

SECTION ON INDUSTRIAL TRAINING  
FOR THE WAR EMERGENCY

No. 120

EXECUTIVE COMMITTEE OF SECTION

Percy S. Straus, Chairman  
John Golden  
C. R. Doble

H.E. Miles, Chairman

107 Council of National  
Defense Building,  
D St., near 17th, N.W.

Washington, D. C., July 12, 1918.

COMMENTS ON TRAINING ROOM

LINCOLN MOTOR COMPANY, DETROIT (LIBERTY MOTORS)

By J. M. Eaton, Assistant to President Henry M. Leland

Our school is going along nicely and while we are not perfecting machine tool operators to the degree I would like because of the necessity of rushing them through the school to the shop proper, we are accomplishing, I think, that which we set out to do, namely to take away from the girl the fear of the shop and to give her a fair knowledge of the tool she is to handle. The women undoubtedly have benefited beyond measure by the short time spent in the school room, and have gone into the factory with the confidence that carried them through the first few days and made them efficiently productive in a shorter period of time.

They are doing wonderful work although I cannot agree with many statements I read tending to prove that they are greater producers upon machines than men. I think this may be true where the work is small and where the prime essential is dexterity, but it is certainly not true upon such work as we are doing. The women may be even a little slower than men of a relative degree of intelligence but their apparent slowness is more than offset by the care and conscientious attention given to the matter of having all the work properly done. The percentage of scrap is marvelously low.

The training room is located in the smaller of our two plants in a room approximately 18' x 40' and is equipped with a lathe, milling machine, gear cutter, drill press, profiler, etc; those being the tools upon which it was decided to train operators. In charge of this room was placed an instructor who had had some slight experience in a continuation school and who went to work under the direct supervision of a high grade specialist secured from a well known eastern factory efficiency organization. The instructor was given no special instruction beyond being told what we hoped to accomplish in the way of building up an organization of women of more than ordinary ability and moral character.

The training room up to the present time has been used only in connection with supplying the factory with women workers. Women of the age of twenty-one and upwards have been taken, their references carefully examined, and they have been given from one to three days training in this school. Because of the demand of the shop for help it has not always been possible to keep them in a training room for as long a period as would seem desirable, and in some instances they have stayed only on day. This, however, has been sufficient to take from them the fear of the shop (for more than fifty percent of the first five hundred had never been in a manufacturing establishment) and has given them some knowledge of the function of the tool upon which they were placed.

During the training period they have been paid the regular rate for women, thirty cents per hour, which rate maintains after they enter the shop until such time as they are placed upon a piece work basis.



17  
18  
19  
20  
21  
22  
23  
24  
25  
26  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38  
39  
40  
41  
42  
43  
44  
45  
46  
47  
48  
49  
50  
51  
52  
53  
54  
55  
56  
57  
58  
59  
60  
61  
62  
63  
64  
65  
66  
67  
68  
69  
70  
71  
72  
73  
74  
75  
76  
77  
78  
79  
80  
81  
82  
83  
84  
85  
86  
87  
88  
89  
90  
91  
92  
93  
94  
95  
96  
97  
98  
99  
100

101  
102  
103  
104  
105  
106  
107  
108  
109  
110  
111  
112  
113  
114  
115  
116  
117  
118  
119  
120  
121  
122  
123  
124  
125  
126  
127  
128  
129  
130  
131  
132  
133  
134  
135  
136  
137  
138  
139  
140  
141  
142  
143  
144  
145  
146  
147  
148  
149  
150  
151  
152  
153  
154  
155  
156  
157  
158  
159  
160  
161  
162  
163  
164  
165  
166  
167  
168  
169  
170  
171  
172  
173  
174  
175  
176  
177  
178  
179  
180  
181  
182  
183  
184  
185  
186  
187  
188  
189  
190  
191  
192  
193  
194  
195  
196  
197  
198  
199  
200

201  
202  
203  
204  
205  
206  
207  
208  
209  
210  
211  
212  
213  
214  
215  
216  
217  
218  
219  
220  
221  
222  
223  
224  
225  
226  
227  
228  
229  
230  
231  
232  
233  
234  
235  
236  
237  
238  
239  
240  
241  
242  
243  
244  
245  
246  
247  
248  
249  
250  
251  
252  
253  
254  
255  
256  
257  
258  
259  
260  
261  
262  
263  
264  
265  
266  
267  
268  
269  
270  
271  
272  
273  
274  
275  
276  
277  
278  
279  
280  
281  
282  
283  
284  
285  
286  
287  
288  
289  
290  
291  
292  
293  
294  
295  
296  
297  
298  
299  
300

We believe however, that through the medium of the training room we shall be able to instruct women workers in machine tool operation so they will go direct from the school room into the shop without fear of what is to be encountered therein, and with a better knowledge of the tool they are operating, and the reason they are operating it, then they could possibly acquire through any other method.

While we have no experience which will enable us to compare labor turnover we ~~do not~~ believe that the very small number of women who have left machine operation in this plant since we started in business is accounted for by the care which is put upon them while in the school room and during the early stages of their employment.

The school is favorably looked upon by all of the employees and in those cases where it is found that a woman is not working out well upon the work to which the school has assigned her, and is returned to it for further instruction, she has in all cases gone back to it with a cheerfulness and willingness that is both surprising and gratifying;

The writer is of the opinion that the school in this factory has come to stay and that when we build up our organization and get through the strenuous times we are now experiencing, the advantage of the vestibule school instruction will be given men employees as well as women.



... ..  
... ..  
... ..

... ..  
... ..  
... ..

... ..  
... ..  
... ..

... ..  
... ..  
... ..

... ..  
... ..  
... ..

... ..  
... ..  
... ..

... ..  
... ..  
... ..

... ..  
... ..  
... ..

... ..  
... ..  
... ..

The University of Chicago  
The School of Commerce and Administration

March 5, 1917

President Harry Pratt Judson  
University of Chicago

My dear Mr. Judson:

I return the file of correspondence from the Intercollegiate Intelligence Bureau.

1. My opinion is of little value concerning the merits of the plan. Major Bell or General Wood would undoubtedly have clear opinions on the matter. What I say below is merely the guess of a layman.
2. All of us are so eager to serve in such a case as this that I think we need be on our guard lest we are chasing moonbeams. I confess that I suspect the moon of complicity in this present venture.
3. The organization proposed would reach its highest usefulness in the case of technical schools. For other schools, the information would seem to me comparatively futile, unless it were made very detailed and kept up to the minute. It is worth noting in this connection that Mr. McClellan, who is the guiding spirit of the enterprise, is by training and profession an engineer.
4. Assuming that it is worth while to have such an organization, the following comments seem pertinent:
  - a. With respect to the cost: I should think the initial cost would range between \$150 and \$250, and the annual cost of up-keep would range from \$50 to \$200, the amount depending upon the finish given to the job.
  - b. If it is feasible to have this work done in connection with Major Bell's operations, that would seem a proper course of action. I do not know the details of the arrangement in his case.
  - c. As for the suggestion that I should be adjutant, my ignorance concerning the name of the person who made the suggestion saves me from committing murder. Speaking seriously, of course I shall be glad to do it if it really appears to persons who are expert in this matter that it is a service worth rendering, and that it can best be performed outside of Major Bell's jurisdiction.
  - d. With respect to the suggested committee, I should think it advisable to have representatives of law, geology, geography, history and chemistry on the list, in addition to the men named.

Yours very sincerely,

*L. P. Marshall*



The University of Chicago

The School of Divinity and Theology

March 5, 1917

President Harry Pratt Gresswell  
University of Chicago

My dear Mr. Gresswell:

I return the file of correspondence from the International Commission  
on the History of the Church.

My opinion is of little value concerning the matter of the plan, but  
I am sure that you will find it very interesting in the history  
of the church in the past.

All of us are very glad to hear of such a plan as this. I think  
it is a very good one, and I hope that it will be carried out.  
I am sure that it will be very successful.

The International Commission would have been very helpful in the  
past, and I am sure that it will be very helpful in the future.  
I am sure that it will be very successful.

I am sure that it is worth while to have such an organization, and I  
am sure that it will be very successful.

With respect to the cost, I should think the history of the church  
would be very interesting, and I am sure that it will be very  
successful.

It is a pleasure to hear that you are in connection with the  
history of the church, and I am sure that it will be very  
successful.

As for the suggestion that I should be elected, or that I should  
be elected, I am sure that it will be very successful.

With respect to the suggested committee, I should think it would be  
very successful, and I am sure that it will be very successful.

Yours very sincerely,

W. G. Sumner

Preseus Jolson  
The University of Chicago  
Office of the President

John F. Monahan. ✓ Alumni Secretary.  
Dean L. C. Marshall  
Dean H. G. Yace ✓  
Dean H. H. Newman  
Prof. C. P. Matthews? *Alphrent*  
Prof. C. C. von Me *Rich. Chamberlain*  
Dr. O. W. J. G. Land? - ? *Scott,*  
*Chemistry.*

"  
I suggest Marshall as a deputy."  
Note that Raycroft represented  
President & could make  
some comments.





*True book*

77

DEPARTMENT OF LABOR

OFFICE OF THE SECRETARY

WASHINGTON

January 31, 1918

President Harry Pratt Judson  
The University of Chicago  
Chicago, Illinois

My dear Mr. Judson:

While the situation is such that it would not be best to quote me, I think very poorly of the Intercollegiate Intelligence Bureau. Its organization is sloppy, and I cannot detect that it is doing a grade of work which would justify the payment of a fee to aid in supporting it. It would be well to check this unfavorable opinion by securing the judgment of Professor F. H. Miller, who has been the Adjutant of that organization in the University of Chicago. As I see it from this end of the line, it is one of the several thousand activities which ought to be suspended.

I am sure you will be interested in knowing that the Secretary of Labor last Saturday approved the entire scheme of organization of the new labor administration which was proposed by his Advisory Council. Appropriations now have to be secured from Congress, but our present feeling is that the outer defenses have been captured.

Yours very sincerely,

*LC Marshall*

LCM:ILH

DEPARTMENT OF LABOR

OFFICE OF THE SECRETARY

WASHINGTON

Chicago, February 21, 1916

Mr. J. J. [Name]

University of Chicago

Chicago, Illinois

Dear Mr. [Name]:

I am very glad to hear from you and to learn that you are interested in the work of the Department of Labor. I am sure that you will find the work of the Department of Labor very interesting and that it is doing a great deal of work which will be of great value to the people of the United States. I am sure that you will find the work of the Department of Labor very interesting and that it is doing a great deal of work which will be of great value to the people of the United States.

I am sure you will be interested in knowing that the Secretary of Labor has recently approved the entire scheme of organization of the new labor administration which was proposed by the Advisory Council. The administration now has to be secured from Congress, but our present feeling is that the entire scheme has been approved.

Very sincerely,

[Signature]

Very truly yours,  
[Signature]



77

DEPARTMENT OF LABOR

OFFICE OF THE SECRETARY

WASHINGTON

Chicago, February 8, 1918

President Harry Pratt Judson  
The University of Chicago

Dear Mr. Marshall:

My dear Mr. Judson: Thanks for yours of the 31st of January, on the matter of the Intercollegiate Intelligence Bureau. I think very poorly of the Intercollegiate Intelligence Bureau. It is about what I should have expected. I cannot detect that it is doing a grade of work which would justify its payment. I am gratified to know that the Secretary of Labor would be well to check this unfavorable opinion by securing the approval of the new organization. H. I have no doubt that the Adjutant of that organization in the University of Chicago will come to its support. With best wishes, one of the several thousand activities which ought to be I am, expended.

I am sure you will be interested. Very truly yours, the Secretary of Labor last Saturday approved the entire scheme of organization of the new labor administration which was proposed by his Advisory Council. Appropriations now have H.P.J. - L. been secured from Congress, but our present feeling is that the outer defenses have been captured.

Yours very sincerely,

L.C. Marshall

Professor L. C. Marshall  
Department of Labor  
Washington, D. C.

DEPARTMENT OF LABOR

OFFICE OF THE SECRETARY

WASHINGTON

Chicago, February 8, 1913

Dear Mr. Marshall:

Thanks for yours of the 21st of January, on the matter of the Intercollegiate Intelligence Bureau. It is about what I should have expected. I am gratified to know that the Secretary of Labor approved the new organization. I have no doubt that Congress will come to its support. With best wishes,

I am,

Very truly yours,

H. P. J. - E.

Professor J. C. Marshall  
Department of Labor  
Washington, D. C.



The University of Chicago

The New Testament Department

7

April 10, 1917.

My dear Mr. President:

To start the campaign for raising the University of Chicago's share in the work of the International Young Men's Christian Association for our army, there is to be a meeting at dinner in Hutchinson tomorrow evening. They have asked me to be chairman of the committee and also of this dinner. Mr. Farquhar, who has had practical experience in this work, is to be present and give some description of it. We should greatly appreciate it if you could be present and give the great weight of your personal and official approval.

We should also like to have a representative of the Army. Is Major Bell a man who understands what we are trying to do and will be in sympathy with it? There is a Captain McCann, who was a student in the Divinity School and is now a recruiting officer in the city, whom we could perhaps get. But Major Bell is the most natural man to call on first, if you think he would really help us.

Very truly yours,

*Ernest D. Burton*

President H. P. Judson,

The University of Chicago.

EDB-N

Dictated by Mr. Burton, but  
signed in his absence.

4

The University of Chicago  
The New Testament Department

April 10, 1917.

My dear Mr. President:

To start the campaign for raising the University of Chicago's share in the work of the International Young Men's Christian Association for our army, there is to be a meeting at dinner in Hutchinson tomorrow evening. They have asked me to be chairman of the committee and also of this dinner. Mr. Farquhar, who has had practical experience in this work, is to be present and give some description of it. We should greatly appreciate it if you could be present and give the great weight of your personal and official approval.

We should also like to have a representative of the Army. Is Major Bell a man who understands what we are trying to do and will be in sympathy with it? There is a Captain McCann, who was a student in the Divinity School and is now a recruiting officer in the city, whom we could perhaps get. But Major Bell is the most natural man to call on first. If you think he would really help us.

Very truly yours,

Ernest A. Burton

President H. P. Jackson,

The University of Chicago.

EDS-M

Dictated by Mr. Burton, but  
signed in his absence.



1707 H St., N.W., Washington, D.C.,

February 12, 1916.

My dear Dr. Judson:

Thank you for yours of the 7th instant.

May I suggest that we need not perhaps be pessimistic save over the evils that are now being suffered by the world? It seems to me that this great war may be the very thing needed to crystallize public sentiment everywhere in favor of a practical International Tribunal. We cannot disguise from ourselves the fact that such a Tribunal will require for its establishment certain sacrifices of national pride. Only the chastening of the present conflict would make those sacrifices possible at an early date.

In any case, my dear Dr. Judson, it seems to me we may well continue our efforts.

I feel great confidence in the fact that if we can only turn our Congress into a debating society on this subject, progress may be far more rapid than we could in any other way obtain. I am enclosing herewith two letters which will be sent out to a number of people with whom I have had correspondence, and to others who have not yet been approached in the matter. I vary from the fixed form in addressing you because I want to express appreciation of the interest which you are showing in the matter.

I am expecting to be in Chicago to address the City Club, on the 19th of this month. If it were possible, I should like to have an opportunity of some conference with you because I know how much you could do toward insuring Congressional action

1907 H. R. 10,000, Washington, D.C.

February 12, 1907

My dear Dr. Johnson:

Thank you for your letter of the 7th instant.

Now I suggest that we need not perhaps be pessimistic

about the evils that are now being suffered by the world.

It seems to me that this great war may be the very thing needed

to bring about a new world order.

Most International Tribunal. We cannot know for sure.

Believe me that such a Tribunal will receive for its action

the most certain sanction of national opinion. Only the shadow

of the present world will make these conditions possible

at an early date.

In any case, my dear Dr. Johnson, it seems to me we may

well continue our efforts.

I feel great confidence in the fact that it is our duty

to turn our Congress into a debating society on this subject. There

can be no more right than we could in any other way.

I am enclosing herewith two letters which will be sent out to

a number of people with whom I have had some acquaintance, and to

others who have not yet been approached in the matter. I very

much hope that in a short time you will be able to express

your opinion of the interest which you are showing in the matter.

I am expecting to be in Chicago to address the City

Club on the 15th of this month. It is very possible, I should

like to have an opportunity of your acquaintance with you because

I have been very much interested in your work.



along the lines indicated by the enclosures. I shall, therefore, endeavor to communicate with you by telephone, in order to determine whether our mutual convenience will permit such a conference.

Meanwhile, I remain,

Very truly yours,

*Orin T. Crosby*

Dr. Harry Pratt Judson,

University of Chicago,

Chicago, Ill.

...the lines indicated by the enclosures. I shall there-  
fore endeavor to communicate with you by telephone in order  
to determine whether our mutual convenience will permit such  
a conference.

Respectfully,  
I remain,

Very truly yours,

*Grant Tinker*

Dr. Harry Pratt Johnson,  
University of Chicago,  
Chicago, Ill.



Provided, however, if at any time before the appropriations made by this enactment shall have been expended, there shall have been established, with the co-operation of the United States of America, an International Tribunal or Tribunals competent to secure peaceful determinations of all international disputes, thus rendering unnecessary the maintenance of competitive armaments, then and in that case, such expenditures herein authorized, as may be inconsistent with the engagements made in the establishment of such Tribunal or Tribunals, shall be suspended, if so ordered by the President of the United States.

Provided, however, if at any time before the appro-

prations made by this enactment shall have been expended,  
there shall have been established, with the co-operation of  
the United States of America, an International Tribunal or  
Tribunals competent to secure peaceful determinations of all  
international disputes, thus rendering unnecessary the main-  
tenance of competitive armaments, then and in that case, such  
expenditures herein authorized, as may be inconsistent with  
the engagements made in the establishment of such Tribunal  
or Tribunals, shall be suspended, if so ordered by the Pres-  
ident of the United States.



1707 H St., N.W., Washington, D.C.,

February 16, 1916.

Dear Sir:

In an earlier communication I took the liberty of calling your attention to Senate Bill 2710. That Bill provided:

First. For an appropriation (amount in blank) for defense of the country by land and sea, to be controlled by a special Commission.

Second. For the return of unexpended balances upon the establishment of a competent International Tribunal.

Third. It further set forth a tentative draft of articles of agreement constituting an effective International Tribunal directly controlling an international force.

Fourth. It authorized the President to institute negotiations for the creation of such a Tribunal.

The Bill thus outlined was intended chiefly as a carrier for the provision relating to the International Tribunal, rather than as a substitute for the regular appropriation Bills.

In order to free the subject from all other considerations, and from the necessity of discussing, during a crowded session, the details of an international organization, Senator Shafroth has concluded to present the matter in a simpler form, indicated in the enclosed communication.

Very truly yours,

1705 N St., N.W., Washington, D.C.,

February 15, 1946

Dear Sir:

In an earlier communication I took the liberty of call-

ing your attention to Senate Bill 8710. That Bill provided:

First, For an appropriation (amount to be determined) for

balance of the country by land and sea, to be controlled by a

Special Commission.

Second, For the return of unexpended balance upon

the establishment of a competent international tribunal.

Third, It further set forth a tentative draft of

articles of agreement constituting an effective international

tribunal directly controlling an international force.

Fourth, It authorized the President to institute

negotiations for the creation of such a tribunal.

The Bill thus outlined was intended chiefly as a

vehicle for the provision relating to the international tribunal.

Further than as a vehicle for the regular appropriation Bill.

In order to free the subject from all other considera-

tions, and give the necessity of discussion, making a general

statement, the details of an international organization, however

thorough has concluded to present the matter in a simpler form.

Respectfully in the enclosed communication.

Very truly yours,



1707 H St., N.W., Washington, D.C.,

February 16, 1916.

Dear Sir:

Senator Shafroth has introduced an amendment to the Naval Appropriation Bill, a copy of which is herewith enclosed. The simple declaration contained in the amendment will constitute a rallying-point for all who are working for the establishment of a true International Tribunal, effective to preserve international peace.

The implication of our readiness to aid in such an establishment may be drawn clearly from the language of the amendment, even though no positive committal is made.

Diplomatic action is not required of the Executive, but it is suggested.

This declaration will moralize our militarism. It will sterilize our "preparedness" of all taint of aggression.

It indicates that we will seek protection for our rights through decrees of a proper Tribunal, rather than through the arbitrament of competitive force.

However long the time may be before this can be accomplished, it is well worth while, even if only for the hope that will spring up in men's breasts throughout the world, that this declaration should be made at once.

It should be acceptable to those calling for large armaments, to those calling for small armaments, and to those who are against all armaments.

Having co-operated with Senator Shafroth in this proceeding, I write, with his authority, to urge that you express by letter to me, at the address indicated above, your

1707 H St., N.W., Washington, D.C.,

February 10, 1916.

Dear Sir:

Senator Smith has introduced an amendment to the Naval Appropriation Bill, a copy of which is herewith enclosed. The amendment contained in the amendment will constitute a relief-point for all who are working for the establishment of a true international tribunal, effective to preserve international peace. The legislation of our relations to all in such an amendment may be drawn directly from the language of the amendment, even though no positive commitment is made. Diplomatic action is not required of the Executive, but it is suggested.

This legislation will involve our military, it will establish our "preparedness" of all kind of aggression. It indicates that we will seek protection for our rights through success of a proper tribunal, rather than through the establishment of competitive forces. However long the time may be before this can be accomplished, it is well worth while, even if only for the hope that will spring up in men's breasts throughout the world, that this legislation should be made at once.

It should be acceptable to those calling for large arguments, to those calling for small arguments, and to those who are against all arguments.

Having co-operated with Senator Smith in this proceeding, I write, with his authority, to urge that you express by letter to us, at the address indicated above, your



own opinions as to this amendment.

Any communications to me concerning the matter will be reported directly to Senators and Representatives favoring the Amendment.

May I further urge that you endeavor to obtain (and report) the approval of as many individuals and organizations as possible?

The subject is surely one of sufficient importance to warrant the conscientious investigation of everyone to whom it is presented. If you desire our Government to make the declaration indicated, will you not also desire to aid in the great work of which this measure would be the official foundation?

As for the specific Constitution of an effective International Tribunal, that matter will be presented for separate consideration.

Your attention has been, or will be, called to Senate Bill 2710, which contains a tentative draft of Articles of Agreement constituting an International Tribunal directly controlling an International Force.

Very truly yours,

own opinions as to this amendment.

Any communication to me concerning the matter will be reported directly to Senators and Representatives favoring the Amendment.

May I further urge that you endeavor to obtain (and report) the approval of as many individuals and organizations as possible?

The subject is surely one of sufficient importance to warrant the conscientious investigation of everyone to whom it is presented. If you desire our Government to make the decision indicated, will you not also desire to aid in the great work of which this measure would be the official foundation? As for the specific Constitution of an effective International Tribunal, that matter will be presented for your consideration.

Your attention has been, or will be, called to Senate Bill 2710, which contains a tentative draft of Articles of Agreement constituting an International Tribunal directly controlling an International Force.

Very truly yours,



67

1707 H St., N.W., Washington, D.C.,

February 4, 1916.

Dr. Harry Pratt Judson,

University of Chicago, Chicago, Ill.

Dear Sir:

I have to thank you for your favor of the 2d instant. Evidently Senate Bill 2710 does not immediately carry its true meaning, for I entirely agree with you in believing that nothing can be done with foreign Governments during the present war. The effort represented by the bill was begun long before the war, having no direct reference to it.

I also agree with you that we should immediately prepare for our own defence, and the Bill is drafted with that intent. Its first two sections carry distinctly an appropriation for that purpose. It is only in the third section that the matter of an International Tribunal is raised, and it is my hope that it will continue to be raised in the same way after this war is ended, and until something can be accomplished. Section 3 provides that unexpended balances of military appropriations shall be returned to the Treasury in case there shall be established an International Tribunal with an international army and navy. Now the accomplishment of this may require-- Heaven knows how long. But it seems to me that if our Government will pronounce itself in this alternative way, we shall advance the date by perhaps a great many decades. We say to the world, "We are going to prepare with our own military strength, but we are ready to do the other thing if you are."

1907  
1908  
1909  
1910  
1911  
1912  
1913  
1914  
1915  
1916  
1917  
1918  
1919  
1920  
1921  
1922  
1923  
1924  
1925  
1926  
1927  
1928  
1929  
1930  
1931  
1932  
1933  
1934  
1935  
1936  
1937  
1938  
1939  
1940  
1941  
1942  
1943  
1944  
1945  
1946  
1947  
1948  
1949  
1950  
1951  
1952  
1953  
1954  
1955  
1956  
1957  
1958  
1959  
1960  
1961  
1962  
1963  
1964  
1965  
1966  
1967  
1968  
1969  
1970  
1971  
1972  
1973  
1974  
1975  
1976  
1977  
1978  
1979  
1980  
1981  
1982  
1983  
1984  
1985  
1986  
1987  
1988  
1989  
1990  
1991  
1992  
1993  
1994  
1995  
1996  
1997  
1998  
1999  
2000  
2001  
2002  
2003  
2004  
2005  
2006  
2007  
2008  
2009  
2010  
2011  
2012  
2013  
2014  
2015  
2016  
2017  
2018  
2019  
2020  
2021  
2022  
2023  
2024  
2025  
2026  
2027  
2028  
2029  
2030  
2031  
2032  
2033  
2034  
2035  
2036  
2037  
2038  
2039  
2040  
2041  
2042  
2043  
2044  
2045  
2046  
2047  
2048  
2049  
2050  
2051  
2052  
2053  
2054  
2055  
2056  
2057  
2058  
2059  
2060  
2061  
2062  
2063  
2064  
2065  
2066  
2067  
2068  
2069  
2070  
2071  
2072  
2073  
2074  
2075  
2076  
2077  
2078  
2079  
2080  
2081  
2082  
2083  
2084  
2085  
2086  
2087  
2088  
2089  
2090  
2091  
2092  
2093  
2094  
2095  
2096  
2097  
2098  
2099  
2100



Such a declaration will incite all of the nations to a serious consideration of any means that may be available to prevent military competition which, in my judgment, after this war will be keener than before. You will note that President Wilson suggests a navy larger than that of any other power. I am inclined to agree with him. Whether or not his views will be immediately backed by large numbers, we do not know; but I think the chances are that we shall build such an armament as the world never saw. It is to prevent this armament from being accepted as an unqualified challenge to competition of this kind throughout the world that I have hoped to see our Congress moralize the whole situation by the adoption of Section 3.

I recall having had the pleasure of meeting you for a moment, as passing strangers, in a hotel at Kioto, Japan. I had already written and had translated into Japanese at that time (before the war) a pamphlet of which I take the liberty of sending you a copy. As you may note, it is an extension of a pamphlet on the same subject, written seven or eight years ago.

Very truly yours,

*Osamu T. Crosby*





67  
1707 H St., N.W., Washington, D.C.,

February 4, 1916.

Judges,

University of Chicago, Chicago, Ill.

Chicago, February 7, 1916

Dear Sir:-

I have to thank you for your favor of the 2d instant.

Evidently Senate Bill 2712 does not immediately carry its true

Dear Sir:-

meaning, for I entirely agree with you in believing that nothing

Your favor of the 4th inst. is received.

can be done with foreign Governments during the present war. The

I am interested in your statement as to the bill, and  
effort represented by the bill was begun long before the war,  
certainly should be gratified if anything could come  
having no direct reference to it.

from the policies which you have in hand. Perhaps I

I also agree with you that we should immediately pre-  
pare for our own defense, and the Bill is drafted with that in-  
tend. Its first two sections carry distinctly an appropriation  
last two years has destroyed so many of my dreams and  
ideals that I am hardly prepared yet to reconstruct them.

for that purpose. It is only in the third section that the

I shall be glad to receive the pamphlet which you  
matter of an International Tribunal is raised, and it is my  
have sent. I remember the meeting at Kyoto, where my  
hope that it will continue to be raised in the same way after  
party spent a very busy but very delightful month.  
this war is ended, and until something can be accomplished.

Very truly yours,

Section 3 provides that unexpended balances of military appro-  
priations shall be returned to the Treasury in case there shall

H.P.J. - L.

be established an International Tribunal with an international  
army and navy. Now the accomplishment of this may require--

Heaven knows how long. But it seems to me that if our Govern-

Mr. Oscar T. Crosby,

ment will 1707 H St., N.W., Washington, D.C. way, we shall

advance the date by perhaps a great many decades. We say to

the world, "We are going to prepare with our own military

strength, but we are ready to do the other thing if you are."



Chicago, February 7, 1916

Dear Sir:-

Your favor of the 4th inst. is received. I am interested in your statement as to the bill, and certainly should be gratified if anything could come from the policies which you have in hand. Perhaps I am unduly pessimistic, but the world situation in the last two years has destroyed so many of my dreams and ideals that I am hardly prepared yet to reconstruct them. I shall be glad to receive the pamphlet which you have sent. I remember the meeting at Kyoto, where my party spent a very busy but very delightful month.

Very truly yours,

H.P.J. - L.

Mr. George F. Crosby,  
1707 H St., N.W., Washington, D. C.



1707 H St., N.W., Washington, D.C.,

January 25, 1916.

Dear Sir:

May I bespeak your attention to the enclosed notes<sup>x</sup> on Senate Bill 2710,<sup>x</sup> introduced by Senator Shafroth?

Knowing the great pressure under which your work is performed, I would not add to your burden, did I not feel profoundly convinced that good--great good--may result from your consideration of the subject treated by the Bill.

Very truly yours,

*Beart Crosby*

President Judson,  
University of Chicago,  
Chicago, Ill.

<sup>x</sup> Sent under separate cover.

1707 H St., N.W., Washington, D.C.

January 22, 1918

Dear Sir:

Very truly yours,

May I beseech your attention to the enclosed  
notice on Senate Bill 2700, introduced by Senator Bristow.  
Concerning the great pressure under which your vote  
is cast, I would not ask to your burden, and I not  
less, but I would ask that you give it the best  
possible consideration of the subject treated by the Bill.  
Very truly yours,

President Jackson,  
University of Chicago,  
Chicago, Ill.

Very truly yours,

Very truly yours,

Very truly yours,

Very truly yours,

Very truly yours,

Very truly yours,

Very truly yours,

Very truly yours,

Very truly yours,



20  
1707 H St., N.W., Washington, D.C.,

January 25, 1916.

Chicago, February 2, 1916

Mr Sir:

May I bespeak your attention to the enclosed notes<sup>\*</sup> on Senate Bill 3710,<sup>\*</sup> introduced by Senator Shafroth?

Dear Sir:—owing the great pressure under which your work is performed, Your favor of the 25th of January with its enclosure is received. The proposal is interesting, but I must frankly say seems to me futile at the present time.

The United States must arm and arm immediately for its own defense. The formation of any general agreement among nations looking toward the prevention of war it seems to me can only be considered after this present European situation is ended, and it is in my opinion idle to attempt anything at the present time in that direction.

Very truly yours,

*\* Sent under separate cover.*

H.P.J. - L.

Mr. Oscar T. Crosby,  
1707 H St., N.W.,  
Washington, D.C.

Chicago, February 2, 1916

Dear Sir:-

Your favor of the 25th of January with  
enclosure is received. The proposal is interesting,  
but I must frankly say seems to me futile at the present  
time. The United States must arm and arm immediately  
for its own defense. The formation of any general  
agreement among nations looking toward the prevention  
of war it seems to me can only be considered after this  
present European situation is ended, and it is in my  
opinion idle to attempt anything at the present time in  
that direction.

Very truly yours,

H. P. J. - L.

Mr. Oscar E. Crosby,  
1707 H St., N.W.,  
Washington, D.C.



EDWARD CAPPS

7. Plattsburg etc

116

PRINCETON, NEW JERSEY, May 8, 1918

President Harry Pratt Judson  
University of Chicago

Dear President Judson:

Answering your letter of the 3d inst. regarding the age requirement for the University of Chicago Scholar at the Junior Plattsburg this summer: Our general intention was that the incumbent should be of full military age at or near the completion of the term of the Camp, i.e. should be twenty years and ten months of age on July 1. Interpreting this strictly, the first candidate you name, who will be 21 on June 6, would most nearly fulfil the condition.

Our larger purpose, however, was to give the privilege of the Camp to the best man from each institution who could reasonably look forward to entering the service of the country in the near future. I should feel that this purpose were best carried out if the matter of the selection were left entirely to your discretion. We'll take any man you name!

Sincerely yours,

Edward A. Capps

PRINCETON, NEW JERSEY, May 6, 1918

President Harry Pratt Judson  
University of Chicago

Dear President Judson:

Answering your letter of the 28 inst. regarding the age requirement for the University of Chicago Scholar at the Junior Plattsburg this summer: Our general intention was that the incumbent should be of full military age at or near the completion of the term of the Camp, i. e., should be twenty years and ten months of age on July 1. Interpreting this strictly, the first candidate you name, who will be 21 on June 8, would most nearly fulfill the condition.

Our larger purpose, however, was to give the privilege of the Camp to the best man from each institution who could reasonably look forward to entering the service of the country in the near future. I should feel that this purpose were best carried out if the matter of the selection were left entirely to your discretion. We'll take any man you name!

Sincerely yours,

Edward Capps



Chicago, May 13, 1918

Dear Mr. Capps:

Your favor of the 6th inst. is received. I beg to nominate for a free scholarship in the Junior Plattsburg Camp this summer, in accordance with yours of the 20th of April, Charles C. Greene, of the Senior Class of our Colleges. He will be twenty-one years old on the 6th of June next. He is a good student, a member of the track team, and an all-round fine fellow. He should be addressed here in care of Dean James Weber Linn, who will put any documents in his hands. Appreciating the privilege, and wishing all success to the Camp, I am,

Very truly yours,

H.P.J. - L.

Professor Edward Capps  
Princeton University  
Princeton, New Jersey

Chicago, May 12, 1918

Dear Mr. Gappa:

Your favor of the 6th inst. is received.

I beg to nominate for a free scholarship in the Junior  
Plattsburg Camp this summer, in accordance with yours of  
the 20th of April, Charles O. Greene, of the Senior Class  
of our College. He will be twenty-one years old on the  
6th of June next. He is a good student, a member of the  
track team, and an all-round fine fellow. He should be  
addressed here in care of Dean James Weber Linn, who will  
put any documents in his hands. Appreciating the privilege,

and wishing all success to the Camp, I am,

Very truly yours,

H. P. J. - L.

Professor Edward Gappa  
Princeton University  
Princeton, New Jersey



The University of Chicago

CHICAGO, ILLINOIS

Office of the President

Chicago, May 8, 1918

Dear Mr. Linn:

In further reference to your recommendation for the University of Chicago Scholarship in the Junior Plattsburg Camp, I beg to say that Charles C. Greene is hereby appointed. Please notify him, and let me know at once as to his acceptance, so that I can send an official letter to Professor Capps.

Very truly yours,

*H. P. Jordan*

H.P.J. - L.

*Mr. Greene is very glad to accept the appointment.*

*J. W. Linn*

Dean J. W. Linn  
The University of Chicago

*May 11/18*

The University of Chicago  
The Department of Chemistry  
Chicago, Illinois

Chicago, May 8, 1912

Dear Mr. Lin:

In further reference to your recommendation  
for the University of Chicago Scholarship in the London  
Historical Club, I beg to say that Charles C. Brown is  
being appointed. Please notify him, and let me know of  
such as to his acceptance, as that I can send an official  
letter of introduction.

Very truly yours,

E. W. R.

Dean E. W. R.  
The University of Chicago

*Handwritten notes:*  
The Bureau of  
Chicago Historical Club  
May 11, 1912



7 Junior  
Plattsbury

Harry Pratt Judson, President  
Dear Mr. Judson:-

I have reviewed the situation  
in regard to an appointment to the  
Junior Plattsbury Camp, and find:

✓ The best man available, appar-  
ently, is Charles C. Greene, of Sulli-  
van, Illinois; 30 years, A- average,  
news editor of the Maroon, member of  
the track team; a very fine, able fellow.  
But, he will be 21 on June 6. I do  
not think that would disqualify  
him, as he would not be subject  
to the draft till next year. Still,  
the requirements say the boy must  
be 20.

The next best man is Elmer Dona-  
hue, six months, A- average, a  
splendid boy, who has been trying  
to get into aviation but has no





The University of Chicago

The Faculties of Arts, Literature, and Science

OFFICE OF THE DEAN OF THE  
JUNIOR COLLEGES

has been unable to manage it; has taken military science 0 each quarter; means to go to Plattsburg anyhow, if he can raise the money. But, again: he will not be twenty till Sept. 13, when the camp is over.

The third best man seems to be Paul Y. Willett, 27 years, B+ average, 20 on June 1; has taken <sup>2</sup> yrs of military science and the ordnance course. Willett is physically not impressive, but is a fine fellow.

Yet another possibility is J.K. Kemp, 19 years, B-; 20 April 6; 3 yrs. military science; a very good man indeed, better physically than Willett.

Any one of the four would repre-





The University of Chicago  
The Faculties of Arts, Literature, and Science

OFFICE OF THE DEAN OF THE  
JUNIOR COLLEGES

sent us admirably; I give them in  
the order of my personal judgment.  
I have interviewed about a dozen.

Their addresses are:

Charles C. Greene, 5635 University Avenue

Emmet Donahue, 1311 E. 52nd St.

Paul Y. Willett, 6119 Woodlawn Avenue

J.K. Kemp, 5747 Blackstone Avenue.

Yours very truly

J.N. Linn

May 2, 1918

reference is made to the  
the case of your former  
to have intervened about a year.

their names are:

Charles C. Greene, 2522 University Avenue  
James Buchanan, 1311 E. 5th St.  
Dane P. Ladd, 611 Woodlawn Avenue  
J. H. Ladd, 2717 Woodlawn Avenue.

Yours very truly  
J. H. Ladd

Jan 1, 1912



Chicago, April 25, 1916

My dear Mr. Capps:

Thank you very much for your note of the 20th inst., with the previous provision of a scholarship for one of our students. I shall take that matter up immediately, and see that the right man is selected.

With all best wishes, I am,

Very truly yours,

H.P.J. - L.

Mr. Edward Capps  
Junior Plattsburg  
Shoreleigh-on-Lake Champlain, New York

Chicago, April 25, 1918

My dear Mr. Gage:

Thank you very much for your note

of the 20th inst., with the previous provision of a  
scholarship for one of our students. I shall take that  
matter up immediately, and see that the right man is

selected.

With all best wishes, I am,

Very truly yours,

H. P. J. - L.

Mr. Edward Gage  
Junior Plattsburg  
Shoreleigh-on-Lake Champlain, New York



Chicago, April 1, 1918

Dear Mr. Miller:

I am enclosing material about the Junior Plattsburg. This is an organization of which Capps of Princeton is President. I don't know whether any of our students in the Colleges or in the High School would be interested, but it seems to me advisable to see that proper notice is given, so that any who might be interested would have a chance.

Very truly yours,

H.P.J. - L.

Mr. F. J. Miller  
The University of Chicago

Chicago, April 1, 1918

Dear Mr. Miller:

I am enclosing material about the Junior  
Plattsburg. This is an organization of which Gappa of  
Princeton is President. I don't know whether any of our  
students in the Colleges or in the High School would be  
interested, but it seems to me advisable to see that  
proper notice is given, so that any who might be interested  
would have a chance.

Very truly yours,

H. P. J. - L.

Mr. F. J. Miller  
The University of Chicago



*Jr. Platts*

210

PRINCETON, NEW JERSEY, April 27, 1918

President Harry Pratt Judson  
University of Chicago

My dear President Judson:

The suggestion you made, in your letter of April 8th, that some arrangement might be made with the colleges for granting credit for the military courses creditably taken at the Junior Plattsburg, was very interesting to me. Considerable evidence has come in from the military commandants at several institutions (e.g. at Cornell and the University of Michigan) that they would regard such a plan with distinct favor. Our Military Commandant here at Princeton is advising the members of our R.O.T.C. to avail themselves of the opportunities offered at Plattsburg, and assures them that he will take such work into account on their return. But no formal arrangement has as yet been proposed or considered.

As soon as our tactical staff has been fully organized, I hope to draw up a formal proposal, which the military authorities at each institution can then consider. General Wood has made some suggestions as to personnel, and we hope in the near future to have the staff complete. It will consist of seven or eight Regular Army officers of the rank of Colonel to Captain, eleven West Point Cadets, probably five Midshipmen from Annapolis, two Canadian officers, and one British, French, and Italian. The recommendations of the Commandant with such a staff should carry great weight; and their instruction will undoubtedly be distinctly valuable for any man who intends to offer himself for the examinations for a commission.

Thanking you for taking the lead in this matter, and with best wishes, I am

Sincerely yours,

*Edward Capps*



President Harry Pratt Judson  
University of Chicago

My dear President Judson:

The suggestion you made, in your letter of April 8th, that some arrangement might be made with the colleges for granting credit for the military courses creditably taken at the Junior Plattsburg, was very interesting to me. Considerable evidence has come before the military commandants at several institutions (e.g., at Cornell and the University of Michigan) that they would regard such a plan with distinct favor. Our Military Commandant here at Princeton is advising the members of our N.O.T.C. to avail themselves of the opportunities offered at Plattsburg, and assures them that he will take such work into account on their return. But no formal arrangement has as yet been proposed or considered.

As soon as our tactical staff has been fully organized, I hope to draw up a formal proposal, which the military authorities at each institution can then consider. General Wood has made some suggestions as to personnel, and we hope in the near future to have the staff complete. It will consist of seven or eight Regular Army officers of the rank of Colonel to Captain, eleven West Point Cadets, probably five Midshipmen from Annapolis, two Canadian officers, and one British, French, and Italian. The recommendations of the Commandant with such a staff should carry great weight; and their instruction will undoubtedly be distinctly valuable for any man who intends to offer himself for the examinations for a commission.

Thanking you for taking the lead in this matter, and with best wishes, I am

Sincerely yours,

Frederick C. ...

PRINCETON, NEW JERSEY, April 27, 1918



PRINCETON, NEW JERSEY, April 27, 1918

President Harry Pratt Judson  
University of Chicago

My dear President Judson:

Chicago, April 30, 1918

The suggestion you made, in your letter of April 8th, that some arrangement might be made with the colleges for granting credit for the military courses creditably taken at the Junior Plattsburg, was very interesting. Dear Professor Capps: evidence has come in from the military commandants at several institutions (Cornell and the University of Michigan) that they would receive it with distinct favor. Our Military Commandant here at Princeton is also in favor of possible credit for work at Plattsburg is under consideration. H.O.T.C. to avail themselves of the opportunities offered at Plattsburg. It seems to me that it will give a decided impetus to the good cause, and personally I can see no reason why creditable work done there under so efficient instruction as that which is proposed should not receive the military authorities at each institution can then consider. Colonel Wood has made some suggestions as to personnel, and we hope in the near future to have the staff complete. It will consist of seven or eight Regular Army officers of the rank of Colonel to Captain, eleven West Point Cadets, probably five Midshipmen from Annapolis, two Canadian officers, and one British, French, and Italian. The recommendations of the Commandant with such a staff should carry great weight; and their instruction will undoubtedly be distinctly valuable for any man who intends to offer himself for the examinations.

Very truly yours,  
H.P.J. - L.  
Professor Edward Capps  
Princeton University  
Princeton, New Jersey

Thank you for taking the lead in this matter, and with best wishes, I am

Sincerely yours,

Edward Capps

CHICAGO, APRIL 30, 1918

President Harry Pratt Johnson  
University of Chicago

Chicago, April 30, 1918

My dear President Johnson:  
The suggestion you made in your letter of April 25th, that some arrangement might be made with the colleges for granting credit for the military courses, Dear Professor Gappa, the Junior Plattsburg was very interesting to me. Your favor of the 27th inst. is received. I am interested to know that the matter of possible credit for work at Plattsburg is under consideration here at Princeton. It seems to me that it will give a decided impetus to the good cause, and personally I can see no reason why creditable work done there under no efficient instruction as that which is proposed should not receive college credit. I am sure that our faculty would be in favor of it. Several good men have suggested as to persons and as to the time to have the staff complete. It will consist of seven or eight regular Army officers of the rank of Colonel to Captain, eleven West Point Cadets, probably five West Point men, two Canadian officers, and one British, French, and Italian. The recommendations of the Government with such a staff should carry great weight. Professor Edward Gappa, Princeton University, New Jersey, intends to offer himself for the examination.

Thanking you for taking the lead in this matter, and with best wishes, I am

Sincerely yours,  
*Edward Gappa*



Chicago, May 3, 1918

Dear Professor Capps:

In interpreting the question of the scholarship for the Junior Plattsburg, I should like to know specifically about the age requirement. We have several good candidates.. One will be 21 on June 6; another will be 20 on September 13; another will be 20 on June 1; another was 20 April 6 last. Which of these would be eligible, and which ineligible?

Very truly yours,

H.P.J. - L.

Professor Edward Capps  
Princeton University  
Princeton, New Jersey

Chicago, May 3, 1918

Dear Professor Gappa:

In interpreting the question of the scholarship for the Junior Professor, I should like to know specifically about the age requirement. We have several good candidates. One will be 21 on June 6; another will be 20 on September 13; another will be 20 on June 1; another was 20 April 6 last. Which of these would be eligible, and which ineligible?

Very truly yours,

H.P.J. - L.

Professor Edward Gappa  
Princeton University  
Princeton, New Jersey



Chicago, March 23, 1918

Dear Mr. Tomlinson:

Your favor of the 21st inst. is received. I shall be glad to have any subsequent copies of the folders, and to be of any service in the entire matter. I am sure that the University of Chicago High School, connected with our Department of Education, will be especially interested.

Very truly yours,

H.P.J. - L.

Mr. H. A. Tomlinson  
Junior Plattsburg  
Shorleigh-on-Lake Champlain  
New York

Chicago, March 22, 1918

Dear Mr. Tomlinson:

Your favor of the 21st inst. is received. I shall be glad to have any subsequent copies of the folders, and to be of any service in the entire matter. I am sure that the University of Chicago High School, connected with our Department of Education, will be especially interested.

Very truly yours,

H.P.J. - L.

Mr. H. A. Tomlinson  
Junior Plattsburg  
Shoreline-on-Lake Champlain  
New York



Chicago, May 8, 1918

Dear Mr. Linn:

In further reference to your recommendation for the University of Chicago Scholarship in the Junior Plattsburg Camp, I beg to say that Charles C. Greene is hereby appointed. Please notify him, and let me know at once as to his acceptance, so that I can send an official letter to Professor Capps.

Very truly yours,

H.P.J. - L.

Dean J. W. Linn  
The University of Chicago

Chicago, May 8, 1918

Dear Mr. Linn:

In further reference to your recommendation

for the University of Chicago Scholarship in the Junior  
Plattburg Camp, I beg to say that Charles C. Greene is  
herely appointed. Please notify him, and let me know at  
once as to his acceptance, so that I can send an official  
letter to Professor Gappa.

Very truly yours,

H.P.J. - L.

Dean J. W. Linn  
The University of Chicago





Bomb Throwing



Naval Unit



Cavalry Hike



Map Making



Miniature Trench Making



© Committee on Public Information.

### Instruction, Aircraft Motors

SAMUEL E. TILLMAN, Colonel U. S. A.  
Superintendent of the United States Military Academy, West Point.  
EDWIN A. ALDERMAN, LL.D.  
President of the University of Virginia.  
LIBERTY H. BAILEY, LL.D.  
Formerly Director of the Department of Agriculture, Cornell University.  
WILLIAM LOWE BRYAN, LL.D.  
President of the Indiana University.  
MARION LEROY BURTON, LL.D.  
President of the University of Minnesota.  
CHARLES W. DABNEY, LL.D.  
President of the University of Cincinnati.  
WILLIAM H. S. DEMAREST, LL.D.  
President of Rutgers College.  
EDWARD K. GRAHAM, LL.D.  
President of the University of North Carolina.



Company A, 1917 Camp

# Junior Plattsburg

ON LAKE CHAMPLAIN

500 ACRE CAMPUS

## Summer Vacation Military Training Camp

Four Divisions: INFANTRY—CAVALRY—ARTILLERY—NAVAL

THE PROBLEM SOLVED—"Train Without Strain"

**MILITARY** training without encroachment upon the scholastic year. The Junior Plattsburg plan endorsed by leading educators of the country provides the ideal solution. West Point and Annapolis methods, supplemented by practical training in all branches of modern warfare.

**MODERN WARFARE**—machine guns, hand grenades, military map-making, camouflage, trench warfare, and defenses against gas attacks—using gas masks (no gas used).

**SPECIAL COURSES**—Inseparably connected with modern warfare—Aeroplane (ground work, no flying); hydroplane; automobile; motor boats; civil engineering; road building; drainage; sanitation; refrigeration; electrical apparatus (general repairing and assembling); telegraph and wireless; war farming and gardening; food conservation.

### AMUSEMENT

### ATHLETICS

### OPPORTUNITY FOR MAKE-UP OR TUTORING

**MILITARY STAFF AND INSTRUCTORS**—The Junior Plattsburg Tactical Staff is composed of U. S. Army and Navy officers, who will be aided by British, Canadian, French and Italian officers, who have seen service in the present war. These officers as well as all others have been selected because of their peculiar fitness to train young men during the formative period of their characters.

1918 Encampment—60 days June 29th to August 29th.

Maintenance and Military Training, \$250.00.

Address Military Aide, Junior Plattsburg, 8 West 40th Street, New York City.

Enrollment from any one educational institution limited. Reservations can only be made in the order in which applicants have been accepted. Age limit 20 years, 9 months.

**HONORARY PRESIDENT**—Edmund J. James, LL.D., President of the University of Illinois.

**PRESIDENT**—Edward Capps, LL.D., Professor of Classics, Princeton University.

**DIRECTOR OF MILITARY COURSES**—Colonel Ira L. Reeves, United States Army, LL.D., \*President of Norwich University.

**QUARTERMASTER**—Colonel Medad C. Martin, United States Army, Retired.

**CHAPLAIN**—Rev. Ralph B. Pomeroy, General Theological Seminary, New York.

\*On leave of absence from University for period of war.

**EXECUTIVE SECRETARY**—H. A. Tomlinson, Formerly of the Culver Summer Schools.

**CHIEF MEDICAL OFFICER**—Dr. Samuel J. Walker, Rush Medical College, Chicago, Ill.

**DIRECTOR OF ACADEMIC STUDIES**—Isaac Thomas, A.M., The Hill School.

**DIRECTOR OF MODERN (WAR) LANGUAGES**—Joseph Henry Sasserno, A.M., Harvard University, 1911.

**MUSICAL DIRECTOR**—Felix Lamond, Director Trinity School of Church Music, New York.

**ATHLETIC DIRECTOR**—Fred T. Dawson, Freshman Athletic Coach, Princeton University.

### STAFF FOR SPECIAL COURSES

**DIRECTOR OF FIELD ENGINEERING**—Charles Sargent Carleton, C.E., Norwich University.

**DIRECTOR OF ELECTRICAL ENGINEERING AND WIRELESS TELEGRAPHY**—John H. Morecroft, C.E., Columbia University.

**DIRECTOR OF FIELD CHEMISTRY**—Samuel Francis Howard, Ph.D., Johns Hopkins, 1912.

**DIRECTOR OF SANITARY ENGINEERING**—Leon Edward Dix, C.E., Tufts College, 1906.

**AGRICULTURAL DIRECTOR**—Charles B. Tillson, Cornell University, 1910.

### THE ADVISORY BOARD

JOHN GRIER HIBBEN, LL.D.  
President of Princeton University.

HARRY BURNS HUTCHINS, LL.D.  
President of the University of Michigan.

HARRY PRATT JUDSON, LL.D.  
President of the University of Chicago.

JAMES H. KIRKLAND, LL.D.  
Chancellor of the Vanderbilt University.

EDGAR ODELL LOVETT, LL.D.  
President of Rice Institute.

SAMUEL B. MCCORMICK, LL.D.  
Chancellor of the University of Pittsburgh.

ALEXANDER MEIKLEJOHN, LL.D.  
President of Amherst College.

GEORGE NOBLIN, Ph.D.  
Acting President of the University of Colorado.

CHARLES HENRY RAMMELKAMP, Ph.D.  
President of Illinois College.

GEORGE BRINKERHOFF RANSOM, Rear Admiral,  
United States Navy, Retired.

REV. CHARLES ALEXANDER RICHMOND, LL.D.  
President of Union College.

JACOB GOULD SCHURMAN, LL.D.  
President of Cornell University.

RT. REV. THOMAS J. SHAHAN, LL.D.  
Rector of the Catholic University of America.

ROBERT SHARP, LL.D.  
President of Tulane University.

EDGAR FAHS SMITH, LL.D.  
Provost of the University of Pennsylvania.

EDWIN ERLE SPARKS, LL.D.  
President of Pennsylvania State College.

FRANK STRONG, Ph.D.  
Chancellor of the University of Kansas.

CHARLES F. THWING, LL.D.  
President of the Western Reserve University.

BENJAMIN IDE WHEELER, LL.D.  
President of the University of California.



# JUNIOR PLATTSBURG

## NATIONAL IN SCOPE AND REPRESENTATION

The immediate purpose of the Junior Plattsburg Camp is to establish upon a firm foundation a permanent American Institution, national in scope and representation, which shall provide advantages for the younger men to whom the general conditions of the regular military training camp are not adapted, and which shall become and remain a model in spirit and organization.

The development of a sense of order and system, of self-mastery, of the capacity to command and lead by first learning practice and obedience, and of personal responsibility; and the acquirement of knowledge of superior methods in the fundamentals of civilian and military organization—these are the basic principles of the Junior Plattsburg training.

The members of the Camp will be made to feel that they are working in a common cause, that of preparing the nation to fulfill its destiny; and they will be selected with a view to their capacity for co-operation and comradeship. Every man will be given recognition as an American ready to do his part.

The six hundred cadets to be enrolled for the Camp of 1918 will be drawn, not only from the list of sixty-five institutions given below, from which cadets registered for the 1917 Camp, but also from many others in all parts of the country. The number from any one preparatory or high school will, as a rule, be limited to four; but this limitation does not apply to colleges and universities. The applications will be individually passed upon by the Executive Staff, and admission will be granted to those only who are regarded as qualified.

Adelphi Academy	Brooklyn, N. Y.	Pittsfield High School	Pittsfield, Mass.
Ashland High School	Ashland, Pa.	Plainfield High School	Plainfield, N. J.
Berkeley-Irving School	New York, N. Y.	Polytechnic Preparatory School	Brooklyn, N. Y.
Berkshire School	Sheffield, Mass.	Pomfret School	Pomfret, Conn.
Bishop's College School	Lennoxville, Canada	Princeton University	Princeton, N. J.
Blair Academy	Blairstown, N. J.	Prosser Preparatory School	Houston, Texas
Bridgeport High School	Bridgeport, Conn.	Rayam High School	Saranac, N. Y.
Carlton Academy	Summit, N. J.	Reading High School	Reading, Pa.
Carteret Academy	Orange, N. J.	Sharon High School	Sharon, Mass.
Chauncy Hall School	Boston, Mass.	Sheffield Scientific School	New Haven, Conn.
Chestnut Hill Academy	Chestnut Hill, Pa.	South Manchester High School	So. Manchester, Conn.
Choate School	Wallingford, Conn.	St. Bernard's Prep. School	New York City
Collegiate School	New York City	St. James School	St. James, Md.
Columbia High School	New York City	Springfield High School	Springfield, Mo.
Commercial High School	Brooklyn, N. Y.	St. Luke's School	Wayne, Pa.
Delavan High School	Delavan, Wis.	St. Paul's School	Concord, N. H.
Elementary School	Brooklyn, N. Y.	State Normal Training School	Terre Haute, Ind.
Fessenden School	West Newton, Mass.	Stevens School	Hoboken, N. J.
Franklin School	New York, N. Y.	Taft School	Watertown, Conn.
Germantown Academy	Germantown, Pa.	Trinity School	New York City, N. Y.
Hartford High School	Hartford, Conn.	University of Alabama	University, Ala.
Haverford School	Haverford, Pa.	University of Rochester	Rochester, N. Y.
Hill School	Pottstown, Pa.	University School	Cleveland, Ohio.
Hillhouse High School	New Haven, Conn.	University of Texas	Austin, Texas
Holderness School	Plymouth, N. H.	Volkman School	Boston, Mass.
Manual Training School	Brooklyn, N. Y.	Washington Collegiate	Washington, D. C.
Montclair High School	Montclair, N. J.	West High School	Minneapolis, Minn.
Nichols High School	Buffalo, N. Y.	West Orange High School	West Orange, N. J.
Noble and Greenough School	Boston, Mass.	William Penn Charter School	Philadelphia, Pa.
North High School	Columbus, Ohio	Worcester Academy	Worcester, Mass.
Pawling School	Pawling, N. Y.	Wyoming High School	Wyoming, Ohio
Phillips Academy	Andover, Mass.	Yale University	New Haven, Conn.
Phillips Exeter Academy	Exeter, N. H.		

It is essential in applying for terms of admission to give the name of the educational institution the applicant is now attending.



# HEALTH AND SANITATION

To keep well and fit while working and sleeping in the open is the first lesson of a soldier.

Life in the open on the Junior Plattsburg reservation is absolutely free from the usual disadvantages. The land and the surrounding bays are sheltered by higher upland, and the waters of the lake are uncontaminated by seepage or sewage. The water supply is from artesian wells on the ground, scientifically analyzed.

The region within which the Camp is located is entirely outside of and on a different route from the resorts for tubercular patients in the Adirondacks and lends itself to positive sanitary conditions in an unparalleled degree. There is no village or other popular settlement within eight miles.

The Camp is in immediate proximity to excellent sources of food supply from celebrated experimental farms, and all food products undergo careful scrutiny. The milk comes from cows which have been tuberculin-tested. For the year 1918 a new and complete plant will be installed for the preservation of food, including a modern refrigerating plant, and all precautions will be taken to safeguard against adulteration.

The health and sanitation of the Camp will be in charge of the Chief Medical Officer and the Sanitary Engineer. A new Camp hospital will be completed in time for occupancy at the opening of the Camp where trained nurses will be on duty to render service at any time.

Officers, instructors, members of the Camp and employes on the grounds will be inoculated against typhoid before entering upon their duties at the Camp.

A new laundry is being constructed on the grounds for the exclusive use of the members of the Camp.

During the summer of 1917 there was not a single case of infectious disease or an accident of any kind. The accompanying letter by Chief Surgeon Col. A. H. Appel, U. S. A., addressed to the Administration at the close of the Camp of 1917 speaks for itself.

## HEADQUARTERS JUNIOR PLATTSBURG TRAINING CAMP

August 22nd, 1917.

General E. C. O'Brien, Junior Plattsburg, Inc.  
Managing Director, Plattsburg, N. Y.

Dear Sir:

As the Camp is about closing, I feel that it is due to you to express my appreciation of the manner in which you have responded to my every requisition for insuring the sanitary condition of the Camp.

Every known provision against infection has been made; the Camp location, the latrine arrangements, the water and food supply, the sanitary police, etc., have been of the most approved character.

During the entire session there has not been a single case of infectious disease, a result I have seldom found achieved in my experience of military camps, extending over a period of thirty years.

Yours truly,

(Signed) A. H. APPEL, Colonel, U. S. A. Med. Dept.

## TESTIMONIAL LETTERS

"I assume of course that you have made due record of the arrangements made for the enrollment of my son, who was there last year, and that you will send to me copies of such further publications as the Camp makes, in order that I may distribute them among friends.

"My son's experience at the Camp last year was such as to justify my efforts such as they may be, in acquainting my friends with the situation as you have created it, and with the distinct advantage which comes from young men availing themselves of the opportunity. The experience was of great value to him, not only in his acquisition of knowledge of military discipline and routine, but of his physical development. He went in a boy, and came out a man, concentrated and solidified to a degree that I did not beforehand think possible. My feeling has always been that parents should determine for themselves by careful personal examinations, institutions to which they propose sending their children, and I make it a point to avoid recommendation in all ordinary cases. The case that you present is not an ordinary one, is perhaps not open to the careful scrutiny to which strictly scholastic institutions are subjected, and it is therefore a pleasure to testify to the results which have been obtained. I feel that the enlargement and development of your Camp is a subject worthy of the concerted effort of all who have the education of young men in charge."

Cordially yours,

(Signed) FREDERICK J. STIMSON,  
2 Rector Street,  
New York City.

"I am glad to advise you that my son unquestionably derived great benefit from his work at camp last summer. Not only was he physically benefited, but I consider he was helped in every way, both from the standpoint of personal responsibility and discipline.

"He is a student at University School, Cleveland, and before going to camp last year was Corporal in the school company. The training he received at camp was such that he was appointed Captain on his return to school at the opening of the fall term, and besides this he is at present undertaking the instruction of the school company in semaphore practice.

"It is a little early to say whether he will join the camp this coming summer,

but, if he undertakes military work at all in the vacation time, you may be sure it will be at Junior Plattsburg."

Sincerely yours,  
(Signed) R. G. A. PHILLIPS,  
40th St. and Kelly Ave.,  
Cleveland, Ohio.

"It is with great satisfaction that I am sending you my son's entrance application and deposit cheque for \$50.00 for next summer's Junior Plattsburg.

"I cannot speak with too much enthusiasm and approval of your ideas and methods of training and in making the boy feel his own individual responsibility, one that is awaiting him only a few years ahead. This was the feeling that my son brought home with him last year, which held a much deeper meaning for me than the military training and discipline, the companionship of the other boys and the general morale of the camp, all of which were magnificent.

"I can only hope that I may be able to give my boy the advantage of Junior Plattsburg until his country has need of his mature services."

Very sincerely,  
(Signed) MRS. WM. C. HAYES,  
2027 Pine Street,  
Philadelphia, Pa.

"I have your letter of the 1st instant and also copy of the letter to my son and prospectus for the 1918 Junior Plattsburg Camp. My boy has expressed a desire to take part in your 1918 Camp and in view of his certificate of last year and honorary mention, taken in connection with three months at St. John's Military Academy at Delafield, Wis., it occurs to me that possibly another season at Plattsburg will be beneficial, especially if his training could be coupled with the development of responsibility that would come with a non-commissioned officer's position. I have no interest in this feature of it beyond the possibilities of that further development in manliness and the promotion of the feeling of responsibility that should go with such a position."

Yours very truly,  
(Signed) WILBUR TOPPING,  
Terre Haute, Indiana.



# TECHNICAL TRAINING AND MODERN WARFARE

The extension training provided for embraces all the technical sciences now employed in modern warfare. The staff of instructors selected for this training include officers who have had from one to two years' actual service in France, and are therefore competent to give minute demonstrations in all the methods employed by the contending forces.

## PREVIOUS MILITARY TRAINING

Applicants who enroll and who have had previous military training in any camp, school, college or university, will wear service stripes, and they will immediately upon the opening of the camp be tried out and those who in the judgment of the Commandant, a United States Army Officer, prove themselves capable will be designated commissioned or non-commissioned cadet-officers. Engraved certificates for work done and rank attained will be given by the Commandant at the close of the camp.

## TESTIMONIAL LETTERS

"I trust that you are to continue the camp at Plattsburg this year, and I am writing this in order to inform you at this early date that I hope to arrange to have my son attend the camp again."

"Last summer I visited the camp twice while he was there, and it made me wish that I were a boy again and had the opportunity of being a member of such a camp."

Very truly yours,  
(Signed) PHILIP FARNSWORTH,  
149 Broadway,  
New York.

"His experiences at your camp last season more than justify your claims that at Junior Plattsburg the 'man-power in the boy is brought out.' My son gained in every way—physically, through your fine routine and good food; mentally, through team work and association with your fine class of young men; morally, through the high and splendid ideals always kept before them by your efficient leaders."

Yours very truly,  
(Signed) (Mrs.) I. S. WALKER,  
200 Irvington Avenue,  
South Orange, N. J.

"I can bear most enthusiastic testimony as to the life and the training of Junior Plattsburg Camp for 1917, as my son was the youngest member of the camp and went through the whole tour of duty with the most wonderful results. Your slogan—'Train Without Strain' was certainly well exemplified in him, as he never had a sick day and was most enthusiastic about his daily experience, which really made a man of him."

"He had always been somewhat delicate, and we were afraid the rigor of camp life might be too much for him, but it braced him up in the most wonderful way, and I am glad to bear this testimony for the good the camp has done him."

"I am looking forward with the greatest anticipation for another year for him in Junior Plattsburg and trust you will have the very greatest success this year, even greater than last year."

With all good wishes for your work, I remain,

Yours cordially,  
(Signed) WM. CARTER,  
362 Jefferson Avenue,  
Brooklyn, N. Y.

"My son spent two months at your camp last summer, and I feel that his stay with you was highly beneficial in a number of directions. The military training was especially valuable to him, and had a splendid effect upon his health, habits, etc. He is now attending a preparatory school, where the work that he did with you last summer is standing him well in hand."

"I had the pleasure of visiting your camp in August, and was very much pleased with what I saw and found there. In my opinion, any young man is fortunate who is able to avail himself of the rare facilities and advantages offered by your institution."

Yours very truly,  
(Signed) F. M. LAW,  
First Nat. Bank,  
Houston, Texas.

"As you know, my two sons were there last year through July and August. The oldest son is and has been in France for some time, leaving on the 3d of October, and is now in the United States Army in ambulance work somewhere along the western front. I feel sure that he finds the training received at your Camp of great value to him. My other son, Harold, is at Taft School, and the evidence of the training received at Plattsburg last summer has been quite marked."

The Junior Plattsburg Camp was undertaken in 1917 at the suggestion of Major General Leonard Wood, Commander of the Department of the East, and was subsequently commended by General H. P. McCain, Adjutant General, War Department.

The Junior Plattsburg, Inc. has expended \$100,000.00 in lands, buildings, tents, arms and equipment, and is prepared to train 600 cadets during the months of July and August, 1918.

"I shall take pleasure in recommending your Camp to any of my friends who have boys and who are looking for a place for them where they can have military training and where they can get what you can give them there. Your location is fine. The spirit is fine. The whole idea is fine, and I believe it is in line with the idea of universal training which is bound to come for all the youths of our land."

Wishing you every success, and with kind regards, I remain,  
Yours very truly,  
(Signed) ARTHUR E. WOODRUFF,  
Mount Carmel, Conn.

"I feel that the Junior Plattsburg Camp, as soon as it becomes thoroughly known, will enjoy a large patronage from the South, as no institution of its kind in any way offers its advantages. Our people are a unit in their support of the President and our Government, believing that in the present great crisis we must win, and cannot do so unless we are absolutely united in our loyalty and give whole heartedly our entire support."

With best wishes, I am,  
Very truly yours,  
(Signed) A. L. FULENWIDER,  
Birmingham, Alabama

"My son enjoyed his tour at your last year's camp very much. I should like him to go again this year, as I felt he was greatly benefitted by his stay at the camp. It not only gave him a discipline, which I think every boy is the better for having, but also gave him a set-up and bearing, and made him quick to respond, which is a splendid and useful thing for all growing youngsters."

Very truly yours,  
(Signed) H. E. DREIER,  
120 Broadway,  
New York.

"I consider that the money I spent for the training of my son at your Camp last summer is the best investment that I have made for him so far."

"At the present time, I have every intention of sending him again this year and trust that you will have as honorable a lot of men to manage the boys as you had last year."

Cordially yours,  
(Signed) HAROLD F. POWELL,  
26 Overlook Avenue,  
West Orange, N. J.

"It will doubtless be of interest to you to know that, as a result of his last summer's training, he has been selected by Major Greer to act as military instructor in training the boys in one of our New York schools under the Slater-Welsh compulsory military training law, requiring military drill for all school boys in this State between certain defined ages. Thus, besides training with his own (Trinity) School every Friday, he is acting as drill instructor to this other school (with from 60 to 75 boys) at the Eighth Regiment Armory every Tuesday and from all reports received, he seems to have given excellent satisfaction and, in fact, has been complimented on the results obtained."

Yours very truly,  
(Signed) ALBERT A. CARY,  
95 Liberty Street,  
New York City.

"I wish to express my hearty approval of all that you are doing at the Junior Plattsburg Camp, and to say that I consider my son's experience last summer of inestimable benefit to him in many ways. The training was excellent and the information gained most valuable. If possible I hope to send him again this year."

Yours very respectfully,  
(Signed) BURNET LANDRETH, JR.,  
Bristol, Pa.

COMPLETE CATALOG UPON REQUEST

*Address all communications to*

**JUNIOR PLATTSBURG**

8 WEST FORTIETH STREET,  
NEW YORK CITY



156

**JUNIOR PLATTSBURG**  
SUMMER MILITARY TRAINING CAMP  
**SHORELEIGH-ON-LAKE CHAMPLAIN, NEW YORK**

EDWARD CAPPS, LL.D.  
PRESIDENT

H. A. TOMLINSON  
EXECUTIVE SECRETARY

NEW YORK OFFICE  
EIGHT WEST FORTIETH STREET

NEW YORK March 21st, 1918.

My dear Dr. Judson:-

As a member of the Advisory Board of the Junior Plattsburg you will be interested in seeing the enclosed announcement, which gives our organization as it exists at this date. It has seemed advisable, after consultation with well-informed Army officers in Washington, to defer the appointment of the military staff until later, when a large number of officers who have been at the front will be available.

If you could use a number of these folders, we shall be glad to send them to you. The complete catalog of thirty-two pages will be ready about April 1st, and a copy will be sent you.

We should be glad to receive any suggestions that may occur to you. It is our purpose to make the work of the Junior Plattsburg, as far as possible, a continuation and supplement of the military courses now being given in the colleges and universities, and in general to make this Camp a serviceable auxiliary to them. Practical suggestions that will help us coordinate our work with theirs will be heartily welcomed. We already have the assurance of the War College at Washington that definite advice will be given us to enable us to adapt our work to the present needs of the Government.

During the spring President Capps expects to invite you to nominate a suitable candidate for a scholarship. The number will depend upon the registration, for, as you doubtless know, we receive no financial support from the Government, or equipment or detail of instructors. All our officers and instructors are paid by the camp, with the exception of Colonel Ira L. Reeves, Director of Military Courses, who is on active service in the Adjutant General's office in Washington.

Very sincerely yours,

*H. A. Tomlinson*  
Executive Secretary.

Harry Pratt Judson, LL.D.,  
Pres. University of Chicago,  
Chicago, Ill.



# JUNIOR PLATTSBURG

SUMMER MILITARY TRAINING CAMP

SHORELICHON-ON-LAKE CHAMPLAIN, NEW YORK

EDWARD CAPPE, LL.D.

President

H. A. TOWNLISH

Executive Secretary

1918

NEW YORK OFFICE

EIGHT WEST FORTIETH STREET

New York March 21st, 1918.

My dear Mr. Johnson:-

As a member of the Advisory Board of the Junior Plattsburg you will be interested in seeing the enclosed arrangement, which gives our organization as it exists at this date. It has seemed advisable, after consultation with well-informed Army officers in Washington, to defer the appointment of the military staff until later, when a large number of officers who have been at the front will be available.

If you could use a number of these folders, we shall be glad to send them to you. The complete catalog of thirty-two pages will be ready about April 1st, and a copy will be sent you.

We should be glad to receive any suggestions that may occur to you. It is our purpose to make the work of the Junior Plattsburg, as far as possible, a continuation and supplement of the military courses now being given in the colleges and universities, and in general to make this Camp a serviceable auxiliary to them. Practical suggestions that will help us coordinate our work with theirs will be heartily welcomed. We already have the assurance of the War College at Washington that definite advice will be given us to enable us to adapt our work to the present needs of the Government.

During the spring President Cappe expects to invite you to nominate a suitable candidate for a scholarship. The number will depend upon the registration, for, as you doubtless know, we receive no financial support from the Government, or assignment or detail of instructors. All our officers and instructors are paid by the camp, with the exception of Colonel Ira L. Reeves, Director of Military Courses, who is on active service in the Adjutant General's office in Washington.

Very sincerely yours,

H. A. Townlish  
Executive Secretary

Harry Pratt Johnson, LL.D.,  
Pres. University of Chicago,  
Chicago, Ill.



**JUNIOR PLATTSBURG**  
SUMMER MILITARY TRAINING CAMP  
**SHORELEIGH-ON-LAKE CHAMPLAIN, NEW YORK**

EDWARD CAPPS, LL.D.  
PRESIDENT

H. A. TOMLINSON  
EXECUTIVE SECRETARY

NEW YORK OFFICE  
EIGHT WEST FORTIETH STREET

**NEW YORK** April 20, 1918.

My dear Dr. Judson:

In my early letters I have foreshadowed a possibility which I am now glad to announce has been realized.

Through the generosity of the patriotic citizens of Plattsburg, whose support of General Leonard Wood's original plans for the plattsburg Camps made their great success possible, and on whose initiative the present Junior Plattsburg was organized, I am able to make the following proposal:

I cordially invite you, in view of your relation to the Junior Plattsburg as a member of the Advisory Board, to name a cadet who shall receive a free scholarship in this summer's Camp. This scholarship includes quarter, subsistence, and military training. The only conditions attached to the offer are that the cadet named shall be a student in your institution, in good physical condition, twenty years of age (so that he will presumably be in the United States service within a year), and that he shall be of such a character and standing among his fellow students, that he will not only creditably represent the institution, but shall also be of value to us in sustaining the standard of morale, which we hope will characterize Junior Plattsburg.

We desire to promote these qualities among our cadets:

Patriotism and Loyalty  
Discipline  
Self respect and pride  
Alertness  
Espirt  
Cheerfulness

Enthusiasm  
Initiative  
Resourcefulness  
Agressiveness  
Determination and  
Tenacity

Under the leadership of this body of twenty-five young men carefully selected by the members of our Advisory Board, we believe that a great step will be taken for the establishment of this high standard of morale.

On receipt of your nomination, the candidate will be immediately enrolled. I trust that our cooperation in this manner will be beneficial to both institutions.

With sincere regards, I am

Cordially yours,

*Edward Capps*

President.

Dr. Harry Pratt Judson, Pres.,  
University of Chicago,  
Chicago, Ill.

*I was delighted to see Mrs. Underhill in  
Princeton this week.*



**JUNIOR PLATTSBURG**  
SUMMER MILITARY TRAINING CAMP  
**SHORELION-ON-LAKE CHAMPLAIN, NEW YORK**

NEW YORK April 20, 1918.

EDWARD CARP, LL.D.  
PRESIDENT  
H. A. TOWNSHEND  
EXECUTIVE SECRETARY  
NEW YORK OFFICE  
EIGHT WEST FORTYTH STREET

My dear Dr. Johnson:

In my early letters I have forwarded a possibility which I am now glad to announce has been realized.

Through the generosity of the patriotic officers of Plattsburg, whose support of General Leonard Wood's original plan for the Plattsburg Camp made their great success possible, and on whose initiative the present Junior Plattsburg was organized, I am able to make the following proposal:

I cordially invite you, in view of your relation to the Junior Plattsburg as a member of the Advisory Board, to name a cadet who shall receive a free scholarship in this summer's Camp. This scholarship includes quarters, subsistence, and military training. The only conditions attached to the offer are that the cadet named shall be a student in your institution, in good physical condition, twenty years of age (so that he will presumably be in the United States service within a year), and that he shall be of such a character and standing among his fellow students that he will not only creditably represent the institution, but maintain its value to us in sustaining the standard of morale of morale which we hope will characterize Junior Plattsburg.

We desire to promote these qualities among our cadets:

Enthusiasm	Patriotism and loyalty
Initiative	Discipline
Resourcefulness	Self respect and pride
Aggressiveness	Alertness
Determination and	Energy
Tenacity	Character

Under the leadership of this body of twenty-five young men carefully selected by the members of our Advisory Board, we believe that a great step will be taken for the establishment of this high standard of morale.

On receipt of your nomination, the candidate will be immediately enrolled. I trust that our cooperation in this manner will be beneficial to both institutions.

With sincere regards, I am

Cordially yours,

*Edward Carp*

President.

Very truly yours,  
H. A. Townsend  
Executive Secretary

Dr. Harry Pratt Johnson, Pres.,  
University of Chicago,  
Chicago, Ill.