

January 7th, 1932

Dr. William Adams Brown,  
1105 Park Avenue,  
New York City.

Dear Dr. Brown,

Thank you for your long and full letter of December 18th. Until it was followed by that of the 24th, suggesting my trip to New York, I was deeply troubled because I wished that I could express with sincerity my full approval of your ideas and plans, but could not with honesty.

Most fully do I appreciate that "enlargement of personality resources", and the "tonic of a fresh mind" are necessary; but do not believe the only way of achieving these is to offer the Presidency to Miss Cheek or any other newcomer.

In your letter, and more definitely in Dr. Goodsell's of December 19th, I sense your feeling that Dr. Talbot and I are proposing that I be asked to be President, Dean; even Director of the Preparatory School; in other words "play a lone hand". The suggestion you both make of the possibility of my being made President for 1932-33, makes no suggestion of any executive assistance for me. Certainly I would not dream of continuing my work as Dean while adding that of President. My idea has always been that if I undertook the Presidency, pending the definite decision for or against organic union with Robert College, I would need strong executive assistance in one form or another.

Since the question has been raised as to the possible appointment of Miss Elsa Kimball as Head of the English Department, I have thought that she might be well fitted to give administrative assistance, but come out as Professor of English. In case organic union took place, she would not be called on for many executive duties; if it did not take place, and I were retained even temporarily as President she might prove a possible Dean; or, if I once again resumed my duties as Dean, she would



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and could not with safety.



Dr. William Adams Brown  
January 7th, 1932

still be Head of the English Department. Miss Kimball may not be the right person, but my conviction is strong that the appointment of a head of a department, who could also do executive work, would leave the road open for all forms of reorganization, afford me help in the immediate transition period, "enlarge personality resources" and give the "tonic of a fresh mind". Definite commitment to Miss Cheek, or any one else, as a future separate President, would seem to me to tie hands to an undesirable degree.

When Dr. Wallace was Dean, Dr. Patrick, Dr. Wallace and I constituted a three-fold executive, but Dr. Wallace carried a full teaching program in Biology, her great executive contribution coming from the wisdom of her Counsel, rather than from the carrying of definite duties. When she was here the College was larger; the Introductory, or Special students not under the jurisdiction of the Preparatory School as at present; and the Student Government functioning with faculty supervision and not almost complete autonomy as at present. Therefore there would be less executive work by far than in Dr. Wallace's time, and so the less need for three people. I recognize fully, however, that if choice has to be made between over and under staffing along administrative lines that the former is the lesser evil, provided always the personality of the executives concerned is such as to preclude misunderstandings which might cause friction.

You speak of the fact that the situation in regard to Miss Claraham may recur. I think that extremely probable. If it should recur I would favor accepting her resignation, and appointing a new head of the Preparatory School. If Miss Claraham's support could be counted on, or if a strong new head were appointed, I believe that strengthening of resources, and new ideas could be counted on from that source also.

Finally- granted the need for "tonic" and "enlargement of personality resources", I feel these are needed next September if not before; and do not see the consistency of the suggestion you and Dr. Goodsell make of deferring Miss Cheek's appointment until June or September 1933, asking me to serve as President for 1932 - 33 and apparently making no provision for giving me strong executive assistance.

I have talked freely and fully with the Ambassador, Dr. Talbot and Miss Morrow. Dr. Talbot and Miss Morrow urged my going to America at once.







Dr. William Adams Brown  
January 7th, 1932

On learning that Mr. Shaw would be here the 16th, I felt, however, that it might be wiser to delay departure until after I could talk to him. Therefore I cabled you as follows:-

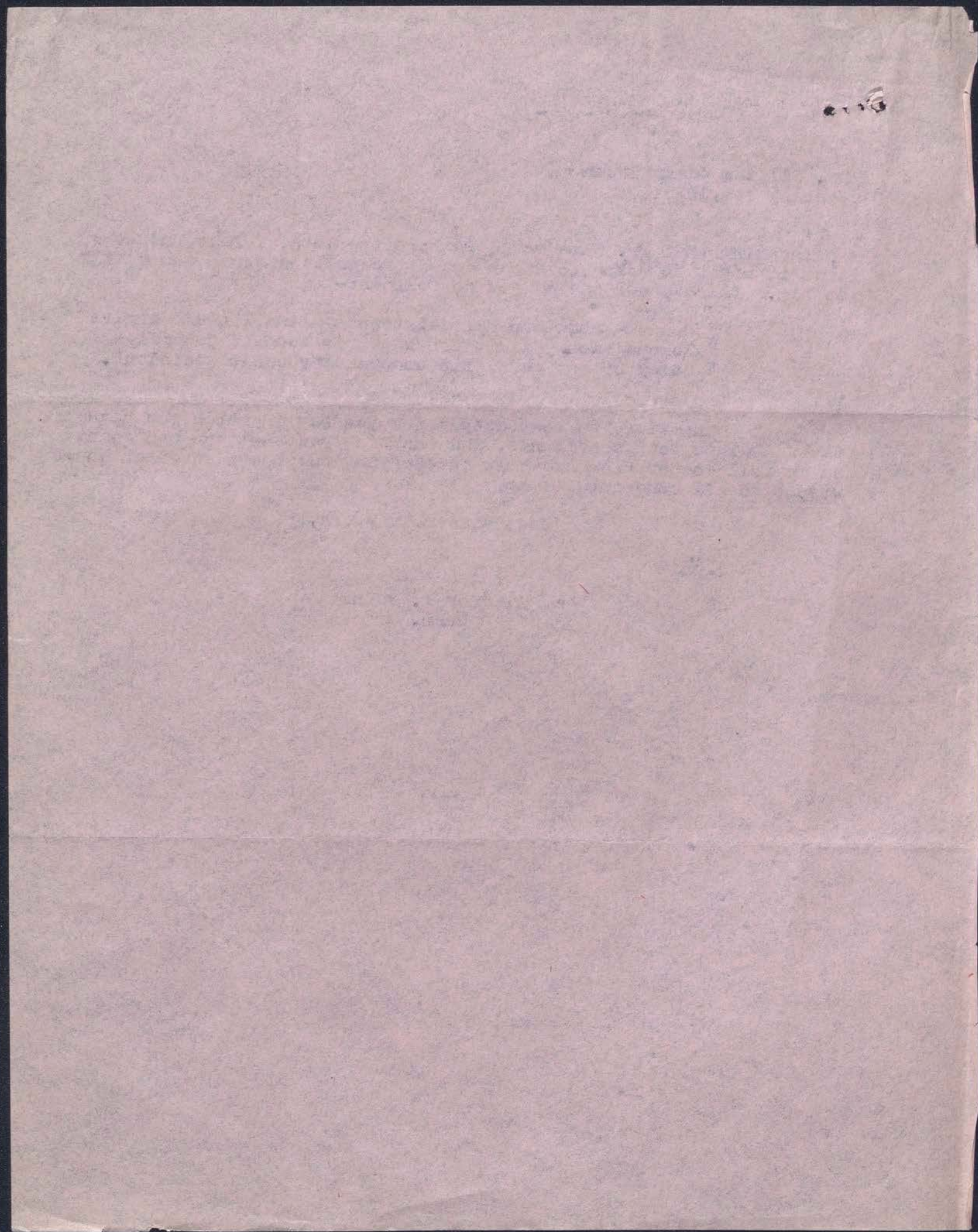
- " Brown - Shaw due here sixteenth altho I could arrive
- " Europa twenty first consider his counsel justifies
- " delay or may make trip unnecessary cable decision".

Thanking you most deeply for the way in which you have taken me into your confidence, and assuring you that you can count on my full cooperation and help in carrying out the plan which seems wisest to all concerned, I am,

Most sincerely yours,

Eleanor I. Burns  
Dean.









THE AMERICAN EMBASSY  
TURKEY

Istanbul,  
January 7, 1932.

Dear Dr. Talbot:

In order that proper consideration may be given to the celebration in Turkey of the 200th anniversary of the birth of George Washington, I wish to appoint a small committee representative of the American community and shall be very glad if you will be willing to participate therein. Probably one meeting will be sufficient to discuss the matter and I suggest that we meet at the Embassy on Tuesday, January 12 at noon for that purpose. If it is inconvenient for you to come

Dr. Marion Talbot,  
Constantinople Woman's College,  
Arnaoutköy.





to come on that date and at that hour, or  
to send a representative, please let me  
know and I shall endeavor to arrange to  
meet on another occasion.

Sincerely yours,

*Wm. H. F. Fren*

Provisional Committee.

Consul Allen.  
Dr. Gates.  
Dr. Talbot.  
Mr. Fowle.  
Mr. Heck.



January 8th, 1932

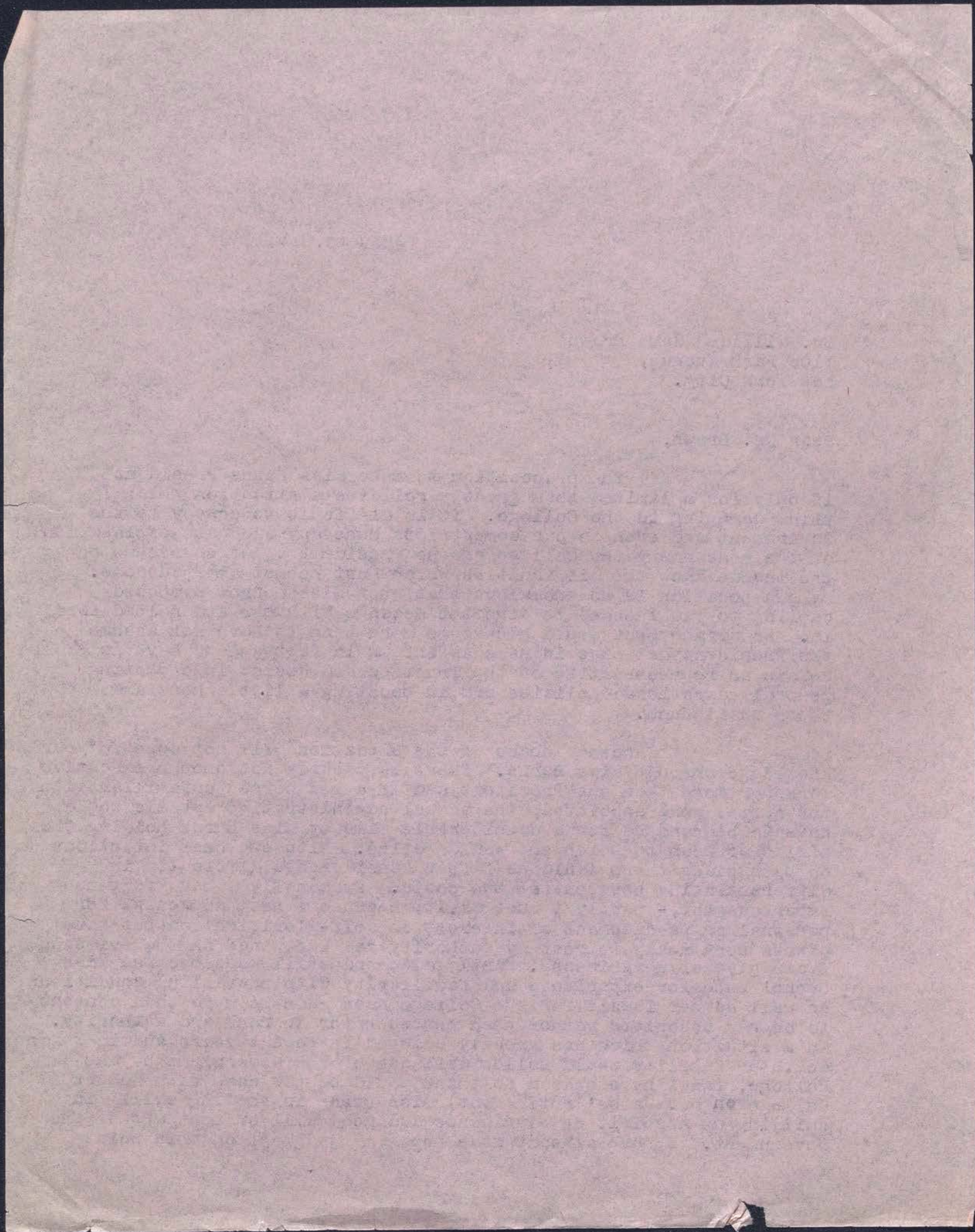
Dr. William Adams Brown  
1105 Park Avenue,  
New York City.

Dear Dr. Brown,

The proposition to make Miss Burns President if only for a limited term greatly relieves a situation which I think damaging to the College. It is difficult to convey to the Government and even to our compatriots here any adequate explanation of the reason why the College has no President. Of course we on the inside know the difficulties which must be met and overcome. My own position is so anomalous that when Miss Morrow proposed cabling to you I asked to sign the message with her and helped word it. No arrangement would please me more than to have her assume the Presidency at once in name as she is in fact and to have me remain as representative of the Trustees and assist in promoting general educational policies and in boosting a little here and there until June.

Another phase of the situation will not come to your knowledge through Miss Burns. There is clearly not enough executive work for more than one President and if a new person unfamiliar with the duties were appointed, the actual administrative details would have to be handled for a considerable time by Miss Burns holding the office of Dean to which she would retire. With the best intentions on both sides there would be I fear considerable difficulty in differentiating between the two posts. Personally I have felt no embarrassment, - partly I must admit, because I have no desire for personal aggrandizement or interest in self-glorification but have always been ready to rest my authority and influence on the evidence I can give of worthiness. Partly also and still more because Miss Burns' superior experience and familiarity with prevailing conditions as well as her ideals for the College have made me more than content to be her associate rather than her superior in rank and authority. In a situation which has greatly changed in recent years and in which death or futility would follow defiance of the Government by the College, (as I have reason to think would be the case with Robert College on Dr. Gates' retirement) Miss Burns is showing skill in building up a spirit of confidence and good will on the part of the Government. I have already made known my judgment on this point







Dr. William Adams Brown  
January 8th, 1932

so I would disregard any criticism made of her concerning it.

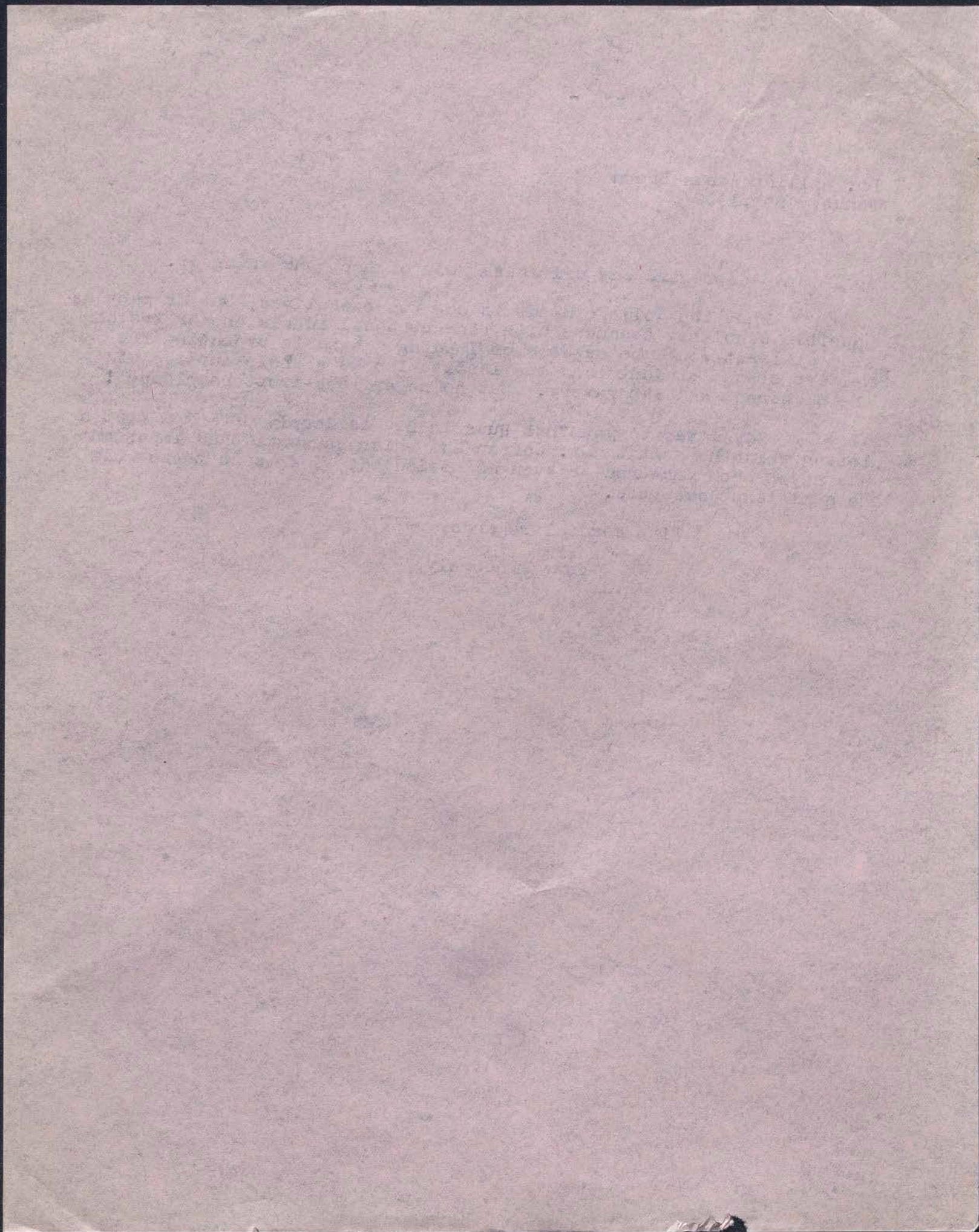
What the College needs is not two executives, but as many as possible scholarly teachers with fine personal ideals one or two of whom at least would be capable of lending a hand in promoting the welfare of the students and the institution as a whole outside of the classroom and laboratory. But no more globe-trotters please !

May I say to you that Hussein Bey is deeply offended that a letter which he sent to Dr. Coffin and which he considered important has never been answered or even acknowledged? I am sure there must be a mistake somewhere.

With cordial regards,

Very sincerely,







UNION THEOLOGICAL SEMINARY  
BROADWAY AT 120TH STREET  
NEW YORK

January 8, 1932.

Dear Dr. Talbot:

Your good letter of December twenty-second with its enclosures has been duly received and I thank you for it. Every time I hear from you I am the more impressed with the awkwardness of being five thousand miles away. It would be so much easier to talk over all these things face to face and some of the things that have puzzled you in our action here I am sure would be at least in a measure cleared up.

You will be interested to know that at Dr. Coffin's suggestion our Committee on Nominations is to meet a committee from Robert College to talk over our common problems and until that meeting has been held you may be sure that no action that commits us permanently will be taken by our Board. I believe that at present they would be quite hospitable to the appointment of a chancellor for the two colleges if the right man could be found and I think your suggestion of President Robertson by far the most promising that I have yet heard for such a position. I had the good fortune to meet him a short time ago and was very much impressed with his personality. In view of his recent appointment as President of Goucher College, however, it seems to me very questionable whether it would be possible to dislodge him so quickly even for a brief period of time.

I had a long talk with Mr. Shaw a day or two ago and was able to say some things to him which I hope he may pass on to you. He evidently shares your feeling of the infelicity of appointing any executive officer who might seem to displace Miss Burns in view of her admirable service during this trying period. This, you will easily see, creates a serious difficulty in any further approach to Miss Cheek. My own interest in pressing for an early appointment of a new president was based, among other things, upon personal conversations with Miss Burns when I was in Constantinople, in which she assured me that she was unwilling to be considered as a candidate for the presidency and would in no event desire to assume that position. I appreciate that the element of uncertainty must be both for her and for you very difficult and I wish I knew some way of relieving you of the anxiety and strain which is involved; but as you well know the situation is inherently complicated, for there are conditions on this side as well as in Constantinople that have to be considered.



THE UNIVERSITY OF CHICAGO

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I am sure, however, that we shall work out to the right solution in the end and, if so, it would be in large measure due to your wise and helpful leadership during these trying days. All that I hear about what you are doing is most heartening.

Yours very sincerely,

*William Adams Brown*

William Adams Brown

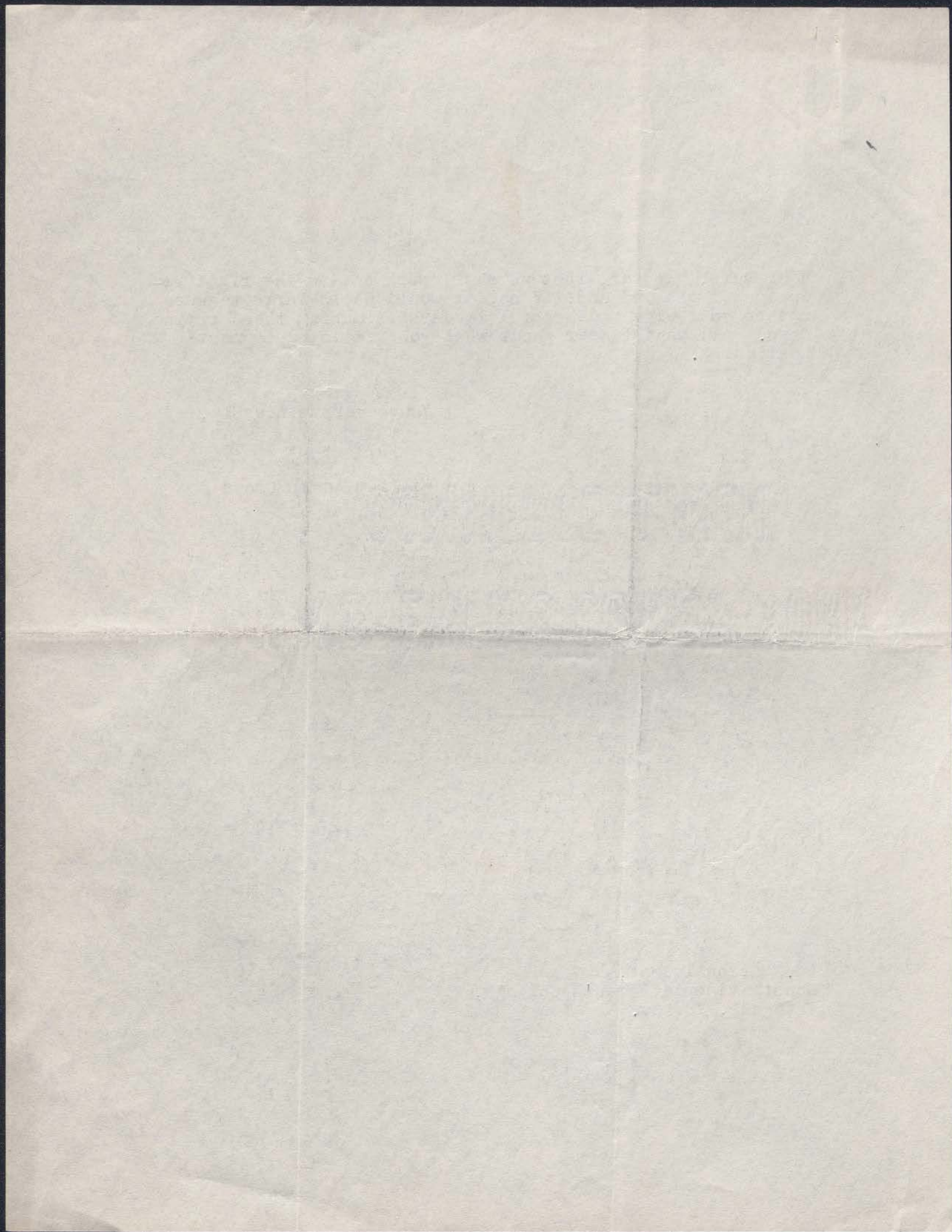
Since writing this, cables have been received both from Miss Morris & yourself, & from Miss Beaman. I am reading Miss Beaman's cable as news of my conversation with Mr Shaw, there is no longer the same need for her return for personal consultation, & I trust it may not prove to be necessary at all.

I need not say that your recommendations & Miss Morris' will carry the greatest weight with the Board, and if we further delay decision <sup>it</sup> and it is in the long run a definite <sup>understanding</sup> with Robert

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey.

College that whatever action is taken is part of a common policy.







*Confidential - please return*

January 11th, 1932

Dr. William Adams Brown,  
1105 Park Avenue,  
New York City.

Dear Dr. Brown,

My letter of January 7th did not answer the question implied in your suggestion that I might become President with the understanding that in June, or September 1933 I would retire to resume my old position as Dean. My failure to reply was due in part to uncertainty as to whether or not I would be seeing you soon, and in part to need for more time to think things through. Your cable approving delay until Mr. Shaw's arrival made me feel that I should send you my reaction to the suggestion, as my trip to New York was to be at least postponed, and might not prove necessary. Unless I felt sure that the far-reaching issues could be understood only by personal contact, I would not feel it wise for me to leave the College, as both within and without our College walls there are delicate and difficult situations. The difficulty now seems greater than when I cabled you, as Miss Claraham is once again upset, and I fear a repetition of former misunderstandings is imminent. I hope that you had full conference with Mr. Shaw, and that from him I can form a better idea as to the likelihood of understanding those issues without the trip.

Although I would gladly write you a letter saying that it was my understanding that I would retire from the Presidency whenever reorganization took place, I do not see my way clear to state that I would retire at a definite time, when a definite person already chosen was to become President of the separate institution. My reason follows:-

Such an arrangement now would create an anomalous situation with the Turkish Government, the Faculty, Students, and Community. Such an arrangement would have been feasible this year, when I might have been Acting President in the eyes of the Trustees, Faculty, Students, and Community, as well as in the eyes of the Ministry. Technically there may not be an Acting President for more than six months. We are hoping to have no questions raised this year, but I could not continue with the same status next year. This year such an anomalous situation has existed for me, and to even greater extent for Dr. Talbot. My letter of December 10th explained that







Dr. William Adams Brown  
January 11th, 1932

situation and gave the only reason that it was not insupportable to us both. Putting aside all considerations of personal embarrassment, I feel that the College would suffer greatly from the creation of a similar situation next year. Matters would not be improved by giving me the title "President" when in reality I was only Acting President, and the real President was not only in the background, but if she came out to study conditions in the field, would be in the foreground. The same anomaly would not exist if a man were appointed President of the combined Colleges, for in the eyes of everyone such appointment would create a totally new situation, as a result of which all in authority could expect a change in status.

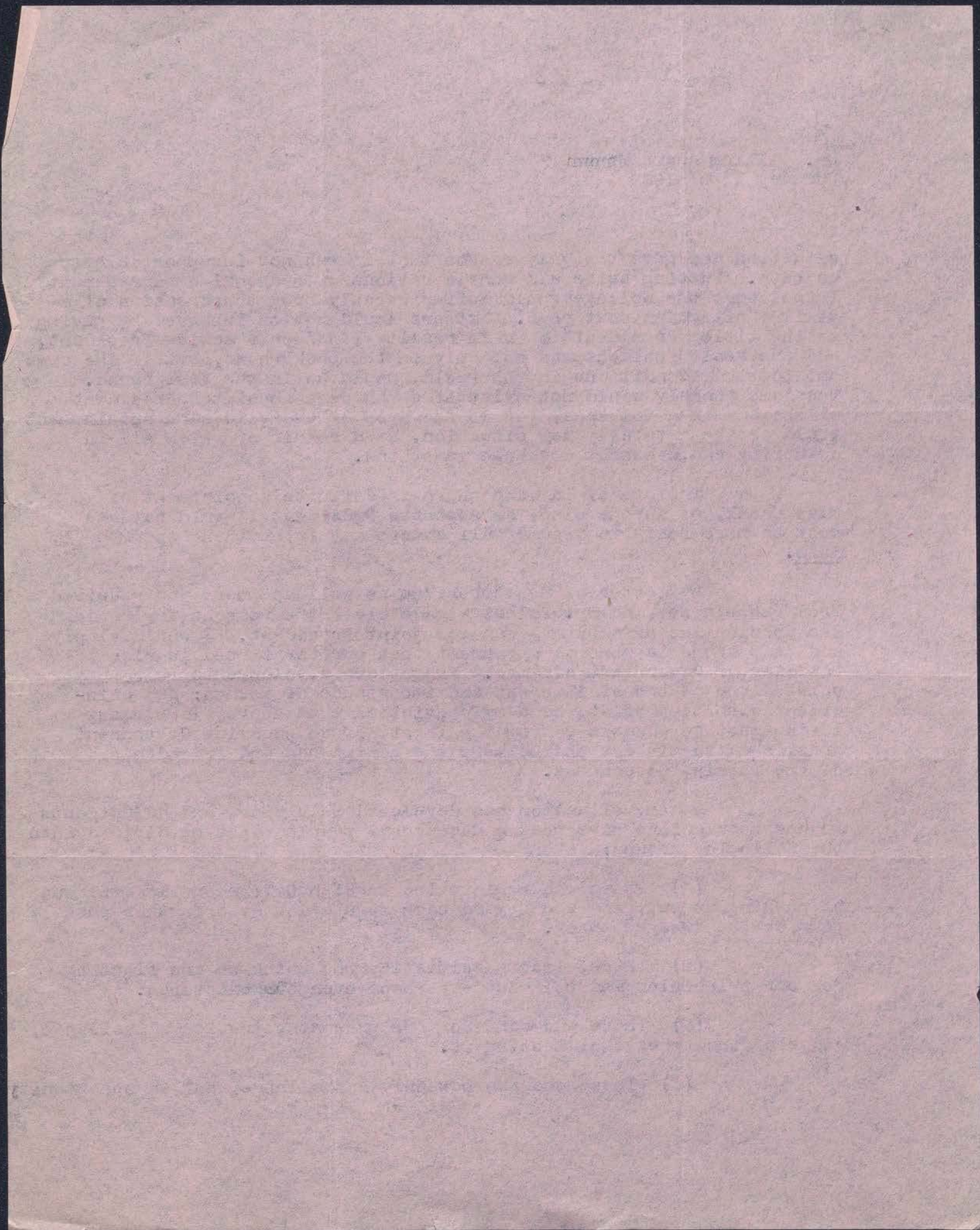
Therefore, in case there is definite appointment of Miss Cheek, or anyone else, as separate President I would say she must be here ready to assume full charge not later than September 1, 1932.

My letter of September 7th as well as those you received from Hussein Bey, and Dr. Talbot - made clear the reasons for urging the appointment of a strong man for joint President. I would simply add that there is general agreement that our first need is wise handling of Government affairs. The sudden developments this summer shifted the centre of interest and importance of issues; and coincident with that shift, came my conviction that above all our new leader must be capable, from the first, of so handling Government affairs as to win for the College the confidence and friendship of the Turkish Government.

As the situation has developed this year, and adjustments to new regulations have become necessary, people might be divided into the following groups:

- (1) Those who believe the Turkish Government is desirous of pushing us out, and who regard each regulation as a further push to make the "wedge" enter.
- (2) Those, less pessimistic, who think we are fighting for our principles and policies - perhaps even our existence.
- (3) Those who consider the present situation a challenge, and are finding ways of meeting it.
- (4) Those who see not only a challenge, but an opportunity







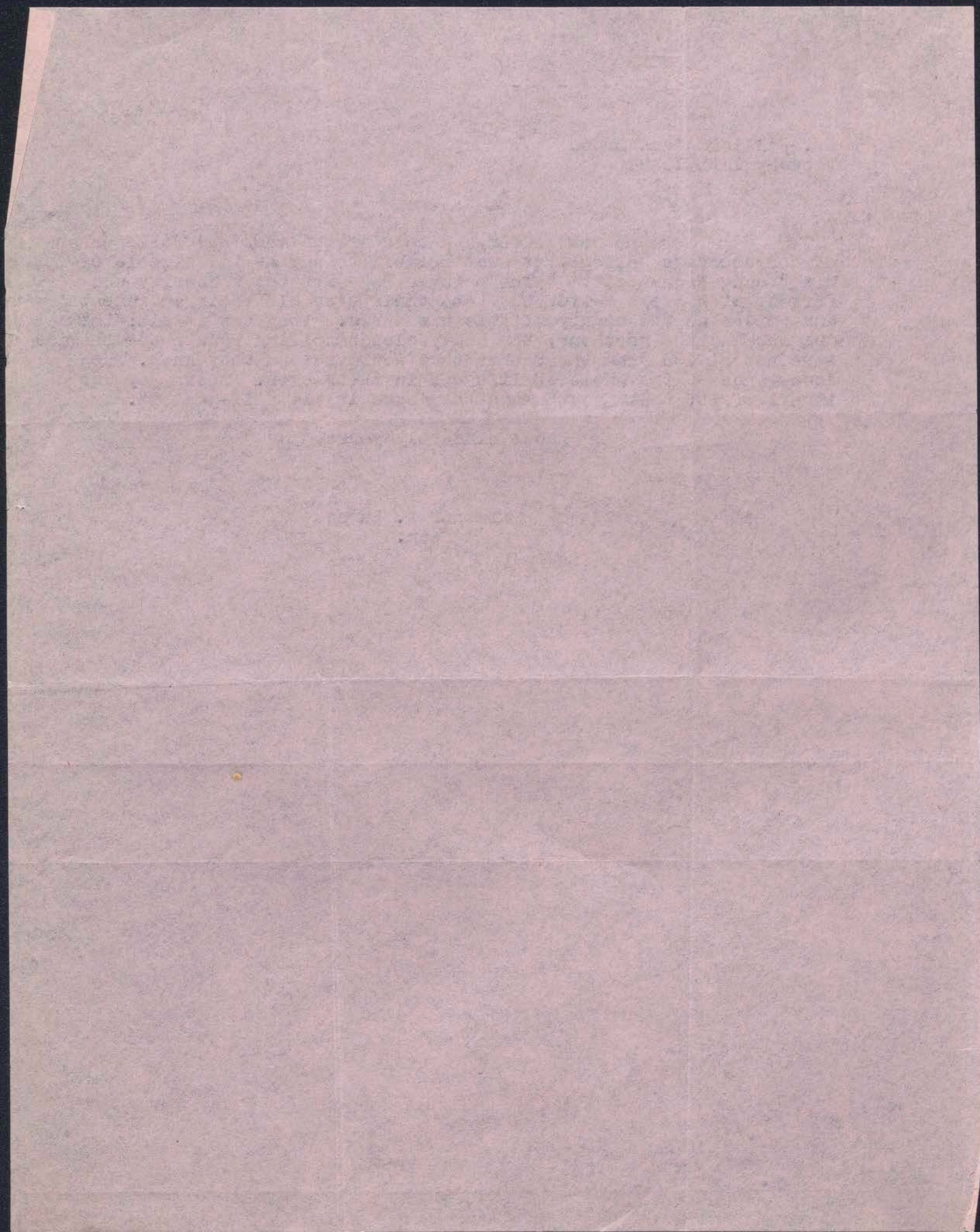
Dr. William Adams Brown  
January 11th, 1932

Of the new leader, whether of the combined Colleges or of our separate College, we must be able to say as did Walpole of his "Young Enchanted". "The painter had with the sincerity and fervour of his own belief put into their eyes all their amazement and wonder at the beauty of this new world. They saw it all; the dragons and the gryphons, the heavy clouds rolling back above the hill were not hidden from them; that they would return they knew. The acceptance of the whole of life was in their eyes. Their joy was in all of it; their youth made them take it all full-handed".

Most sincerely yours,

Eleanor I. Burns  
Dean.







UNION THEOLOGICAL SEMINARY

BROADWAY AT 120TH STREET  
NEW YORK

January 14, 1932.

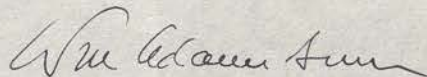
Dear Dr. Talbot:

Your letter about Miss Kennedy I must say came to me as a great relief, for I had already reached the conclusion, on my visit to Constantinople, that her usefulness in the College was over. After consulting with the Executive Committee, I am cabling you giving the authorization which you request.

Since I wrote you there have been important developments in connection with the College of which I have not time to write in detail. To my great regret, Miss Cheek has finally decided that she cannot allow her name to be presented. It now looks as if the way might be open for another solution of our problem more along the lines which I know you would approve. There have been, and still are, however, so many uncertainties in the situation that I do not feel like saying anything more until we have had a joint conference with the Board of Robert College, which is planned for next week.

With much appreciation of your New Year greetings and all best wishes for the New Year and for the future, I remain,

Yours faithfully,



William Adams Brown

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey.



BYRON THEOLOGICAL SEMINARY

BRIDGE STREET, NEW YORK

1870



copy for  
Dr. Talbot

January 27th, 1932

Dr. William Adams Brown,  
1105 Park Avenue,  
New York City.

Dear Dr. Brown,

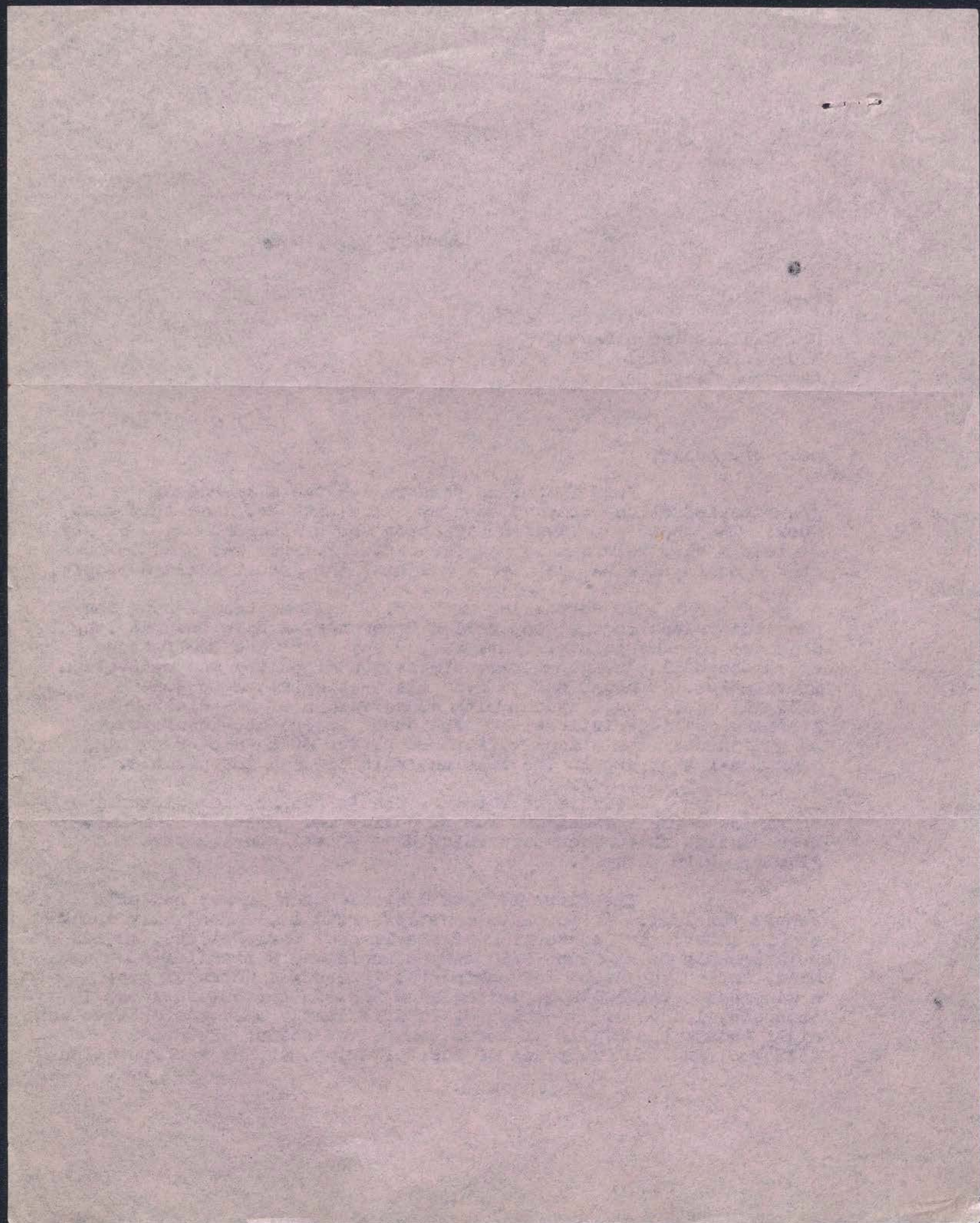
Your letter of January 8th was a source of great satisfaction, as have been my talks with Mr. Shaw this past week. The whole complicated situation seems clearer, and I firmly believe a wise solution is not far off. Mr. Shaw was glad to hear that a conference had been arranged with the Robert College people.

Since talking with Mr. Shaw, and considering the problems raised in the Cooperation Memoranda, I have thought long and hard on many points. But, as you say there are two factors which above all "render a reconsideration of policy and motivation inevitable". Although one is academic, - adaptation to the national educational system with conservation of our distinctive American characteristics; and the other religious, - conformity to government regulations without sacrifice of character forming agencies; they are in the last analysis one and inseparable.

Coincident with Mr. Shaw's return, and discussion of the need for reconsideration of policy and motivation, I have been reading three documents which have proved constructive and clarifying to thought.

The first is President Nicholas Murray Butler's report for 1931. As you have doubtless read it, I need only speak of his interesting discussion of the liberal arts College, in its relationship to American secondary schools and Universities on one hand, and on the other to Continental Lycées and Universities; a discussion which led up to the idea that in the future these separate, inadequately equipped, insufficiently endowed institutions might escape the Scylla of reduction to the status of Junior Colleges, and the Charybdis of loss of existence, by incorporation







Dr. William Adams Brown  
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without loss of individuality in the educational system of a neighboring University. "Under such incorporation", he says, "it would retain its name, situation, traditions, separate corporate existence, and authority; and would add to all these the strength and the stimulus which intimate University companionship would have to offer".

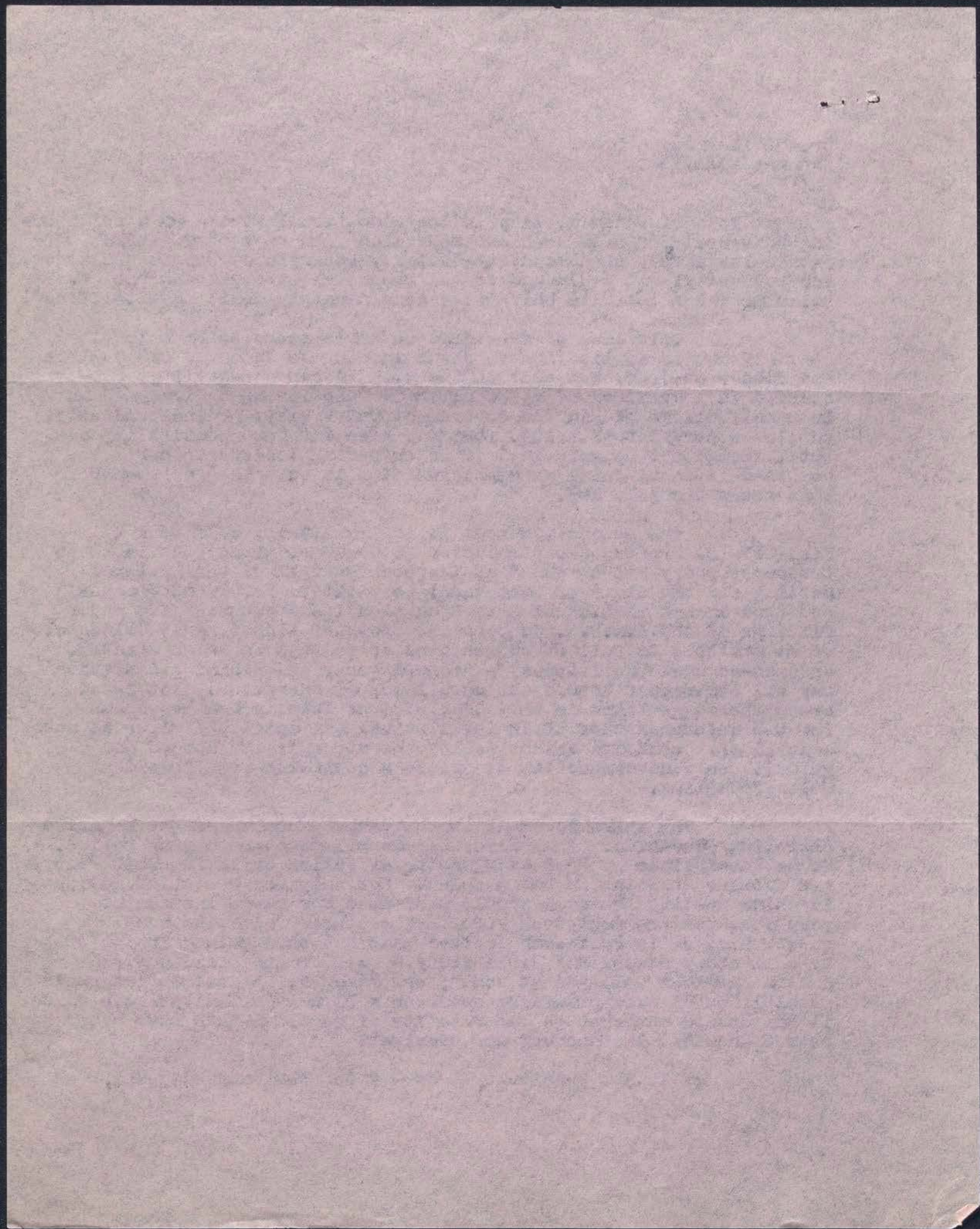
This idea of President Butler's seems to me helpful not only in its application to plans leading to union of our College and Robert College, but also to the even larger possibility, considered in your memorandum, of ultimate functioning "either as an internal College within the Government University, or independently, but in cooperation with it". That may seem a remote possibility now, but I should not be surprised if under strong leadership our combined Istanbul Colleges might function in that way far sooner than seems probable now.

The second document is the manuscript of a book by Miss McHale, Professor of Education at Coucher. This book is to be issued February 1st as the 31st Yearbook part II of the National Society for the Study of Education; is entitled "Current Changes and Experiments in Liberal Arts Education"; and embodies the major findings of the A.A.U.W. Cooperative Study of Liberal Arts Colleges. To me the book is full of suggestions as to ways in which academic and non-academic activities, personnel work, and Alumni stimulation may all contribute toward the upbuilding of character. Not least among the suggestions is that of choice of faculty and provision for the maintenance of their intellectual and spiritual vigor at such a level that students cannot fail to be strongly influenced and guided. In that connection I enclose a quotation from President Holt of Rollins.

The third document is the January number of the magazine Christian Education. That also, has doubtless come to your notice. To me the article by Professor Scott, of Fokien Christian University, has distinct bearing on our problem. Not only are Christian Colleges in China meeting the same problems of need for re-definition of purposes, but the most thoughtful men on their faculties are questioning as is Professor Scott-"What has been gained in the past by obligatory Chapel and Bible Study,- both on the Mission Field and in American Colleges at home"; or, "Has the Chinese Government's prohibition of such practices not been a blessing in disguise,- since it has opened our eyes to the futility of services that have often been truncated, perfunctory and evasive"?

Is it not pertinent to ask- "How that conventional,







Dr. William Adams Brown  
January 27th, 1932

easily identified means of character formation are no longer legally possible in Turkey may we not perhaps find other ways far more effective?" "Is it not highly probable that teachers who in class-room and laboratory give ideals of intellectual consistency and integrity; or in contacts outside of the class-room show patience, sincerity, optimism, and love- may do just as much to develop character as do sermons or Bible Classes"?

My conviction is strong that the whole life of the College should be motivated by this character building purpose. Teachers of different types will conserve and strengthen their own spiritual life in different ways, - not all through the more traditional ones of church attendance or group Bible Classes. Teachers likewise will influence students in different ways - because of difference in personality and in those things that to them have reality and give motivation.

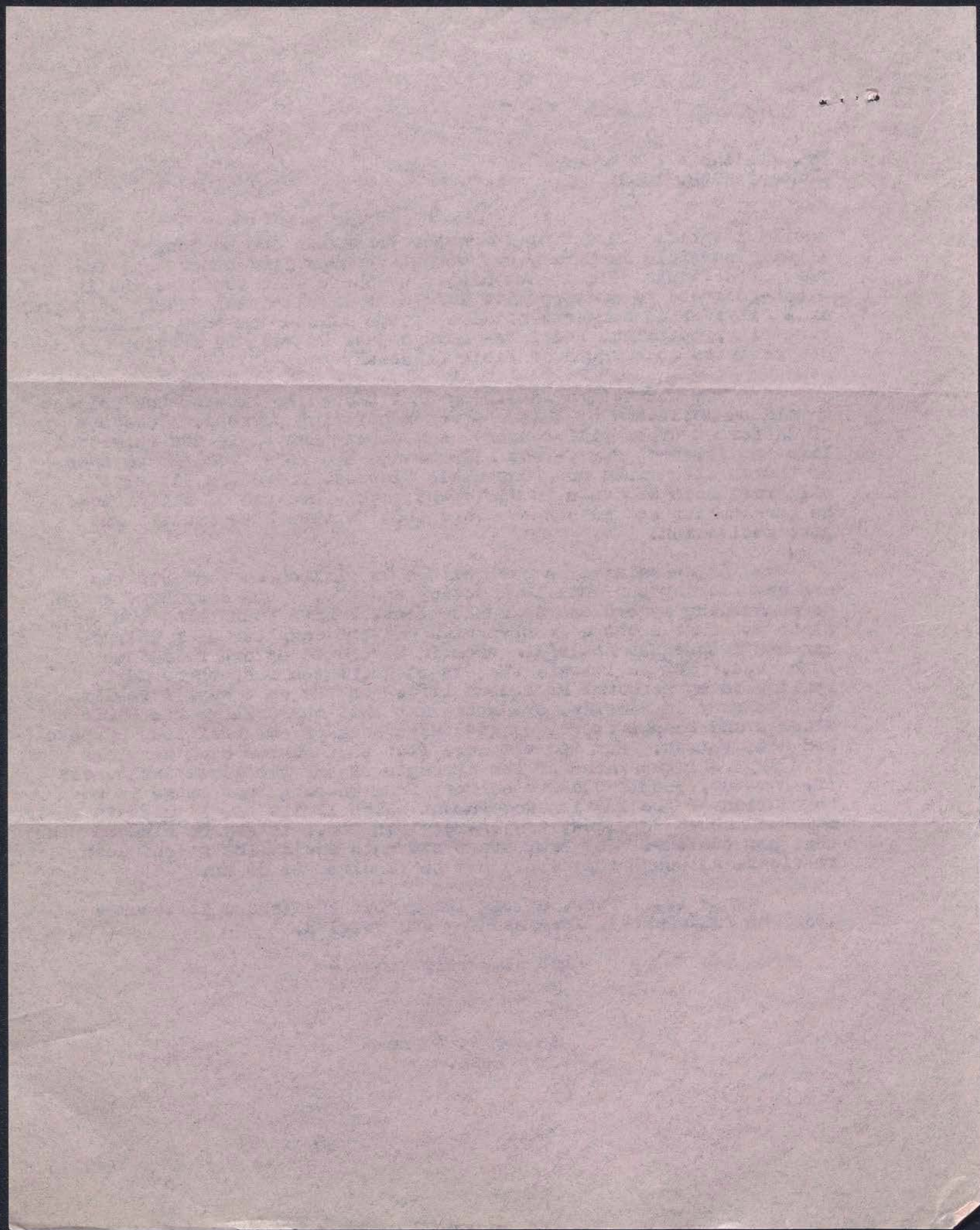
At certain times our College is visited by tourists who are questioning our religious policy and aim. When they have asked me concerning my own church connections, I have found that the statement that I was a Presbyterian and the daughter of a clergyman has frequently satisfied them in regard to my own religious soundness. Yet in itself, that is no guarantee that there is reality to my personal religious life. In the same way, I realize that to many in America, the statement that our College had Bible Classes and Chapel exercises gave assurance of our religious purpose and achievement. But did the mere fact that we had such services give any real guarantee of the strength of our religious influence? If, however, people receive comfort from knowing that there is no regulation of the Turkish Government which limits the Faculty in their maintenance of services, prayer-meetings etc., it may be wise to make that point clear. Any Protestant students could also attend such services, although they could not be required to do so.

This is, I fear, a long letter but the issues it touches upon are fundamental, far-reaching and complex.

Most sincerely yours -

Eleanor I. Burns  
Dean.







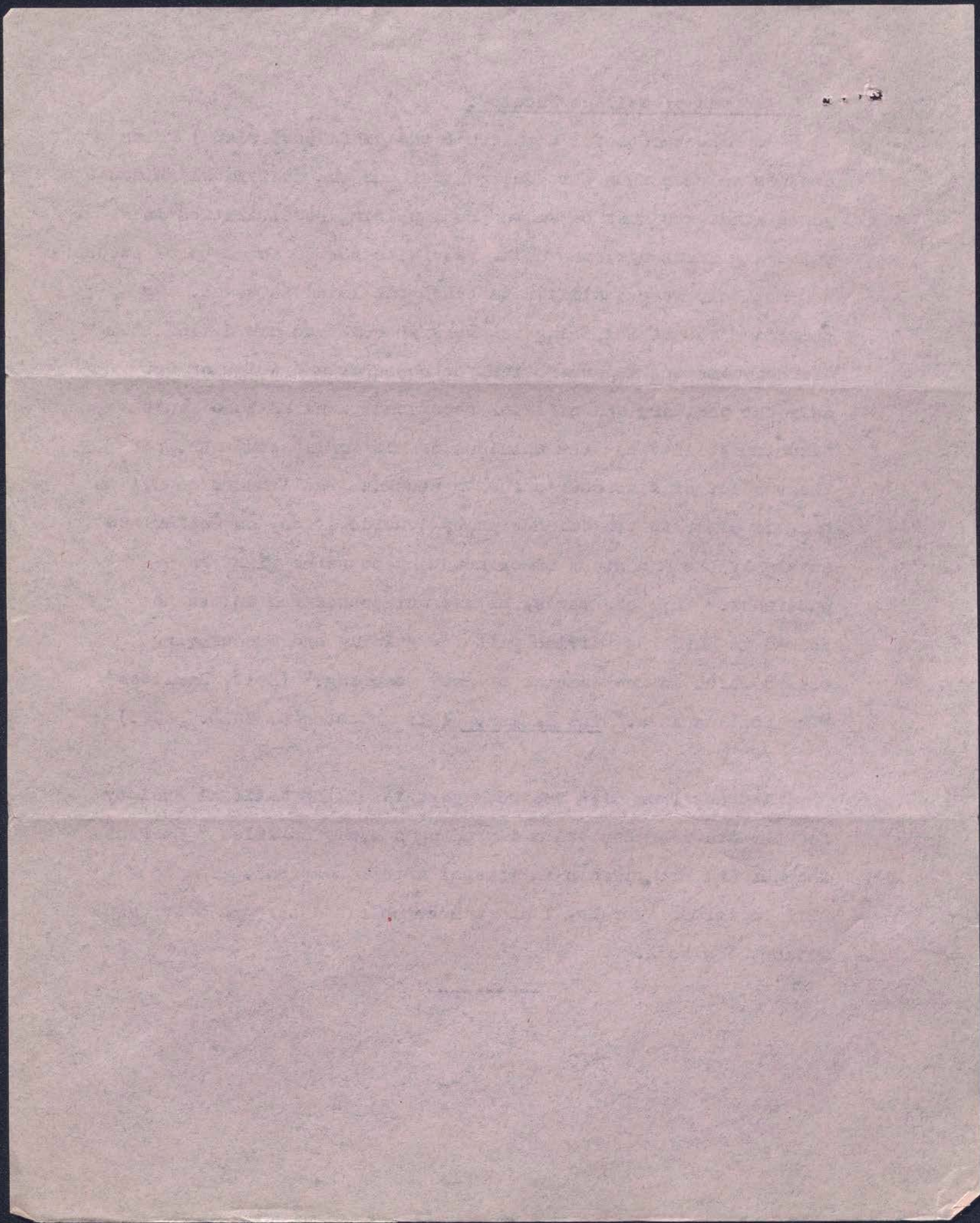
### Selection of College Faculty.

" To make successful a system ( the Conference Plan ) which depends so much upon personal contact and the individual guidance of young minds who must be shown the inspiring possibilities in gathering knowledge, the chief requisite seemed to me to be teachers who not only were qualified to teach but loved to teach. We therefore sought inspiring teachers wherever we could find them, disregarding the modern fetish for research and weighing not only the ordinary and official recommendations as to a man's teaching ability but the opinions of his former students. If the verdict of a teacher's former students was 'thumbs down,' we made no offer to the teacher under consideration, no matter how scholarly the man might be or how many books he might have published. In other words, he was not considered unless he seemed to have that divine gift for guiding and encouraging others which is the essence of good teaching." (Holt, Hamilton "The Rollins Idea." The Nation, 131: October 8, 1930. 373.)

Extract from 31st Yearbook part II of the National Society for the Study of Education including a study entitled " Current Changes and Experiments in Liberal Arts Education". The book will be issued February 1 and can be obtained through Baker and Taylor, New York.

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# NEAR EAST COLLEGE ASSOCIATION

INCORPORATED

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LEOLIN H. KEENEY, ASSISTANT TREASURER

#210

February 11, 1932

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey.

My dear Dr. Talbot:

I want to write you a special letter on the subject of finances, growing out of the meeting of the Board of Trustees yesterday. This letter may precede the letter I am writing you in regard to the minutes, which have to be checked up by Dr. Brown before they can be mailed. As tomorrow is a holiday, there may be some delay.

When we received Miss Miller's report of the work of the first semester, Mr. Keeney made a very careful study of the budget for the present year, and to our surprise, this indicates a possible deficit of \$9,906. This is due, no doubt, to at least three things: a falling off in the income from students, a loss of some \$4,000 from our income on investments here, and an item estimated at \$2,850 to cover <sup>the</sup> crisis tax.

Naturally, the members of the Board were somewhat alarmed over this condition and felt that we must be exceedingly careful not to make any expenditures during the remainder of the year that are not absolutely essential.

The question of the crisis tax is not yet definitely settled, but was referred to the Finance Committee with power, with the request that they confer with the Finance Committee of Robert College. Apparently you have taken it for granted this crisis tax will be paid by the Trustees rather than by the teachers. The Trustees of Robert College are going to find it very difficult to adopt such a policy, because it would mean an addition of \$25,000 to their budget, and they simply can't afford to do it.



# YEAR BOOK 1903

## THE STUDENT BODY

The student body of the year 1903 was composed of a total of 125 students. The majority of the students were from the local community, but a few were from other parts of the state. The students were divided into four classes: Freshmen, Sophomores, Juniors, and Seniors. The Freshmen class had 35 students, the Sophomores had 30, the Juniors had 25, and the Seniors had 35. The students were all very bright and hard working, and they made a great contribution to the school.

## THE FACULTY

The faculty of the year 1903 was composed of 15 teachers. The majority of the teachers were from the local community, but a few were from other parts of the state. The teachers were all very bright and hard working, and they made a great contribution to the school. The teachers were divided into four classes: Freshmen, Sophomores, Juniors, and Seniors. The Freshmen class had 35 students, the Sophomores had 30, the Juniors had 25, and the Seniors had 35. The teachers were all very bright and hard working, and they made a great contribution to the school.

The year 1903 was a very successful year for the school. The students were all very bright and hard working, and they made a great contribution to the school. The teachers were all very bright and hard working, and they made a great contribution to the school. The year 1903 was a very successful year for the school.



Dr. Marion Talbot  
#210, February 11, 1932

This is one of the questions where the two Colleges ought to act in concert, so that it is a mistake to assume that the crisis tax will be a Trustees' item at the Girls' College, until after a definite decision is made. I am hoping that the Finance Committees of the two Colleges will recommend the payment of this tax this year without committing themselves beyond that time. If they do so, they will have to give to the new Chancellor the authority to readjust the operating expenses of both institutions so that we can live within our income. This might mean the cancellation of some positions or it might mean a reduction in salaries.

I think it would be a mistake for you to give any information to anyone at the College on this subject until after you see what the definite decision of the Trustees will be.

The Trustees voted to postpone indefinitely the repairs to Missouras Palace, which Mr. Stevens estimated at \$1,053, and the plan for the emergency exit from Assembly Hall which he estimated at \$312.

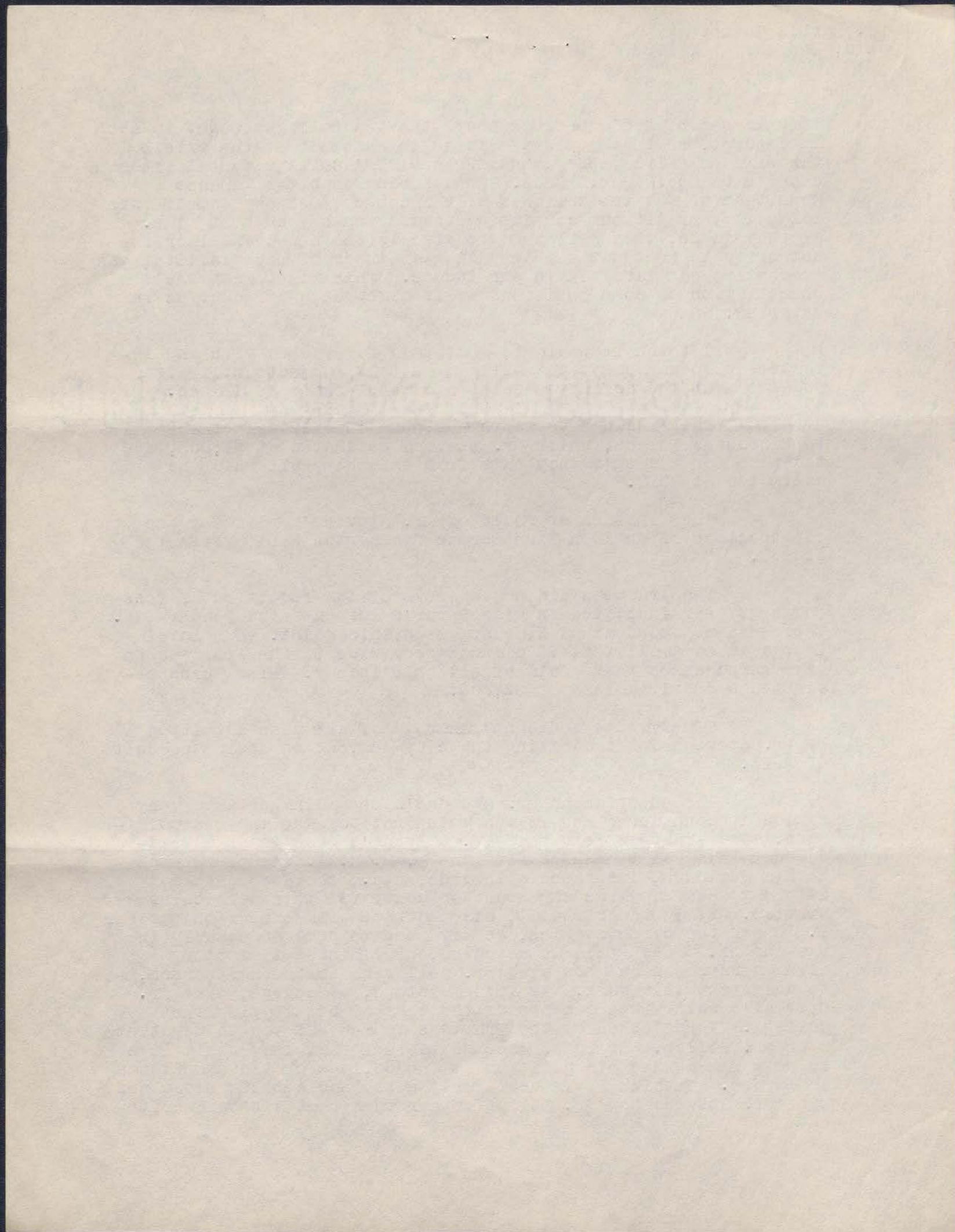
The Trustees approved of Mr. Stevens's plan for the construction of an iron fire escape for Barton Hall, estimated at \$90.

The Trustees did not approve of the reduction of fees for next year indicated in Miss Burns's letter dated January 21. There was a good deal of discussion on this point. Our local income is so small that it did not seem wise to the Trustees to make any changes that would affect this income. Miss Burns estimated a possible loss of \$2,500.

The Trustees did not approve of the plan submitted by Mr. Stevens for installing the city gas, at an estimated cost of \$915.

The question of Mr. Stevens's reappointment was very seriously considered and it was voted not to make the reappointment. The Trustees felt that Mr. Stevens's case is so complicated by his relationships with the Y. M. C. A. with reference to his furlough, insurance allowance, etc., that we could not afford to pay so large an amount of money for this particular service. As I understand it, his contract will expire on October 1. Under the circumstances, he may want to come home early in the summer. This would be approved, providing satisfactory arrangements can be made with Mr. Sellar or some other person, to undertake this work. It is understood, of course, that Mr. Stevens's salary would cease at the time of his leaving the College. I was asked by the Trustees to request you to negotiate with Mr. Sellar. Everybody seemed to feel that they would like to have him resume his position at the College on the same terms as before. I think it is best for you to handle these questions with Mr. Stevens and Mr. Sellar rather than that I should write







Dr. Marion Talbot  
#210, February 11, 1932

separate letters to either one of them. You will therefore understand that I am not communicating with Mr. Stevens or Mr. Sellar.

I am enclosing a copy of the statement which Mr. Keeney made. In Miss Burns's letter of January 21, she states that the local Finance Committee wants to know what the anticipated income might be for next year, in order to make out the budget. Mr. Keeney estimates an income from New York of approximately \$96,000. This does not include scholarships nor the pensions paid here in New York. This is only a rough guess. We may have more dividends passed.

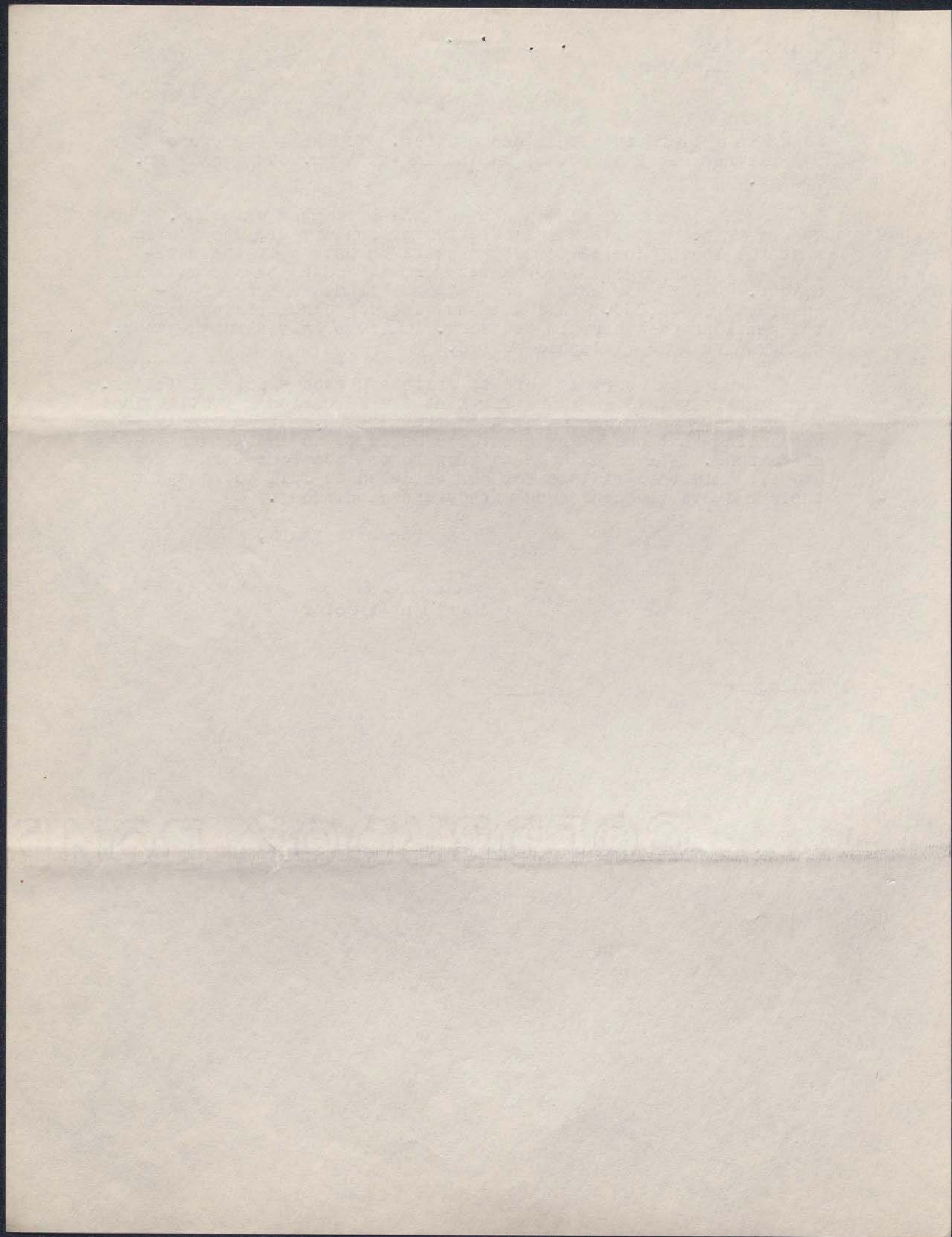
I am sorry to have to write you such a doleful letter. Unfortunately this is a problem that all educational institutions in America have in common at the present time. It is simply astounding what one hears about the deficits in the larger institutions. All of us have to prepare to face some lean years and it would be a mistake for our Colleges to fail to readjust their budgets in accordance with these conditions.

Very sincerely yours,

*Allen W. Steub*  
American Director

S/B  
Enclosure







# NEAR EAST COLLEGE ASSOCIATION

INCORPORATED

AN INVESTMENT IN INTERNATIONAL GOOD WILL

ROBERT COLLEGE, CONSTANTINOPLE  
AMERICAN UNIVERSITY OF BEIRUT, SYRIA  
CONSTANTINOPLE WOMAN'S COLLEGE  
INTERNATIONAL COLLEGE, SMYRNA  
AMERICAN COLLEGE OF SOFIA, BULGARIA  
ATHENS COLLEGE, GREECE

18 EAST 41 STREET  
NEW YORK, N.Y.

TELEPHONE  
LEXINGTON 2-3154

CABLE ADDRESS  
NECASOC NEWYORK

## EXECUTIVE COMMITTEE

WILLIAM M. KINGSLEY  
EDWARD CAPPS  
LUCIUS R. EASTMAN  
HAROLD AMES HATCH  
ARTHUR CURTISS JAMES  
WILLIAM FELLOWES MORGAN, JR.  
GEORGE W. PERKINS  
GEORGE A. PLIMPTON  
FRANK P. SHEPARD

ALBERT W. STAUB, AMERICAN DIRECTOR  
LEOLIN H. KEENEY, ASSISTANT TREASURER

#209

February 11, 1932

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey.

My dear Dr. Talbot:

The minutes of the meeting of the Board of Trustees held yesterday will be mailed to you in a few days. I understand that Dr. Brown is writing you a special letter about the most important item of business, namely, the creation of the position of Chancellor for the two Colleges, naming Dr. Paul Monroe as the person to whom the position is being offered. We had a splendid meeting and everyone seems to be radiantly happy over this solution of a very vexing problem. President Bayard Dodge made the remark that we all act as if we had just recovered from some incurable disease.

I will write you a separate letter on the subject of finances, and enclose a copy for Miss Miller, as there were some important decisions made.

Very sincerely yours,

*Albert W. Staub*

American Director

S/B



ALABAMA COLLEGE ASSOCIATION

THE ASSOCIATION OF ALABAMA COLLEGES

MEMBERSHIP LIST

1911-1912

Page 1

ALABAMA COLLEGE ASSOCIATION  
MEMBERSHIP LIST  
1911-1912  
Page 1



Personal

UNION THEOLOGICAL SEMINARY  
BROADWAY AT 120TH STREET  
NEW YORK

February 11, 1932.

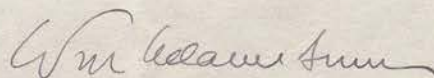
My dear Dean Talbot:

I enclose a copy of a letter which I have just written to Mr. Shaw which gives so fully an account of the action which has been taken by our Board that I do not need to add anything further. You will receive from Mr. Staub the exact form of the Minute which we have adopted in taking this action.

Will you share this letter with Miss Burns and Miss Morrow. I need not press upon you the great importance of regarding this whole matter as confidential until we know whether Dr. Monroe will accept; but I may say, in view of an informal conference which I had with him before he left and a letter which he has written telling of his plans, we are hopeful that we may have his acceptance.

You will see that this action provides for the appointment of Miss Burns as administrative officer under Dr. Monroe, her appointment to take effect at the time when he assumes office; but we feel it only right as a matter of principle that in making this appointment we should leave our hands free for the future to make any change which may later appear wise in view of the educational policies to be adopted. I am sure Miss Burns will understand this.

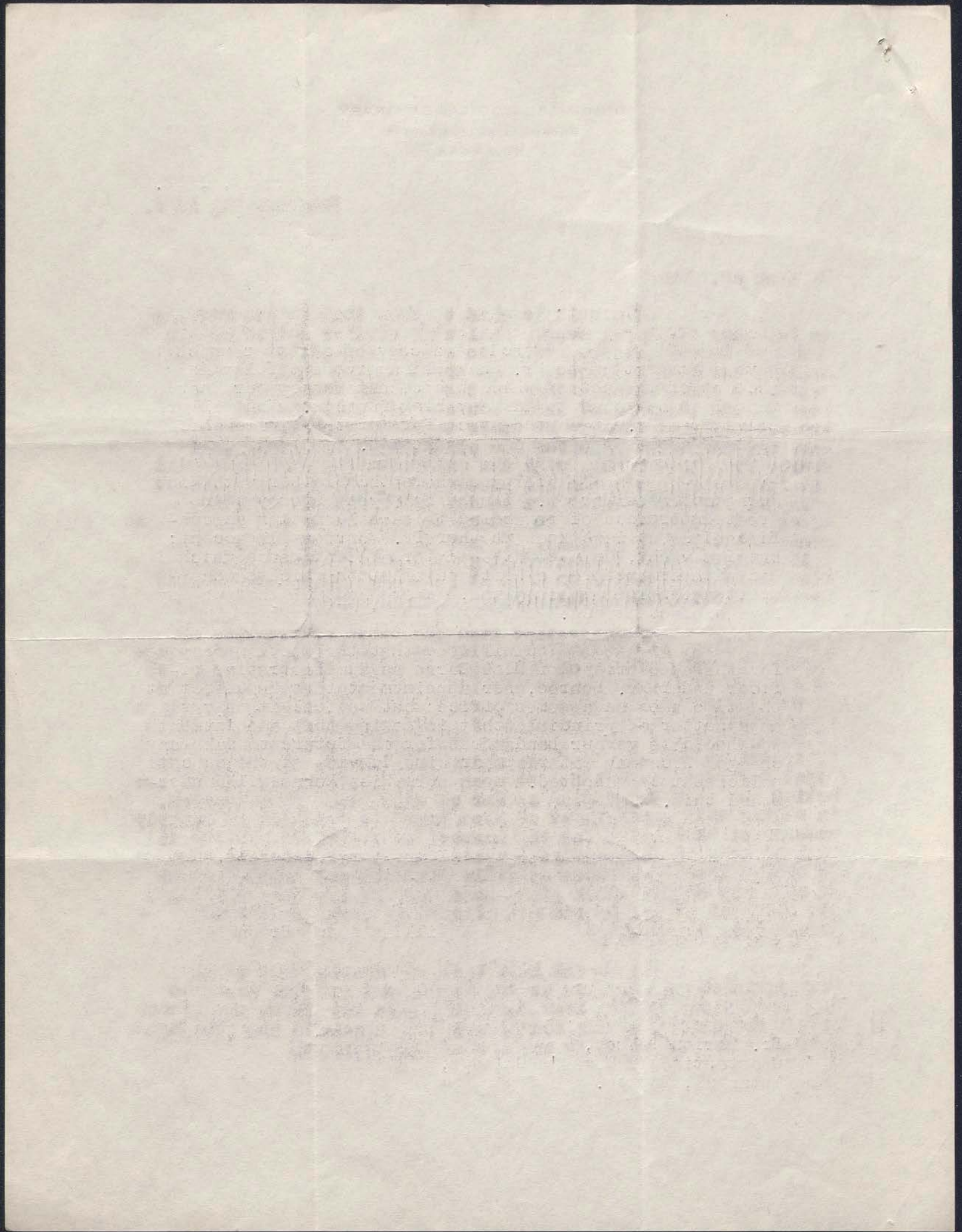
Yours very sincerely,



William Adams Brown

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey.







February 11, 1932.

My dear Mr. Shaw:

You will be glad to know that at its meeting on February tenth our Board, following similar action by the Board of Robert College, voted to create the office of chancellor "for both colleges, whose chief duties shall be to represent these institutions to the Turkish Government, to lead in the planning of their educational policies and in the procuring of members of their teaching staffs." They have further voted to offer the position to Professor Paul Monroe for three years, with the understanding that this will not involve his severing his present connection with Teachers College. We are cabling him to-day informing him of this offer and requesting him to return as soon as he can for further consultation as to details. We are also sending him a very full letter, which I trust will give him sufficient information as to our desires to make it possible for him to make at least a provisional decision.

I understand that the Board of Trustees of Robert College has definitely voted to accept Dr. Gates' resignation, to take effect on the first of July, the time at which we suggest Professor Monroe should assume his new duties. As we understand that Professor Monroe would not wish to assume responsibility for the details of administration, the Trustees of Robert College are requesting Professor Huntington to act as executive for that college under Dr. Monroe, the title and exact duties to be determined upon after conference, and we are making the same suggestion as far as Miss Burns is concerned. In making this appointment of Miss Burns it ought to be clearly understood that while for the purpose of giving it dignity it will be made on an indefinite basis, it is our judgment that we should leave our hands entirely free without embarrassment to make any change which might seem wise in the future if in the judgment of Dr. Monroe and after full consultation it should seem desirable.

It is our hope that the appointment of so distinguished an educator as Dr. Monroe and one who knows so well conditions in the Near East will give the Turks confidence in the intentions of our Boards and make possible the inauguration of a period of happy and useful cooperation.







We feel it important that this action on our part should be regarded as entirely confidential until we know definitely of Professor Monroe's acceptance and we have had opportunity of conference with him.

We feel further that his exact title, as far as the Turkish Government is concerned, should be left to be decided upon after conference with the Embassy and the Turkish authorities.

Professor Monroe is now in Iraq, conducting a study of education there, but we understand he plans to return to this country in April. Whether he will stop at Constantinople on the way, I do not know; but if he does, I know that you will give him any assistance in your power.

With much appreciation of your constant interest in the College and cordial greetings, in which all our Board joins, I remain,

Yours very sincerely,

William Adams Brown





THE AMERICAN EMBASSY  
TURKEY

Istanbul,  
February 15, 1932.

Dear Dr. Talbot:

It is most courteous of you to consult us about the luncheon on the 22nd. Will you not please decide the matter entirely yourself? The chief pleasure will be to see you and some of the members of your staff, but it will be perfectly agreeable to us to have you invite whomsoever you wish. Other things being equal I believe my wife would not enjoy a very large luncheon and I think your compromise plan would probably be the best if it likewise commends itself to you.

You are very wise, I think, not to attempt to have "The Star Spangled Banner"

sung;

Dr. Marion Talbot,  
Constantinople Woman's College,  
Arnaoutkøy.





sung; it seems to me that to have it played after the Turkish National Hymn will be just right.

My appointment to Japan appears to be definite although I have had no instructions as yet upon which to base our plans. I hope we may not have to leave too soon. It is going to be a hard wrench, in any case, to tear ourselves away from this congenial place and the friends of whom we are so fond.

Again thanking you for your most considerate letter, I am,

Sincerely yours,

*Joseph T. French*



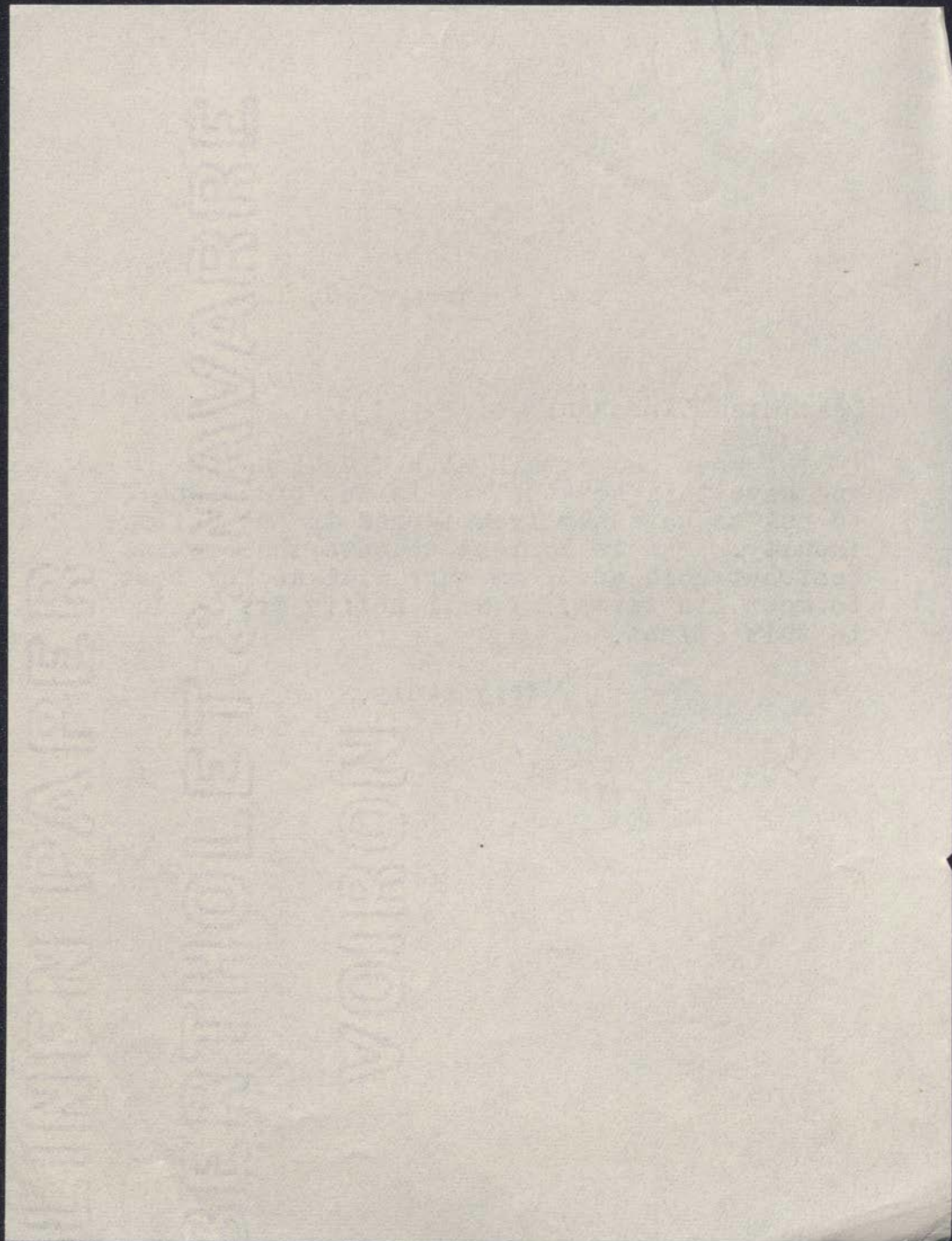
February 18, 1932

Dear Miss Clarahan:

I have had a talk with Miss Fosdick and have told her that it is not practicable to ask to have her transferred to the College faculty. She is content to have the present contract hold and I am sure will do her best to meet its terms. I will notify Mr. Staub to this effect.

Very truly,







FOR INTER-DEPARTMENTAL USE

(WRITE ON ONE SIDE ONLY)

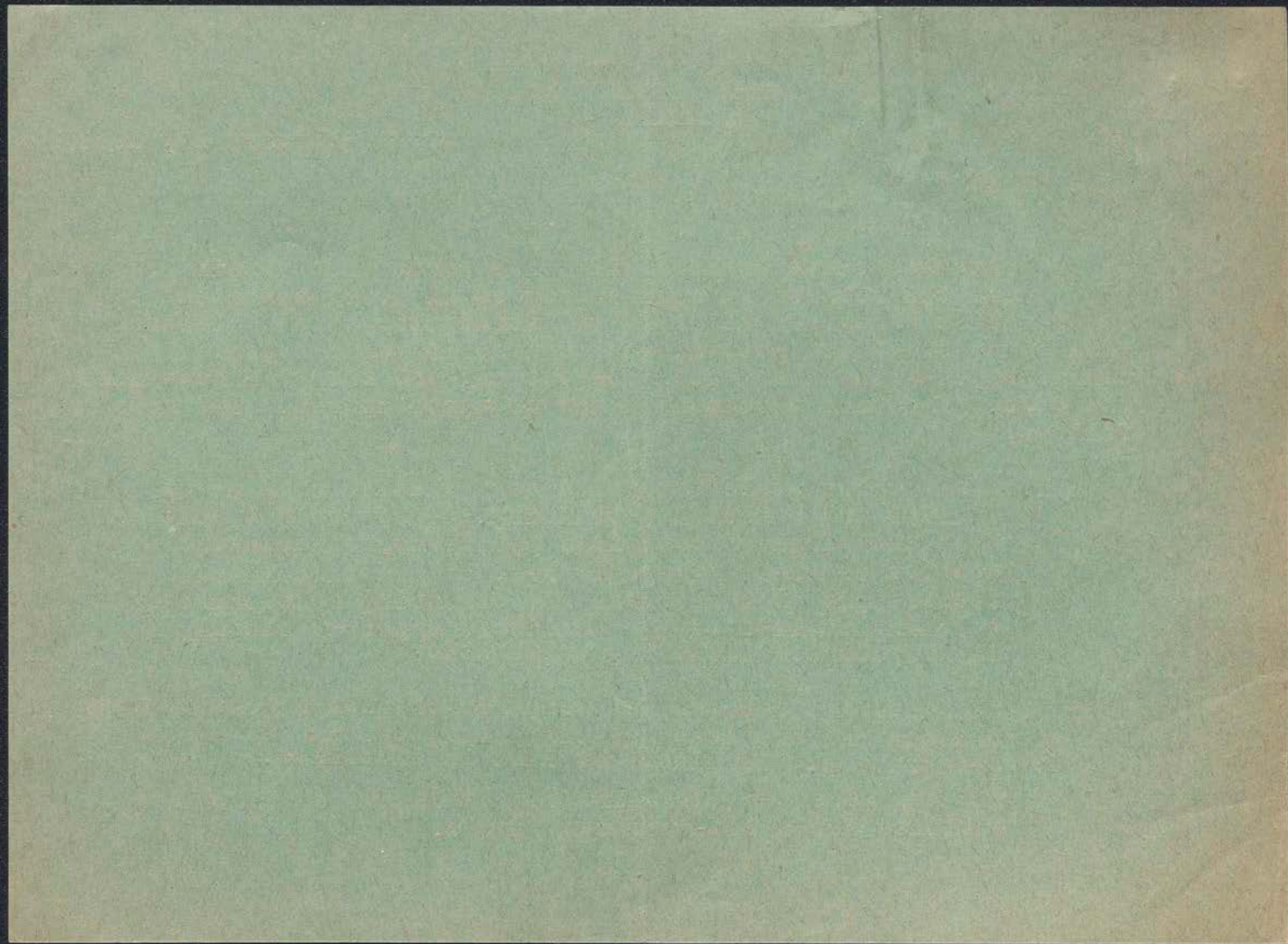
TO Dr. Talbot  
FROM Miss Clarahan

DATE February 18, 1932

I have had conversations with Miss Burns and Hussein Bey. They press the need of a required course in Home Economics other than the courses required in Introductory and U classes. Miss Burns suggested putting such course in the C class. I cannot agree with this latter suggestion, and though I recognize the need, I cannot recommend a new required course. The reason follows:

1. The C class students have a very limited command of English and no science training. They are not able to read the simplest materials published for domestic science courses. There is need of the time in all recitations of this class for stressing some phase of teaching English, either English courses or closely allied courses including arithmetic.
2. Miss Stewart appears not prepared to plan a good course, and she has not been greatly interested in making preparation. Her interest lies in dietetics. She has made two unsatisfactory attempts to formulate outlines for a Sub-Freshman course.







FOR INTER-DEPARTMENTAL USE

(WRITE ON ONE SIDE ONLY)

TO Dr. Talbot  
FROM Miss Clarahan

DATE February 17, 1932

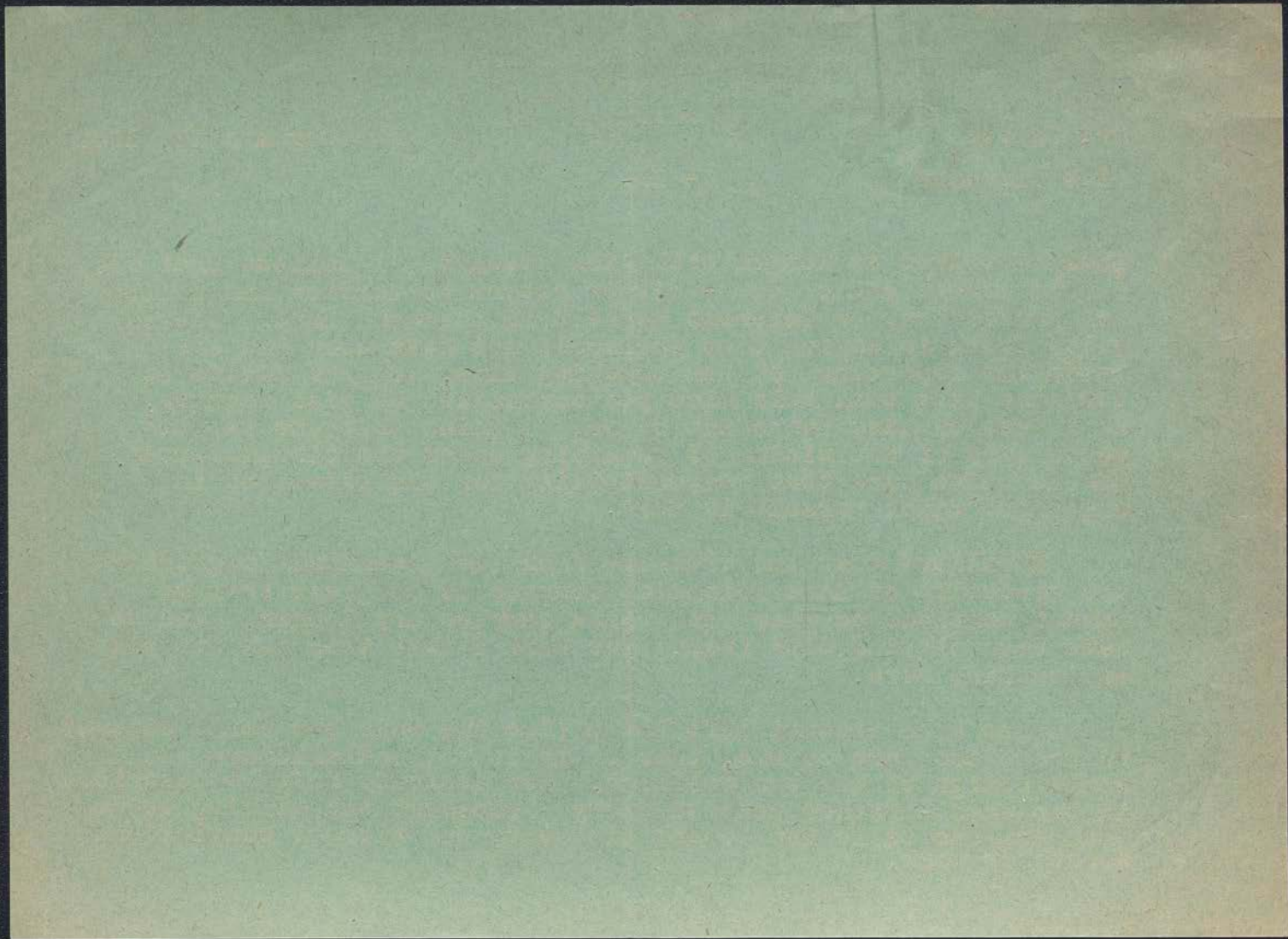
- 2 -

Today I talked at length with Miss Stewart. I believe that she should make a choice now - either return to America and follow her profession, or interest herself in the work here. She is quite frank in saying that she would not have come had she known the importance of the teaching side, and she admits at the same time that this side was emphasized by Miss Deering, as it was by Miss Burns and by me. I think that she is not quite sure of the wisdom of remaining under the circumstances. She is quite sure that responsibility for the situation in which she finds herself is hers.

I believe that the pressure from the government concerning the necessity of Home Economics courses is so great that we cannot continue to play with these courses any longer. And we have been playing with them. The work I have seen was but play and nothing more.

When Miss Stewart left the office she said she would attempt to frame one more course, that if it is not satisfactory she would resign of her own volition. Her attitude must be described in two ways - rather contradictory - pleasant and willing to do what someone tells her to do; pleasant, and without convictions about her work.







FOR INTER-DEPARTMENTAL USE

(WRITE ON ONE SIDE ONLY)

TO Dr. Talbot  
FROM Miss Clarahan

DATE February 29, 1932

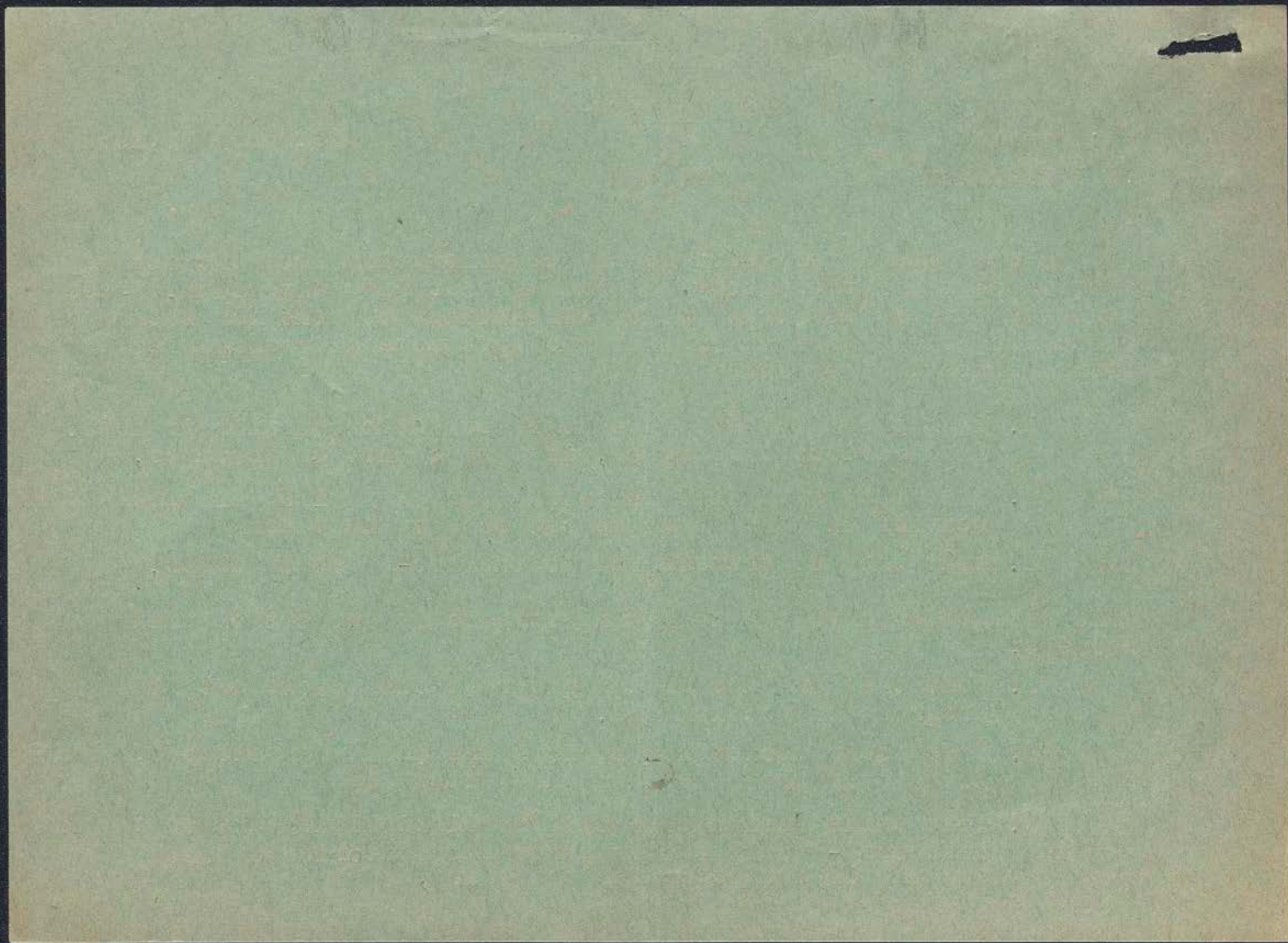
I received a very serious-minded delegation from the second section of the Introductory II class on Saturday afternoon. These students came to ask that one of three things be done for them concerning their work in English and gave several reasons for their request. They asked

1. That they may have Miss Lewis as instructor for at least five periods a week; or, if this cannot be arranged,
2. That they have Miss Schneider for part time; In case neither of these changes can be made they ask
3. That they be transferred to the Sub-Freshman class.

This delegation gave the following reasons in support of their request:

1. That they are not making progress comparable with the progress of section one.
2. That their recitation periods are dull and "sleepy", going over the same thing day after day
3. That their assignments have no difficulties and no interest - "only two or three short stories a month, and one or two poems for the year",







FOR INTER-DEPARTMENTAL USE

(WRITE ON ONE SIDE ONLY)

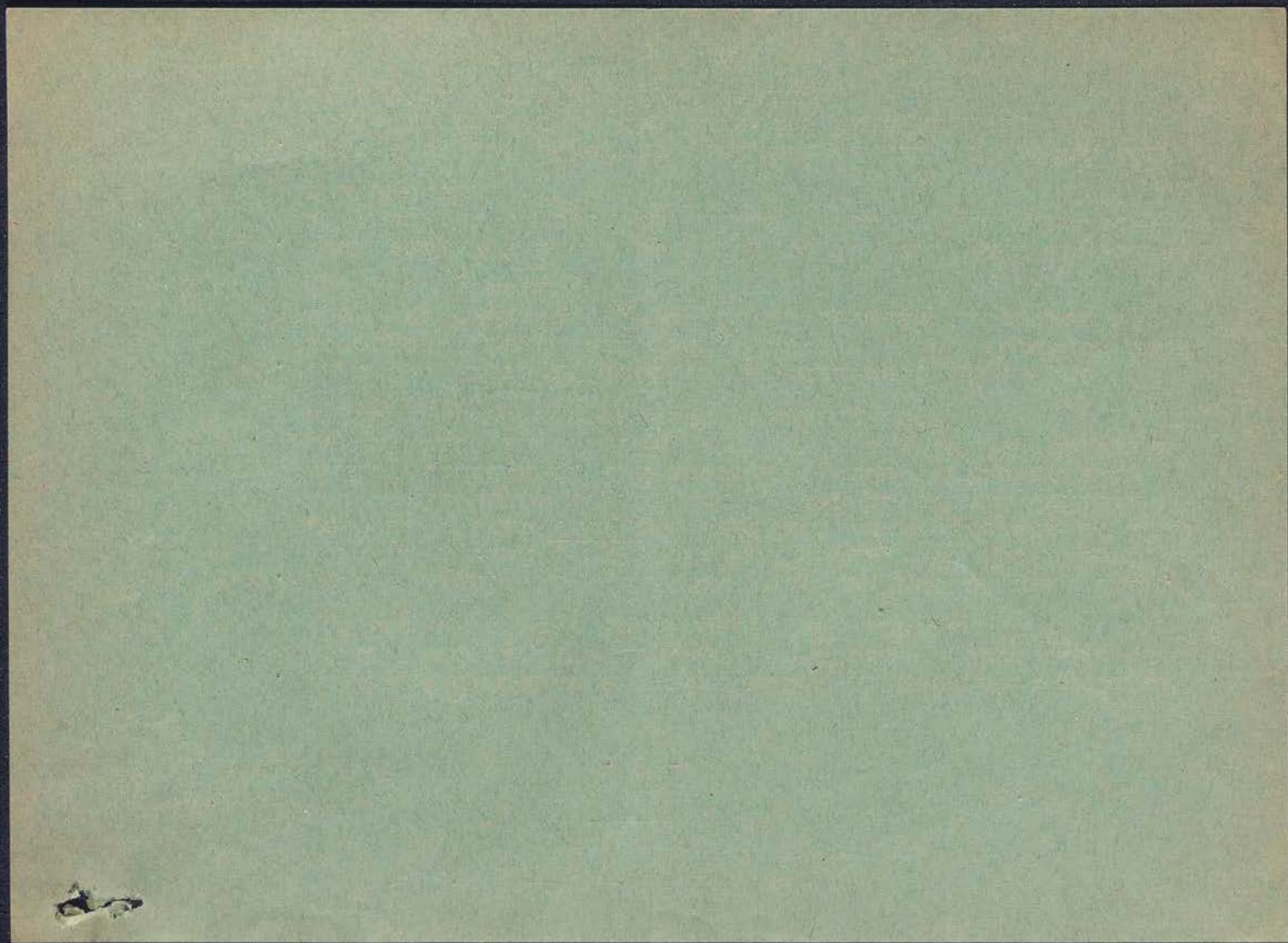
TO Dr. Talbot  
FROM Miss Clarahan

DATE Feb. 29

- 2 -

4. That the students of Introductory I "know more grammar at the end of five months than those of section 2 at the end of a year and a half, and more authors"
5. That students in the first section "are reading much," and "have read many books and poems, and know about authors", that they are "writing many papers"; so that they "will know how to write good papers in College", while students of the second section "write an easy paper" once in a while, and "do not know how to write a good paper, and are not learning how"
6. That the group in section two was recognized the strongest group last year, but now these students know they are "very weak, but it is because they have not had good teaching"
7. That they "will not be ready to do good work in College, if they get to College, unless something is done to prepare them"
8. That they are eager to work and willing to spend long hours if only they can have the kind of help and direction section one is having







FOR INTER-DEPARTMENTAL USE

(WRITE ON ONE SIDE ONLY)

TO Dr. Talbot

DATE Feb. 29

FROM Miss Clarahan

- 3 -

9. That they are "not looking at marks but at what they know", and that they are "not having a chance to know anything"
10. That they are old for this class and their parents cannot pay for so many years, consequently they beg to have something done to help them get ready for College before June.

-----

These girls from Miss Fosdick's came to discuss their situation. They did so very frankly and with delicacy and with dignity.







Copy

FOR INTER-DEPARTMENTAL USE

(WRITE ON ONE SIDE ONLY)

TO Dr. Talbot

DATE

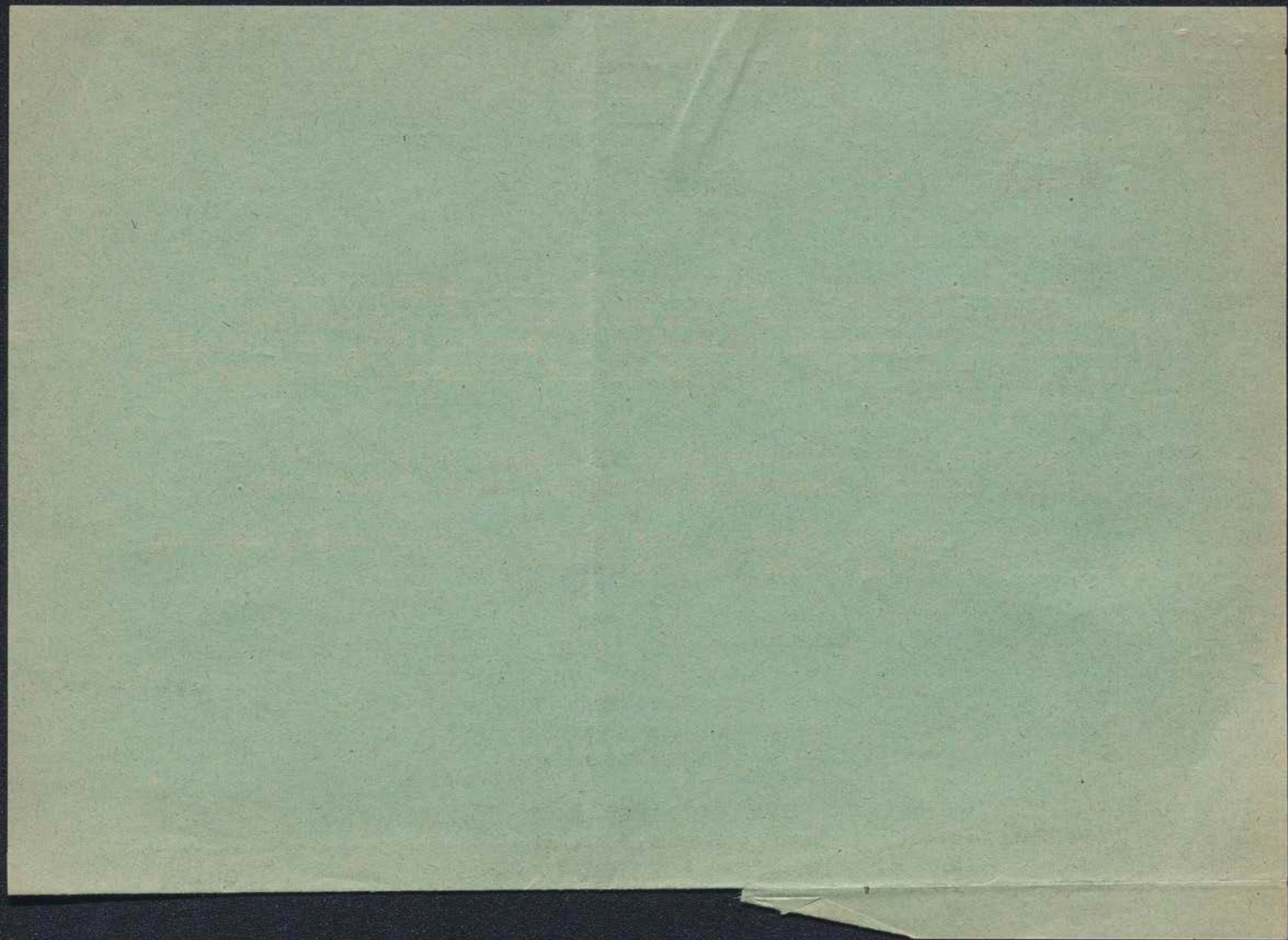
FROM M. Kennedy

Three years ago I submitted to Miss Adams a plan for the working of the Music Department which I proposed to follow on my return to College in September 1929, as formerly I was help personally responsible for balancing the budget of the department.

However, the Administration rejected this entirely; my opinion is now, even more strongly, what it was then.

If you wish to discuss this matter with me may I ask you to do so with Miss Burns present?







Copy

February 29, 1932

Dear Miss Kennedy:

It has been one of my duties to report to the Trustees from time to time on the condition of the various activities of the College. As I said to you I have noticed that you have seemed to have lost zest and enjoyment in your work and the reaction was evident among the students. This I reported as well as my belief that it was due to fatigue and possibly not the most vigorous health. I also said that I thought there had been a decline in musical interest since I was here before, when a staff of four teachers were giving full time and there were frequent musical performances. I quoted also your opinions concerning the small interest and ability on the part of the students.

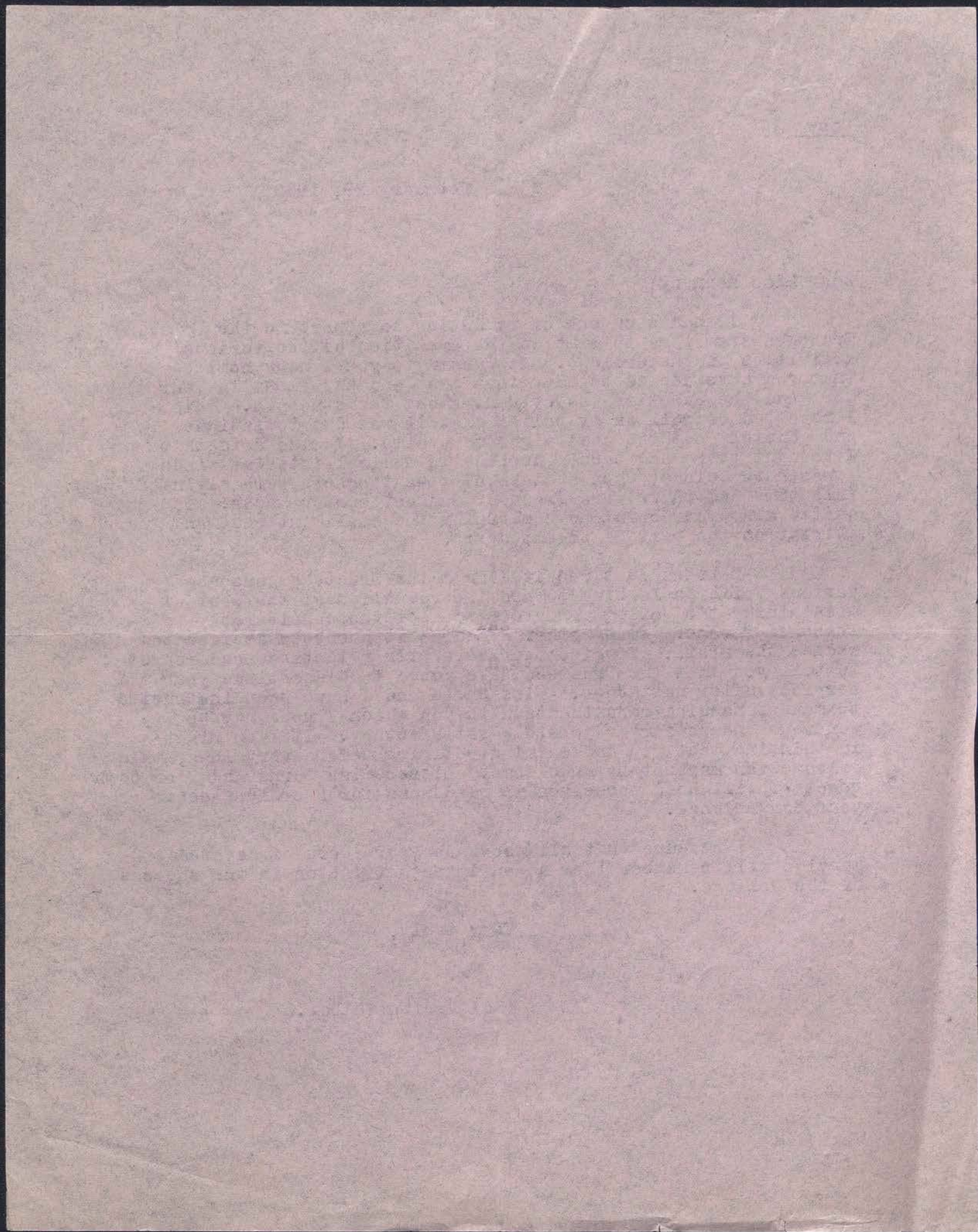
Letters just received from the Trustees announce various policies looking toward the reduction of the cost of maintaining the College in order to meet the considerably lessened income. Among other measures it has been decided to reduce the staff. I write therefore with reluctance and regret to tell you that the Trustees have voted to discontinue your services after next June. Miss Burns and I have been instructed to make financial adjustments with you which I hope may be generous and so far as possible satisfactory. If I am right in thinking that you had in mind retiring before very long, this release ~~will~~ may not be unwelcome. Either Miss Burns and I or both together will hold ourselves in readiness for a conference at your convenience.

I am sure that all who know your years of devoted service will remember them as an important factor in the success of the College.

Very truly,

(Sd) Marion Talbot.







Copy

Constantinople Woman's College

March 3rd, 1932

My dear Dr. Talbot:

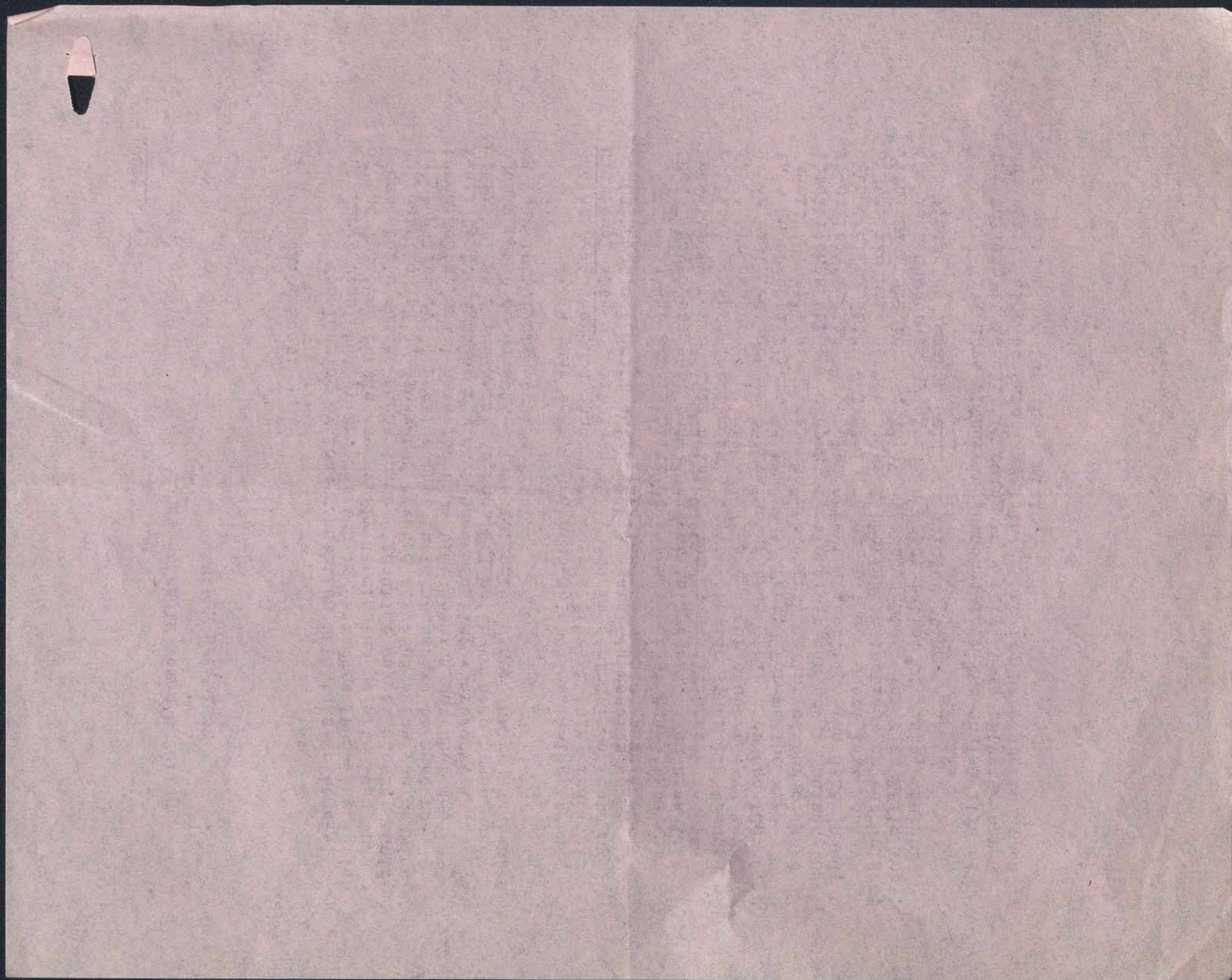
Considering my long connection with this College--I was first appointed by Dr. Patrick in September 1905--the action of the Trustees in thus summarily dismissing me with less than a semester's notice seems to me a peculiar way of showing their appreciation of my "years of devoted service" which you mention in your letter. I realize that it is necessary to make retrenchments, and I have for some time pointed out that the Music Dept. might be run more economically, therefore, in making plans for the future, could I not have been approached openly and been consulted in a friendly manner, as you suggested in your letter of February 27th?

It is true that I had contemplated resigning at the end of next year, but that is a very different thing from this dismissal with so little notice, and it seriously affects my position at a time of universal financial depression.

I cannot pass without strong protest your statement that I have lost zest and enjoyment in my work. You have undoubtedly formed this opinion from my unwillingness to play rollicking songs for the faculty, to provide other light music for their amusement and to organize amateur concerts. I have never believed much in the value of these things or considered them an essential part of the Music Dept. For me the word "music" signifies a great and noble art, worthy of our highest intelligence and our deepest emotions; it can never include the so-called "music" of popular entertainment. On the other hand, when dealing with real music, such as the concert last Monday or the victrola concerts, am I lacking in interest or enthusiasm, with unfavourable reaction on the students? Ask Miss Effie Post, who is a member of my class in Appreciation of Music, whether she finds the lessons dull and uninteresting.

If I have withdrawn somewhat from the social life of the College it is chiefly owing to a very heavy private sorrow and partly also because I feel there are few here now in sympathy with my aims and ideals in music.







This year I have sixteen singing-classes in the Junior School, one college class in musical appreciation, two advanced piano pupils and three regular weekly assemblies in addition to superintending the three private violin lessons and two different ensemble violin classes. You must admit that you know nothing of this important side of my work and therefore cannot form a true opinion of my interest in it.

I can assure you that never before have I been so satisfied with the organization of my work or felt more enthusiasm for my classes. This semester I accepted eight full periods with the E class alone, because, Miss Clarahan having given me every facility for carrying on special work with them, I am so keen to watch the results of this training. For the same reason also I particularly wanted to be here another year to see the next stage of development. I am convinced that we must open up the way to music through class-work, which reaches the many and results in united effort, rather than through private piano lessons, where a teacher must give up her whole time to one pupil.

You hold it against me that I consider these students have very little musical ability. My mistake seems to be, not in having this opinion, but in giving expression to it, for if you were to get the candid views of those who have any real experience in teaching music out here, you would find that they agree with me absolutely on this point. It is because of this belief that I take into consideration the pupils' peculiar difficulties and try to find out the methods most suited to them instead of handling them in the same way as girls who live in a musical country with a musical background and daily environment.

As to the fact that there were four teachers and frequent musical performances when you were here before, let me mention there were at that time fifty-eight pupils and that enabled me to arrange frequent recitals among the students as well as with our splendid resident violonist who was always at hand to play with me. The following year (during my absence) there were only forty pupils, and the number has continued to decrease until at present we have twelve piano pupils and three for violin. Undoubtedly this falling off is owing to the economic situation and the added pressure of Turkish studies.

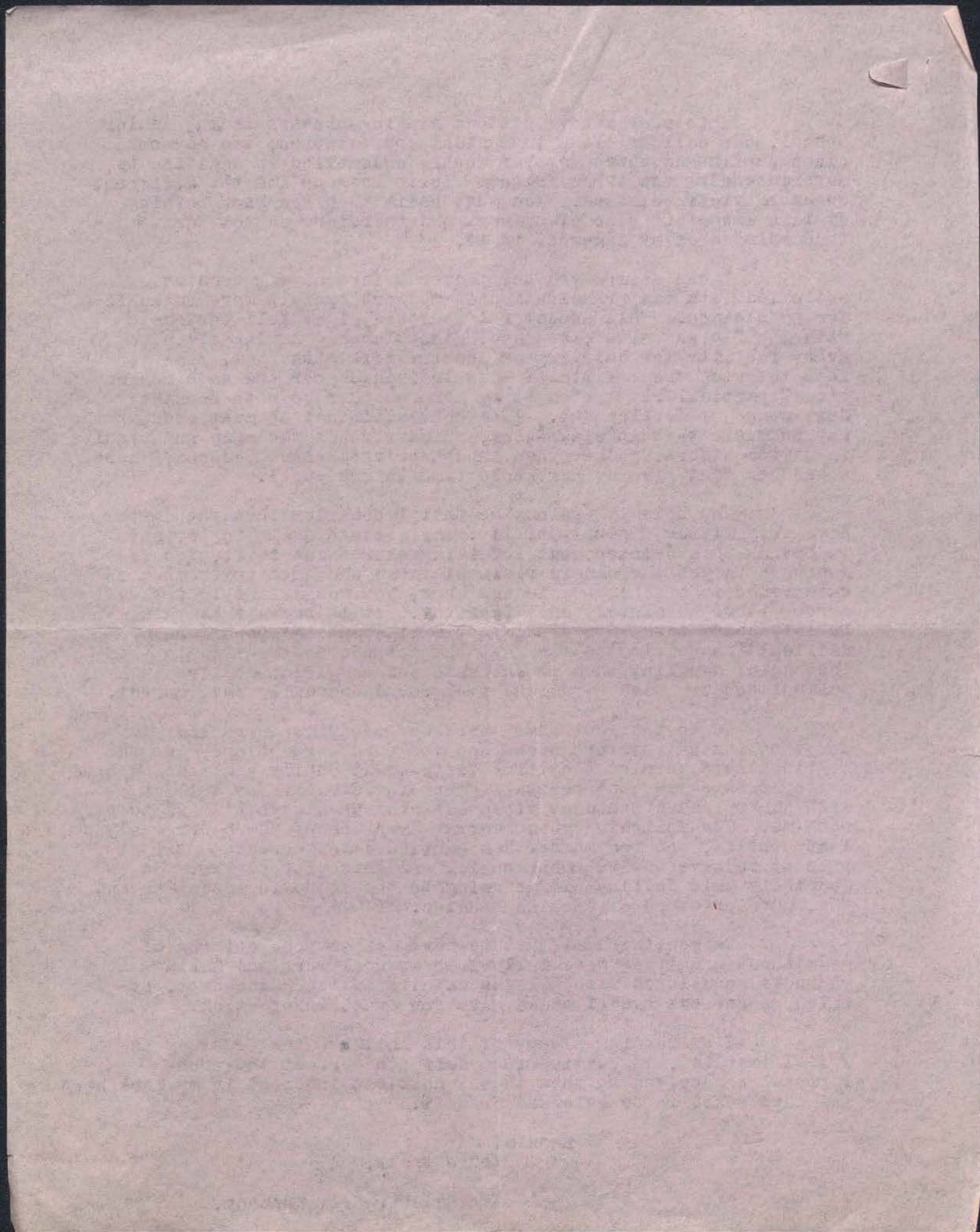
Do you think it just to have formed your opinion of me without enquiring more fully into my real work and making yourself acquainted with all the details of the Music dept. of which no one but myself could give you exact information?

I am sending a copy of this letter to the Trustees as I feel impelled, in justice to myself, to correct the wrong impression received by them that I have lost interest in my work here and have asked to be released from it.

I remain,  
Yours truly,

(Sd) Margaret Kennedy.







March 5, 1932

Dear Miss Kennedy:

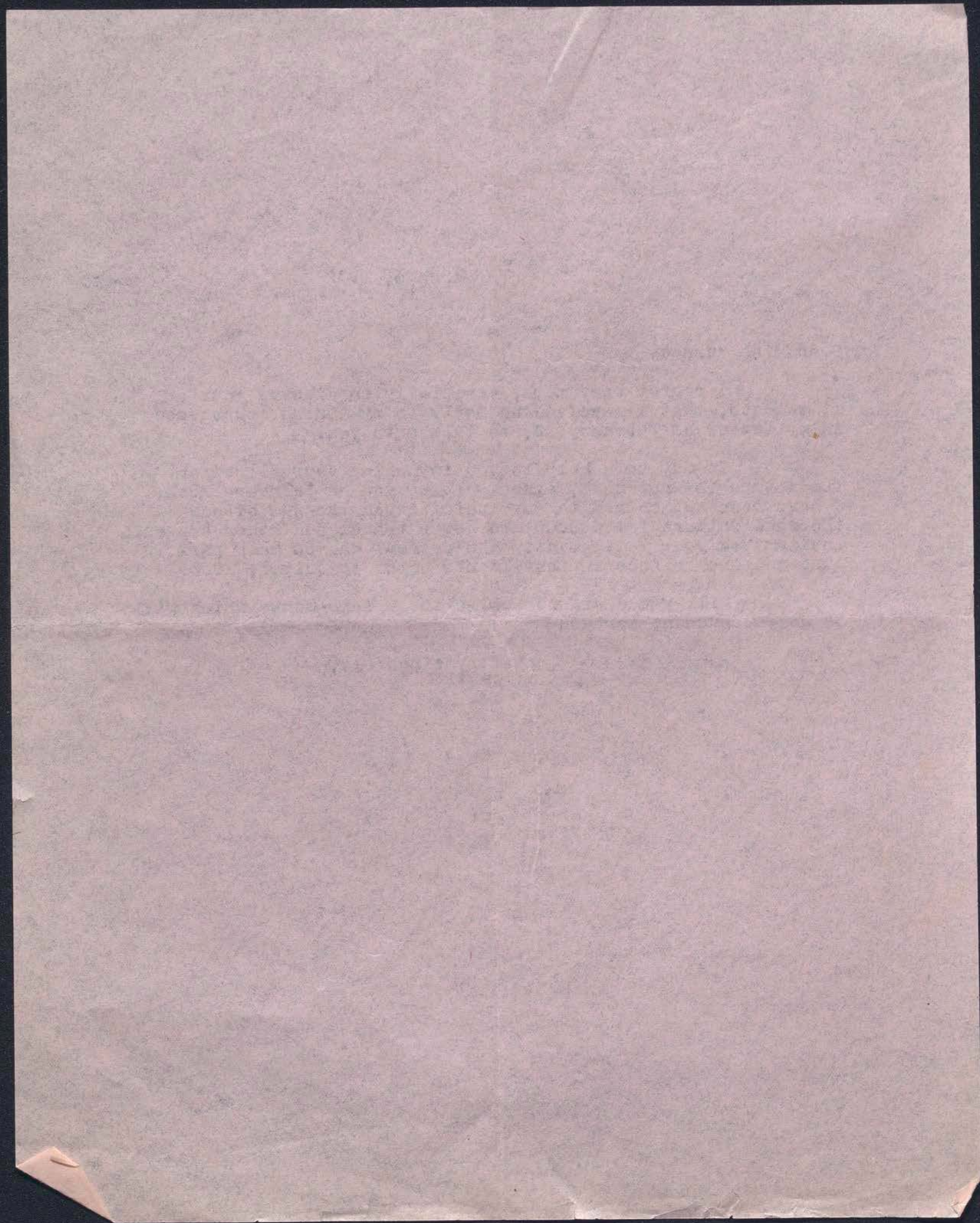
I regret very much, especially in view of your statements, that I received no reply to my desire, expressed in my letter of February 23, to talk with you.

It may be a help to you in making your plans for the future to know that, since writing you on February 29th, I have been authorized to have paid to you the sum of one thousand dollars (\$1,000.00) to cover travel and other expenses incident to your retirement. The payment may be made part in June and the balance in instalments prior to July 1, 1933.

Will you designate to me the arrangements which will be most convenient for you?

Very sincerely,







Copy

March 6, 1932

Dear Dr. Talbot:

I cannot understand the mistake you have made in saying that you received no reply to your letter of Feb. 23rd. Have you forgotten the note I wrote in which I asked if Miss Burns might be present at any discussion of future plans for the Music Dept? You answered that you quite approved of my suggestion and had asked Miss Burns to arrange a time for such a conference. I was therefore most surprised to hear nothing further until I received your letter of Feb. 29th, when I realized you had already taken decided action without consulting me or finding out any of the particulars of my work. The more I think of my long years of service the more hurt I feel at the whole procedure.

I hardly consider the sum of \$1000 is adequate compensation for the loss of a full year's salary plus living expenses, and there are some indignities which even the American dollar cannot efface.

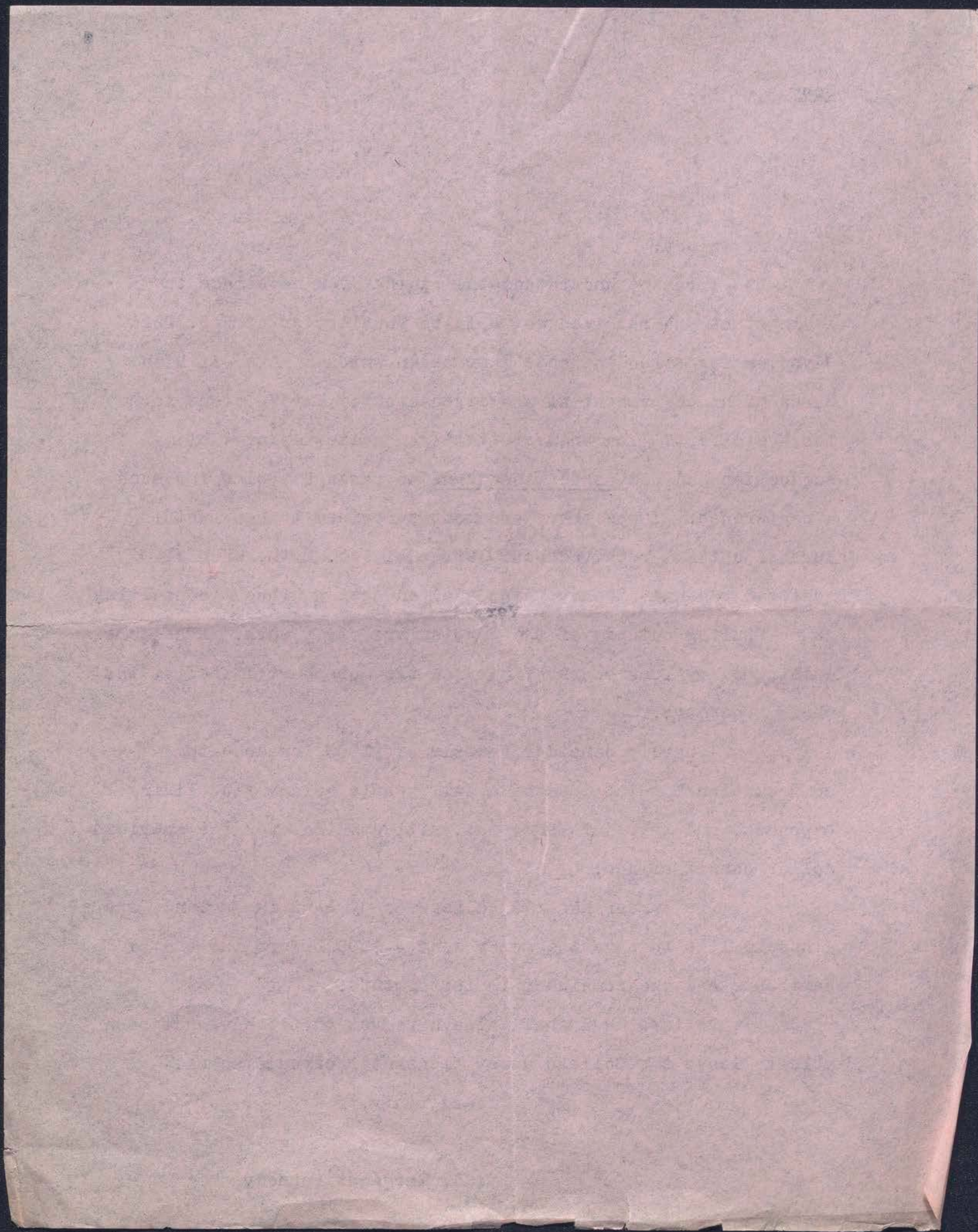
The Bursar has the address of my bank in England, where I should like to have the money sent, --\$500 before the end of next June and the remainder in instalments.

Believe me I shall always regret that I have not been able to leave the College under pleasanter circumstances.

Yours truly,

(Sd) Margaret Kennedy







Copy

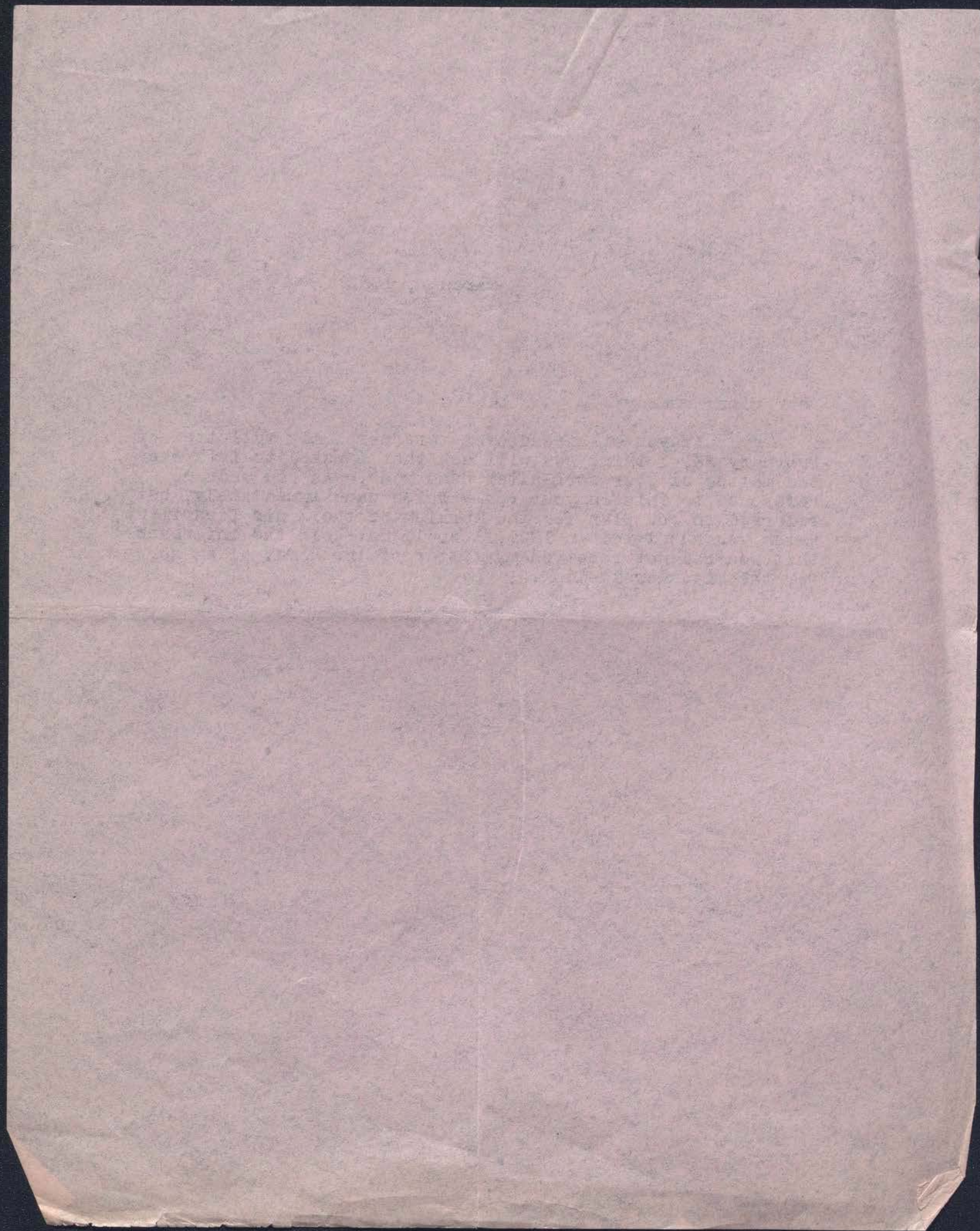
March 7, 1932

Dear Miss Kennedy:

If you will read over more carefully my letter of February 23, I think you will see that I asked to talk over the matter of your work after next year. As you made no reference to this in your reply which came immediately, but referred to you plan for the working of the Music Department, which you submitted in 1929, I could not help the inference that you had not received my letter of the 23rd. I am sorry for the misunderstanding.

Very truly,







March 5, 1932

Mr. Albert W. Staub  
Near East College Association  
18 East 41st Street  
New York City

My dear Mr. Staub:

The situation in the Preparatory School is distressing. On the advice of Miss Burns and Miss Morrow I had decided to cease temporizing and to deal with the situation brought to a focus through a visit upon me by a group of teachers who claimed to represent still others in the Preparatory School.

It was very unfortunate and for other reasons very sad that last night Miss Claraham was removed to the Hospital and operated upon for appendicitis. Word came that she went through the operation very well. Dr. Shepard thought she should be in the Hospital a month. I doubt however, whether he will be able to carry out this plan. It is of course impossible to proceed with the plan I had in mind. In order to secure the cooperation of the School staff and to maintain their morale, I have appointed a committee of three headed by Miss Summers to conduct the affairs of the School in Miss Claraham's absence. I am to meet the School <sup>Staff</sup> at noon today and make the announcement.

A short time before this emergency arose, I received the enclosed communication from Miss Claraham. We had had a brief personal interview in which I had told her that I would endorse her recommendations. I say "brief" because I have not been willing to engage in any argument or submit myself again to unpleasant conditions as seem inevitable when we enter upon a discussion of policies.

Miss Claraham's recommendation in regard to the teacher of Art will require no action in New York and goes away with the necessity of employing the teacher for whom Miss Claraham had previously made a request.



1880

1880

1880



I have not yet learned whether Miss McCauley has been notified of Miss Clarahan's decision. This I will ascertain immediately and tell her that such a recommendation is in general adopted by the New York Office. I understand, however, that your office is not absolutely bound. I am extremely sorry for Miss McCauley whose mother I believe is now dependent upon her since she has lost her position as a teacher, and of course it will be extremely difficult for Miss McCauley to find a new position for herself. It would be strange if a person characterized as Miss McCauley is by Miss Clarahan could do any acceptable work; whether she could succeed in a more encouraging environment, I do not know.

I would recommend that Miss Hart be engaged for another year. I will notify her that there is no "usual increase" of salary, as she has reached the maximum for an instructor, and in view of Miss Clarahan's not very far distant disapproval of Miss Hart, it would seem quite impractical to advance her in grade. On consultation with Miss Miller, I find that it would be better to advance her travel money since in any case she will eventually receive this money than to allow her to borrow money on next year's salary. This arrangement can be effected in this office without action on your part, as I understand the matter.

There have been some interesting developments concerning Miss Fosdick, but I will not attempt to report upon them at the present writing.

You are not the only one to report difficulties, we have our very full share at this end. It may be thought that a small college should not present many problems in administration. I remind myself however, that it is more difficult to make a small watch that can keep correct time than it is to make a large clock which can regulate the sun.

With cordial regards, I am,

Very sincerely,







March 8, 1932

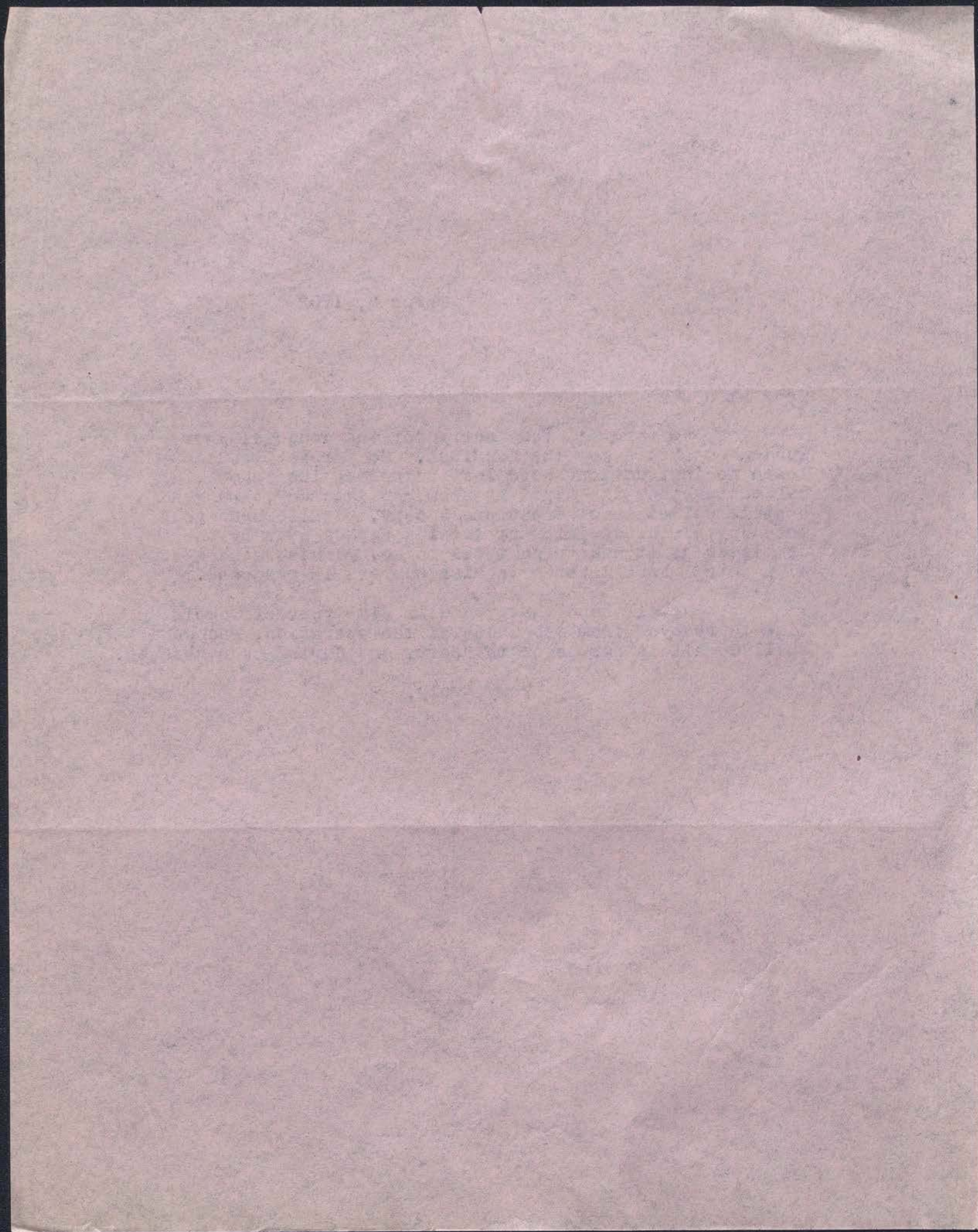
Dear Miss Claraham:

We were all very sorry for the cause of your sudden departure for the Hospital. So far as I could learn no instructions were left regarding the School. I called together the Staff at noon, on Saturday, and read a statement of which I enclose a copy. I also send you the copy of the division of details agreed upon by the Committee as it was transmitted to me. I also send a copy of a note I have written to Miss Summers in response.

We all hope that you will give yourself ample time to recover from the shock of the operation, and we shall do all in our power to "carry on" during your absence.

Very truly,







Copy

MEETING OF THE EXECUTIVE COMMITTEE  
PREPARATORY SCHOOL  
Saturday March 5, 1932 at 6.30 P.M.

Quarter Marks - Due April 7th

Assemblies -

- Tuesday, March 8th - Entire school will go to the College where honor cards will be distributed.
- Tuesday, March 15th - Entire school will go to the College. The program will be given over to a presentation of the plan for two weeks of speaking English. Miss Lewis is chairman of the committee in charge of this.
- Tuesdays thereafter - Senior High School Assembly will be held in #12 and Junior High School Assembly in #63. Miss Schneider's Assembly Committee will be responsible for programs.

Bulletins -

Miss Summers will post teachers' bulletins.  
Miss Schneider will see that the 12.10 program for the week is written on the blackboard downstairs.

Interviews with Parents - Will be taken care of in Miss Summers' Office.

Student Permissions - .. .. .

Physical Education Excuses - .. .. .

Students' Requests - .. .. .

Supplies for Teachers - Will be handled by Miss Solakian.

Order and Discipline\*-

Any serious case is to come before the Executive Committee, the class adviser, and the teacher concerned, meeting together as a Discipline Committee.

Miss Summers and Miss Solakian will be in Bingham Hall until 4.50 each day to control dismissal except on Thursday when Miss Schneider will take charge of it.

Program Conflicts - Report them to Miss Ryan.

Miss Solakian's Time - Will be apportioned by Miss Ryan.

Preparatory Commencement - Miss Schneider is getting preliminary materials.

Absences from Bingham Hall - Teachers leaving Bingham Hall during free periods are asked to let Miss Solakian know where they may be reached in case of emergency.

\*Miss Yonker is asked to work out the floor supervision for the third floor and Miss Lewis for the second.







Dr. William Adams Brown  
March 11, 1932

March 11, 1932

Dr. William Adams Brown  
1105 Park Avenue  
New York City

Dear Dr. Brown:

I have been too long in expressing my gratification. The plan which the Trustees have worked out seems to me a great step forward; my only regret is the delay and uncertainty in regard to carrying it out. We are doing all that we can at this end to prepare the ground for quick action when the time comes, but we have not gone so far I may say as the students have in this respect! The report has reached me from them that the Preparatory School is to be removed to Robert College to be with the Engineering School and Robert College is to come to Constantinople Woman's College! The Faculty at least know that such details have not been considered and cannot be until the Chancellor comes, and I am sure that they are confident he will prove wiser than is suggested by this rumor.

We are struggling hard with the budget and trying to do our share in carrying the load. The standard which the College has set in the quality of its teachers, its equipment and its general standard of living should not be lowered even though it is higher than that of most other institutions in the Near East. The distance from town and the location on a hill and the expenses involved in caring for the extensive grounds involve costs which have to be met.

I am urging that careful scrutiny be given to the expense of running the farm. I think as I did when I was here before, that the production of an entirely safe milk supply is about the only function which can be justified even though hired labor costs very little; this, however, is one of the major problems which will have to be faced next year. Mr. Stevens, I think agrees with me, in any case, he is reducing his staff and setting a quicker pace for the workers whom he is employing.



7



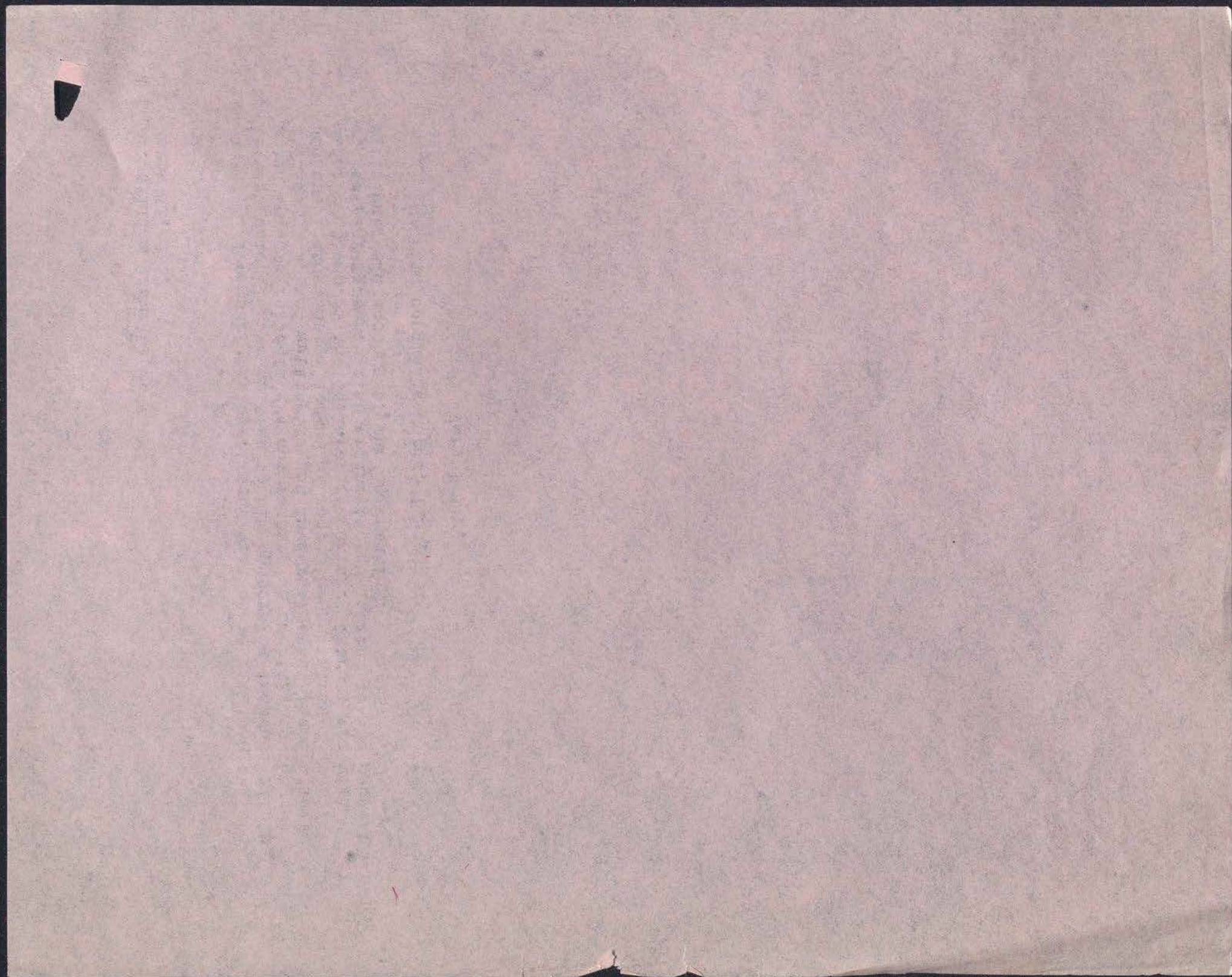
Dr. William Adams Brown  
March 11, 1932

I am sure that Mr. Staub will share with you the letters which I have written to him concerning internal affairs which in some respects are not running as smoothly as they should. I am not writing to you in detail about these affairs because I know what a demand on your time and strength the major problems of the College are making. I trust you will suggest any measure which occurs to you looking to the greater efficiency and economy of our undertaking.

With cordial regards, I am,

Very truly,







Esther S. Mladenovic

Copy

Mar. 16, 1932

Esther S. Mladenovic

Ul. Knez Mihajla, No. 18

Pristina, Kosovo

Yugo-Slavia

S.H.S.

Miss M. Talbot  
Representative of the Trustees  
of the Constantinople Woman's College  
Istanbul

Dear Miss Talbot:

How awful of me, when I received your loving greetings from last December 22, and I but now to inform you of it, and forward you my greetings in return. How glad I was to have those greetings, to hear news from our dear College once again, after so long a time, when I knew nothing of it. But then I doubt if you will believe me that in reality I was so glad to have those news, as for so long a time in return I informed you nothing of it.

Sorry I am, Miss Talbot, that I know you not personally and as I have not had every year's College Calendar, so I know nothing of you as to when you have been sometimes before in the College, as and now you are there? What a joy it must be though for you as for any others also who have the privilege of visiting the College when possible or in being in it, with some new change of life! At the time of my College years, when I was coming there, it seemed somehow easy enough and near enough for me to come there. However, not so is it now: for one thing as we have boundary lines now, and for another as I am left at home as most useless now since 1924th year, and then how to succeed with any service of mine, and make a resolution to come and visit our College? What a pity that in our country and in our schools not yet English language is being introduced and welcomed and so put into practice, and thus then that I could be of some use anywhere, with that, if with nothing else. As for my teaching in our Preparatory schools, I was used in that for some ten years, namely from 1914 to 1924. At those war years and with the help of an English friend in our Belgrade, a worker of "The British and Foreign Bible Society" he introduced me to our Ministry of Education, and I was accepted as a Serbian teacher. But then with changes in our Ministry, and a change had to come to me also, when after those ten years of teaching I was found then wrong as I had not followed any special Serbian teacher's schools; next blamed as a Protestant and at the same time as a Bulgarian as I had been keeping up with that language both in our first American school in Monastir and then so also in our College, when the Serbian just for me could not be put into practice, and so I joined the Bulgarians then. My weakness and sickness then, my falling attacks which had started with me at the first







summer after my College graduation but had not given me up in all those my first teaching years; however, now this too was a cause for an ending to all my greatly loved business. I remember well, when being in our schools here and I had forwarded some instructive pamphlets to my children, how I was blamed for that, as not being a Serbian teacher, but simply as "Protestant"; as also when I was and in an orphanage here and with some orphan children and then my education to those children all seemed at the end wrong too.

And so now what a great kindness is being forwarded unto us, by our dear College, when the members of its faculty are desirous of keeping in touch with us the Alumnae; in serving us in any possible way and responding to any request of ours and for any needed help. Words I have none with which I can express my gratitude as for that grand act of those our College people. However, one comfort I have as to that, and this is that I can ask our God and heavenly Father to bestow you rewards as He knows best how and as He can best.

Sad my case is for the present as I am still attacked now and then with my falling sickness; and being with it who then of all our people would consent to accept me in any department of business at all. Yes, the first blame put upon me, that I have not studied our Serbian language and then the second as this bitter my attacks visit me now and then; so with these two causes I seem unfit for anything useful in my land and among my people.

As such is my present, sad state and what then can I further do, and what further steps can I take, so as to strengthen my intellectual interests? My greatest struggles for the present are, that I may find some real relief of these my serious pains; and if God be merciful unto me and help me as He knows best how, then most surely He can use me once again in some better service of His.

"I lay my griefs on Jesus,  
My burdens and my cares;  
He from them all releases,  
He all my sorrows shares."

Trusting you will excuse me, as I so late answer to your so interesting letter, which is not of carelessness at all; but of real many present troubles, as and so many others also of our alumnae and our dear teachers are waiting me for an answer.

With many loving greetings to our dear College and with many thanks again for its remembrances of me this time also.

The Alumna of the College,  
(Sd) Esther S. Mladenovic

March 16, 1932

Can I ask for any College Calendar, if at any time can be forwarded me?







# NEAR EAST COLLEGE ASSOCIATION

INCORPORATED

AN INVESTMENT IN INTERNATIONAL GOOD WILL

ROBERT COLLEGE, CONSTANTINOPLE  
AMERICAN UNIVERSITY OF BEIRUT, SYRIA  
CONSTANTINOPLE WOMAN'S COLLEGE  
INTERNATIONAL COLLEGE, SMYRNA  
AMERICAN COLLEGE OF SOFIA, BULGARIA  
ATHENS COLLEGE, GREECE

18 EAST 41 STREET  
NEW YORK, N.Y.

TELEPHONE  
LEXINGTON 2-3154

CABLE ADDRESS  
NECAS NEWYORK

## EXECUTIVE COMMITTEE

WILLIAM M. KINGSLEY  
EDWARD CAPPS  
LUCIUS R. EASTMAN  
HAROLD AMES HATCH  
ARTHUR CURTISS JAMES  
WILLIAM FELLOWES MORGAN, JR.  
GEORGE W. PERKINS  
GEORGE A. PLIMPTON  
FRANK P. SHEPARD  
ALBERT W. STAUB, AMERICAN DIRECTOR  
LEOLIN H. KEENEY, ASSISTANT TREASURER

#220

March 17, 1932.

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey.

My dear Dr. Talbot:

Your letter of March 5th has just arrived. I am exceedingly sorry to hear of Miss Clarahan's illness. The fact that she has had to be operated upon for appendicitis might account for a great many things.

I wish to congratulate you upon the way in which you are solving so many difficult problems. As I understand it, we are not to send any additional teachers from America other than Dr. Kimball and Miss Robb.

I think your letters to Miss Kennedy were very tactful indeed. I am glad that that particular problem has been definitely settled.

On Tuesday Mr. Raymond Fosdick called at the office. We had a very satisfactory chat. I told him about the larger problems that we were handling and he saw at once that his sister's situation was a mere incident. I also told him that I thought that Miss Clarahan was not in good health and that she would probably have to have a long rest. I must say that Mr. Fosdick was very fine in his attitude. He asked for no special favor and at the close stated that he was going to urge his sister to hang on.



NEVER LEAST CONFIDENCE SOCIETY FOR



Dr. Marion Talbot  
March 17, 1932.

It is such a pleasure to deal with people with large minds. I don't know whether I told you or not but Mr. Fosdick helped us decidedly in connection with certain Rockefeller gifts. While he would be one of the last people in the world to expect this fact to influence our attitude toward his sister, I do think it becomes us to be as considerate as possible, especially when Miss Fosdick seems to be such a demure person herself.

Thank you for the minutes of the meeting of the Business Administrative Council held on March 1st. It seems to me that your procedure was very business-like. I can see where Mr. Stevens is helpful in a situation of this kind.

I have a long letter from Miss Burns with reference to the possibility of our retaining Mr. Stevens for one more year on the basis of his present arrangement. Since you and Miss Burns approve of this, I shall recommend it to the Finance Committee just as soon as I hear from you that the arrangement is agreeable to Mr. Stevens.

May I repeat once more how satisfactory it is to receive your letters. They are so clear and definite in every way. It is a great pleasure to work with you. Mr. Keeney and I will talk over the question you raised about insurance. That is one of the difficult things that come up every now and then. I wish we could get it settled once and forever.

With kind personal regards, I am

Very sincerely yours,

*Allen W. Steinhilber*

American Director.

S:P







UNION THEOLOGICAL SEMINARY  
BROADWAY AT 120TH STREET  
NEW YORK

March 22, 1932.

*Very nice but not fully deserved!*

Dear Dr. Talbot:

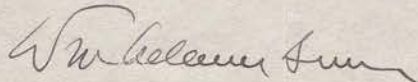
*Pretty generally known but not through the women*

Thank you for your good letter of March eleventh, just received. I am glad to know that the plan on which we are working seems to you a satisfactory one. With you, I share your regret that we have been able to move so slowly, but the obstacles have been very great. I have been greatly encouraged by a letter which has come from Dr. Huntington to Dr. Coffin in which he expresses his cordial approval not only of the plan in general but of our invitation to Dr. Monroe. With this attitude on the part of both colleges I cannot but hope that he will see his way to accept and that we shall find ourselves on the eve of a great step forward.

May I say in this connection that I appreciate how many and what heavy burdens you have been carrying. I appreciate your consideration in not troubling me personally with more of them, but indirectly through Mr. Staub and in other ways I have known something of what you have been going through. I cannot tell you how much we all appreciate the very great and indeed distinguished service which you have been rendering to our College. I wish we did not have to add to this budget troubles also; but when you consider the situation in our own institutions at home, the situation at the College seems by comparison a rosy one. I hope you will help the teachers and others who must make any sacrifices to appreciate this.

With cordial greetings and good wishes,  
I remain,

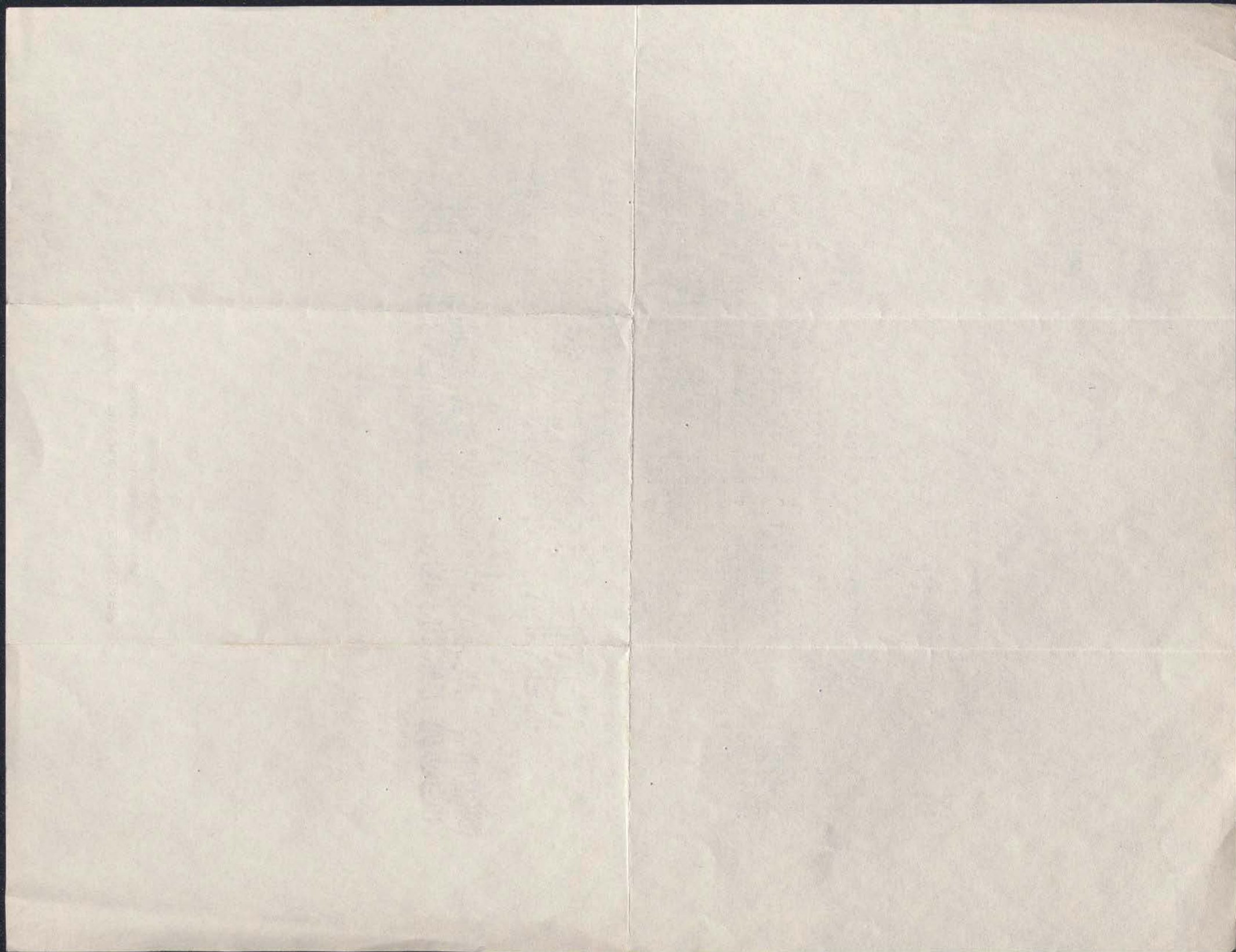
Yours very sincerely,



William Adams Brown

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey







xx 1039

March 26, 1932

Dr. William Adams Brown  
1105 Park Avenue  
New York City

Dear Dr. Brown:

In handling the very grave problem concerning Miss Clarahan, which in spite of all the patience and skill I could muster, has steadily grown from bad to worse, I have taken satisfaction in the messages from you which have given me moral support.

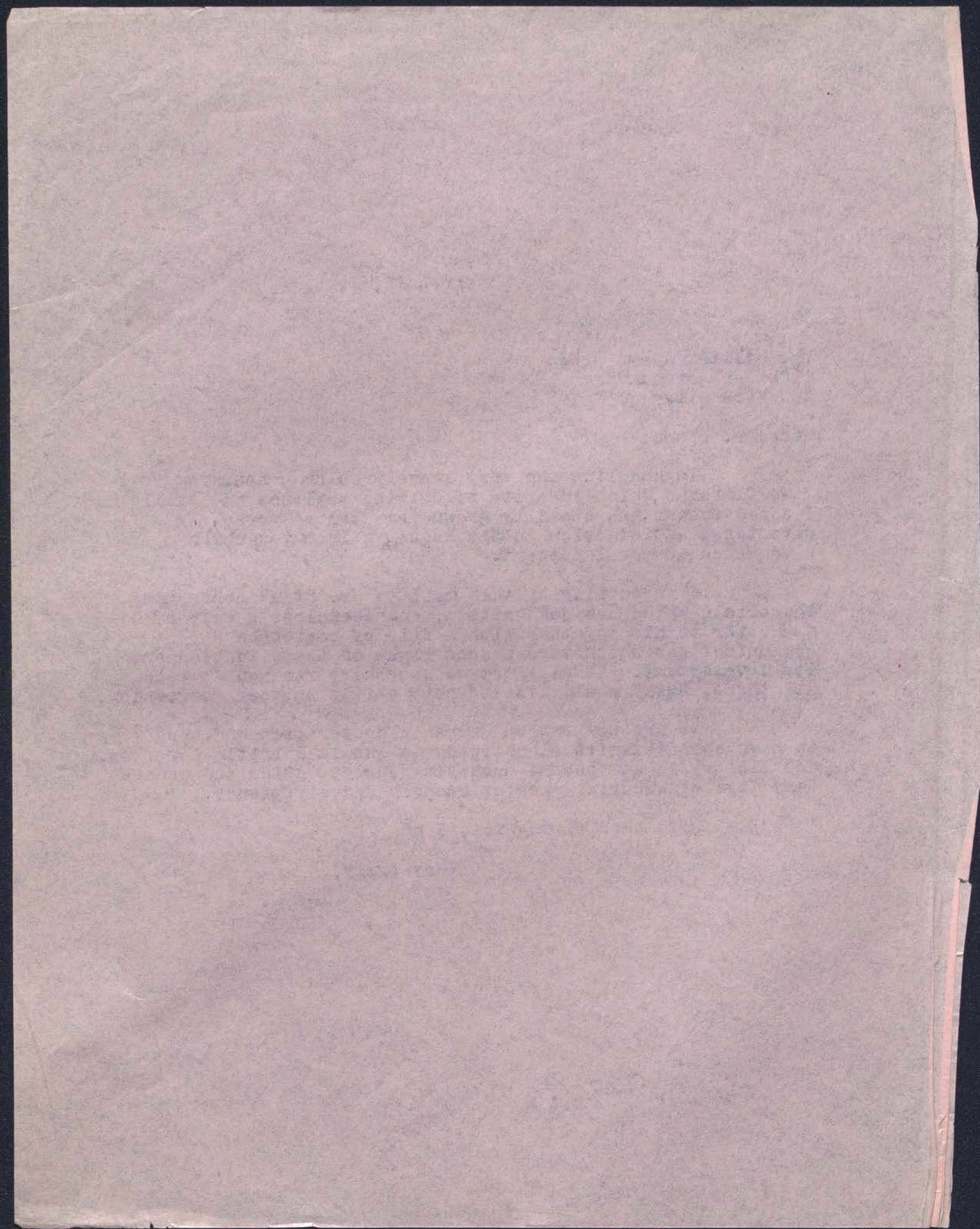
I am writing by this mail to Mr. Staub concerning the crisis which has just arisen, and I enclose a copy of my letter to him together with a file of copies of communications which throws some light on the situation and its development. It will not be necessary for you to read all these, but I would like to have a file in your possession.

We are working on means of cooperation and hope to have some definite plans ready to submit a little later on. The Library is at present occupying our attention and we see many ways of securing greater economy and efficiency.

With cordial regards, I am

Very truly,







Copy

CONSTANTINOPLE COLLEGE

Alumnae and Students Association

Athens, Greece

March 21, 1932

Dear President:-

First of all allow me to extend to you, on the part of the Athens Alumnae, a cordial welcome, and to express the hope that we shall have an early opportunity to make your acquaintance.

We hope our Charter Day telegram was received in time; please accept our very sincere wishes for the prosperity and success of the College. May we see it holding its reputation higher and higher and contributing to the enlightenment and education of many generations.

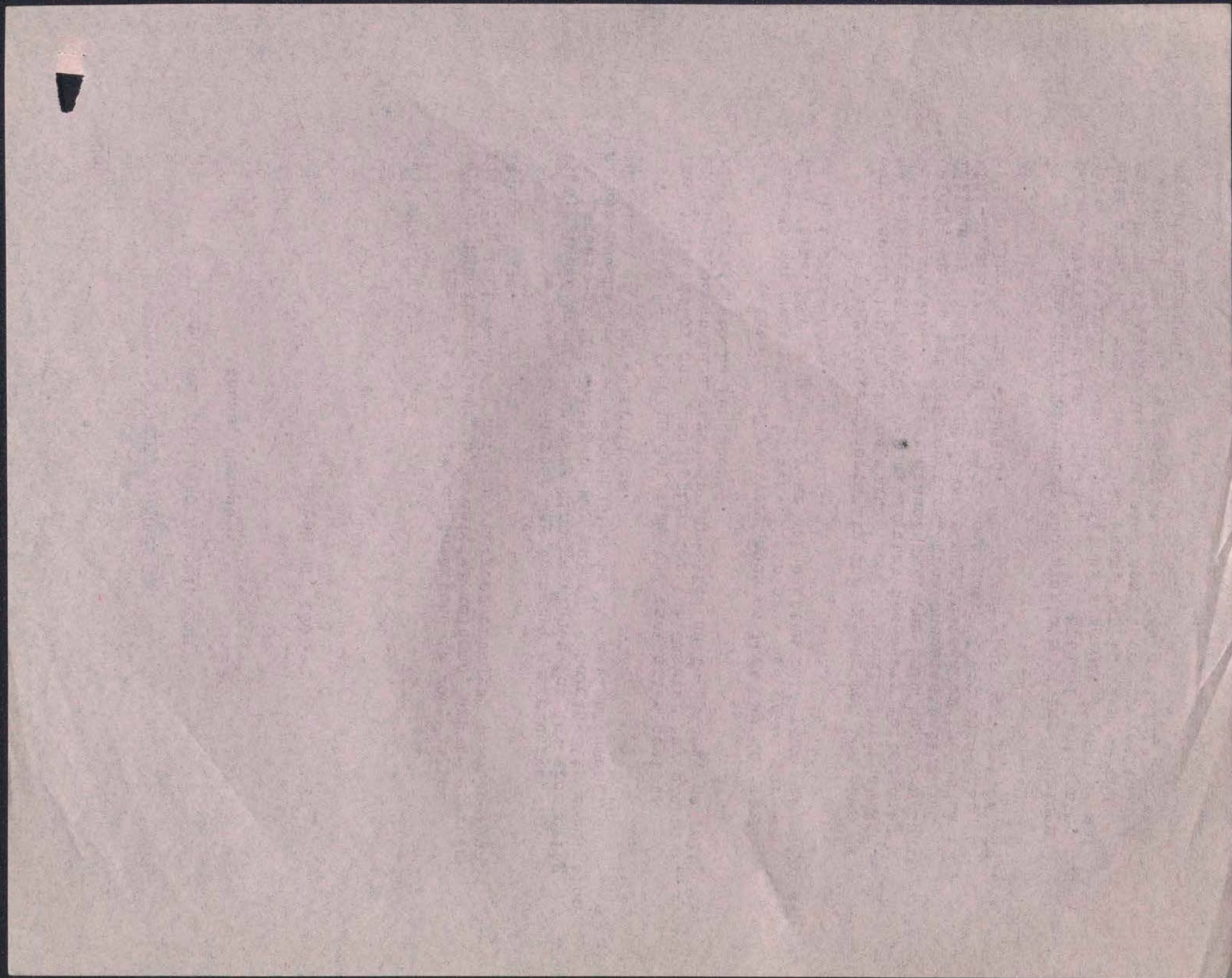
We received in due time the invitation sent to the President of our Association for the Charter Day exercises. Though circumstances have not permitted us to attend, we felt very thankful to be remembered.

We thought of you very much on that day and of the Seniors who were going to wear their caps and gowns for the first time! We hope that your celebration this year was as good as in the old days.

I take this opportunity for giving you the news of our Association in Athens which I am sure will interest you. We celebrated Charter Day by a quiet tea-party followed by a business meeting. As our annual ball was held hardly a month before, we had not yet recovered from the dissipation and fatigue of the dance and that is why instead of the usual "thé-dansant" we had tea with no dance. I attach a list of the Alumnae who attended. There was also Mrs. Davies with us.

Our ball, held under the auspices of the American Charge d'Affaires and his wife, on the 27th of last month, was quite successful. Our net profit of some Dr. 35,000 is not much below the sum raised last year, but in view of the exceptionally difficult financial conditions prevailing in Athens at present, we should be more than grateful for the results obtained.







Though raising the money may seem hard enough, deciding on what to spend it is still harder. We seem to have too many ideas - too often contradictory; more than one ambition with which to contend. Some of us have the ambition to do something very wonderful, something that will outshine the efforts of any other philanthropic society in the town. But in spite of all these ideals when we consider the means at our disposal we are brought home to the conclusion that our wings are too small.

In a previous letter addressed to Miss Adams, I told her that we contributed last year Dr. 15,000 for the erection of a Dispensary by the Patriotic League a long established local Society which is doing excellent work for the welfare of children and mothers. The building cost Dr. 130,000 and we plan to cover the whole cost by instalments. We voted another Dr. 5000 this year. We voted Dr. 5000 to provide for a few destitute women or girls to take a vacation at the camp of the Y.W.C.A.; we also voted Dr. 3000 for the purchase of equipment for our Nea Ionia playground. And last of all we voted Dr. 20,000 for the installation of a Children's Station. This sum is infinitely too small for a cause such as this, but we have in mind to ask the assistance of the Ministry of Social Welfare before starting anything in that direction.

All this was decided during our Charter Day meeting; I am certain that you will consider it no small tribute from your girls in Athens.

Wishing you and the College every possible success, I beg to remain on the part of the Athens Alumnae,

Very sincerely yours,

(Sd) M. Kyriazi

Secretary

Miss Marion Talbot  
President  
Istanbul Amerikan Kiz Koleji  
Galata Post Office Box 39  
Istanbul, Turkey







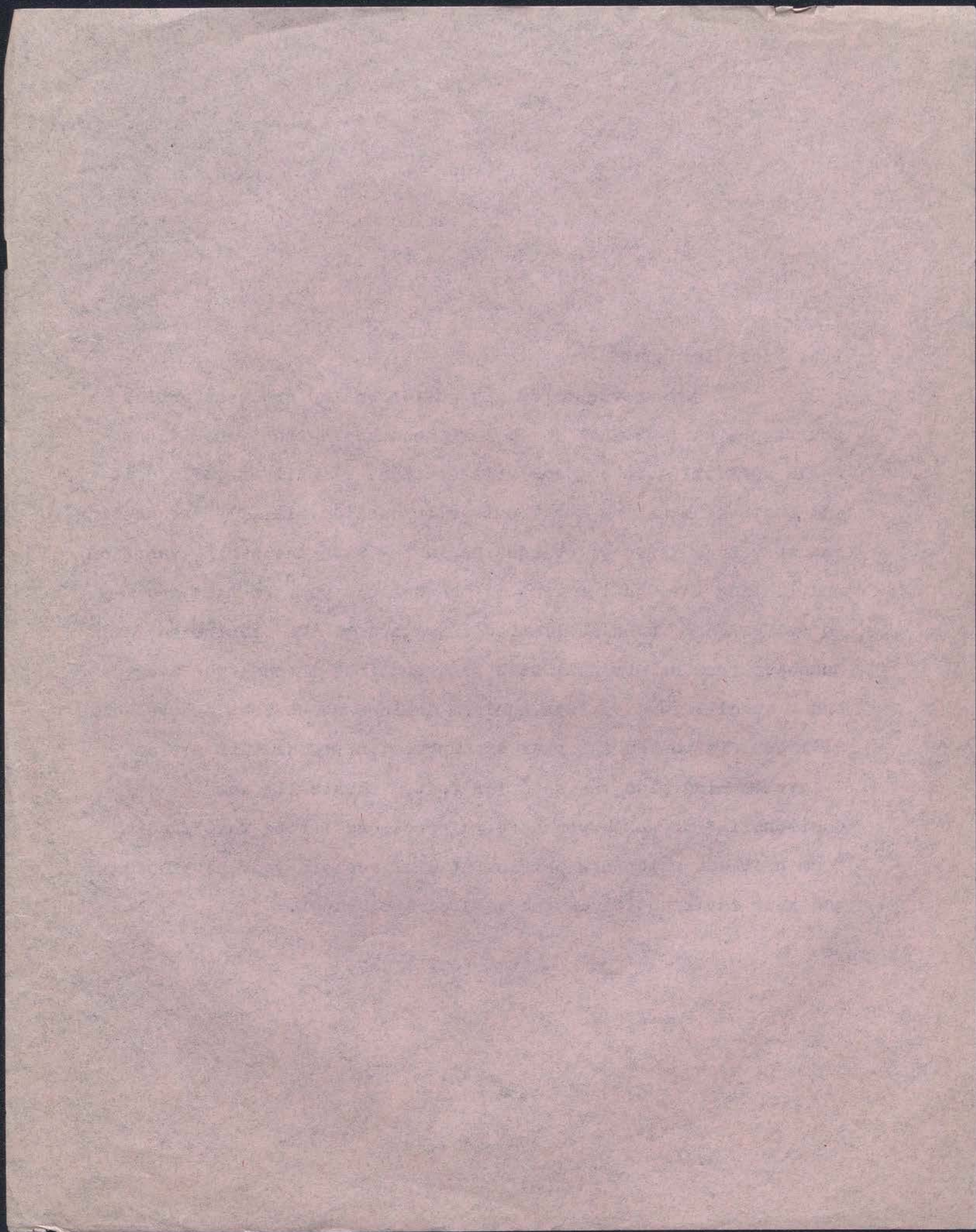
March 23, 1932

Dear Miss Clarehan:

I have never taken any action on the "release" which you requested last fall for I have been hoping that conditions would work out more to your satisfaction. I will still hold it and instead of asking the Trustees to consider it, I am requesting you to take a leave of absence beginning with the spring vacation and lasting through the rest of the College year so that you may go to New York for consultation in regard to the affairs of the School. Your salary will of course continue through the year and a special fund of five hundred dollars which the College holds will be paid to you for your expenses. In taking this action I have in mind also the need for rest, "physically and emotionally" to which you have referred and I hope that freedom from problems which are perplexing will restore your happiness and your satisfaction in the work of the School.

Very truly,







ISTANBUL AMERIKAN KIZ KOLEJI  
CONSTANTINOPLE WOMAN'S COLLEGE  
Galata P. O. Box 39  
ISTANBUL, TURKEY

Cable: "CONCOLL", Istanbul

Telephone: BEBEK 160

March 24, 1932

Dear Dr. Talbot,

Your letter of yesterday was quite a surprise to me. I have believed that the letter of last fall referred to by you was acted upon conclusively in a conference we had at your invitation soon after you received the letter, and that the whole matter was a closed incident. I acted and spoke in good faith in that conference; I believed and have continued to believe that you did, also. Any difference of opinion about policy that we may have had since that time has been quite honest on my part, and a thing quite apart from the incident that elicited the letter you cite. Moreover, such difference of opinion might have been resolved, I believe, had there been opportunity for conference when I could have explained some of the conditions under which I work.

At the present time I am quite well, and the prospects are that I shall gain steadily in strength. The two sources of infection that apparently disturbed me physically for a time have been removed,— an ulcerated tooth, and a diseased appendix. My rapid recovery from the recent operation for the latter is evidence of my good health. It is but natural that I should take a few precautions this first week to conserve newly returning strength.

It is a most inconvenient time for me to go to America as you suggest, because of recent unexpected expenses and for other reasons vital to me. Moreover, I believe that I have no moral right to accept more than \$1000 of unearned money from this College in this time of financial stress, or at any other time. Also, it is not a convenient time for me to leave the school. It has been a very hard year with many unavoidable interruptions and there is much to do by way of knitting threads together. It is the time of the year when one gathers in the results of the year's work, good and bad, and tries to round out affairs toward an honorable close. It is also the time when I would gather in and formulate for guidance the results of four years' study of the situation.

You know, in part, about the problems of the year. They have been many and very trying.— Some of these problems have been unique; nearly all of them have been time-consuming and energy-exhausting. Moreover, they have been of such



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ISTANBUL AMERIKAN KIZ KOLEJI  
CONSTANTINOPLE WOMAN'S COLLEGE  
Galata P. O. Box 39  
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Cable: "CONCOLL", Istanbul

Telephone: BEBEK 150

- 2 -

character as to leave but little time for what seemed the vital work of the school within itself, and that fact troubled me. For example, I have had little time to follow my customary ways of getting acquainted with a corps of new teachers, and establishing confidence among them; I have missed the friendly contacts formed in the past. Now, most of the problems are solved. Two remain unsolved and I would not be happy if I were to leave them so. I have time at last for the things I want to do. And the "emotional" strain you remind me of is over.

In addition to Bingham Hall there are my Education classes in the college. I am much interested in these classes: one has been a source of pleasure and confidence this year, the other has given me some anxiety; I do not want to leave them at this time.

I have referred to the inconveniences of this American trip both personal and institutional. There is another phase of the matter that must be evident to you. For these reasons as well as because of my good health I believe that I am justified in asking for the privilege of a conference. I am quite strong enough for such conference at your convenience.

I teach from 10 to 11:30 today, and have a conference with two classes at 12:10; otherwise I am free.

Yours very truly,

*Elizabeth Clarsen*







xxx 1039

March 26, 1932

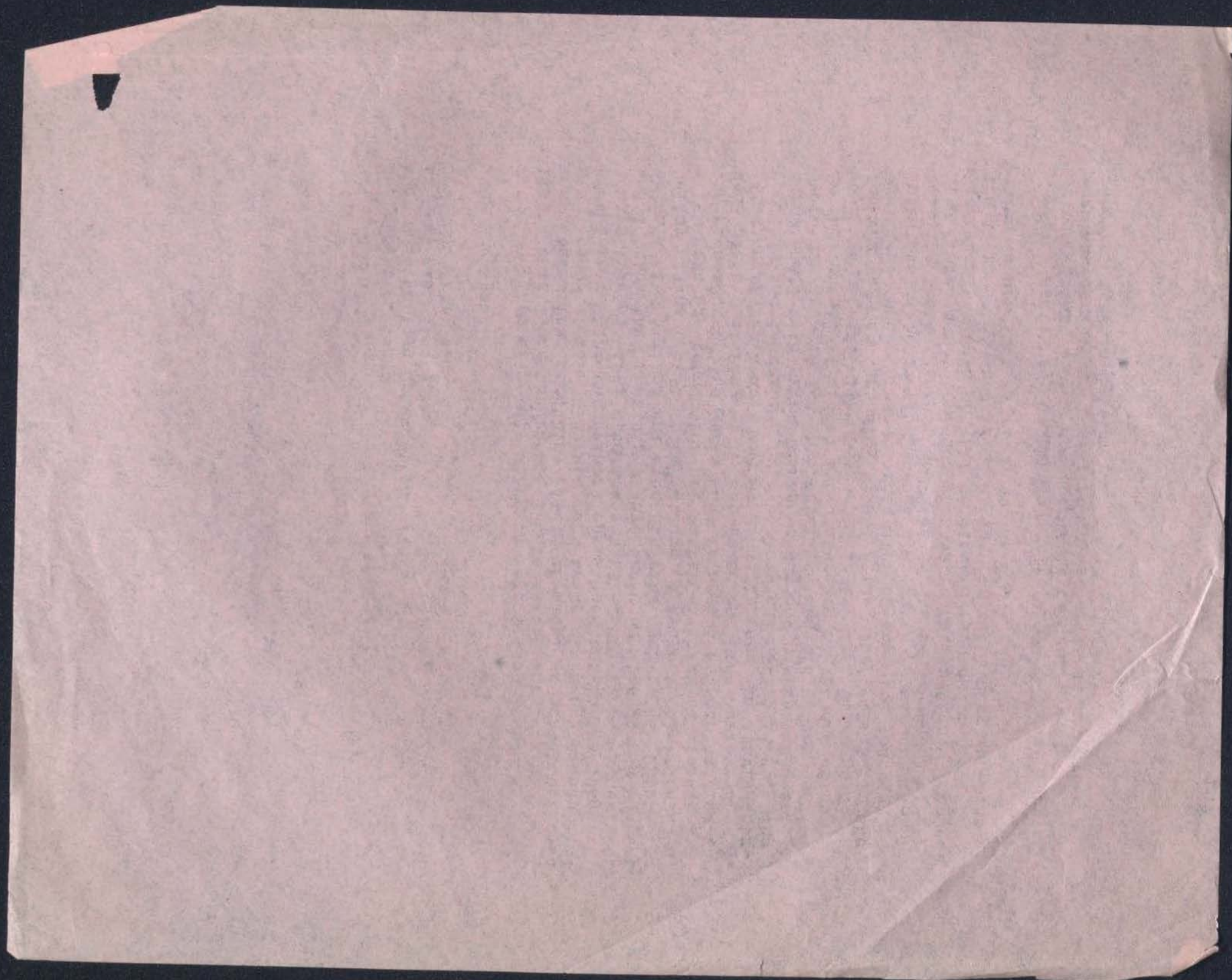
Mr. Albert W. Staub  
Near East College Association  
18 East 41st Street  
New York City

Dear Mr. Staub:

I am extremely sorry to report that something like a crisis has occurred. I have shared the fear of many others that something like a physical or mental collapse might occur if Miss Clarahan were to be given any conception of the prevailing unhappiness and discontent in the School. I have tried to deal with the situation fairly and sympathetically, and I think that possibly I have erred as Miss Morrow suggests by being too patient and even "leaning backward". This policy having proved to be failure, I wrote to Miss Clarahan a few days ago requesting her to take a leave of absence for the remainder of the year. She requested a conference which took place yesterday with Miss Burns and Miss Morrow present. After nearly an hour spent by Miss Clarahan in stating her position and describing her problems and difficulties, Miss Burns and I with great frankness but not completeness set forth the grounds for the prevailing unsatisfactory condition in the School. I closed the conference at the end of an hour and a half, with Miss Burns urging Miss Clarahan to take the vacation and pressing upon her the great difficulty she would have under present circumstances and with the best possible intention of recovering the morale of the School and rebuilding the enthusiasm and zest of the teachers and with Miss Clarahan's appeal for personal consideration. I do not know what the outcome will be since my proposition was that the leave of absence would begin with our spring vacation which occurs from April 13 to the 26.

It is impossible for me to express the measure of my regret that I have not been able to handle this situation more successfully. I am planning to write to Dr. Brown somewhat more in detail.







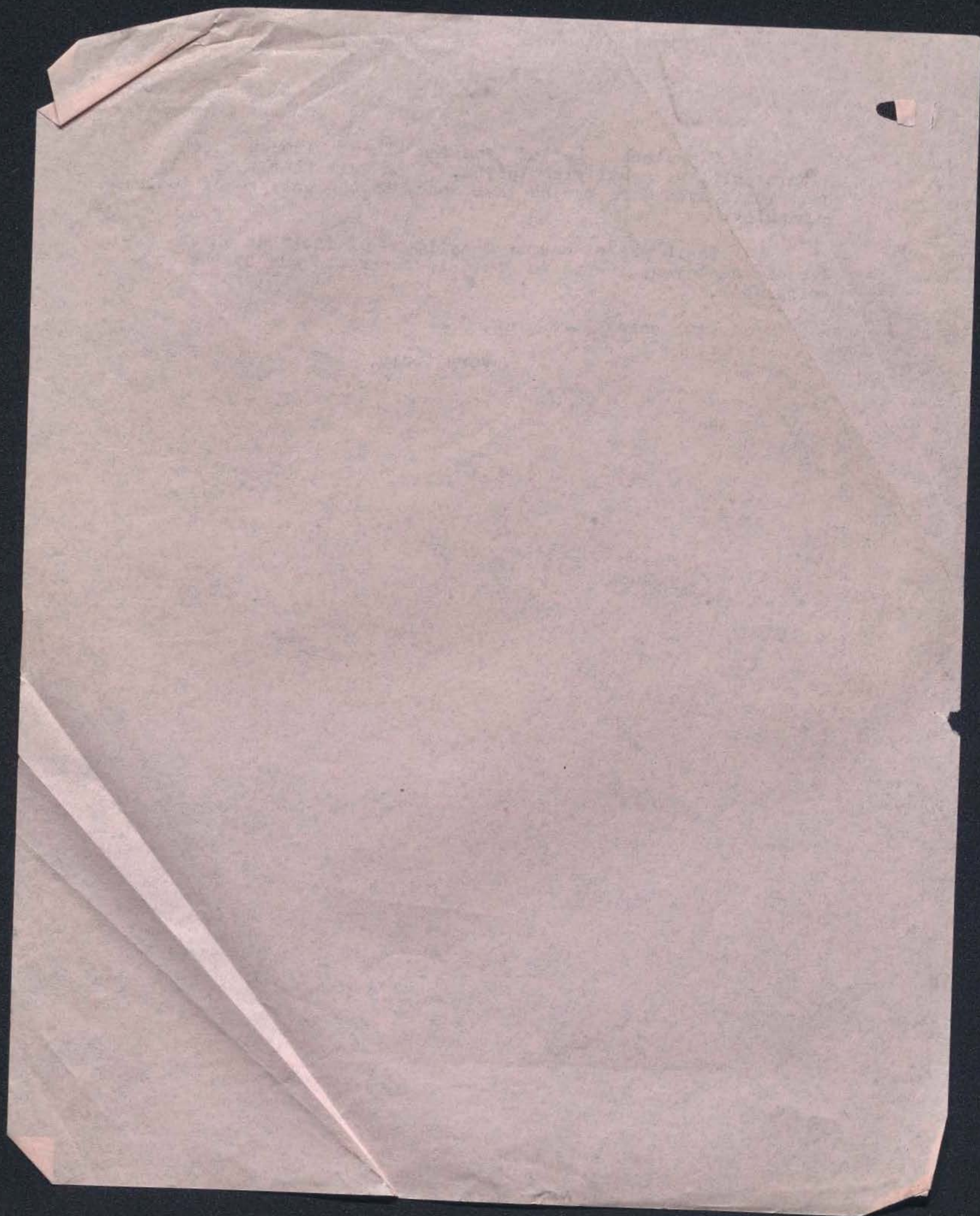
I enclose a letter from the Athens Alumnae which I think will be gratifying to you. I am sure that they will contribute even more brains than money to the welfare of their community.

There are of course many items of interest which I could send you; I want to get this report to you by the outgoing mail.

With cordial regards, I am

Very truly,







FOR INTER-DEPARTMENTAL USE

(WRITE ON ONE SIDE ONLY)

TO Dr. Talbot  
FROM Miss Clarahan

DATE March 28, 1932

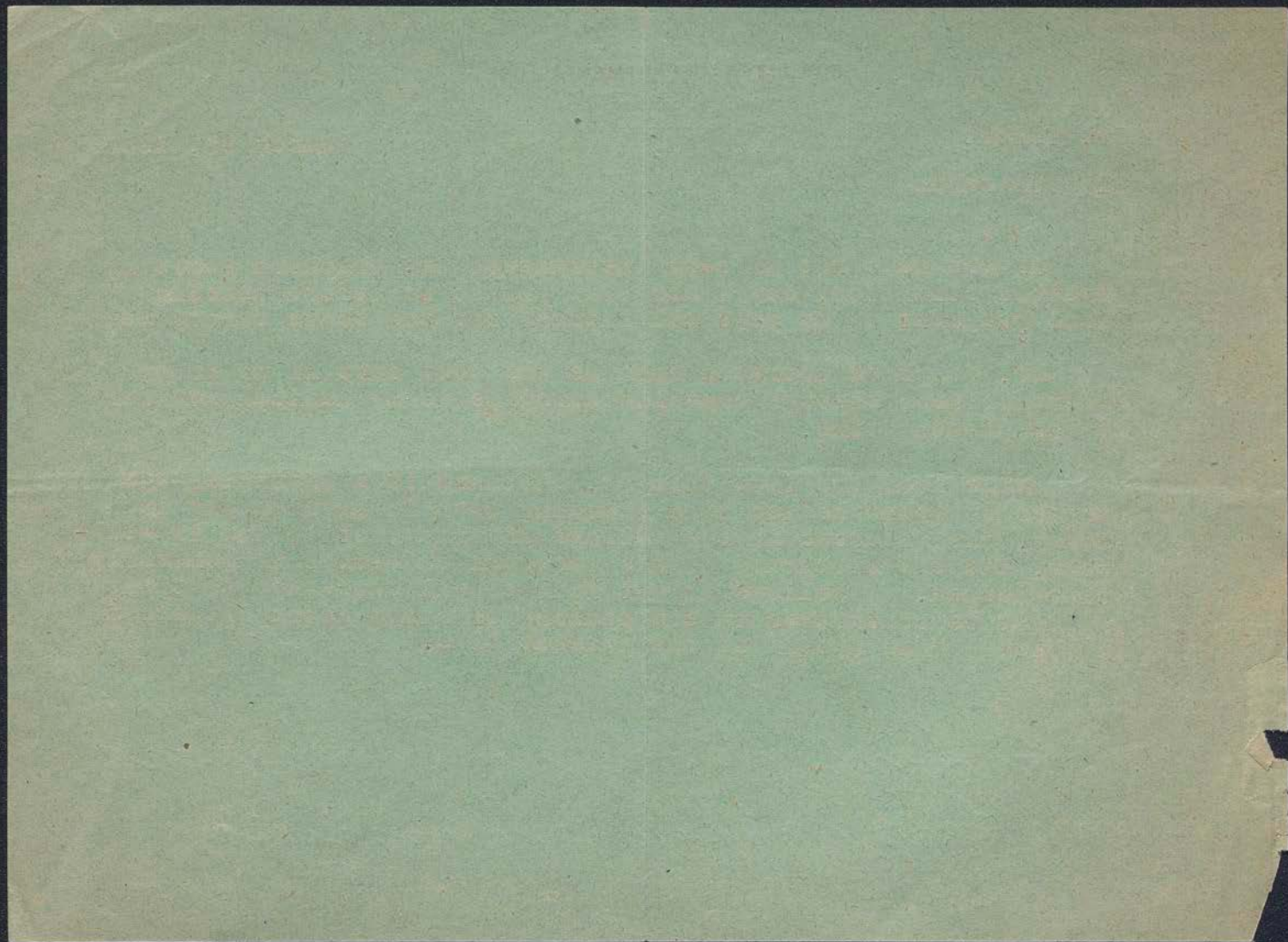
If you have not already interviewed Dr. Shepherd about my physical condition, may I ask that you do so before passing final judgment on my physical fitness for the tasks before me?

Dr. Shepherd operated upon me and took care of me in my recent illness through convalescence; he is my medical adviser at the present time.

Aside from the fact that Dr. Shepherd is a physician and surgeon of acknowledged high standing both in America and in Turkey, his interest in the welfare of this institution is well-known, and the sincerity of his personal character is generally acknowledged. I believe it but fair to all concerned that his judgment be considered in the pooling of minds about situation in which I find myself at the present time.

*I have not interviewed Dr. Shepherd  
and have no plan for doing so.*







March 30, 1932

Mr. Albert W. Staub  
Near East College Association  
18 East 41st Street  
New York City

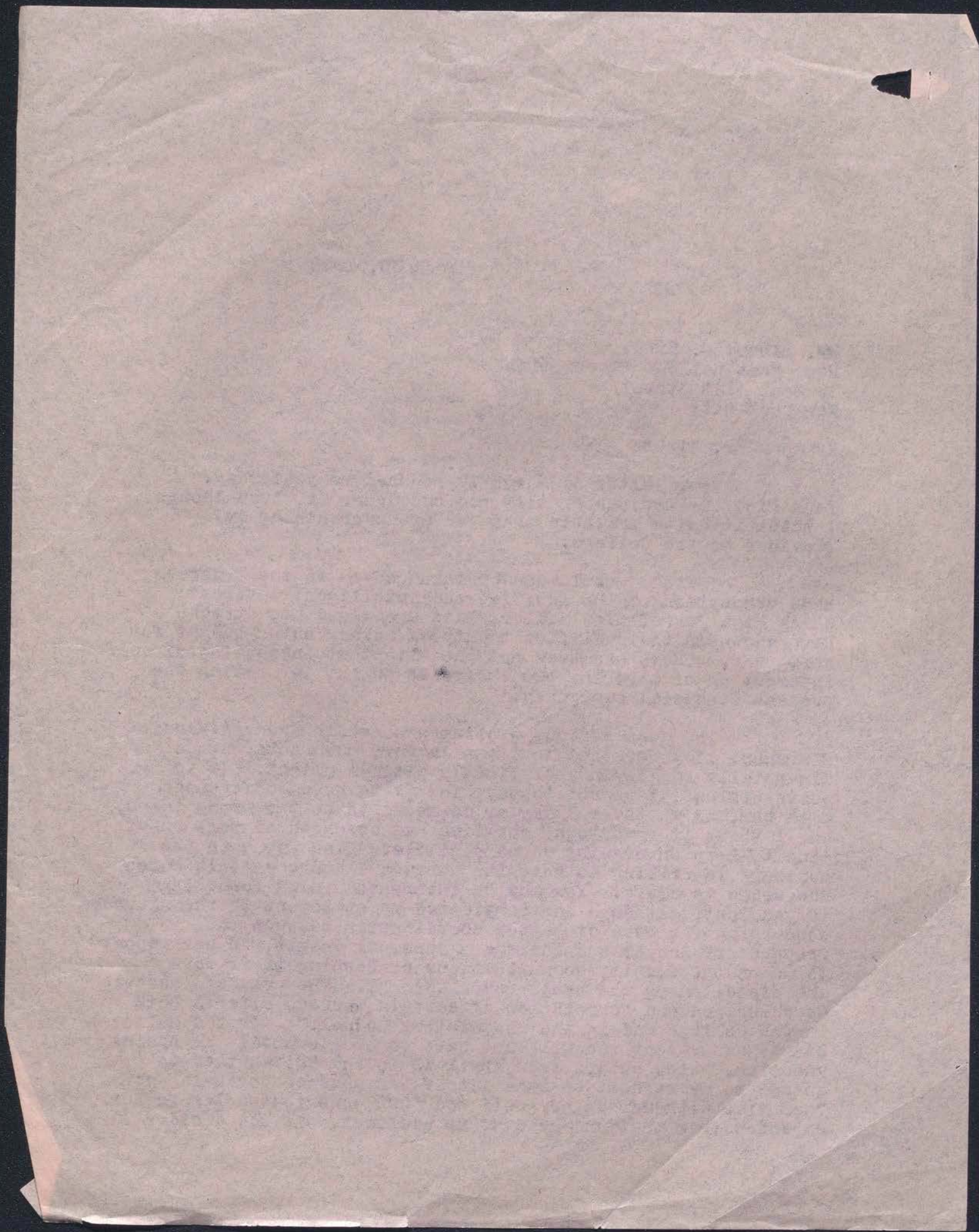
My dear Mr. Staub:

Your letter of March 17 reached me yesterday. Your kind expressions gratify and encourage me, even though I think it quite probable that you are overvaluing my services to the College.

I wish I could convey through you to the Trustees some conception of the devotion and intelligent interest which Miss Burns, Miss Miller, Miss Craig and Mr. Stevens have shown in their difficult duty of making out a budget for next year. There has been not the slightest indication of self-interest or of anything but desire to assist in meeting the present financial emergency.

The most serious problem we have to face is Miss Clarahan. I understand that she is very much embarrassed financially and is in a distinctly pitiful plight. It is quite useless, I regret to say, for me to have conferences with her, as whatever I say or do seems to be the wrong thing, and I think it a waste of her time and strength as well as of mine to keep on arguing round a circle. Miss Burns on the contrary is willing to have the hours and hours of talk which she seems to crave. You may be interested in my reporting to you that, although she considered my statement to the alumnae concerning the need of better coordination between the Preparatory School and College a personal insult, in her report to me on the faculty communications concerning their work she stated among the needs revealed: "1. The need of greater coordination and correlation of certain courses offered both in the College and in the Preparatory School." As the matter stands at present she will not have to decide until the spring vacation, which occurs from April 13 to the 25, whether to accede to my request to take a leave of absence beginning at that time with her salary paid and \$500 contributed toward her expenses from the fund held at my disposal. If she decides







not to do this I shall not immediately press the matter. Ultimately, however, I think some action will be necessary looking to some change either on her part or through action by the Trustees.

We are to have a few Robert College and Constantinople College Faculty members who are concerned with the libraries meet for the purpose of outlining a series of problems involved in future cooperation which we may submit to Mr. Bishop on his arrival the first of the week. I am planning to have both Library Boards meet with him at dinner some evening for a conference. This seems to me one of the most important cooperative projects which are at present under consideration.

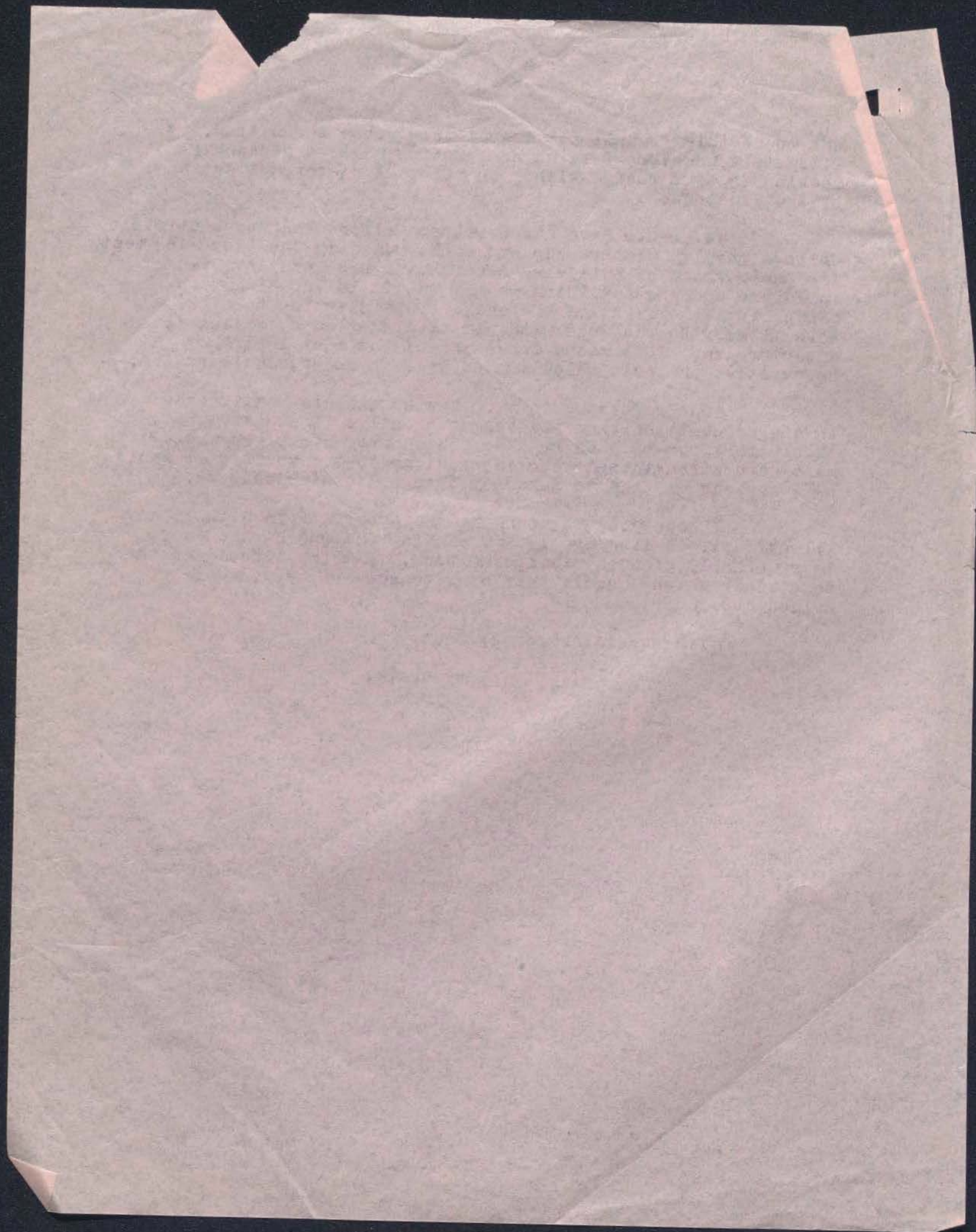
Your reference to Mr. Stevens and his continuance in his present position pleases me greatly. I am sure that the letter from me which reached you shortly after you wrote must have strengthened your impressions that I believe it would be a serious mistake to make any change at this juncture.

I hope you are standing the heavy strain without any ill effects. I find myself approaching the end of the year in remarkably good physical condition. I think indeed I have some vigor which I could pass over to some of my younger colleagues.

With cordial regards, I am,

Very truly,







CONSTANTINOPLE WOMAN'S COLLEGE.

April 6, 1932

Dear Dr. Talbot:

Thank you for your reply to my inquiry about salary cut for next year. And let me take this opportunity to assure you once more that I am ready to accept whole-heartedly the judgment of others, who know the financial situation better than I do, as to whether and to what extent cuts should be made, and that the only thing I should hold to be unjust would be that cases regarded this year as analogous in the two colleges should be treated differently in the matter of cuts for next year.

Yours sincerely,

*Margaret W. Lande*



Page 2 of 2

1. The purpose of this document is to provide information regarding the activities of the [redacted] and the [redacted] in the [redacted] area. This information is being provided to you for your information only and is not to be used for any other purpose.

2. The [redacted] and the [redacted] are both active in the [redacted] area and are both active in the [redacted] area. The [redacted] and the [redacted] are both active in the [redacted] area and are both active in the [redacted] area.

3. The [redacted] and the [redacted] are both active in the [redacted] area and are both active in the [redacted] area. The [redacted] and the [redacted] are both active in the [redacted] area and are both active in the [redacted] area.

4. The [redacted] and the [redacted] are both active in the [redacted] area and are both active in the [redacted] area. The [redacted] and the [redacted] are both active in the [redacted] area and are both active in the [redacted] area.

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CONFIDENTIAL - SECURITY INFORMATION



# NEAR EAST COLLEGE ASSOCIATION

INCORPORATED

AN INVESTMENT IN INTERNATIONAL GOOD WILL

ROBERT COLLEGE, CONSTANTINOPLE

AMERICAN UNIVERSITY OF BEIRUT, SYRIA

CONSTANTINOPLE WOMAN'S COLLEGE

INTERNATIONAL COLLEGE, SMYRNA

AMERICAN COLLEGE OF SOFIA, BULGARIA

ATHENS COLLEGE, GREECE

18 EAST 41 STREET  
NEW YORK, N.Y.

TELEPHONE  
LEXINGTON 2-3154

CABLE ADDRESS  
NECAS NEWYORK

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FRANK P. SHEPARD

ALBERT W. STAUB, AMERICAN DIRECTOR  
LEOLIN H. KEENEY, ASSISTANT TREASURER

CONFIDENTIAL

April 7, 1932.

Dr. Marion Talbot,  
Constantinople Woman's College,  
Istanbul, Turkey.

My dear Dr. Talbot:

I have your letter of March 26th in which you report your interview with Miss Clarahan. I am glad you are writing somewhat more in detail to Dr. Brown as he is greatly concerned over the problem which Miss Clarahan has created.

We have heard rumors of a petition presented by the teachers of the Preparatory Department. I think this petition should be forwarded to the Trustees. Both Dr. Brown and I are of the opinion that Miss Clarahan should be asked to take a year off to see whether or not she can get herself in condition to carry on her work at the College.

Personally I feel very much discouraged over the relationship that has developed between Miss Clarahan and Miss Fosdick. By this time you have heard of the terrible tragedy that has happened to Miss Fosdick's twin brother, Raymond Fosdick. The whole country is horrified. Whether this will have any effect upon Miss Fosdick wanting to remain at the college next year, I do not know. I would not be surprised to hear that she would want to return. Between the Lindbergh kidnapping affair and the Fosdick tragedy, the college has had its full share of grief.



# NEAR EAST COLLEGE ASSOCIATION

MEMBERSHIP LIST

## MEMBERSHIP LIST

AMERICAN COLLEGE  
OF THE  
LIBERAL ARTS  
NEW YORK, N. Y.  
1912-1913  
MEMBERSHIP LIST

10 WEST 4 STREET  
NEW YORK, N. Y.

AMERICAN COLLEGE  
OF THE  
LIBERAL ARTS  
NEW YORK, N. Y.  
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1912-1913

1912-1913

AMERICAN COLLEGE  
OF THE  
LIBERAL ARTS  
NEW YORK, N. Y.

1912-1913

AMERICAN COLLEGE  
OF THE  
LIBERAL ARTS  
NEW YORK, N. Y.

AMERICAN COLLEGE  
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LIBERAL ARTS  
NEW YORK, N. Y.

AMERICAN COLLEGE  
OF THE  
LIBERAL ARTS  
NEW YORK, N. Y.



Dr. Marion Talbot  
April 7, 1932.

A letter from Miss Burns this morning stating that Miss Stewart wishes to return at the end of this year is also very disconcerting. Miss Burns indicates that Miss Stewart cannot get along with Miss Clarahan. I don't think that we should permit this to happen. Miss Stewart seemed to be very enthusiastic over her work, judging from her letters during the early part of the year to Miss Deering. I realize that some people can't fit into some situations, but if you can do anything to encourage Miss Stewart to remain, I think it should be done. If Miss Clarahan is to be absent next year, perhaps Miss Stewart will change her mind.

I almost feel like stating to Miss Clarahan that we cannot secure personnel on the basis of one year, and when we get people who seem to have qualified as well as Miss Stewart, we expect her to do everything she can to encourage them to remain throughout the period of their contracts. It is a very unsatisfactory condition all around, both with reference to the expense and to the problem of making appointments.

I note that you are suggesting to Miss Clarahan that she take a leave of absence from April 13th to the end of the year. Perhaps this is the more sensible thing to do. At any rate, we cannot afford to tolerate anyone who is wrecking the moral of the institution. I think you have been very generous in your attitude toward Miss Clarahan. I am exceedingly sorry that you have had to deal with such a problem.

I have had a very high regard for Miss Clarahan personally. I admire her character, her efficiency and her willingness to work hard. I realize that she has had more than her share of hard luck as far as illness is concerned and for this we should make generous allowance. On the other hand, we cannot afford to have the spirit of the institution destroyed and Miss Clarahan should be given an opportunity to secure complete rest before attempting to take up her work again. I really think it would be a great mistake to have her return to the College for the rest of this year and it might even be better to have her remain away from the college next year unless she shows signs of complete recovery.

Please consider this letter entirely confidential. I am just thinking out loud without having talked the matter over carefully with Dr. Brown, although we have exchanged a number of notes on the subject.



The first part of the paper is devoted to a discussion of the general principles of the theory of the structure of the atom. It is shown that the structure of the atom is determined by the laws of quantum mechanics, and that the laws of quantum mechanics are determined by the laws of the theory of the structure of the atom. This is a circular argument, but it is the only way to proceed.

The second part of the paper is devoted to a discussion of the general principles of the theory of the structure of the atom. It is shown that the structure of the atom is determined by the laws of quantum mechanics, and that the laws of quantum mechanics are determined by the laws of the theory of the structure of the atom. This is a circular argument, but it is the only way to proceed.

The third part of the paper is devoted to a discussion of the general principles of the theory of the structure of the atom. It is shown that the structure of the atom is determined by the laws of quantum mechanics, and that the laws of quantum mechanics are determined by the laws of the theory of the structure of the atom. This is a circular argument, but it is the only way to proceed.

The fourth part of the paper is devoted to a discussion of the general principles of the theory of the structure of the atom. It is shown that the structure of the atom is determined by the laws of quantum mechanics, and that the laws of quantum mechanics are determined by the laws of the theory of the structure of the atom. This is a circular argument, but it is the only way to proceed.

The fifth part of the paper is devoted to a discussion of the general principles of the theory of the structure of the atom. It is shown that the structure of the atom is determined by the laws of quantum mechanics, and that the laws of quantum mechanics are determined by the laws of the theory of the structure of the atom. This is a circular argument, but it is the only way to proceed.



Dr. Marion Talbot  
April 7, 1932.

I am glad to be able to report  
that Dr. Patrick is quite well again.

With kind personal regards, I am

Very sincerely yours,

*Allen W. Stahl*  
American Director.

S:P



COLEBROOK FOND

COLEBROOK FOND

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COLEBROOK FOND



April 11, 1932

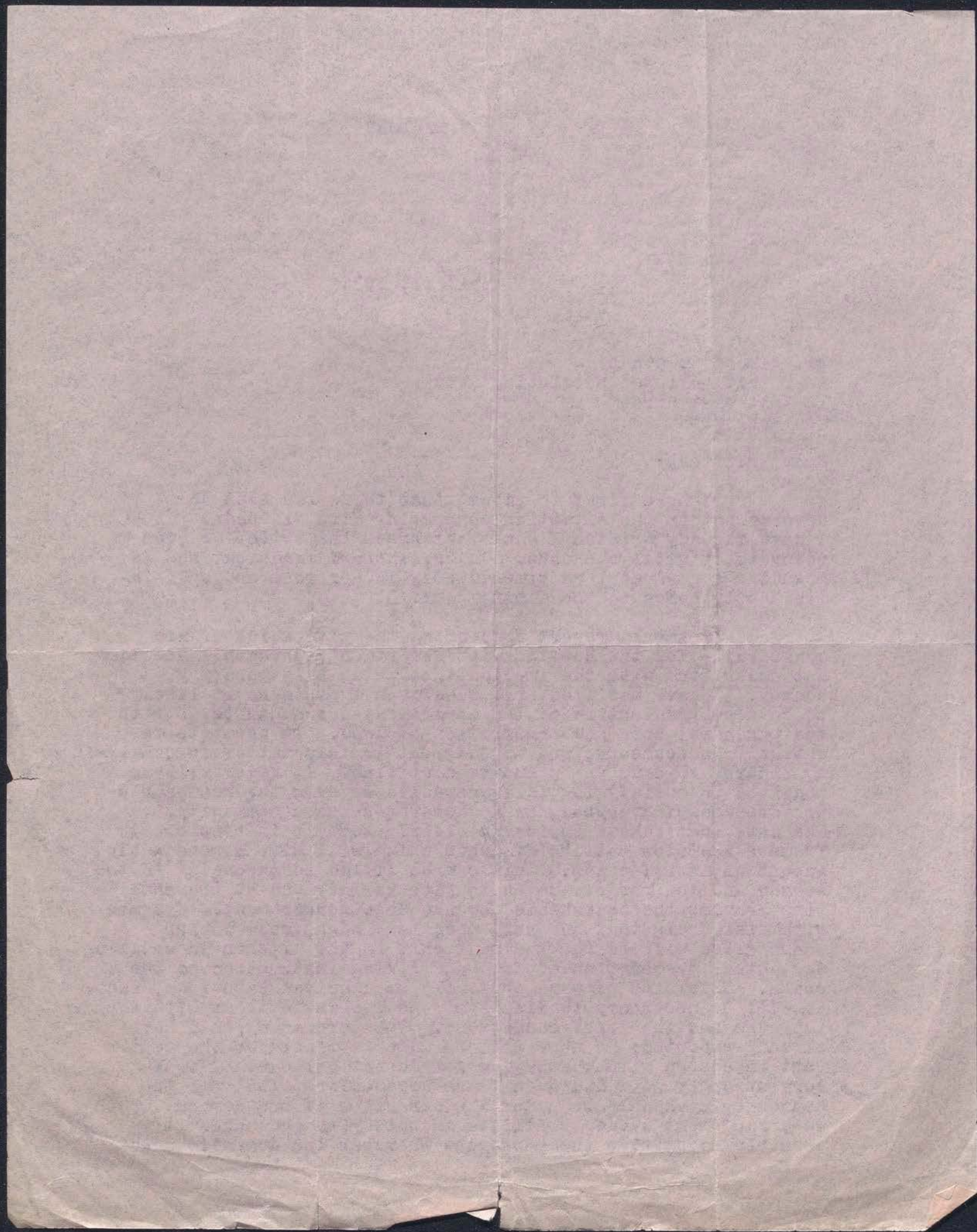
Mr. Albert W. Staub  
Near East College Association  
18 East 41st Street  
New York City

Dear Mr. Staub:

I have first to report that there has been no development in the situation concerning Miss Clarahen. As I have already written I shall not press the matter or even refer to it until she does. On Dr. Shepard's advice, she is spending a good deal of time quietly in her room and only infrequently comes to the dining room.

I should report concerning the plan which we are considering for the commissariat department, - perhaps I should not use a term with the implications which this word may convey. I have notified Mrs. Benditsch that there is likely to be a reorganization of the department which has to do with the purchase, care and preparation of food. It seems to me entirely unnecessary, and my judgment in this matter is confirmed by others, to have an expensive dietitian. It never will be possible to satisfy the idiosyncrasies or even the reasonable preferences of everybody in so heterogeneous a community. The data that I have indicated clearly that it is possible to frame a skeleton outline of menus which will give a reasonable amount of satisfaction. This can be filled in according to the season and the market, so as to give variety and at the same time provide the essentials for adequate nourishment. I agree with Miss Craig that her real need is a high grade worker whose place will be for the most part in the kitchen supervising the actual preparation of food and giving instruction to the cooks. This kind of work obviously an American cannot do, and it will be necessary to find some one who is familiar with the language and the local conditions. The purchasing, as I have already reported, we hope will be done at least for the most part in common with the buying for Robert College. I feel very strongly as I did when I was here before, that all the housekeeping should be under the direction of one person. Such an arrangement avoids conflicts in authority and makes it possible to utilize the employees wherever the domestic needs







call for extra service. I hope that these suggestions will commend themselves to you. You have never referred to Miss Tittsworth or her change of plan. I note in the Journal of Home Economics that she is taking "Around the World Trip." I had hoped that she would be able to study the local situation in regard to the teaching of Home Economics, and that before I left I might submit a long-time program for the training of our students in home and family interests. I have decided, however, that this is one of the subjects which must await development in the future.

I find myself in the same predicament I was in yearly while connected with the University of Chicago. I never knew the purpose of the annual report which I was called upon to make. I would be glad to have within a month if possible, your wishes in regard to the kind of report which I should make for the year; should it be for publicity purposes in the U.S.A., or for the official use of the Trustees? I am not sure that I could make along either one of these lines *one* which would be of great service but I will do my best to carry out your wishes. Even the stringing out of a list of rhetorical phrases and popular descriptions of social events would be difficult for me.

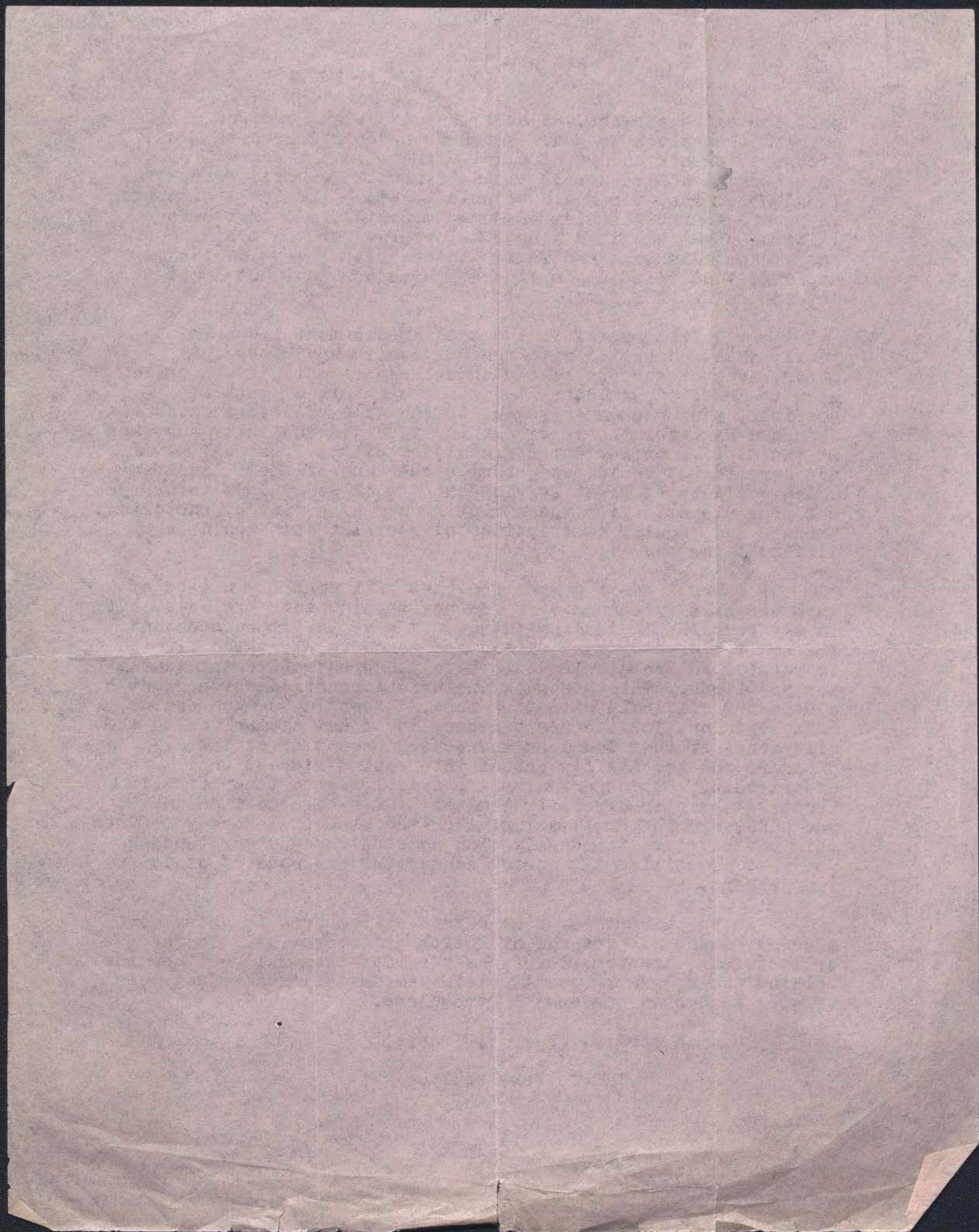
May I add a suggestion that will probably not be of much use at a time when very few new appointments are made, but it may be valuable for the future. I have the impression, and I find it shared by many of the new teachers, that the life here is painted in too glowing colors to the prospective candidates for positions. This has a psychological reaction which creates a somewhat difficult situation here. It would be much easier, in my opinion, for the new teachers to adjust themselves to the life here if they found an unexpected amount of social pleasure and hospitality and of interesting recreational experiences. The opportunity for travel may be theoretically great but practically it is limited by its high cost on the one hand, and the small salaries on the other. I have gone into this matter quite thoroughly with some of the younger teachers who want to utilize the coming summer for purposes of study and improvement.

We think that we have been called upon to carry more than our share of personal anxieties and tragedies. So far as I can see, however, there has been for the most part genuine heroism shown, and personal griefs and anxieties have not been allowed to darken our social atmosphere.

With cordial regards, I am,

Very truly,







April 19, 1932

Dr. William Adams Brown  
Union Theological Seminary  
Broadway at 120th Street  
New York

Dear Dr. Brown:

Your letter came late yesterday with its surprising suggestion that I leave in the immediate future for New York. I have conferred with Miss Morrow and Miss Burns and both think I can be of service in the conferences which will take place. It will involve a good many sacrifices on my part, as my plans for the summer, more or less involved with those of friends, will have to be completely changed. I am hurrying off this note by the mail which leaves this morning and will send you more definite word by the next mail. I am to see Dr. Huntington later in the day, and what I learn from him in a measure will determine my plans.

Our interviews with Dr. Monroe were somewhat discouraging at first because of the very serious difficulties which he pointed out were in his way. When he left the outlook seemed to us much more hopeful largely because of the time and thought he was giving to the details of our problems.

I am sorry to report that Miss Clarahan is again in the hospital suffering from the effects of some injections she has been taking. Dr. Shepard thinks, however, she will return to the College within a day or two.

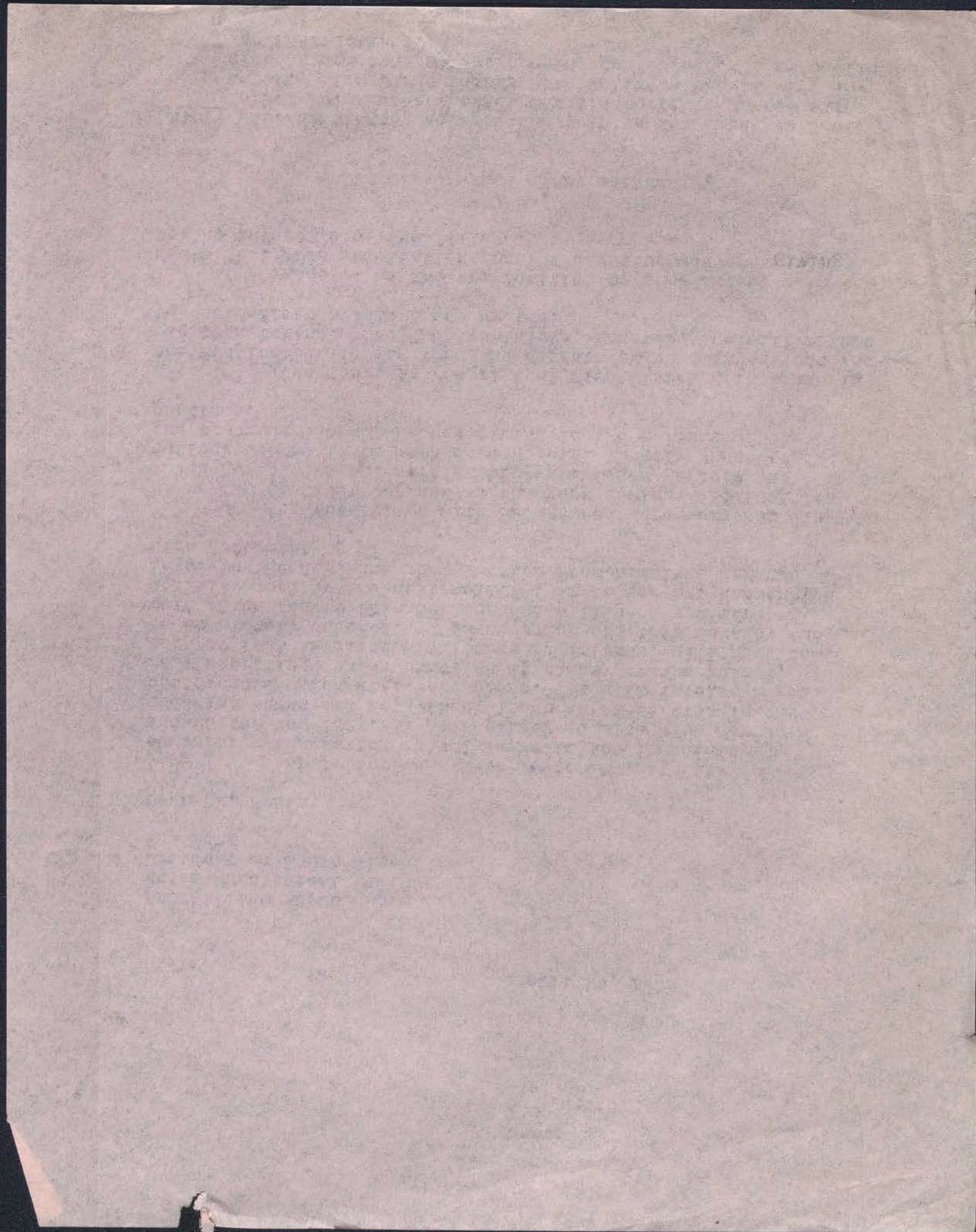
Those of us who are familiar to some extent with the facts feel great admiration for the devotion you are giving to the interests of the College.

I am,

Very sincerely,

Later: Dr. Huntington says he has no plan for going to New York. Dr. Monroe thought details could be worked out later. Miss Burns thinks both Colleges should give inside information at approaching conference. I am cabling for instructions.







ROBERT COLLEGE  
GALATA POST BOX 392  
ISTANBUL, TURKEY

George H. Huntington

April 25, 1932

Dear Miss Talbot:-

Your note about the U.S. has just reached me. Probably you are right, but we shall miss you sadly for the rest of the year. I hope you can help in N. Y. to pull our combined caravan safely across all the deserts & into some secure haven. Our affectionate good wishes & our deepest interest will follow you. Sincerely yours

George H. Huntington



STANDARD JOURNAL  
PUBLISHED BY THE  
STANDARD JOURNAL CO.  
NEW YORK, N. Y.

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Woods' Hall  
Room 38  
April 26, 1932.

Dear Dr. Talbot,

Of course, I realize how valuable your advice will be to the trustees of the College; but in spite of this fact, I do hate for you to leave us so early and to change your summer plans.

I wish I could tell you how much your understanding sympathy has meant to me during the months I have been in Turkey.

May your voyage be a pleasant one!

With the hope that we shall be thrown together <sup>again</sup> I am  
yours affectionately,  
Katharine Wright.







CONSTANTINOPLE WOMAN'S COLLEGE.

28/4/32.

Best wishes for a Happy Voyage!

From an unhappy mother who  
depends on your co-operation to  
help her feed her children.

Respectfully yours.

I. A. Benditch.



THE UNIVERSITY OF CHICAGO



CONSTANTINOPLE WOMAN'S COLLEGE.

April 28, 1932

Dear Miss Talbot:

Since receiving notice on March 7, that Miss Claraham does not wish me to return, I have had no further word.

I should like to be able to make plans not only for the summer but also for next year. Therefore as soon as possible after your arrival in New York, I should appreciate a cable giving the decision made by the Board of Trustees.

Very sincerely,  
Marion McCauley



THE UNIVERSITY OF CHICAGO



April 28, 1932

CONSTANTINOPLE WOMAN'S COLLEGE

Dear Dr. Talbot -

I want to tell you how much I have enjoyed working with you this year, and want you to know that I deeply appreciate your kindness to me. I have tried to do my best and realize only too well how that best has been very poor at times. You have always been patient and kind to me. Thank you again and again.



I hope you will have a very  
pleasant trip home, and will have  
as nice a summer in America  
as you would in Scandinavia.

With very best wishes to you, I am,

Very sincerely yours,

Yeranoshie Neshterdjian



CONSTANTINOPLE WOMAN'S COLLEGE.

April twenty-eighth 1932

Dear Dr. Talbot.

A happy wish for each day of your trip across the Atlantic! Although these days will be unhappy ones for your family left behind in Constantinople and we shall miss you very, very much. I can't tell you how much I hate to have you go and just don't see how we can get along without you, especially the library with so many projects and problems to solve. You were the library's kindest friend and counsellor and it would be impossible to say how much you have helped us and are continuing to help through advice,



which I shall try to make the most of.  
Your sympathy and kindness have  
meant much to me and I do want  
to thank you and assure you of my  
appreciation. It has been a hard  
year for me but I am sorry that I haven't  
borne up under it more cheerfully.  
Although I have often been ruffled and  
disturbed by perplexing troubles, in my  
heart there has always been a very  
thankful and grateful feeling for the  
opportunity to be here and I value  
the opportunity of working with you  
among my greatest blessings and  
shall never forget you, dear Dr Talbot,  
and all of the fine things that you  
stand for.

With real affection and best wishes  
for a happy voyage home,  
Sincerely your friend, Susan Lancaster



CONSTANTINOPLE WOMAN'S COLLEGE  
GALATA P. O. BOX 39  
ISTANBUL, TURKEY

April 28, 1932 -

My very dear Friend -

This, although written before you left, comes to bring you greetings and assure you how big a hole you have left.

To me the year has been full of joy although so difficult. That joy has come from working once again with you, and feeling your strong support, understanding, and encouragement at every turn. To you also is due the stimulus I have received academically & the turning of my thoughts toward educational rather than administrative problems.



I have this feeling of loss in your  
going and yet a feeling of deep  
satisfaction for I know how safe  
everything will be in your hands  
& how you will be able to steer  
aright. Need for steering, for real  
piloting will surely arise. Long  
distance steering is also not always  
sure & so I feel so easy in  
mind when I think that you  
will be on hand & able to meet  
any unexpected emergency. Even  
if the plan goes smoothly & Dr.  
Monroe accepts, I know all will  
not be smooth sailing. If he  
refuses - there may be stormy  
seas & uncertain hands at  
the wheel. How eagerly

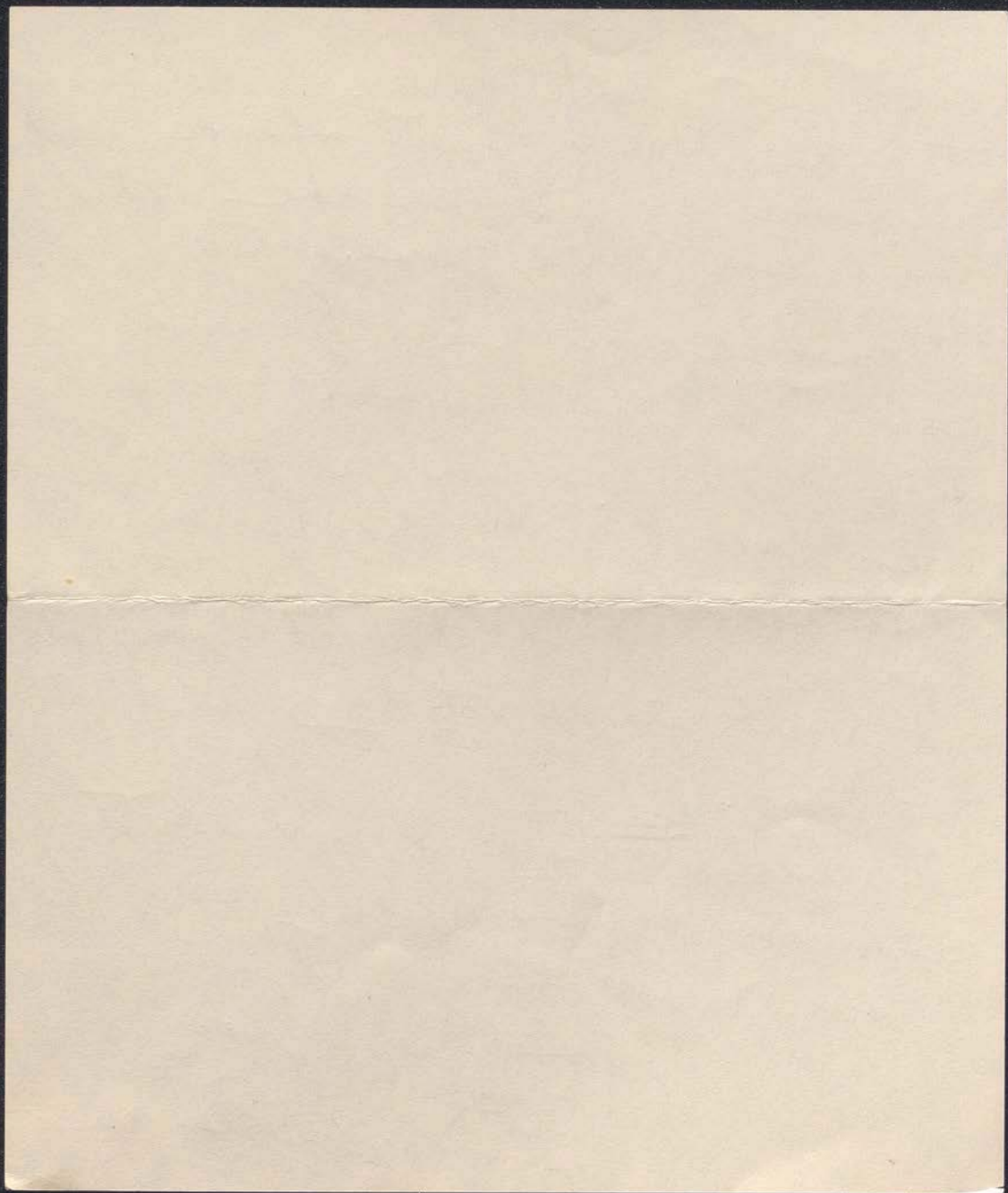


2

I shall await news. I am going  
to ask a very great favor. Just  
as soon as Dr. Monroe decides  
will you cable me, either  
"Decision favorable" or "Decision un-  
favorable" as the case may be?  
That will mean so much to  
me, even if he decide against  
us. Sometimes I wonder if my  
patience will last but I suppose  
it will since it has held out  
so long.

Naturally I have no news to  
send you so this is only a word  
of love & greeting -  
Affectionately yours  
Eleanor Burns.







Istanbul, April 29, 32

Dear Dr. Talbot,

I may as well be  
frank - the greatest comfort I  
have had this year was in the  
stable feeling I had towards you.  
Undoubtedly you will accomplish  
more in N.Y. than heading the  
Faculty table, but I in friend



Some of us will miss not seeing  
you there.

Here's hoping that the days  
are as nice as this one while  
you are on the Atlantic, and  
when you return to America.

Yours, sincerely,  
Alberta Wilson.



CONSTANTINOPLE WOMAN'S COLLEGE.

29 April, 1932.

---

Dear Mr. Talbot,

My sister and I send you our  
very best wishes for a bon voyage and are  
hoping that it will not be long before  
we have the great pleasure of meeting  
you again —

I want to tell you again that I  
appreciate most sincerely all you have done  
for me, and shall do my utmost to justify  
your faith in me. I am convinced that



CONSTANTINOPLE UNIVERSITY



CONSTANTINOPLE WOMAN'S COLLEGE.

the musical life of the College must be of great use to many students whose lives would otherwise lack opportunities for artistic development.

In looking back with pleasure on our conversation of this morning, I remember the emphasis you placed on co-operation with Robert College and other educational institutions in the neighbourhood, and would like to assure you again that I shall do my best to further such co-operation.







CONSTANTINOPLE WOMAN'S COLLEGE.

in every possible way.

With very many thanks for very  
many kindnesses, and with love,

Most sincerely yours,

Winifred McPougatch.

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NO. 1126 / 11 NOV 1947 / 1126



Istanbul

29<sup>th</sup> April 1932

Dear D. Talbot.

I hope that you will have a very pleasant trip & very success in the business that awaits you in the U.S.A.

I am very sorry that the time of working under your direction has come to an end, and hope that I have been able to please you with my work. If so I shall be a very proud & happy woman. I want to thank you for the sympathetic & practical



help you have given me in  
many little difficulties.  
I hope that I shall have  
the pleasure of meeting  
you again. If not I shall  
at least have many pleasant  
recollections of the Bridge  
that we have played especially  
of the last game which  
was very jolly

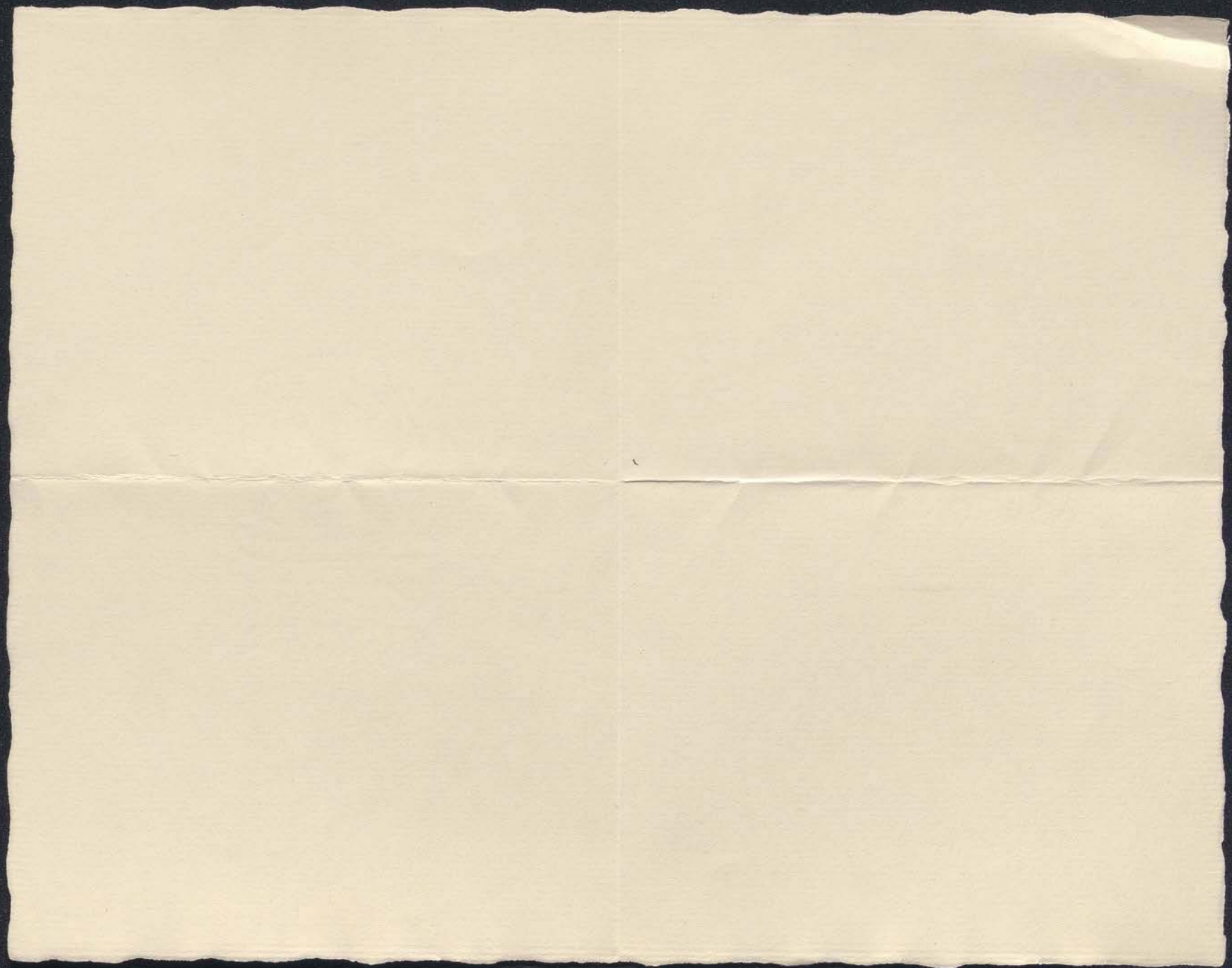
With heartiest good wishes  
I say "Goodbye" - personally  
with regret - officially with-  
enthusiasm.

Believe me

Very sincerely yours

Mary L. Craig.









EMBASSY OF THE  
UNITED STATES OF AMERICA

April 30th,  
Istanbul.

Dear Mr. Tubb,  
You will forgive  
me - can't you - for  
sending you these  
few flowers with my  
best - bon voyage  
wishes, and may I just  
for once assure you



EMBASSY OF THE  
UNITED STATES OF AMERICA



of the deep gratitude  
which I shall always  
feel for all you  
have done for  
my child.

Yours very sincerely  
A. Rouss,



CONSTANTINOPLE WOMAN'S COLLEGE.

April 30, 1932

My dear Dr. Talbot, -

This is just a word to wish you a pleasant journey and to tell you how much I have enjoyed knowing you this year. You have been a good friend to us all and we all appreciate what you have done for the college. You must have been discouraged many times, I am sure, but to go home with the satisfaction of leaving



UNIVERSITY OF MICHIGAN



CONSTANTINOPLE WOMAN'S COLLEGE.

behind a job well done, ought to make  
up for everything!

And personally, I have a very  
warm regard for you and I hope very  
much to see you again soon.

With best wishes,

Very sincerely yours,

Edith Rossiter.



GOVT. PRINTING OFFICE



CONSTANTINOPLE WOMAN'S COLLEGE.

April 30, 1932.

Dear Dr. Talbot :-

Ben Sayage, a safe  
journey, and a good bridge  
score!

Sincerely,  
Leone Schneider






CONSTITUTIONAL HISTORY



April 30, 1932

Dear Dr. Talbot:

A pleasant journey across  the  
Atlantic, and pleasant days  ahead  
of you in America.

Everyone here will miss you  
greatly. We all have appreciated  
your whole-hearted interest in  
school affairs, big and little.  
There are many  and in-  
tangible evidences of your stay  
here.

The Commercial Department  
has a very -- what shall I say --  
not "concrete" certainly -- a very  
realistic evidence of your good-will.  
I refer to the  cabinet,  
surely a substantial enough  
"piece of evidence."





白雲先生





I do appreciate the fact that you  
made it possible for the Department  
to acquire this most necessary  
equipment.

I know you will not forget  
the hard-working students in the  
Commercial Department. They are  
all so eager to learn, to perfect  
themselves in the little we have time  
to teach them, of the vital art of  
Earning a Living. I can only hope  
there will be enough positions avail-  
able when they are ready to rally  
forth into the wide, wide world.

With all good wishes,

Harriet L. M. Kilgore





石渠





ISTANBUL AMERİKAN KIZ KOLEJİ  
CONSTANTINOPLE WOMAN'S COLLEGE  
GALATA P. O. BOX 39  
ISTANBUL  
TURKEY

*Apr May*  
*1932*

CABLE : "CONCULL" ISTANBUL

TELEPHONE : BEBEK 160

Dear Dr. Talbot :

Usually boat letters are easily written for the sender is always glad that such an opportunity for travel is before her friend. But in this case it becomes a little sad for I don't like to think of your going at all, tho I realize that your going is not only necessary but urgently so. I also realize that it is for the good of the school but I am sure that all of us regret your early departure very sincerely ; that we regret the necessity of any departure at all !

It has been a pleasure to know you and work with you this year . I have benefited in more ways than merely learning to put an extra " h " in diphtheria and that " bunyon " probably refers to the author of some Pilgrim's Progress and not to an enlarged and enflamed joint on a pedal extremity ! My folks have been after my improvement most earnestly ever since I called out quite excitedly while passing thru an epileptic sanitarium , " Oh, see that epidemic over there " ! I was a child then but I haven't improved much since being too occupied stampeding more serious vices and nurturing sweeter virtues ! So you see that I do not resent any criticisms intended or unintentional for I realize that I am one of those who need all of the help that they can receive . ( By the way I have had to use this red type because my black is so indistinct that it is difficult to read )



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LIBRARY  
540 EAST 57TH STREET  
CHICAGO, ILL. 60637  
TEL. 733-4331

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ISTANBUL AMERİKAN KIZ KOLEJİ  
CONSTANTINOPLE WOMAN'S COLLEGE  
GALATA P. O. BOX 39  
ISTANBUL  
TURKEY

CABLE : "CONCULL" ISTANBUL

TELEPHONE : BEBEK 460

We are having this Health Committee meeting this noon at which time I hope to gather some worthwhile recommendations for dormitory and personal hygienic improvement for the coming year. I had hoped to have them ready for you before you left but as the committee couldnt meet before this I am afraid that I shall have to mail them to you to the New York office.

I wish you all success and luck in trying to settle and clear the confusion that has fallen on the schools this year. It will be no easy problem and I am sure that your coming direct from the situation here will be of great assistance in determing future policies for the schools. I believe that the combining of the two colleges is an excellent suggestion. I have done my best day by day to encourage better understanding, cooperation and lasting friendships between the two great institutions !

With every best wish for a comfortable, interesting and otherwise happy voyage for you and Nesba, I am as always

Cordially yours,

*Doris E. Ewing*

Thursday, April 28, 1932







CONSTANTINOPLE WOMAN'S COLLEGE.

Dear Dr. Talbot: -

May I wish you a  
"bon voyage", a safe return  
to America and  
continued usefulness in  
the work you love.

Very sincerely,

Maybelle Platz

May the first. 1932



THE UNIVERSITY OF MICHIGAN LIBRARY

18



THE UNIVERSITY OF CHICAGO  
CHICAGO ILLINOIS  
OFFICE OF THE PRESIDENT

May 10, 1932

My dear Miss Talbot:

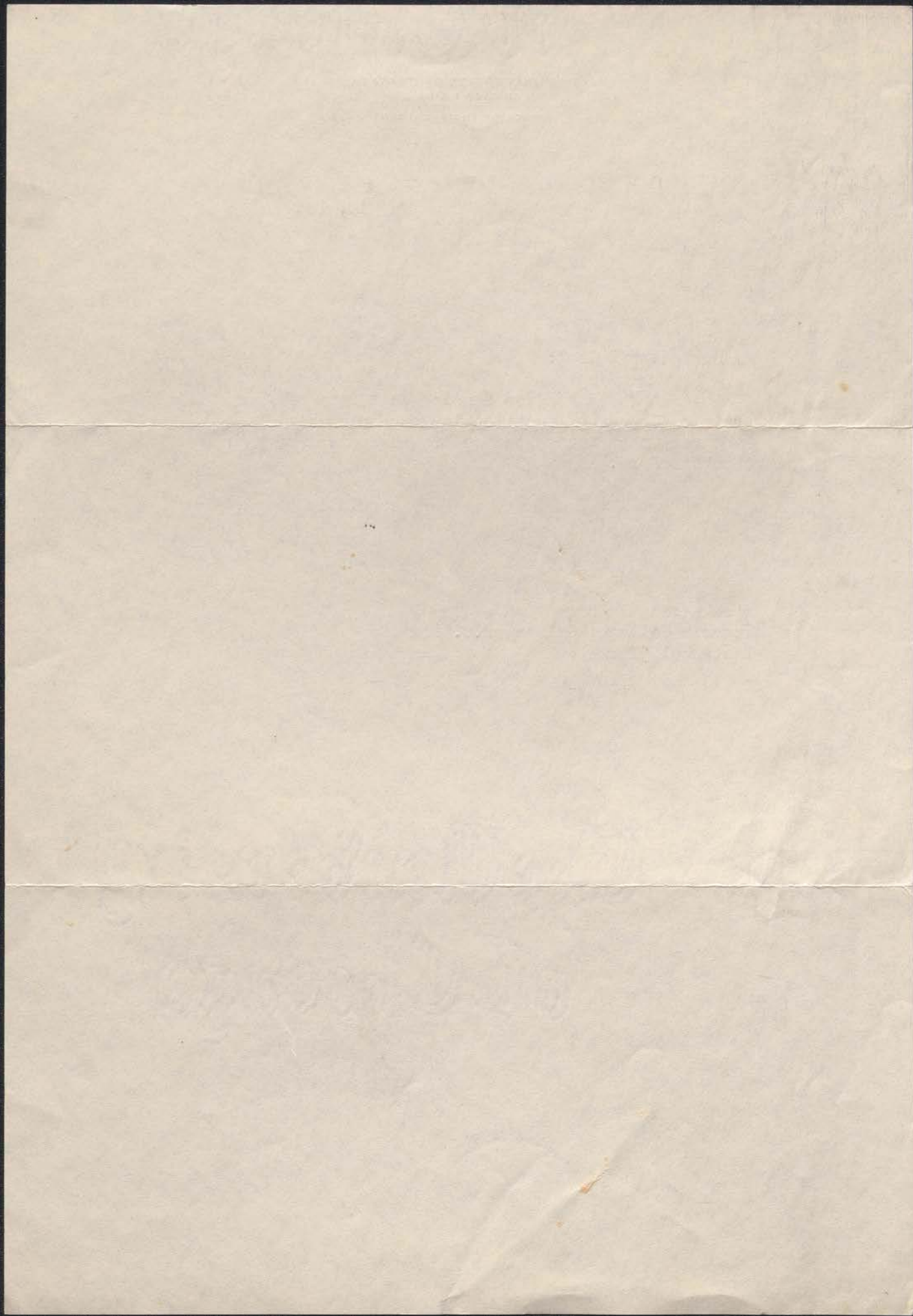
Thank you for sending me a copy of your article "Changing Education in a Changing World". I am very much interested in it and appreciate your thought of me.

Very cordially yours,

*Robert M. Hulebus*

Miss Marion Talbot  
Women's College, Galata, P.O. Box 39  
Istanbul, Turkey







UNION THEOLOGICAL SEMINARY  
BROADWAY AT 120TH STREET  
NEW YORK

May 23, 1932.

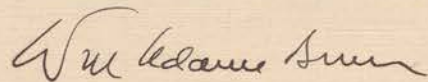
My dear Dr. Talbot:

In acknowledging your courteous letter of May twenty-first may I again express to you, not on my own personal behalf, but on that of the Board, who have instructed me to be their spokesman, our sense of the great service which you have rendered to us during this responsible, and I fear at times anxious, year. It is, I am sure, a great happiness to all of us to feel that we have been led to what we trust will prove a wise solution of our problem and you will, I am sure, join with us in looking forward with hope to the future. I trust that in the years of service which still remain to you, which I hope may be many, you will carry with you the memory of the cordial and affectionate regard of all of us with whom you have worked in the service of



Constantinople College.

Yours very sincerely,

A handwritten signature in dark ink, appearing to read 'Wm Adams Brown'. The signature is fluid and cursive, with the first name 'Wm' being particularly prominent.

William Adams Brown

Dr. Marion Talbot,  
The National Arts Club,  
52 Gramercy Park,  
New York, N. Y.



CONSTANTINOPLE WOMAN'S COLLEGE.

June 5, 1932.

Dear Miss Talbot:

I know I am a bad correspondent, but better late than never! Perhaps you can guess how hard it has been for me to write any letters when I felt so uncertain of my plans. It was really a relief to know something definite when word came of the trustees' decision. I think they are treating me very generously under all the circumstances, and I have no complaints to make, much as I regret the necessity, as I am sure you know.

Assuming that I shall probably not obtain a position for next year, at this late date, at this great distance, and in this bad year, I plan to use the year as a sabbatical and shall go to Geneva and study much as I had previously planned. In January I plan to return to America to be on the spot to negotiate for another position. I am not sure just where I shall go - to some large university library and perhaps take a seminar. I haven't looked up possibilities as yet, but have thought of either Columbia or the University of Chicago. In this latter case, I should hope to see you sooner than I anticipated when I said good-bye! In many ways I would like to return to Stanford, as I know I can work to great advantage in the Hoover War Library, but I am a little afraid that I would be limiting myself in getting another position if I am out on the Pacific Coast, much as I love it out there.

Fortunately my health has been enormously improved ever since spring vacation, and I feel like a different person, and find it so easy to get things done that had seemed so difficult. I discussed the



question with Dr. Shepard, who approves of my plans, and does not feel that I need return to California. Any advice or suggestions that you can give me I would greatly appreciate. I should also be very much obliged to you if you would write letters in my behalf to the Appointment Secretaries at Stanford and Vassar. I know that your word would carry a ~~great~~ great deal of weight, and I believe you would write some good words for me.

Addresses:

Miss Zita Thornbury, Appointment Office,  
Vassar College, Poughkeepsie.  
Mrs. Trucksell, Appointment Office,  
Stanford University, California.

We miss you greatly in the college and it seems as though it were a long time since you left. I have heard from others that you had a very pleasant trip. I suppose by now you are in New Hampshire enjoying the summer weather. We are having it very hot for examinations.

I am afraid I am poor at expressing my feelings, but I do want to say how very much I enjoyed working with you this year, and how great a privilege I feel it has been to be associated thus with you. My only regrets for the year have been for my own health and other limitations that have prevented my seizing my opportunities to the full, and the general difficulties that have confronted the college and threaten to impair its usefulness. In spite of everything, I am glad of the experience and have no regrets for having come.

With all good wishes for the summer and hopes for seeing you sometime and someplace next year,

Affectionately yours,

*Edith P. Stebbins*