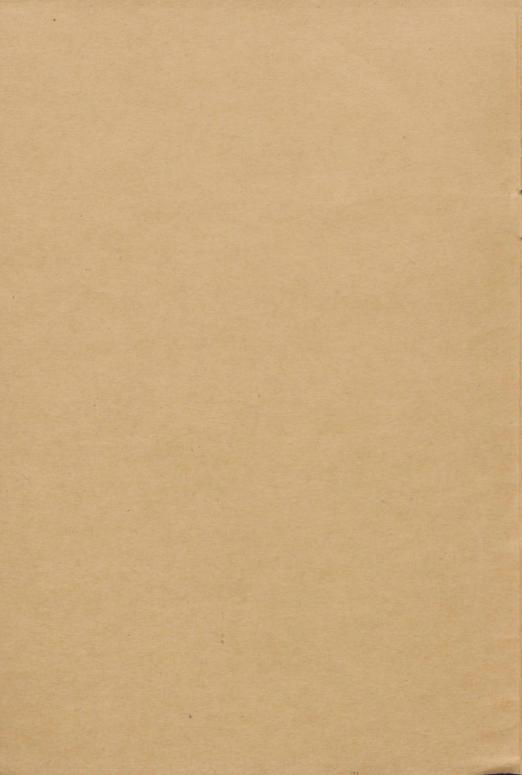
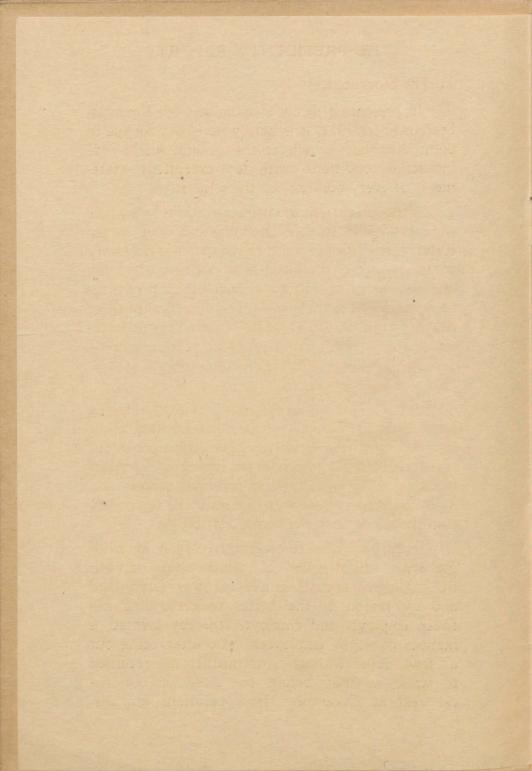


Financial Statement for the Year Ending December 31 1921





THE PRESIDENT'S REPORT

To The Stockholders:

In presenting to our stockholders our Financial Statement for 1921, it is hardly necessary for me to point out that it reflects the general world-wide industrial conditions; with few exceptions, statements of every business tell the same story.

Although current monthly operations as a whole were profitable, further declining values of inventories, carried from month to month as is necessary by the nature of the business in our normal supply and process of operations, changed these profits into a net deficit for the year. The full effect of these declines in inventory values is reflected in our statement and we start our new fiscal year, beginning January 1st, 1922 with inventories priced at current market values.

Better conditions began to prevail during the latter part of 1921 and their cumulative effect on our results of that year would have been apparent in our statement had it not been for the general strike in our industry, affecting all major packing centers and many isolated points, with the resultant temporary disturbance of operations and distribution.

In 1919 a Joint Representative Plan for dealing with all matters of relationship between the company and its employees was established and by reason of the better understanding between employer and employee thereby created, a number of loyal employees, who after being out a few days through intimidation, returned to work, so that before the close of our fiscal year at December 31st, operations and dis-

WILSON & CO., INC., AND ITS SUBSIDIARY COMPANIES

CONSOLIDATED BALANCE SHEET, DECEMBER 31, 1921

ASSETS		LIABILITIES	MA SERVICE SERVICE
ASSETS		CAPITAL STOCK:	
owned board Arretega communica	glionw and	Preferred:	wat all and a line
PROPERTY ACCOUNTS:	e of texions		
222 25/ 727 99		Author- ized and	
Plants and Equipment \$32,256,737.88		Issued.\$12,000,000.00	
- A result purposes and its ear		Outstanding \$10,328,600.00	reiten mag seit
Less-Mortgages Pay-	bawod vission	Common (without par value):	Total Table 214 1918
able and i article	DINCH VIEW	Authorized 700,000	
Money Obligations. 581,750.00			Substitions Com
	craint no assure	Outstanding—202,086	020 229 600 00
\$31,674,987.88			\$30,328,600.00
T 1 Marks Detents		(exclusive of fractional rights	
Trade Marks, Patents,	\$43,025,867.87	issued to stockholders to re- ceive 414 Shares on sur-	
Goodwill, etc 11,350,879.99	\$47,027,007.07	render of scrip certificates	
Investment in Affiliated Companies		outstanding)	
	8,870,425.59	Bonded Indebtedness	
not Wholly Owned	0,0/0,467.77	(in hands of Public):	
- talla award South		First Mortgage 6%,	us sels prisonis
Investment in wholly owned South		due 1941\$23,047,000.00	and the state of
American Companies, including	701001035	Convertible 6%, due	
Net Current Assets of \$4,546,773.79	7,948,819.25	1928 16,723,000.00	
	EL HAMME	Convertible 7½%,	49,895,000.00
Merchandise, including Consign-		due 1931 10,125,000.00	492,601.25
ments, less Drafts drawn there	17 210 7/2 00	Accrued Interest on Bonds	8.270,607.13
against	15,219,762.08	Notes Payable.	2,519,284.90
	10 202 629 12	Accounts Payable and Other Liabilities	576年,2006,节节管理制
Accounts and Notes Receivable	19,392,628.42	Reserves against Foreign Exchange and Contingencies	3,524,431.69
1Minallanaus			
U. S. Government and Miscellaneous	379,305.82	SURPLUS:	
Securities		Balance at Jan. 1, 1921. \$16,335,702.78	
Cash	5,443,293.12	Deduct: Net Deficit for the	T primaril in
		Net Dencit for the	the state of the s
Interest, Advertising, Insurance,		year ending December 31, 1921 8,462,052.77	
Bond Discount and Expense, etc.,			
Prepaid or Deferred	1,879,855.58	\$7,873,650.01	
Tropula of Double		Deduct:	
		Dividends naid on	7 120 122 76
TO DEADLE STATE OF THE SECOND STATE OF THE SECOND S	A Constant	Preferred Stock 744,217.25	7,129,432.76
And the Manager of the state of		Note: Dividend declared Dec. 14, 1921—Preferred	
term the files of the could have		Stock—Payable Jan. 3, 1922 — 13/4%.	2102 150 057 72
44 480 081 2012	\$102,159,957.73	The trade of the same of the s	\$102,159,957.73
13 A18,71 LaVI4	\$102,179,977.77		

ACCOUNTANTS' CERTIFICATE

We have examined the books and accounts of Wilson & Co., Inc., and of its Domestic Subsidiary Companies, as well as those of its Subsidiary Companies in South America for the year ending December 31, 1921, and have had produced to us the audited statements of the remaining Foreign Subsidiary Companies. The net current assets included in Investment in wholly owned South American Companies are stated at book values converted at standard rates of exchange and we satisfied ourselves that the Exchange Reserve provided is sufficient to adjust such current assets to current rates of exchange as of December 31, 1921. The net deficit for the year has been arrived at after deducting the credit arising on adjustment to book values (which do not include any amounts for Goodwill) of Investments in Affiliated Companies not wholly owned. Subject to the omission of provision for depreciation of plants and equipment since January 1, 1920, we certify that the above Consolidated Balance Sheet, embodying the assets and liabilities of Subsidiary Companies (other than those of the South American Companies) and including the South American Companies under investments, in our opinion, shows the true financial position of the Companies at December 31, 1921 on the basis stated. Chicago, March 8, 1922.

PRICE, WATERHOUSE & CO. (Signed)
Certified Public Accountants.

OFFICERS OF WILSON & CO., INC.

President	Thos. E. Wilson			
Vice-Pres	Geo. H. Cowan			
Vice-Pres.	A. Lowenstein			
Vice-Pres	J. Moog			
Vice-Pres	A. E. Petersen			
Vice-Pres	V. D. Skipworth			
Treasurer	Wm. C. Buethe			
Secretary and Asst. Treas	. Geo. D. Hopkins			
DIRECTORS OF WILSON & CO., INC.				
W. R. Begg	New York			

Attorney at-Law, Hornblower, Miller & Garrison	NEW TOTA
Wm. C. Buethe	Chicago
Wm. P. Conway	.New York
M. S. Loeb	Chicago
W. A. Lynde	New York
Wilson & Co., Inc. Murdo Mackenzie	Chicago
Director, Matador Land & Cattle Co., Ltd. C. H. Peck	
Wilson & Co., Inc. C. I. Stralem	
Hallgarten & Co., Bankers E. R. Tinker, Jr.	
resident, Chase Securities Corporation	
Elisha Walker President, Blair & Co., Inc. Thos. E. Wilson	New Tolk
Thos. E. Wilson	Chicago

