received to-day indicate a total of 2120 paid registrations, as against 1890 at the same time last year, showing a gain of 230. This is a very good percentage. It is so early in the quarter that I do not feel at all sure that that percentage of gain will hold throughout; at the same time, the receipts at the Registrar's Office are about ten percent. in advance of receipts up to this date last year. The Graduate Schools show a gain of 61; the Senior Colleges, a loss of 19; the Junior Colleges, a gain of 62; and unclassified students, of 17. The shrinkage in the Senior Colleges would seem to show that they are practically stationary, because somewhat more than that number would be accounted for as part of the 70 cut off last year. The Divinity School registers 102, as against 70 at the same time last year; the Medical students, 127, as against 79; the Law School, 172, as against 122; and the College of Education, 129, as against 136. In this last

-2-

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Very truly yours,

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Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

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Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

November 6, 1908

Dear Mr. Ryerson:-

Last week in New York I conferred with Mr. Gates as to the time of the December Budget meeting, and he and Mr. Rockefeller, Jr., say that they can suit our convenience at any time in that month. I expect to be ready with the sketch Budget now in about ten days.

We had a pleasant time at the meeting of the General Education Board in New York. President Eliot was there, but did not tell us about his resignation. I am not surprised, however, at its coming at this time. I should be very much gratified if the Harvard people would see their way clear to appoint Lawrence Lowell.

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1225 - 206 La Salle St., Chicago.

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Mr. Martin A. Ryerson,
1232 - 206 La Salle St., Chicago.

December 17, 1908

Dear Mr. Ryerson:-

Herewith I am sending a copy of the extract from the Minutes relating to the contract with Mrs. Hitchcock. This has been construed by the Business Office to apply \$1,000 a year, income on \$25,000, toward keeping Hitchcock Hall in repair, appropriating from the fund for repairs the additional sum needed for that purpose. Mrs. Hitchcock seems to understand, on the other hand, that this income is available quite aside from the ordinary repairs, and in addition to these needs. I don't recall at the time the change was made whether this point was raised. May I ask for your interpretation of it?

Very truly yours,

H. P. Judson

Mr. Martin A. Ryerson,
206 La Salle St., Chicago.

December 17, 1908

Dear Mr. Ryerson:-

Herewith I am sending a copy of the extract from the Minutes relating to the contract with Mrs. Hitchcock. This has been considered by the Business Office to apply \$1,000 a year, income on \$25,000, toward keeping Hitchcock Hall in repair, appropriating from the fund for repairs the additional sum needed for that purpose. Mrs. Hitchcock seems to understand, on the other hand, that this income is available quite aside from the ordinary repairs, and in addition to these needs. I don't recall at the time the change was made whether this point was raised. May I ask for your interpretation of it?

Very truly yours,

H. P. Judson

Mr. Martin A. Ryerson,
306 La Salle St., Chicago.

December 2, 1908

My dear Mr. Ryerson:-

You will receive this week the formal invitation for yourself and Mrs. Ryerson for the dinner and reception on Thursday evening, December 17th, prior to the Convocation. The special guests of honor will be Mr. and Mrs. John W. Foster of Washington. I am hoping that you and Mrs. Ryerson will kindly consent also to be in the receiving line at the reception. This is the only opportunity we have for your service to the University in that capacity.

With sincere regards,

H. P. Judson

Mr. Martin A. Ryerson,
4851 Drexel Boul., Chicago.

December 2, 1908

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With sincere regards,

H. P. Judson

Mr. Martin A. Ryerson,
4821 Drexel Boulevard, Chicago.

December 23, 1908

Dear Mrs. Ryerson:-

During the week beginning February 9th next there is to be here in Chicago the Annual Convention of the Religious Education Association, of which Professor Francis G. Peabody of Harvard is President. It will be remembered that the Association was organized in Chicago, and that President Harper was its first presiding officer. It is the plan of the Committee on Entertainment to hold on Tuesday afternoon, February 9th, from four to six, a reception for the members of the Association in the Art Institute, the use of which building has been courteously tendered for that purpose. The details of this reception are in the hands of a committee of ladies, of which Mrs. Andrew MacLeish is Chairman.

I am writing to ask if you would kindly appoint a committee of three on behalf of the Antiquarians to serve on that Committee, and to send their names to Mrs. MacLeish, Glencoe, Illinois? It is our desire that the reception be in every way worthy of the occasion.

Very truly yours,

H. P. Judson

Mrs. Martin A. Ryerson,
4851 Drexel Boul., Chicago.

December 25, 1908

Dear Mrs. Ryerson:-

During the week beginning February 9th next there is to be here in Chicago the Annual Convention of the Religious Education Association, of which Professor Francis G. Peabody of Harvard is President. It will be remembered that the Association was organized in Chicago, and that President Harper was its first presiding officer. It is the plan of the Committee on Entertainment to hold on Tuesday afternoon, February 9th, from four to six, a reception for the members of the Association in the Art Institute, the use of which building has been courteously tendered for that purpose. The details of this reception are in the hands of a committee of ladies, of which Mrs. Andrew Macleish is Chairman. I am writing to ask if you would kindly appoint a committee of three on behalf of the Antiquarians to serve on that Committee, and to send their names to Mrs. Macleish, Glencoe, Illinois? It is our desire that the reception be in every way worthy of the occasion.

Very truly yours,

H. P. Judson

Mrs. Martin A. Ryerson,
4821 Drexel Bldg., Chicago.

February 26, 1909

My dear Mr. Ryerson:-

We were very glad to hear of your safe arrival on the other side, and of the pleasant voyage. After the affair of the "Republic" I confess I was a little nervous every time I had a friend on the sea. From the ladies' letters, which Mrs. Judson received, I inferred that sea-sickness was not a part of the menu. Miss Wallace's conceit of the Queen and her Knights I hope did not detract from the serenity of the voyage. The responsibility for that belongs to Miss Wallace, and those who took part under her guidance are to be credited only with the high poetic quality of their achievements.

We obtained from the east the first point in our final request; that is, \$20,000 a year for five years for the School of Education. We obtained also nearly all of the special gifts, amounting to \$76,960, which covered everything excepting the small items for books, collections, etc. An official letter was received

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We were very glad to hear of your safe arrival on the other side, and of the pleasant voyage. After the affair of the "Republic" I confess I was a little nervous every time I had a friend on the sea. From the ladies' letters, which Mrs. Hudson received, I inferred that sea-sickness was not a part of the menu. Miss Wallace's concert of the Queen and her Knights I hope did not detract from the serenity of the voyage. The responsibility for that belongs to Miss Wallace, and those who took part under her guidance are to be credited only with the high poetic quality of their achievements.

We obtained from the east the first point in our final request; that is, \$25,000 a year for five years for the School of Education. We obtained also nearly all of the special gifts, amounting to \$75,000, which covered everything excepting the small items for books, collections, etc. An official letter was received

also from Mr. Rockefeller, Jr., giving his father's assent to the completion of the Memorial Library Fund on the basis of Mrs. Hill's subscription. We are now proceeding accordingly to develop our plans rapidly.

The cable will already have informed you that Mr. Franklin MacVeagh has been designated as Secretary of the Treasury in Mr. Taft's cabinet, and Mr. J. M. Dickinson as Secretary of War. These announcements are made very definitely, through the press, although of course they are not officially confirmed yet by Mr. Taft himself. Our esteemed legislature at Springfield is still voting on the question of a senator. Mr. Bartlett's candidacy is being seriously considered, although I doubt if any mundane intelligence can tell at this time what the Illinois General Assembly will do on any day in the future. However, at the primary election last Tuesday our Mr. Merriam was nominated on the Republican ticket for Alderman in the Seventh Ward. The understanding was in advance that he should be nominated without opposition. Opposition however turned up. An active lawyer secured funds, I understand from liquor interests and others equally as savoury, and tried to do Mr. Merriam up. As it turned out, Mr. Merriam had about 4500 votes and our legal friend had about 1500. Very careful attempts were made to show that the nomination of a member of our faculty would be a nomination on the part of the Standard Oil Company. On the whole I am satisfied with the real attitude of the people in our ward on such a question. A

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seat in the Common Council of Chicago is an easy supplement to a seat in the President's cabinet.

Everything is moving quietly at the University, and so far as I know there is nothing new. We had a faculty dinner last week in honor of the returning prodigals; namely, Mr. Barnes, who spent the winter recess in Mexico, Mr. Laughlin and Mr. Michelson, who are back from their trip to South America, and Mr. Coulter, who returned from his glimpse into Davy Jones's locker. The talks were all exceedingly interesting, and the attendance was large. Mr. Coulter is in Washington reconstructing the book which he lost on the "Republic." He is planning to go to England rather early in the spring. I had a very interesting despatch from Mr. Burton last week, giving the last of his discussion of educational affairs in India and Burma. He is now in China. We have heard from Mr. Chamberlin from Yokohama, which he reached in good health and spirits. Mr. Manly writes from Göttingen an interesting account of his lectures. He has some fifty or sixty students, to whom he is lecturing in English.

Please present my cordial regards to Mrs. Ryerson and to the rest of the party, and believe me,

Very truly yours,

H. P. J.

Mr. Martin A. Ryerson,
Messrs. Munroe & Company,
7 Rue Seribe, Paris, France.

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writes from Göttingen an interesting account of his lectures. He
has some fifty or sixty students, to whom he is lecturing in English.
Please present my cordial regards to Mrs. Byerson and to the

rest of the party, and believe me,

Very truly yours,

H.P.G.

Mr. Martin A. Byerson,
Messrs. Munroe & Company,
7 Rue Serpente, Paris, France.

August 18, 1909

Dear Mr. Ryerson:-

Mr. Frost is quite anxious that we should try to get this library of Professor Newcomb. I have no doubt that it is a valuable library. Whether it is worth the price indicated of course I cannot judge. Evidently our Budget will not stand the charge at present, and I am a little reluctant to ask the friends in the east just now, although other things failing, I should be willing to take it up there. Have you any suggestion as to any possible victim in Chicago who might be interested? Of course there can be no doubt that it would be a great acquisition for us.

Cordially yours,

H. P. J.

Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

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Cordially yours,

H.D.B.

Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

April 21, 1910

My dear Mr. Ryerson:-

Yours of April 9th is at hand this morning. Mr. Hutchinson has also appeared by way of a visible witness that the tourists have had a delightful time. Your trip must be an exceedingly interesting one in every way, and I trust that you will enjoy the experience at Oberammergau to the full. Our newspapers are greatly occupied with the doings of our honorary alumnus. He seems to be an object of interest in Europe. So many of our people make annual pilgrimages to that part of the world in order to inspect and enjoy its curiosities that perhaps we may be pardoned if occasionally we arrange to exploit for their inspection one of our ^{own} curiosities.

The fire and explosion to which you refer was a curious thing. Through the main tunnel extending from Ellis to Lexington in front of Kent and Ryerson is one of the gas company's mains. There had been for some days before the occurrence an impression in the two laboratories that there was sewer gas about. Billy Ingham and some of our plumbers were trying to locate the leak. It seems

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Ingham had only sewer gas in his mind; that is, that is the only gas which I can describe as having that locality. At any rate he tried to locate the leak by lighting a candle-and he located it without difficulty. He was in the tunnel in the basement of Ryerson, and the effect of his candle flame went rapidly to the main tunnel under the sidewalk, which turned out to be filled with gas from a leak in the main. There was an explosion, the sidewalk in front of Kent being blown up, and the gas itself taking fire and burning for some hour or two before the main could be shut off. A young man ^{not a student} who was walking by at the time was thrown down and had one or two very slight injuries, a scalp wound being I think the worst, unless it may be the surprise at what happened. His hurts were not serious, and we soothed his feelings by a check for \$50. There was practically no injury to either of the laboratories. The cost of repairing the walk and tunnel will amount to \$3,262.50. We think that the gas company ought to pay this amount, and Mr. Heckman is negotiating with them with that end in view. It was extremely fortunate that nothing worse happened. As the affair occurred during the spring recess fortunately there was little chance for injury to people. If it had occurred the week before or the week after the walk would have been crowded with students.

The foundations of the new Library are advancing rapidly. The main difficulties seem to have been surmounted, and the work is proceeding very well. The weather has been favorable for building. March was a very warm, pleasant month, and we have had only a few

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The question of the charter to the Rockefeller Foundation is still held up at Washington. The demagogues have scented the matter and are barking on all sides, after the manner of their kind. Whether that will result in delaying or stopping the charter altogether of course I cannot say now. Meanwhile I fancy that our matters will be held in abeyance. It would not seem expedient for anything significant to be done while the charter question is pending.

All the friends here I think are well, and matters are proceeding as usual. Please give my cordial regards to Mrs. Ryerson and Mrs. Hutchinson, and believe me, with best wishes,

Yours,

H. P. J.

H. P. Judson

Mr. Martin A. Ryerson,
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7 Rue Scribe, Paris.

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Mr. Martin A. Ryerson,
Messrs. Munro & Company,
Rue de la Paix, Paris.

Trustee
(How degree)
Barnes

Chicago, June 2, 1911

My dear Mr. Ryerson:-

Your good letter of the 8th of April was received, and greatly enjoyed. I am glad to hear from Mr. Hutchinson that your trip continues to be interesting and profitable. I hope that there will be nothing to mar it to its very end. Mrs. Judson and her party (Mrs. Laing, Mrs. Shorey, and Mrs. Judson's cousin, Miss Cluett), sailed on the 17th of May in the "Adriatic", which was due to arrive on Thursday of last week. I suppose they are now in Paris, or more likely, Holland. I am expecting the first letters about Saturday or Monday next. They are anticipating a delightful trip. Mrs. Judson thinks that I am going to sail on the 26th of July, and to join the party for a couple of months. Of course you understand that the authority is very weighty in such a case, but I shall know better about that when the 26th of July comes. At all events, I shall hope to see you and your good wife here before I leave.

Chicago, June 2, 1911

Mr. Garrison
My dear Mr. Garrison

My dear Mr. Garrison:-

Your good letter of the 26th of April was received, and greatly enjoyed. I am glad to hear from Mr. Hutchinson that your trip continues to be interesting and profitable. I hope that there will be nothing to mar it to its very end. Mrs. Judson and her party (Mrs. Loring, Mrs. Shorcy, and Mrs. Judson's cousin, Miss Givett), sailed on the 15th of May in the "Adriatic", which was due to arrive on Thursday of last week. I suppose they are now in Paris, or more likely, Holland. I am expecting the first letters about Saturday or Monday next. They are anticipating a delightful trip. Mrs. Judson thinks that I am going to sail on the 26th of July, and to join the party for a couple of months. Of course you understand that the authority is very weighty in such a case, but I shall know better about that when the 26th of July comes. At all events, I shall hope to see you and your good wife here before I leave.

Chicago, October 5, 1911

Dear Mr. Ryerson:-

The following gentlemen have been appointed a committee of delegates to represent the University of Chicago on occasion of the inauguration of George Edgar Vincent as President of the University of Minnesota, October 17 - 19, 1911. I trust that you will be able to serve as one of the delegates.

Very truly yours,

H. P. J.

1. The President of the University, Harry Pratt Judson
2. The President of the Board of Trustees, Mr. Martin A. Ryerson
3. The Dean of the Graduate School of Arts and Literature,
Professor Albion W. Small
4. The General Counsel and Business Manager, Mr. Wallace Heckman
5. Associate Professor J. Paul Goode, of the Department of
Geography

Mr. Martin A. Ryerson,
Corn Exchange National Bank, Chicago.

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5. Associate Professor J. Paul Goode, of the Department of Geography

Mr. Martin A. Ryerson,
Corn Exchange National Bank, Chicago.

180



Aug 19/09

My dear Dr. Juelson:

I find that I shall
be able to accompany you to
Cambridge in October and, of course,
it will give me great pleasure to
do so.

Please give my kind regards to
Mr. Gates.

Very sincerely yours
Harrison & Ryerson

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to do so

August 28, 1909

My dear Mr. Ryerson:-

Your favor of the 19th inst. I found at Lake George on my arrival there, and was very much gratified that you can see your way to accompany me to Cambridge. Mr. Hale has also arranged to be present. Mr. Gates wishes me to give his cordial regards to you. While my visit there was primarily a social occasion, at the same time we found a chance to talk over a number of matters, including University affairs. Of course I discussed with him the general outline which I made covering the long future of the University. Besides the matters added to the list which you suggested I have also added provision for the endowment of the Library (not the library building, but the staff and the like.) I found Lake George as beautiful as ever, and was favored while there with cool breezes. Mr. Gates seems to be in pretty good condition, although his illness last spring was significant that he must cut down his duties. He says that he is going

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to do so, but I always take such predictions and promises with several grains of salt.

I spent a little time also in Saratoga Springs with my cousin, Mr. Cluett, who as you know has an interest in the Library. He has given the main building to a boys' school in the east - Pawling, New York, in which he is especially interested, putting in, I fancy, from one hundred to one hundred and fifty thousand dollars. He is also aiding in a quiet way several schools in the South, and has in addition helped sundry boys through school and college.

The meeting of the American Bar Association at Detroit was quite interesting, and took a turn which was not wholly expected. It was thought that there would be a rather strong endeavor on the part of some of the Association to favor a lower standard than we maintain at Chicago, but those engaged in investigation of the facts bearing on the question found out, somewhat I fancy to their surprise, that the facts didn't fit with their previous fancies. The result was not an intellectual pugilistic encounter, but a general love feast. By the way, we have had some very rare men in our Law Faculty this summer.

Please give my cordial regards to Mrs. Ryerson, and believe me,

Very truly yours,

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Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

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Mr. Martin A. Ryerson,
Lake Geneva, Wisconsin.

Med
Chicago, February 6, 1912

Dear Mr. Ryerson:-

I am very sorry that you were not notified last week of the change in the day of meeting of the Committee on Expenditures. Dr. Goodspeed told me at the Board meeting that he had consulted all the members of the Committee, and I assumed therefore that it was understood. In some way he slipped in the matter of consulting you. In the winter quarter my lectures on international law come at half-past nine, except on Mondays, so the Committee has met on that day.

I am sending enclosed a statement from Mr. Chamberlin which will explain itself.

During my absence from the city I had the Deans meet with those members of the faculty who are engaged in medical instruction in the quadrangles, to get their judgment on the question of the Rush matter on the general basis laid before the Board. After a long discussion they adjourned, and Mr. Angell requested each one to

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Chicago, February 6, 1912

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Very truly yours,

H. C. G.

Mr. Martin A. Ryerson,
Corn Exchange National Bank, Chicago.

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Very truly yours,

H. T. P.

Mr. Martin A. Ryerson,
Farm Exchange National Bank, Chicago.

The main portion of these files covers President Harper's Administration and the earlier part of President Judson's, 1906-12.

This blue sheet indicates that the letter to which it is attached belongs in the period 1912-1923 of President Judson's Administration, or in President Burton's Administration, 1923-1925.

Art

MARTIN A. RYERSON
134 SOUTH LASALLE STREET
CHICAGO

October 14, 1912.

My dear Dr. Judson:-

Your favor of October 9th has been received. I have consulted with Mr. Hutchinson concerning the possibility of making some arrangement with the Art Institute for the joint employment of an expert and lecturer on Art, particularly paintings. He thinks the plan quite feasible and the arrangement a very desirable one. When you have satisfied yourself concerning the qualifications of the gentleman in question, I should be glad to talk with you further about the matter.

Very truly yours,

Martin A. Ryerson

Dr. Harry P. Judson,

The University of Chicago,

C h i c a g o.

MARTIN A. RYERSON
124 SOUTH LA SALLE STREET
CHICAGO

October 14, 1912.

My dear Mr. Johnson:-

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Very truly yours,

Mr. Harry F. Johnson,
The University of Chicago,
Chicago.

Chicago, April 24, 1913

My dear Mr. Ryerson:-

At different times we have interchanged some suggestions about a possible advisory board which should extend the influence of the University by connecting with it men of substance in the city and at the same time enable us to have the alumni brought in closer connection with matters. A committee was appointed, of which I am chairman and Messrs. Felsenthal, F. W. Parker, R. L. Scott and W. A. Smith are the other members. We have had one meeting, at which no formal action was taken but I have embodied the results of our informal discussion in the enclosed draft of a plan. This would take the place of the old Congregation, which proved to be altogether too elaborate and clumsy, so that it was really unworkable. I

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believe this will however be flexible and practicable. The considerable extension of membership in the University Senate of late years has made the name merely a misnomer, and I can see no reason why the name should not therefore be transferred. It is important that the Board which we are constituting shall have a dignified name and status, and the name "Senate" which was suggested by Mr. Felsenthal strikes me as highly appropriate. I believe that we can accomplish some very useful results by this plan. Of course I shall be reluctant to have any action taken in your absence. At the same time, if the thing is going through, it would be desirable to have it done before Convocation. I am wondering therefore if you could not at your early convenience send me any suggestions, comments, or modifications on the plan. The next meeting of the Board will occur on May 20th.

With cordial regards to the ladies as well as yourself, I am,

Very truly yours,

H.P.J. - L.

Mr. Martin A. Ryderson,
% Munroe & Company, 7 Rue Scribe, Paris.

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Mr. Martin A. Hyattson,
J. Munroe & Company, 7 Rue de la Paix, Paris.

AMERICAN-PERSIAN RELIEF COMMISSION

(UNDER THE AUSPICES OF THE AMERICAN COMMITTEE FOR RELIEF IN THE NEAR EAST
INCORPORATED BY ACT OF CONGRESS OF THE UNITED STATES OF AMERICA)

HARRY PRATT JUDSON, LL.D.
PRESIDENT OF THE UNIVERSITY OF CHICAGO
DIRECTOR

HEADQUARTERS
ONE MADISON AVENUE, NEW YORK
CABLE ADDRESS, LAYMEN, NEW YORK

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WM. JAY SCHIEFFELIN
GEORGE T. SCOTT
ALBERT SHAW
OSCAR S. STRAUS
STANLEY WHITE
TALCOTT WILLIAMS

Paris.
December 28, 1918.

Mr. Martin A. Ryerson,
Corn Exchange Bank Building,
Chicago, Ill., U. S. A.

My Dear Mr. Ryerson:

together
the
I reached Paris yesterday, December 27th, coming from Teheran by way of the Caspian Sea, Trans-Caucasus, the Black Sea, Constantinople and Rome. The opening up of this route saved an enormous amount of time and enabled me to reach Paris so as to put matters ~~in shape~~ *together* for our committee on the Peace conference. I shall be here for ten days or so, getting ~~that~~ *the* report in shape and shall take advantage, doubtless, of being in France, to see some of the battle fields and if possible to visit the graves of some of our Chicago boys *have* who gave their lives in this great cause. I met some of the alumni here already and we are planning a Chicago dinner here for Saturday night, January 4th. It warms my heart to see our own boys here and to know of their splendid records.

which
Of course on my return I shall render a report to the Board of Trustees. Suffice it now to say that I feel that all was accomplished ~~that~~ *which* I set out to do and I believe that both branches of the work, namely the organization of the relief in Persia and the gathering of suitable data for our members of the Peace Conference, were completed in a way to yield the desired results. The story is a long one, and to me, at least, full of interest. I am afraid that when I return the usual traveler's loquacity will be in evidence and that you will find it hard to stop my tongue when it once gets going.

I need not say how glad I shall be to reach home once more. Of course there are

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ONE MADISON AVENUE, NEW YORK
CABLE ADDRESS: LAYMEN, NEW YORK

Paris,
December 28, 1918.

Mr. Martin A. Ryerson,
Gorn Exchange Bank Building,
Chicago, Ill., U. S. A.

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Please give my love to Caroline and accept a large amount for your own dear self, As ever,

Yours,

P. S.

I am wondering whether you received various letters which I wrote you from different points on my trip - Cairo, Bombay and Persia. Mails in that part of the world are very uncertain.

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Paris,
December 28, 1918.

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Mr. Trevor Arnett,
61 Broadway,
New York City.

My Dear Mr. Arnett:

I reached Paris yesterday from Persia, via Constantinople and Rome and found your good letter of the 21st of November. I was very glad to see your hand writing and to know of your doings. I am writing you at 61 Broadway, feeling sure that if you are not there it will be forwarded to you at once, very likely ~~to~~ Chicago.

I shall be here for at least ten days preparing our report for our American Conference Committee; whether I shall be detained longer than that I cannot now tell. It is quite likely that I shall take the time to see some of the battle fields and perhaps some of the parts of stricken France and Belgium. If I am not unduly delayed I shall hope to be at home by the end of January. Of course there are many important things there which I am anxious to take up as soon as possible.

I have had a very interesting and eventful experience since leaving Chicago last July, and feel that I have accomplished all which I set out to do. I hope that it may be of use, not only as to the relief in Persia, but also to our members of the Peace Conference.

Letters received here from home tell me that all are well. I shall rejoice to be back once more among the good friends. Please give my love to your good wife and take a large share for yourself. As ever,

Yours,

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PRESIDENT OF THE UNIVERSITY OF CHICAGO
DIRECTOR

Paris
December 28, 1918

HEADQUARTERS
ONE MADISON AVENUE, NEW YORK
CABLE ADDRESS: LAYMEN, NEW YORK

Mr. Trevor Arnold,
61 Broadway,
New York City.

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The Honorable
Hampson Gary,
American Diplomatic Agent,
Cairo, Egypt.

My dear Mr. Gary:

I reached Paris yesterday, December 27th, from Teheran by way of Baku, Constantinople and Rome. The opening of that route made it possible for me to save a large amount of time as compared to going back as I came. Of course I lose the great pleasure of seeing you again in Cairo and enjoying once more your kind hospitality. Certainly I hope that I shall have the pleasure of meeting Mrs. Gary, as well as yourself, in America and you will both find an American dinner waiting for you at my home in Chicago.

I did not receive the letter from you through our Consulate in Bagdad. I am very sorry as I am glad to have anything from you. Of course mail there is very uncertain and I am wondering if you received a letter which I wrote you from Teheran.

Mr. Wertheim, Treasurer of the Commission, will send you check for the bill which you were good enough to enclose. Thanking you again for all your very delightful courtesies in Cairo, which have left a happy memory for us all, I am,

Very truly yours,

AMERICAN-PERSIAN RELIEF COMMISSION

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Paris.

December 28, 1918.

HEADQUARTERS
ONE MADISON AVENUE, NEW YORK
CABLE ADDRESS, LAYMEN, NEW YORK

The Honorable
The Honorable
American Diplomatic Agent,
Cairo, Egypt.

My dear Mr. Gery:

I reached Paris yesterday, December 27th, from Tehran by way of Baku, Constantinople and Rome. The opening of that route made it possible for me to save a large amount of time as compared to going back as I came. Of course I lose the great pleasure of seeing you again in Cairo and enjoying once more your kind hospitality. Certainly I hope that I shall have the pleasure of meeting Mrs. Gery, as well as yourself, in America and you will both find an American dinner waiting for you at my home in Chicago.

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MARTIN A. RYERSON
134 SOUTH LASALLE STREET
CHICAGO

7

January 27, 1919.

Dr. Harry Pratt Judson,
Manhattan Hotel,
New York.

My dear Dr. Judson:-

Your letter from Paris of December 28th makes me realize that I have been very negligent about attending to my end of our correspondence. I am not a ready letter writer, and the thought that my efforts might never overtake your rapid movements in the remote countries you were visiting did not serve to spur me on. I was also overburdened with War Savings and other work and an illness of four or five weeks was a further deterrent.

I received your letter begun at Simla and finished at Bombay, but those from Persia have not arrived. I appreciate very much your taking the time to write to me and it is needless to say that I have followed with the greatest interest through your communications to others as well as myself the progress of your mission.

I regret that our departure for Arizona February 3rd may prevent me from greeting you on your return to Chicago and hearing more at length about your trip.

You have probably been informed by Mr. Angell of the rise and fall of the S.A.T.C. It was not a brilliant success with us, but Mr. Angell believes that it did better in the smaller colleges and might have with time worked out in the larger ones. In any event, it proved a life saver to many

MARTIN A. HYERSON
124 NORTH LA SALLE STREET
CHICAGO

January 27, 1919.

Dr. Harry Platt Johnson,

Manhattan Hotel,

New York.

My dear Dr. Johnson:-

Your letter from Paris of December 28th makes me realize that I have been very negligent about attending to my end of our correspondence. I am not a ready writer, and the thought that my efforts might never overcome your rapid movements in the remote countries you were visiting did not serve to spur me on. I was also overburdened with War League and other work and an illness of four or five weeks was a further

obstacle.

I received your letter begun at St. Albans and finished at Bombay, but those from Paris have not arrived. I appreciate very much your taking the time to write to me and it is needless to say that I have followed with the greatest interest through your communications to others as well as myself the progress of your mission.

I regret that our departure for Arizona February 3rd may prevent me from greeting you on your return to Chicago and hearing more at length about your trip.

You have probably been informed by Mr. Agell of the rise and fall of the S.A.T.C. It was not a brilliant success with us, but Mr. Agell believes that it did better in the smaller colleges and might have with time worked out in the larger ones. In any event, it proved a little easier to many

institutions whose financial condition was becoming acute.

The signing of the armistice has brought to the fore again the several building projects which we were holding in abeyance. Plans for the theological buildings have been well matured and a model of them has been constructed which I hope you will examine upon your return. I am informed that Coolidge has had further conferences on the medical buildings and is making sketches conforming to the necessity of abandoning the two block arrangement.

Goodhue has been here with interesting sketches for the chapel, but the trouble was that he had become so enthusiastic over them that he was not prepared to talk about any other plans. I naturally objected to this on the ground that we were entitled to more than one suggestion from him, and a letter received this morning notifies me that other sketches are on the way. Could you not stop in at his office, 2 West 47th Street, quite near your hotel?

To your circular letter inviting suggestions from members of the faculty, a number of replies have been received. It is noticeable that very many urge the erection of a large assembly hall. This in my opinion would not meet the object which Mr. Rockefeller had in view. Mr. Chamberlin has notified us that he has prepared a set of plans which he desires to submit. They were not ready for Mr. Goodhue's visit. I take it that with the sketches which we shall receive in a few days, we shall have a basis for deciding definitely on the character of the building, if that character is to be predominately ecclesiastical. We might then before proceeding farther take time to consider any suggestions which may be made, and particularly Mr. Chamberlin's plans.

Mr. Goodhue is going to California about February 1st, to be gone

institutions whose financial condition was becoming acute.
The signing of the certificate has brought to the fore again the
several building projects which we were holding in abeyance. Plans for
the theological building have been well matured and a model of them has
been constructed which I hope you will examine upon your return. I am
informed that Geddes has had further conferences on the medical build-
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but the trouble was that he had become so enthusiastic over them that he
was not prepared to talk about any other plans. I naturally objected to
this on the ground that we were entitled to more than one suggestion from
him, and a letter received this morning notifies me that other sketches
are on the way. Could you not stop in at his office, 2 West 42nd Street,
quite near your hotel?
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very many urge the erection of a large assembly hall. This in my opinion
would not meet the object which Mr. Rockefeller had in view. Mr. Chamber-
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to submit. They were not ready for Mr. Geddes's visit. I take it that
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basis for deciding definitely on the character of the building. It is
characteristic to be predominantly ecclesiastical. We might then before
proceeding farther take time to consider any suggestions which may be made,
and particularly Mr. Chamberlin's plans.
Mr. Geddes is going to California about February 1st, to be gone

a month. Mr. Hutchinson and I leave on the 3rd. I shall be away several months, but Mr. Hutchinson may return earlier. In any event, it may be two months or more before it will be necessary to call upon Mr. Goodhue again and this will give time to bring together the suggestions referred to above.

A host of friends are awaiting your return to Chicago and you will find a hearty welcome. I am sending this forward to greet you on your arrival in New York with the assurance of my great pleasure in thinking of you as safely back on our shores.

With kindest regards and cordial greetings,

Your sincere friend,

Walter T. Ryerson.

a month. Mr. Hutchinson and I leave on the 3rd. I shall be away several months, but Mr. Hutchinson may return earlier. In any event, it may be two months or more before it will be necessary to call upon Mr. Goodhue again and this will give time to bring together the suggestions referred to above. A host of friends are awaiting your return to Chicago and you will find a hearty welcome. I am sending this forward to greet you on your arrival in New York with the assurance of my great pleasure in thinking of you as safely back on our shores.

With kindest regards and cordial greetings,

Your sincere friend,

Robert A. Taylor

WESTERN UNION TELEGRAM

1921 Apr 17 P M 5 08

Al60W 15 nite

Hot Springs Va 17

N C Plimpton

University of Chicago Chicago Ills

Please mail Hotel Homestead here statement of chapel appropriations from final gift and interest accumulations

M A Ryerson

WESTERN UNION TELEGRAM

1921 Apr 17 P M 5 08

ALOW 15 nite

Hot Springs Va 17

M C Plimpton

University of Chicago Chicago Ills

Please mail Hotel Homestead here statement of chapel appro-

priations from final gift and interest accumulations

M A Peterson

C O P Y

April 18, 1921.

Mr. Martin A. Ryerson,
Hotel Homestead,
Hot Springs, Va.

Dear Mr. Ryerson:

In answer to your night letter of April 17 I beg to
give you below a statement concerning the Chapel Fund.

The appropriations from the Rockefeller Final Gift have
been as follows:

1913-14	- - -	\$400,000.	
1914-15	- - -	200,000.	
1915-16	- - -	200,000.	
1916-17	- - -	200,000.	
1917-18	- - -	<u>80,000.</u>	\$1,080,000.

The additions from income have
been as follows:

1913-14	- - -	\$13,624.91	
1914-15	- - -	23,854.45	
1915-16	- - -	37,431.31	
1916-17	- - -	47,776.08	
1917-18	- - -	55,341.65	
1918-19	- - -	60,536.95	
1919-20	- - -	63,360.63	
1920-21 (estimated)		<u>68,781.81</u>	<u>370,707.79</u>

Estimated total amount in fund June 30,
1921 \$1,450,707.79

I estimate that the income during the year 1921-22 will
amount to approximately \$70,000., and that on July 1, 1922, the
total fund will aggregate about \$1,520,000.

I trust the foregoing will supply you in full with the
information you desire.

With best wishes, I beg to remain

Yours very truly,

N. C. PLIMPTON.

April 18, 1921.

Mr. Martin A. Ryerson,

Hotel Homestead,

Hot Springs, Va.

Dear Mr. Ryerson:

In answer to your night letter of April 17 I beg to give you below a statement concerning the Chapel Fund. The appropriations from the Rockefeller Final Gift have been as follows:

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1914-15	-	-	-	200,000.
1915-16	-	-	-	200,000.
1916-17	-	-	-	200,000.
1917-18	-	-	-	80,000.
				<u>\$1,080,000.</u>

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been as follows:

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1914-15	-	-	-	23,824.45
1915-16	-	-	-	37,431.31
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With best wishes, I beg to remain

Yours very truly,

H. O. PLIMPTON.

WESTERN UNION TELEGRAM

930 A Apr 19 1921

10 ChHm 8

Hot Springs Va

N C Plimpton 10

U of C Chicago

Please mail here statement of final gift distribution

M A Ryerson

WESTERN UNION TELEGRAM

930 A Apr 19 1921

IO CHIN 8

Hot Springs Va

M C Blington IO

U of C Chicago

Please mail here statement of final gift distribution

M A Peterson

C O P Y

April 19, 1921.

Mr. Martin A. Ryerson,
Hotel Homestead,
Hot Springs, Va.

My dear Mr. Ryerson:

In answer to your telegram of today I beg to enclose herewith a statement showing the distribution of the Rockefeller Final Gift as it stands at the present time. The endowment reserve of \$750,000. was appropriated by the Board of Trustees at its meeting held September 14 last to guarantee possible losses in investments, the use of the income from this fund to be designated each year by the Board.

The Final Gift Reserve, \$142,181.71, is the fund upon which we are drawing for purchases of real estate. This fund may also be used, I assume, to apply on the cost of buildings, or, if the Board should so decide, be added to endowment funds. All of these possibilities would be in conformity with the terms of the original gift.

With personal regards, I beg to remain

Yours very truly,

N. C. PLIMPTON.

April 19, 1921.

Mr. Martin A. Ryerson.

Hotel Homestead.

Hot Springs, Va.

My dear Mr. Ryerson:

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With personal regards, I beg to remain

Yours very truly,

H. C. MILLINGTON.

ROCKEFELLER FINAL GIFT
STATUS AS OF APRIL 19, 1921

For Endowment

For Budget Purposes	\$5,000,000.00	
Retiring Allowances	1,800,000.00	
Reserve for Retiring		
Allowances and Insurance	<u>300,000.00</u>	\$7,100,000.00

For Building

Completed		
For Stagg Field Stadium		
and Fence	\$210,381.96	
Classics Building	61,417.27	
Rosenwald Hall	<u>56,992.72</u>	328,791.95

Projected		
For Chapel	\$1,080,000.00	
Quadrangle Club	<u>150,000.00</u>	1,230,000.00

For Real Estate		
For Additions to Campus		447,733.32

For Endowment Reserve Fund		750,000.00
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For Final Gift Reserve		<u>142,181.71</u>
		<u>\$9,998,706.98</u>

ROCKWELLER FINAL GIFT
STATUS AS OF APRIL 19, 1921

	For Endowment
\$5,000,000.00	For Budget Purposes
1,800,000.00	Retiring Allowances
	Reserve for Retiring
<u>300,000.00</u>	Allowances and Insurance
\$7,100,000.00	
	For Building
	Completed
	For Stage Field Stadium
\$210,381.96	and Fence
61,417.27	Glassice Building
<u>26,922.72</u>	Rosenwald Hall
328,791.95	
	Projected
	For Chapel
<u>150,000.00</u>	Guadrangle Club
\$1,080,000.00	
1,230,000.00	
	For Real Estate
447,733.32	For Additions to Campus
750,000.00	
<u>142,181.71</u>	For Endowment Reserve Fund
<u>82,998,706.98</u>	For Final Gift Reserve

C O P Y

The Homestead,
Hot Springs, Va.,
April 22, 1921.

Dear Mr. Plimpton:

I have received the statements
requested in my two telegrams; they
are just what I needed in order to
answer more accurately than from
memory some questions asked by Mr.
John D. Rockefeller Jr.

Very truly yours,

MARTIN A. RYERSON.

Mr. N. C. Plimpton,
Assistant Auditor,
The University of Chicago,
Chicago, Ill.

COPY

The Homestead,
Hot Springs, Va.,
April 22, 1921.

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John D. Rockefeller Jr.

Very truly yours,

MARTIN A. RYANSON.

Mr. W. O. Plimpton,
Assistant Auditor,
The University of Chicago,
Chicago, Ill.

MARTIN A. RYERSON
134 SOUTH LASALLE STREET
CHICAGO

May 19, 1922.

Mr. Robert L. Scott, Chairman,
Nominating Committee,
Board of Trustees,
The University of Chicago.

Dear Mr. Scott:

In view of the fact that for so many years I have been nominated annually for the office of President of the Board of Trustees, it is perhaps not unseemly that I should assume that your committee may consider taking the same action, and write now at the beginning of your deliberations to say that I cannot again be a candidate for that office.

Made Vice-President in the first organization of the Board, I succeeded Mr. Blake as President, June 28, 1892. At the end of my present term, I shall have served the University in the latter capacity thirty years, and I feel that the time will have come for me to retire. I shall do so with a deep sense of gratitude to the Board for having during all this period given me its confidence and its loyal and generous support. I can truly say that nothing connected with public service has afforded me more pleasure than the honor conferred upon me in this way year after year, and it would grieve me to have it thought for one moment that this decision of mine indicates any lessening of my interest in the University or my appreciation of the privilege it gives me of close association with the men who constitute its Board of Trustees.

Very sincerely yours,

Martin A. Ryerson

MARTIN A. RYERSON
124 SOUTH LA SALLE STREET
CHICAGO

May 19, 1922.

Mr. Robert L. Scott, Chairman,
Nominating Committee,
Board of Trustees,
The University of Chicago.

Dear Mr. Scott:

In view of the fact that for so many years I have been nominated annually for the office of President of the Board of Trustees, it is perhaps not necessary that I should assume that your committee may consider taking the same action, and write now at the beginning of your deliberations to say that I cannot again be a candidate for that office.

While Vice-President in the first organization of the Board, I succeeded Mr. Drake as President, June 20, 1909. At the end of my present term, I shall have served the University in the latter capacity thirty years, and I feel that the time will have come for me to retire.

I shall do so with a deep sense of gratitude to the Board for having during all this period given me its confidence and its loyal and generous support. I can truly say that nothing connected with public service has afforded me more pleasure than the honor conferred upon me in this way just after your year, and it would leave me to have it thought for one moment that this decision of mine indicates any lessening of my interest in the University or my appreciation of the privilege it gives me of close association with the men who constitute the Board of Trustees.

Very sincerely yours,

Martin A. Ryerson

Chicago, December 20, 1922

Messrs. C. L. Hutchinson, ✓
Harry Pratt Judson,
E. B. Felsenthal.

Gentlemen:

Should we not make plans in reference to the Ryerson dinner? Will a meeting Friday afternoon at 3:30 or 4:00 - perhaps in Mr. Hutchinson's Office - be convenient?

Believe we should consider where and when we want the dinner so that we can make proper reservation as if it is to be down town January is a very busy month in our hotels, etc.

I think, too, we should begin to establish a list of guests and should be glad to have you thinking on this subject. We should also discuss the program.

Three Trustees have been on the Board with Mr. Ryerson from the beginning, viz:

Messrs. Hutchinson
Felsenthal
MacLeish

Should not these gentlemen, so far as practical, play a large part in the proceedings?

I will call you on the telephone Thursday afternoon to see whether Friday afternoon is convenient or to arrange some other time, for the first meeting.

Yours cordially,

Harold H. Swift

Chicago, December 20, 1922

Messrs. C. L. Hutchinson,
Harry Pratt Judson,
W. B. Polakoff.

Gentlemen:

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see whether Friday afternoon is convenient or to arrange some other
time for the first meeting.

Yours cordially,

Charles H. Smith

Putting aside the allurements of a life of ease, to which his wealth invited him, Martin A. Ryerson, while still a young man, became President of the Board of Trustees of the University of Chicago. Immediately he seemed to catch the spirit of William Rainey Harper, and became his most efficient aid in the tremendous work of creating and building up an institution which was to contribute its full share towards the spread of knowledge among mankind.

Martin A. Ryerson held the position of President of the Board of Trustees uninterruptedly for full thirty years. The knowledge and zeal which he brought to bear upon the work seemed ever to expand with the increasing importance of the labor which he had assumed. During all of the years he gave to his duties unfailing attention. His sound judgment on all matters of business, his keen insight into the implications of every plan proposed, his exact knowledge of educational policies, his great taste in questions of art as applied to architecture, as well as to all forms of beauty, his full understanding of legal relations - these and other unusual qualities gave exceptional value to the unstinted services which he rendered to the University. In the Chair his unfailing courtesy to all his fellow trustees and his direct and effective method of disposing of business made the meetings of the Board a pleasure.

The intimate relationship between President Ryerson and President Harper, during the period of Dr. Harper's connection with the University, enabled Mr. Ryerson to collaborate efficiently with President Judson upon his assumption of the Presidency.

His opinion on all questions met with unfailing respect. Taking pains never to interfere with the educational administration of the University, yet his judgment on any educational question brought to the Board was of conclusive value in the eyes of the whole educational staff. His generous and wisely planned beneficences were of inestimable help to the development of the University. Under his wise administration the Institution grew from its small but ambitious beginning in 1892 to be one of the foremost in the land - equal to any as an educational force, equalled by few in adding to human knowledge by research.

President Ryerson has made a distinct contribution to the cause of human knowledge by the distinguished service which he has rendered, and in recognition thereof the Board

Butting aside the alternative of a life of ease to which his wealth invited him, Martin A. Ryerson, still a young man, became President of the Board of Trustees of the University of Chicago. Immediately he seemed to enter the spirit of William Rainey Harper, and became the most efficient aid in the tremendous work of creating and building up an institution which was to contribute its full share towards the spread of knowledge among mankind.

Martin A. Ryerson held the position of President of the Board of Trustees until 1902, for full thirty years. The knowledge and skill which he brought to bear upon the work seemed ever to expand with the increasing importance of the labor which he had assumed. During all of the years he gave to his duties unfailing attention. His sound judgment on all matters of business, his keen insight into the implications of every plan proposed, his grasp of educational policy, his great sense of duty, his ability to apply to architecture, as well as to all other fields, his full understanding of legal relations - these and other unusual qualities gave exceptional value to the untiring services which he rendered to the University. In the last his untiring courtesy to all his fellow trustees and his direct and effective method of disposing of business made the meetings of the Board a pleasure.

The intimate relationship between President Ryerson and President Harper, during the period of Dr. Harper's connection with the University, enabled Dr. Ryerson to collaborate efficiently with President Harper upon the reorganization of the Presidency.

His opinion on all questions met with unfailing respect. His name never is forgotten with the student body. His influence on the University was far-reaching. On any educational question brought to the Board was of a decisive value. In the eyes of the whole educational world, his generous and wisely planned benefactions were of immeasurable help to the development of the University. Under his able administration the institution grew from its small beginnings beginning in 1892 to be one of the foremost in the land - equal to any as an educational force, equalled by few in ability to human knowledge by research.

President Ryerson has made a distinct contribution to the cause of human knowledge by the distinguished services which he has rendered, and in recognition thereof the Board

of Trustees of the University of Chicago takes this opportunity of expressing regret that its honored President thinks it best no longer to continue in the office which he has held nearly a third of a century, and places on record this tribute of respect, of gratitude, and of the personal affection which its members entertain for him.

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TO RECORD THE DISTINGUISHED SERVICE OF
MARTIN ANTOINE RYERSON

TO THE UNIVERSITY OF CHICAGO, THE BOARD OF TRUSTEES OF WHICH HE WAS
PRESIDENT FOR THIRTY YEARS, HAS PLACED THIS TABLET HERE. HIS DEVOTION
TO THE AFFAIRS OF THE UNIVERSITY, HIS SOUND JUDGMENT, HIS WISE COUNSEL,
HIS KNOWLEDGE AND ZEAL AS WELL AS HIS GENEROUS BENEFRACTIONS, HAVE BEEN
OF INESTIMABLE VALUE. ANNO DOMINI MCMXXII

TO SECOND THE DISTINGUISHED SERVICE OF
MAYOR GEORGE BROWN

TO THE DISTINGUISHED SERVICE OF
MAYOR GEORGE BROWN, THE BOARD OF TRUSTEES OF WHICH HE WAS
PRESIDENT FOR SEVERAL YEARS, HAS PLACED THIS TALENTED MAN
IN THE SERVICE OF THE UNIVERSITY, HIS SOUND JUDGMENT, HIS VISION
AND HIS COURAGE AND WILL BE AS HIS GENEROUS CONTRIBUTION, AND THE
ST. LOUIS UNIVERSITY. MAYOR GEORGE BROWN.

F. 7

January 18, 1924.

My dear Mr. Swift:

I am inclosing herewith copies of correspondence with Mr. Ryerson in April, 1921, with respect to the Chapel Fund and also the Final Gift distribution, together with copy of his letter of April 22, 1921, stating that this material was desired in order to enable him to answer more accurately than from memory some questions asked by Mr. Rockefeller, Jr.

Perhaps it might be desirable at an opportune time to secure Mr. Ryerson's recollection with respect to the Chapel Fund and the conference which he mentions. I am sending copies of this correspondence to Dr. Burton, as well as a copy of this letter.

yours very truly,

Mr. Harold H. Swift,
Union Stock Yards,
Chicago.

January 18, 1924.

My dear Mr. Swift:

I am inclosing herewith copies of correspondence with Mr. Ryerson in April, 1921, with respect to the Chapel Fund and also the Final Gift distribution, together with copy of his letter of April 22, 1921, stating that this material was desired in order to enable him to answer more accurately than from memory some questions asked by Mr. Rockefeller, Jr. Perhaps it might be desirable at an opportune time to secure Mr. Ryerson's recollection with respect to the Chapel Fund and the conference which he mentions. I am sending copies of this correspondence to Dr. Burton, as well as a copy of this letter.

Yours very truly,

Mr. Harold H. Swift,
Union Stock Yards,
Chicago.

The University of Chicago

Ryerson Physical Laboratory

Twenty sixth November,
Nineteen twenty four

F7

My dear President Burton,

Unfortunately Professor Michelson is again ill at his home and so has not had an opportunity to see your letter of November twenty fifth. However, I am sure that he would wish me to acknowledge your announcement of Mr. Ryerson's gift, and to thank you for your good wishes for his work.

Yours very sincerely,

Susan Crandall Kimmell
(Mrs. Leslie F.)

President Ernest D. Burton,
The University of Chicago.

77
The University of Chicago
Keweenaw Optical Laboratory
Twenty sixth November
Nineteen twenty four

My dear President Barton,

Unfortunately Professor Liberson
is again ill at his home and so has not had
an opportunity to see your letter of 15th
day twenty fifth. However, I am sure that
he would wish me to acknowledge your generous
gift of Mr. Liberson's gift, and to thank you
for your good wishes for his work.

Yours very sincerely,

Lucas Corbally Kimball
(Mr. Leslie F.)

President Ernest B. Horton,
The University of Chicago.

The University of Chicago

The Board of Trustees

77

OFFICE OF THE SECRETARY
ELLIS AVENUE AND FIFTY-EIGHTH STREET

November 14,
1924.

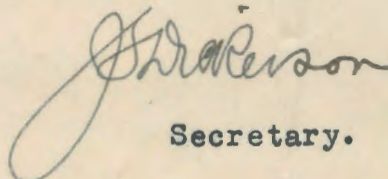
President E. D. Burton,

Faculty Exchange.

Dear President Burton:

I presume you would prefer
to write to Mr. Michelson announcing to him
Mr. Ryerson's gift and its terms. If,
however, you desire me to do it, will you
kindly telephone and I will send him word.

Yours very truly,


Secretary.

The University of Chicago

The Board of Trustees

November 14,
1924.

President E. D. Burton,

Faculty Exchange.

Dear President Burton:

I presume you would prefer

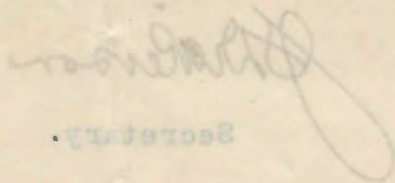
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however, you desire me to do it, will you

kindly telephone and will send him word.

Yours very truly,


Secretary.

COPY

77

October 24, 1924.

The Board of Trustees,
The University of Chicago,
Chicago, Illinois.

Dear Sirs:

Professor Michelson, who has been at work the past two summers in making measurements of the velocity of light, desires to continue the experiments on a larger scale during the summer of 1925. This will require, in addition to the means of which he can now dispose, an outlay estimated by him at \$10,450. I have informed Professor Michelson that I will give this sum to the University for the purpose named, and I enclose herewith my check therefor. This fund may be temporarily invested if the Trustees so desire, the principle and accumulated interest to be paid out as requisitioned by Professor Michelson. Any sum remaining unexpended on December 31, 1925, may be appropriated by the Board for a continuance of these experiments, or be used for any other research in Physics.

Very truly yours,

(Signed) Martin A. Ryerson.

W. E. D.

*You will know how much
detail of this arrangement
is to be given to Mr. Michelson*
Ho

COPY

October 24, 1924.

The Board of Trustees,
The University of Chicago,
Chicago, Illinois.

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the past two summers in making measurements of the velocity
of light, desires to continue the experiments on a larger
scale during the summer of 1925. This will require, in
addition to the means of which he can now dispose, an outlay
estimated by him at \$10,450. I have informed Professor
Michelson that I will give this sum to the University for the
purpose named, and I enclose herewith my check therefor. This
fund may be temporarily invested if the Trustees so desire.
The principle and accumulated interest to be paid out as re-
quisitioned by Professor Michelson. Any sum remaining unex-
pended on December 31, 1925, may be appropriated by the Board
for a continuance of these experiments, or be used for any
other research in Physics.

Very truly yours,

(Signed) Martin A. Ryerson.

Handwritten note:
Amount known to be used
for the summer of 1925
\$10,450

77
November 25, 1924.

My dear Mr. Michelson:

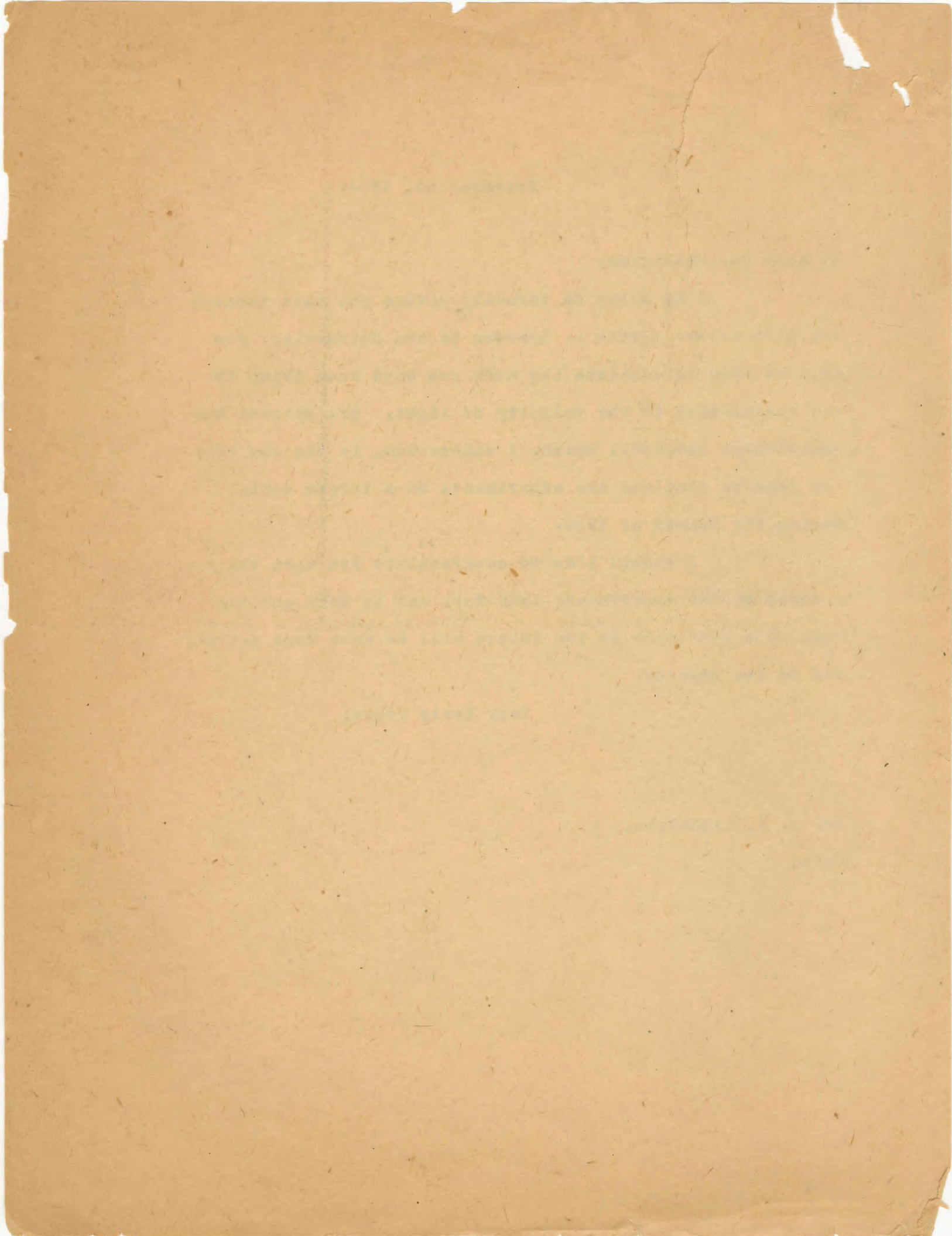
I am happy to formally advise you that through the gift of Mr. Martin A. Ryerson to the University, you will be able to continue the work you have been doing in the measurement of the velocity of light. Mr. Ryerson has contributed \$10,450., which, I understand, is the sum that you need to continue the experiments on a larger scale during the Summer of 1925.

I should like to congratulate you upon the success of the experiments thus far, and to hold out the hope that your work in the future will be even more satisfying in its results.

Very truly yours,

Mr. A. A. Michelson.

EDB:S



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Esper's

The University of Chicago
CHICAGO, ILLINOIS
Office of the President

1916?
2

(For release in morning papers, December 2)

Mr. Martin A. Ryerson contributes to medical endowment \$250,000. This raises the entire fund of contributions to \$3,750,000 toward the \$5,300,000 needed. This gift will provide for the endowment of one of the half dozen great medical chairs in the schools and affords again a striking instance of generosity on the part of the donor. Mr. Ryerson, who has been president of the Board of Trustees since 1892, has given to the University a total of \$820, 288.19.

M 11

The Hollywood
Southern Pines, N. C.,
January 28, 1924.

Mr. Harold H. Swift
Union Stock Yards,
Chicago, Ill.

My dear Mr. Swift:

I have your letters of January 23rd,
Jan. 24th, Jan. 25th and your telegram of the 25th
which I answered from New York.

First let me thank you for your letter
respecting your own subscription to the Medical Fund
of 1917, your letter concerning your mother's subscrip-
tion and copy of the letter of your brother Charles
concerning his subscription. These letters seem to me
to put the matter in just the shape it is desirable to
have it, and while your letters to me are not the
official copies I am very glad to have them and know
how the matter stands.

While on this matter may I raise the
question whether we might not confirm Mr. Judson's
testimony as to the designation of Mr. Ryerson's gift
by further correspondence. Going over Mr. Judson's
letter again I was struck by the testimony that Mr.
Ryerson's gift was for the West Side school. It had
not occurred to me that this was so. Subsequent
examination of the correspondence and the date at which
the term "Post-graduate" was introduced as the designa-
tion of the West Side school, displacing the term
"Graduate", strongly confirms Mr. Judson's testimony;
but the fact that he offered it voluntarily, not in
response to a question from me, makes it evident that
it was very clear in his mind. This is probably quite
sufficient evidence but if I should write him saying
that I was interested in and a little surprised at
Mr. Ryerson's designation of his gift and ask him if
he recalled why Mr. Ryerson made this choice, I should
doubtless get still further confirmatory evidence which
might also clear up the whole matter and remove whatever
lingering doubts any of us have. While the case seems
perfectly clear I should

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11 M
The Holywood
Southern Pines, N. C.,
January 28, 1924.

Mr. Harold H. Swift
Union Stock Yards,
Chicago, Ill.

My dear Mr. Swift:

I have your letters of January 23rd,
Jan. 24th, Jan. 25th and your telegram of the 25th
which I answered from New York.

First let me thank you for your letter
respecting your own subscription to the Medical Fund
of 1917, your letter concerning your mother's subscrip-
tion and copy of the letter of your brother Charles
concerning his subscription. These letters seem to me
to put the matter in just the shape it is desirable to
have it, and while your letters to me are not the
official copies I am very glad to have them and know
how the matter stands.

While on this matter may I raise the
question whether we might not confirm Mr. Judson's
testimony as to the designation of Mr. Ryerson's gift
by further correspondence. Going over Mr. Judson's
letter again I was struck by the testimony that Mr.
Ryerson's gift was for the West Side school. It had
not occurred to me that this was so. Subsequent
examination of the correspondence and the date at which
the term "Post-graduate" was introduced as the designa-
tion of the West Side school, displacing the term
"Graduate", strongly confirms Mr. Judson's testimony;
but the fact that he offered it voluntarily, not in
response to a question from me, makes it evident that
it was very clear in his mind. This is probably quite
sufficient evidence but if I should write him saying
that I was interested in and a little surprised at
Mr. Ryerson's designation of his gift and ask him if
he recalled why Mr. Ryerson made this choice, I should
doubtless get still further confirmatory evidence which
might also clear up the whole matter and remove whatever
lingering doubts any of us have. While the case seems

of the
voluntary

perfectly clear, I should not like to run any risk of appropriating Mr. Ryerson's gift for the Post-Graduate School and notifying Rush Medical College that this had been done and then discover when Mr. Ryerson comes home that we had made a mistake. This is all the more important since his gift constitutes about forty percent of the whole amount which we are designating for the Post-Graduate School. In short, I am quite sure I am right, but should like to make assurance doubly sure. Would you advise writing to Mr. Judson?

Cordially yours,

perfectly clear, I should not like to run any risk
of appropriating Mr. Ryerson's gift for the Post-
Graduate School and notifying Rush Medical College
that this had been done and then discover when Mr.
Ryerson comes home that we had made a mistake.
This is all the more important since his gift
constitutes about forty percent of the whole amount
which we are designating for the Post-Graduate School.
In short, I am quite sure I am right, but should
like to make assurance doubly sure. Would you
advise writing to Mr. Jackson?

Cordially yours,

COPY

January 30, 1924

My dear Mr. Swift:

In answer to your letter of January 23, I am returning herewith the sheet of paper with the list of donors to the medical funds, and have indicated beside each one where no designation has been made by you, the designation of the fund insofar as it can be determined from the correspondence. For instance, referring to the letter of Mr. J. Ogden Armour, you will notice that he states he has subscribed through Dr. Billings \$200,000 for the medical school. It may be that Dr. Billings has in his possession some information with reference to a designation. You will note further that in the case of Mr. Haskell, while the subscription is made through Dr. Billings, the letter of gift is addressed to Dr. Judson and the last sentence of the first paragraph indicates that the fund may be applied at the discretion of the Board. In the case of Mr. Lichstern, he writes a confirmation of a subscription. The letter of confirmation is the only document I have been able to find. You will note in the minutes of February 13, 1917, that the subscription of Mr. A. D. Thomson is made through Dr. Billings without any mention of the fact that it is for the University or any specific department in the University. Perhaps this might be inferred from the fact that the letter was addressed to President Judson.

Perhaps it would be desirable to secure, if possible, the original documents together with an authoritative interpretation of each, and bind them in permanent form so that the matter once for all may be clearly set forth.

Yours very truly,

Mr. Harold A. Swift
Union Stock Yards
Chicago

N. C. Plimpton

1924

January 30, 1924

My dear Mr. Swift:

In answer to your letter of January 23, I am returning

herewith the sheet of paper with the list of donors to the

medical funds, and have indicated beside each one where no

designation has been made by you, the designation of the fund

insofar as it can be determined from the correspondence. For

instance, referring to the letter of Mr. J. Ogden Armour, you

will notice that he states he has subscribed through Dr. Billings

\$200,000 for the medical school. It may be that Dr. Billings has

in his possession some information with reference to a designation.

You will note further that in the case of Mr. Haskell, while the

subscription is made through Dr. Billings, the letter of gift

is addressed to Dr. Hudson and the last sentence of the first

paragraph indicates that the fund may be applied at the discretion

of the Board. In the case of Mr. Richardson, he writes a confirmation

of a subscription. The letter of confirmation is the only

document I have been able to find. You will note in the minutes

of February 13, 1917, that the subscription of Mr. A. B. Thomson

is made through Dr. Billings without any mention of the fact

that it is for the University or any specific department in the

University. Perhaps this might be inferred from the fact that

the letter was addressed to President Hudson.

Perhaps it would be desirable to secure, if possible,

the original documents together with an authoritative interpretation

of each, and bind them in permanent form so that the matter once

for all may be clearly set forth.

Yours very truly,

M. C. Phipps

Harold A. Swift
23 Stock Yards
Wash

COPY

January 26, 1924.

My dear Mr. Swift:

In answer to your letter of January 23 concerning the subscriptions to the Medical School Funds:

Certain of the letters of gift were not recorded in the minutes. I have asked Mr. Fairweather to send me copies of all such letters, and as soon as I have this information I shall be very glad to comply with the request in your letter.

Yours very truly,

N. C. Plimpton

Mr. Harold H. Swift
Union Stock Yards
Chicago

COPY

January 28, 1924.

My dear Mr. Swift:

In answer to your letter of January 22 concerning
the subscriptions to the Medical School Funds:
Certain of the letters of gift were not recorded
in the minutes. I have asked Mr. Fairweather to
send me copies of all such letters, and as soon
as I have this information I shall be very glad
to comply with the request in your letter.

Yours very truly,

N. C. Plimpton

Mr. Harold H. Swift
Union Stock Yards
Chicago

M 11
X
M 2

The Hollywood,
Southern Pines, N. C.,
February 2, 1924.

My dear Mr. Ryerson:

In a recent conversation with certain members of the Rush Medical Faculty over the plans for the development of our two medical schools, the question was raised - what part, if any, of the money raised in 1916-17 was designated or assigned to what we have lately been calling the Post-graduate School, and which it is expected to develop on the West Side of the city. Though he took pains to state that he was not speaking officially, Dr. Billings said that when the money was being solicited he was authorized to say and did in fact say that up to one million dollars might be used for the school above named. This was a surprise to me, but I promised to ascertain the facts and have been endeavoring to do so.

The result so far may be briefly stated as follows:

1- The contract with the General Education Board provided that four million dollars must be set aside for the endowment of the Medical Schools of the University, and to make it clear that the plural was intentional named the School for medical undergraduates on the South Side and the School for medical graduates on the West Side.

2- In the letter of Dr. Billings of January 11, 1917, he proposes that the Billings family will give one million dollars for the erection of a hospital for the purposes of teaching and research in Medicine and adds that-

"It is understood by the donors that the hospital will be erected on ground furnished by the University of Chicago; and that it is the intention of the Board of Trustees of the University to use

11
The Hollywood
Southern Pines, N. C.
February 2, 1934.

My dear Mr. Peterson:

In a recent conversation with certain members of the Rush Medical Faculty over the plans for the development of our two medical schools, the question was raised - what part, if any, of the money raised in 1918-19 was designated or reallocated to what we have lately been calling the Post-graduate School, and which it is expected to develop on the West Side of the city. Through no lack of desire to state that he was not speaking officially, Dr. Billings said that when the money was being collected he was authorized to say and did in fact say that up to one million dollars might be used for the school above named. This was a surprise to me, but I promised to ascertain the facts and have been endeavoring to do so.

The result so far may be briefly stated as follows:

1- The contract with the General Education Board provided that four million dollars must be set aside for the endowment of the Medical Schools of the University, and to make it clear that the plan was intentional named the School for medical undergraduates on the South Side and the School for medical graduates on the West Side.

2- In the letter of Dr. Billings of January 11, 1917, he proposed that the Billings Faculty will give one million dollars for the erection of a hospital for the purpose of teaching and research in Medicine and adds that-

"It is understood by the donors that the hospital will be erected on ground furnished by the University of Chicago; and that it is the intention of the Board of Trustees of the University to use

MAR - 2

the income from an endowment fund of one million five hundred thousand dollars for the maintenance of said hospital; and that it is further the intention of the Trustees of the University to use the income from an endowment fund of one million five hundred thousand dollars for the purpose of providing salaries for the full-time teachers in the Medical School who will be themselves the hospital staff."

The letter of Dr. Billings says nothing of the use to be made of the remaining million dollars of the four million dollars endowment stipulated in the contract of the General Education Board, but his silence concerning it is at least consistent with his recent statement that it was understood that up to one million dollars might be used as endowment for the school on the West Side.

3- This understanding is confirmed by a statement from Dr. Judson written to me under date of January 5, 1924. I am enclosing herewith a copy of this statement in full.

4- In your own letter to Dr. Judson of Nov. 29, 1916, in which you substitute for your previous pledge of one hundred thousand dollars a new one of two hundred and fifty thousand dollars, you state -

"Furthermore, I desire that my contribution be used to endow a memorial professorship in the graduate department of the Medical School, the object of the memorial to be designated by me."

5- In a letter from Richard T. Crane, Jr. to Dr. Judson dated February 26, 1917, he writes-

"At the request of Dr. Frank Billings I am writing about my donation of \$100,000 to the new hospital plan. It is my wish that this be used for the West Side Graduate Department, that Dr. Billings explained to me was a part of the whole plan."

6- In a letter from R. T. Crane, Jr. to Dr. Billings, dated May 16, 1917, he writes as follows:

and income from an endowment fund of one million five hundred thousand dollars for the maintenance of said hospital; and that it is further the intention of the Trustees of the University to use the income from an endowment fund of one million five hundred thousand dollars for the purpose of providing salaries for the full-time teachers in the Medical School who will be themselves the hospital staff."

The letter of Dr. Billings says nothing of the use to be made of the remaining million dollars of the four million dollar endowment stipulated in the agreement of the General Education Board, but his silence concerning it is at least consistent with his recent statement that it was understood that up to one million dollars might be used as endowment for the school on the West Side.

3- This understanding is confirmed by a letter from Dr. Johnson written to me under date of January 8, 1924. I am enclosing herewith a copy of this statement in full.

4- In your own letter to Dr. Johnson of Nov. 22, 1916, in which you substitute for your previous pledge of one hundred thousand dollars a new one of two hundred and fifty thousand dollars, you state -

"Furthermore, I desire that my contribution be used to endow a memorial professorship in the Graduate Department of the Medical School, the object of the memorial to be designated by me."

5- In a letter from Richard T. Greene, Jr. to Dr. Johnson dated February 26, 1917, he writes -

"At the request of Dr. Frank Billings I am writing about my donation of \$100,000 to the new hospital plan. It is my wish that this be used for the West Side Graduate Department, that Dr. Billings explained to me was a part of the whole plan."

6- In a letter from R. T. Greene, Jr. to Dr. Billings, dated May 16, 1917, he writes as follows:

MAR -3

"In regard to our conversation when you were in a few days ago to see me about the Chair of Medicine for the West Side Department of the new University of Chicago Medical College, I had a letter from Mr. Williams inclosing a copy of one to you dated April 30, in which he intimates that my brother, C. R. Crane, is willing to increase his subscription \$25,000, and I will be very glad to increase mine that amount, provided, however, I could be sure of two or three years in which to complete my payments."

7- In a letter from Roger H. Williams to Dr. Judson, dated May 22, 1917, he writes-

"On behalf of my client Mr. Charles R. Crane, I wish to confirm to you his acceptance of the proposition made to him by Dr. Frank Billings, that he join with his brother, Mr. Richard T. Crane, Jr., in contributing \$250,000. toward endowing a Chair of Medicine in the Graduate School of the University of Chicago, said Chair to be in memory of their father, Mr. Richard T. Crane."

8- In a letter of F. A. Hardy to Dr. Judson, dated April 28, 1917, he writes-

"I have forwarded to you my check payable to your order for \$10,000. I desire that the said check serve as an endowment of the medical funds of the University and that the income from this endowment be applied to the surgical department of the graduate school in the maintenance of a resident surgeon at the Presbyterian Hospital."

9- In a letter from Mr. Heckman to the Board of Trustees of April 17, 1917, referring to the gift of \$25,000 from Dr. Ormsby as Trustee for the Hyde Memorial Fund, he says-

"It is understood that the income from this fund is to be used for research in skin diseases and cancer, under the direction of the Head of the Department of Dermatology at the Graduate School."

"In regard to our conversation when you were in a few days ago to see me about the Chair of Medicine for the West Side Department of the University of Chicago Medical College, I had a letter from Mr. Williams enclosing a copy of one to you dated April 30, in which he intimates that my brother, G. B. Crane, is willing to increase his subscription \$25,000, and I will be very glad to increase mine that amount, provided, however, I could be sure of two or three years in which to complete my payments."

7- In a letter from Roger H. Williams to Mr. Jackson, dated May 22, 1917, he writes-

"On behalf of my client Mr. Charles R. Crane, I wish to confirm to you his acceptance of the proposition made to him by Mr. Frank Billings, that he join with his brother, Mr. Richard T. Crane, Jr., in contributing \$250,000, toward endowing a Chair of Medicine in the Graduate School of the University of Chicago, said Chair to be in memory of their father, Mr. Richard T. Crane."

8- In a letter of F. A. Hardy to Mr. Jackson, dated April 28, 1917, he writes-

"I have forwarded to you my check payable to your order for \$10,000. I desire that the said check serve as an endorsement of the medical funds of the University and that the income from this endowment be applied to the surgical department of the Graduate School in the maintenance of a resident surgeon at the Presbyterian Hospital."

9- In a letter from Mr. Hedeman to the Board of Trustees of April 17, 1917, referring to the gift of \$25,000 from Dr. Grimes as trustee for the Hyde Memorial Fund, he says-

"It is understood that the income from this fund is to be used for research in skin diseases and cancer, under the direction of the Head of the Department of Dermatology at the Graduate School."

MAR -4

These extracts manifestly raise the question - what the term "graduate medical school" or other similar phrase containing the word "graduate" meant as used by those who were soliciting funds for the Medical Schools in 1916-17, and by the donors to these Schools.

The letter of Dr. Judson of January 8, 1924, clearly indicates that he understood the term as used at that time to refer to the school for graduates in medicine which more recently we have been calling the Post-graduate School.

The records of the Board of Trustees seem clearly to confirm this interpretation. At a meeting of the Board of Trustees held Nov. 8, 1915, President Judson presented a communication of the same date in which there occur the following statements:

"There shall be an undergraduate medical school established in the quadrangles of the University of Chicago on the Midway. - - - - -"When I speak of an undergraduate medical school I mean "undergraduate" with reference to the M.D. degree. - - - "There shall be a graduate medical school, consisting of the Rush Medical College and the Presbyterian Hospital and such other hospitals as may be considered in connection therewith. Again I say 'graduate' with reference to the M.D. degree."

The earliest occurrence of the word "post-graduate" in the records of the Board is in the minutes of the meeting of May 8, 1917. At this meeting President Judson presented a memorandum of a recent conference held in New York, namely of February 16, 1917, in which a new terminology is proposed, the school at the University being simply called "the Medical School" and the school at the Presbyterian Hospital being called "the Polyclinic or Postgraduate School." Even here, however, the school at the University is not designated as "the Graduate School" and it is to be noted that though the conference in New York was held Feb. 10, the memorandum communicated to the Board was dated

These extracts manifestly raise the question - what the term "graduate medical school" or other similar phrase containing the word "graduate" meant as used by those who were soliciting funds for the National Council in 1916-17, and by the donors to these schools.

The letter of Dr. Johnson of January 8, 1924, clearly indicates that he understood the term as used at that time to refer to the school for graduates in medicine which have recently been called the Post-graduate School.

The records of the Board of Trustees seem clearly to confirm this interpretation. At a meeting of the Board of Trustees held Nov. 8, 1916, President Johnson presented a communication of the same date in which there occur the following statements:

"There shall be an undergraduate medical school established in the quadrangle of the University of Chicago on the Midway. . . . When I mean speak of an undergraduate medical school I mean 'undergraduate' with reference to the M.D. degree. . . . There shall be a graduate medical school, consisting of the Rush Medical College and the Presbyterian Hospital and such other hospitals as may be considered in connection therewith. Again I say 'graduate' with reference to the M.D. degree."

The earliest occurrence of the word "post-graduate" in the records of the Board is in the minutes of the meeting of May 8, 1917. At this meeting President Johnson presented a memorandum of a recent conference held in New York, namely at February 10, 1917, in which a new terminology is proposed, the school of the University being simply called "the Medical School" and the school at the Presbyterian Hospital being called "the Polytechnic or Postgraduate School." Even here, however, the school of the University is not designated as "the Graduate School" and it is to be noted that though the conference in New York was held Feb. 10, the memorandum communicated to the Board was dated

MAR -5

May 8th.

It would therefore seem clear as Dr. Judson implies in his statement of January 5, 1924, and as is definitely implied also in some of the letters quoted above that the term "graduate school" referred to the school to be developed on the West Side for graduates in Medicine.

The matter is, however, of so much consequence that I have laid all these facts before you that I might not make any mistake in reference to your own large contribution to the fund of 1916-17.

I may add that according to present indications the sum of \$599,000 of the million that was free to be designated for the (post-)graduate school was so designated, and that \$125,000 given by David B. Jones, Thomas D. Jones, and John G. Shedd left to Dr. Billings to designate was by him designated for the General Endowment Fund; that is, left at the disposal of the Board of Trustees to be appropriated for either school. The \$350,000 given by the Swift family has also in recent letters been assigned to the General Endowment Fund.

We are still searching our correspondence to discover whether there are any other designations, and I am consulting Mr. Horace K. Tenney on any points of law involved. When all the evidence is assembled, it is my thought to ask the Board of Trustees to instruct the Auditor to set up accounts on his books in accordance with the expressed wishes of the donors.

It is clear of course that both schools will need more money than has been designated to them, and I have so stated to the Rush Medical Faculty. That a considerable portion of the free million was designated for the (Post-)Graduate School and can now be set aside for it is on the whole, I think, very fortunate. It will help establish good feeling on the part of that Faculty to the University and will encourage them to endeavor to secure additional gifts.

I shall be glad to have you make any comment occurs to you on the statements of this letter, and in particular to indicate whether my interpreta-

MAR - 5

May 8th.

It would therefore seem clear as Dr. Hudson implies in his statement of January 2, 1924, and as is definitely implied also in some of the letters quoted above that the term "graduate school" referred to the school to be developed on the West Side for graduates in Medicine.

The matter is, however, of so much consequence that I have laid all these facts before you that I might not make any mistake in reference to your own large contribution to the fund of 1914-15.

I may add that according to present indications the sum of \$399,000 of the million that was first to be designated for the (post-)graduate school was so designated, and that \$125,000 given by David E. Jones, Thomas D. Jones, and John G. Shedd left to Dr. Billings to designate was by him designated for the General Endowment Fund; that is, left at the disposal of the Board of Trustees to be appropriated for other school. The \$380,000 given by the Swift family has also in recent letters been assigned to the General Endowment Fund.

We are still searching our correspondents to discover whether there are any other designations, and I am consulting Mr. Horace E. Tenny on my points of law involved. When all the evidence is assembled, it is my thought to ask the Board of Trustees to instruct the Auditor to set up accounts on his books in accordance with the expressed wishes of the donors.

It is clear of course that both schools will need more money than has been designated to them, and I have so stated to the Rush Medical Society. That a considerable portion of the five million was designated for the (Post-)Graduate School and can now be set aside for it is on the whole, I think, very fortunate. It will help establish good feeling on the part of that Society to the University and will encourage them to endeavor to secure additional gifts.

I shall be glad to have you make any comments on the statements of this letter, and in particular to indicate whether my interpretation

MAR -6

tion of your letter as designating your gift for the (Post-)Graduate School is correct.

I say "(Post-)Graduate" rather than "West Side" because as you doubtless recall the contract with Rush Medical College now awaiting the approval of the higher court does not specify where that school shall be located. While of course it is understood that it shall be located in the Rawson Building the contract does not exclude its removal to the South Side if at some future time this should seem best.

If also you desire to indicate the object of the memorial referred to in your letter, I should of course be glad to report your wishes to the Board.

With sincere respect,

Very truly yours,

tion of your letter as designating your gift for
the (Post-)Graduate School is correct.

I say "(Post-)Graduate" rather than "Post-
Graduate" because as you doubtless recall the contract
with Rush Medical College now awaiting the approval
of the higher court does not specify where that
school shall be located. While of course it is
understood that it shall be located in the Newson
Building the contract does not exclude its removal
to the South Side if at some future time this should
seem best.

If also you desire to indicate the object
of the memorial referred to in your letter, I should
of course be glad to report your wishes to the Board.

With sincere respect,

Very truly yours,

MA



Ryan

HOTEL ITALIE
FLORENCE

Copy H.H.S. ✓

March 7, 1924.

My dear Mr. Burton:

I have to thank you for several letters giving very interesting information concerning the development of the plans for the Medical School and the provision made by Mr. Rockefeller for the Oriental Institute. Mr. Beasted had already written me about the latter. I am not surprised by Mr. Rockefeller's decision not to erect the building for the Institute though I hoped the very comprehensive and attractive plan Mr. Beasted presented would appeal to him as a whole.

I have known Mr. Ellsworth for many years and think very highly of him. He is generous but—

TELEGR. ITALIE - FIRENZE

rather impulsive and inclined to go his own way
in his benefactions. He is also apt to concentrate on
one thing at a time to the exclusion of others which
one might think of as worthy of his consideration.

His school at Hudson has lately been occupying him
in that way and as long as it continues to do so
you will find it difficult to interest him in anything
else of importance. He is doing good work there and
I am glad you are helping him to find a Principal
for it.

If he is meaning the completion of that undertaking
we can present our case to him with better prospects.

Unfortunately he has never shown any special
attachment to Chicago since he left there, years ago,
so our appeal would not have the aid of civic
interest in the narrower sense.

We have an invitation to visit him at Villa Palmieri
but cannot await his arrival there.

I shall be glad to go more fully into this matter

HOTEL ITALIE
FLORENCE



TELEGR. ITALIE - FIRENZE

with you in preparation for an effort to be made
in the Autumn when Mr Ellsworth returns to America.
As to the designation of the funds contributed to the
Medical School, referred to in your last letter: I
am convinced that in every case the word "graduate"
was intended to mean graduate with reference to
the degree of M. D. and ^{that} the funds so designated
should be applied to the maintenance of the "Post-Graduate"
School to be established on the West Side.
The word was so used by me in offering my contribution.
Before designating more fully the memorial feature of
this gift - I should like to consult you and Dr
Billings on my return to Chicago.

We enjoyed very much our nine weeks stay at
Cannes. January was nearly perfect - and we

counted ourselves fortunate in have only occasional
and short unsettled periods in February when the
weather throughout the rest of Europe was so bad.
We came to Florence about a week ago but our
renewal of acquaintance with this interesting city
has been delayed by an attack of influenza which
kept me housebound a good part of the time.

Mr & Mrs Hutchinson have just left us to return to
America. We are not due there until June.

Mr Ryerson joins me in sending cordial regards
to Mr Burton and yourself and in hoping that
your outing at Southern Pines was most beneficial.

Very sincerely yours.

Marion T Ryerson

Resident Guest - D. Burton.

The University of Chicago

The University of Chicago

Department of Medicine

May 19, 1924

President Ernest D. Burton
University of Chicago
Chicago, Illinois

Dear President Burton:

I have been going over the documents which refer to the endowment fund of \$579,055 designated for the West Side. I had been under the impression that this was a general fund, the income of which might be used for purposes of Post-graduate instruction at Rush. I find, however, that all of this fund has been designated for certain special purposes and that by far the largest amount has been designated for purposes which may embarrass the University in inaugurating this work on the Rush Post-graduate School.

I refer specifically to the gift of Mr. Ryerson of \$250,000 which is to endow a memorial professorship in the Rush Post-graduate School, and the gift of \$250,000 from the Cranes which is to endow a Chair of Medicine in the Rush Post-graduate School.

If the conditions of these two gifts are to remain as stated the income from \$500,000 can be used only for the purpose of paying the salaries of two Professors in the Rush Post-graduate School. It seems likely that it will be some years before the Rush Post-graduate School is organized on such a basis as to justify the payment of two such salaries. In the meantime there will be urgent need for funds to provide for the general expenses of the school on the West Side; for the payment of salaries; and for departmental expenses such as laboratory supplies, technicians, etc.

If the income from this \$500,000 is to be of immediate use to the University in developing the work of the Rush Post-graduate School it would seem to me to be necessary to obtain the consent of the donors for the use of the income for other than the specified purposes.

I understand that in both cases the donors have not yet indicated their final intentions with respect to these gifts. I would suggest, therefore, that an attempt be made to secure the consent of the donors for the use of the income for general purposes of the Rush Post-graduate Medical School. In case this is not satisfactory to the donors, and the preservation of the memorial features of the gifts is important I would suggest that Memorial Departments be created instead of Memorial Professorships, thus allowing the designated Departments to enjoy the income from the funds rather than having them continue under the present restrictions.

Unless some such change as the above is made it will appear that any expense involved in reorganizing the work on the West Side will have to be born out of the general endowment fund of the University for medical purposes, and that the income from this \$500,000 will be unavailable.

Yours sincerely,

Frederick C. McLean

FCMcL/NG

THE UNIVERSITY OF CHICAGO

Department of Medicine

May 20, 1924

President Ernest B. Horton
University of Chicago
Chicago, Illinois

Dear President Horton:

I have been glad to see the documents which refer to the endowment fund of the Rush Post-Graduate School. I had been under the impression that this was a general fund, the income of which might be used for purposes of Post-Graduate Instruction at Rush. I find, however, that all of this fund has been designated for certain special purposes and that by the large endowment has been designated for purposes which may expedite the University in conducting this work of the Rush Post-Graduate School.

I refer specifically to the gift of Mr. Hyman of \$250,000 which is to endow a memorial professorship in the Rush Post-Graduate School, and the gift of \$250,000 from the Gates which is to endow a Chair of Medicine in the Rush Post-Graduate School.

If the conditions of these two gifts are to remain as stated the income from \$500,000 can be used only for the purpose of paying the salaries of two professors in the Rush Post-Graduate School. It seems likely that it will be some years before the Rush Post-Graduate School is organized on such a basis as to justify the payment of two such salaries. In the meantime there will be urgent need for funds to provide for the general expenses of the school on the first side; for the payment of salaries; and for departmental expenses such as laboratory supplies, technicians, etc.

If the income from this \$500,000 is to be of immediate use to the University in carrying on the work of the Rush Post-Graduate School it would seem to me to be necessary to obtain the consent of the donors for the use of the income for other than the specified purposes.

I understand that in both cases the donors have not yet indicated their final intentions with respect to these gifts. I would suggest, therefore, that an attempt be made to secure the consent of the donors for the use of the income for general purposes of the Rush Post-Graduate School. In case this is not satisfactory to the donors, and the preservation of the memorial fund of the Gates is important I would suggest that Memorial Department be created instead of Memorial Professorships, thus allowing the designated Department to enjoy the income from the funds rather than having them continue under the present restrictions.

Unless some such change as the above is made it will appear that very serious financial difficulties will arise in the work on the first side which will have to be born out of the general endowment fund of the University for medical purposes, and that the income from this \$500,000 will be unavailable.

Yours sincerely,

Frederick C. Billings

WEST SIDE GIFTS

May 27, 1924

1. Charles R. Crane. May 22, 1917 (Letter from Rogers H. Williams)

\$125,000. Endowment of Chair of Medicine in the Graduate School of the University of Chicago in memory of father, Mr. Richard T. Crane. Proposition made to C. R. Crane by Dr. Frank Billings. Joint contribution with brother, Richard T. Crane, Jr., toward \$250,000. Payment of \$125,000 to be given in installments spread over several years; possibly part payment January 1, 1918, remainder spread over 2 or 3 years thereafter.

2. R. T. Crane, Jr. February 26, 1917 and May 16, 1917
(Letters from R T Crane, Jr.)

\$125,000. Endowment of Chair of Medicine in the Graduate School of the University of Chicago in memory of father, Mr. Richard T. Crane. Proposition made to R. T. Crane by Dr. Frank Billings. Joint contribution with brother, Charles R. Crane, toward \$250,000. Desires consultation as to use with Dr. James Murray Washburn and Dr. James B. Herrick. One-half payable within the present year; the other half within two years from date.

3. F. A. Hardy. April 28, 1917 (Letter from F.A.Hardy)

\$10,000. Endowment of Medical Funds of the University. Income from endowment to be applied to the surgical department of Graduate School in maintenance of a resident surgeon at Presbyterian Hospital.

4. Oliver S. Ormsby. April 7, 1917 (Letter from Mr. Heckman)
March 15, 1917 (Receipt from University)

\$25,000. To form a part of endowment fund being raised for establishment and maintenance of a Medical Department in the University of Chicago. Income to be used for research in skin diseases and cancer, under direction of Head of Department of Dermatology at the Graduate School. Payment received March 15, 1917 in bonds issued to Oliver S. Ormsby, Trustee for Hyde Memorial Fund. Western Electric bonds, (25) of \$1000 each, at 101; July 1, 1917 and subsequent coupons attached.

5. Martin A. Ryerson November 29, 1916 (Letter from Mr. Ryerson)

\$250,000. Endowment of Memorial Professorship in the Graduate Department of Medical School; object of memorial to be designated by M.A.Ryerson. Subscription conditioned on total amount of \$5,300,000 being raised on or before June 30, 1918. \$100,000 payable within 90 days after notice of completion of aforesaid \$5,300,000; balance in two installments of \$75,000 each, payable in one and two years thereafter.

WEST SIDE GIFTS

May 27, 1924

1. Charles R. Crane. May 22, 1917 (Letter from Rogers H. Williams)

\$125,000. Endowment of Chair of Medicine in the Graduate School of the University of Chicago in memory of father, Mr. Richard T. Crane. Proposition made to C. R. Crane by Dr. Frank Billings. Joint contribution with brother, Richard T. Crane, Jr., toward \$250,000. Payment of \$125,000 to be given in installments spread over several years; possibly part payment January 1, 1918, remainder spread over 2 or 3 years thereafter.

2. R. T. Crane, Jr. February 28, 1917 and May 18, 1917 (Letters from R T Crane, Jr.)

\$125,000. Endowment of Chair of Medicine in the Graduate School of the University of Chicago in memory of father, Mr. Richard T. Crane. Proposition made to R. T. Crane by Dr. Frank Billings. Joint contribution with brother, Charles R. Crane, toward \$250,000. Doctor's contribution as to use with Dr. James Murray Mahburn and Dr. James B. Herrick. One-half payable within the present year; the other half within two years from date.

3. F. A. Hardy. April 28, 1917 (Letter from F.A. Hardy)

\$10,000. Endowment of Medical Funds of the University. Income from endowment to be applied to the surgical Department of Graduate School in maintenance of a resident surgeon at Presbyterian Hospital.

4. Oliver S. Grady. April 7, 1917 (Letter from Mr. Heckman) March 15, 1917 (Receipt from University)

\$25,000. To form a part of endowment fund being raised for establishment and maintenance of a Medical Department in the University of Chicago. Income to be used for research in skin diseases and cancer, under direction of Head of Department of Dermatology at the Graduate School. Payment received March 15, 1917 in bonds. Issued to Oliver S. Grady, Trustee for Hyde Memorial Fund. Western Electric bonds, (\$5) of \$1000 each, at 101; July 1, 1917 and subsequent coupons attached.

5. Martin A. Ryerson. November 29, 1916 (Letter from Mr. Ryerson)

\$250,000. Endowment of Memorial Professorship in the Graduate Department of Medical School; object of memorial to be designated by M.A. Ryerson. Subscription conditioned on total amount of \$2,300,000 being raised on or before June 30, 1918. \$100,000 payable within 60 days after notice of completion of amount; \$2,300,000; balance in two installments of \$75,000 each, payable in one and two years thereafter.

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

To record the distinguished service
of Martin A. Ryerson to the University of Chicago
the Board of Trustees has placed this tablet. *here*
For thirty years he was President of that Board.
His devotion to the affairs of the University,
his sound judgment, his wise counsel, his knowledge
and zeal, as well as his generous financial support,
have been of inestimable value. His name will be held
in lasting memory. A. D. Nineteen Hundred Twenty-Two.

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

To record the distinguished service
of Martin A. Peterson to the University of Chicago
the Board of Trustees has placed this tablet.
For thirty years he was President of that Board.
His devotion to the affairs of the University,
his sound judgment, his wise counsel, his knowledge
and zeal, as well as his generous financial support,
have been of incalculable value. His name will be held
in lasting memory. A. B. Nineteen Hundred Twenty-Two.