

Mr. Harper to Mr. Rockefeller:

July 1, 1892.

"Please accept my thanks for your kind telegram received this morning. The burden just now seems to be a very heavy one, but we hope that there will soon be day light. Mrs. Harper is very well and desires to thank you with me for your kind interest.

"I trust that you are having a very pleasant summer, and that your health may become stronger and stronger.

"We feel that the effort to secure the million dollars is to be successful, although there are still some thousands of dollars to be secured. We have obtained quite a little money in addition to the million which cannot be counted in the million. I am hoping that this extra sum may reach \$250,000. I remain".

July 1, 1893.

Mr. Harper to Mr. Rockefeller:

"Please accept my thanks for your kind telegram received this

morning. The burden just now seems to be a very heavy one, but
we hope that there will soon be a ray of light. Mrs. Harper is very well
and desires to thank you with me for your kind interest.

"I trust that you are having a very pleasant summer, and

that your health may become stronger and stronger.

"We feel that the effort to secure the million dollars is to

be successful, although there are still some thousands of dollars
to be secured. We have obtained quite a little money in addition
to the million which cannot be counted in the million. I am hoping
that this extra sum may reach \$250,000. I remain,

Mr. Harper to Mr. Gates:

July 1, 1892.

"Your kind letter of June 28th is at hand. This week has been a very hard one. Goodspeed, I think, wrote you yesterday. It is interesting to see how he changes from absolute confidence to absolute dispondency. Yesterday, I would infer from what he said to me, he wrote in a most despondent mood. There is no ground for this. There has been no question at all for two weeks that the matter would be easily finished. I say easily, - perhaps this is too strong a word. We are going to get a good deal of money beyond the million, money according to terms which would not be a part of the million. A paper has been prepared, I tell you this confidentially, and has already been signed by several prominent men contributing whatever deficit there may be July 10th. It is, therefore, entirely beyond doubt. This will not interfere, however, with our working very hard during the next few days. What we may be able to accomplish of course is uncertain. I am trying to get Major Rust to give \$50,000. I think sometimes that he is going to do it. I begin my work at Chautauqua next Wednesday morning, but if the million dollars is not raised I return Thursday morning and continue here until the end of the time".

July 1, 1933.

Mr. Harper to Mr. Gates:

"Your kind letter of June 28th is at hand. This week has been a very hard one. Goodness, I think, wrote you yesterday. It is interesting to see how he changes from absolute confidence to absolute despondency. Yesterday, I would infer from what he said to me, he wrote in a most despondent mood. There is no ground for this. There has been no question at all for two weeks that the matter would be easily finished. I say easily, - perhaps this is too strong a word. We are going to get a good deal of money beyond the million, money according to terms which would not be a part of the million. A paper has been prepared, I tell you this confidentially, and has already been signed by several prominent men contributing whatever beliefs there may be July 1st. It is, therefore, entirely beyond doubt. This will not interfere, however, with our working very hard during the next few days. What we may be able to accomplish of course is uncertain. I am trying to get the matter sent to give \$20,000. I think sometimes that he is going to do it. I begin my work at 9 o'clock next Wednesday morning, but if the million dollars is not raised I return Thursday morning and continue work until the end of the line."

✓ ✓
Mr. Gates to Mr. Rockefeller:

July 2nd, 1892.

"I am quite unable to reconcile this letter with the one I last sent you from Dr. Harper, unless it be that Hutchinson and his two friends do not come to time. Dr. Harper writes less despondently but in a way to confirm the fact that they have not secured the ^{million} ~~million~~. I am sorry to have troubled you with a letter that now seems to have been premature".

✓
✓
July 2nd, 1892.

Mr. Gates to Mr. Hochstetler:

"I am quite unable to reconcile this letter with the one I
last sent you from Dr. Harper, unless it be that Hutchinson and his
two friends do not come to time. Dr. Harper writes less hesitatingly
but in a way to confirm the fact that they have not secured the
I am sorry to have troubled you with a letter that now seems to have been
premature."

✓

E. Nelson Blake to Dr. Harper, July 4, 1892.
Mr. Blake has declined reelection as President
of Board.

"Yours of the 30th June just at hand and noted.

Thanks for same. It was a pleasure to me to be connected
with the University and was a grief to sever that connection
but it could not be otherwise, in justice to the needs
of the work and my position here. It was only due to
Mr. Ryerson from every point of view that he should be
selected for the place, and I trust that the denominational
friends will fully understand the case. I have rejoiced
greatly over the good news of your splendid success thus
far on the million subscription and you must succeed.
Don't forget me now."

1
Mr. Nelson Blake to Dr. Harper, July 4, 1902.
Mr. Blake has declined nomination as President
of Board.

Members of the Board have just at hand and noted.

Thanks for mine. It was a pleasure to me to be connected
with the University and was a great deal more than connection
and it could not be otherwise, in justice to the needs
of the work and my position here. It was only due to
Mr. Byrnes from every point of view that he should be
selected for the place, and I trust that the Educational
friends will fully understand the case. I have rejoiced
greatly over the great work of your splendid success that
far on the Miller subscription and you great success.
Don't forget me now."

✓ ✓
Mr. Gates to Mr. Rockefeller: (Telegram)

July 5, 1892.

"Goodspeed wires another fifty thousand. Harper writes that
a syndicate gives written guaranty covering any shortage from million".

July 2, 1902

Mr. Gannett to Mr. Rockefeller (Telegram)

"Goodspeed wires another fifty thousand. Harper writes that a syndicate gives writers constantly covering my shortage from million."

✓✓

Mr. Gates to Drs. Harper and Goodspeed, July 5, 1892.

.....

"I received Dr. Goodspeed's letter, and the next day a telegram announcing Mrs. Beecher's gift of \$50,000. Dr. Harper's strongly reassuring letter came this morning. I have wired Mr. Rockefeller the substance of both letter and telegram.

I spent a pleasant day last week with Mr. R. in Cleveland. It was not possible, and if it had been possible, I doubt if it would have been serviceable for me to go to Chicago, and help on the canvass. I shall be passing through the city in two or three weeks on my way to Nebraska, and will then learn how the great thing was done."

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✓
Mr. Gates to Mrs. Harper and Woodhead, July 2, 1922.

.....
"I received Dr. Woodhead's letter, and the next day

a telegram announcing Mrs. Beecher's gift of \$50,000.
Dr. Harper's strongly recommending letter came this morning.
I have wired Mr. Rockefeller the substance of both letters
and telegram.

I spent a pleasant day last week with Mr. R. in Cleveland.
It was not possible, and it had been possible, I doubt if
it would have been necessary for me to go to Chicago, and
help on the canvass. I shall be passing through the city in
two or three weeks on my way to Nebraska, and will then learn
how the great thing was done."

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Mr. Rockefeller to Mr. Harper:

(Telegram)

July 7, 1892.

"Tel. received about last two promises of fifty each and
pleased to hear the good report".

Mr. Rockefeller to Mr. Harper: (Telegram) July 7, 1892.

"Tel. received about last two promises of fifty each and
pleased to hear the good report."

Mr. Harper to Mr. Gates: (Telegram)

July 9th, 189-

"Major Rust contributes fifty thousand and thereby closes
up the million we are rejoicing".

July 21, 1933

Mr. Harper to Mr. Gahan (Telegram)

"Major Hunt contributed fifty thousand and thereby closed

up the million we are rejecting."

Mr. Harper to Mr. Gates:

July 10th, 1892.

"The events of yesterday and the days before deserve careful presentation and preservation:

"Kohlsaat's genius which secured Mrs. Snell's gift.

"Hutchinson's forethought in securing the twenty names for guarantee, in case of accident, and

"Rust's noble gift of \$50,000. which closed up the deal.--
All this was dramatic.

"But, however it was done, the million was raised and raised in ninety days. Goodspeed did magnificently. Everybody is, of course, greatly pleased.

"Felsenthal, who does not believe in miracles, calls it a miracle.

"In building committee yesterday afternoon, we started:

- (1) Small Hall - dorm. for boys
- (2) Beecher " " " girls
- (3) Foster Hall " " "
- (4) Keeley " " " "
- (5) Rust " probably Commons and Dorm.
- (6) Field " Biolog. Labor.
- (7) Ryerson " 3 dorm. for boys
- (8) Walker Museum.

"Others will follow:

"I am on the road to Chautauqua. with my stenographer there, the Univ. work will go on as if I were in Chicago. Life at Chicago

July 10th, 1902

Mr. Harper to Mr. Gates:

"The events of yesterday and the days before deserve careful

presentation and preservation:

"Koblenz's genius which secured Mrs. Snell's gift,

"Hatchinson's forethought in securing the twenty names for

guarantee, in case of accident, and

"Burt's noble gift of \$50,000, which closed up the deal.--

All this was dramatic.

"But, however, it was done, the million was raised and raised

in ninety days. Goodness did magnificently. Everybody is, of

course, greatly pleased.

"Tolstol, who does not believe in miracles, calls it a

miracle.

"In building committee yesterday afternoon, we started:

- (1) Snell Hall - done, for boys
- (2) Becker " " " " " " " " " "
- (3) Foster Hall " " " " " " " " " "
- (4) Kealey " " " " " " " " " "
- (5) Burt " " " " " " " " " "
- (6) Hale " " " " " " " " " "
- (7) Warren " " " " " " " " " "
- (8) Walker House.

"Others will follow.

"I am on the road to Washington, with my stenographer there,

the Univ. work will go on as it I say in Chicago. Life at Chicago

#2:

July 10th, 1892.

has become a great burden, - so many people after me. Do you
realize the significance of Mr. Rust's gift, - a million with almost
not a Baptist cent, yet saved by a Baptist gift."

July 1922, 1922.

10:

has become a great burden, - so many people after me. Do you
realize the significance of Mr. Tamm's gift, - a million with almost
not a capital cent, yet named by a capital gift."

✓
Dr. Goodspeed to Dr. Harper, July 11, 1892.

Telegram-lots being N. W. Corner Ellis Avenue
and 58th Street

"We have bought the Ellis Avenue Lots."

Dr. Goodspeed to Dr. Harper, July 11, 1893.
Telegrams being N. W. Corner Ellis Avenue
and 52nd Street

"We have bought the Ellis Avenue lot."

Mr. Gates to Mr. Rockefeller:

July 11th, 1892.

Dr. Harper writes me under date of 10th on train at Dunkirk, as follows:

"The events of yesterday and the day before deserve careful presentation and preservation:

"Kohlsaat's genius which secured Mrs. Snell's gift

"Hutchinson's forethought in securing the twenty names for guaranty, in case of accident and

"Rust's noble gift of \$50,000. which closed up the deal - all was dramatic.

"But however it was done, the million was raised in ninety days. Goodspeed did magnificently. Everybody is of course greatly pleased.

"Felsenthal who does not believe in miracles calls it a miracle.

"In building committee yesterday afternoon we started:

- (1) Snell Hall -dormitory for boys
- (2) Beecher Hall -dormitory for girls
- (3) Foster Hall -dormitory for girls
- (4) Kelly Hall -dormitory for girls
- (5) Rust Hall probably commons and dormitory
- (6) Field Hall Biological Laboratory
- (7) Ryerson Hall three dormitories for boys
- (8) Walker museum

"Others will follow.

"I am on the road to Chautauqua. With my stenographer there the University work will go on as if I were in Chicago. Life in Chicago has become a great burden - so many people after me.

"Do you realize the significance of Mr. Rust's gift - a million dollars with almost not a Baptist cent, yet saved by a Baptist gift ?"

July 11th, 1893

Mr. Gates to Mr. Rockefeller

Dr. Harper writes me under date of 10th on train at Omaha, as follows:

"The events of yesterday and the day before deserve careful presentation and preservation."

"Kohlan's son which secured Mrs. Smith's gift"

"Whitcomb's son brought in securing the twenty names for Quincy, in case of accident and

"But's noble gift of \$50,000, which closed up the deal - all was dramatic."

"But however it was done, the million was raised in ninety days. Goodness did magnificently. Everybody is of course greatly pleased."

"Telegrams who don't believe in miracles call it a miracle."

Travis

"In building committee yesterday afternoon we started:

- (1) Smith Hall - dormitory for boys
- (2) Beecher Hall - dormitory for girls
- (3) Foster Hall - dormitory for girls
- (4) Kelly Hall - dormitory for girls
- (5) But Hall - probably common and dormitory
- (6) Field Hall - Biological Laboratory
- (7) Sprague Hall - three dormitories for boys
- (8) Walker museum

"Others will follow."

"I am on the road to Chicago. With my photographic team the University work will go on as it were in Chicago. This is Chicago has become a great power - so many people are here."

"Do you realize the significance of Mr. But's gift - a million dollars with almost not a dollar's worth, yet saved by a noble gift?"

#2:

July 11th, 1892.

As I figure the above named buildings take about \$600,000. of the million. Add - Kent Hall, Chemical Laboratory and we have \$781,000. This leaves Mr. Cobb's gift of \$150,000. and over \$50,000. more untouched".

July 11th, 1933.

10:

As I figure the above named buildings take about \$200,000.
of the mill. Add - Kent Hall, Chemical Laboratory and we have
\$281,000. This leaves Mr. Cobb's gift of \$150,000. and over
\$130,000. more unknowned."

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Mr. Gates to Dr. Harper, July 11, 1892.

"I have yours of the 10th written at Dunkirk on train. I copied it this morning and sent it to Mr. Rockefeller. I wired him also your message of Saturday, apprising us of the Rust gift. I wish I had the exact amount name and object of each gift. However I expect to be in Chicago within the next four weeks and will then get the data I want, without troubling you at Chautauqua. I am going to Nebraska and shall be able to spend a few hours in Chicago on the way.

I should like very much to see you and have an old time talk. I wrote my anticipatory congratulations on the million some time ago and have nothing further to add, than that it is all true."

Mr. Gates to Dr. Harper, July 11, 1892.

"I have yours of the 10th written at London on train. I copied it this morning and sent it to Mr. Rockefeller. I wired him also your message of Saturday, explaining me all the rest of it. I also I had the exact amount sent and object of each gift. However I expect to be in Chicago within the next four weeks and will then get the data I want, without troubling you at Chautauque. I am going to Nebraska and shall be able to spend a few hours in Chicago on the way. I should like very much to see you and have an old time talk. I wrote my anticipatory congratulations on the million some time ago and have nothing further to add, than that it is all true."

✓ ✓
Mr. Gates to Mr. Rogers:

July 11th, 1892.

"WILL you kindly wire to Mr. Rockefeller as follows:

"Harper wires 'Major Rust has contributed fifty thousand
and thereby closes up the million. We are rejoicing".

July 11, 1932

Mr. C. H. Brown

"Will you kindly wire to Mr. H. H. Brown as follows:
"Major Brown, Major H. H. Brown has contributed fifty thousand
and thereby closed up the million. We are rejecting."

✓
Dr. Goodspeed to Dr. Harper, July 12, 1892.

Telegram

"The million dollar subscription is approved and
accepted."

Dr. Goodspeed to Dr. Harnett, July 12, 1902.

Telegram

"The million dollar subscription is approved and

accepted."

M. A. Ryerson to Dr. Harper, July 18, 1892.

"What a relief it must have been to you to escape for a while from the pressure of financial difficulties and devote yourself to the more interesting work of organization. Mr. Hutchinson cabled me the announcement that the University had raised the million for building purposes, and I rejoiced with you all. It is another proof that we cannot set our aims too high nor plan too broadly the future of the University. It would have delighted me to have been able to do my share of the hard work which the effort called for but the result shows that those who were on duty were equal to the occasion. I hope to receive soon the details of the subscription and ascertain who, at the last moment, brought in the last hundred thousand."

.....
.....

M. A. Kyrason to Dr. Kyrason, July 18, 1922.

"What a relief it must have been to you to escape for a while from the pressure of financial difficulties and devote yourself to the more interesting work of organization. Mr. Hutchinson called on me this afternoon and told me that he had raised the matter for building purposes, and I rejoined with you all. It is another proof that we cannot see our him too high nor aim too broadly the future of the University. It would have delighted me to have been able to do my share of the hard work which the effort called for but the results show that those who were on duty were equal to the occasion. I hope to receive soon the details of the subscription and ascertain who, at the last moment, brought in the last hundred thousand."

Mr. Gates to Mr. Rockefeller:

July 26th, 1892.

"I write in behalf of several members of the Board, Mr. Hutchinson being the representative who has laid the facts before me.

"Several members of the Board have for sometime been united in the desire to secure and present to the University a portrait of the Founder. They desire to secure as good a specimen of the art as can be painted. Their choice of artist would be Mr. Eastman Johnson of New York. Mr. Johnson is summering in Nautucket. Mr. Hutchinson hopes however to be able to induce him to paint the portrait this Summer if you will consent to give the necessary sittings. Mr. Hutchinson thought that Mr. Johnson could go to Cleveland, spending some hours each day at Forest Hill, on your part it would be necessary to give him a sitting of an hour once or twice or three times a week, and accord Mr. Johnson a room for his materials and work. He says you would find Mr. Johnson a very charming gentleman. I need not say that the friends here would be much gratified. May I add the plea of posterity (as an argument not presented by them) But posterity would not forgive this generation for so grave an omission.

"Mr. Hutchinson is regarded as an expert in art. He is and has for many years been the President of the Art Institute. Mr. Johnson is his first choice. Mr. Vinton of Boston his second. He would prefer the sittings to be at Forest Hill in order that the picture may be ready at the opening and because he is more hopeful of a fine piece of work with the sittings in the ease and retirement of your life at Forest Hill.

"He does not know that either of the gentlemen can be secured. But he would like to begin negotiations on the above basis with Mr. Johnson if you consent. Failing to secure the artist at once he would fall back on New York after your return there if obliged to do so. You have my address for the next few weeks in a previous letter of today".

Mr. Gates to Mr. Hooker.

July 28th, 1888.

"I write in behalf of several members of the Board, Mr. Hutchins-
son being the representative who has laid the facts before me.

"Several members of the Board have for sometime been united
in the desire to secure and present to the University a portrait of
the Founder. They desire to secure as good a specimen of the art as
can be obtained. Their choice of artist would be Mr. Eastman Johnson
of New York. Mr. Johnson is summing up in his portrait this
hope however to be able to induce him to paint the portrait this
summer if you will consent to give the necessary stipend. Mr. Hutchin-
son thought that Mr. Johnson could go to Cleveland, spending some hours
each day at Forest Hill, as your part it would be necessary to give him
a sitting of an hour once or twice a week, and accord
Mr. Johnson a room for his materials and work. He says you would
find Mr. Johnson a very charming gentleman. I need not say that
the friends here would be much gratified. May I add the plea of
poverty (as an argument not presented by them) but poverty would
not justify this generation for so grave an omission.

"Mr. Hutchins-son is regarded as an expert in art. He is and
has for many years been the President of the Art Institute. Mr. John-
son is his first choice. Mr. Johnson of Boston his second. He
would prefer the sitting to be at Forest Hill in order that the pic-
ture may be ready at the opening and because he is more faithful at a
fine place of work with the sitting in the same and retirement of
your life at Forest Hill.

"He does not know that either of the gentlemen can be secured.
But he would like to begin negotiations on the above basis with Mr.
Johnson if you consent. Failing to secure the artist at once he
would fall back on New York after your return there it being so far
so. You have up address for the next few weeks in a previous letter of
today."

✓
Dr. Goodspeed to Dr. Harper, August 2, 1892.

"Gates wires us that Mr. R. consents to sit for his portrait and Mr. Hutchinson has written to engage the artist.

I send you interview in Inter Ocean of this A.M. on the University Extension business. I repressed the old Adam in me and I think you will approve the spirit of this - of course the reporter got one or two things mixed.

Dr. C. R. Henderson has just come in. Students multiply. Mr. Hutchinson is hard at work on furniture."

.....

Dr. Goodspeed to Dr. Harper, August 2, 1892.

"Gates writes us that Mr. H. comments to all for
his portrait and Mr. Hutchinson has written to engage
the artist.

I send you interview in Index Ocean of this A.M.
on the University Extension business. I repeated the
old Adam in me and I think you will approve the spirit
of this - of course the reporter got one or two things
mixed.

Dr. C. R. Henderson has just come in. Students
multiply. Mr. Hutchinson is hard at work on "Furniture".

.....

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Dr. Goodspeed to Dr. Harper, August 9, 1892.

"Mrs. Beecher has today paid her \$50,000.

I find that I can get the dormitory three blocks west of the University on 58th Street, accommodating 60 or 65 students, almost a duplicate of the 'Drexel' which we have rented for the same rent \$300. per month. I shall inspect it tomorrow and then try to get a still lower price on it.

Mr. Andrews is very anxious to have us take the large building on 55th between Kimbark and Monroe, but I do not think we want it, except perhaps the first floor for the library. But can we not use the upper floors of the Scientific building for the library? If you think we can wire me.

Students have come in a steady stream all day."

Dr. Goodspeed to Dr. Harper, August 9, 1892.

"Mrs. Goodspeed has today paid her \$80,000.

I find that I can get the dormitory three blocks west

of the University on 58th Street, accommodating 60 or 65 students, almost a duplicate of the 'Drexel' which we have rented for the same rent \$2500. per month. I shall inspect it tomorrow and then try to get a still lower price on it. Mr. Andrews is very anxious to have us take the large

building on 55th between Kimbark and Monroe, but I do not think we want it, except perhaps the first floor for the library. But can we not use the upper floors of the Scientific building for the library? If you think we can

wire me.

Students have come in a steady stream all day."

Mr. Hutchinson to Mr. Rockefeller:

August 10th, 1892.

"Mr. Gates informs me that you have kindly consented to give us sittings for a portrait.

"I find that Eastman Johnson the artist whom we thought best fitted to paint the picture has business engagements which will prevent him from undertaking the work within the next two months, would you be willing to give him the necessary sittings upon your return to New York in the fall ?"

August 10th, 1893.

Mr. Hutchinson to Mr. Rockefeller:

"Mr. Gates informs me that you have kindly consented to

give us sittings for a portrait.

"I find that Gustavus Johnson the artist whom we thought

best fitted to paint the picture has business engagements which will

prevent him from undertaking the work within the next two months.

would you be willing to give him the necessary sittings upon your return

to New York in the fall?"

Dr. Goodspeed to Dr. Harper, August 12, 1892.

"The Morgan Park Library is about to fall into our hands. There seems now to be no doubt about it. It will be ours before September 1 or by that date. This will decrease our Academy expenses by \$700. and give us a good working library to begin with.

The Committee on Buildings and Grounds met today and decided to build within the Northeast quadrangle the temporary gymnasium and Commons without foundations - because there is not time to put in the foundations and much money will be saved."

"I am offered the lease of the block directly west of the Divinity Dormitory for 2 1/2 years for \$14,000. I have asked the agent to tell us whether he can offer it to us for \$5,000. per year for ten years - for athletic grounds."

.....
"Hammond is taking hold well down at the campus - has 30 men now at work. I do not succeed in renting another dormitory. The trustees need to have you stir them up. I think the need will be so apparent by the time you return that you can go forward and get what is needed."

Dr. Goodspeed to Dr. Harper, August 12, 1892.

"The Morgan Park Library is about to fall into our hands. There seems now to be no doubt about it. It will be ours before September 1 or by that date. This will decrease our Academy expenses by \$700. and give us a good working library to begin with.

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"I am offered the lease of the block directly west of the Divinity Dormitory for 2 1/2 years for \$14,000. I have asked the agent to tell us whether he can offer it to us for \$2,000. per year for ten years - for athletic grounds."

"Hammond is taking hold well down at the campus - has 30 men now at work. I do not succeed in renting another dormitory. The trustees need to have you stir them up. I think the need will be so apparent by the time you return that you can go forward and get what is needed."

Mr. Harper to Mr. Gates:

Aug. 26, 1892.

"I have not heard from you since you were in Chicago. I take it that you are back again at home. Matters are moving on fairly well. The load, however, is becoming heavier and heavier as the days go by and this will continue to be the case until the ship is launched.

"I am anxious to have two things happen on the first day of October. First, the publication of my first annual report, and secondly, if at all possible, the announcement of another gift from Mr. Rockefeller. The ball is rolling. We must continue to keep it rolling and if he will give us a promise of one million dollars I will agree to find another million within six months. I can do it in ninety days but the strain upon me would probably be too great to justify the attempt, especially with all the other initiatory work of the University on my hands. I feel that this is very vital. We have now in the estimation of the whole world come right up side by side with Harvard and Yale. The thing is done. It is not a thing to be done. It is, and I say it with all modesty, a remarkable achievement. This has been made possible simply by the two great gifts Mr. Rockefeller has already made in addition to his first. Nothing else under heavens would have accomplished it. The work which the rest of us have done is absolutely nothing and will be absolutely nothing in comparison with the other side. It is not our achievement. It is his.

"But now that we are side by side with Yale and Harvard we must keep up our reputation. It is sometimes more difficult to maintain a reputation than to get it. When you wrote him last spring from Chicago, the request included a million dollars conditioned on our getting a million within a year. Without the condition we obtained that million. Will he not give us another million without condition, it being understood that we shall add another million dollars at once ?

"The buildings are going on with a fair degree of rapidity. We shall of course be greatly hampered because of lack of facilities. With a crowd of students and a large corps of professors, the patience and good nature of everybody will be taxed to the utmost. A harder task rests upon my shoulder than to raise the million dollars, namely, to keep all in close contact with each other and to weld into a homogeneous influence. Nothing could possibly help me in this tremendous task so much as another gift on the day of opening.

"I write this letter for your eyes alone. Please do not send it to Mr. Rockefeller but tell me what I should do. I must do something soon. The demands of the situation are very great. I cannot

Aug. 25, 1932

Mr. Sawyer to Mr. Gates:

"I have not heard from you since you were in Chicago. I take it that you are back again at home. However, are moving on fairly well. The load, however, is becoming heavier and heavier as the days go by and this will continue to be the case until the ship is launched.

"I am anxious to have two things happen on the first day of October. First, the publication of my first annual report, and secondly, if at all possible, the announcement of another gift from Mr. Rockefeller. The ball is rolling. We must continue to keep it rolling and it will give us a promise of one million dollars. I will agree to find another million within six months. I can do it in almost any way but the strain upon me would probably be too great to justify the attempt, especially with all the other industry work of the University on my hands. I feel that this is very vital. We have now in the estimation of the whole world come right up side by side with Harvard and Yale. The thing is done. It is not a thing to be done. It is, and I say it with all modesty, a remarkable achievement. This has been made possible chiefly by the two great gifts Mr. Rockefeller has already made in addition to his first. Nothing else under heaven would have accomplished it. The work which the rest of us have done is absolutely nothing and will be absolutely nothing in comparison with the other work. It is not our achievement. It is his.

"But now that we are able to give with Yale and Harvard we must keep up our reputation. It is sometimes more difficult to maintain a reputation than to get it. When you were here last spring from Chicago, the program included a million dollars conditioned on our getting a million within a year. Without the condition we obtained that million. Will we not give us another million without condition? It being understood that we shall not make another million before of once.

"The buildings are going on with a fair degree of regularity. We shall of course be heavily handicapped because of lack of facilities. With a crowd of students and a large corps of professors, the buildings and good nature of everybody will be taxed to the limit. A further look must be given by September to make the million dollars, money to keep all in close contact with each other and to give help in management matters. Nothing would possibly help us in this tremendous task so much as another gift on the day of opening.

"I write this letter for your eyes alone. Please do not send it to Mr. Rockefeller but tell me what I should do. I must do something soon. The demands of the situation are very great. I cannot

#2:

Aug. 26, 1892.

do what we ought to do, what is expected of us situated as we are. More money for buildings. But I cannot secure this additional money for buildings without another act of grace on the part of Mr. Rockefeller.

"We are working day and night. Goodspeed's absence on his vacation just at this time is very unfortunate. Judson and I are almost crushed to the ground with work, but we are doing our best to keep up".

July 20, 1942

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It was no sight to see, what is expected of a situation as we are,
how many for nothing. But I cannot excuse this situation
any for nothing without another set of ground on the part of the
Government.

"We are working day and night. Government's share on his
vacation just at this time is very important. I have and I am
almost crushed in the ground with work, but we are doing our best to
keep up."

Dr. Goodspeed to Dr. Harper, August 28, 1892. ✓

"Your very full and satisfactory letter came to hand yesterday. I am glad to hear of the letting of the contracts. I hope you will let Mrs. Foster call her building by any name she chooses if she will put the extra \$10,000. in to build it. In answer to your questions.

1 & 2. I did not allow for a 20 per cent reduction on rents in the Drexel and Beatrice because of their temporary use. Let that rule begin to operate when our permanent dormitories are built.

3. I allow for matron and salary in Beatrice.

4. Also for proctor in Drexel.

I fear you will find theolgy will not willingly go to 4th floor to please Bro. K. I am glad to hear that provision has been made for gym. and library. You ought to have Mrs. Dixon now to assist in arranging the library interior.

I trust students are continuing to report and especially that the Beatrice rooms are being taken. Do not hold them too long for students, but let some of the Professors in. Some one should begin to select books in the library at Morgan Park to be left with the Academy.

I think if you will have some one take the trouble to go thro' the rooms of the Drexel and study each one, the prices named in the circular can be made to fit. I now recall that my figures are in my study at Morgan Park. If George (Goodspeed) will look them up he can figure the problem out."

Dr. Goodspeed to Dr. Harper, August 28, 1892.

"Your very full and satisfactory letter came to hand

yesterday. I am glad to hear of the feeling of the committee.

I hope you will let Mrs. Foster call her building by any

name she chooses if she will put the extra \$10,000. in to

build it. In answer to your questions.

1 & 2. I did not allow for a 20 per cent reduction

on rent in the Drexel and Beattie because of their

temporary use. Let them take time to operate when our

permanent dormitories are built.

3. I allow for water and salary to Beattie.

4. Also for proctor in Drexel.

I fear you will find theology will not willingly go

to 4th floor to please Dr. H. I am glad to hear that

provision has been made for gym. and library. You ought

to have Mrs. Dixon now to assist in arranging the

library interior.

I trust students are continuing to report and

especially that the Beattie rooms are being taken. Do

not hold them too long for students, but let some of the

professors in. Some one should begin to select books in

the library at Morgan Park to be left with the library.

I think if you will have some one take the trouble

to go thru the rooms of the Drexel and Beattie each one,

the prices named in the circular can be made to fit. I now

recall that my library was in my study at Morgan Park. If

George (Goodspeed) will look them up we can figure the

problem out."

✓ ✓
September 3, 1892.

Mr. Gates to Dr. Harper:-

"I do not wish to take the responsibility of advising you on a matter so important as securing another million for the University. Apart altogether from things in Chicago, there are many reasons why an appeal just at the present moment would not be well timed. We are working very hard to get things into better shape in the respect referred to, with some prospect, though not a brilliant prospect, of success.

Then again, I infer from remarks dropped casually that it is not the plan either for Mr. Rockefeller or Mrs. Rockefeller, even if they put more funds into the University, which I can neither affirm or deny, to do so until the machine has been put into working operation and worked successfully.

But for your prohibition, I should have sent your letter to Mr. Rockefeller. In view of your request, however, I do not do so. I give you such facts as I have, and all I have, and leave the question of a direct appeal to your own judgment.

EDITORIAL NOTE: Nevertheless, Mr. Gates visited Mr. Rockefeller shortly after this and did make an urgent appeal in behalf of the University, to which Mr. Rockefeller yielded, resulting in another gift of a million dollars on the following Christmas. *Indeed in his report of Feb. calling for \$2,000,000. Mr. Gates had advised Mr. R to give \$1,000,000 at that time and the 2nd million about Oct. 1st &*

September 3, 1932.

Mr. Gates to Dr. Harker:-

"I do not wish to take the responsibility of advising you on a matter so important as securing another million for the University. I am not sure from things in Chicago, there are many reasons why an appeal just at the present moment would not be well timed. We are working very hard to get things into better shape in the respect referred to, with some prospect, though not a brilliant prospect, of success."

Then again, I later have somewhat changed opinion that it is not the plan either for Mr. Rockefeller or Mrs. Rockefeller, even if they put more funds into the University, which I can neither affirm or deny, to do so until the machine has been put into working operation and worked successfully.

But for your prohibition, I should have sent your letter to Mr. Rockefeller. In view of your request, however, I do not do so. I give you much thanks as I have, and all I have, and leave the question of a direct appeal to your own judgment.

EDITORIAL NOTE: Nevertheless, Mr. Gates visited Mr. Rockefeller shortly after this and did make an urgent appeal in behalf of the University, to which Mr. Rockefeller yielded, resulting in another gift of a million dollars on the following Christmas. *And in his report of this meeting for the year, Mr. Gates has written that Mr. R. V. gave a million dollars to the University.*

Mr. Harper to Mr. Gates:

Sept. 5th, 1892.

"I dictated to you a letter this morning; since then, yours of the 3rd, has been received. It is rather discouraging. I am glad that you did not send my letter to Mr. R. and I sincerely hope that your inference, is not a correct one. It seemed to me that now was an admirable time to present the case, but of course I only see it from one point of view.

"I should like exceedingly to have an hour to talk with you".

Sept. 22, 1902

Mr. Harper to Mr. Gates:

"I declined to you a letter this morning; since then,
yours of the 17th, has been received. It is rather discouraging. I
am glad that you did not write to Mr. H. and I sincerely
hope that your inference, is not a correct one. It seemed to me
that now was an admirable time to present the case, but of course
I only see it from a point of view.
"I should like exceedingly to have an hour to talk with you."

Mr. Harper to Mr. Gates:

Sept. 26th, 1892.

"Yours of Sept. 23rd, has been received. I had rather been hoping to receive something encouraging. There can be no question that the present is an immense opportunity, and I am perfectly confident that if we could receive that other million from Mr. Rockefeller, I can secure still an additional million in Chicago, within three or four months. No one can doubt that Chicago men have done a great thing in raising this last million, and we ought not to let the matter grow cold. A movement now, will accomplish far more than a movement later on. The World's Fair will prevent any successful effort being made after March next, and the months in which to accomplish this thing are the next four or five. Is it not possible to do something ?

"Nearly all the Professors have now reached the grounds, and you would be pleased to hear the remarks concerning them. As our gentlemen become acquainted with them, without a single exception the impression produced is a strong one. The Administrative Officers have been at work since Sept. 1st, and matters are now in fairly good shape. We have lost very seriously by not having this Administrative work begun much earlier. The most of us have worked 16 and 18 hours daily this past month, and yet much work has been left undone. The absence of Mr. Goodspeed at the most important time has made everything of course, much more difficult. Our printed material was greatly delayed, and this has lost us very many students. People are beginning to realize that we are aiming to establish a high grade Institution. Certainly over two hundred men had been turned away because we would not receive their certificates. The Freshman class will number about 120 or over, and about the same number will enter advance classes. So that the Under-graduate department will include about 250 students. The Graduate, as it now looks, will include about 150. The number of unde graduate students might have been easily tripled. We are all more than satisfied. We shall certainly have a magnificent set of men and women. There has been a great temptation of course, to admit students unprepared, according to our standards, but we have constantly held ourselves in restraint, and while many men doubtless have been disgruntled, because of our refusal to admit their sons, we have felt that the only wise thing to do.

"You have no idea of the pressure which has been brought to bear to admit the sons of certain men, but I have determined that we shall be as impartial or as heartless if you will, as Harvard or Yale. Most of the Board of Trustees uphold me in this policy. Some, I am inclined to think would rather have seen the bars let down. The fruitage will appear another year.

Sept. 28th, 1932

Mr. Harper to Mr. Gifford

"Young of Sept. 28th, has been received. I had rather been hoping to receive something encouraging. There are no questions that the present is an immense opportunity, and I am positively certain that it is possible to receive that other million from Mr. Rockefeller. I can assure still an additional million in Chicago, within three or four months. No one can doubt that Chicago has had a great thing in relation to this last million, and we ought not to let the matter grow cold. A movement now, will accomplish far more than a movement later on. The World's Fair will present an enormous effort being made after March next, and the months to which to accomplish this thing are the next four or five. Is it not possible to do something?

"Nearly all the Professor's have now reached the grounds, and you would be pleased to hear the remarks concerning them. As our Gentlemen become acquainted with them, without a single exception the impression produced is a strong one. The Administrative Officers have been at work since Sept. 1st, and matters are now in fairly good shape. We have lost very seriously by not having the Administrative work begun much earlier. The most of us have worked 18 and 18 hours daily this past month, and yet much work has been left undone. The absence of Dr. Goodspeed at the most important time has made everything of course, much more difficult. Our printed material was greatly delayed, and this has lost us very many students. People are beginning to realize that we are aiming to establish a high grade institution. Certainly over two hundred men and women turned away because we would not receive their applications. The Freshman class will number about 120 or over, and about the same number will enter advance classes. So that the Undergraduate Department will include about 250 students. The Graduate, as it now looks, will include about 150. The number of unde graduate students might have been easily tripled. We are all now very satisfied. We shall certainly have a magnificent set of men and women. There has been a great temptation of course, to admit students unprepared, according to our standards, but we have conscientiously held ourselves in restraint, and while many men doubtless are even disappointed, because of our refusal to admit them, we have felt that the only wise thing to do.

"You have no idea of the pressure which has been brought to bear to admit the sons of certain men, but I have determined that we shall be as impartial as we possibly can. It is a heavy burden, but most of the Board of Trustees uphold me in this policy. I am inclined to think that rather than even the last day. The College will appear another year.

#2:

Sept. 26th, 1892.

"I think I am in as good a condition of health, as I have been for ten years; I sometimes feel very tired, but always find that a night's rest, will restore me again. We have had up to this time the greatest harmony in all our arrangements. Members of the Faculty have come with the sincere purpose to join hands, and a more enthusiastic set of men you never saw. They are strong in their praise of the buildings. Now that they are nearly finished, we see that they are much better than we had supposed they could be. The work on the buildings is altogether finished, except putting up some book shelves, and the finishing of the plumbing.

"I was very pleasantly surprised by a visit from Mrs. Wm. Rockefeller and her son. They seemed to be much pleased with what they saw. Judge Shorey has been at work six weeks on the grounds, and they look very nice indeed. Kent Laboratory is going up very rapidly. A temporary Gymnasium and Library will be finished within three weeks, built of brick, and to cost twenty thousand dollars. Snell Hall, Beacher Hall, and Kelly Hall have their foundations laid, and are moving forward. The Museum is coming on also at a good rate. We have just been notified that Mrs. Foster will pay for her building finished (and furnished). This means the adding of \$15,000.00.

"Crandall has taken hold of things, in Memorial Church with great energy, and he will draw a large number of University men. I am pleased that so many of our University men are going to the Hyde Park Church, - Small, Burton, and a host of others.

"Von Holst is here, and is getting settled; his health is not good, but he will be all right in a short time. If only we could have the inspiration at our beginning of another gift from Mr. Rockefeller with the assurance which it would bring to us of a second million out of the city of Chicago, the situation would be simply ideal. I wish you were to be with us next Saturday at the opening. As already agreed upon, no exercises of any kind will be held. The first chapel exercises will be as simple as possible. I think that perhaps Dr. Anderson and Dr. Northrup will be asked to take part in it. But this is not yet decided.

"The Department Library scheme has turned out to be a great success; every person views it with favor, and now that the Libraries are in many cases filled, it really begins to look as if work would soon commence. Mr. Ryerson has decided to turn his money into the Physical Laboratory. This will give us by next Oct. all the Scientific laboratories. Did institution ever have such an equipment ?

"I think I am in as good a condition of health as I have been for some years. I sometimes feel very tired, but always find that a night's rest will restore me again. He has had up to this time the greatest interest in all our arrangements. He has been very kind to have come with the dinner to his house, and a more enthusiastic host of men you never saw. They are strong in their praise of the building. Now that they are nearly finished, we are sure they are much better than we had supposed they could be. The work on the building is altogether finished, except putting up some book shelves, and the painting of the building.

"I was very pleasantly surprised by a visit from Mrs. M. Locke-Jones and her son. They seemed to be much pleased with what they saw. Judge Shovey has been at work six weeks on the grounds, and they look very nice indeed. Kent Laboratory is going up very rapidly. A temporary Gymnasium and Library will be finished within three weeks. A building of brick, and to cost twenty thousand dollars. Small Hall, Bachelor Hall, and Kelly Hall have their foundations laid, and are moving forward. The museum is coming on also at a good rate. He has just been notified that Mrs. Foster will pay for her building finished (and furnished). This means the adding of \$15,000.00.

"Cranford has taken hold of things, in General Church with great energy, and he will draw a large number of University men. I am pleased that so many of our University men are going to the Park Church, - Small, Burton, and a host of others.

"Van Holst is here, and is getting settled. His health is not good, but he will be all right in a short time. It only we could have the inauguration at our beginning of another gift from Mr. Rockefeller with the assurance which it would bring to us of a second million out of the city of Chicago, the situation would be entirely ideal. I wish you were to be with us next Saturday at the opening. As already agreed upon, no exercises of any kind will be held. The first general exercises will be on Sunday as previously. I think that perhaps Dr. Anderson and Mr. Hopkins will be asked to take part in it. But this is not yet decided.

"The Department Library scheme has turned out to be a great success. Every person views it with favor, and now that the library is in many cases filled, it really begins to look as if work would soon commence. Mr. Brewster has decided to turn his money into the University Laboratory. This will give us by next Oct. all the same. His intention was to have such an equipment.

#3:

Sept. 26th, 1892.

"We have been obliged to make Chapel exercises voluntary because there is no room in which all the students could be accommodated. The outlook for the Divinity School is most excellent; there will be surely over two hundred students; thus bringing a total of about 600. This is all with any degree of satisfaction we can accommodate, so far as concerns the buildings. We shall have many small classes and undoubtedly some of the courses offered will not be taken. This will give the professors opportunity to do original work and nothing could be more auspicious for the opening of a first year of the university than to have a large amount of original work come from the University. But I must not weary you. When are you to be in Chicago?"

Sept. 26th, 1892.

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"We have been obliged to make Chapel exercises voluntary because there is no room in which all the students could be accommodated. The outlook for the Divinity School is most excellent; there will be nearly over two hundred students; thus bringing a total of about 400. This is all with any degree of satisfaction we can accommodate, so far as concerns the building. We shall have many small classes and undoubtedly some of the courses offered will not be taken. This will give the professors opportunity to do original work and nothing could be more auspicious for the opening of a third year of the university than to have a large amount of original work done from the University. But I must not weary you. When are you to be in Chicago?"

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Mr. Rockefeller to Mr. Harper: (Telegram)

October 1, 1892.

"I have much pleasure in congratulating you and your associates on the auspicious opening of the Chicago University this day. I greatly appreciate all that you and our many friends have done and I hope and believe that our highest ideals for the usefulness for the University will be fully realized. I regret not to do myself the honor of being present on this occasion".

October 1, 1892.

Mr. Rockefeller to Mr. Harper (Telegram)

"I have much pleasure in congratulating you and your associates

on the auspicious opening of the Chicago University this day. I

greatly appreciate all that you and our many friends have done and

I hope and believe that our highest ideals for the usefulness for the

University will be fully realized. I regret not to be myself

the honor of being present on this occasion."

Mr. Rockefeller to Mr. Gates:

October 1, 1892.

"I submit the following telegram to Dr. Harper and should
be pleased to have your criticisms or would we better send nothing".

October 1, 1892

Mr. Hester to Mr. Hester

"I submit the following telegram to Mr. Hester and should
be pleased to have your criticism or would be better send nothing."

Dr. Goodspeed to Mr. Gates:

October 2nd, 1892.

"The above date calls up many memories. Yesterday when the first chapel service began the three years and four months of preliminary work with its struggles, hopes and fears came before me so vividly that I could not restrain tears of joy and gratitude. No one but Dr. Harper could have felt the full significance of the hour as I did. I thought of you and Mr. Rockefeller and regretted that both of you were not present to see the first fruition of our labors and Mr. R's. munificence. The long period of waiting, the preliminary work - then were ended. They were behind us. Our dreams had materialized. Our hopes were realized. It was a great moment in my life. I felt grateful to God that I had been permitted to have a part in this great and wonderful movement. I do not magnify my part. Yours is greater. Dr. Harper's is greater. Mr. Rockefeller's is greatest of all. How magnificent a thing it is for one man to be able to establish what is certain to become the greatest educational institution in the greatest country in the world. This is the thing that makes life worth living. I feel that the small part I have had in it is the thing that gives significance to my life and assures me that I have not lived in vain.

"My expectations in regard to the opening are fully realized. In the Academy about 125 reported the first day. Others will come in this week and increase the opening number to 150 and the total will reach 200 for the year without a doubt. There would have been many more had not the Doctor arranged for a girls department in the city and had not three or four Academies been established in Chicago for the special purpose of preparing students for the University.

"The last figures I have been able to secure as to the enrollment in the University are these.

"There are 100 Freshmen, with others coming.

"About 100 in the three upper classes and others coming.

"Between 60 and 70 specials. They will number fully 100. Many of them to work into the regular courses by Jan. 1.

"There are 120 graduate students now enrolled. I judge the number will reach 150 by the end of this week.

"The Divinity School will have according to Dr. Hulbert's figures 200 to begin with.

"This makes 700 or over already on the ground including the Academy. Within ten days the number will be 800.- which means that the attendance of the first year will exceed 1000.

October 2nd, 1922

Dr. Goodspeed to Mr. Carter

"The above calls up many memories. Yesterday when the first chapel service began the three years and four months of preliminary work with its struggles, hopes and tears came before me as vividly that I could not restrain tears of joy and gratitude. No one but Dr. Harper could have felt the full significance of the hour as I did. I thought of you and Mr. Rochester and regretted that both of you were not present to see the first fruition of our labor and Mr. Rochester's. The long period of waiting, the waiting, my work - then were ended. They were behind us. Our dream had materialized. Our hopes were realized. It was a great moment in my life. I felt grateful to God that I had been permitted to have a part in this great and wonderful movement. I do not exactly say that yours is greater. Dr. Harper's is greater. Mr. Rochester's is greater of all. How magnificently a thing it is for one man to be able to establish what is certain to become the greatest educational institution in the greatest country in the world. This is the thing that makes life worth living. I feel that the small part I have had in it is the thing that gives significance to my life and assures me that I have not lived in vain.

"My expectations as regard the opening are fully realized. In the Academy about 125 reported for the first day. Others will come in this week and increase the opening number to 150 and the total will reach 300 for the year without a doubt. There would have been many more had not the Doctor arranged for a clinic department in the city and had not three or four Academies been established in Chicago for the special purpose of preparing students for the University.

"The last figures I have been able to secure as to the enrollment in the University are these.

"There are 100 freshmen, with others coming.

"About 100 in the three upper classes and others coming.

"Between 50 and 75 specialists. They will number fully 100. Many of them to work into the regular courses by the 1st.

"There are 120 gymnasium students now enrolled. I judge the number will reach 150 by the end of this year.

"The Divinity School will have according to Dr. Roberts's figures 200 as against 150.

"This makes 700 or over already on the ground including the Academy. Which now have the number will be 800 - which means that the attendance of the first year will exceed 1000.

#2:

October 2nd, 1892.

"The numbers in the upper classes would have been multiplied by two or three or four had not such hard terms of admission been insisted on. Had the slight concession finally made along in July been made 30 days earlier, before the College vacations begun, we should have had 300 Sophomores, Juniors and seniors. However, we shall have enough and if there are 1000 this year there will be 1500 next year.

"I will send you the various papers that you may see how they speak. Of course there are many amusing blunders, but the reporters labored under the greatest difficulties. Considering, they have done very well. For two weeks I have spent half the day at the office and the other half on the campus. Dr. H. has of course been overwhelmed. Abbott and Judson have been nearly worked to death. Mrs. Palmer looked yesterday as tho' she hadn't slept for a week. In this state of affairs the reporters have found it well nigh impossible to find any one who could talk with them. My son Charles has been their main stay. It has been a pure delight to him to fill them full of all the knowledge he has on the University and you know he is well informed.

"The fact is you ought to have been here and been assigned to newspaper duty. You ought to have been here anyway to witness the scenes on the campus and in the buildings. What with workmen, professors, students and visitors, there have been a thousand people there every day. It looked like chaos come again. Pandemonium broke loose. yet every man knew just what he had to do and was doing it as though he were the only man on the ground. And so slowly but surely order was evolved and everything was at last ready for the opening day. There are yet a few finishing touches to be put on the buildings, but the University work will go right on. The building we have rented for the Scientific Departments will not be ready fully for two weeks and so Prof. Chamberlin started out with his class in Geology yesterday afternoon for field work in the country.

"But this letter grows too long. I reach my hand out to grasp yours in mutual congratulations that we have lived to see this grand realization of our hopes".

October 2nd, 1892.

23

"The numbers in the upper classes would have been multiplied by two or three or four had not such hard terms of admission been insisted on. And the slight reduction (which) made along in July had been made 30 days earlier, before the College vacations began, we should have had 300 freshmen, juniors and seniors. However, we shall have enough and all there was 1000 this year there will be 1500 next year."

"I will send you the various papers that you may see how they speak. Of course there are many amusing comments, but the reporters labored under the greatest difficulties. Considering they have done very well. For two weeks I have spent half the day at the office and the other half on the campus. Dr. H. has of course been overwhelmed. Abbott and Johnson have been nearly worked to death. Mr. Palmer looked yesterday as tho' he had a night for a week. In this state of affairs the reporters have found it well nigh impossible to find any one who could talk with them. My son Charles has been their main stay. It has been a pure delight to him to fill them full of all the knowledge he has on the University and you know he is well informed."

"The fact is you ought to have been here and been assigned to newspaper duty. You ought to have been busy every day, the scenes on the campus and in the buildings. I met with workmen, professors, students and visitors, there have been a thousand people there every day. It looked like chaos some days. Freshmen broke loose. Yet every man knew just what he had to do and was doing it as though he were the only man on the ground. And so slowly but surely order was evolved and everything was at last ready for the opening day. There are yet a few finishing touches to be put on the building, but the University work will go right on. The building we have rented for the Scientific Department will not be ready till for two weeks and so Prof. Humphreys is excited out with his class in geology yesterday afternoon for field work in the country."

"But this letter grows too long. I wrap up and send out to you in mutual congratulations that we have lived to see this grand realization of our hopes."

Mr. Harper to Mr. Gates:

Oct. 3, 1892.

"The University has at last opened. The recitations began at 8:30 Saturday morning. On account of the number of students it was necessary to continue matriculation until Saturday at 5 o'clock. At 12:30 the first chapel exercise was held. There sat upon the platform with myself Drs. Hulbert and Anderson, Mrs. Palmer and Prof. Judson. Judson read the Scriptures, Anderson made the prayer and Hulbert pronounced the benediction. We had asked Dr. Northrup to be present and make the prayer, but he declined. His health is not very good just now. All pronounced the service a very impressive one. The hall was more than crowded. The professors sat in a portion of the room set apart for them and made a magnificent showing. A large number of the Board of Trustees were present. At the close of the exercises the Board of Trustees lunched in the University commons and held a Board meeting in the afternoon of two hours. At 4:30 the first meeting of the University Faculty was held. There were present about seventy members. This did not include the Academy professors, Divinity professors or the University Extension professors. At this meeting we outlined the general policy and several matters of minor importance were discussed. Today (Sunday) the first public lecture was given in the University chapel by myself on the Book of Job, and tonight we have opened the University Extension work by beginning a course on the literary study of the Bible by Moulton. The number of matriculants at 5 o'clock yesterday was 540. Of this number about 138 were graduate students. This certainly is as satisfactory as anything which could be wished. The number of men admitted to the undergraduate department is at present over 250. Everybody seems in good spirits. Only one professor has shown any evidence of home sickness, namely, Knapp. Prof. Wilkinson has a magnificent class; so indeed have all the professors. There could not be a better general spirit. The regular grind begins tomorrow morning. The days of dreaming passed and now real action begins. A very long telegram was received Saturday afternoon from Mr. Rockefeller. We shall be very glad to see you in Chicago. Make my house your stopping place".

Mr. Harper to Mr. Gahan:

Oct. 3, 1892.

"The University has at last opened. The recessions began at 8:30 Saturday morning. On account of the number of students it was necessary to continue matriculation until Saturday at 2 o'clock. At 12:30 the first chapel exercise was held. There sat upon the platform with special Mrs. Palmer and Mrs. Johnson. Johnson read the Scripture, Anderson made the prayer and Luther pronounced the benediction. We had asked Mr. Hartman to be present and make the prayer, but he declined. His health is not very good just now. All pronounced the services a very impressive one. The hall was more than crowded. The professors sat in a position of the room set apart for them and made a magnificent showing. A large number of the Board of Trustees, located in the University of the exercises the Board of Trustees. At the close of the exercises and held a Board meeting in the afternoon of two hours. At 4:30 the first meeting of the University Faculty was held. There were present about seventy members. This did not include the foreign professors, finally professors on the University Extension work. At this meeting we outlined the general policy and several matters of minor importance were discussed. Today (Sunday) the first public lecture was given in the University chapel by myself on the Book of Job, and tonight we have opened the University Extension work by beginning a course on the literary study of the Bible by Houston. The number of matriculants at 2 o'clock yesterday was 240. Of this number about 138 were graduate students. This certainly is an satisfactory as anything which could be stated. The number of men admitted to the undergraduate department is at present over 150. Everybody seems in good spirits. Only one professor has shown any evidence of poor sickness, namely, Knapp. Prof. Wilkinson has a magnificent class; no indeed have all the professors. Time could not be a better general spirit. The regular class began tomorrow morning. The days of dropping leaves and new seed action began. A very long delay, was received Saturday afternoon from Mr. Rockefeller. We shall be very glad to see you in Chicago. Take a room your staying place."

Dr. Goodspeed to Mr. Gates:

Oct. 7, 1892.

(Telegram)

"Yerkes builds Observatory with largest telescope in the world".

Oct. 7, 1952

Dr. Goodspeed to Mr. Baker:

(Continued)

"Various public observatories with largest telescopes in the world."

Mr. Harper to Mr. Gates:

Oct. 10, 1892.

"Yours of Oct. 5th has been received. Please accept my sincere thanks for the kind words it contains. I can imagine that you have been reading Victor Hugo. The style in this letter is something new for you. You have already received my long letter giving some details of the opening. You have received Dr. Goodspeed's telegram in reference to Yerkes. This is certainly a most auspicious thing. Upon his authority I have telegraphed to the University of Southern California accepting the proposition which they had made for the sale of two 40 inch discs, the Lick Observatory discs being only 36 inch. We are waiting anxiously for the answer. The contract has already been made for the finishing of the discs. All this is at the cost of \$60,000. It is understood that the mounting of the telescope will cost \$75,000.; the dome \$75,000. and the building anywhere from \$75,000. to \$200,000. The enterprise will cost Mr. Yerkes certainly half a million dollars. He is red hot and does not hesitate on any particular. It is a great pleasure to do business with such a man. Should we for any reason fail to get the California discs, he has said that he will order at once by cable from France 45 inch discs. This would be a great triumph. It will require two years, however, to get a disc made and so we are anxious to get the matter finished at once.

"I am lecturing Sunday afternoons at the University on Job. This afternoon every seat in the room was occupied. People stood upon the floor and the platform and in addition certainly 150 people stood through the whole exercises.

"The University Extension work has struck a great note in Chicago and we are hearing from it on all sides. Surely no institution started under better auspices.

"Mrs. Palmer has been a host. But for her presence here I should surely have gone to the wall. You can have no conception of the overwhelming pressure that has rested upon me for the last ten days. It has developed a physical weakness of which I was not cognizant. I have been in the surgeon's hands twice during the week and should have been with him today; but in spite of it all I feel strong and hearty and am sure that I am going to pull through all right.

"A better set of men never came together; this is seen in a dozen ways. I wish you could attend a 9 o'clock religious service in the morning and some of the chapel exercises. The latter, though voluntary, are well attended the room being practically filled and some days many being compelled to stand. If there is anything which we need to add more than anything else it is a chapel. We could have one thousand people every Sunday afternoon and 600 to 800 at every chapel service and this number would grow continually.

"Hoping that you will soon step in on us".

Oct. 10, 1892.

Mr. Harper to Mr. Gates:

"I have of Oct. 25th has been received. Please accept my sincere thanks for the kind words it contains. I am thankful that you have been reading Victor Hugo. The style in this letter is something new for you. You have already received my long letter after the same device of the opening. You have received Dr. Goodspeed's telegram in reference to Paris. This is certainly a most magnificent thing. Upon his authority I have selected to the University of Southern California accepting the proposition which they had made for the sale of two 40 inch discs, the Dick Observatory glass being only 36 inch. We are waiting anxiously for the answer. The cost of the glass has already been made for the finishing of the disc. All this is at the cost of \$60,000. It is understood that the mounting of the telescope will cost \$75,000; the dome \$75,000, and the building anywhere from \$75,000 to \$200,000. The enterprise will cost Mr. Yerkes certainly half a million dollars. We are not and have not hesitated on my part. It is a great pleasure to do business with such a man. Should we for any reason fail to get the California disc, he has said that he will order at once by cable from France 45 inch discs. This would be a great triumph. It will require two years, however, to get a disc made and so we are anxious to get the matter finished as soon as possible.

"I am lecturing Sunday afternoon at the University on Job. This afternoon every seat in the room was occupied. People stood up on the floor and the platform and in addition certainly 150 people stood through the whole exercise.

"The University Extension work has struck a great note in Chicago and we are hearing from it on all sides. Surely an institution started under better auspices.

"Mrs. Palmer has been a host. But let her presence name I should surely have gone to the wall. You can have no conception of the overwhelming presence that has rested upon me for the last few days. It has developed a physical weakness of which I was not cognizant. I have been in the hospital's hands twice during the week and should have been with him today; but in spite of it all I feel strong and hearty and am sure that I am going to pull through all right.

"A better lot of our ever close together; this is seen in a dozen ways. I shall you would attend a 9 o'clock religious service in the morning and attend the larger exercises. The latter, though voluntary, are well attended and are being particularly liked and more days being carefully observed. It seems to me that which we need to add more than anything else is a chapel. We could have one thousand people every Sunday afternoon and 500 or 600 at every chapel service and this number would grow continually.

"I hope that you will soon step in on us."

✓
October 13, 1892.

Mr. Rockefeller to Dr. Goodspeed:-

".....I am of course very much pleased to hear that Mr. Yerkes has decided to build an observatory, and much gratified at the auspicious opening of the University."

October 13, 1953

Mr. Rockefeller to Dr. Goodspeed:-

".....I am of course very much pleased to hear that Mr. Yerkes
has decided to build an observatory, and much regretted at the suspension
of the University."

Dr. Goodspeed to Mr. Gates:

Oct. 16, 1892.

"Your two letters were greatly enjoyed, though you speak far too strongly of my influence over you for good. I have always felt that the indebtedness was on my side. Your unbending purpose, your undiscourageable persistency, your unflagging industry during that year were of incalculable value to me and will always remain an inspiration. Your logical thought, your full information, your instructive conversation did me great good. If for all the good you did me I made any small return, I am very glad. Your affectionate regard I return in full measure as I am sure you do not need to have me say.

"I am beyond measure sorry that you cannot be here for a few days just at this time. Why can you not? Come to the Dedictory Ceremonies of the World's Fair and I will furnish you with a ticket. I want to see you. I want to talk with you. Can you not come? It seems to me that your presence here for a few days just now would be most useful.

"Students continue to come in at the rate of four or five a day. A considerable number will come at the beginning of the next quarter. The Extension Work is opening well.

"The football team is promising very well indeed, having played several games with city teams and always won. They play the Northwestern next Saturday and I fear will suffer defeat, being too new to meet an old and strong team.

"I suppose you have seen the story of my connection with the University in the last University Weekly, in which it appears that I am unknown to the students. (I who made up the student list) that my service to the University was done in the very earliest stage of the enterprise, etc. etc. Such is fame and history. I knew they were intending to print my face but not that they intended to set forth in such extravagant terms my obscure service to the University.

"You will be pleased to know that by the time this reaches you the Graduate School is likely to number a full 150. It was 141 two or three days ago and growing daily. At that time the Divinity School numbered 179. The boys come down every Saturday and spend Sunday with us. Of course I see them several times during the week.

"I rejoice in the services you are able to render to Mr. R. in his appreciation of them. I have more and more confidence in your business ability the more I see and know other men.

"I Believe that you will make no mistake that will lead to loss. But in considering a great speculation by which a man might make millions I judge you might err on the side of over caution.

Oct. 14, 1893.

Dr. Goodspeed to Mr. Gates:

"Your two letters were greatly enjoyed, though you speak far too strongly of my latitudes over my food. I have always felt that the latitudes were as my side. Your understanding purpose, your unshakable persistence, your willingness to sacrifice during that year were of incalculable value to me and will always remain an inspiration. Your logical thought, your full information, your intelligent conversation did me great good. It has all the good you did me I made my small return, I am very glad. Your assistance regarding I return in full measure as I am sure you do not need to have me say.

"I am beyond measure sorry that you cannot be here for a few days just at this time. Why can you not? Come to the Dedication of the World's Fair and I will furnish you with a ticket. I want to see you. I want to talk with you. Can you not come? It seems to me that your presence here for a few days just now would be most useful.

"Students continue to come in at the rate of four or five a day. A considerable number will come at the beginning of the next quarter. The Extension work is opening well.

"The football team is promising very well indeed, having played several games with city teams and always won. They play the Northwestern next Saturday and I fear will suffer defeat, being too new to meet an old and strong team.

"I suppose you have seen the story of my connection with the University in the last University Weekly, in which it appears that I am unknown to the students. (I also made up the student list) that my service to the University was done in the very earliest stage of the extension, etc., etc. Such is fact and history. I know they were intending to print up two but that they intended to see first in such extensive terms my obscure service to the University.

"You will be pleased to know that by the time this reaches you the Graduate School is likely to number a full 150. It was but two or three days ago and growing daily. At last the Graduate School numbered 100. The days were now every Saturday and Sunday with me. Of course I was there several times during the week.

"I rejoice in the extension you are able to render to Mr. H. in his avocation of study. I have more and more confidence in your business ability and your other qualities.

"I believe that you will make an advance that will lead to many. But in conducting a great organization by which a few might make millions I judge you might set an example to every student.

#2

Oct. 16, 1892.

You would not take the risk and so you would not make the millions. And I suppose very great sums are sometimes made by taking great risks. But that is not business to my liking. It is not legitimate business but gambling and I hope you will have no temptations in that line. It is so easy to become intoxicated in the atmosphere of great enterprises and when dealing with great sums of money. I am however inclined to believe that these things will rather sober you.

"I should like to tell you of our vacation but must wait till we meet when I can talk about it at length .

"Mr. R's telegram did not reach Dr. H. till the exercises of the opening day were over. It was most gratifying but we very much regretted that it did not come an hour or two sooner, so that it might have been read in chapel and found a place in the next day's papers.

"Please remember me to all your household and believe me".

Oct. 16, 1932.

23

You would not take the risk and so you would not make the millions.
And I suppose very great sums are sometimes made by taking great risks.
But that is not business to my liking. It is not legitimate business
but gambling and I hope you will have no temptation in that line.
It is so easy to become interested in the atmosphere of great enter-
prises and when dealing with great sums of money. I am however in-
clined to believe that those things will rather bother you.

"I would like to tell you of our vacation but must wait till
we meet when I can talk about it at length."

"Mr. H's telegram did not reach Mr. H. till the afternoon
of the opening day was over. It was most gratifying but we very
much regretted that it did not come an hour or two sooner, so that
it might have been read in chapel and found a place in the next day's
papers."

"Please remember me to all your household and believe me."

Mr. Harper to Mr. Gates:

Oct. 18, 1892.

"Your very complimentary note of Oct. 13th has been received. As usual I rallied very soon from my physical trouble and am now seemingly in fairly good health. Matters are moving on very pleasantly. Everything is getting down to business. I am very anxious to have you come and see us. There are many things about which I wish we could talk. Please let me know before hand in order that I may arrange the time. Will you not come ?"

Mr. Harper to Mr. Gates:

Oct. 18, 1892.

"Your very complimentary note of Oct. 18th has been received.
As usual I replied very soon from my physical trouble and am now
feeling in fairly good health. Matters are moving on very pleasantly.
Everything is getting down to business. I am very anxious to have you
and see me. There are many things about which I wish to consult
with you. Please let me know before hand in order that I may arrange the time.
Will you not come?"

✓ ✓
October 31, 1892.

Mr. Gates to Dr. Goodspeed:-

"Pleasant visit at Cleveland. Nothing, however, to communicate, either of good or bad news. May soon be in Chicago again on business. No loan to our friends. Have written to Hutchinson & Ryerson in strong appreciation of their conservatism as to further expenditures and specially in not putting more into named buildings (Field) than donors have subscribed. You will earn the title of "Watch dog of the Treasury," at least I have given you that title. The board will suffer no embarrassment from their action in adding the words "Founded by John D. Rockefeller" to University name, on seal, official documents and official letter heads,- at least I saw no signs of interference with this appreciative purpose. I like it better than Rockefeller University and I think all who know of it share that feeling. I write hurriedly."

Mr. Harper to Mr. Gates:

Nov. 3, 1892.

"Your favor of Oct. 31st has been received. I need not tell you that it is and in spite of all that I can do must prove terribly disappointing. The load has grown heavier and heavier since you left. The number of delicate questions, of difficult problems must continue to multiply until things are settled permanently. This of course we cannot at the very utmost expect inside of a year. Meanwhile, I suppose the Lord will take care of us and if he does not I cannot imagine who will. My bluest days since the University organized have been the last two. I have been more than ever inclined to think that a mistake was made by you when you urged me to give up my work in New Haven and come out here. I suppose that a good deal of the difficulty with me lies in the fact that I am tired out. It is, however, utterly impossible for me to get away and so I shall continue to work along doing the best I can.

"One or two new things have been struck in reference to buoldings but I have not the courage to take hold. It is impossible to find another building for Mr. Field. It is still further impossible to cut down the present plans for the laboratory to \$100,000. We have promised Mr. Field to build a \$150,000. building. We have pledged Mr. Whitman to do the same. It must be done whatever the consequences may be. I cannot persuade myself that either you or Mr. Rockefeller truly realize the immense burden which rests upon my shoudlers. I say my shoudlers for after all the decision of practically every question comes to me and I am compelled to assume the responsibility for it. This letter is intended only for you".

Mr. Harper to Mr. Gifford

Nov. 3, 1893

"Your letter of Oct. 21st has been received. I need not tell you that it is not in spite of all that I can do must prove terribly disappointing. The fact has grown heavier and heavier since you left. The number of delicate questions, of difficult problems must continue to multiply until things are carried permanently. This of course we cannot do the very utmost extent of a year. Meanwhile, I suppose the Lord will take care of us and if he does not I cannot imagine who will. We cannot have since the University organized have been the last two. I have been more than ever inclined to think that a mistake was made by you when you urged us to give up my work in New Haven and come out here. I suppose that a good deal of the difficulty with me lies in the fact that I am tired out. It is, however, utterly impossible for me to get away and so I shall continue to work along doing the best I can.

"One or two new things have been struck in reference to buildings but I have not the courage to take hold. It is impossible to find another building for Mr. Field. It is still further impossible to cut down the present plans for the laboratory to \$100,000. We have promised Mr. Field to build a \$150,000 building. We have pledged Mr. Whitman to do the same. It must be done whatever the consequences may be. I cannot persuade myself that either you or Mr. Rockefeller truly realize the immense burden which rests upon my shoulders. I say my shoulders for after all the decision of practically every question comes to me and I am compelled to assume the responsibility for it. This letter is intended only for you."

✓✓
November 19, 1892.

Mr. Gates to Dr. Harper:-

"Your very blue letter of November 3rd is before me. It came during my visit to Colorado. I hope you are all right again by this time. I beg of you to believe what you say when you "suppose that the Lord will take care of us." It is usually darkest just before dawn. Cheer up, old friend. Trust in God, eat well, sleep well and do not overwork. If you violate any of these rules you will be put to confusion and shame in due time no doubt. But you ought not to have promised Field that building, indeed you ought not. Mr. Rockefeller's birthday is July 8th."

EDITORIAL NOTE:- The tone and undercurrent of this letter will be understood if the Editor states that Mr. Gates in writing this letter knew that Mr. Rockefeller was about to give the University a new million. The actual gift was made on December 25th following.

November 19, 1892.

Mr. Gates to Dr. Hargrave:

"Your very kind letter of November 17th is before me. It came during my visit to Cambridge. I hope you are all right again by this time. I beg of you to believe what you say when you 'suppose' that the Lord will take care of me. It is usually darkest just before dawn. Cheer up, old friend. Trust in God, eat well, sleep well and do not overwork. If you visit any of these ruins you will be put to confusion and shame in due time no doubt. But you ought not to have presumed this last building, indeed you could not. Mr. Rochester's 'discovery' is truly new."

EDITORIAL NOTE: - The copy and handwriting of this letter will be understood if the Editor agrees that Mr. Gates is writing this letter. It is known that Mr. Rochester was about to give the University a new million. The actual gift was made on December 22nd following.

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Mr. Gates to Dr. Harper, October 31, 1892.

"I had a delightful visit in Cleveland on my return. Both were very cheerful, grateful, charmed with matters generally, a little troubled by the floating obligations and the expenditures present and prospective for things requiring a large fund soon to be collected. I think it will be impossible to put more into the Field building than he has subscribed, and that another building must be sought for him or else the present plan for laboratory cut down to \$100,000. One or the other alternative is unavoidable.

As to the rest I can only say commit the matter to the Lord and go on with your work. It is not that I will only say that. It is not that I am restrained from saying more. It is that there is nothing more to be said. Just simply work on. If anything comes be glad. If not be neither discouraged nor disappointed."

Mr. Gates to Dr. Harper, October 31, 1922.

"I had a delightful visit in Cleveland on my return. Both were very cheerful, grateful, charmed with matters generally, a little troubled by the floating obligations and the expenditures present and prospective for things requiring a large fund soon to be collected. I think it will be impossible to put more into the field building than he has subscribed, and that another building must be sought for him or else the present plan for laboratory and down to \$100,000. One or the other alternative is unavoidable. As to the rest I can only say commit the matter to the Lord and go on with your work. It is not that I will only say that. It is not that I am restrained from saying more. It is that there is nothing more to be said. Just simply work on. If anything comes be glad. If not be neither discouraged nor dissatisfied."

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Mr. Gates to Dr. Harper, November 19, 1892.

"Your very blue letter of the 3rd is before me. It came during my visit to Colorado. I hope you are all right by this time. I beg ~~to~~ you to believe what you say when you 'suppose that the Lord will take care of us.' It is frequently darkest before the dawn. Cheer up old friend. Trust in God, eat well, sleep well and don't over-work. If you violate any of these rules you will be put to confusion and shame in due time no doubt."

P. S. "But you ought not to have promised Field that building. Indeed you ought not."

"Mr. Rockefeller's birthday is July 8th."

Copy

Mr. Gates to Dr. Harper, November 19, 1892.

"Your very kind letter of the 3rd is before me. It
came during my visit to Colorado. I hope you are all right
by this time. I beg to say to believe what you say when
you suppose that the Lord will take care of us. It is
frequently darkest before the dawn. Cheer up old friend.
Trust in God, and well, sleep well and don't over-work.
If you violate any of those rules you will be put to
confusion and shame in due time no doubt."
P. S. "But you ought not to have promised Field that
building. Indeed you ought not."
"Mr. Rockefeller's birthday is July 8th."

Mr. Harper to Mr. Gates:

Nov. 21, 1892.

x x x x x x x x x

"PS:-- I note what you say concerning the birthday of Mr. Rockefeller. It is an unfortunate date. Coming so soon after the Fourth, and coming in the summer, I do not see how we can carry out the idea. Have you any suggestion to make?"

Nov. 21, 1922

Mr. Walter to Mr. Galt:

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"Walter: I note what you say concerning the birthday of Mr. Rockefeller. It is an unfortunate date. Coming so soon after the Fourth, and coming in the summer, I do not see how we can carry out the idea. Have you any suggestion to make?"

✓
November 23, 1892.

Mr. Rockefeller to Dr. Harper:-

"Your letter of the 14th inst. was duly received. I suppose you have applied the fund set apart for the summer term in salaries, which will be a permanent charge; it is not clear to me, therefore, how you will be able to carry out the summer term in future years; I assume, however, that you have done the best possible under the circumstances, and accede to your request."

November 12, 1902.

Mr. Rockefeller to Dr. Harper:

"Your letter of the 12th inst. was duly received. I suppose you have applied the fund set apart for the summer term in relation, which will be a permanent charge; it is not clear to me, however, how you will be able to carry out the summer term in future years; I assume, however, that you have done the best possible under the circumstances, and accede to your request."

✓✓

Mr. Gates to Dr. Harper, November 25, 1892.

As to Founder's Day.

"Replying to yours of 21st, I think it would be well to choose the day of Mr. R's first gift which established the college, or of his second which established the University. The first in May-the second in August or September. I do not know the dates.

I am sorry you feel sick and tired of your work. You have no reason except over work and over excitement for what you say. You have done at least three times as much as you or any one else expected. You have the best and most willing board ever got together. Public expectation so far from being disappointed is amazed at what has been accomplished. The man does not live who does not regard you as the fittest of the sons of men for your position. The prospects were never so hopeful as now. Your trouble is nothing in the world but the nervous excitement of over strain."

Mr. Gates to Dr. Lupton, November 20, 1882.

"Replying to yours of 11th, I think it would be well
to choose the day of Dr. Lupton's first visit to establish
the college, or of his second which established the
University. The first is day-the second is against it
beginning. I do not know the date.

I am sorry you feel sick and tired of your work. You
have no reason except your work and ever excitement for
what you say. You have done at least three times as much
as you or any one else expected. You have the best and most
willing board ever put together. While expectation so far
from being disappointed is amazed at what has been
accomplished. The man does not live who does not regard
you as the finest of the sons of man for your position.
The prospects were never so hopeful as now. Your people
is nothing in the world but the narrow excitement of over
strain."

Mr. Harper to Mr. Gates:

Nov. 29, 1892.

"Yours of Nov. 25th is at hand. Your suggestion concerning the day to be chosen is a good one. I think the date should be the first gift. This will put it in the month of May, a very appropriate month for such a service.

"I do not think that the last part of your letter is apropos. You can wield a facile pen when occasion demands just as easily as you can say nice things when you want to accomplish something. The fact is I am not over excited or over tired, but I am discouraged and perhaps disappointed. I try to keep up in public but the most of my hours are periods of misery. I have not the slightest satisfaction in anything that is being done. I do not mean by this to underestimate the work that others are doing. The Board of Trustees is as you say magnificent and things are moving on fairly well, but I am equally convinced that this is not the work for me to do under all the circumstances and if there were any honorable way of giving it up, I should drop it immediately. This is not talk but truth".

Nov. 24, 1892

Mr. Harper to Mr. Baker

"Yours of Nov. 23rd is at hand. Your suggestion concerning the day to be chosen is a good one. I think the date should be the first of Nov. This will put it in the month of Nov., a very appropriate month for such a service.

"I do not think that the last part of your letter is improper.

You can write a letter to the committee chairman just as easily as you can say nice things when you want to encourage something. The fact is I am not over excited or over tired, but I am discouraged and perhaps dissatisfied. I try to keep up in public but the most of my hours are periods of misery. I have not the slightest satisfaction

in anything that is being done. I do not mean by this to underestimate the work that others are doing. The Board of Trustees is as you say magnificent and things are moving on fairly well, but I am specially convinced that this is not the work for me to do under all the circumstances and if there were any honorable way of giving it up, I should drop it immediately. This is not talk but truth."

Mr. Harper to Mr. Gates:

Dec. 5, 1892.

"I wish I could tell you how strongly I feel from the point of view of the University as well as of the denomination, the importance of the Baptists having a head-quarters at Chautauqua. The matter has become a reproach to us. All the other denominations are now well fixed. We poor baptists although we are second on the ground in number, although we have more teachers in the force there than any other denomination, have no place whatever to which our good people may go for social meetings, or in which they may find the denominational literature. My connection with the matter has really become a delicate one. It is felt quite universally that I ought to drop my other work and raise the money for this. If Mr. Rockefeller would be willing to give a subscription conditioned on the whole amount being secured- and it is a small amount- Rev. J. W. Ford of St. Louis, would undertake it and I am sure would succeed in the effort.

"I confess that I am ashamed to have the denomination so poorly provided for. When you recall the thousands of baptists who go every year to Chautauqua, among them are professors and presidents of institutions; when you realize how much really valuable work can be done in one of these buildings, it seems indeed a necessity. I have myself subscribed \$200. If Mr. Rockefeller could see his way to give us \$500., I believe that the matter could be carried through. A total of three or four thousand will be needed. I think that a little thought on your part will show you the embarrassing position I occupy. Do you not think that he might be led to a reconsideration of his decision in this matter? It would lift a very heavy load from my shoulders".

Dec. 2, 1922.

Mr. Harper to Mr. Wilson:

"I wish I could tell you how strongly I feel from the point of view of the University as well as of the denomination, the importance of the Baptists having a good property at Chattanooga. The matter has become a reputation to us. All the other denominations are now well fixed. We poor Baptists although we sit around on the ground in our por, although we have more teachers in the South than any other denomination, have no place whatever to which our good people may go for social meetings, or in which they may find the denominational life. My connection with the matter has really become a delicate one. It is left quite universally that I ought to drop my other work and raise the money for this. If Mr. Rockefeller would be willing to give a subscription conditioned on the whole amount being secured and it is a small amount - say \$10,000, would you not take it and I am sure would succeed in the effort."

"I confess that I am anxious to have the denomination as poorly provided for. When you recall the thousands of Baptists who go every year to Chattanooga, among them are professors and presidents of institutions; when you realize how much really valuable work can be done in one of these buildings, it seems indeed a necessity. I have myself subscribed \$200. If Mr. Rockefeller could see his way to give us \$200, I believe that the matter could be carried through. A total of three or four thousand will be needed. I think that a little thought on your part will show you the embarrassing position I occupy. Do you not think that he might be led to a reconsideration of his decision in this matter? It would lift a very heavy load from my shoulders."

✓
December 7, 1892.

Dr. Goodspeed to Dr. Harper:-

"If the J.A.M. article is as likely to harm us as this letter seems to indicate, have Castle or George or some one who wields a trenchant pen answer it. It would please me to see your answer to Dr. Woods if you will permit me. He opens a great question. I must confess that while I appreciate the Graduate Work, I very warmly sympathize with Dr. Woods about our making here also the greatest under-graduate school in the world, as we can easily do. Only yesterday Judge Storey was speaking on this subject and he feels just the same. I am sure you will make a magnificent under-graduate school. You cant help it. If we are to be unjustly assailed and lied about, why is not this a good time to say that we are going to do as good work for undergraduates as they can get anywhere in the world."

December 7, 1955

Dr. Goodspeed to Dr. Burgess

"If the A.A.A. article is as likely to harm us as this letter seems to indicate, have Charlie or George or some one who wishes a permanent pen answer it. It would please me to see your answer to Dr. Woods if you will permit me. He opens a great question. I must confess that while I appreciate the Graduate work, I very warmly sympathize with Dr. Woods about our making over also the present under-graduate school in the world, as we can easily do. Only yesterday Judge Murray was speaking on this subject and he said just the same. I am sure you will make a magnificent under-graduate school. You can't help it. If we are to be properly educated and live about, you is not take a good time to say that we are going to do good work for under-graduates as they can get anywhere in the world."

✓ ✓
December 8, 1892.

Mr. Gates to Dr. Harper:-

"I am in receipt of your earnest letter regarding Chatauqua. The next time we meet I will tell you, if I need then to do so in your opinion, why I do not think it best for us to press this matter anew on Mr. Rockefeller's attention."

EDITORIAL NOTE: The fact being that Mr. Rockefeller, quite unknown to Dr. Harper, is about to give another million to the University and it would be untactful in Dr. Harper to press this outside matter on him at this time.

December 6, 1935.

Mr. Gates to Dr. Harper:-

"I am in receipt of your recent letter regarding the
The next time we meet I will tell you. If I need more on the
opinion, why I do not think it best for me to press this matter now
on Mr. Rockefeller's attention."

EDITORIAL NOTE: The fact being that Mr. Rockefeller, while un-
known to Dr. Harper, is about to give another million to the Univer-
sity and it would be unethical in Dr. Harper to press this outside mat-
ter on him at this time.

✓
December 12, 1892.

EDITOR'S NOTE:- On this date Mr. Rockefeller wrote the pledge of \$1,000,000, which pledge was cancelled before being sent and only sent on December 23rd, 1892, so that the pledge might reach the University as a Christmas present.

December 12, 1902.

WILLIAM'S NOTE: On this date Mr. Hochstetler wrote the pledge of \$1,000,000, which pledge was cancelled before being sent and only sent on December 23rd, 1902, so that the pledge might reach the University as a Christmas present.

Mr. Harper to Mr. Gates:

Dec. 13, 1892.

"Your kind favor of Dec. 8th concerning the Chautauqua matter is at hand and I shall be glad to talk with you. I am glad that you helped Des Moines in the way indicated. This is first rate. I am also glad that you have appropriated \$1500. for Stetson's salary.

"As you ~~now~~ know Prof. Small has accepted the Directorship of the Affiliated work. We are giving it very close attention. We shall be able to arrange matters satisfactorily henceforth. If we could arrange the matter of \$150. for six weeks we can secure the proper man. Stetson would have had a man this term but for the fact that the man whom I engaged took ill and died. We are arranging for next term.

"I am to be in the East from Dec. 24th to Jan. 1st. Shall spend three or four days in New York City and shall hope to see a good deal of you. I will notify you more in detail of the plans. Have just received the telegram saying that the Ogden papers have been turned over. A good many new and interesting things have developed within the last ten days. I will write you more fully later. I am compelled to think that the work here is too much for me. Some other man will have to take hold in one form or another".

Mr. Harper to Mr. Galt
 Dec. 15, 1892
 Your kind favor of Dec. 8th concerning the Cunningham matter
 is at hand and I shall be glad to talk with you. I am glad that
 you helped Ben Holmes in the way indicated. This is first rate.
 I am also glad that you have appropriated \$1000 for Watson's salary.
 As you now know I shall have accepted the trusteeship of
 the affiliated work. We are giving it very close attention. We
 shall be able to arrange matters satisfactorily hereafter. It is
 could arrange the matter of \$100 for six weeks we can secure the
 proper man. Watson would have had a man like you but for the
 fact that the man whom I engaged took ill and died. We are arranging
 for next year.
 I am to be in the East from Dec. 20th to Jan. 1st. I shall
 spend three or four days in New York City and shall hope to see a good
 deal of you. I will notify you more in detail of the plan. Have just
 received the telegram saying that the Ogden papers have been turned over.
 A good many new and interesting things have developed within the last
 ten days. I will write you more fully later. I am compelled to
 think that the work here is too much for me. Some other man will
 have to take hold in one hour or another.

✓✓
Mr. Gates to Dr. Harper, December 21, 1892.

Telegram

"Please write me today the letter guarantying
not to spend over \$20,000. of the new incomes in new
salaries."

Mr. Carter to Dr. Harper, December 21, 1892.

Telegram

"Please write me today the letter guaranteeing
not to spend over \$30,000. of the new income in new
salaries."

Mr. Gates to Dr. Harper, December 22, 1892. ✓ ✓

..... "I wired you yesterday asking the
promised letter of guaranty that not over \$20,000. of the
new income proposed shall be devoted to new instruction.
Mr. Rockefeller will sign a new letter of gift now prepared
tomorrow. This letter will confine the income to compensation
of instructors according to your suggestion and desire, but
it is made with the understanding that not over \$20,000.
shall be used in new instruction, and we want the file
complete on that point. You will appreciate this as a
matter of clerical accuracy. I have asked that the letter-
to be mailed Friday-be addressed on the outside to you at
the University of Chicago. You can then take your own time
for communicating it to the trustees."

Mr. Bates to Dr. Hargis, December 29, 1955.

..... "I visited you yesterday morning the
promised letter of courtesy that was sent 10/29/55. At the
new income proposal shall be devoted to new institution.
Mr. Rockefeller will give a new letter of gift and proceed
tomorrow. This letter will outline the income to be donated
of income according to your suggestion and desire, but
it is made with the understanding that not over \$50,000
shall be made in new institution, and we want the file
complete on that point. You will appreciate this as a
matter of official courtesy. I have asked that the letter
to be mailed Friday be addressed on the subject as you at
the University of Chicago. You can then take your own line
for communication it to the trustees."

December 23, 1892.

Mr. Rockefeller to the Trustees of the University of Chicago:-

"I will give to the University of Chicago One Thousand 5 percent Bonds of the par value of One Million Dollars, principal and interest payable in gold. The principal of this fund is to remain forever a further endowment for the University; the income to be used only for the compensation of instructors. I reserve the right to designate at my option the instruction to which the income shall be applied. I will deliver these bonds December 2nd, 1893."

December 13, 1933.

Mr. Rockefeller to the Trustees of the University of Chicago:

"I will give to the University of Chicago One Thousand Dollars of the par value of One Million Dollars, principal and interest payable in gold. The principal of this fund is to remain forever a further endowment for the University; the income to be used only for the compensation of instructors. I reserve the right to designate at my option the instruction to which the income shall be applied. I will deliver these bonds December 20, 1933."

December 23, 1892.

Mr. Rockefeller to the Trustees of the University of Chicago:-

"In my letter of gift, addressed to you February 23rd, 1892, the income of the endowment funds therein contributed to the University was designated for the current expenses of the institution; and I reserved the right to select the expenses to which the income should be applied. Accompanying the letter was a supplemental note, distributing the income up to October 1st, 1893. In the letter of gift of this date, enclosed herewith, it will be observed that I reserve the right to designate the instructions to which the income of the further endowment funds therein contributed shall be applied.

At your convenience I will confer with you regarding the designation of the income of both funds for a period beginning with October 1st, 1893."

December 22, 1902.

Mr. Rockefeller to the President of the University of Chicago:-

"In my letter of July, addressed to you February 22nd, 1902, the income of the endowment funds contributed to the University was designated for the current expenses of the institution; and I reserved the right to select the expenses to which the income should be applied. Accompanying the letter was a supplemental note, distributed for the income up to October 1st, 1902. In the latter of July of this date, enclosed herewith, it will be seen that I reserve the right to designate the institution to which the income of the further endowment funds contributed shall be applied. At your convenience I will confer with you regarding the designation of the income of both funds for a period beginning with October 1st, 1902."

GRAN

1902

10/1/02