

November 23, 1928

Mr. Frank S. Whiting,  
V.P. Indiana Limestone Company,  
Tribune Tower, Chicago.

My dear Frank:

Your letter of the 20th, at hand, and I regret that my association with the athletic department of our alma mater is not close enough to put me in a position to be of any great assistance. I do feel, however, that the extremely stringent scholastic requirements laid down by the University are not entirely in the best interests of the school, as I think that you and I will both agree there are other standpoints than scholastic grades that mean more to the student body and to the school.

Sorry I cannot give you a really constructive suggestion, but if you get any and want any help in carrying them through, I will be glad to do anything I can.

With kindest regards,

Yours very truly,

(Signed) A. C. Allyn.

Copied by EW



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Sorry I cannot give you a really constructive suggestion, but if you get any and want any help in carrying them through, I will be glad to do anything I can.

With kindest regards,

Yours very truly,

(Signed) A. C. Allen.

Copied by EW



FIRST NATIONAL BANK OF CHICAGO

November 7, 1928.

Mr. Frank S. Whiting,  
C/o Indiana Limestone Company,  
Tribune Tower,  
Chicago, Ill.

Dear Frank:

I have nothing constructive to write you in response to your letter of November 2nd, relative to the general under-graduate atmosphere at the University.

It is perfectly clear to me that the reason that more men are not coming to Chicago is that Chicago intends to be a seat of learning and only incidentally a school of physical culture. I suppose I am getting old, but the choice doesn't seem to me altogether unwise. I am sure as time goes on we shall have increasing difficulty in competing athletically with the State Universities.

Of course, I am keen for winning teams at Chicago, but I cannot quite reconcile myself to alleged scholarships for men who have great difficulty in passing their courses. I have no doubt that the cost of going to Chicago keeps many desirable men away. I could easily get interested in a number of scholarships to meet this obstacle. Such scholarships should, however, be administered honestly so far as scholastic capacity is concerned. The question is too big for me and I would rather leave it to younger men, like yourself, who not only have more energy, but generally speaking have more sense in such matters than we older guys.

Sincerely, yours,

(Signed) John F. Hagey.

Copied by EW



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(Signed) John F. Hasey.

Copied by EW



MECHANICAL PRESS

November 26, 1928.

Mr. Frank S. Whiting,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

I have your letter of the 17th, and, with reference to the situation at the University, let me say that I am heartily in sympathy with the sentiments expressed by Mr. Schommer at the Alumni Club dinner recently.

Of course, from an athletic standpoint, the effects of the present policy of the University have been apparent for some time. But, aside from this, I believe that the University, in demanding such unusual qualifications from those seeking entrance, is fast losing its identity as an undergraduate institution, and is assuming the proportions of an American Oxford. I for one have not the interest in the University that I had had in the past for this reason in particular.

Of course, any college has the right to establish its own qualifications and requirements, but, when they assume unreasonable proportions in comparison with other schools of recognized high standing, there is no justification. This is assuming that the University of Chicago proposes to favorably consider the undergraduate.

The question of successful athletics is one which cannot be overlooked without disastrous results. It is just as much a part of the University scheme as any other angle of college life, as success in athletic goes hand in hand with success in the classroom.



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-2-

The University must be concerned also with the problem of maintaining the interest and cooperation of the Alumni, and, one of the largest contributing factors to such a condition is the proper consideration and successful handling of athletics. It is instrumental in insuring that feeling which makes a man proud of his college affiliations.

My impression is that the University is not favorably considered at present amongst those to whom it must appeal if undergraduate work is to be permanent, and this, to my mind, is a serious situation.

I, therefore, wish to register my disapproval of this present policy of the University, and I sincerely hope for an adjustment in the very near future.

Very sincerely,

(Signed) Garrett F. Larkin

Copied by EW



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(Signed) Garrett F. Larkin

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DEPARTMENT OF COMMERCE

Washington, November 28, 1928.

Mr. Frank S. Whiting,  
Vice Pres. & Treas.,  
Indiana Limestone Co.,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

Your letter of November 20th has been received  
and I was delighted to hear from you.

While I have always remained a most loyal alumnus  
of the University, I regret I feel obliged to advise you  
that for the past five years or more I have been so out  
of touch with the under-graduate social and athletic activi-  
ties as to be unable to ascribe any "reasons or remedies"  
for conditions as they exist at present. I would cer-  
tainly be delighted to comply with your request if I felt  
in any way qualified.

I am                      With kindest personal regards and all good wishes,

Very sincerely yours,

(Signed) Wm. P. MacCracken, Jr.

Assistant Secretary of Commerce  
for Aeronautics.



DEPARTMENT OF COMMERCE

Washington, November 29, 1928.

Mr. Frank S. Whiting,  
Vice Pres. & Treas.,  
Indiana Limestone Co.,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

Your letter of November 20th has been received  
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Assistant Secretary of Commerce  
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NORTHERN BANK NOTE COMPANY

November 6, 1928.

Mr. Frank S. Whiting, Vice-Pres.,  
Indiana Limestone Co.,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

I have your letter of November 2nd, and am very glad to know that you are on the job to try to remedy conditions at the University. It is easy enough to get your "knocker" out and tell how things are not going right, but it is very hard to have constructive ideas. There is one, however, that I will pass on for what it is worth, and it is not a new one by any means.

I believe that Mr. Stagg should require that the budget for his department be large enough to permit him to become at Chicago in the same relative position that Mr. Huff is at Illinois. He would then keep the highest respect that everybody has for him, and could have as coaches men who are capable of teaching our athletes more modern practices in the various branches.

I do not worry about the fact that the Jewish element are entering the University because that would all take care of itself, but it certainly is a fact that the athletic rating of the University has a great deal to do with the prospective students and with the public's attitude toward it -- two, in my estimation, very vital factors.

If, after you have thrashed this thing over, you wish to have a meeting of some of the fellows, I shall be very glad to attend and add my little bit to the story.

With best regards, I am

Sincerely,

(Signed) S. Edwin Earle

Copied by EW



NORTHERN BANK NOTE COMPANY

November 8, 1928.

Mr. Frank S. Whiting, Vice-Pres.,  
Indiana Limestone Co.,  
Tribune Tower,  
Chicago, Illinois.

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With best regards, I am

Sincerely,

(Signed) S. Edwin Earle

Copied by BW



Thursday, November 22, 1928.

Dear Rod:

Did you read Teddy Linn's remarks on how to get a good fottball team? I enclose the clipping. He assures me, moreover, that such a course is within the law as it exists at the U. of C.

It seems to me that here is one clear call for the Chicago Alumni Club to swing into action, and I hope that you will refer the matter to the board of directors.

I should be glad to contribute, within my modest means, to such a cause.

The case of the 85 per cent grand average for high school matriculants, as discussed by Messrs. Schommer and Meigs, is something to be argued over with the pedagogues. This admissions ruling, it seems to me, not only bars the dullard, which is desirable, but also the specially gifted student who has a fine gift for certain branches of study and is indifferent to others. From that class, I believe, come the men of brilliant achievement and the occasional genius. I am planning to give the next faculty man I meet a battle along these lines.

Sincerely yours,

(Signed)

CHARLES COLLINS.

Copied by EHS



Thursday, November 22, 1928.

Dear Rod:

Did you read Teddy Linn's remarks on how to get a good football team? I enclose the clipping. He assures me, moreover, that such a course is within the law as it exists at the U. of C.

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Sincerely yours,

CHARLES COLLINS.

(Signed)

Copied by EHS



November 23, 1928.

Mr. Frank Whiting  
Indiana Limestone Company  
Tribune Tower  
Chicago, Illinois.

Dear Frank:

Enclosed is a letter from Charlie  
Collins which is self-explanatory. It may be  
of interest to you.

Very sincerely,

(Signed)      ROD

Roderick Macpherson

Copied by EHS



November 23, 1938.

Mr. Frank Whiting  
Indiana Limestone Company  
Tribune Tower  
Chicago, Illinois.

Dear Frank:

Enclosed is a letter from Charlie

Collins which is self-explanatory. It may be

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Very sincerely,

(signed) RGD

Roderick Macpherson

Copied by EHS



Dear Frank:

Since I am at such a distance from the University I am able to get back to the campus only a time or two each year and then only for fleeting visits.

A cose by alumnus predicted to me the outcome of of the present football season and stated that Chicago would never again have a good team because of the increasingly high entrance requirements, high tuition, and the tendency to stress the graduate schools.

Personally I should be sorry indeed to see the undergraduate life as we knew it suffer.

I only wish that I might be nearer and in a position to offer some assistance.

Loyally yours,

(Signed) Sanford Sellers, Jr. '13.

Copied by EW  
from longhand written note  
on back of letter dated  
November 20th, 1928, and  
addressed to  
Colonel Sanford Sellers, Jr.,  
Lexington, Mo.



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Colonel Sanford Sellers, Jr.,  
Lexington, Mo.



December 31, 1928.

Mr. Frank S. Whiting,  
435 N. Michigan Ave.,  
Chicago, Illinois.

Dear Mr. Whiting:-

I have been negligent about answering your letter of November 20th, but not because of lack of interest.

My viewpoint on the athletic situation at the University may be somewhat different because it is not that of an athlete or one primarily interested in athletics.

It is very easy to see reasons for certain people at the University wanting to develop a highly specialized graduate school which attracts only the more mature students. If this is the proper course, the University should be made distinctly a graduate school. If it has any desire to maintain an under-graduate body of any size or enthusiasm, it must do those things which make under-graduate life instructive and interesting. This cannot be done without a very wholesome prominence to athletic work.

The young male student from seventeen to twenty-five should have a double conception of education because he should be taught to develop his thinking processes and also his physical activities. It is just as dangerous not to devote enough attention to physical training, as it is not to devote enough to his cultural side.

If the University is going to be anything other than essentially a graduate school, it must arrange its curricula so as to appeal to the average student.

I know a lot of men who are very active factors for good in their communities, whose academic records were not more than average.

It is as great a mistake for an educational institution to put a standard so high so as to be attainable only to a few, as it is to put the level so low as to be within the grasp of many without effort.



December 31, 1928.

Mr. Frank S. Whiting,  
435 W. Michigan Ave.,  
Chicago, Illinois.

Dear Mr. Whiting:-

I have been negligent about answering your letter of November 30th, but not because of lack of interest.

My viewpoint on the athletic situation at the University may be somewhat different because it is not that of an athlete or one primarily interested in athletics.

It is very easy to see reasons for certain people at the University wanting to develop a highly specialized graduate school which attracts only the more mature students. If this is the proper course, the University should be made distinctly a graduate school. If it has any desire to maintain an under-graduate body of any size or enthusiasm, it must do those things which make undergraduate life instructive and interesting. This cannot be done without a very wholesome prominence to athletic work.

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Mr. Frank S. Whiting

December 31, 1928.

I would like to see the University a wonderful place for young men and young women to go for that education which will prepare them for the years after twenty-five. I think it should have a standard distinctly above that of the average state institution, but it should not be so high as to be restricted.

The late Theodore Roosevelt, in his letters to his children, laid much emphasis on his satisfaction of their doing their jobs well. That did not mean a lot of "A-plusses".

The athletics of the University are a great incentive for the students not participating, in that it teaches them to respect the development of their own physical structures. Athletics well done, provide an enthusiasm and interest for students and alumni which the University must have.

I know of a young man now at the University whose case illustrates my point. He is a boy who works hard, although, he is in no sense a brilliant student. He will undoubtedly just about pass his courses and his academic record will not be startling. He will, however, after he leaves the University, very likely be a useful citizen and reflect credit on the University. Right now he feels that he is unwelcome at the University because he is not of the Phi Beta Kappa type. His interest in sports is as great as his interest in his studies. He has a very wholesome balance in this respect, but he finds little support on the part of the institution for the latter mentioned half of his interests.

If the University wants to provide this section of the country with an educational institution where men of this type can be prepared for their social, civic, and industrial responsibilities, it must be guided in its course by those things which such young men seek. Otherwise, they will seek their requirements elsewhere and find them.

As an alumnus of the University, my interest has not been confined to the football season. As you know, I have been trying to keep an interest in other university activities, but I do find that the football season stirs my enthusiasm in a way which is not duplicated by any other effort.

Very truly yours,

(Signed) B. M. Pettit.

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## THE CHICAGO MORRIS PLAN BANK

November 19, 1928

Dear Frank:

I have yours of November 13 written by you as a member of the Board of Physical Culture and Athletics in regard to the alumni attitude towards athletics. I am glad that you have given me an opportunity to express myself.

In the first place, I considered it very short-sighted on the part of the speakers at our last meeting to encourage the football team by dwelling primarily on the shortcomings and handicaps of the general situation of athletics.

In the second place, while I do not know whether it was intended, there was a suggestion in some of the speeches made that athletics were in some wise more important than the qualitative standards of the University.

As I see it, the University of Chicago is profoundly different from a State University, and it should be a great source of pride to every alumnus that we have in Chicago a unique standing and quality, not only in this community, but before the world, which our alma mater has so richly earned. If to maintain this quality the maintenance of a football team is impossible, there should not be the slightest hesitation as to a firm answer.

As I understand, the University of Chicago has no difficulty in recruiting an undergraduate body as large as her facilities and her ambitions may determine. I further understand that - as was the case when I entered the University - the standards for admission are high, and are increasing in severity. The fact that the accommodation is small and these high standards prevail offers a peculiar element making for quality. I further understand that discrimination is shown in selecting the entering class in making allowance for elements of personality. I greatly believe that in no wise will so much of a qualitative element be given to the student body as by great pains and consideration expended by the deans in boldly and fearlessly discriminating,

In such discrimination, athletic promise, in so far as it means an alert and vital personality, should have weight, but in no other fashion. For my part, I should feel a deep humiliation if at any time through alumni pressure or otherwise any candidate



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Mr. Whiting - 2

for admission were permitted to enter the University simply for his athletic prowess. Moreover, I believe that even from the standpoint of athletics such a move would tend to defeat itself, for it would tend to destroy the qualitative attraction of the University, and we would find ourselves in a position where we had laid aside our peculiar virtues and given, as it were, the State University the "choice of weapons". A choice which, because of our higher costs, higher standards after admission, and the small size of our undergraduate body would foreordain us to defeat.

We are what we are, and we must so direct our ambition and energies that we are the best of what we are, and not something else.

Loyally yours,

(Signed) Willoughby G. Walling

Copied by EW



Mr. Whiting - 2

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(Signed) Willoughby G. Whiting

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THE NORTHERN TRUST COMPANY

November 23, 1928

Mr. Frank S. Whiting, Vice Pres. & Treas.,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank Whiting:

Your letter of November 17 serves the double purpose of reminding me to send in my dues for our Alumni Club as well as the opportunity of offering this pent up expression regarding our athletic situation on the Midway.

The fundamental issue, lamentable as it may seem, is unquestionably the fact that public opinion very largely gauges its impressions of a university by the record of its football team. This will undoubtedly continue for at least another generation until the "fad" of going to college has subsided.

The University of Chicago would fall far short of its objective, if it did not set the scholastic pace for all of the Mid-western universities. I do not favor lowering the entrance requirements one iota. I do not favor any changes in the personnel of the athletic department. I am in favor of a system whereby all incoming Freshmen can be personally interviewed by a corps of deans, which will serve the purpose of making some selection out of each Freshman class of seven hundred fifty students, those individuals who represent the best in personality, physical fitness, as well as their prep school scholastic averages. This system of personal interview will also serve the purpose of controlling the Hebrew situation which is fast becoming an acute problem, such as Harvard has had to confront during the past few years.

In directly discussing the problems of a football team it must be that in the vicinity of Chicago there are many men of such calibre as Harold Fletcher, Campbell Dixon and countless others of the same type who



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Mr. Frank S. Whiting

Page 2

have possessed the qualities of scholarship, athletic prowess and gentlemen. I feel it incumbent upon the Chicago alumni to so organize themselves that every outstanding high school in the Chicago district is covered by one or more graduates who will give time to investigating outstanding athletes who measure up in every way to the requirements of the University of Chicago. For a concrete example, I understand that Elmer Lampe is coaching one of the high schools at Evanston. A committee of two or three men ought to be giving Elmer every possible support in seeing that each year two or three of that school's best men are enrolled at the University. If it is not possible for us to find each year eight or ten outstanding athletes who measure up to our requirements, then I think that the Alumni Association is falling far short of one of the Outstanding purposes for which it is organized.

I further think that the Alumni Association ought to back the policies of the University to the limit in the great work which they are doing, rather than to force the institution to conform to the whims of its graduates.

In closing I want to thank you again for giving me the opportunity to express my views on the subject and I stand ready to further explain myself, if necessary, and to cooperate with the Alumni in any decision which they reach.

Yours very truly,

(Signed) Daniel Boone

Assistant to Vice-President.

Copied by EW



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Yours very truly,

(Signed) Daniel Boone

Assistant to Vice-President.

Copied by EW



ALFRED O'CONNOR

November 22, 1928.

Mr. Frank Whiting,  
Suite 1317 Tribune Tower,  
Chicago, Illinois.

Dear Friend:

At the Alumni Association Banquet the other evening, I noticed that many of the men who attended, attended with the hope that there would be an announcement in reference to a new coach for the University of Chicago. I asked many of the men there what they thought of the situation, and the consensus and opinion seemed to be that while Stagg is still a good coach, he was a better coach in former days; his ideas are obsolete, and he admitted in his speech that all plays were Chicago plays and he was using only one system of plays. As a coach in football, you must adopt yourself to the changing times, and it is my opinion that Chicago's poor showing is undoubtedly due to the fact that Mr. Stagg refuses to adopt modern ideas of foot ball and we need a new coach.

After the Alumni banquet, I made it my business to inquire of the men on the team, in all about seven or eight of them, all "C" men, who advised me that they thought Stagg was through as a Coach, that he would not let any of the men make comments on plays, as he had his own ideas about how a man should play a position; he would not give them any open plays, any wing-back plays or any of the new or later plays, but insisted upon going through the line and smashing off tackle; his forward passes are not deceptive, in fact anybody standing in the grand stand can tell the plays a mile away, and the opposing teams size up Chicago's plays after a few plays. The players seem bigger and heavier than when you and I played on Chicago, and when I hear so many Alumni complaining about the inability of the players to win games, I stood up along side of several of them and noticed that they were bigger than you and I were when we played and won games for Chicago, it occurred to me that something else must be wrong, when it we only did get 370 new registrants this October, they were all of the highest calibre mentally and none of them are physical wrecks, and the men on the team are all fine specimens of manhood and I believe you owe it to your school to take an active part in calling another meeting of the Alumni Association wherein the question of getting a new coach can openly be discussed, and not a meeting before the last football game of the year when there wasn't a man in the room who would stand up and say one word about the coach of the team before the last game for fear it would discredit the coach in the eyes of the players and make it almost hopeless for them to win.

The players no longer have confidence in Mr. Stagg as a coach; they say that the assistants out there are absolutely useless, if they have any ideas of their own and try to demonstrate it or try to show something original, it is immediately squelched.



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-2-

If you would consult some of the Alumni who sit in the stands and allow an Alumni meeting of former football players or former men who took part in athletics at the University of Chicago, whether they got a major "C" or a minor "C" and lets get together on it and get a new coach, you will find that the sentiment is ninety per cent in favor of getting a new coach, and if you will only request the attendance of some men who have the courage of their convictions. If you do not want to take the burden of doing it, will you do me the favor of sending me a mailing list of the Chicago Alumni Club, and I will with several others send out, first a general letter requesting that a meeting be held at some future date to take up the question and I don't care for the consequences as I haven't anybody to fear in this particular question.

With kindest personal regards, I beg to remain,

Yours very sincerely,

Copied by EW



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Yours very sincerely,

Copied by EW



November 13, 1928.

Mr. Frank Whiting,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

I have not had an opportunity to answer your letter of November 2 and I find now that your meeting was to be held this week so you have probably thrashed out the problems as you pictured them.

As a matter of fact, your letter pretty well visualizes the whole thing. I think the plan to have a joint meeting with the trustee representatives is the only way in which many of the subjects can be gone over thoroughly. Some of the percentages you have in mind are probably out of line but, if so, we all should have the correct facts.

One of the important points seems to be whether or not it is advisable to limit the undergraduate body. That being determined we should be in a better position to judge whether there were too many fraternities. Of course, a higher quality of freshmen might enable the increasing number of fraternities to pick the number of desirable men in order to carry on successfully.

I shall certainly be interested in hearing the report of your committee.

Sincerely yours,

(Signed) HENRY D. SULCER.

Copied by EHS.



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Dear Frank:

Chicago, Illinois.  
Tribune Tower,  
Indiana Limestone Company,  
Mr. Frank Whiting,

November 13, 1928.



November 18, 1928.

Mr. Frank Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

I was present at the alumni dinner. I heard the arguments for lowering standards, but I do not feel I know enough about the pros and cons to voice a protest against the leaders of the University.

It may be that protest of this kind confuses the minds of those responsible for the position and reputation of the University. Personally, I feel that I would prefer not to express myself as dissatisfied with the policy of those in charge of affairs. I fear I am rather with Pegler in decrying the activities of the alumni in the affairs of the under-graduate body. Perhaps our point of view is too serious.

Sincerely yours,

(Signed) RALPH HAMILL.

Dr. Ralph C. Hamill  
30 N. Michigan Blvd.  
Chicago, Illinois.

Copied by EHS.



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Tribune Tower,  
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Sincerely yours,

(Signed) RALPH HAMILL.

Dr. Ralph C. Hamill  
30 W. Michigan Bldg.  
Chicago, Illinois.

Copied by EHS.



November 24, 1928.

Mr. Frank S. Whiting,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

I have your letter of the 20th and I will be very happy to answer your letter adequately so it will be of some help to what you are planning.

I am heartily in sympathy with what was stated by John Schommer at the recent Alumni Club dinner, but the stress of business matters prevents my now giving adequate consideration to this matter.

In a few days, I will have more time and I will at that time give you my thoughts on the "reasons and remedies" which I hope will be of help to you. Of course, Frank, you may use the letter in any way you think it will be of assistance, and don't worry that your action will cause me any embarrassment.

I want to help all I can.

Your friend,

(Signed) BEN

Ben Franklin Newman

Copied by EHS



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BEN

(Signed)

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Copied by EHS



November 6, 1928.

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

Your letter of November 2, regarding the situation at Chicago is received.

I have a few very definite ideas which may, or may not, be sound since I haven't made a detailed investigation of the facts.

First One of the greatest handicaps at Chicago is the high tuition which makes entrance there prohibitive to the young men of small means, many of whom have athletic ability.

Second Little encouragement is given the athlete who must work his way through at Chicago. Other schools give an athlete a "Break" on a job which, of course, should not be overdone, but this is an important factor to a young man selecting a school.

Third. The University of Chicago, from a scholastic standpoint, is probably the hardest school in the country to enter. For example, my cousin who was a fairly good football prospect, wished to go to Chicago. He was a graduate of a Long Beach high school and had taken some post-graduate work. When he applied at Chicago, he was advised to study several subjects outlined for him by the University. He was assured entrance to the College after these examinations were passed. After a year and a half of hard work and study, he was unable to get in so he applied at Northwestern and was readily accepted.. He may have been fairly "dumb" so I do not blame the University for not accepting him but this is another reason why Chicago cannot get a good athletic team.

Fourth When a young man does get into the University, he finds that the scholastic requirements there are higher than those of any other university, and he simply has to "break his neck" to keep up with his studies. It seems to me, too, that the faculty is not as friendly to the athlete at Chicago as it is elsewhere. This, of course, makes it more difficult for the athlete to pass his examinations.

I feel that under the present system, Chicago is drifting into complete athletic oblivion. I have three sons, who, if they were old enough, I would like to send to the University of Chicago, but honestly, under the present system I could not recommend it to anyone with athletic ability except for the great personality and high character of Mr. Stagg. If conditions were twice as bad as they are and I could get my boys under his direction, I would insist on them going wherever Mr. Stagg might be -- but he will not be there many more years. Without him, the only reason for an athlete's going to Chicago is removed.



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It seems to me that unless some different arrangement can be made whereby Chicago can compete for athletes with other universities on somewhere near the same basis, we might just as well close up the Athletic Department and confine its activities to games between classes and the different fraternities.

I do not maintain, Frank, that I am right about all this but this is a frank expression of an honest opinion based on a pretty close observation of the situation over a period of years.

In closing I want to say I hope I am all wrong.

Sincerely,

(Signed) "Babe" Meigs

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GUARANTEED MORTGAGE COMPANY OF NEW YORK

November 12, 1928.

Mr. Frank S. Whiting, Vice Pres.,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Ill.

Dear Frank:

I have delayed answering your letter of November 2nd in an effort to try and formulate some definite conclusions or recommendations with regards to the matters on which you wrote.

However, I have come to the conclusion that I have been away from Chicago so long and have become so unfamiliar with conditions as they now exist, that I could not make any specific recommendations which would be of much value to you.

It does not seem to me that the athletic situation can be improved at all under present conditions, and the general opinion of the alumni I meet here in New York is that we must be prepared to take a place as a second rater in the Conference from now on. The state schools have such a tremendous advantage over us in so many ways that I do not feel there is anything that can be done with reference to the coaching situation, etc. which would improve it.

Your figure on the number of under-graduates available for fraternity material is so small that it seems you must be referring to freshmen only, and even then there is certainly not enough material for thirty organizations, but that apparently is a matter of elimination and the survival of the fittest.

If you would like to have my opinion or that of some of the New York alumni upon any specific recommendations which have been made, I shall be glad to secure it for you.

Please remember me to Dorothy, and with kindest regards to Lawrence and yourself, I am

Faternally yours,

(Signed Harry S. Gorgas

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November 16, 1928.

Mr. Donald R. Richberg,  
333 North Michigan Avenue,  
Chicago, Illinois.

Dear Richberg:

Many thanks for your letter of November 12th, which reflected the mental picture in every Alumnus' mind concerning the football team this year. As I looked over the crowd at the Dinner I could not help but think that they were there to express their confidence in a team which had many legitimate reasons why it was not a winner but still it was their team and they were with it.

Recently, I was asked by the Alumni Council to look into the athletic situation from the viewpoint of an Alumnus. Later my ideas were to be consolidated with others concerning the fraternity, social and other situations as respects under-graduate life at the University at the present time. I know you have been very active in your thoughts concerning conditions out there and I would appreciate your sitting down and giving me your frank opinion of the why's and remedies of athletics at the University, as you see them.

Personally, I belong to a group which believe that education is something besides intellectual training and as the University is divided between those working toward a pure graduate school and those who wish to see under-graduate activities continue, I think it is up to us to take up our views and fight for them before it is too late. No little part of the favorable standing and public opinion is created by athletic teams at the University. I have always felt a great many of the alumni body get a greater thrill out of a successful football team than they do out of some of the wonderful scientific discoveries which have been made out there.

My investigation and interest is purely from the athletic viewpoint, as that is the ground I have been asked to cover, and I should like your reactions along the same lines. If you can give me



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Sheet #2 - Mr. Donald R. Richberg.

an immediate answer, it will be greatly appreciated.

With kindest personal regards

Sincerely yours,

FSW/b

P.S. I might say ~~that~~ the Dinner the other night would have done your heart good. It was a little bit wide open and of the type of bell-ringing situation that give the Alumni a chance to give vent to the feelings of the inner-man and do a bit of yelling, stamping and applauding but it opened up a question which is a serious one and boiling but that probably is the best way to air these things. Sorry you missed it.

F.S.W.

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November 12, 1928.

Mr. Frank S. Whiting,  
Secretary-Treasurer,  
Chicago Alumni Club,  
Tribune Tower,  
Chicago, Illinois.

Dear Whiting:

As I am leaving Chicago on business November 13, I cannot attend the football dinner on the 14th, which I regret very much. I have been so much impressed with the desperate efforts made by the team this year in the face of disheartening odds, that I would like to testify to that affect by my presence at the dinner. It is easy to criticize from the grandstand. But I have seen exhibitions of courage and determination this year that thrilled me more than some victories in other years.

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(Signed) Donald R. Richberg.

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January 25, 1929.

Mr. Harold Moulton,  
C/o Brookins Institute,  
67 Jackson Place,  
Washington, D.C.

Dear Harold:

A very interesting but a very difficult and problematical question has been dropped into my lap for investigation.

The University seems very much concerned about its present under-graduate situation and what course to pursue and as part of that program the very disastrous football season this year has made a wide open question of the present situation.

The Alumni Council recently appointed a committee to investigate and report from the alumni viewpoint, scholarship, social life, fraternity status and athletics at the University. Being as how I am now a member of the Board of Physical Culture and Athletics representing the alumni, I was asked to investigate the athletic situation as to the causes for the present condition and such remedies as might be suggested. I have been digging into the question from all angles I can think of and have written numerous letters to a selected group and it just occurred to me today you are probably the best informed man I could write asking for a confidential and perfectly frank expression of what is wrong with the under-graduate situation at the University of Chicago and what remedies you might suggest.

All this information is to be embodied in a report to be presented to the Board of Trustees through the alumni and I can assure you your name will not be used in any way whatsoever. As a matter of fact, I expect to draw up my case without any reference to any persons in any way. Your letter will be strictly a confidential one between us.



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the University. Being as how I am now a member of the Board  
of Physical Culture and Athletics representing the alumni, I was  
asked to investigate the athletic situation as to the causes for  
the present condition and such remedies as might be suggested.  
I have been digging into the question from all angles I can think  
of and have written numerous letters to a selected group and it  
just occurred to me today you are probably the best informed man  
I could write asking for a confidential and perfectly frank ex-  
pression of what is wrong with the under-graduate situation at the  
University of Chicago and what remedies you might suggest.

All this information is to be embodied in a  
report to be presented to the Board of Trustees through the  
alumni and I can assure you your name will not be used in any  
way whatsoever. As a matter of fact, I expect to draw up my case  
without any reference to any persons in any way. Your letter  
will be strictly a confidential one between us.



Sheet #2 - Mr. Harold Moulton

When the various phases of the investigation are centered into one report, it should be the first definite concerted demand from the alumni body of an expression of what they think is wrong and what they want from the University. We all hope the Trustees will not take it lightly or refuse to consider the alumni viewpoint. It is a certain fact the pulmotor is needed in some departments out there at the present and as I know you so well and your interest in athletics and also your position as an educator, I feel you are especially well qualified to advise me on the situation at our own University. Therefore, you can look at it as a "C" man if you want to, talking to another "C" man as to what are we going to do about it. Please suggest any methods of attacking the question you think worthwhile, purely from an athletic viewpoint. Any early action you can give me in the setting down of your ideas will be doubly appreciated.

I hope that you are all well and things are going along to suit you. Please give my kindest regards to your family.

Sincerely yours,

BSW/b

Copied by EW



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I hope that you are all well and things are going along to suit you. Please give my kindest regards to your family.

Sincerely yours,

HW/v

Copied by BW



January 24, 1929.

Mr. Walter Eckersall,  
The Chicago Tribune,  
Chicago, Illinois.

Dear Mr. Eckersall:

The Alumni Council of the University of Chicago has appointed a committee to investigate conditions at the University surrounding scholarship, social life, fraternity life and athletics. I am now serving as alumni representative on the Board of Physical Culture and Athletics and have been asked to take the job of investigating the athletic situation.

I have given the matter a great deal of time and am intensely interested because the situation is getting worse and worse, both from the viewpoint of the showing made and restrictions, which tend to block the Athletic Department from developing winning teams, especially in football.

Through your knowledge and connection with athletics in general and your officiating in particular, I am sure you have gathered a lot of information which you could give me confidentially and which would help paint the picture to the Trustees and tend to relieve the situation out there. After the very disastrous football season just passed the alumni body seem to be aroused in the concerted opinion that they want some of their wishes realized and acted upon, rather than just have the University function for the benefit of the professors and their wishes alone.

I would deeply appreciate it if you could give me your viewpoint of what is wrong out there and what remedies you think are necessary in order to relieve the situation. I have already asked Harvey Woodruff for his ideas and he wrote me a very splendid letter. This information will not be published or given out over your name, unless you wish it. It will simply be used as a guide in compiling a quite lengthy report to be presented to the President and Board of Trustees in April, if possible.

With kindest personal regards.

Yours very truly,

FSW/b  
Copied by EW



January 24, 1929.

Mr. Walter Bokrosall,  
The Chicago Tribune,  
Chicago, Illinois.

Dear Mr. Bokrosall:

The Alumni Council of the University of Chicago has appointed a committee to investigate conditions at the University surrounding scholarship, social life, fraternity life and athletics. I am now serving as alumni representative on the Board of Physical Culture and Athletics and have been asked to take the job of investigating the athletic situation.

I have given the matter a great deal of time and am intensely interested because the situation is getting worse and worse, both from the viewpoint of the showing made and restrictions, which tend to block the Athletic Department from developing winning teams, especially in football.

Through your knowledge and connection with athletics in general and your officiating in particular, I am sure you have gathered a lot of information which you could give me confidentially and which would help paint the picture to the Trustees and tend to relieve the situation out there. After the very disastrous football season just passed the alumni body seem to be aroused in the concerted opinion that they want some of their wishes realized and acted upon, rather than just have the University function for the benefit of the professors and their wishes alone.

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With kindest personal regards.

Yours very truly,

TSW/p  
Copied by EW



Same letter to: Alvin Kramer, 231 S. La Salle St.  
Logan Gridley, 231 S. La Salle St.  
Arthur (Pike) Goes, 42 West 61st St.

December 28, 1928.

Mr. John Schommer,  
444 Aldine Avenue,  
Chicago, Illinois.

Dear John:

We are still very much interested in the athletic situation at the University and I would appreciate your sitting down and sending me any reactions, in accordance with my letter to you of November 16th. Every one of us could give a lot of time and attention and thought to answering that problem and your help is needed. I am trying to get a tremendous amount of information together for presentation very soon and would appreciate any thoughts or reactions you would care to give.

With kindest personal regards

Sincerely yours,

FSW/b

Copied by EW



Same letter to: Alvin Kramer, 231 S. La Salle St.  
Logan Gridley, 231 S. La Salle St.  
Arthur (Pike) Coes, 42 West 61st St.

December 28, 1928.

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444 Aldine Avenue,  
Chicago, Illinois.

Dear John:

We are still very much interested in the athletic situation at the University and I would appreciate your sitting down and sending me any reactions, in accordance with my letter to you of November 18th. Every one of us could give a lot of time and attention and thought to answering that problem and your help is needed. I am trying to get a tremendous amount of information together for presentation very soon and would appreciate any thoughts or reactions you would care to give.

With kindest personal regards

Sincerely yours,

TSW/p

Copied by HW



December 28, 1928.

Mr. Milton P. Ghee,  
C/o McCall Company,  
360 North Michigan Avenue,  
Chicago, Illinois.

Dear Milt:

I have been appointed by the Alumni Council at the University of Chicago to make an investigation of the under-graduate life, especially athletics and that boils itself down almost to football. You have officiated out there for a number of years and are intimately acquainted with the situation. I know you could give me some slants from your viewpoint which would be very valuable.

If it is at all becoming to ask you to do so, would you write me a personal and confidential letter as you view it that I might have that information available. If you would prefer not to do that because of your official connections, I should like to come over and sit down and talk with you.

Yours very truly,

FSW/b

Copied by EW



December 28, 1928.

Mr. Milton P. Ghee,  
C/o McGill Company,  
880 North Michigan Avenue,  
Chicago, Illinois.

Dear Mr. Ghee:

I have been appointed by the Alumni Council of the University of Chicago to make an investigation of the under-graduate life, especially athletics and that holds itself down almost to football. You have officiated out there for a number of years and are intimately acquainted with the situation. I know you could give me some hints from your viewpoint which would be very valuable.

If it is at all becoming to ask you to do so, would you write me a personal and confidential letter as you view it that I might have that information available. If you would prefer not to do that because of your official connections, I should like to come over and sit down and talk with you.

Yours very truly,

FSW\p

Copied by EW



December 28, 1928.

Col. Horatio B. Hackett,  
533 North Michigan Avenue,  
Chicago, Illinois.

Dear Colonel:

I have been appointed by the Alumni Council at the University of Chicago to make an investigation of the under-graduate life, especially athletics and that boils itself down almost to football. You have officiated out there for a number of years and are intimately acquainted with the situation. I know you could give me some slants from your viewpoint which would be very valuable.

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Yours very truly,

FSW/p

Copied by EW



Same letter to: Mr. Huntington B. Henry, 38 S. Dearborn St.  
Mr. Henry P. Conkey, 4912 Woodlawn Ave.  
Mr. B.M. Pettit, 435 N. Michigan Ave.  
Mr. Joseph E. Raycroft, Princeton University  
Princeton, N.J.

December 28, 1928.

Dr. Kellogg S. Speed,  
122 South Michigan Avenue,  
Chicago, Ill.

Dear Doctor Speed:

We are all intensely interested in the undergraduate and athletic problem at the University of Chicago at the present moment and my letter to you of November 20th was written asking your assistance as a graduate and an alumnus and to get your reactions as to causes and remedies that would be helpful to me in presenting this problem to the Trustees of the University.

If you can see your way clear to do so, I would appreciate it very much if you would write me on this matter.

With kindest regards

Yours very truly,

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Copied by EW



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Mr. Joseph E. Raycroft, Princeton University  
Princeton, N.J.

December 28, 1928.

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With kindest regards

Yours very truly,

TSW\p

Copied by EW



The letter below sent to the following:

Talph Hammill; Willoughby G. Walling; Harvey Woodruff; Scott Bond; Rod MacPherson; Dan Boone; Pike (Arthur) Goes; Logan Gridley; Alvin Kramer; Garrett Larkin; Walter P. Steffen; John Schommer; Ben F. Newman.

November 16, 1928.

You were present at the Alumni Club Dinner to the Team at the University Club on Wednesday evening. Several interesting angles to the athletic situation were uncovered.

The Alumni Council are attempting to present to the University and its Board of Trustees a picture of the situation from the Alumni viewpoint. It has become my job to gather this information, due to the fact that I am now representing the Alumni on the Board of Physical Culture and Athletics.

A written synopsis of your thoughts of the "Reasons and Remedies" as you see them will be deeply appreciated. Say what you really think. Your letter will be wisely used and cause you no embarrassment. Its a problem for all of us and your judgment will be helpful.

I shall appreciate an early answer.

Yours very truly,

FSW:B

Copied by EW



The letter below sent to the following:  
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 Rod MacPherson; Dan Boone; Pike (Arthur) Goss; Logan Gridley; Alvin  
 Kramer; Garrett Larkin; Walter P. Steffen; John Schommer; Ben F.  
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November 16, 1938.

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 your judgment will be helpful.

I shall appreciate an early answer.

Yours very truly,

PSW:B

Copied by EW



November 28, 1928

Mr. Frank S. Whiting,  
Indiana Limestone Company,  
The Tribune Tower,  
Chicago, Illinois.

Dear Mr. Whiting;

In the absence of Mr. Richberg, who at present is out of the city on a night and day job of work, I beg leave to acknowledge receipt of your letter to him dated November 16, 1928.

I think if you will investigate the old files of the Alumni Magazine, you will find that Mr. Richberg has frequently expressed himself along the lines indicated in the third paragraph of your letter showing that he has been sympathetic with your views outlined therein for many years.

Very truly yours,

(Signed) L. J. Hassenauer

Copied by EW



November 28, 1928

Mr. Frank S. Whiting,  
Indiana Limestone Company,  
The Tribune Tower,  
Chicago, Illinois.

Dear Mr. Whiting:

In the absence of Mr. Richards, who at present is  
out of the city on a night and day job of work, I beg leave  
to acknowledge receipt of your letter to him dated November  
16, 1928.

I think if you will investigate the old files of the  
Alumni Magazine, you will find that Mr. Richards has frequently  
expressed himself along the lines indicated in the third  
paragraph of your letter showing that he has been sympathetic  
with your views outlined therein for many years.

Very truly yours,

(Signed) L. J. Hassenauer

Copied by BW



November 23, 1928.

Mr. William Scott Bond,  
25 N. Dearborn St.,  
Chicago, Illinois.

Dear Mr. Bond:

I appreciate your note of November 21st.

I am trying to get the reactions and opinions of active and interested alumni, therefore, wrote you. Had I stopped to consider more carefully, I would have realized you probably would prefer to give your opinion after due consideration by the Board of Trustees.

I am gathering a great deal of information and I think the question is of more importance to the University than is often thought.

Yours very truly,

FSW<sup>2</sup><sub>1</sub>B

Copied by EW



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I am gathering a great deal of information and I think the question is of more importance to the University than is often thought.

Yours very truly,

FSW:B

Copied by EW



November 21, 1928

Dear Mr. Whiting:

I have your note of the 17th which I assume refers to the points brought out as to athletics being handicapped by a scholarship requirement which is said to be too high.

I believe that the situation should be given a good discussion and that the Alumni should be made entirely conversant with the facts as to entrance and scholarship requirements which I think is not now the case.

I am sure the University will be glad to have well considered suggestions from the Alumni but I think you will agree with me upon reflection that it would perhaps be better for me not to express my opinions on any matter which is likely to come before the Board of Trustees for decision.

Yours very truly,

(Signed) Wm. Scott Bond

Mr. Frank S. Whiting,  
Vice President, Indiana Limestone Co.,  
Tribune Tower, Chicago, Ill.

Copied by EW



November 21, 1928

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Yours very truly,

(Signed) Wm. Scott Bond

Mr. Frank S. Whiting,  
Vice President, Indiana Limestone Co.,  
Tribune Tower, Chicago, Ill.

Copied by EW



HOWE, QUISENBERRY & CO., INC.

November 22, 1928.

Frank S. Whiting, Esq.,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

Dear Sir:

This will acknowledge receipt of  
your favor of November 20th, which has been re-  
ceived in Mr. Howe's absence from the city.

Upon his return next Monday your letter will be  
brought to his attention.

Yours very truly,

(Signed) M. D. Marshall

Secretary to Mr. Howe.

Copied by EW



HOWE, QUISBERRY & CO., INC.

November 22, 1928.

Frank S. Whiting, Esq.,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

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Yours very truly,

(Signed) M. D. Marshall

Secretary to Mr. Howe.

Copied by HW



Letters also went to:

William France Anderson; Dr. Kellogg S. Speed; Dr. Frederick A. Speik; William P. MacCracken, Jr; Col. Sanford Sellers, Jr; Huntington B. Henry; Henry P. Conkey; B.M. Pettit.

November 20, 1928.

Mr. Joseph E. Raycroft,  
Princeton University,  
Princeton, N.J.

Dear Mr. Raycroft:

In January, 1925, President Hughes of Miami University presented to the Association of American Colleges a report indicating standing and graduate work at various colleges and universities. It reflects the University of Chicago as the leader among sixteen of the leading universities. This is a very gratifying position to those interested as alumni of the University. Many people today feel that university life is a well rounded out education, in not only so-called "book learning" but also social and athletic development as well.

Our University is an unquestioned leader from a graduate educational viewpoint but there is a feeling that it is lacking from the under-graduate social and athletic angles.

The Alumni Council are attempting to present to the University and its Board of Trustees a picture of the situation from the Alumni viewpoint. It has become my job to gather this information, due to the fact that I am now representing the Alumni on the Board of Physical Culture and Athletics.

A written synopsis of your thoughts of the "Reasons and Remedies" as you see them will be deeply appreciated. Say what you really think. Your letter will be wisely used and cause you no embarrassment. Its a problem for all of us and your judgment will be helpful.

I shall appreciate an early answer.

Yours very truly,

FSW:B

Copied by EW



William France Anderson; Dr. Kellogg S.  
Speed; Dr. Frederick A. Speck; William P.  
MacCracken, Jr; Col. Sanford Sellers, Jr;  
Huntington B. Henry; Henry P. Conkey;  
B.M. Pettit.

Letters also went to:

November 20, 1928.

Mr. Joseph E. Raverolt,  
Princeton University,  
Princeton, N.J.

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embarrassment. It's a problem for all of us and your judgment will  
be helpful.

I shall appreciate an early answer.

Yours very truly,

BSW:B

Copied by EW



November 23, 1928

Dear Frank:

I do not believe I am qualified to answer your letter of the 23th with any information that is in any way worth while to you. While I am a regular attendant at all the Illinois football games and interested in the athletics down there, I do not devote any time to it more do I have any contact.

I have always been very proud, however, of the way in which the athletics at the University of Illinois have been handled. I believe such investigations has have been made along these lines have always been favorable to Illinois. There is a better spirit of cooperation I believe at Illinois between the Athletic Department and the rest of the University than prevails at Chicago.

With kind regards, I am

Yours sincerely,

(Signed) James G. Alexander.

Mr. Frank S. Whiting  
Indiana Limestone Company  
Tribune Tower,  
Chicago.

Copied by EW



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Yours sincerely,

(Signed) James G. Alexander.

Mr. Frank S. Whiting  
Indiana Limestone Company  
Tribune Tower,  
Chicago.

Copied by EW



Same letter sent to: Wayne C. Taylor; Arch E. Richards; Lawrence Howe; Donald L. DeGolyer; Ralph Chapman; Maurice H. Bent; Roy E. Bard; A.C. Allyn.

November 20, 1928.

Mr. James G. Alexander,  
Central Trust Company,  
125 West Monroe Street,  
Chicago, Illinois.

Dear Mr. Alexander:

We would all like to see our own university at the top of the heap, both academically and athletically. Furthermore, it would be most interesting for us all in the way of athletics, if our teams were fairly equal and we were assured of a real game everytime we attended, especially in the case of football.

As the Alumni representative on the Board of Physical Culture and Athletics, I have been asked, unofficially, to gather information concerning the athletic situation at my own university and at other universities, as seen from the viewpoint of an alumnus.

I would deeply appreciate it if you would write me your viewpoint, as you see things, from your own school, so far as the development of athletics and under-graduate life is concerned, as well as troubles and remedies you know about. I should, also, like any suggestions or thoughts you might have along these lines.

We are attempting to develop ways and means of pleasing the alumni and setting examples which will be helpful to all universities and I assure you, any information you write will be wisely used and not published or in any way cause you embarrassment.

If you can sit down and give me an early answer, I shall appreciate it.

With kindest personal regards

Sincerely yours,

FSW:B

Copied by EW



Wayne C. Taylor; Arch H. Richards; Lawrence  
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If you can sit down and give me an early answer, I shall  
appreciate it.

With kindest personal regards

Sincerely yours,

TSW:B

Copied by EW



January 21, 1929.

Dr. Kellogg Speed,  
122 South Michigan Avenue,  
Chicago, Illinois.

Dear Doctor Speed:

I will appreciate your taking a few minutes and writing me concerning the situation at the University of Chicago, as we are still carrying on the investigation and every nail which we can drive home will help.

We have uncovered a tremendous amount of interesting information and I hope to be able to get the Trustees to see the under-graduate situation as clearly as we do.

Yours sincerely,

FSW:B

Copied by EW



January 21, 1933.

Dr. Kellogg Speed,  
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Yours sincerely,

FSW:B

Copied by BW



January 16, 1929

Mr. Frank Whiting,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

After a prolonged vacation I have just returned  
to find your letters of November 20th and December 28th, 1928.  
After giving the matter a little more thought I will be very glad  
to write you if you still wish to hear from me.

Very truly yours,

(Signed) Kellogg Speed.

Copied by EW



January 16, 1923

Mr. Frank Whiting,  
Indiana Limestone Company,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

After a prolonged vacation I have just returned  
to find your letters of November 20th and December 28th, 1922.  
After giving the matter a little more thought I will be very glad  
to write you if you still wish to hear from me.

Very truly yours,

(Signed) Kellogg Speed.

Copied by EW



TAYLOR, EWART & COMPANY

February 14, 1929.

Mr. Frank Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

I will be very much interested to see you sometime soon concerning the general investigation which you have been making on the athletic situation at the University.

I still insist that a very serious error is committed in arguing the matter before the officials and trustees with any reference whatsoever to athletics.

What we ought to insist upon is an entrance requirement that will be just and fair to capable young men, who are seeking an education. I think any fixed academic requirement for entrance is wholly inconsistent with any broad educational standards. The University High School itself shows this, in that they have no grades, and students either pass or do not pass. Furthermore, President Mason once made public statements to the effect that grades should be abolished.

If we would have an entrance requirement that would have some elasticity to it, we would be able to bring young men of ability to the University and we could include in them, by subtle means, some fast running half backs.

I spent last night discussing a rather difficult situation at Cornell with two prominent Cornell alumni and former athletes, and they have been in somewhat of a similar situation.

Very sincerely yours,

(Signed) H.R.S.

Copied by EW



TAYLOR, Ewart & Company

February 14, 1929.

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Tribune Tower,  
Chicago, Illinois.

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been making on the athletic situation at the University.

I still insist that a very serious error is  
committed in arguing the matter before the officials and trustees  
with any reference whatsoever to athletics.

What we ought to insist upon is an entrance require-  
ment that will be just and fair to capable young men, who are  
seeking an education. I think any fixed academic requirement  
for entrance is wholly inconsistent with any broad educational  
standards. The University High School itself shows this, in that  
they have no grades, and students either pass or do not pass.  
Furthermore, President Mason once made public statements to the  
effect that grades should be abolished.

If we would have an entrance requirement that would  
have some elasticity to it, we would be able to bring young men  
of ability to the University and we could include in them, by  
subtle means, some fast running half backs.

I spent last night discussing a rather difficult  
situation at Cornell with two prominent Cornell alumni and former  
athletes, and they have been in somewhat of a similar situation.

Very sincerely yours,

(Signed) H.R.S.

Copied by EW



January 24, 1929.

TAYLOR, EWART & COMPANY  
Investment Securities  
112 W. Adams Street,  
CHICAGO, ILLINOIS.

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

I am still at a loss to understand how the Western Conference Intercollegiate Amateur Athletic Association can bring forth any criticism of financial aid given to a student by an individual.

I know positively that the University will not lend any moral support to either individual or organized effort to help young men who are athletes.

I do believe, however, that some private method such as we discussed is not only practicable but is perfectly legitimate.

Very sincerely yours ,

(signed)

H. R. S.

Copied by EHS.



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I do believe, however, that some private method such as we discussed is not only practicable but is perfectly legitimate.

Very sincerely yours,

H. E. S.

(Signed)

Copied by EHS.



November 30, 1928.

Mr. Jack Logan,  
Blair & Co.,  
105 West Adams Street,  
Chicago, Illinois.

Dear Jack:

I am still gathering letters and information from various alumni who are interested in the University, primarily from the athletic angle, although I have asked a number of men who are not athletes to give me their opinion, so it will be as well rounded out as we could expect from a well selected list.

Requests have been made from Universities with whom we compete to give us figures on registration, the material available for their teams and any special information of interest in this connection. I can present this information at any time but can only say I have only been able to scratch the surface so far and it is going to take more information from definite angles to be convincing. While I realize the time to strike is when the iron is hot, the football sting is still smarting and I do want to present as good a story as possible.

There is no question in my mind now, the approach must be made through the University, its trustees, officials and faculty, rather than from the outside. In other words, it will be necessary for us to organize our request through a friend in court and have somebody there to carry through the fight, if we are ever going to get anywhere. I am more convinced of this after talking with men who have been through this situation at other universities. In other words to beat around the bush to present an argument for them to consider will get nothing, unless there is someone on the inside who keeps it stirred up and see that we get a break.

I expect to be in New York most of next week.

Sincerely yours,

FSW/b

Copied by EW



November 30, 1928.

Mr. Jack Logan,  
Blair & Co.,  
105 West Adams Street,  
Chicago, Illinois.

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I expect to be in New York most of next week.

Sincerely yours,

FSW/p

Copied by EW



November 27, 1928.

Mr. Frank Whiting,  
400 N. Michigan Avenue,  
Chicago, Illinois.

Dear Frank:

You will be glad to know that our general plan was presented last week, before a joint meeting of Trustee Committees on Alumni Relations and Alumni Subscriptions. The plan was received with approbation and the approval of all present. The committee members were especially pleased with the manner in which we are approaching the problem. I shall give you more details of this meeting when I see you, and in the meantime it is well to go about our work quietly.

The University authorities, as well as the chairmen of these two committees, are very anxious that we complete our material as soon as possible. I trust that you are getting your dope in shape so that we can have a meeting within the next week or so, to organize the data and prepare our questionnaire to send to the selected group of Alumni.

Will you kindly drop me a note or call me at your convenience, to tell me what progress you have made thus far. I believe that it is rather important that we complete this work while the interest runs high.

With kind regards, I am

Sincerely yours,

(Signed) Jack Logan.

Copied by EW



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With kind regards, I am

Sincerely yours,

(Signed) Jack Logan.

Copied by BW



BANCAMERICA-BLAIR

May 23, 1929.

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

A meeting of the Alumni Council Committee has been planned for next Tuesday evening, May 28th, in Acting President Woodward's office, Harper Library, at seven-thirty P.M.

This meeting has been delayed considerably longer than desirable and we are, of course, all anxious to get this work closed up. Will you make an especial effort, therefore, to arrange your plans so as to be present at this meeting. It is contemplated that Mr. Swift and several other members of the Board of Trustees will be present.

You will, of course, want to have all of your material in hand so we can discuss the questions, recommendations and the entire program readily. Will you let me know by telephone as soon as possible after receiving this letter, whether you can be present at this meeting?

With kind regards, I am

Sincerely yours,

(Signed) Jack Logan

Copied by EW



BANCAMERICA-BLAIR

May 28, 1929.

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

A meeting of the Alumni Council Committee has been planned for next Tuesday evening, May 28th, in Acting President Woodward's office, Harper Library, at seven-thirty P.M.

This meeting has been delayed considerably longer than desirable and we are, of course, all anxious to get this work closed up. Will you make an especial effort, therefore, to arrange your plans so as to be present at this meeting. It is contemplated that Mr. Swift and several other members of the Board of Trustees will be present.

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With kind regards, I am

Sincerely yours,

(Signed) Jack Logan

Copied by HW



January 31, 1929.

Mr. Frank Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

We are anxious to get final reports completed based on the information which you have assembled in connection with the Alumni Council Committee Investigation. Will you kindly get your report in shape, therefore, so that we can have a meeting next week and use the information and conclusions contained in your report as a basis for questions to be sent to our selected list of Alumni.

Will you also be good enough to let me know in the next day or so, what night next week is most convenient to you for a meeting of the Committee. It is important, of course, that we have all members of the Committee present at this meeting.

Sincerely yours,

(Signed) Jack Logan

Copied by EW



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Sincerely yours,

(Signed) Jack Logan

Copied by EW



November 3, 1923.

Mr. Frank Whiting,  
400 No. Michigan Ave.,  
Chicago, Illinois.

Dear Frank:-

A meeting of the Alumni Committee on  
Undergraduate Activities has been arranged for  
Tuesday, November thirteenth in the Ladies Dining  
Room of the University Club, at twelve-thirty o'clock.

I am very anxious that you be there and hope  
you can arrange to do so. Will you kindly let me know  
whether this time will be satisfactory to you?

Sincerely,

(Signed) Jack Logan

Copied by EW



November 8, 1928.

Mr. Frank Whiting,  
400 No. Michigan Ave.,  
Chicago, Illinois.

Dear Frank:-

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Undergraduate Activities has been arranged for  
Tuesday, November thirteenth in the Ladies Dining  
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I am very anxious that you be there and hope  
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whether this time will be satisfactory to you?

Sincerely,

(Signed) Jack Logan

Copied by BW



March 19, 1929.

Mr. Harry Swanson,  
c/o Taylor, Ewart & Co.,  
112 West Adams St.,  
Chicago, Ill.

Dear Harry:-

In accordance with your request, I am enclosing a carbon copy of my letter to Jack Logan regarding the investigation of the Alumni Council. I am also attaching a list of questions which I have compiled. Of course, they will be enlarged upon greatly.

For your information, I wrote a very strong letter of recommendation to Mr. Harold H. Swift today promoting the name of Mr. Harold G. Moulton as a possibility as President of the University of Chicago. I also wrote Harold and told him what I had done. Lord only knows, I wish lightening would strike there.

Sincerely yours,

FEW/b  
Copied by K



March 19, 1939.

Mr. Harry Swanson,  
c/o Taylor, Ewart & Co.,  
112 West Adams St.,  
Chicago, Ill.

Dear Harry:-

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Sincerely yours,

FWW/p  
Copied by K



March 23, 1929.

Mr. Harry Swanson,  
c/o Taylor Ewart & Co.,  
112 W. Adams Street,  
Chicago, Illinois.

Dear Harry:-

At the meeting last Monday night the various sets of questions were considered and a master set is now being drawn up by Pete Russell, who will send copies to a selected list of two or three hundred alumni.

Concerning the matter of President, as I wrote you, I wrote Mr. Harold Swift suggesting the name of Mr. Harold G. Moulton and I had a letter back from him today stating he is still among those being considered. I certainly hope he lands.

Yours very truly,

FSW/b  
Copied by K



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Concerning the matter of President, as I wrote you, I wrote Mr. Harold Swift suggesting the name of Mr. Harold G. Moulton and I had a letter back from him today stating he is still among those being considered. I certainly hope he lands.

Yours very truly,

FSW/p  
Copied by K



March 9, 1929

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

A meeting of the Alumni Council Committee is scheduled for Tuesday evening, March 12th, at 7:30 O'clock at my home at 5345 Hyde Park Boulevard. The President of the University is arranging a dinner for the Alumni Council for early in April and is quite anxious to have the content of our final report at least a week in advance of this time.

It is imperative, therefore, that we close up the work of this Committee and assemble our material in a final report. I hope that you will find it convenient to attend this meeting since it is important that we have all members of the Committee there.

Will you kindly let me know Monday whether you will attend?

Sincerely yours,

(Signed) Jack Logan

Copied by EW



March 9, 1933

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:

A meeting of the Alumni Council Committee is scheduled for Tuesday evening, March 13th, at 7:30 O'clock at my home at 3345 Hyde Park Boulevard. The President of the University is arranging a dinner for the Alumni Council for early in April and is quite anxious to have the content of our final report at least a week in advance of this time.

It is imperative, therefore, that we close up the work of this Committee and assemble our material in a final report. I hope that you will find it convenient to attend this meeting since it is important that we have all members of the Committee there.

Will you kindly let me know Monday whether you will attend?

Sincerely yours,

(Signed) Jack Logan

Copied by EW



March 14, 1929.

Mr. Frank Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

Next Monday, March eighteenth, seems to be an agreeable time to all members for a meeting of the Alumni Council Committee. I shall be glad to have the meeting in my home at 5345 Hyde Park Boulevard at 7:30, and shall look forward to seeing you there.

In the meantime, I am counting on you preparing a list of questions based on the information you have collected, which you think the general alumni body would be interested in having the University authorities answer. As you know, we hope to get this list fairly well completed at our next meeting.

Sincerely yours,

(Signed) Jack Logan

Copied by EW



March 14, 1939.

Mr. Frank Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

Next Monday, March eighteenth, seems to be an agreeable time to all members for a meeting of the Alumni Council Committee. I shall be glad to have the meeting in my home at 5343 Hyde Park Boulevard at 7:30, and shall look forward to seeing you there.

In the meantime, I am counting on you preparing a list of questions based on the information you have collected, which you think the general alumni body would be interested in having the University authorities answer. As you know, we hope to get this list fairly well completed at our next meeting.

Sincerely yours,

(Signed) Jack Logan

Copied by EW



Chicago, May 7, 1929.

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

There will be a meeting of the Alumni Council Committee next Monday night, May thirteenth at seven-thirty, in my apartment at 5345 Hyde Park Boulevard. Will you kindly bring the material which you have collected during the course of our investigation.

I hope that every member of the Committee will be prepared at that time to submit recommendations for consideration to the Trustees, based on the answers which Mr. Woodward made to our questions at the special dinner meeting.

Will you kindly let me know as soon as possible whether this date is convenient for you?

Sincerely yours,

(Signed) Jack Logan

Copied by EW



Chicago, May 7, 1939.

Mr. Frank S. Whiting,  
Tribune Tower,  
Chicago, Illinois.

Dear Frank:-

There will be a meeting of the Alumni Council  
Committee next Monday night, May thirtieth at seven-thirty,  
in my apartment at 5845 Hyde Park Boulevard. Will you kindly  
bring the material which you have collected during the course  
of our investigation.

I hope that every member of the Committee will be  
prepared at that time to submit recommendations for consideration  
to the Trustees, based on the answers which Mr. Woodward made  
to our questions at the special dinner meeting.

Will you kindly let me know as soon as possible  
whether this date is convenient for you?

Sincerely yours,

(Signed) Jack Logan

Copied by EW



January 21, 1929.

Mr. John Logan, Chairman,  
Committee of Investigation of Under-Graduate Conditions,  
University of Chicago,  
Chicago, Illinois.

Dear Mr. Logan:

In response to your request that I give you an outline of the particular work being done by myself in the investigation of the under-graduate athletic situation at the University of Chicago in co-operation with your committee, I wish to report my work has approached the subject from the following angles:

1. The present and past position of athletics at the University of Chicago.
2. Comparison of the present University of Chicago athletic situation with that of other universities.
3. General opinions and suggestions of the present position of the University of Chicago in athletics as expressed by alumni and other interested men.
4. Suggested remedies and general facts.

Yours very truly,

FSW<sup>2</sup>B

COPIED BY EW



January 21, 1929.

Mr. John Logan, Chairman,  
Committee of Investigation of Under-Graduate Conditions,  
University of Chicago,  
Chicago, Illinois.

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3. General opinions and suggestions of the present  
position of the University of Chicago in athletics  
as expressed by alumni and other interested men.
4. Suggested remedies and general facts.

Yours very truly,

FSWJB

COPIED BY BW



May 23, 1929.

Mr. Frederic Woodward, Acting President,  
University of Chicago,  
58th & Ellis Avenue,  
Chicago, Illinois.

Dear Mr. Woodward:

I wish to thank you for sending a copy  
of the Minutes of the Intercollegiate Conference Association.

I was interested in the recording of the  
minutes of May 26, 1928, second paragraph, page 67, of the  
report. Your question seemed to be leading to the point which  
has been made in our recommendations to the trustees to help  
the athletic situation. That is, we have recommended that the  
mid-quarter yellow notice not be the basis of ineligibility for  
further competition in that quarter. Obviously, our system  
at the University whereby a man can become ineligible twice  
each quarter or six times a year and has the opportunity of  
becoming eligible only three times is both unfair and not in  
accordance with the system and various policies of our com-  
petitors. I know you are friendly to this movement because of  
your expression at the Stevens dinner.

With kindest personal regards

Yours very truly,

FSW/b

Copied by EW



Copied by HW

TSW/p

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Dear Mr. Woodward:

Mr. Frederic Woodward, Acting President,  
University of Chicago,  
58th & Ellis Avenue,  
Chicago, Illinois.

May 28, 1928.



May 23, 1929.

Mr. A. A. Stagg,  
University of Chicago,  
58th and Ellis Ave.,  
Chicago, Ill.

Dear Mr. Stagg:-

It looks as though the Committee's investigation of undergraduate activities at the University is going to bear fruit. Naturally, any help to the undergraduate schools is going to be of assistance to you.

For your information, we expect to sit down for a final meeting with the trustees sometime next week, if possible, and discuss, in detail many of the recommendations which have been made up to date.

What was your opinion of the dinner held at the Stevens and what is your reaction to the questions which were brought up there and the answers given?

For your information, I have just completed some recommendations to the Committee, the primary one being that an immediate policy of the undergraduate school be established and broadcasted, so as to stop all this unfounded, untrue and unwise propaganda going about. Also, that a promotional department for selling the University be developed more fully along the lines of Ken. Rouse's work and the addition of another good man representing the work of the University, as a whole, to be put in the field. That immediate consideration be given to the development of a Field House. That the mid-quarter yellow notice be dropped as the basis of ineligibility. That both the Athletic Department and the trustees be further impressed with the importance of our athletic standing and methods be thought of and power given to help the entire situation. That men sympathetic with the undergraduate school be put in charge and empowered, under the guidance of the Board of Trustees, to develop its activities.



May 28, 1929.

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Sheet #2 - Mr. A. A. Stagg

May 23, 1929.

It seems to me, regardless of what angle you are thinking of your difficulties in the athletic situation, the above questions would be of real help and are the real foundation from which to work.

Of course, at the conference I intend to broach the subject of a "commonwealth tuition fee" and many contributing points which I have discussed with you and have found in this investigation. Probably this conference will come within the next few days and I shall appreciate any word or suggestions from you in the meantime.

With kindest personal regards.

Yours very truly,

FSW/b

Copied by K



May 23, 1929.

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With kindest personal regards.

Yours very truly,

FSW/p

Copied by K



THE UNIVERSITY OF CHICAGO

Office of the President.

June 11, 1928.

To the Alumni, Faculty, Trustees, and Friends:

Although the history of the University of Chicago is relatively brief, its traditions and ideals have been so sound, so clearly stated, and so closely followed that its character and distinctiveness among American institutions are very clear and definite. Chicago has always been a pioneer. It must be outstanding or nothing. There is no reason for its existence as just another university.

When I came to the University I found the tradition to be that of fresh vision, of new methods, and of courage. I have felt the truth of this in a new sense every week. I believe there is no other institution of anything like the magnitude of this University whose component parts are so understandingly united in direction of purpose and spirit of performance. At its very beginning, a standard of excellence was set by Dr. Harper which was unique among American universities. The university expanded its effort and consolidated its position under Dr. Judson, and was roused to new enthusiasm and effort by Dr. Burton. However, emphasis may shift from decade to decade, the spirit of the work at the University will always be given by its traditions and ideals of high attainment in creative scholarship. Chicago believes in scholarship for a purpose, and its effort is to educate for deeper insight, not to train for the practice of formalisms. There has never been a place at the University of Chicago for the pedant.

The University performs a dual work of education and research. Its function is to find knowledge and to train others to find and to use knowledge. Its ultimate function is to co-operate in the great adventure of humanity, a conscious control of the evolution of civilization. There is no room for mediocrity in such work. Poor education may be worse than none at all. Research is demanded which is not merely sufficient unto itself, but which is vitally significant in the world of reality. We seek to train our students to a technique of living, to aid them to form a philosophy of life that they may become eager, active, and happy participators in the work of the world. Nothing must ever be allowed to interfere with maintenance of the highest standards of excellence in every branch of work in which the University engages. It is under no obligation to extend its effort, but the reason for its existence ceases if it fails to be a leader.

While accurate subdivision of the fields of knowledge is impossible, it is useful to think of a rough division into four major groups; the physical sciences, biological sciences, social sciences, and humanities. I shall briefly review the recent progress in these at the University.

The departments in the physical sciences have always been very strong. Their success imposed a great handicap upon them, particularly in mathematics, physics, and chemistry. Their staff has been



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Office of the President.

June 11, 1938.

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While accurate subdivision of the fields of knowledge is impossible, it is useful to think of a rough division into four major groups: the physical sciences, biological sciences, social sciences, and humanities. I shall briefly review the recent progress in these at the University.

The departments in the physical sciences have always been very strong. Their success imposed a great handicap upon them, particularly in mathematics, physics, and chemistry. Their staff has been



inadequate to care for the large number of graduate students, and their physical facilities meager out of all proportion to the importance of the research work which was being done. New buildings, new equipment and strengthening of staff has been made possible by a grant from the General Education Board, and by the generous donations of Geroge Herbert Jones, Julius Rosenwald, and Bernard A. Eckhart. Although addition to the endowment and to the buildings has been very great, it is still insufficient, and the necessity for further effort should be clearly felt, for not only does all science rest upon the foundations established in these departments, but knowledge of the nature of the universe from which a broad philosophy of life can be gained, must come from them.

The biological sciences, engaged in the study of living processes, form the foundation for the clinical work in medicine, and both for themselves and for their applications in this field, must receive further support and encouragement. Considerable additions to endowment funds and physical facilities have been made in the new Clinics Building, and additional space has been provided for the Departments of Physiology, Physiological Chemistry, Pathology, Zoology. New buildings have in turn liberated space for the Department of Anatomy, in which such excellent work has been done for more than a generation. The Department of Bacteriology and Hygiene is in great need of additional support both for adequate housing and increased income. Some stimulation has been secured in botany but additional space is greatly needed. Work in the biological science departments has been one of the chief sources of strength and distinction of the University and they should be vigorously supported and encouraged. The idea of unity of location must be kept in mind in order that these departments, in fact if not in name, should be a closely related group forming a biological institute.

An important new effort has been made possible in the social sciences at the University. The social sciences are undertaking a new type of attack on the problems of human relations. These groups are pioneering in the study of man and are approaching their problems in the scientific, fact-gathering manner. The urgency of scientific approach is great since we are facing problems of direction of a society which has but recently acquired new control over its physical environment. These new natural forces have made the world an increasingly complex and dangerous place in which to live. The need for understanding of human relations is great since on this understanding only can be built self-mastery and proper direction of social effort. Such understanding, difficult as the problems now seems, does not seem impossible if we look back upon the past difficulties through which natural science has come to its present orderly concepts of the universe. What we need now, and this is the actual effort in the social sciences, is a determined, modest, and continuous program of fact-finding, and later we may expect the large simplicities to emerge. On the basis of presentation of this program great endowment support has already been secured and a laboratory building assured. But much is to be done in increase of endowment for support of effective work.



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The addition of Wieboldt Hall furnishes a workshop for the students of modern language. In addition to this stimulation in the field of the humanities, a grant from the General Education Board to be expended over a five-year period has proved to be a valuable aid in accelerating the work. New materials have been collected, research assistants appointed, and members of the Faculty relieved from some of their other duties in order that they may rapidly complete studies on which they have been engaged. The Oriental Institute is an outstanding example of productive scholarship in the field of the humanities. Departments which might concern themselves with merely passing on the knowledge of various languages have combined to utilize their techniques in a broad research program which is adding greatly to the knowledge of the derivation of our civilization and culture. The individual projects in this field may be looked upon as units in a co-operative program tracing the genesis of our cultural values. It is a matter of congratulation to the University that the spirit of workers in this field is so thoroughly scientific.

In keeping with the University tradition of training for deeper insight instead of preparing for professional activity by training in techniques only, the professional schools of the University are looked upon as intimately connected with and growing from the group of fundamental sciences. For example, the new departments of clinical medicine at the University and the whole medical effort have been initiated in order that there may be intimate connection between teaching and research in clinical medicine and the fundamental sciences which underlie medicine. The same policy is maintained toward the professional schools growing out of the social sciences.

One of the greatest duties we have to perform is to create in the University of Chicago a college in which scholarship itself is appreciated by the undergraduate body. Dominance of the University by the spirit of performance gives promise for the future as the emphasis is placed still more on opportunity and less on compulsion. Interest thrives on responsibility and opportunities for initiative, and in our undergraduate college, with the background of creative scholarship given by the graduate schools, we may well go farther in abandoning any methods which seem to be based on the assumption that the undergraduate goes to college to resist education. The American undergraduate shows great interest and energy in his self-managed extracurricular affairs - the so-called "student activities." Our goal will be reached, when, in this sense of the word, the intellectual work of the college becomes a "student activity." Under such conditions the undergraduate college will stimulate and be stimulated by the work in graduate teaching and research. In graduate work, and in Senior College as well, students must study subjects rather than take courses. I believe that the University of Chicago has the opportunity of abandoning the childish game of marks and grades, and emphasizing the fact that education is fundamentally self-education, and that the University may well be defined as a set of personalities, capable of inspiring curiosity in students, together with physical facilities which enable students to satisfy their own curiosity by their own effort. While appreciable improvement has been produced in the institution of honor courses, we have still far to go in the direction of stimulating students to independent interest. The more able students in the Senior



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College may well be allowed participation in minor capacities in research work of the Faculty. The ideal toward which it is desirable to work is that of a group of problem-solvers, united in a real fellowship of learning - a group comprised of both Faculty and students participating in the solution of problems as their abilities allow, the students inspired to obtain knowledge because of their interest in the application of knowledge and technique which they see around them.

The question of the physical separation of the Junior College and the rest of the University has been much discussed. I do not feel that the question is, in reality, very important. Constant study and improvement of Junior College work at the University of Chicago is indicated. Junior colleges which are established throughout the country have a threefold aim: to finish the education for many students, to prepare others for senior college, and to participate in adult education. It is, I believe, clear that able teachers will not be directed to this work in numbers sufficient to perform these functions successfully. The transition from preparatory school to the University is a violent one, and I believe that a great contribution to American education may be made by the University of Chicago by carefully studying its Junior College work and in preparing students in the Junior College so that they may enter Senior College with a broad acquaintance with the main fields of knowledge and a training in independent thought sufficient to enable them to study subjects rather than to take courses in Senior College.

It is the desire of Trustees, Faculty, and alumni to maintain close relations between alumni and the University which are based upon substantial values. I hope that alumni will keep permanent relationship with the University by continuing their education after they leave with the help of the University, and most important of all that the alumnus will be identified with the University by continuing the method of thought which he learned in college years. Life is a continual combination of learning and doing. The student should both learn and perform in the university years, and he should both perform and keep on learning after he leaves. The institution should be at his command and his intellectual service throughout his life. Unless reorganization of the alumni groups proceeds with such foundation and reality, it is useless to promote it. There is every opportunity to promote the participation by alumni in the intellectual purposes of the University.

The University of Chicago is most fortunate in its body of Trustees, as well as its Faculty. These groups are remarkable in their spirit of frank, sincere, and friendly co-operation. The Trustees are a devoted body of eminent citizens who at great personal sacrifice in time and energy insure the success and stability of the institution.

The continued increase in efficiency of the University of Chicago is dependent upon its financial support, a large amount of which must come from the community in which it exists. This support cannot be obtained by pressure, but must come naturally and willingly as a result of the understanding on the part of citizens of Chicago of the aim and purposes of the University. The Citizens' Committee, under the chairmanship of Mr. B. E. Sunny, exists for the furthering of this understanding and, through its agency, recognition and appreciation of the University in the city have greatly increased.



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Sincerely,

(Signed) Max Mason

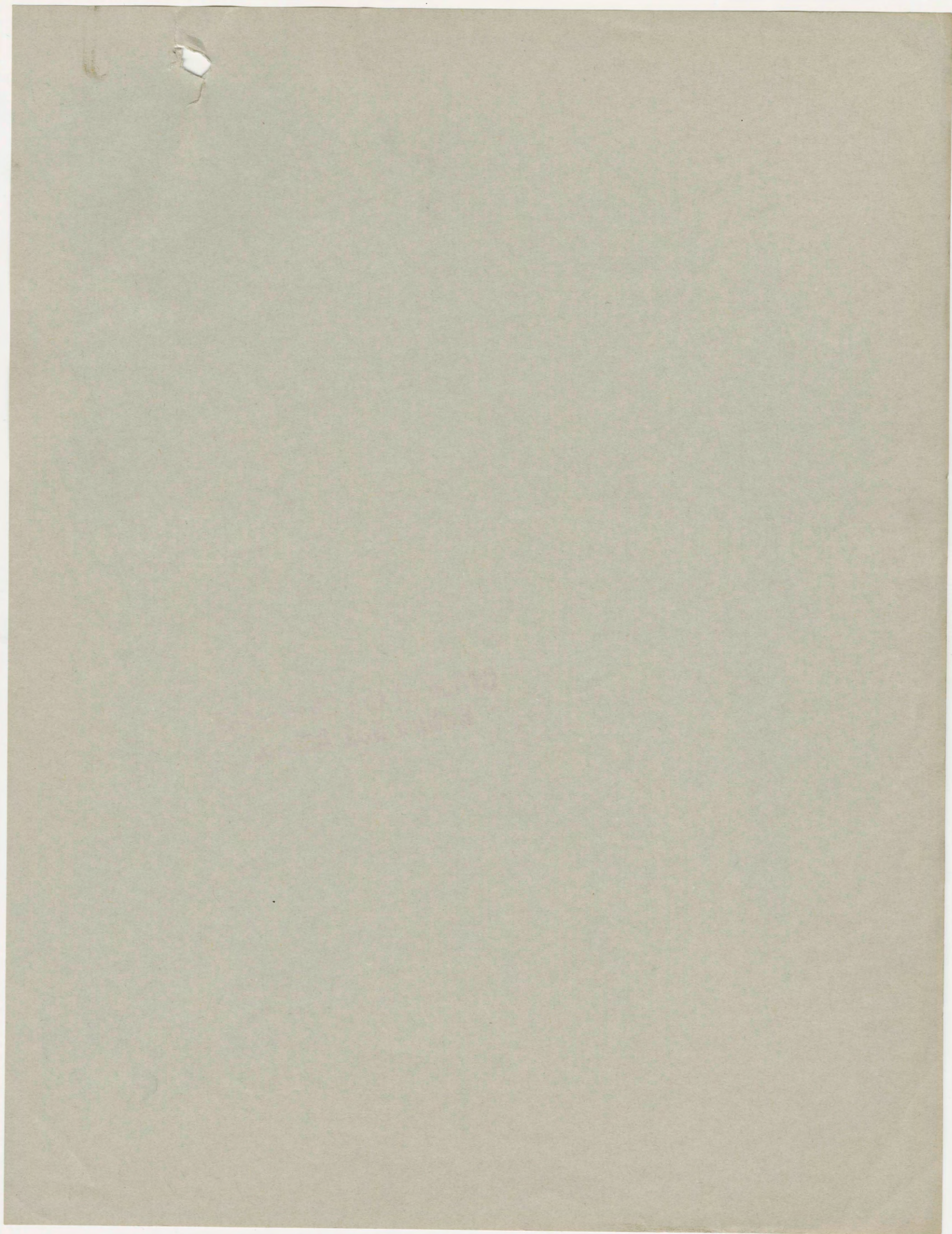


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